

**Project Recommendation Summary and Ranking Worksheet for CFCI Year 2**

Project ID #	Project Name	Equity and Impact Statement:	Priority Ranking (High = 3, Med = 2, Low = 1)	Submission Type	Intercept Point(s)	CFCI Focus Area	Supervisory District(s)	Service Planning Areas	Project Type	Total Costs (Annual + One-Time)	One-Time Cost	Recommended Grant Administrator
01	<b>Anchor of Hope Employment Ministry Intake Sites</b>	The project will equitably reduce justice system involved young people and families by connecting coalition networks of churches with active reentry/prison ministries located in high impact zip codes to returning citizens and families with both spiritual and practical resources with job readiness, apprenticeship/on-the-job subsidized employment training programs in construction and non-construction jobs, customer service, janitorial, and administrative jobs which leads to entrepreneurship.		Community	00, 0 and 4	Job_Training_and_Employment	2 and 4	4, 6 and 8	Adaptation	\$ 923,200.00	\$ 50,000.00	County Department
02	<b>Girls Gossip and Women NETWORK program - it's not age it's MINDSET!</b>	The Girls Gossip and Women Network program is designed to improve the quality of life for girls by focusing on self-awareness, increase self-esteem, learn techniques to set and accomplish goals, adapt new ways to cope with life stressors and alleviate depression, while reinforcing good social skills in a group environment. According to The California Department of Education low self-esteem has been linked to violent behavior, school dropout rates, teenage pregnancy, suicide, and low academic achievement. <a href="https://girlsgossipwomennetwork.com">https://girlsgossipwomennetwork.com</a>		Community	0	Youth_Development	All SDs	All	New	\$ 2,460,594.00	\$ 40,000.00	County Department
03	<b>Mental Health Groups</b>	This Mental Health Group (Creative Expression) project will assist adolescents to young adults who reside in Los Angeles County with access to youth services to express their needs, explore self expression, develop personal insight, and participate in a safe group setting to ensure the youth in the community are safe and to reduce the youth impact in the community from incarceration through creative expression therapeutic groups with others and adapting healthy skills to implement in their life. This Mental Health Group (Pre/Post Natal Mental Health) project will assist female adults or female caregivers with support needed to navigate the stressors of pregnancy, healthy coping skills, understanding pregnancy, reducing substance use/alcohol use during pregnancy, how to bond and connect with their babies, understanding child development, and infant massage. This project will assist with female caregivers understanding and bonding with their child through pregnancy and after birth.		Community	00, 0 and 5	Community_Based_Health_Services	5	1	New	\$ 40,326.00	\$ -	Third_Party_Administrator
04	<b>Divine Connection</b>	This project is simple, yet dynamic because paint therapy can help suppress the pain of anxiety and depression. Art therapy helps children, adolescents, and adults explore their emotions, improve self-esteem, manage addictions, relieve stress, improve symptoms of anxiety and depression, and cope with a physical illness or disability. It benefits; individuals, couples, children and groups in a variety of settings,... The can explore their emotions, improve self-esteem, manage addictions, relieve stress, improve symptoms of anxiety and depression.		Community	0	Access_to_Capital_for_Small_Min	5	1 and 6	New	\$ 45,000.00	\$ 15,000.00	No Recommendation
05	<b>Project Learn for 22 locations</b>	The Boys & Girls Clubs of Burbank & Greater East Valley offers a multitude of age and grade appropriate youth development programs that engage, inspire and empower our Club members every day. Our vision is to provide a world-class Club Experience that assures success is within reach of every young person who walks through our doors, with all members on track to graduate from high school with a plan for the future, demonstrating good character and citizenship, and living a healthy lifestyle. Our enrichment programs are operated Monday-Friday and provide out-of-school services that are focused on youth development in the areas of after-school tutoring/homework assistance, Club Tech/STEM, creative arts, health and physical education, team athletics, leadership development, career/college planning, and life skills. This includes our Project Learn Program, Empowered Voices, Kollab/ Work Force Development programs. We have 22 locations and serve over 3000 kids a year.		Community	00 and 0	Youth_Development	5	2 and 3	Expansion	\$ 1,147,264.00	\$ -	County Department

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06	<b>READS - Remember Education Always Delivers Success</b>	The ability to read is the basis upon which an untold amount of opportunity arises throughout life. By providing our students with that ability, we believe they will know an equitable lifestyle, because with reading comes knowledge, and with knowledge comes achievement and understanding. By ensuring our students can read, they will have a fighting chance to succeed in their adult life and will be empowered to obtain good careers and negate the need for our community to support them as adults (i.e., incarceration, unemployment, or welfare).		Community	0	Youth_Development	5	4	Expansion	\$ 100,193.23	\$ -	Third_Party_Administrator
07	<b>Community outreach</b>	The nonprofit serves the homeless the disabled the elderly widows with orders used anyone I need by collecting donations and distributing food and resources clothing housing assistance help assistance regardless of age gender or national origin and assistance with service animals and pets		Community	All	Community_Based_Health_Services	All SDs	All	New	\$ 21,240.00	\$ 9,240.00	Third_Party_Administrator
08	<b>Work-Source Program</b>	Population: The Work-Source Training Program serves individuals with barriers to employment. Our mission is to enable individuals to achieve an employment outcome consistent with their strengths, needs, capabilities and abilities		Community	0	Job_Training_and_Employment	1 add 4	2, 3, 4,5, 6, 7 and 8	New	\$ 225,000.00	\$ 25,000.00	No Recommendation
09	<b>Fusion 360 training</b>	Help with job training		Community	4	Job_Training_and_Employment	All SDs	All	New	\$ 4,000,000.00	\$ 2,000,000.00	Third_Party_Administrator
10	<b>Pre-Transitional-Enrichment course with post-transitional Housing</b>	The project will improve the lives of residents of Los Angeles County by decreasing homelessness that occur among the re-entry population while incorporating equity to lift the morale of the county by providing employment without discrimination to assist with our economy demands. Utilizing the engagement tools to guide project design and implementation will provide statistics to assist with risk management, and program improvements.		Community	4	Restorative_Justice	5	1	New	\$ 600.00	\$ 100.00	No Recommendation
11	<b>Education Support and Career Success</b>	EDS4KIDS project will increase equitable academic, social, emotional support for K through 12 and Post-Secondary Students to reduce justice system involvement in Los Angeles County through the use of JENI Data's geographical location guide to ensure communities highly impacted by youth incarceration and arrest are provided increased support, skills and longitudinal engagement. EDS4KIDS design includes building bridges between education and community to ensure appropriate services are being rendered for one child/young adult at a time. These services will focus on showing progress towards improvement with learning, progressing, and earning a High School Diploma, Certificate of Competency, GED or HSE. Another service goal will be to ensure post-secondary students attend and participate in Career Awareness, Financial Literacy and Career Transition Cohorts in their community.		Community	All	Youth_Development	All SDs	All	New	\$ 3,764,450.00	\$ 355,000.00	No Recommendation
12	<b>CEEDTV VR Training Center</b>	As we endeavor to develop this unique "one-stop-shop" model," this project will equitably reduce justice system involvement for young people in Los Angeles County by increasing access to youth development services through data that guides implementation in communities most impacted by youth arrest and incarceration and a commitment to ongoing youth engagement for project improvement. Current research indicates cultural, and arts experiences can be healing and restorative to those who have experienced trauma, economic disadvantages, and struggle with self-esteem barriers. We completely respect and trust are common virtues, and all people are enriched by diversity and multicultural understanding. We always maintain a supportive, positive, and productive working environment for our diverse participants and a responsible environment in which youth and young adults' needs are met in a friendly, timely, and caring manner.		Community	00 and 5	Youth_Development	5	1	Expansion	\$ 4,425,900.00	\$ 720,000.00	No Recommendation

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13	<b>Education Support and Career Success</b>	EDS4KIDS project will increase equitable academic, social, and emotional support for K through 12 and Post-Secondary students to reduce justice system involvement in Los Angeles County through the use of JENI Data geographical location guide to ensure communities highly impacted by youth incarceration and arrest are provided increased support, skills and longitudinal engagement academically, socially, emotionally while transitioning toward a high school diploma, accumulating Financial Skills and towards a Career Plan and completion of Career Training, Certification, Licensure or College Degree. EDS4KIDS design includes building bridges between education and community to ensure appropriate services are being rendered for one child/young adult at a time that include longitudinal support that measures improvement.		Community	0, 00, 1 and 4	Youth_Development	All SDs	All	New	\$ 3,744,450.00	\$ 335,000.00	No Recommendation
14	<b>Misdemeanor Incompetent to Stand Trial (MIST)/SB 317 Beds</b>	Los Angeles County is home to the largest jail system in the world and has one of the most acute homelessness problems in the United States, with nearly 59,000 people experiencing homelessness there. Because of the lack of affordable housing and social services in the community, LA County jail has seen an increase in the number of individuals with complex clinical needs. For the MIST/SB 317 beds, equity is considered by focusing on historically the needs of populations who were involved in the justice system, experienced homelessness and have serious physical & mental health needs. SB 317 removes the Misdemeanor Incompetent to Stand Trial (MIST) designation and releases this population into the community starting January 1 2022. However, they are in dire need of mental health support and we plan on using CFCI funds to open 4 sites to serve this population by providing housing and mental health care.		County	3	Non_Carceral_Diversion_and_Reentry	2	6	New	\$ 5,512,910.30	\$ -	County Department
15	<b>Paving the Way for Jobs in our Community</b>	PTW's mission enables people of all walks of life to be as healthy and active as possible by assisting them to maintain the highest quality of purpose, improving the quality of their lives. Our certified job training and reentry services offered for both men and women and will teach people how to rise above their circumstances of poverty, hurt, sickness, and depression gives them hope in overcoming life's daily trials and tribulations. PTW partners with employers that can assist the re-entry population build key skills to find gainful and consistent employment. The goal with this proposal is to implement increased programming, and to create and implement effective employer-driven training programs that will connect the existing and emerging skills needs of employers with underserved workers, and will help our clients find and keep quality jobs in our local region.		Community	4	Job_Training_and_Employment	5	1	Expansion	\$ 2,042,259.00	\$ -	No Recommendation
16	<b>Flintridge Center</b>	Targeting communities with the highest risk of system involvement and criminalization, this project will equitably reduce justice system involvement for (1) youth in Northwest Pasadena and surrounding communities by increasing access to youth development and diversion services, and (2) previously incarcerated adults in Los Angeles County by increasing access to reentry intensive case management and job training.		Community	All	Non_Carceral_Diversion_and_Reentry	5	3	Expansion	\$ 277,200.00	\$ -	No Recommendation
17	<b>Connecting Hearts Project</b>	The Connecting Hearts Project leverages the Volunteer Center's existing court-ordered/referred community service program (CRCS) and social-support network to develop new pre-trial diversion opportunities, to expand access to culturally appropriate and equitable non-carceral interventions, and to ensure that CRCS contributes positively to wellness rather than negative sanctions by establishing new workforce development connections and social supports for the justice-involved individuals who walk through our door.		Community	2, 3, and 4	Non_Carceral_Diversion_and_Reentry	4	7	New	\$ 923,610.20	\$ 192,000.00	County Department

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18	<b>Bridge Housing</b>	The Project will provide bridge housing, supportive services, and strategies for addressing criminal justice involvement by adding expungement specialists to the treatment teams to work with individuals to complete the court-ordered process to “seal” or remove old charges from their legal records which will give them better job and housing opportunities. The Project will provide a homelike setting with programs and services implemented by the Executive Director and staff with similar backgrounds and lived experiences, creating a more welcoming environment and staff that can relate to participants' needs and challenges to better support their individual job and housing goals.		Community	2,3,and 4	Harm Reduction (e.g., services)	2	6	Adaptation	\$ 1,470,658.20	\$ 150,000.00	No Recommendation
19	<b>Positive Youth Development through Professional Mentorship</b>	This project will equitably reduce justice system involvement for young people in Los Angeles County by providing long-term, comprehensive youth mentorship and life skills development programming to youth facing poverty, trauma, foster care involvement, and other systemic barriers. Friends of the Children – Los Angeles’s model dramatically increases protective factors for youth at highest risk of involvement in the juvenile justice system through 1:1 weekly professional mentorship alongside stabilizing supports for each child’s caregivers, all of which is proven to help families stay together and avoid contact with child welfare—a system that, while designed to protect, often further traumatizes youth. Through 3-4 hours of intensive, intentional support designed around each child’s strengths and needs, our ultimate goal is to support youth to graduate high school and achieve their hopes and dreams.		Community	0	Youth_Development	All SDs	1, 4 and 6	Expansion	\$ 170,000.00	\$ 85,000.00	No Recommendation
20	<b>POWR (Providing Opportunities for Women In Reentry)</b>	This project will holistically empower and serve systems-impacted women through the following: promoting healthy connections with children, family, and significant others; increasing economic well-being through education, employment and housing support; and improving health outcomes through addressing substance use and mental illness. The program design and implementation are informed by community townhall meetings, research on best practices on trauma informed care for women, data available through CRDF, the Probation Department, the Justice Equity Service Index(JESI) the Justice Equity Needs Index(JENI), and ongoing feedback from an active and robust taskforce that meets quarterly to ensure project decisions are made through the lens of equity and comprised of community members with lived experience and diverse staff from County and community-based organizations.		County	4 and 5	Non_Carceral_Diversion_and_Reentry	2 and 4	6 and 7	Expansion	\$ 3,048,625.00	\$ -	County Department
21	<b>YO! (Youth Overcoming!)</b>	This project will break the cycle of disconnectedness and system involvement for young adults through transformative mentorship to encourage them reaching developmental milestones by engaging them productively in education, work, and civic life. The project will serve neighborhoods in Los Angeles County with high rates of youth on probation and high risk of criminalization characterized by high rates of mental health and substance use hospitalizations and homelessness by the JENI (Justice Equity Index).		County	5	Non_Carceral_Diversion_and_Reentry	2 and 5	1 and 6	Expansion	\$ 592,000.00	\$ -	County Department
22	<b>Community-Based Holistic Care</b>	This project will utilize a care-first approach to enhance safety, health, and justice equity in Los Angeles County, by increasing the capacity of residents in communities of high need, to successfully reduce involvement with every aspect of the criminal justice system. It will enhance opportunities for an equitable future for community members through arrest avoidance, productive reentry after incarceration, matriculation and completion at every educational level, job training, gaining employment and/or engaging in entrepreneurship, managing mental health and reducing substance abuse.		Community	00, 0 and 4	Youth_Development	2	6	Adaptation	\$ 537,742.00	\$ 15,000.00	County Department

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23	<b>Medical Legal Community Partnership (MLCP)</b>	The Medical Legal Community Partnership is a collaboration between health care providers and nonprofit community legal services organizations. The program aims to reduce inequities facing low-income clients by addressing job and housing instability, discrimination against justice-involved individuals, food insecurity, lost benefits and lack of access to healthcare. Legal issues can negatively affect health and wellbeing, resulting in higher acute care utilization, morbidity, and mortality. This program also aims to improve health outcomes in low-income BIPOC individuals and communities at both ends of the ATI Intercept Model (community support). The MLCP is effective because it co-locates legal services with hospitals and community health centers that serve traditionally underserved populations, including the reentry population and those experiencing homelessness.		County	00 and 5	Community_Based_Health_Services	All SDs	All	Expansion	\$ 1,750,000.00	\$ -	County Department
24	<b>LeadOn</b>	This project will support currently and formerly incarcerated young people in Los Angeles County on their reentry journeys by utilizing "credible messengers": LeadOn Participants who are justice impacted themselves and are trained to support youth in reentry. Credible messenger programs help reduce recidivism and improve reentry life outcomes. Even more, LeadOn provides meaningful professional development and growth opportunities for young professionals who have an interest in and commitment to community service.		Community	4 and 5	Youth_Development	1, 2, 4 and 5	4, 5, 6, 7 and 8	Expansion	\$ 1,177,243.30	\$ -	No Recommendation
25	<b>Project S.H.E.E. (Sistahs Help End Exploitation)</b>	This project will create a safer South Los Angeles community for women, children, and families by equitably helping survivors of commercial sexual exploitation and sex trafficking lead a life free from sexual coercion, force, fraud, perpetration, manipulation, and criminal involvement by helping victims leave a life of abuse, violence, and fear by empowering them to reach their full potential through their journey of personal and professional development, emotional healing, physical safety, wellbeing, peer support, mentorship, and service as evidenced by the use of trauma informed evidence-based mental health practices as the core clinical programmatic and participant tools of engagement to evaluate behavioral health goals and objectives and utilize these outcomes as well as participant input to help inform mental health services, create opportunities for continued innovative, culturally competent practices for sexually exploited women and Transitional Age Youth (TAY) 18 and up.		Community	0 and 1	Community_Based_Health_Services	2	6	Expansion	\$ 322,809.71	\$ 15,000.00	Third_Party_Administrator
26	<b>Centers of Perinatal Mental Health Excellence</b>	The Perinatal Mental Health Centers of Excellence initiative will provide holistic, wrap-around mental health services to expectant and parenting families that have been impacted by the criminal justice system. The project will work towards achieving health and mental health equity by placing the centers of excellence in communities that experience disproportionate rates of criminalization and disinvestment placed on people of color across Los Angeles County.		Community	0	Community_Based_Health_Services	All SDs	All	New	\$ 11,989,449.20	\$ -	County Department
27	<b>Warm Landing Place (ATI Recommendation #71)</b>	Participants will mirror the demographics of the jail population, in which Black and Latinx individuals are overrepresented. Currently, Latinx individuals make up 54% of the jail population (48.6% of the overall County population) and Black individuals comprise 29% of the jail population (8.1% of the overall County population). The WLP will be staffed 24/7, 365 days/year and operated by a CBO that regularly works with and hires justice-involved individuals. This would both employ a Credible Messenger model to engage clients and create jobs for impacted people. The CBO will be LGBTQ+ affirming to ensure safety and respect for queer and trans individuals, especially in the housing area. Utilization data will be collected by demographics and overlaid with data of people released from custody to ensure equitable service delivery. The project will continually evaluate data and client feedback to implement changes as necessary.		County	4	Non_Carceral_Diversion_and_Reentry	All SDs	All	New	\$ 10,120,000.00	\$ 5,060,000.00	County Department

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28	<b>Holistic Re-entry Services for Lifer Inmates</b>	This project allows conciliation with the community to transformed individuals serving an indeterminate sentence with the possibility of parole. Individuals who through youthful aggression, disenfranchisement or substance abuse were convicted of a serious offense are given a path of return to the community. The community receives healing as sons, fathers, brothers are embraced back as family members. The greater community is restored as these individuals enrich society with their gifts. The irreversible injuries of the past are given the opportunity to be healed through a new vision of wholeness rather than separation.		Community	_00, 4 and 5	Restorative_Justice	2	6	Adaptation	\$ 1,200,000.00	\$ 50,000.00	County Department
29	<b>Mentoring</b>	This project will help lower the incarceration rate by giving young men resources and opportunities to keep them off the street to begin with. A lot of the times young men fall into the wrong crowd and eventually the justice system simply because of a lack of alternative options. MPYD provides the youth with not just employment options, but also academic monitoring and character development to further ensure that our students leave here on the right track. MPYD also helps in the rehabilitation process of young men that may have already started on the wrong path. We work with at risks youth and a case load of probation students, mentoring and monitoring them to make sure they get back on track.		Community	Intercept_00_Healthy_Community_Intercept_0_Community_Response_1ntercept_5_Supervision_in_the_	Youth_Development	5	3	Expansion	\$ 1,250,000.00	\$ 250,000.00	County Department
30	<b>ODR Diversion Permanent Supportive Housing (ODRH + LEAD)</b>	This project will equitably reduce the number of people incarcerated in LA County with serious mental illness or other complex health needs, and reduce homelessness, emergency services use, and healthcare cost for this population. This population - persons experiencing homelessness and mental health, substance use, or complex physical health needs, are disproportionately impacted by the carceral system. Project resources will directed to this highly vulnerable and impacted population in part by using sheriff, jail, healthcare records and CIO data to identify project participants and target development and implementation of housing and clinical resources. It is important to note that ODR will contract with grass roots community based organizations who are largely minority owned, provide housing and services in the communities noted above as high need - the clients come from, and are led by or employ persons with lived experience of justice involvement and/or homelessness.		County	Intercept_3_Jail_Custody_&_Cour	Rental_Assistance_Housing_Vouch	All SDs	All	New	\$ 43,411,995.00	\$ 1,190,000.00	County Department
31	<b>Reentry and Restoration Through Cultural Arts</b>	This project will support the successful reentry of formerly incarcerated individuals in Los Angeles County back into their communities by offering opportunities to grow their sense of community accountability and personal value through culture-based heritage arts practice. The project proposes a partnership between an established arts and culture service organization and a critical social service organization—the Alliance for California Traditional Arts (ACTA) and the Amity Foundation, respectively—to continue and scale up a culture-based reentry program with a focus on restorative justice. The documented heritage arts and culture-related benefits of this program—which include enhanced physical and mental health, improved self-esteem, and increased community involvement—will form an additional component of wrap-around services for the participants such as counseling, health care, job training, and assistance with finding community resources to build self-sufficiency.		Community	Intercept_4_Reentry_Planning_&_	Restorative_Justice	1 and 2	4	Expansion	\$ 293,476.46	\$ -	No Recommendation

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32	<b>Gardening + Mindfulness Healing Program</b>	<p>This project will support system-impacted youth and young people in LA County through gardening and mindfulness programs. The project will use a curriculum focused on self-awareness, science, and mindfulness skills/activities to connect youth to nature, each other, and their inner desires for future achievement and self-efficacy. Additionally, it will interweave discussions about race, racial theory, decolonization, transformative justice, and indigenizing. Trauma healing techniques will be taught through engaging with breath, movement, and sound exercises to facilitate self-confidence and emotional balance and integrate art and writing, classes about the environment, sustainability, culinary skills and recipes.</p> <p>The goal is to work in conjunction with schools, prisons, juvenile detention centers, community spaces, and after-school programs. Each program is tailored to its specific location and focuses on each participant as an individual as well as the group dynamic and connection.</p>		Community	Intercept_00_Healthy_Community_In tercept_3_Jail_Custody_&_Cour,Intercept_4_Reentry_Planning_&_	Youth_Development	2, 4 and 5	1, 4, 6 and 7	Expansion	\$ 290,500.00	\$ 10,500.00	Third_Party_Administrator
33	<b>Creative Wellbeing for System-Involved Youth and Providers</b>	<p>Creative Wellbeing provides system-involved youth with culturally relevant, healing-centered arts education while establishing a network of service providers, caregivers, and educators who implement, share, and sustain practices for self-care, positive youth development, and social-emotional supports that address trauma and promote healthy families. Services are offered to youth and adult staff at Short Term Residential Therapeutic Programs (STRTP), Temporary Shelter Care Facilities (TSCF), Foster Family Agencies (FFA) that support resource families and foster youth, and schools with high numbers of system-involved youth. Data from school districts and DCFS are used to identify where services are best placed to reach communities most impacted by the justice and foster care systems. Activities are informed by youth content advisors who collaborate with artists, educators, and DMH trainers to ensure program components meet the needs of participating youth and service providers.</p>		County	0	Youth_Development	All SDs	All	Expansion	\$ 2,734,000.00	\$ -	County Department
34	<b>RELEASE, EDUCATION, NEIGHBORHOOD, TREATMENT, REINTEGRATION, AND YOUTH EMPOWERMENT</b>	<p>This project will equitably reduce mass incarceration for men, women, and youth 18+ in the judicial system in Los Angeles County. We are integrally involved in the development and implementation of creative solutions such as job placement, anger management, breaking barriers, alternative parenting, housing and mental health. We recognize that helping men, women and youth 18+ return to productive lives after incarceration will make Los Angeles County a safer and better community.</p>		Community	0, 4 and 5	Non_Carceral_Diversions_and_Reentry	2 and 4	6 and 7	New	\$ 917,020.00	\$ 50,000.00	Third_Party_Administrator
35	<b>Watts WELLness: Wonder, Explore, Learn, Live</b>	<p>Holistic educational and recreational opportunities will improve the lives of low-income youth underserved by under-resourced, narrowly focused schools and programs. Program design focused on intrinsic interest, creativity, healing, and learning will generate genuine youth enjoyment and constructive engagement. Bringing the features of progressive schools to low-income Latinx and Black public-school students will intentionally broaden access and equity. Through mind- and horizon-expanding encounters, these youth will experience explicit joy, wonder, creativity, and self-awareness. Youth opportunities for creativity, growth, motivation, and self-determination can improve their physical, mental, and emotional experiences for academically disengaged, disadvantaged students coping with trauma and reap tangible benefits for an entire low-income neighborhood. To serve equity and access, we will include all Watts-area youth, without limits on risk level or length of engagement.</p>		Community	0	Youth_Development	2	6	Adaptation	\$ 936,494.58	\$ 120,000.00	Third_Party_Administrator

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36	<b>Identification, Diversion and Reentry Services for Criminalized Human Trafficking Victims</b>	This project will equitably reduce justice system involvement for vulnerable, criminalized human trafficking (HT) victims in LA by identifying incarcerated HT victims in jail, diverting identified incarcerated HT victims from the typical criminal legal system process to diversion court (including non-carceral trauma-informed services), erasing non-violent criminal records resulting from an HT victim's exploitation, and training/engaging criminal legal system stakeholders to effectuate a more just, racially-neutral, and trauma-informed criminal legal system. This project will enable criminalized HT victims across LA County to achieve justice and be free from exploitation, particularly victims of color/marginalized identities whom data shows are criminalized at higher rates than their white counterparts, and will reform the criminal legal system, all of which will impact the larger LA community, which is where these HT victims live, work, and raise their families.		Community	All	Non_Carceral_Diversion_and_Reentry	All SDs	All	Expansion	\$ 774,838.75	\$ 15,000.00	Third_Party_Administrator
37	<b>The Homecoming Project</b>	The Homecoming Project uses a sharing economy model to house people returning from long prison sentences, who are the most likely to experience homelessness and least likely to recommit crimes. At the same time, it offers supported, person-centered services and puts money back into the pockets of local homeowners, many of whom are people of color and identify as Low- or Moderate-income (LMI). Expanding Homecoming to Los Angeles County would free up county resources, fill a gap in reentry housing for individuals on parole, and direct economic benefit to those who need it most.		Community	4 and 5	Rental_Assistance_Housing_Vouch	All SDs	All	Expansion	\$ 1,005,848.00	\$ 87,401.00	No Recommendation
38	<b>LA Harm Reduction Network (LAHRN)</b>	The LAHRN works with cbos and individuals needing services to provide system navigation for policy and service provision. LAHRN works to break down interagency and intergovernmental silos to improve health disparities in SLA.		Community	00, 0 and 5	Harm_Reduction (e.g., services)	2	6	New	\$ 275,000.00	\$ 75,000.00	Third_Party_Administrator
39	<b>Comprehensive Holistic Services: Actualizing True Human Potential</b>	This project will succeed in meeting the long unmet needs of Angelenos residing in low-income neighborhoods by offering one-stop, wrap-around services. Prism Way will employ means-tested best practices that will simultaneously ameliorate negative social determinants of health and significantly reduce Angelenos' rates of contact with the justice system.		Community	4	Community_Based_Health_Services	2	4 and 6	New	\$ 755,972.00	\$ 25,000.00	No Recommendation
40	<b>Next Level Youth Sports and Academic Camp</b>	Our project centers equity in it's aim to prevent youth justice system involvement in Lancaster, CA (Antelope Valley) by increasing access to youth development using play equity, while integrating academic excellence by supporting youth holistically (mental, physical, socio-emotional) and building character and leadership skills which positions youth for life long success.		Community	0	Youth_Development	5	1	Adaptation	\$ 398,289.60	\$ 5,000.00	Third_Party_Administrator
41	<b>South LA Harm Reduction Program</b>	This project will equitably increase access to harm reduction services and healthcare/support services for low-income Latinx and Black/African American residents of South Los Angeles by establishing a new Harm Reduction Program (HRP) at our Federally Qualified Health Center. The program will deliver services in multiple ways, all of which prioritize accessibility: (1) engaging participants through our agency's existing programs where trust has already been built; (2) establishing harm reduction services at our newest clinic which is also a drop-in resource center serving people experiencing homelessness; (3) integrating harm reduction services into our mobile clinic that covers areas where there is high frequency of substance use; (4) at street-based outreach sites where PWUD congregate; and (5) through public awareness/marketing/social media campaigns.		Community	00 and 0	Harm_Reduction (e.g., services)	2	6	New	\$ 404,645.00	\$ 73,320.00	No Recommendation

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42	<b>Peacemakers Initiative: Expanding Safety in Los Angeles County</b>	The Peacemakers Initiative, led by a collection of community organizations dedicated to violence reduction, will provide communities in Los Angeles County with the resources to combat and prevent violence within predominantly Black and Brown communities. By expanding the capacity of violence intervention agencies, they can have an increased impact in engaging in crisis response and creating community safety for underserved and marginalized individuals.		Community	0	Restorative Justice	1, 2, 3 and 4	6, 7 and 8	Expansion	\$ 14,308,170.00	\$ -	Third_Party_Administrator
43	<b>For the Love of Well Being (FLOW) Youth Center</b>	In addition to direct services for youth, the FLOW Center will be co-created through a process that centers and compensates the voices of those who are most affected. Through all stages of design and development, our partnership will inspire ideas and arrive at decisions based on discussions with residents, care providers, advocates, and systems-impacted individuals. We will employ an interdisciplinary engagement process that combines facilitation, design, data analysis, and participatory research. We integrate compassion and healing into our process, through our "Designers on Deck" (DoD) program a co-learning model, in which we share our knowledge of architecture, design, and real estate while the DoD are given a platform to be experts in their own experience and showcase their knowledge of their communities. We aim to build capacity within local communities, so that they are equipped to participate as civic advocates in future justice- and development-related initiatives.		Community	0	Youth_Development	4	7	New	\$ 1,268,941.00	\$ 1,268,940.00	Third_Party_Administrator
44	<b>Creating A Hope and a Future for Every Child</b>	This project will reduce incarceration rates by providing direct physical, emotional, mental, financial and physical support for youth starting from elementary school. The focus of this project is not just to steer youth from incarceration, but to reach their greatest potential by providing the direct resources that they need to develop their minds, talents and gifts, heal their physical and emotional wounds, build their self-confidence, develop healthy relationships, peer groups and mentors, enhance their appearance, nurture their creativity and expand their horizons.		Community	All	Youth_Development	All SDs	All	New	\$ 400,000.00	\$ 50,000.00	No Recommendation
45	<b>The Royal Court</b>	This project will provide an equitable outlet for youth in LA County to access mentorship, self development classes, build social skills and partake in an activity that decreases the school to prison pipeline.		Community	0	Youth_Development	5	1	Expansion	\$ 600,000.00	\$ 300,000.00	Third_Party_Administrator
46	<b>Empowered Voices LA Collaborative</b>	This program will equitably reduce justice system involvement for young people in Los Angeles County by facilitating highly engaging programs that foster social connectedness for youth through the use of data that will guide the implementation of the program in terms of social connectedness and engagement.		Community	0	Youth_Development	All SDs	All	Expansion	\$ 6,000,000.00	\$ -	Other
47	<b>LeadOn Reentry Navigators</b>	Ensuring youth returning home from detention and incarceration have access to a robust continuum of care rooted in the principles of youth development, including credible messengers and pathways to employment, is key to supporting wellbeing for Black, Indigenous, and young people of color. This project will equitably connect young people of color with reentry resource navigation, mentorship through credible messengers, support for local community-based organizations providing reentry services, and strong pathways to employment for participating youth who are or have been involved in the justice system, including youth returning home from DJJ, in Los Angeles County in efforts to reduce system involvement and recidivism.		County	4 and 5	Youth_Development	All SDs	All	Expansion	\$ 1,250,000.00	\$ -	County Department
48	<b>Invest in our Youth</b>	This project will equitably reduce justice system involvement for young people in Los Angeles County by increasing access to youth services to be delivered both inside and outside of detention and delivering prevention services to youth at risk of system involvement.		Community	00 and 4	Youth_Development	4 and 5	2, 5, 6 and 7	Expansion	\$ 549,980.00	\$ 20,000.00	No Recommendation

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49	<b>ODR LEAD (Let Everyone Advance with Dignity/Law Enforcement Assisted Diversion)</b>	LEAD reduces racial disparities in arrests, filing and sentencing, especially among People Experiencing Homelessness (PEH), People Who Use Drugs (PWUD) and people engaging in sex work through use of law enforcement and community referrals to voluntary, harm reduction case management. Harm reduction case management care provides non-judgmental, participant-centered services to decrease disparities in arrests, filing and sentencing among people with frequent contact with law enforcement. Data will guide program referrals to maximize engagement with participants and intervene at the earliest point of contact with law enforcement to reduce the number of individuals, especially Black and Brown people, who enter the jail system. Sites specific to serving people engaged in sex work and people who identify as TGI will not incorporate formal partnerships with law enforcement agencies due to concerns raised by community advocates.		County	1	Non_Carceral_Diversion_and_Reentry	All SDs	All	Expansion	\$ 3,727,903.70	\$ -	County Department
50	<b>ReEvolution Reentry Collective</b>	The project will employ equitable, data-driven strategies and person-centered, trauma-informed care along with validated case management practices to maximize the opportunity for all formerly incarcerated persons to experience new choices, reach their full potential and successfully reunify with families and communities. Reentry services will be delivered by those with lived experience, including formerly incarcerated persons, will be based on evidence-based practices, and will be implemented with sensitivity given to the varied challenges each reentering individual uniquely faces coupled with attention to general racial and economic disparities and the blanket marginalization faced by this group. Increased access and introduction to relevant services, creation of safe community, and ongoing support and tracking, enhance the likelihood that wellness is maintained by the reentering community, and justice system involvement is equitably minimized.		Community	00, 4 and 5	Non_Carceral_Diversion_and_Reentry	1, 2, 3 and 4	2, 4, 6, and 7	Expansion	\$ 632,969.45	\$ 18,000.00	No Recommendation
51	<b>Community Owned and Operated Youth Centers</b>	Our proposal supports the reclamation of existing, vacant spaces in LA County by community-based organizations (CBOs) who, along with local youth and residents will shape the process of transforming these spaces into youth and community resource hubs. These youth centers will provide system impacted and marginalized Black and Brown communities with much needed programming and services. The hubs will act as safe and supportive spaces encouraging youth development, educational access, and job readiness while decreasing justice system involvement and community violence.  This proposal emphasizes community ownership, as the county will transfer its ownership of land and properties to a shared trust of local CBOs that will co-own, co-manage, and co-govern youth centers with the youth they serve. CBOs will receive technical assistance and capacity-building such as legal and financial support, and collaborative management training to move into full ownership of youth centers.		Community	00 and 4	Youth_Development	2 and 5	1 and 6	Adaptation	\$ 15,500,000.00	#####	Third_Party_Administrator
52	<b>Reentry Employment Program</b>	Chrysalis' Reentry Employment Program project will help individuals overcome barriers to reconnecting to the workforce through individualized case management, an evolving job-readiness program, and by providing access to an array of supportive services. Chrysalis' priority populations include individuals with prior involvement with the justice system, history of substance use, lack of stable housing, and insufficient resources to find and retain employment. Chrysalis uses a number of tools – including the ARDI Equity Explorer, the JENI, and USC's Neighborhood Data for Social Change (NDSC) platform – to guide our work in the communities we serve. Chrysalis envisions a community in which everyone has the opportunity to work and thrive.		Community	00, 4 and 5	Job_Training_and_Employment	1, 2 and 3	2, 4, 5, and 6	Expansion	\$ 449,923.00	\$ -	County Department

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53	<b>Harm Reduction Supply Purchase and Distribution</b>	Harm reduction supplies would decrease health disparities, morbidity and mortality rates among PEH, PWUD, people engaged in sex work, POC, and people recently released from incarceration by distributing naloxone, sterile syringes and other supplies that decrease incidence of HIV/AIDs, STIs, viral hepatitis, COVID-19, soft tissue infections, and overdose fatalities. This project would continue efforts to equitably address health and overdose disparities by using data to identify regions across the County with the highest concentration of morbidity and mortality rates and expand use of street-based services to effectively engage hard-to-reach communities.		County	0	Harm Reduction (e.g., services)	1, 2, 3 and 4	All	Expansion	\$ 1,700,000.00	\$ -	County Department
54	<b>From Treatment, Diversion or Jail to Work!</b>	This project will equitably reduce justice system involvement for those who have been in the criminal justice system and prevent or reduce justice involvement for those with substance use disorder and/or experiencing housing instability.		Community	00, 1, 4 and 5	Job_Training_and_Employment	3	2	Expansion	\$ 313,510.00	\$ 5,000.00	No Recommendation
55	<b>Harm Reduction Drop In Centers</b>	Drop-in centers would help provide essentials, such as food, water, tents, blankets, undergarments, hygiene support, phone chargers, harm reduction supplies, and needed either by referral or on-site they will provide medical, mental health and other supportive services to decrease racial health disparities and incidence of food insecurity, HIV/AIDs, STIs, viral hepatitis, COVID-19, soft tissue infections, and overdose fatalities among PEH, PWUD, people engaged in sex work, and people recently released from incarceration. Locations of drop in centers will be informed by data on high concentrations of overdose mortalities, PEH and people recently released from incarceration and will prioritize participant engagement through hiring staff who have lived experience of homelessness, drug use, incarceration and/or sex work and providing harm reduction services that are low-threshold, non-judgmental, and whole-person centered.		County	0	Harm Reduction (e.g., services)	All SDs	1, 2, 3, 5, 6, 7 and 8	New	\$ 900,000.00	\$ -	County Department
56	<b>Third Party Administrator (TPA) for Youth Development Regions</b>	This project will equitably improve the lives of LA County Youth by using a TPA to fund and support the coordination of community-based organizations (CBOs) to provide preventative and development services to the identified "Youth Development Regions," filling gaps in the current service-provision landscape in which there is dearth of up-stream services available for young people. Services provided will be informed by data on justice system involvement, underinvestment, educational outcomes, SES etc., and will be committed to project improvement based on youth engagement and community feedback.		County	00 and 0	Youth_Development	1, 2 and 5	1, 6 and 7	New	\$ 4,950,000.00	\$ -	County Department
57	<b>PARKS AFTER DARK</b>	Since Parks After Dark (PAD) started in 2010, there has been an estimated reduction of 75 Part I crimes (serious property and violent crimes that include homicide, aggravated assault, rape, larceny-theft, robbery, grand theft auto, burglary and arson) across all PAD park communities. PAD is a proven prevention-intervention model that improves the lives of LA County residents living in vulnerable communities by extending park hours and providing access to free recreation, arts and culture, education, sports, wellness and other unique programs when school is not in session for 8 weeks in the summer, and for a one day special event during the winter and spring when youth and families need organized activities most. Surveys from the communities are collected and stakeholders meetings are held to determine the type of programming and collaborations needed to ensure that PAD truly serves the community.		County	00 and 0	Harm Reduction (e.g., services)	All SDs	1, 2, 3, 6 and 7	Expansion	\$ 7,288,000.00	\$ -	County Department

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58	<b>Housing for Health Permanent Housing Expansion</b>	Housing for Health (HFH) serves the County's most vulnerable homeless individuals who have high rates of physical and mental health disabilities, addiction issues, comorbid diagnoses, and early mortality. HFH's Flexible Housing Subsidy Pool (FHSP) is a fiscal tool that enables HFH to braid funding streams and create flexible local rental subsidies. This resource allows people experiencing homelessness (PEH) who are ineligible for a federal voucher to rapidly secure permanent housing. HFH also contracts with community-based providers to deliver Intensive Case Management Services (ICMS) to participants, ensuring that FHSP clients remain stably and permanently housed. This reduces criminal activity, justice involvement, and other unnecessary emergency services. Project funding will also create greater access to Enriched Residential Care (ERC) facilities for individuals who require medical or psychiatric oversight and assistance with activities of daily living to stay housed.		County	0	Rental_Assistance_Housing_Vouch	All SDs	All	Expansion	\$ 14,364,900.00	\$ 891,000.00	County Department
59	<b>Radical Capital: combatting predatory lending and investing in youth in underserved communities in Los Angeles</b>	IAC's Radical Capital will intervene in persistent poverty cycles to untrap Angelenos most in need from predators and invest in the next generation of the County's microentrepreneurs. This program will create new pathways to obtaining low-interest, non-extractive small business loans to help street vendors, mom-and-pop shop owners, and community business owners establish, maintain, or expand their local enterprises. IAC youth loans and predatory lending loan alternatives are created and disbursed through community-first and data-driven practices that enable both reaching and meeting the specific needs of overlooked or historically preyed on communities.		Community	0	Access_to_Capital_for_Small_Min	All SDs	2, 3, 4, 5, 6 and 7	Expansion	\$ 3,373,307.50	\$ 1,111,515.00	Third_Party_Administrator
60	<b>Residential Treatment for Survivors of Sexual Exploitation</b>	Sexual exploitation is inherently a system of gender-based inequality and violence, existing at the intersection of sexism, racism, and classism. The sex trade preys upon marginalized populations like homeless youth, foster youth, and sexual minorities as well as vulnerable women - those with histories of sexual abuse, domestic violence, homelessness, mental health conditions, substance use disorders, disabilities, and immigration status. Women of color are disproportionately represented among those who face criminal charges for prostitution. This project will help to move affected individuals away from incarceration toward treatment interventions, ultimately gaining the agency, resources, and support needed to leave 'the life' behind.		Community	0, 1, 2, 3, 4 and 5	Community_Based_Health_Services	All SDs	All	New	\$ 579,277.00	\$ 100,000.00	No Recommendation
61	<b>Skid Row Health Hub</b>	Our recommended project would offer essential care to advance the health and wellness of individuals who use drugs, experience homelessness with substance use needs, individuals with legal systems involvement with substance use needs, and individuals engaged in sex work with substance use needs. The Health Hub would be located in Skid Row due to the high concentration of overdose fatalities and the vulnerable population of people most in need of health and other harm reduction services.		County	0	Harm_Reduction (e.g., services)	1	4	New	\$ 9,535,602.00	\$ 3,000,000.00	County Department
62	<b>CASA of Los Angeles' Youth Justice Program</b>	CASA/LA's youth justice project aims to provide early intervention and preventative services to youth who are in or at risk of involvement in Los Angeles County's juvenile justice system, most of whom also have open cases in Los Angeles County's child welfare system. CASA/LA will reduce justice system involvement for these young people in Los Angeles County by providing them with critical systems navigation services and linking them to youth development services as early as possible (i.e. pre-trial) that are non-punitive and promote healing. We will do so by organizing and mobilizing community volunteers who all must ascribe to and will all be trained according to CASA/LA's core values, including social justice, anti-racism and respect for the community.		Community	00, 0 and 2	Youth_Development	All SDs	All	Expansion	\$ 447,731.52	\$ -	No Recommendation

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63	<b>Healing-Informed Arts Project</b>	This project will give young people access to healing-informed, culturally-relevant arts programming. Youth will be able to use the arts as a method of self-expression and create meaningful connections with caring adults. The arts will also serve as a re-entry strategy, helping youth returning to community. The arts will serve as a pathway to healing trauma, learning art skills, and mentorships opportunities. The arts will help youth retell their stories, foster empathy and create opportunities for system-impacted youth.		Community	0	Youth_Development	All SDs	All	Expansion	\$ 1,932,825.00	\$ -	Third_Party_Administrator
64	<b>Los Angeles County Community + Hospital Alliance for Public Safety (LAC-CHAPS)</b>	LAC-CHAPS departs from carceral approaches to public safety by sustaining the work of community health workers (CHWs) across LAC who support individuals affected by community violence (IACVs). The project equitably reduces IACVs' involvement in community violence, and by association the criminal legal system, by supporting CHWs who offer case management services and wraparound support to IACVs at 6 community+hospital locations across LAC (LAC-USC, Antelope Valley, Rancho Los Amigos, Pomona Valley, Harbor UCLA, and St. Francis Medical Centers). Leveraging the resources of LAC Office of Violence Prevention (OVP), LAC Department of Health Services (DHS), and community stakeholders LAC-CHAPS focuses on stabilizing the county's CHW workforce, improving the quality of CHW services, increasing access to community based resources, and integrating equity tools developed by OVP, DHS, and CEO including ARDI and JENI to ensure that support is prioritized for underserved BIPOC communities.		County	00, 0 and 1	Community_Based_Health_Services	All SDs	All	Expansion	\$ 595,936.51	\$ -	No Recommendation
65	<b>Satellite Sites in Gang Impacted Communities to Work with Active Gang Members</b>	Although gangs and their members are known to be the ones who bring destruction to their respected communities. Many times it is forgotten that they are community members themselves, who at one point were the children growing up in those communities. These members impact communities in many ways, unfortunately in a negative more than a positive. This program will specifically target active gang members despite of age, gender, ethnic background or beliefs. In hopes of building positive relationships that can affect their lives and the safety of the community in many ways. The program will also focus on the faith aspect of transformation in the lives of gang members. If the lives of gang members are transformed, that will change a home, a home that is changed can change a neighborhood. A neighborhood that is change can transform a community.		Community	0, 3 and 4	Youth_Development	2 and 4	7	New	\$ 1,874,000.00	\$ 1,500,000.00	Third_Party_Administrator
66	<b>Cooperative Education and Business Development</b>	Collective REMAKE connects recently incarcerated people with economic growth, hope, and community wellness through participatory engagement, co-op business development, training and networking opportunities. Through Co-operative Education and Business Development (CEAD) programming, Collective REMAKE is committed to building an eco-system that includes a network of co-operative economic development, inclusive support systems, and sustainable healing communities.		Community	00, 0 and 4	Job_Training_and_Employment	2	6	Expansion	\$ 509,194.96	\$ 72,000.00	Other
67	<b>Breaking Barriers Rapid Rehousing and Employment Program</b>	Of the clients Breaking Barriers has served to date, 56% are Black, 35% are Hispanic/Latinx, and 30% are TAY (18-25); in continuing to serve individuals and families who have been impacted by the carceral system, this project will equitably reduce justice involvement and homelessness for adults across all SPAs in Los Angeles County by providing rapid rehousing, intensive case management, and employment services. Breaking Barriers utilizes evidence-based interventions such as Housing First, Harm-Reduction, & Trauma-Informed Care, and continually incorporates client and community feedback into program design and improvements.		Community	5	Rental_Assistance_Housing_Vouch	All SDs	All	Expansion	\$ 1,525,392.00	\$ -	County Department

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68	<b>My Brothers' &amp; Sisters' Keeper Program</b>	My Brothers' & Sisters' Keeper Program will increase the awareness of our Community Facilitators (CFs) and youth/adult male and female participants who in turn will be empowered with impactful information to provide support and healing to their children and families. We will increase educational, vocational, social, and mental health attainment of African-American and Latino individuals, families and communities. The program's data will be tracked through pre and post test assessments, employment retention, vocational training completion, and percentage of participants re-offending or returning to jail/prison. 1. Increase social and mental health awareness of CFs and participants 2. Improve employment and vocational opportunities/retention of employment 3. Decrease the percentage of participants re-offending/violating probation/parole 4. Improve family interactions and connections including quality of life for participants		Community	00, 3 and 4	Non_Carceral_Diversion_and_Reentry	5	3	New	\$ 262,812.00	\$ -	No Recommendation
69	<b>College and Careers</b>	This project will allow system impacted individuals to successfully navigate and participate in community college courses and/or work programs, giving them equitable access to resources and opportunities. College and Careers believes in providing students with an opportunity to make a difference in their community, their lives and the lives of others. System impacted individuals who participate in higher education programs are 48 percent less likely to recidivate than those who do not. Using data that guides when system impacted individuals need the most assistance, from enrollment to finals, the program will be able to determine service needs and delivery.		County	4 and 5	Job_Training_and_Employment	1 and 4	3 and 7	Expansion	\$ 900,000.00	\$ -	County Department
70	<b>CREDIBLE MESSENGER MENTORING, PROGRAMMING AND REENTRY</b>	CM programming brings highly trained and culturally competent community members inside secure facilities to provide transformative mentoring to the youth residents via a series of programs and activities that promote youth's development, healing and overall care within the environment. This program will provide these services to youth at the deepest level of the juvenile justice system, where the inequities of our system are the highest.		County	00, 0 and 4	Youth_Development	All SDs	All	New	\$ 3,559,999.64	\$ 60,000.00	County Department
71	<b>Mental Health First Aid training</b>	The project will equitably reduce justice system involvement for residents in LA County by increasing awareness of and reducing the stigma of mental health by using evidence-based curriculum to educate and engage the community on how to recognize needs and implement prevention and early intervention strategies.		Community	00, 0, 4 and 5	Community_Based_Health_Services	All SDs	2, 3, 4, 5, 6 and 7	Expansion	\$ 41,794.00	\$ 500.00	Third_Party_Administrator
72	<b>Shortstop</b>	The Long Beach Bar Foundation's (LBBF) core initiative, SHORTSTOP Youth Crime Prevention, serves ethnically diverse and low-income, at-risk youth, ages 10-18, with many exhibiting delinquent behaviors and coming to the program through strategic referral partners in the Greater Long Beach community. SHORTSTOP has responded to systemic inequality since 1994 by addressing juvenile delinquency at a critical crossroad and providing youth and their families with legal system knowledge, experiential learning, goal-setting techniques, and conflict resolution skills to help youth make better decisions, develop positive relationships, and manage their behavior; Intervening early on leads to more productive, healthier futures where youth disengage from subsequent delinquent behaviors and become agents of change in chronically under-resourced communities adversely affected by encounters with the criminal justice system.		Community	00 and 0	Restorative_Justice	2	7	Expansion	\$ 119,972.85	\$ -	No Recommendation

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73	<b>Adult Diversion</b>	LBBF's commitment to advancing social and economic equity in under-resourced communities is a catalyst for positive and systemic change in Los Angeles' South Bay; for over 26 years, we have provided support and guidance to youth and in the last two years, to adults who have faced adversity, trauma, and other emotional barriers. LBBF is currently the sole provider of California's Drivers License (CDL) and Anti-Recidivism Courses (ARC) to offenders who qualify for diversion programs in their sentencing. The Long Beach City Prosecutor has jurisdiction over all adult misdemeanors that occur in Long Beach (Long Beach City Charter Section 703), and it partners with the Long Beach Bar Foundation for diversion programming. LBBF has long standing relationships with several institutions within the local justice system including referral partnerships with the Long Beach Police Department, Long Beach Courthouse, Los Angeles County Probation Department and other community organizations.		Community	4	Non_Carceral_Diversion_and_Reen	2	7	Expansion	\$ 147,619.50	\$ -	No Recommendation
74	<b>Increasing Food Access in Los Angeles: CultivaLA Urban Agriculture &amp; Training Program</b>	This project will promote a community-centered and intergenerational approach to urban agriculture in order to address food insecurity through a holistic 6-module curriculum with strong emphasis around workforce development, mentorship, and social entrepreneurship for youth and adults.		Community	00, 0 and 4	Job_Training_and_Employment	1	4 and 7	New	\$ 1,300,000.00	\$ 800,000.00	Other
75	<b>Gender and Racial Equality Youth Professional Development Youth Program</b>	The project will leverage the County's Youth@Work infrastructure and community partners to identify, serve and support women/girls of color, BIPOC youth and LGBTQ+ youth through paid work experience and mentorship. The goal is to through gender justice-oriented professional development, college readiness, paid work experience, job training and community-led mentorship, the program will provide through a cohort-based service model, re-engage and prepare 100 target youth for future employment and/or completion of high school education/transition into higher education.		County	0	Youth_Development	All SDs	All	Adaptation	\$ 1,000,000.00	\$ -	County Department
76	<b>Community Veteran Justice Project</b>	This project will equitably increase the amount of justice-involved military/veterans who will obtain alternative sentencing/diversion on their criminal cases, through the use of community veteran justice workers collaborating with defense attorneys', connecting their clients with mental health treatment as well as all other services they are entitled to.		Community	00, 1, 2 and 3	Non_Carceral_Diversion_and_Reen	All SDs	All	Expansion	\$ 490,366.02	\$ 185,366.02	No Recommendation
77	<b>Substance Use Disorder Counselor Training Academy</b>	This project will provide structured training and enhanced supports to train individuals with lived experience and justice involvement in a Substance Use Disorder Counselor training program. The training will partner with hiring employers to make available employment opportunities in the field upon successful completion of the certification program.		County	0	Job_Training_and_Employment	All SDs	All	New	\$ 1,000,000.00	\$ -	County Department
78	<b>24-hour Youth Centers Planning</b>	The collaboratively-developed model for "Youth Justice Reimagined," a transformation of Los Angeles County's Youth Justice System to a new care-first and healing-centered model for youth development includes recommendations for youth centers with 24-hour crisis response, co-located services for youth and community members, and the integration of arts, leadership opportunities, and restorative practices in communities that experience deep inequities in access to services and contact with the justice system. The focus of this project will be to draft plans for the launch of two initial youth centers to equitably increase access to these services in zip codes identified as having the highest impact of youth justice-system involvement in Los Angeles, historic underinvestment, and the need for a safe space for youth and community to engage in supportive activities and services: 90011 and 93535.		County	00 and 0	Youth_Development	2 and 5	1 and 6	New	\$ 1,000,000.00	\$ -	County Department
79	<b>Career Development Training</b>	This project will improve the lives of our residents by providing resources to obtaining employment by assisting them with hands-on training and development to securing employment.		Community	4	Restorative_Justice	2	6 and 7	New	\$ 30,070.00	\$ 30,000.00	No Recommendation

**Project Recommendation Summary and Ranking Worksheet for CFCI Year 2**

Project ID #	Project Name	Equity and Impact Statement:	Priority Ranking (High = 3, Med = 2, Low = 1)	Submission Type	Intercept Point(s)	CFCI Focus Area	Supervisory District(s)	Service Planning Areas	Project Type	Total Costs (Annual + One-Time)	One-Time Cost	Recommended Grant Administrator
80	<b>Represent LA and Immigrant Student College Access &amp; Success Initiative</b>	Immigrant Student College Access & Success Initiative (ISCAS). For low-income mixed-status immigrant youth, achieving a higher education leads to an improved quality of life, and it is often their only way out of poverty. The ISCAS Initiative will improve the lives of mixed-status immigrant students by establishing Dream Resource Centers (DRCs) at Los Angeles Unified School District schools to provide year-round college access and workforce development services to improve immigrant students' opportunities of achieving a higher education. Represent LA Program. The Represent LA project will expand affirmative and removal defense immigration services to ensure that low-income, and vulnerable mixed-status immigrant families, including immigrants experiencing homelessness not eligible for CBEST services, stay together, and that the family unit is not separated as a result of deportations.		Community	00, 0, 1, 2 and 3	Restorative_Justice	All SDs	All	Expansion	\$ 8,422,867.00	\$ -	Third_Party_Administrator
81	<b>Kids R Giants SNAP Implementation Project</b>	The Stop Now and Plan (SNAP®) Program has been proven to equitably reduce involvement in a range of antisocial behaviors in youth most affected by inequalities in the justice system. These strategies are evidence based and cost-effective. These programs reduce risk and increase protective factors while keeping children outside the criminal justice system. SNAP® has been designed as a trauma-informed early intervention model.		Community	0	Youth_Development	2	6	New	\$ 1,267,410.00	\$ 676,354.00	No Recommendation
82	<b>M.E.N.T.O.R. (Meeting Each Need To Optimize Results)</b>	This project will equitably reduce justice system involvement for youth in our area of Los Angeles County by increasing access to comprehensive wrap around youth development services through the use of data that guides implementation in our community that is impacted by highest/high youth arrest and incarceration ratings as well as a commitment of youth led engagement & leadership for program assessment and improvements.		Community	0	Youth_Development	1	7	Expansion	\$ 528,495.00	\$ 35,000.00	No Recommendation
83	<b>Restorative Cultural Arts in Action</b>	Los Angeles County, much like all of the United States, has created systems of prosperity and opportunity that have been largely reserved for white people through the intentional exclusion and oppression of People of Color, most disparately targeting Black and Brown people, with high levels of educational and career inequities. Boyle Heights Arts Conservatory (BHAC) exists to close the gap of opportunities for our historically excluded youth by introducing career development pathways in the Creative Arts.		Community	00, 1, 3, 4 and 5	Youth_Development	1 and 5	1, 2, 3, 4, 6, 7	Expansion	\$ 204,557.00	\$ 1,320.00	No Recommendation
84	<b>A Hope and Vision for the Future</b>	This project will equitably reduce justice system involvement for young people in Los Angeles County by providing advocacy, case management counseling, mentoring, financial, economic, emotional, nutritional, and physical support. We will develop Roadmap to Health Action Plan, An Individual Hope and Vision for the Future Action Plan, and a Community Leader Action Plan for each participant, as a tool to enhance positive growth and healthy habits and to redirect them from the prison system; break their dependency and co-dependency on the justice system; and to guide them to build a healthier, happier, wealthier and fulfilling life in the community.		Community	All	Youth_Development	All SDs	All	New	\$ 1,205,762.00	\$ 40,000.00	No Recommendation

**Project Recommendation Summary and Ranking Worksheet for CFCI Year 2**

Project ID #	Project Name	Equity and Impact Statement:	Priority Ranking (High = 3, Med = 2, Low = 1)	Submission Type	Intercept Point(s)	CFCI Focus Area	Supervisory District(s)	Service Planning Areas	Project Type	Total Costs (Annual + One-Time)	One-Time Cost	Recommended Grant Administrator
85	<b>Tutčint Youth Empowerment Program</b>	The goal of Tutčint is to work with community-based organizations, schools, and government entities as a preventative measure for youth who were part of the legal system. Tutčint is guided by an Indigenous approach to ensure holistic wellness by providing services like tutoring, outdoor activities, cultural programming and education, as well as weekly family-style dinners. The program welcomes all youth, despite their ethnicity to reconnect and reclaim their Indigenous roots. By addressing the youth's needs and providing them the necessary tools, resources and skills to become leaders in their communities, we can further prevent them from falling into the criminal justice system as they develop into adulthood. The community-led diversion program has three goals: raise academic achievement, promote healthy choices and personal empowerment, as well as promote cultural and community involvement.		Community	0	Community_Based_Health_Services	All SDs+HH83 :H86	All	Adaptation	\$ 470,455.00	\$ 225,000.00	No Recommendation

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 5, 2022, 2:58:26 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **Anchor of Hope Employment Ministry Intake Sites**

[Redacted text block containing contact information]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**
- **Intercept 4 - Reentry Planning & Release**

CFCI Focus Area:

**Job Training and Employment (including but not limited to education support)**

Please indicate which of the following sub-categories connected to Job Training and Employment applies to your recommended project:

- **Job training**
- **Job placement**
- **Career planning or training**
- **Ongoing professional development**
- **Work-based learning or internships**
- **Job retention**
- **Job advancement**
- **Education support**

Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**
- **Supervisorial District 4**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 4 - Metro Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**South Los Angeles, Florence, Firestone, Willowbrook, West Carson, Rancho Dominguez, Carson, Compton, Gardena, Inglewood, Gardena, Long Beach,**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90002, 90220, 90003, 90044, 90059, 90061, 90047, 90001, 90007, 90062, 90037**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**
- **Community-based organizations**

Equity and Impact Statement:

**The project will equitably reduce justice system involved young people and families by connecting coalition networks of churches with active reentry/prison ministries located in high impact zip codes to returning citizens and families with both spiritual and practical resources with job readiness, apprenticeship/on-the-job subsidized employment training programs in construction and non-construction jobs, customer service, janitorial, and administrative jobs which leads to entrepreneurships.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**The needs will address unemployment, crime reduction, intervention and employment retention.**

**Anchor of Hope International Ministries (AOH),501c(3) a nonprofit organization that includes a collective collaborative union of faith leaders interested in Criminal justice Reform consisting of notable Bishop, Pastors, Minister, faith-leaders and individuals representing over 500,000 congregates committed to making California communities safer through advocacy, policy, and successful reentry and long-term success of the formerly incarcerated and families. AOH interests are to (1) reduce recidivism; (2) improve employment attainment and retention; (3) increase and improve our collaborative partners' ability to serve justice-involved individuals by reducing the barriers to employment of ex-offenders and at-risk youth through vital pre-employment and legal resource assistance.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

#### **Goal**

**Our goal is to work towards reducing the risk of an individual clients re-offending.**

**To work with ex-offenders to determine what unmet need they have that will keep him/or her from excelling on the outside. These needs include, but are not limited to: shelter, food, clothing, health care, employment and training, job search assistance, behavior management, life skills training, a church home, mentoring, and advice on legal issues. We will then personalize a plan to make sure these needs are met, we will then discuss the plan with the inmate/ex-offender, and proceed to assist in helping to meet all of the objectives in his/her plan.**

**Our Mission: To encourage pastors to establish a Reentry Ministry in their Church to assist the formerly incarcerated to successfully reconcile back to God, family, church and community. Our Purpose: To instruct and train ministry leaders to disciple the broken ex-offender and to serve God by applying the gospel in the ex-offender's rehabilitation. Ministers will help participants prepare to build productive social, economic, spiritual and political lives so they may successfully reintegrate back into the community. Our Objective: To strengthen Church growth by providing administrative and technical resources necessary for the Reentry Ministry to thrive. Our goal by year 2023 is to impact over 25,000 youth ages 14-24; and 25,000 adults ages (25-55) and provide ministry services to 50,000 families impacted by the criminal justice system residing in Los Angeles County through equipping 2,500 pastors, ministers, volunteers, and faith-based leaders to develop and implement effective REENTRY MINISTRY SOCIAL OUTREACH**

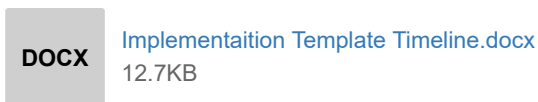
Please describe the key activities of the recommended project:

1. **Annual Reentry Ministry Conference**
  2. **Quarterly Church and Community/Faith-Based Partnership Training**
  3. **Comprehensive Social Outreach Training**
  4. **How to Mentor the Formerly Incarcerated**
    - **Training**
    - **Recruitment**
    - **Orientation**
    - **Screening**
    - **Management**
    - **Mentor Evaluation**
  5. **How to Develop and Effective Reentry Ministry**
  6. **Quarterly In-Service Train-the-Trainer**
  7. **Grateful2Work Small Groups (Identifying Spiritual Gifts & Called to Work)**
  8. **Monthly FREE Legal Clinic**
  9. **Life/Skills & Mentoring at-risk youth (14-24) Classes**
  10. **Rites-of Passage (8 week class) ages 14-18**
  11. **Fatherhood & Family Reconciliation – Small Groups**
  12. **Reentry Employment Readiness (Blueprint for Workplace Success)**
  13. **Reentry Entrepreneurship Training “Passion to Purpose”**
  14. **Food Bank**
- 
- **Life Skills**
  - **Pre-Employment Training**
  - **Mentoring**
  - **GED/Literacy**
  - **Mental Health & Drug Treatment Referral**
  - **Housing Referral**
  - **Work Experience (Local Hire)**
  - **Job Placement Referral**
  - **Supportive Service Referral**
  - **Lite Case Management & Follow-up**

Please describe any additional considerations that should guide how the recommended project is implemented:

**No additional considerations.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:



Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Adaptation of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**Anchor of Hope International Ministries, Inc. is an existing network of churches and local houses of worship formed to encourage pastors and faith-leaders overseeing these spiritual centers to have active and effective prison and reentry ministries to provide practical resources and program services to justice impacted congregants and residents located within their surrounding worship centers.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Provided pre-employment training, GED and literacy services to 150 adult ex-offenders. In 2009 and 2010 AOH provided services to 187 ex-offender and at-risk youths. In 2014, they began designing, and organizing the legal clinic. Since 2014, in addition to pre-employment training, AOH has provided workforce development Proposition 47 free Legal services that reduced legal barriers to employment to over 300 formerly incarcerated individuals from two locations in South Los Angeles, and Gardena.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Our culture-centered practices are vision centered around equal opportunity. We serve without regard to race, color, religion, sex, sexual orientation, gender, identity, national origin, disability or other characteristics.**

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**873,200**

Please provide the total one-time start-up cost for the project:

**50,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personnel \$288,960; Indirect Cost \$39,592; Operating Cost \$373,040**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

PDF

[AOH\\_Budget.pdf](#)  
96KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**CEO or Probation**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 5, 2022, 7:47:26 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Girls Gossip and Women NETWORK program - it's not age it's MINDSET!**

[Redacted contact information]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Support for social and emotional skills**

## Page 3 - Geography and Impact

[Redacted content]

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

#### **Los Angeles County**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**Los Angeles**  
**Long Beach**  
**Pasadena**  
**Lancaster**  
**Palmdale**  
**Lake Los Angeles**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**

Equity and Impact Statement:

**The Girls Gossip and Women Network program is designed to improve the quality of life for girls by focusing on self-awareness, increase self-esteem, learn techniques to set and accomplish goals, adapt new ways to cope with life stressors and alleviate depression, while reinforcing good social skills in a group environment.**

**According to The California Department of Education low self-esteem has been linked to violent behavior, school dropout rates, teenage pregnancy, suicide, and low academic achievement.**

<https://girlsgossipwomennetwork.com>

Please describe the need(s) this recommendation addresses:

**The Girls Gossip and Women Network program addresses the needs of girls related to mental health and the affects that a person's view of self contributes to their success in life. It is a preventive measure to teach social development in undeserved populations**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Girls Gossip and Women Network program aim to measure changes in the way girls view themselves negatively to increase self esteem to decrease depressive symptoms and maladaptive behaviors. By 2024, the percentage of 9-17-year-old girls reporting depression due to a low self-esteem in the past year will decrease by 60%.**

Please describe the key activities of the recommended project:

**We will pursue the following strategies to reach each of our objectives:**

**Reach out to school sites, group homes, community centers, detention centers, churches and after school programs within Los Angeles County to offer the program.**

**Survey and report on student knowledge, attitudes, and behavior related to the correlation between self-esteem and depression.**

**Document self reporting results from girls/youth, parents, teachers etc.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**N/A**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

**DOCX**

[actionplanform.docx](#)  
17.2KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Girls will see women of color that look like them teaching the program.**

Please provide the total annual cost for the recommended project:

**2,420,594**

Please provide the total one-time start-up cost for the project:

**40,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personal Costs \$0**

**Operating Costs \$932,040.00 annually - salaries, sub-contractors (motivational speakers), and office supplies (printouts of curriculum and activities)**

**Indirect Costs \$1,200,000.00 annually - cost of program \$500 per girl. T-shirts and other expenses are included in the \$500 for the 10-week program.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22.xlsx](#)  
20.1KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**Mental Health - Mental Health Service Act Funding**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 9, 2022, 6:32:23 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **Mental Health Groups**

[Redacted text block containing multiple lines of blacked-out information]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

**Community-Based Health Services (including but not limited to spiritual wellbeing or healing, restorative care nursing, etc.)**

Please indicate which of the following sub-categories connected to Community-Based Health Services applies to your recommended project:

- **Physical health services**
- **Mental health services**
- **Substance use disorder services**
- **Maternal care (pre- and perinatal) services**
- **Prevention / preventive health services**
- **Spiritual wellbeing / healing services**

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Antelope Valley Area-Lake LA, Littlerock, Lancaster, Palmdale, Acton, Pearblossom, Antelope Acres.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**Jeni tool: 93534, 93535, 93550, 93552, 93553, 93536, 93544**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **Families of people returning home from incarceration**
- **Community-based organizations**

Equity and Impact Statement:

**This Mental Health Group (Creative Expression) project will assist adolescents to young adults who reside in Los Angeles County with access to youth services to express their needs, explore self expression, develop personal insight, and participate in a safe group setting to ensure the youth in the community are safe and to reduce the youth impact in the community from incarceration through creative expression therapeutic groups with others and adapting healthy skills to implement in their life.**

**This Mental Health Group (Pre/Post Natal Mental Health) project will assist female adults or female caregivers with support needed to navigate the stressors of pregnancy, healthy coping skills, understanding pregnancy, reducing substance use/alcohol use during pregnancy, how to bond and connect with their babies, understanding child development, and infant massage. This project will assist with female caregivers understanding and bonding with their child through pregnancy and after birth.**

Please describe the need(s) this recommendation addresses:

**In Service Area 1, there is a need of having therapeutic mental health groups that are effective and specific. As a clinician in my day job, I am always looking up community resources for my clients and I am not able to find any that my client can be linked or referred to in the Antelope Valley.**

**Therapeutic mental health groups is not a common thing out here and the need is high in the Antelope Valley.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**The creative expression group will allow for adolescents to young adults to have a safe place to express themselves through arts/craft/therapeutic art expression, insight about themselves, and develop life skills to think about their future. These creative expression groups will be implemented 2x/ a month. The objective of the creative expression group is to create a safe place for adolescents/adults to express themselves and to reduce youth/adult incarceration. The way things will be measured is through participation and self evaluation from participants in the creative expression group. This will be an open group and timeframe will be up to 3 years.**

**The pre/post natal mental health group is vital for all mothers/caregivers. The first few years of a child lives is important and the bond and connection is important to implement in order to reduce the difficulties when the child gets older. There is also a high risk of black babies dying and infant mortality and data shows DCFS black babies being removed from their parents and not returning home and this group will ensure and reduce the black infant mortality rate. This pre/post natal mental health group will be implemented 2x/ a month. The objective of this pre/post natal group is to create a healthy pregnancy, reduce stressors, implement healthy coping skills, bond and connection with their child, infant massage to connect and understand baby cues. This will be an open group and timeframe will be up to 3 years. The way things will be measured is through participation and self evaluation from participants in this pre/post natal mental health group.**

Please describe the key activities of the recommended project:

**Creative Expression Objectives and Key Activities: This group will allow adolescents/young adults with the resources to understand themselves, allow for creative expression, self exploration, create goals and objectives for their future life, develop personal insight, identify stressors and areas of improvement in their life. The key activities will be during the therapeutuc group 2x/ a month such as mandala sheets, painting, arts and crafts, creating a mini garden, drawing, digital designs and creation, and possible community event to share their creation.**

**The Pre/Post Natal Mental Health Group Objectives and Key Activities: This group will allow Mothers/Caregivers to participate and address difficulties with pregnancy, managing stressors, develop coping skills, bonding and connection with baby, understanding infant massage, and understanding child development. The key activities will be during a therapeutic group setting and with a trained Licensed Marriage and Family Therapist or Licensed Clinical Social Worker and will also utilize key speakers and guest depending on the topics for the week. In this group, handouts will be utilized, book, resources, and/or different therapeutic toys to help connect with Baby/Mother.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**The groups will be implemented in person or virtually but ideally in person in the Antelope Valley.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template.docx](#)

16.2KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**self-awareness, people of color, understanding and improving family, diverse cultural background, women owned business**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**40,326**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**1) Personnel Cost: \$22,800 a year.**

**2) Operating Cost: \$13,860 a year**

**3) Indirect Cost: \$3,666 a year**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**DOCX** [Budget 4-9-22.docx](#)  
19.5KB

Please select the entity that you recommend administer or manage the grant for this project:

**Third Party Administrator**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 12, 2022, 3:16:35 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **Divine Connection**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**

CFCI Focus Area:

### **Access to Capital for Small, Minority-Owned Businesses**

Please indicate which of the following sub-categories connected to Access to Capital for Small, Minority-Owned Businesses applies to your recommended project:

- **Micro-grants**
- **Subsidies**
- **Support with necessary infrastructure**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 6 - South Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Antelope Valley;**

**Zip Codes: 93550,93551, 93552, 93510 & 93543. 93584,93539,93536,93535 & 93534.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**Zip Codes: 93550,93551, 93552, 93510 & 93543. 93584,93539,93536,93535 & 93534.**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People who are legally found unable to stand trial**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**
- **Community-based organizations**
- **other**
- **People whom are trying to reunify with their minor children via the foster care system.**

Equity and Impact Statement:

**This project is simple, yet dynamic because paint therapy can help suppress the pain of anxiety and depression. Art therapy helps children, adolescents, and adults explore their emotions, improve self-esteem, manage addictions, relieve stress, improve symptoms of anxiety and depression, and cope with a physical illness or disability. It benefits; individuals, couples, children and groups in a variety of settings,... The can explore their emotions, improve self-esteem, manage addictions, relieve stress, improve symptoms of anxiety and depression.**

Please describe the need(s) this recommendation addresses:

**It will assist individuals, youth and families with less system involvement. Through relaxation and positive conversation.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Our goal is the focus on relaxation and modeled behavior.**

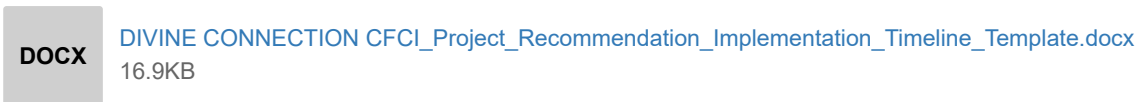
Please describe the key activities of the recommended project:

- 1. Draw or paint your emotions or thoughts.**
- 2. Create an emotion or thought wheel.**
- 3. Create a postcard you will never send.**
- 4. Create a journal with your art.**
- 5. Individual sharing his/her thoughts.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Art Paint Therapy project may put a new behavior on coping strategies. Such as; negative and aggressive behaviors, The effect is similar to meditation in that painting allows you to center yourself and pay more attention to what is happening in the moment, right in front of you. It's actually been proven that art lowers cortisol (the "stress hormone") in as little as 45 minutes\* of painting. " Art washes away from the soul the dust of everyday life ." We would love to be considered.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:



Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**There is historical and culture relevance within art paint therapy within the indigenous, black and brown communities. According to Carl Yung "Art work is integral in repairing cultural ties and grounding for marginalize communities.**

## Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**30,000**

Please provide the total one-time start-up cost for the project:

**15,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**1) Personnel Costs: \$14,100.00**

**2) Operating Costs: \$15,900.00**

**3) and Indirect Costs: (500.00 Estimate Only)**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**DOCX**

[Divine Connection Project Cost Breakdown.docx](#)

13.1KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 13, 2022, 7:31:37 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **Project Learn for 22 locations**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Physical youth centers or resource hubs for youth**
- **Leadership development or civic engagement**
- **Mentoring or peer support**
- **Education support**
- **Employment support, work-based learning, or internships**
- **Support for social and emotional skills**
- **Support for health and wellbeing**
- **Support for environmental or cultural competence**
- **Support for creative expression**
- **Support for physical activity or play health**

Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Burbank, Glendale, Pasadena, La Crescenta, La Canada, North Hollywood, Sun Valley, Sunland, Tujunga, Sherman Oaks, Van Nuys, Studio City, Encino and Hollywood.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

- 90028**
- 91103**
- 90038**
- 91605**
- 91606**
- 91402**
- 91405**
- 91601**
- 91401**
- 91331**
- 91411**
- 91340**
- 91042**
- 91406**
- 91104**
- 91105**
- 91342**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **People who are transgender or nonbinary**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **Families of people returning home from incarceration**
- **Community-based organizations**

Equity and Impact Statement:

**The Boys & Girls Clubs of Burbank & Greater East Valley offers a multitude of age and grade appropriate youth development programs that engage, inspire and empower our Club members every day. Our vision is to provide a world-class Club Experience that assures success is within reach of every young person who walks through our doors, with all members on track to graduate from high school with a plan for the future, demonstrating good character and citizenship, and living a healthy lifestyle. Our enrichment programs are operated Monday- Friday and provide out-of-school services that are focused on youth development in the areas of after-school tutoring/homework assistance, Club Tech/STEM, creative arts, health and physical education, team athletics, leadership development, career/college planning, and life skills. This includes our Project Learn Program, Empowered Voices, Kollab/ Work Force Development programs. We have 22 locations and serve over 3000 kids a year.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**Our youth are in crisis. They deserve to feel safe in and out of school. They are falling behind academically and unprepared for success in today's workforce. More youth are at risk for obesity, diabetes and cardiovascular disease. They need programs to support their academic and career goals. They need opportunities for daily physical activity and to develop healthy habits. And most of all, they need positive adult role models to nurture and guide them. The Boys & Girls Clubs of Burbank & Greater East Valley is meeting this need and making a difference in the lives of the youth we serve. Since 1995, the Club has positively impacted the lives of thousands children and their families. Each of our Club sites provide a safe space for youth to learn, play, and grow. We offer a multitude age and grade appropriate youth development programs that engage, inspire and empower our Club members every day.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**To improve Poor Academic Performance**

**Our students are falling behind academically and unprepared for success in today's workforce.. Our Project Learn and College Bound Programs help to ensure all of our members are on track to graduate with a clear plan for their future.**

**To increase our members mental and physical wellbeing.**

**There are more youth at risk for obesity, diabetes and cardiovascular disease than ever before. The trend is not getting better, as reflected in the 2017-18 Physical Fitness Exam scores, which show that 1 in 5 Burbank students (20%) are at an increased health risks due to their body composition. Programs like Empowered Voices and Smart Girls, Healthy Habits and Triple Play are outcome measured programs that help to ensure kids are eating healthy, getting exercise and embracing their overall mind, body and spirit**

**To provide a Safe Space**

**Our youth are at risk for violence and bullying. According to the most recent California Healthy Kids Survey, only 27% of Burbank middle and high school students felt very safe at school and 29% reported they had been harassed or bullied in the past year. That is why we have developed a culture of safety at our Club. We work every day to create a safe, fun environment so kids can have every opportunity to be successful in life.**

**To advocate for our members that come from poor socio-economic conditions**

**More youth are living in poverty than ever before. The Boys & Girls Clubs of Burbank & Greater East Valley provides youth with opportunities and support to overcome these challenges.**

- Promote academic achievement and college readiness
- Foster development of character, resilience and wellness
- Forge partnerships to maximize resources and strengthen communities and
- Engage families in meaningful ways.

Please describe the key activities of the recommended project:

**The Boys & Girls Club of Burbank and Greater East Valley has a distinguished 28-year history in providing a multitude of enrichment programs to youth, ages 5-18, and their families. The Club currently has 22 sites, one clubhouse and 21satellite locations serving the communities of Burbank, Glendale, North Hollywood, Pasadena, Sun Valley, La Crescenta, Sunland, La Canada, Tujunga, North Hills and Hollywood. We implement tested, proven and nationally recognized programs that are designed to encourage over 3000 Club members to realize a wide variety of positive outcomes that ultimately lead them to great futures. It is our goal to provide free and low cost services to disadvantaged and underserved youth in the following core programs: after-school tutoring/homework assistance, Club Tech/STEM, creative arts, health and physical education, team athletics, leadership development, workforce readiness, college planning, and life skills. The Club encourages, fosters and nourishes the dreams and aspirations of every member and provides opportunities for youth to realize these expectations. The Club takes every opportunity to recognize and validate the achievements and accomplishments of members, no matter how large or small.**

**The Boys & Girls Club of Burbank and Greater East Valley fully implements the Boys & Girls Club of America's Formula for Impact. This is the theory of change that describes how individual Clubs can increase our impact. It creates a commonly understood vision of the goals, how they will be reached, and what will be used to measure progress along the way. Two key parts of this formula include the Five Key Elements for Positive Youth Development and Three Priority Outcomes. The Five Key Elements include a (1) safe, positive environment, (2) fun, (3) supportive relationships, (4) opportunities and expectations and (5) recognition and the Priority Outcomes include Academic Success, Good Character and Citizenship and Healthy Lifestyles.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Our after school and summer programs differ to others in our community in several ways that make the Boys & Girls Club the most popular after school and summer program in the area. We never turn anyone away from our programs for an inability to pay. We provide out-of-school services that are focused on youth development. All programs are run with the intent of at least one of the Club's three priority outcomes. Good character and citizenship, healthy lifestyles and academic success.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Project Timeline 2022.docx](#)

13.9KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**This is for our existing after school and Day Camp programs for 22 locations. All programs are run with the intent of at least one of the Club's three priority outcomes. Good character and citizenship, healthy lifestyles and academic success.**

**AFTER SCHOOL ENRICHMENT PROGRAMS**

**Our after school enrichment programs range in scope from Power Hour/Project Learn, which is a homework-help/tutoring program, to Triple Play, which incorporates healthy living and active learning, STEM programming and we offer a Creative Arts program**

**MIDDLE SCHOOL PROGRAMS**

**Our Drop in Middle School Programs implement curriculum designed to provide youth with opportunities for success with caring adults to guide them through their school experience. The most impactful component to our drop in middle school programs is the Be Great: Graduate initiative.**

**TEEN PROGRAM**

**The Club offers a free Teen Program which provides a variety of programs including College Bound, a one-on-one mentoring and case management program for teens and Career Launch which is our Workforce Development program for teens who have a different career path and Kollab.**

**THE DEAF AND HARD OF HEARING PROGRAM D/HH**

**The Deaf and Hard of Hearing (D/HH) Program is a free after-school enrichment and summer program for students who are considered Deaf, Hard of Hearing, Child of Deaf Adult (CODA) and/or Sibling of Deaf Adult (SODA) ages 5 through 18.**

**DAY CAMP**

**For the 19 weeks of full day camp every year; the Club also focuses on summer learning loss. This is now more important than ever after what kids have lived through over the last year and a half. Studies show that most youth lose about two months of grade-level equivalency in mathematical computation skills over the summer months and low income youth also lose more than two months in reading achievement. To address these needs, the Club operates Summer Brain Gain at our summer locations. Summer Brain Gain adds engaging, educational activities to the typical summer camp experience.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**In order to assess how well the Club meets its three Priority Outcomes (Academic Success, Good Character and Citizenship and Healthy Lifestyles) and to evaluate the Club experience, the Club participates in the National Youth Outcomes Initiative. which helps us measure the Formula for Impact and demonstrate our collective impact on youth. NYOI uses common, research-informed indicators and is compatible with local data collection systems. Club participants are surveyed annually.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**The Club prides itself on being a diverse and culturally sensitive organization. The Club integrates all holidays and celebrations into activities and events. Flyers and information packets are provided in multiple languages. The Club also addresses the diversity of its youth in two other very important aspects. Club staff are trained on LGBTQ inclusion including vocabulary, sensitivity, responding to youth, and supporting parents. Secondly, working with deaf and hard of hearing youth and staff, the Club ensures an interpreter is present for special events and for staffing needs. Many staff members are also local community members who have been raised in the same schools as the youth they now serve, reflecting the community demographic. Many staff are bilingual in English/Spanish, English/ASL, and English/Armenian.**

Please provide the total annual cost for the recommended project:

**1,147,264**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Salary and Wages - \$944,243 for staffing for 22 locations at 5 hours a day for 34 weeks and 11 hours a day for 18 weeks.**

**Admin Fee ( payroll tax, workers comp and benefits) \$141, 641**

**Program Expense Direct - \$61,350**

**Total \$1,147,264**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

[Measure J Budget.xlsx](#)

10.9KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**NA**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 15, 2022, 11:05:10 AM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**READS - Remember Education Always Delivers Success**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Physical youth centers or resource hubs for youth**
- **Leadership development or civic engagement**
- **Education support**
- **Support for social and emotional skills**
- **Support for health and wellbeing**
- **Support for creative expression**
- **Support for physical activity or play health**

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 3**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 4 - Metro Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**BGCH serves the Hollywood, West Hollywood and East Hollywood communities.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90028, 90029, 90038**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**

Equity and Impact Statement:

**The ability to read is the basis upon which an untold amount of opportunity arises throughout life. By providing our students with that ability, we believe they will know an equitable lifestyle, because with reading comes knowledge, and with knowledge comes achievement and understanding. By ensuring our students can read, they will have a fighting chance to succeed in their adult life and will be empowered to obtain good careers and negate the need for our community to support them as adults (i.e., incarceration, unemployment, or welfare).**

Please describe the need(s) this recommendation addresses:

**According to the official blog of the Literacy Mid-South, <https://literacymidsouth.wordpress.com/2016/03/16/incarceration-and-low-literacy/>, there is a connection between early low literacy skills and our country's exploding incarceration rates. Compelling statistics underscore this connection:**

- **85 percent of all juveniles who interface with the juvenile court system are functionally low literate.**
- **Juvenile incarceration reduces the probability of high school completion and increases the probability of incarceration later in life.**
- **High school dropouts are 3.5 times more likely than high school graduates to be arrested in their lifetime.**
- **High school dropouts are 63% more likely to be incarcerated than their peers with four-year college degrees.**
- **Mississippi has the second highest incarceration rate in the nation. The average adult inmate reads on a sixth-grade level, and half of the state's inmates never finished high school.**

**BGCH serves predominantly black and brown students.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**The goal of the READS program is to ensure our students are reading at grade level, and our objectives are to provide reading instruction Monday-Friday after school. Anticipated outcomes are that our students will achieve academically and improve their opportunity for success in school and life, as well as reducing the percentage of incarcerated youths in the long term.**

Please describe the key activities of the recommended project:

**A staff of five will work directly with the 100 students, ensuring a ratio of 1:20. Each student will have an individualized academic plan to support their progress. The objectives for R.E.A.D.S. are listed below:**

- 1. Assess students' reading ability to identify those who are reading below grade level.**
- 2. Provide tutoring after school for 1-2 hours, with a focus on reading using the Hooked on Phonics curriculum. Tutoring will be based on student's skill level.**
- 3. Conduct monthly parent conferences for R.E.A.D.S. students.**
- 4. Provide resources for each student to have a home library.**
- 5. Evaluate progress at end of school year.**
- 6. Work with students who have not progressed during the summer.**
- 7. Continue with program at the start of the next school year.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Possible challenges to achieving our goals are listed below:**

- 1. Majority of the parents are head of household and working multiple jobs. Therefore, we anticipate scheduling challenges.**
- 2. Students are in "blended" families living in two households throughout the week, so we might encounter challenges with parents.**
- 3. Our program might conflict with other family priorities such as religious commitments, cultural and family celebrations, and organized sports, especially soccer.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[BGCH CFCI Program Timeline Template 2022.pdf](#)  
19.8KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**READS (Remember Education Always Delivers Success) -- Using Hooked On Phonics, one BGCH staff member is currently teaching 30 students between the ages of 6-12 who are unable to read at grade level. By hiring 4 additional employees, we would like to expand the program to 100 students.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Since beginning our READS program in 2019, 37 students have participated, and 24 students are progressing and remain in the program. Twelve students left the program due to COVID related issues. We hope to expand our program to 100 students.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**For over 84 years, BGCH has steadfastly embraced diversity, equity, and inclusion by ensuring our board and staff reflect the demographics of our students. The BGCH board is multi-ethnic by design and is made up of 19 professionals of whom nine are people of color, and nine are women. Our multi-ethnic staff is made up of 15, of whom two are African American (including our CEO), one Armenian, and 12 Latinx. 80% of our Club students are Latinx, 10% are African American, with other ethnicities making up the balance. 85% of our staff speaks two or more languages, enabling them to better communicate with parents in their own language and culture.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**100,193.23**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**PERSONNEL COSTS: \$72,922.75**

**OPERATING COSTS: \$18,162.00**

**INDIRECT COSTS: \$9,108.48**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

PDF

[BGCH CFCI Program Budget 2022.pdf](#)

91.7KB

Please select the entity that you recommend administer or manage the grant for this project:

**Third Party Administrator**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 15, 2022, 3:46:09 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### Community outreach

[Redacted text block containing multiple lines of blacked-out information]

## Page 2 - Background Information

Intercept Points:

- Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)
- Intercept 0 - Community Response & Intervention (Crisis Response)
- Intercept 1 - Law Enforcement Contact Up to Arrest (Pre- or Post-Arrest Diversion)
- Intercept 2 - Initial Detention & Filing Decisions (Pre-Filing Diversion)
- Intercept 3 - Jail Custody & Court Processes (Alternative Sentencing)
- Intercept 4 - Reentry Planning & Release
- Intercept 5 - Supervision in the Community

CFCI Focus Area:

Community-Based Health Services (including but not limited to spiritual wellbeing or healing, restorative care nursing, etc.)

Please indicate which of the following sub-categories connected to Community-Based Health Services applies to your recommended project:

- **Physical health services**
- **Mental health services**
- **Substance use disorder services**
- **Maternal care (pre- and perinatal) services**
- **Prevention / preventive health services**
- **Spiritual wellbeing / healing services**
- **Restorative care nursing**
- **other**
- **Ok**

Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

#### **County wide**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**91352**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People who are legally found unable to stand trial**
- **People who are incarcerated**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**
- **Community-based organizations**
- **other**
- **Anyone in need**

Equity and Impact Statement:

**The nonprofit serves the homeless the disabled the elderly widows with orders used anyone I need by collecting donations and distributing food and resources clothing housing assistance help assistance regardless of age gender or national origin and assistance with service animals and pets**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**Creating structures for the homeless what they are with the ability to move the structure provide storage bathrooms shower facilities and dignity**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Homeless people and the mentally challenged and the mentally disabled often do not wish to change their circumstances by changing their location or changing their behaviors but with proper help they will change and become the people they want to be as opposed to the people society demands they be**

Please describe the key activities of the recommended project:

**With as much construction and renovation that's being done in LA I received thousands of dollars a month of free furniture food clothing enough to make shelters and distribute to the poor to the sick to the underprivileged to those who have less than legal status and those who have been incarcerated**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Remember people are where they are don't try to move them before they want to move try to feed them to enclose them where they are try to house them as close to where they are as they can so their community can continue to support them they don't have to choose between support and losing the people they care about**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[metrolink\\_schedule\\_timetable\\_april-4.pdf](#)  
2.7MB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**My degrees in anthropology and allowing people to ask for what they want and see if your abilities and resources match it's the best way to assure the people come back and have results and confidence in who you are**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**12,000**

Please provide the total one-time start-up cost for the project:

**9,240**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Shut up costs are renting storage space purchasing tools renting cargo vans for transport**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

PDF

[LAR010 Welcome Packet.pdf](#)  
3.3MB

Please select the entity that you recommend administer or manage the grant for this project:

**Third Party Administrator**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 15, 2022, 11:54:56 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### Work-Source Program

[Redacted text block containing contact information for the Work-Source Program]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**

CFCI Focus Area:

### Job Training and Employment (including but not limited to education support)

Please indicate which of the following sub-categories connected to Job Training and Employment applies to your recommended project:

- **Job training**
- **Job placement**
- **Career planning or training**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 4**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Los Angeles and surrounding areas**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**No**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**

Equity and Impact Statement:

**Population: The Work-Source Training Program serves individuals with barriers to employment. Our mission is to enable individuals to achieve an employment outcome consistent with their strengths, needs, capabilities and abilities**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**Worksource development leads to prosperous employees, businesses, and local communities. By training and upskilling our WorkSource, companies can enjoy happier staff, lower turnover, and exciting growth opportunities not to mention support growth for the economy as a whole.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

### **Able to Benefit from The WorkSource**

**When a client is determined eligible for the program the client and program manager will meet to identify the appropriate next steps in the WorkSource Training Program process.**

#### **Strategies**

##### **1. Setting Goals**

**Lessons have clear learning intentions with goals that clarify what success looks like. Lesson goals always explain what students need to understand, and what they must be able to do.**

##### **2. Structuring Lessons**

**A lesson structure maps the teaching and learning that occurs in class. Sound lesson structures reinforce routines, scaffold learning via specific steps/activities. They optimize time on task and classroom climate by using smooth transitions. Planned sequencing of teaching and learning activities stimulates and maintains engagement by linking lesson and unit learning.**

##### **3. Explicit Teaching**

**When teachers adopt explicit teaching practice they clearly show students what to do and how to do it.**

##### **4. Worked Examples**

**A work example demonstrates the steps required to complete a task or solve a problem. A scaffolded learning approach reduces a learner's cognitive load, so skill acquisition can become easier.**

##### **5. Collaborative Learning**

**Collaborative learning occurs when students work in small groups and everyone participates in a learning task. There are many collaborative learning approaches, each uses varying forms of organization and tasks. Collaborative learning is supported by designing meaningful tasks. It involves students actively participating in negotiating roles, responsibilities and outcomes.**

##### **6. Multiple Exposure**

**Multiple exposures provide students with multiple opportunities to encounter, engage with, and elaborate on new knowledge and skills. Research demonstrates deep learning develops over time via multiple, spaced interactions with new knowledge and concepts. This may require spacing practice over several days, and using different activities to vary the interaction learners have with new knowledge.**

Please describe the key activities of the recommended project:

**Work-Source services will be provided through training and education.**

##### **1. Resume Building**

##### **2. Interview techniques**

##### **3. Assist with job applications**

##### **4. Job Placement**

##### **5. Recurrent training**

Please describe any additional considerations that should guide how the recommended project is implemented:

**At this time there isn't any**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

**DOCX**

[1worksite.k.19.docx](#)  
60.5KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**No**

Please provide the total annual cost for the recommended project:

**200,000**

Please provide the total one-time start-up cost for the project:

**25,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**See attachment**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**DOCX**

[1worksite.k.19.docx](#)

60.5KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 18, 2022, 3:29:19 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Fusion 360 training**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 4 - Reentry Planning & Release**

CFCI Focus Area:

**Job Training and Employment (including but not limited to education support)**

Please indicate which of the following sub-categories connected to Job Training and Employment applies to your recommended project:

- **Job training**
- **Job placement**
- **Ongoing professional development**
- **Job advancement**
- **Education support**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**90640**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **Women**
- **Men**

Equity and Impact Statement:

**Help with job training**

#### Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**Career development , Microsoft certifications will be good as well.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Actually certificates that translate to livable wages**

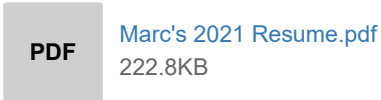
Please describe the key activities of the recommended project:

**Certifications that lead to wages.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Certifications that lead to wages.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:



Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**No**

Please describe how the recommended project would address the need to be culturally competent or culturally relevant to the populations it serves:

**It would**

**Page 5 - Recommended Budget**

Please provide the total annual cost for the recommended project:

**2,000,000**

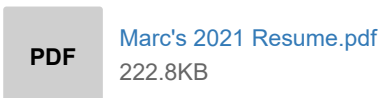
Please provide the total one-time start-up cost for the project:

**2,000,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Program costs , teachers to train in the certifications and place to teach the program .**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:



Please select the entity that you recommend administer or manage the grant for this project:

**Third Party Administrator**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 21, 2022, 10:40:54 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Pre-Transitional- Enrichment courser with post-transitional Housing**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 4 - Reentry Planning & Release**

CFCI Focus Area:

**Restorative Justice**

Please indicate which of the following sub-categories connected to Restorative Justice applies to your recommended project:

- **other**
- **Holistic Wraparound Re-entry Services**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The project would provide immediate housing, decreasing homeless among individuals lacking housing stability at their time of being released from incarceration. Providing pre-entry courses, prior to being released will allow incarcerated individuals a jump-start toward a promising trade, and employment, which will provide sustainability for positive results, and success, while decreasing barriers.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**93534**

**93550**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People who are incarcerated**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**

Equity and Impact Statement:

**The project will improve the lives of residents of Los Angeles County by decreasing homelessness that occur among the re-entry population while incorporating equity to lift the morale of the county by providing employment without discrimination to assist with our economy demands. Utilizing the engagement tools to guide project design and implementation will provide statistics to assist with risk management, and program improvements.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**The recommendation addresses the current gap and historical barriers that incarcerated individuals face in receiving fair treatment in making efforts to obtain housing, employment, and adjusting to the cultural community, and social changes, after an extended time of incarceration. Several of these individuals lack literacy skills while mastering craft skills, which encounter minimal literacy, These individuals are perfect candidates to assist our economy in areas of building, landscaping, and design to build a better place for ALL, increasing industries, and employment for maintaining the foundation of our cities.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Goal(s):**

**To provide post-transitional wraparound transitional service to 500 individuals re-entering the community from incarceration. While providing 90 days – 6 months of enrichment training, counseling, life skills, and mentoring for economic stability.**

**Objective(s):**

**Our objective is to schedule an inspection for 2.5 acres of land donated to our organization within 30-60 days. Receiving the donated 40x9 shipping containers to retro convert into suitable housing by delivery within 30-60 days.**

Please describe the key activities of the recommended project:

**Goal(s):**

**To provide post- transitional wraparound transitional service to 500 individuals re-entering the community from incarceration. While providing 90 days – 6 months of enrichment training, counseling, life skills, and mentoring for economic stability.**

**Objective(s):**

**Our objective is to schedule an inspection for 2.5 acres of land donated to our organization within 30-60 days. Receiving the donated 40x9 shipping containers to retro convert into suitable housing by delivery within 30-60 days.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Receiving project funds, and additional resources for completion.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:



Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Cultural holistic services to provide services for services from all walks of life.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**500**

Please provide the total one-time start-up cost for the project:

**100**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**The following cost is as follows:**

- 1. \$200,000.00 Personnel Cost**
- 2. \$300,000.00 - Operational cost**
- 3. No Indirect cost**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**DOCX**

[PTPMP BUDGET \(f\) \(1\).docx](#)  
40.8KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 21, 2022, 10:40:54 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **Education Support and Career Success**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**
- **Intercept 1 - Law Enforcement Contact Up to Arrest (Pre- or Post-Arrest Diversion)**
- **Intercept 4 - Reentry Planning & Release**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Restorative Justice applies to your recommended project:

## Page 3 - Geography and Impact

[Redacted]

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**EDS4KIDS would like to provide services for Education Support and Career Success Project include the following zip code locations retrieved from Justice Equity Need Index Table (JENI).**

**District 1: 90221 90014 91733 91733 90063 91744 91744 91770 91755 991706 91723/4**

**District 2: 90059 90061 90037 90222 90746 90301 90006 90249**

**District 3: 91340 90038 91605 91606 91405 91402 91411**

**District 4: 90606 90813 90731 90806 90255 90201 90716 90270 90844**

**District 5: 91352 93591 93543 93550 91768**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**JENI Specific Zip Codes for High Need regarding No High School Diploma (5% to 52.5%)**

**JENI Specific Zip Codes for Unemployment (5.2% to 11.2%)**

**District 1: 90221 90014 91733 91733 90063 91744 91744 91770 91755 991706 91723/4**

**District 2: 90059 90061 90037 90222 90746 90301 90006 90249**

**District 3: 91340 90038 91605 91606 91405 91402 91411**

**District 4: 90606 90813 90731 90806 90255 90201 90716 90270 90844**

**District 5: 91352 93591 93543 93550 91768**

Which of the following population(s) would the recommended project serve?

- Youth (under 18)
- Young adults (ages 18-26)
- Women
- Men
- People who are transgender or nonbinary
- People who are pregnant or parenting
- People with mental health needs
- People with substance use disorders
- People who are experiencing homelessness or housing instability
- People reentering their community after incarceration
- Families of people returning home from incarceration
- Community-based organizations

Equity and Impact Statement:

**EDS4KIDS project will increase equitable academic, social, emotional support for K through 12 and Post -Secondary Students to reduce justice system involvement in Los Angeles County through the use of JENI Data's geographical location guide to ensure communities highly impacted by youth incarceration and arrest are provided increased support , skills and longitudinal engagement.**

**EDS4KIDS design includes building bridges between education and community to ensure appropriate services are being rendered for one child/young adult at a time. These services will focus on showing progress towards improvement with learning, progressing, and earning a High School Diploma, Certificate of Competency, GED or HSE. Another service goal will be to ensure post-secondary students attend and participate in Career Awareness, Financial Literacy and Career Transition Cohorts in their community.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**Our Project Recommendation will address an historically underserved population throughout Los Angeles Count (pre-justice involved youth and post justice involved population). The goal will be to increase healthy productive lifelong habits with finances, education, career awareness and planning towards a career path that will be sustainable and supportive. Furthermore, this project will ensure Education Ambassadors advocate much needed support for one student at a time in K-12 to ensure a strong foundation of learning towards a career path in JENI High zip codes.**

**Education Ambassadors will ensure 1) Improved number of GED or High School Diplomas 2) Provide Career Awareness Cohorts 3) Provide Financial Literacy Cohorts 4) Provide educational advocacy services for Kindergarten to 12th Grade students (justice involved or pre-justice involved JENI High zip codes) 5) Provide Enrollment and monitoring of attendance in Career Training programs.**

**Services will be longitudinal.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Measurable Goals: See Project Recommendation Section Last Page**

**ONE:**

**1A: Total percentage of no High School Diploma, GED, HSE year 2022:**

**1B: Total percentage of High School Diplomas, GED, HSE year 2023:**

(2022 Percentage: differs in different zip codes

(2023 Percentage: improved 2-3% annually

**TWO:**

**2A: Pre-Test Enrollees in Financial Awareness Course: Base Score**

**2B: Post-Test Enrollee in Financial Awareness Course: Final Score**

(Same, No Improvement, Improved)

**THREE:**

**3A: Pre-Test Enrollees in Career Awareness Course: Base Score**

**3B: Post-Test Enrollees in Career Awareness Course: Final Score**

(Same, No Improvement, Improved)

**FOUR:**

**4A: Provide Educational Advocacy Case Management 2022:**

Include # of Records Review, Type of Meeting/s, Progress

Improved: A) Behavior B) Academics C) Credit Recovery D) Attendance

**4B: Provide Educational Advocacy Case Management 2023:**

Include # of Records Review, Type of Meeting/s, Progress (Improved or Not-Improved)

Improved: A) Behavior B) Academics C) Credit Recovery D) Attendance

**FIVE:**

**5A: Provide Career Transition Services to ensure enrollment in Technical Training, Certification Training, Occupational Center, Community College or Job Training Program.**

**Year 2022:**

1) Enrolled 2) Attended 90% 3) Enrolled into Training, Certification, Licensing, Occupational Center, Job Training Employment, College 4) Extended time to enroll

**5B: Provide Career Transition Services to ensure enrollment in Technical Training Certification Training, Occupational Center, Community College or Job Training Program 5) Completed Career Training 6) Employed**

**Year 2023:**

1) Enrolled 2) Attended 90% 3) Enrolled into Training, Certification, Licensing, Occupational Center, Job Training Employment, College 4) Extended time to enroll into Career Training Program 5) Completed Career Training 6) Employed

Please describe the key activities of the recommended project:

**Project Objective (A)**

**Strategies (B)**

**1A) Objective~ By 2023 EDS4KIDS Education Ambassadors will increase percentage of High School Diplomas earned in JENI zip code locations that indicate 20%-55% non High School Diplomas earned.**

**1B) Strategy: Strength Based Case Management will be provided with student and holder of educational rights to ensure steps towards a High School Diploma/GED/HSE.**

**2A) Objective~ Increase Career Awareness Cohorts in high-risk communities by providing Career Education Cohorts to help reduce unemployment percentage rates.**

**2B) Strategies will include a pre and post- survey to measure knowledge and skill awareness for choosing a career upon start and completion of Cohort.**

**3A) Objective~ Provide educational advocacy services for referred K-12 youth & post secondary students to ensure (pre-justice involved or post-justice involved) students residing in High risk zip codes receive a school records review to sort out need for intervention.**

**3B) Strategy will include collaboratively monitoring school services with student, ERH, and community providers regarding academic, social, and emotional services for K-12 and post secondary students in high risk zip codes.**

**4A) Objective~ Provide Financial Literacy Cohort for 16- to 24-year-old students to increase financial awareness knowledge and skills.**

**4B) Strategies will ensure student takes a pre-survey and post[survey to measure Financial Literacy. During coursework student will be given real life lessons that includes visits to community businesses.**

**5A) Objective; Provide Career Transition Support with Community Programs for students that have completed Career Awareness Coursework to ensure progress towards self/family sufficiency, income, and health benefits.**

**5B) Strategy: Education Ambassador will reach out to community and provide diverse career guest speakers and role playing techniques with students on how to reach out and apply for Career Transition Steps.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**EDS4KIDS would like to ensure the following occurs for their Education Support and Career Success goals to indicate progress:**

- 1) Provide Cultural Centered Training**
- 2) Meet with School Counselors, Teachers, County, SEA and Community Providers to ensure a team is in place to build positive support and encouragement one child at a time**
- 3) Meet with data team (EARS and County ITD?) to ensure accuracy for documentation of Case Management and Course Attendance**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[Project Recommendation\\_Implementation\\_Timeline\\_CFCI EDS4KIDS April 22, 2022 FINISH VE MJ.pdf](#)  
246.8KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Our staff will provide this activity with students enrolled in their Career Awareness Cohort. <http://helensandersonassociates.co.uk/culture-identity-person-centered-practices/ses>, "Benefits of the Multiple Identities Chart Thinking about the different parts that make up a person's identity is helpful for starting a meaningful conversation to get to know the person well. The Multiple Identities Chart can help to match support, finding common values, roles and interests. It can also be a great way to begin community mapping. Use the Multiple Identities Chart to think of places where a person's identities and cultural preferences will be welcomed and valued. This can help the person connect to what is important to them and help you know how to best connect with the person you are supporting in a way that is culturally respectful and appropriate."**

## Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**3,409,450**

Please provide the total one-time start-up cost for the project:

**355,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personnel Costs: \$ 1,952,500.00 (includes fringe benefits)**

**Operating Costs: \$ 792,000.00**

**Indirect Costs: \$ 308,950.00**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

PDF

[Budget Education Support and Career Success FINAL April 25, 2022 VE \(1\) BC.pdf](#)  
163KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 26, 2022, 3:49:55 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**CEEDTV VR Training Center**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Physical youth centers or resource hubs for youth**
- **Leadership development or civic engagement**
- **Mentoring or peer support**
- **Education support**
- **Employment support, work-based learning, or internships**
- **Support for social and emotional skills**
- **Support for health and wellbeing**
- **Support for environmental or cultural competence**
- **Support for creative expression**
- **Support for physical activity or play health**

Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**This project will focus on the Antelope Valley Community. Although the focus will be on under served residence such as youth, young adults, this The AV Cultural Arts Center will also serve as regional hub for the arts and is home to theater, dance, music and the visual arts. The approach will be arts as a healing and well being tool. It will also serves as a community facility and is available for meetings, conferences and special events.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**92397, 93510, 93523, 93534, 93535, 93536, 93543, 93544, 93550, 93551, 93552, 93553, 93591.**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **Families of people returning home from incarceration**
- **Community-based organizations**

Equity and Impact Statement:

As we endeavor to develop this unique "one-stop-shop" model, this project will equitably reduce justice system involvement for young people in Los Angeles County by increasing access to youth development services through data that guides implementation in communities most impacted by youth arrest and incarceration and a commitment to ongoing youth engagement for project improvement. Current research indicates cultural, and arts experiences can be healing and restorative to those who have experienced trauma, economic disadvantages, and struggle with self-esteem barriers. We completely respect and trust are common virtues, and all people are enriched by diversity and multicultural understanding. We always maintain a supportive, positive, and productive working environment for our diverse participants and a responsive environment in which youth and young adults' needs are met in a friendly, timely, and caring manner.

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

The data confirms that the AV is one of the regions of highest need. 12.3% of North AV, CA residents had an income below the poverty level in 2019, which was 4.8% greater than the poverty level of 11.8% across the entire state of California. Considering residents not living in families, 19.3% of high school graduates and 42.8% of non-high school graduates live in poverty. The poverty rate was 18.7% among disabled males and 21.2% among disabled females. For comparison, it was 30.8% among residents with income above the poverty level. The pandemic has this situation worse.

As for education, there have been dramatic increases and changes in the valley student population as families flee higher-cost regions. A dramatic rise in the number of foster youth and homeless students impacts the education system of these rapid demographic changes in K-12 and higher education. We expect it will make a difference with a robust educational and job training program for youth and young adults.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**VISION: Empowering Youth and Young Adults with the Skills of Tomorrow, TODAY**

a) Proposed program,

This scalable program focuses on developing a "one-stop-shop" to meet the needs of youth and young adults in education, transformative cultural-artistic experiences, and job training. A developmentally appropriate cultural arts and education program instills social and emotional well-being and promotes adaptability, self-confidence, autonomy, and creativity for all youth and young adults. Our hope is to create a legacy, 'Arts as Remedy' model within the Antelope Valley that can be replicated in outlying counties and beyond.

**Goal:**

To provide fun, engaging and relevant, project-based academic and enrichment programs for youth and young adults ages 12-25.

**Objectives to achieve this goal are:**

- 1) To educate - support learners and participants in completing a high-quality education and job training and job placement.
- 2) To equip with Social Skills - Participants will be in a safe and friendly environment where they can experience a supportive community while making friendships and better engaging with peers and facilitators.
- 3) To provide quality training and support to youth facilitators around the community. Due to our VR (Virtual Reality) classroom capabilities, we will be able to offer a comprehensive "Metaverse" training and certification program to youth workers for the entire Los Angeles County Community.

**Strategies:**

1. Leverage our partnership network to provide comprehensive services to youth in the AV.
2. Provide training support/funding to local artists and community organizations.
3. Organize partnerships to assist in offering "One Stop Shop" services to youth, young adults, and their families in the areas of education, job training, restorative arts, and cultural experiences.
4. Create a community hub for special events, and restorative justice resources.
5. Establish a Youth facilitator certification program with our VR Collaborative classroom.

Please describe the key activities of the recommended project:

The Antelope Valley Cultural Arts Center will serve as a one-stop-shop where youth and young adults ages 13 to 25 can choose to attend the iLEAD Synergy School of the Arts and Technology, receive job training, and participate in various artistic and cultural events and programs.

**Education:**

iLEAD Synergy School of the Arts and Technology,

It will provide a rigorous, relevant, inquiry-based, self-directed, and collaborative learning environment for grades 9-12, inspiring them to become lifelong learners with the skills to lead in the 21st century.

**Job Training and Work Readiness Activities**

This program will address the need to provide youth with general career/job training. This collaborative program promotes social and emotional growth and is project-based learning culminating in a series of public performances. This program utilizes the performing arts as a motivational tool.

**Youth Facilitator Training and Certification**

This program will unleash the creative potential of young people by responding to their deeper needs for meaning, purpose, creativity, and connection. We train individuals, schools, and organizations in our creative empowerment model, a unique combination of experiential education, group facilitation, and the arts, fostering critical life skills that help youth thrive in a rapidly changing and demanding world. In all of our programs, we prioritize engaging diverse populations to reach youth who are marginalized and furthest from opportunity.

**Activities Include:**

Theatrical Production

Cutting Edge VR /AR Training

Fine Arts Program

College Preparation - On-line FASFA

Computer Access

Computer Training

Online Higher Education Support

Counseling

Drug and Alcohol Intervention Assistance

High School Diploma- G.E.D Preparation and Testing

Guest Speakers

Job Preparation Workshops

Life Skills (Problem solving, communication, decision making skills)

Money Management Online

Community Program

Tutoring

Volunteer Participation

Youth Advisory Board

Please describe any additional considerations that should guide how the recommended project is implemented:

**This program is completely scalable. We can increase or decrease capacity according to funding availability and community need.**

**Our Virtual Reality (VR) 360 technology will allow users an opportunity will allow groups to meet and collaborate conference style for seminars, workshops, training and special events from around the county and the world.**

**Our goal is to have develop this programs ability to be 75% self sufficient in 5 years.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Updated\\_CFCL Project Recommendation Implementation Timeline Template \(2\).docx](#)  
286.7KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**Organization Qualifications**

**CEEDTV VR** was launched in 2006 and has been producing theater, television, and educational content for the past 14 years. In the past, our goal was to provide educational programming that would also entertain to allow the student a better opportunity to comprehend the material presented. Our team has been operating summer arts programs off and on since 1989, with the most recent summer being in Lancaster in the summer of 2021.

We operated a program during the summer of 2021 and served 327 youth. See the summer 2021 demographic chart in the attachments. Facilitator included credentialed teachers with many years of experience working with youth and in the professional entertainment industry. Additionally, we run programs in the iLEAD Charter Schools, work with the AV Adult School assisting students in completing their GED and High School Diploma, and also conduct a VR intern program in partnership with the California State University.

**Collaborative partners include:**

**Wisdom To Go** - will provide a social and emotional growth curriculum.

**iLEAD Synergy School of the Arts and Technology** will provide the ongoing school of the arts options for learners beyond the summer program.

**iLEAD California** will provide financial support for the program.

**Learner Maker Network** will provide back office and administration support

**AMPED** will assist with music-related instruction since the theatrical play is a musical.

**Our goal:**

To provide a fun, engaging project based academic enrichment.

**The mixed approach of this project endeavors to:**

- 1) Educate - To support students in improving their reading, writing, and math skills to better equip them for their next grade level.
- 2) Equip with Social Skills - Students will be in a safe and friendly environment where they can make friendships and better engage with their peers and facilitators.

Please see our letters of recommendation in the attachments section.

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Outcomes as measured by journaling, evaluations and/or surveys or MIS data system**

1. To demonstrated their ability to communicate effectively
2. To increase the economic functioning skills
4. To improve their problem-solving and decision-making skills
5. The participants will show an increase in leadership skills
6. At least 1/2 of the participants will express a desire to pursue a college or trade education.
7. The program will have at least a 75% program completion rate

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**We promote believe in diverse communities. We respect and trust are common virtues, and all people are enriched by diversity and multicultural understanding. We endeavor to maintain a supportive, positive, and productive-working environment for our diverse participants., as well as a responsive environment in which student needs are met in a friendly, timely, and caring manner.**

Please provide the total annual cost for the recommended project:

**3,705,900**

Please provide the total one-time start-up cost for the project:

**720,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personnel Costs: 1,845**

**Operating Costs: 804,000**

**Indirect Costs: 336.900**

**See Budget for justification and description**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**DOCX**

[Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template \(2\).docx](#)  
286.7KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 27, 2022, 12:28:24 AM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **Education Support and Career Success**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**
- **Intercept 1 - Law Enforcement Contact Up to Arrest (Pre- or Post-Arrest Diversion)**
- **Intercept 4 - Reentry Planning & Release**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Mentoring or peer support**
- **Education support**
- **Employment support, work-based learning, or internships**
- **Support for social and emotional skills**
- **Support for health and wellbeing**
- **Support for environmental or cultural competence**
- **Support for creative expression**
- **Support for physical activity or play health**
- **other**
- **Ensure support longitudinally for K-12 education services and post secondary Career Awareness, Education and Transition. goal is building relationships that encourage strength for students in JENI HIGH risk area to ensure pgress and success.**

Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**EDS4KIDS would like to provide services Education Support and Career Success Project include to include the following zip code locations retrieved from Justice Equity Need Index Table (JENI).**

**District 1: 90221 90014 91733 90063 91744 91770 91755 91706 91723/4**

**District 2: 90059 90061 90037 90222 90746 90301 90006 90249**

**District 3: 91340 90038 91605 91606 91405 91402 91411**

**District 4: 90606 90813 90731 90806 90255 90201 90716 90270 90844**

**District 5: 91352 93491 93543 93550 91768**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**EDS4KIDS would like to provide services Education Support and Career Success Project include to include the following zip code locations retrieved from Justice Equity Need Index Table (JENI).**

**District 1: 90221 90014 91733 90063 91744 91770 91755 91706 91723/4**

**District 2: 90059 90061 90037 90222 90746 90301 90006 90249**

**District 3: 91340 90038 91605 91606 91405 91402 91411**

**District 4: 90606 90813 90731 90806 90255 90201 90716 90270 90844**

**District 5: 91352 93491 93543 93550 91768**

Which of the following population(s) would the recommended project serve?

- Youth (under 18)
- Young adults (ages 18-26)
- Women
- Men
- People who are transgender or nonbinary
- People who are pregnant or parenting
- People with mental health needs
- People with substance use disorders
- People who are experiencing homelessness or housing instability
- People reentering their community after incarceration
- Families of people returning home from incarceration
- Community-based organizations
- other
- Our services will be provided by people that live in these communities that have experience working with K to 12 graders and post secondary students. (before involved in justice system or post-justice involvement).

Equity and Impact Statement:

**EDS4KIDS project will increase equitable academic, social, and emotional support for K through 12 and Post-Secondary students to reduce justice system involvement in Los Angeles County through the use of JENI Data geographical location guide to ensure communities highly impacted by youth incarceration and arrest are provided increased support, skills and longitudinal engagement academically, socially, emotionally while transitioning toward a high school diploma, accumulating Financial Skills and towards a Career Plan and completion of Career Training, Certification, Licensure or College Degree.**

**EDS4KIDS design includes building bridges between education and community to ensure appropriate services are being rendered for one child/young adult at a time that include longitudinal support that measures improvement.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**Our Project Recommendation will address an historically underserved population throughout Los Angeles County (pre-justice and post justice involved population). The goal will be to increase healthy productive lifelong habits with finances, education, career awareness and planning towards a career path that will be sustainable and supportive. These services will address JENI indicators showing poor high school graduation rates and low employment rates in High Risk zip codes.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Our Measurable Goals are listed on a Page at the end of the Project Objectives in PDF format because it will not fit in this section. (SPA, DISTRICT, PERCENTAGES)**

**One: 1A: Total percentage of NO high school diploma, GED, HSE year 2022.**

**1B: Total percentage of EARNING high school diploma, GED, HSE, year 2023.**

**(varies by zip code)**

**Two: 2A: Pre-Test Students in Financial Awareness Cohort: Base Score**

**2B: Post-Test Student in Financial Awareness Cohort: Final Score**

**Three: 3A: Pre-Test in Career Awareness Cohort: Base Score**

**3B: Post-Test in Career Awareness Cohort: Final Score**

**Individual Results, Group Summary, Same, No Improvement, Improved Awareness**

**Four: 4A: Provide Educational Advocacy Case Management 2022**

**Include # of Referrals, Records Review & Summary, Result of Meetings, Progress Results**

**Document: 1) Improved Behavior 2) Academics 3) Credit Recovery/Diploma**

**4) Attendance**

**Four: 4B: Provide Educational Advocacy Case Management 2023:**

**Include number of Referrals, Records Review & Summary, Result of Meetings, Progress**

**DOCUMENT: 1) Improved Behavior 2) Academics 3) Credit Recovery/Diploma 3) Attendance**

**Five: 5A 2022: Provide Career Transition Cohort services to ensure enrollment in Training, Certification Training, Occupational Center, Community or Job Training Program:**

**DOCUMENT 2022: 1. Enrolled 2 Attended 90% 3. Enrolled into Training, Certification, Occupational Center, College, or Job Training 4. Earned Certification, Licensure, College Degree 5. Employed**

**Five: 5B 2023: Provide Career Transition Cohort services to ensure enrollment in Technical Certification, Licensure, Occupational Center Program, College Degree, or Job Training Program.**

**DOCUMENT 2023: 1. Enrolled 2. Attended 90% 3. Enrolled in Training Certification, Licensure. Occupational Center, College, or Job Training 4. Earned Certification or Licensure or College Degree towards Career 6) Employed**

Please describe the key activities of the recommended project:

**Project Objectives A and Project Strategies B**

**1A. Objective~ By 2023 EDS4KIDS Education Ambassadors will increase the percentage of High School Diplomas earned in JENI zip code locations that indicate 20%-55% non-HS Diploma by 3 percent per school year.**

**1B. Strategy~ Strength Based Community Case management will be provided with student and holder of educational rights to ensure steps towards a High School Diploma/GED/HSE.**

**2A. Objective~ Increase Career Awareness in high risk communities by providing Career Awareness/Education Cohorts to help reduce unemployment percentage rates.**

**2B. Strategy will include a pre and post survey to measure career options knowledge.**

**3A. Objective ~Provide educational advocacy services for referred K-12 & post secondary students to ensure (pre-justice and post justice involved students residing in HIGH risk zip codes receive a school records review to sort out need for interventions.**

**3B. Strategy will include collaboratively monitoring school services with student, ERH, and community providers regarding academic, social and emotional services for K-12 students and post secondary students options.**

**4A. Objective: Provide Financial Literacy Cohort for 16 to 24 year old students to increase financial skills in High risk zip codes.**

**4B. Strategies will include a pre and post-survey to measure Financial Literacy skills. During 40 hours coursework student will be given real life lessons and certification.**

**5A. Objective: Provide Career Transition Support with community programs for students after completion of Career Awareness Cohort to ensure progress towards self/family sufficiency, income and benefits.**

**5B. Strategy: Education Ambassador will reach out to community and provide diverse guest speakers and utilize role play techniques with students on how to reach out and apply for Career Certification, Licensure, College or Job Training programs.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**1. Provide Cultural Centered Training**

**2. Meet with School Counselors, Teachers, School Administrators, County, SEA and Community Providers in each zip code to ensure a team is in place to build positive support and encouragement for one student at a time effectively before justice involvement and post justice involvement.**

**3. Meet with data team (EARS and County ITD?) to ensure accuracy for documentation of Case Management and Cohort Attendance and progress.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[Project Recommendation EDS4KIDS Implementation\\_Timeline\\_CFCI EDS4KIDS April 22, 2022 FINISH VE MJ \(1\).pdf](#)  
246.8KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**"Create a Multiple Identities Chart to provide an overview of the many roles we have, the significance of our heritage and traditions, the places where we feel a sense of belonging, and activities that help define who we are and what matters most. This exercise can help our students and staff to think about the impact of cultural identities on our daily lives and on how we support one another."**<http://helensandersonassociates.co.uk/culture-identity-person-centered-practices/ow> Our staff will be given guidelines about respect and cultural diversity and will be staff that live in or with 15-20 minutes of the community that they provide services.

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**3,409,450**

Please provide the total one-time start-up cost for the project:

**335,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personnel Costs: \$ 1,962,500.00 (includes fringe benefits/workmen's comp/insurance)**  
**Operating Costs: \$ 792,000.00**  
**Indirect Costs: \$ 308,950.00**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

XLSX

[Budget Education Support and Career Success FINAL April 27, 2022 EDS4KIDS EDSS4KIDS.xlsx](#)  
24.9KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 27, 2022, 1:49:04 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Misdemeanor Incompetent to Stand Trial (MIST)/SB 317 Beds**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 3 - Jail Custody & Court Processes (Alternative Sentencing)**

CFCI Focus Area:

**Non-Carceral Diversion and Reentry**

Please indicate which of the following sub-categories connected to Non-Carceral Diversion and Reentry applies to your recommended project:

- **Clinical pre- or post-arrest diversion services for those with significant physical and behavioral health needs**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 6 - South Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The four sites that will be funded through CFCI all reside within District 2 and SPA 6. The zip codes for these sites are 90002, 90037 and 90001. The locations are in Watts, Exposition Park and Florence-Firestone.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**The zip codes for these sites are 90002, 90037 and 90001.**

Which of the following population(s) would the recommended project serve?

- **People with mental health needs**
- **People who are experiencing homelessness or housing instability**
- **People who are incarcerated**

Equity and Impact Statement:

**Los Angeles County is home to the largest jail system in the world and has one of the most acute homelessness problems in the United States, with nearly 59,000 people experiencing homelessness there. Because of the lack of affordable housing and social services in the community, LA County jail has seen an increase in the number of individuals with complex clinical needs. For the MIST/SB 317 beds, equity is considered by focusing on historically the needs of populations who were involved in the justice system, experienced homelessness and have serious physical & mental health needs.**

**SB 317 removes the Misdemeanor Incompetent to Stand Trial (MIST) designation and releases this population into the community starting January 1 2022. However, they are in dire need of mental health support and we plan on using CFCI funds to open 4 sites to serve this population by providing housing and mental health care.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**SB 317 removes the Misdemeanor Incompetent to Stand Trial (MIST) designation and releases this population into the community starting January 1 2022. However, they are in dire need of mental health support and we plan on using CFCI funds to fund 4 sites (90 beds) to serve this population by providing housing and mental health care.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**The primary goals of the MIST/SB317 Interim Housing beds project are to:**

- **Serve homeless and medically vulnerable individuals released from custody who are MIST/SB 317**
- **To prevent recidivism;**
- **Decrease the likelihood of vulnerable populations being released into homelessness; and**
- **To improve health outcomes.**

Please describe the key activities of the recommended project:

**The key activities to the recommended project include utilizing data and engaging in strategic partnerships to target our resources to a highly vulnerable population. In this project design, we have selected justice involved individuals who are homeless and have complex medical conditions and are MIST/SB 317 population. This is done in partnership with LA Sheriffs Department, LA County Courts and other stakeholders to assess vulnerable individuals residing in LA County jail who are in need of care. We are contracting with three community-based organizations for a total of four housing facilities to provide housing and related support services to MIST/SB 317 individuals in custody in the Los Angeles Jail System. Our community-based providers will coordinate with ODR staff to ensure a warm handoff including transportation to the individuals assigned bed.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**This is a current program funded through American Rescue Plan Tranche 1 until June 2022. MIST/SB317 beds needs additional funding support to continue this program. Without funding, ODR may have to close these sites and put individuals at risk for homelessness.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:



[Updated\\_CFCL\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_MIST SB 317.docx](#)  
16.1KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**MIST/SB 317 Interim housing beds is using the Housing First evidence-based intervention. Housing First provides housing assistance without preconditions or service participation requirements and engages participants in individually tailored services once they have the security of a safe place to live. While this is traditionally used in Permanent Supportive Housing, this philosophy is a tenet in the implementation of this program**

## Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**5,512,910.3**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

- 1) Personnel Cost \$135,336.60**
- 2) Operating Costs 4,876,400.04**
- 3) Indirect Costs 501,173.66**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

[Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22 MIST SB 317.xlsx](#)  
26.3KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**Department of Health Services, Office of Diversion and Reentry**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 27, 2022, 2:57:41 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Paving the Way for Jobs in our Community**

[Redacted contact information]

## Page 2 - Background Information

Intercept Points:

- **Intercept 4 - Reentry Planning & Release**

CFCI Focus Area:

**Job Training and Employment (including but not limited to education support)**

Please indicate which of the following sub-categories connected to Job Training and Employment applies to your recommended project:

- **Job training**
- **Job placement**
- **Career planning or training**
- **Ongoing professional development**
- **Work-based learning or internships**
- **Job retention**
- **Job advancement**
- **Education support**

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Antelope Valley**  
**Lancaster, CA**  
**Palmdale, CA**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**93534**  
**93535**  
**93536**  
**93539**  
**93551**  
**93584**  
**93510**  
**93543**  
**93550**  
**93552**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**

Equity and Impact Statement:

**PTW's mission enables people of all walks of life to be as healthy and active as possible by assisting them to maintain the highest quality of purpose, improving the quality of their lives. Our certified job training and reentry services offered for both men and women and will teach people how to rise above their circumstances of poverty, hurt, sickness, and depression gives them hope in overcoming life's daily trials and tribulations. PTW partners with employers that can assist the re-entry population build key skills to find gainful and consistent employment. The goal with this proposal is to implement increased programming, and to create and implement effective employer-driven training programs that will connect the existing and emerging skills needs of employers with underserved workers, and will help our clients find and keep quality jobs in our local region.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**A Brookings report from 2108 found that 45% of those released from prison did not have reported pay in the first calendar year after release. PTW's client base is comprised of underrepresented populations made up of both women/men, and most have a relationship with the justice system and/or are exiting out of justice.**

**US Census data (2020) reports the following demographic makeup of Lancaster: 21% African American/Black and 41.5% Latino/Hispanic origin with smaller % of Asian American and mixed ethnicities. Palmdale's data is slightly different with larger % of Latino/Hispanic origin at 60.4% and 13.2% African American/Black.**

**With the challenges faced by ex-offenders, women lacking visibility in the skilled trade industry, high demand for skilled workers in construction/solar, and training/placement support for ex-offenders in the Antelope Valley, PTW has found a significant need/gap to fill with our programming.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Outputs and Outcomes**

**PTW's goal is to enroll 200 additional underserved men and women annually in skilled training/pre-apprenticeship tracks (solar or construction) over the three-year project period, totaling 400 served, and place at least 300 into gainful employment.**

**Outputs for Program Management:**

**Hire 1 FTE Project Director**

**Hire 1 FTE Program Manager**

**Hire 2 FTE Career Coaches**

**Host a monthly peer support group**

**Outputs for Solar:**

**Solar Seminars Curriculum- offered 2 times a year for a total of 6 sessions over the 3-year period.**

**Outputs for Construction Pre-Apprenticeship Program:**

**Foundations in Construction – Two 4- week courses, 2 cohorts per year**

**Construction Training Program- Two 15- week, 2 cohorts per year**

**Outcomes for Program:**

**100% of the participants will be from underserved communities**

**400 men and women complete solar or construction training programs**

**300 men and women secure employment with a higher wage**

**80% note increased confidence from participation in training.**

Please describe the key activities of the recommended project:

**The overall goal of the project is to recruit, enroll/train and seek employment for 200 additional underserved men and women annually in non-traditional jobs in two fields; energy jobs through training in solar panel assembly, installation repair and maintenance; and construction through a training program that results in pre-apprenticeship and readiness for employment in the industry.**

**Training in solar power assembly/construction, installation and repair/maintenance is provided by Glenn Bland, of the Bland Company. Mr. Bland has been providing skilled training to PTW clients since 2010. Through his Solar Seminars curriculum participants are lead through every aspect of employment in the solar industry, how solar works, the basics of electricity, types of solar, and the business of solar. The curriculum includes hands-on training in solar construction/assembly, including safety/technical components associated with solar panels. Participants shadow in the field. They will also observe the process companies go through to obtain licenses to install solar panels.**

**PTW Construction Training Partners will offer a pre-apprenticeship carpentry training program. Upon completion of this 4-week program the participants are then enrolled in the 15-week hands-on construction training program. The 15-week training program includes application of basic math to tool usage, and projects ranging from a sawhorse to a handicap ramp. General skills such as concrete, exteriors, roofs using a variety of materials and working on/in multiple types of structures. After completing the program participants are pre-apprentices and will be enrolled in the Carpenters Union and given a membership number, which allows them to be on a construction site and employed with area businesses that PTW has a relationship with. This training is the basis for all other trades so after completing the construction training, they can elect to become members of other unions such as HVAC, electric or labor.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Anticipated barriers to worker participation-PTW participants regularly experience challenges with personal relationships, evictions, transportation, and recidivism-all impacting their capacity to actively participate and complete training. PTW works with the whole person, assisting them to maintain the highest quality of purpose and reach for success. We regularly meet with and engage participants to ensure all needs are being met and to refer them to any additional needed services.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[PTW Program Expansion.pdf](#)  
206.6KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

#### **Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**PTW effective employer-driven training programs have been offered since 2010. Annually 500 men and women are served in through this program focused on Solar and Construction Training. PTW has maintained a waiting list for programming and with increased needs for skilled workers in the solar and construction industries, PTW would like to offer expanded services to 200 additional men and women annually.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

#### **Program Metrics:**

**Number of additional workers participating in program annually: 200**

**Number of workers who complete the program: 196**

**Number of workers placed into jobs: 150**

**Average wages of job placements: \$20-21/hour pre-apprenticeship**

**Average wage growth of job placements: \$22 hour-apprenticeship 1st year, \$52/hour apprenticeship 2nd year**

**Retention of workers placed: 75%**

**PTW will work closely with partner agencies to ensure all wrap-around needs are met.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**PTW provides education and employment services to individuals transitioning from incarceration, homelessness, and addiction to prepare them for reentry into the workforce.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**2,042,259**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**CFCI-Paving The Way Projected Budget**

**Year 1**

**Personnel 224,000**

**Fringe (12.16%) 27,238**

**Travel 12,000**

**Computers (\$800 each) Staff and Program Participants 12,000**

**Office Supplies 23,021**

**Program Supplies 36,000**

**Contractual**

**Solar & Construction Training (\$7,000 per participant, 100 per year) 1,400,000**

**Instructor Stipend (2) 220,000**

**Participant Stipend (\$140 per participant) 28,000**

**Childcare-immediate and emergent needs 24,000**

**Other-Rent-Office Space 36,000**

**Total Expenses 2,042,259**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [CFCI-PTW Budget Overview.xlsx](#)  
9.9KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 28, 2022, 12:20:44 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Flintridge Center**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

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## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 1 - Law Enforcement Contact Up to Arrest (Pre- or Post-Arrest Diversion)**
- **Intercept 2 - Initial Detention & Filing Decisions (Pre-Filing Diversion)**
- **Intercept 4 - Reentry Planning & Release**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

**Non-Carceral Diversion and Reentry**

Please indicate which of the following sub-categories connected to Non-Carceral Diversion and Reentry applies to your recommended project:

- **Non-clinical pre- or post-arrest diversion services**
- **Non-clinical pre-filing diversion services**
- **Non-clinical reentry services**
- **other**
- **Youth development & job training**

Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 3 - San Gabriel Valley**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The project would serve Northwest Pasadena (91103).**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**Zip codes served by recommended project: 91103 (JENI percentile 86.6); 91104 (JENI percentile 61.2); 91105 (JENI percentile 60.9).  
Census tracts served by recommended project: 462002 (Equity Index Score: 93.93); 460900 (Equity Index Score: 64.93); 461502 (Equity Index Score: 76.13); 461600 (Equity Index Score: 71.82); 46190 (Equity Index Score: 81.17)**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**

Equity and Impact Statement:

**Targeting communities with the highest risk of system involvement and criminalization, this project will equitably reduce justice system involvement for (1) youth in Northwest Pasadena and surrounding communities by increasing access to youth development and diversion services, and (2) previously incarcerated adults in Los Angeles County by increasing access to reentry intensive case management and job training.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

The project will meet the needs of youth and adults impacted by cycles of poverty, violence, and incarceration. Pasadena ranks second in the largest income gap between richest and poorest households among California's 50 largest cities. This disparity acutely impacts Northwest Pasadena where 35-50% of families live in poverty and residents are at highest risk of criminalization and incarceration. In 2020, Pasadena experienced an 85% increase in gun violence.

In Los Angeles County, black males without a high school diploma have a 92% chance of experiencing incarceration, and 47% of all previously incarcerated individuals are re-convicted of a crime within 3 years.

Flintridge Center's project will address these needs through (1) the Youth of Promise program, which supports academic, social and emotional outcomes for Northwest Pasadena youth (2) the Apprenticeship Preparation Program, which provided job training for formerly incarcerated adults, and (3) reentry intensive case management.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

The goals of the recommended project are to expand Flintridge Center's (1) youth prevention and diversion services through the Youth of Promise (YOP) program (2) job training opportunities through the Apprenticeship Preparation Program (APP), and (3) reentry intensive case management services, provided in coordination with a network of community-based organizations.

- (1) YOP's primary goal is educational outcomes – grade level advancement, high school graduation, and college or career readiness. YOP's secondary goal is behavioral outcomes – decreasing anti-social behavior and increasing community connectivity. The primary objective of this project is to increase program enrollment from 80 to at least 95.
- (2) APP's goal is to improve employment outcomes for previously incarcerated adults. By the end of the funding period, Flintridge will provide job training to a total of 60 individuals in three cohorts of the APP; of these individuals, 65% will obtain employment within one year of graduation.
- (3) The goal of reentry intensive case management is to reduce recidivism by connecting formerly incarcerated individuals to a network of resources. By the end of the grant period, 150 previously incarcerated individuals will identify reentry barriers through a case management assessment and complete a care plan designed to address these barriers: of these individuals, less than 15% will recidivate.

Please describe the key activities of the recommended project:

The key activities of the recommended project include:

- (1) Youth of Promise (YOP) - a year-round youth prevention, diversion and development program for youth ages 11-18 that prevents and intervenes in youth justice involvement. Youth are referred to the program by Pasadena Unified School District counselors and diverted by the Pasadena Police Department (both pre- and post- arrest). Program components include: individualized case management and care planning; academic support; deep, one-to-one mentoring; life skills workshops; art experiences; community engagement and service learning experiences; college & career planning; weekly enrichment activities; family engagement sessions. Youth are supported from program enrollment through at least one year of post high-school education. The arrest is dismissed and record sealed for youth diverted by Pasadena Police Department who complete their individual care plan.
- (2) The Apprenticeship Preparation Program (APP) – a comprehensive workforce development program, in partnership with the LA/OC Building Trades Council that prepares formerly incarcerated individuals for union construction careers. APP provides industry-valued credentials including the union-developed Multi-Craft Core Curriculum (MC3), CPR/First Aid, and OSHA-10; employment development; life skills facilitated by partner 2nd Call; academic tutoring, GED support; site visits to unions; hands-on training & physical fitness; anti-harassment & Know Your Rights trainings; financial literacy & asset building.
- (3) Reentry intensive case management services utilize a risk-need-responsivity principle to provide individualized case management and care planning to previously incarcerated adults. Services include linkage to a network of resources including housing navigation, mental health and substance use support, domestic violence intervention, legal support, systems navigation, job training (including the APP), life skills and restorative justice opportunities.

Please describe any additional considerations that should guide how the recommended project is implemented:

**The project will receive oversight from the Pasadena/Altadena Vision 2020 Advisory Council, a multi-sector coalition promoting equity for youth and formerly incarcerated. Flintridge Center has convened the Council since 2017 and it includes: representatives from local elected officials (LA County District 5 and State Senator Portantino); law enforcement agencies (Pasadena Police Department, Pasadena City Prosecutor, Parole); community-based organizations; and formerly incarcerated individuals.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[1. Flintridge Center CFCI Work Plan.pdf](#)  
122.7KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

### **Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**Flintridge Center has provided services to individuals impacted by the justice system for over 15 years. Flintridge has provided 40 cohorts of the Apprenticeship Preparation Program (APP) to over 800 previously incarcerated individuals since 2007. Since 2015, Flintridge has provided reentry intensive case management services. The project will expand these services by supporting an Outreach Case Manager, who will be responsible for (1) community outreach, including parole resource fairs; (2) prison in-reach; (3) building relationships with referral partners; (4) case management intake, assessment and referral; (5) systems navigation. The project will additionally expand reentry services by providing funding for subcontractors 2nd Call, who will provide weekly life skills sessions on-site at Flintridge Center, and Shepherd's Door, who will provide twice-weekly domestic violence intervention classes (also on-site at Flintridge Center).**

**Flintridge Center has provided youth development services since 2010 and the Youth of Promise (YOP) Program since 2015. The project will expand YOP by supporting staff training and in mental health counseling and restorative justice (new program components).**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Youth of Promise Program outcomes for the 2020-2021 school year include: 90% of youth completed their grade level and advanced to next grade; 90% of youth did not return to or enter the juvenile justice system.**

**For Apprenticeship Preparation Program graduates from 2020-2021: 70% were placed in jobs; the average starting wage was \$20.50.**

**Of individuals who received reentry intensive case management services from 2017-2021, only 16% recidivated, as compared to the LA County rate of 47%.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**All programs and services in the recommended project are evidence-based, culturally competent, and trauma-informed. At every level of the organization, including senior leadership, staff members share similar life experiences to the community members we serve. All Flintridge staff who deliver services are uniquely equipped to address constituent needs because of their lived experience with incarceration and community violence. All staff members have participated in trauma-informed care trainings. Flintridge Center programs and services are continuously improved and refined based on outcome data, feedback from participants, staff, and collaborative partners, and evolving best practices in the reintegration field. Staff are also able to provide individual services in both English and Spanish.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**277,200**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**1) Personnel Costs - \$144,000**

**2) Operating Costs - \$108,000**

**3) Indirect Costs - \$25,200**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [2. Flintridge Center CFCI Budget.xlsx](#)  
19.8KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 28, 2022, 12:47:19 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **Connecting Hearts Project**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

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[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 2 - Initial Detention & Filing Decisions (Pre-Filing Diversion)**
- **Intercept 3 - Jail Custody & Court Processes (Alternative Sentencing)**
- **Intercept 4 - Reentry Planning & Release**

CFCI Focus Area:

### **Non-Carceral Diversion and Reentry**

Please indicate which of the following sub-categories connected to Non-Carceral Diversion and Reentry applies to your recommended project:

- **Non-clinical pre-filing diversion services**
- **Alternative sentencing**
- **Non-clinical reentry services**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 4**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**We serve the following communities: Torrance, Carson, Gardena, Hawthorne, Lawndale, Lennox, Watts, Inglewood, Los Angeles, Long Beach, San Pedro, Harbor Gateway, Harbor City, Lomita, Manhattan Beach, Redondo Beach, Hermosa Beach, El Segundo, Palos Verdes Peninsula, Bellflower.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**Highest Need: 90813, 90731, 90002, 90802, 90806, 90744, 90805, 90301, 90804, 90810**

**High Need: 90302, 90706, 90247,90303,90305,90710,90304,90746,90717,90249,90502**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**

Equity and Impact Statement:

**The Connecting Hearts Project leverages the Volunteer Center's existing court-ordered/referred community service program (CRCS) and social-support network to develop new pre-trial diversion opportunities, to expand access to culturally appropriate and equitable non-carceral interventions, and to ensure that CRCS contributes positively to wellness rather than negative sanctions by establishing new workforce development connections and social supports for the justice-involved individuals who walk through our door.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

- **Lack of pre-trial diversion options and long wait times for post-adjudication diversion programs**
- **Gaps in court-ordered courses; need to focus on building empathy for all justice-involved individuals**
- **Lack of support for those trying to complete court-ordered/referred community service (CRCS); barriers include lack of transportation, childcare, after-hours availability, and Court requirements to register and verify hours in person.**
- **Economic inequity; CRCS is funded by fees paid by the justice-involved individuals whether or not they can afford it. This model is inequitable and financially unsustainable. We spend \$1 for every 83 cents in revenues, which has forced us to cut staff and hours, exacerbating barriers.**
- **Lack of restorative justice. CRCS is penalty-driven, but we see the potential to provide meaningful, culturally appropriate, and success-driven community service opportunities and referrals for the nearly 5,000 justice-involved individuals who walk through our door.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Please see the attached workplan for full details. Overview below.**

**Goals:**

- Provide warm handoffs to community-based systems of care and targeted services to help individuals on pre-trial release remain safely in the community and support their return to court.
- Ensure consistent, culturally appropriate, and sufficient availability of the full range of services and court-based programs to all justice-involved individuals.
- Reduce barriers that prevent justice-involved individuals from completing their mandated service.
- Ensure that court-ordered community service contributes positively to wellness rather than negative sanctions.

**Objectives:**

- Develop new pre-trial diversion opportunities that address gaps in the existing court-ordered course offerings and expand existing offerings. (Reference: Intercept 2, recommendation #56.)
- Expand access to culturally appropriate and equitable non-carceral interventions by increasing the number and types of nonprofit partners that function as placement sites and increase the support provided. (Reference: Intercept 4, recommendations 58, 60, 63, and 65; Intercept 5, recommendation 83)
- Increase completion rates by reducing the challenges and barriers that often prevent justice-involved individuals from completing their mandated service (e.g. childcare obligations as a single parent, lack of money for transportation, lack of money for program enrollment or completion, etc.) (Reference: Intercept 4, recommendation 63.)
- Increase the long-term value of court-ordered community service for justice-involved individuals by establishing new connections to workforce development and social supports. (Reference: Intercept 4, recommendations 63 and 65).
- Enhance the understanding of court-ordered community service on justice-involved individuals by collecting data. (Reference: ATI Report Cross-Cutting Recommendations, “Data Collection and Service Coordination”).

Please describe the key activities of the recommended project:

- Expand MADD and Hospital and Morgue class offerings to justice-involved individuals on pre-trial release and/or any other individual recommended by law enforcement or the court system for pre-adjudication intervention.
- Develop a new course to address gaps in the current court-ordered class offerings, incorporating culturally appropriate and evidence-based approaches with measurable outcomes, giving judges and law enforcement another diversion option.
- Cultivate new relationships with nonprofit partners whose work aligns with our diverse clientele, particularly those for whom English is not a first language or who identify as BIPOC, LGBTQ+, TGI, and/or cisgender women so that individuals can perform court-ordered service for an organization that speaks to their values.
- Double the number of nonprofit partners to provide more options for clients and identify nonprofit partners whose hours better accommodate those who need alternative community service arrangements.
- Enhance training protocols for our nonprofit partners to ensure they provide a safe, welcoming, culturally respectful environment for all court-ordered volunteers.
- Increase staff to offer evening and weekend registration/verification hours and more support for our clients.
- Deploy new tools to help clients register and search for service opportunities based on location, available hours, career development potential, and other factors.
- Provide more assistance as clients work to complete their mandated hours.
- Expand financial aid for individuals on government assistance and those who cannot pay the court-mandated fees so that no one is turned away for financial reasons.
- Provide public transportation vouchers and/or gas cards to reduce transportation barriers.
- Work with our nonprofit partners to align court-ordered community service activities with workforce development outcomes that could help clients in future job searches.
- Provide referrals to other social services, as needed.

Please describe any additional considerations that should guide how the recommended project is implemented:

Because our court-ordered community service program is part of the larger Court system, we would request the support of ATI and other County departments in facilitating conversations with the Court about ways to align court-ordered service with a restorative justice approach. The Connecting Hearts Project will be piloted at the Volunteer Center, but the strategies can be replicated across Los Angeles County to help the more than 100,000 people sentenced to community service each year.

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[VolCtr Connecting Hearts Imp Timeline FINAL.pdf](#)  
322.7KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**No**

Please describe how the recommended project would address the need to be culturally competent or culturally relevant to the populations it serves:

**The project aims to establish new relationships with nonprofit partners whose work aligns with our diverse clientele, particularly those for whom English is not a first language, who identify as BIPOC, who identify as LGBTQ+, TGI, and/or cisgender women so that justice-involved individuals can perform court-ordered service for an organization that speaks to their values. Also, it enhances the current training protocols and training sessions for our nonprofit partners to ensure they provide a safe, welcoming, culturally respectful environment for all court-ordered volunteers.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**731,610.2**

Please provide the total one-time start-up cost for the project:

**192,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personnel: Adding 7 full-time positions to increase accessibility to clients, reduce barriers, and develop/manage new program elements. \$313,565; matched by nearly \$290,000 from the Volunteer Center.**  
**Operating (one-time): Curriculum development, technology tools to increase accessibility, data collection framework. \$192,000.**  
**Operating (annual): Transportation passes, class instructors, financial aid, supplies. \$334,080; matched by \$108,000.**  
**Indirect: 10% per the template, \$84,000.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

XLSX

[VolCtr Connecting Hearts Budget FINAL.xlsx](#)  
20.2KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**We are contracted by the Development Authority for CRCS but are open to other arrangements.**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 28, 2022, 1:08:05 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### Bridge Housing

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 2 - Initial Detention & Filing Decisions (Pre-Filing Diversion)**
- **Intercept 3 - Jail Custody & Court Processes (Alternative Sentencing)**
- **Intercept 4 - Reentry Planning & Release**

CFCI Focus Area:

**Harm Reduction (e.g., services)**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 6 - South Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The Project serves adults that identify as female, 18 years of age, and older. TDD's bridge housing facility is located within SPA 6 and Supervisorial District 2.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**TDD's Project site is located in zip code 90003, which has a 96.7 JENI Percentile (highest need) and is considered a high need area according to ARDI.**

Which of the following population(s) would the recommended project serve?

- **Women**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People who are legally found unable to stand trial**
- **People who are incarcerated**
- **People reentering their community after incarceration**
- **Community-based organizations**

Equity and Impact Statement:

**The Project will provide bridge housing, supportive services, and strategies for addressing criminal justice involvement by adding expungement specialists to the treatment teams to work with individuals to complete the court-ordered process to "seal" or remove old charges from their legal records which will give them better job and housing opportunities. The Project will provide a homelike setting with programs and services implemented by the Executive Director and staff with similar backgrounds and lived experiences, creating a more welcoming environment and staff that can relate to participants' needs and challenges to better support their individual job and housing goals.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**Developing a culture of inclusion and diversity requires a multi-pronged approach that incorporates leadership, behavior, and assessment. First, the community needs to be ensured that people see themselves represented in their community. Inclusion is about providing all of the community to see themselves represented in their work and atmosphere, but to become empowered by providing them training and education to build their skills set to become better leaders and work on changing their behaviors and attitudes. We do this by creating a welcoming and supportive environment where they are accepted for who they are and value their unique perspectives.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Goals: To increase the skill sets of at least 95% of the participants that have been formerly incarcerated in state prison so they can break recidivism to obtain and maintain permanent housing. By providing case management for those formerly incarcerated in state prison.**

**Objective: Provide daily and weekly educational sessions; assist in obtaining vital documents and access to services and programs to support their individual goals and objectives.**

**Outcome Measure: Individuals that receive case management and regularly participate in group sessions will gain the skill sets to obtain and maintain permanent housing.**

**Goals: To support 95% of the participants will address their challenges and barriers to permanent housing, employment, and education**

**Objective: Connect adults that need substance abuse services with partners and organizations that provide education, vocational training, and motivational interview activities.**

**Outcome Measures: Reduce substance use, and increase skills and knowledge to obtain and maintain living-wage jobs.**

**Goal: To support and provide 95% of the participants with medication to stabilize and assist with mental and medical treatment; with referrals**

**Objectives: To stabilize and educate about psychotic and mental health illnesses, decrease unusual behaviors; to complete assessments; to identify behavioral, emotional, and attitudinal; develop a plan to manage crises; to comply with the medication and medical regimen reporting any side effects or problems.**

**Outcome Measures: 95% of the participants will know what medication they are on, know their mental and medical situation, and know how to stay on their medication regimen, how to get their prescription refilled, and to use crisis hotlines.**

Please describe the key activities of the recommended project:

**Our objective is to hire and train case managers, program managers, residential aides, nurses/medical assistants, security, and the current Executive Director/facilitator. All staff will complete onboarding and training and will receive a completion certificate by the end of the first month.**

**Weekly sessions begin week 5 of the contract and are ongoing to provide support services for the participant to prepare them to become housing ready for permanent housing. Referral network and process created within the first month and updated throughout the year.**

**After referrals are made, participants are meeting regularly with partner agencies for outside services within 2 weeks of referral.**

**To comply with the medication and medical requirements, Weekly medication compliance checks begin upon entry to the program and are conducted on Saturdays for the prior week of Sunday-Saturday.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Providing bridge housing in a familiar and home-like setting with staff with similar backgrounds and lived experiences, like the TDD Project, will allow participants to stabilize as they build their skills to become productive leaders.**

**They will best benefit from supportive services by providing late-night beds and resources.**

**The facility will have a location turned into a homeless haven, with a TV and computer for comfort, accurate data collection, and personal engagement.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template \(2\).docx](#)

14.2KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Adaptation of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**TDD will implement the Toni's House Project, which will provide supportive services working toward permanent housing; for those with no or meager income, money management, housing application, and approval process to assist with achieving and maintaining housing stability, motivational interviewing, achieve stability in permanent housing.**

**In addition, educated them about their tenant rights, responsibilities, and legal protection under federal, state, and local housing laws and their lease terms. Toni's House will provide bridge housing where the community can begin with a safe and healthy alternative to start fresh and provide them the supportive services to stabilize and receive the resources they need to become employable and educated to be independent leaders.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Participants that successfully completed TDD's Transitional Housing programs are housed and job-ready. They leave with improved life skills, have obtained the vital documents needed to obtain jobs and housing, have secured public benefits and assistance, increased their self-confidence, and are empowered to continue their recovery and successfully transition into permanent housing.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**To teach participants and the community through the use of events, and workshops**

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**1,320,658.2**

Please provide the total one-time start-up cost for the project:

**150,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personal Cost: 480,230.00 =ED/Facilitator, Program Manager, Case Managers, Residential Aides, LVN/medical assistant, Security. Which=10.2 FTE**

**Operating Cost and Start-Up: Total 745,168.00=595,168.00 Facility and Utilities, Staff training, Office Supplies, Participant Supplies, Consultants, and Insurance.**

**Start-Up Cost: 150,000.00 cover beds, linens, TVs, office furniture, participant lockers, security cameras, washer&dryer**

**Indirect Cost: 122,539.00=HR, Administration, Resource dept**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:



[Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22 \(2\).xlsx](#)  
82.2KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 28, 2022, 2:33:27 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **Positive Youth Development through Professional Mentorship**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**

CFCI Focus Area:

### **Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Mentoring or peer support**
- **Education support**
- **Support for social and emotional skills**
- **Support for health and wellbeing**
- **Support for physical activity or play health**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 6 - South Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Friends LA serves the following neighborhoods: Rosewood, Rampart Village, South Park, Jefferson Park, Jefferson, Hawthorne, Morningside Park, Palms, Macarthur Park, Florence, Lancaster, Palmdale, Westmont, Inglewood, South Los Angeles, Watts.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90001, 90002, 90003, 90007, 90008, 90011, 90016, 90018, 90037, 90043, 90044, 90047, 90059, 90061, 90062, 90089, 90220, 90305, 90040, 90058, 90201, 90220, 90221, 90240, 90241, 90242, 90255, 90262, 90270, 90280, 90604, 90605, 90606, 90638, 90640, 90650, 90660, 90670, 90703, 90706, 90723**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**

Equity and Impact Statement:

**This project will equitably reduce justice system involvement for young people in Los Angeles County by providing long-term, comprehensive youth mentorship and life skills development programming to youth facing poverty, trauma, foster care involvement, and other systemic barriers. Friends of the Children – Los Angeles’s model dramatically increases protective factors for youth at highest risk of involvement in the juvenile justice system through 1:1 weekly professional mentorship alongside stabilizing supports for each child’s caregivers, all of which is proven to help families stay together and avoid contact with child welfare—a system that, while designed to protect, often further traumatizes youth. Through 3-4 hours of intensive, intentional support designed around each child’s strengths and needs, our ultimate goal is to support youth to graduate high school and achieve their hopes and dreams.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**The LA region has the largest child welfare system in the US, with a staggering 28,000 children in care per the Alliance for Children’s Rights. We employ full-time professional mentors (Friends) to work with youth to navigate the intersecting challenges of poverty and complex trauma as well as deal with an accumulation of adverse childhood experiences (ACEs). The children and families we serve are resilient, despite the many challenges they face through no fault of their own. Of the youth currently enrolled, approximately: 100% live in families experiencing intergenerational poverty; 44% live in communities with some of the highest crime rates in LA County; 38% have a parent who is currently or has previously been incarcerated; and 40% have experienced foster/kinship care while 100% are at risk for entering care. We also serve each child’s caregiver(s), who face the financial burdens of becoming independent and caring for a child without critical familial and social supports.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Nearly 30 years of extensive external and internal evaluation shows Friends of the Children youth achieve great success:**

- **83% of program graduates earn a high school diploma or GED—60% have parents who did not—while 55% of youth in foster care without a Friend graduate high school;**
- **93% avoid the juvenile justice system—though at least half have parents who have been incarcerated—while 74% of youth in foster care without a Friend avoid the juvenile justice system;**
- **98% avoid early parenting, despite 85% having been born to a teen parent; and**
- **92% go on to enroll in post-secondary education, enlist in the military, or find living-wage employment**

Friends LA is dedicated to continuous, rigorous evaluation. Friends record every interaction with or concerning a family in our Efforts to Outcomes (ETO) database management system. Each Friends of the Children site tracks data in ETO, which ensures efficiency, accountability, and ongoing model fidelity. Data is reported back in a scorecard platform on a monthly, quarterly, and annual basis so that Friends can adjust their work in alignment with youth progress in real time.

With support from The Los Angeles County Care First and Community Investment program, Friends LA anticipates achieving the following outcomes over the funded period:

- **85% of youth will make progress toward their annual School Success intermediate roadmap goal, which are individualized to the strengths and needs of each child;**
- **90% of youth will make progress in developing 7 of 9 Core Assets (key social-emotional skills linked by research to the achievement of intermediate and long-term educational outcomes); and**
- **90% of caregivers will engage with their child's Friend at least 2x/month, as Friends promote caregiver engagement in each child's academic journey.**

The achievement of these intermediate outcomes will result in improved social-emotional competencies, school success, and juvenile justice system avoidance.

Please describe the key activities of the recommended project:

To support youth to avoid the juvenile justice system and thrive in life, Friends:

- **Co-develop individual goals for each child designed with activities intended to ensure the achievement of his/her own developmental milestones. Areas of focus include: School Success, Making Good Choices, Plans and Skills for the Future, Social & Emotional Development, and Improved Health.**
- **Spend 12-16 hours/month with each child in their school, homes, and community.**
- **Engage youth in activities that promote their passions, talents, and skills.**
- **Help youth identify their emotions and develop constructive outlets for every emotion including joy, anger, sadness and frustration and process trauma.**
- **Integrate key literacy skills (phonemic awareness, phonics, vocabulary, etc.) into engaging activities that go beyond reading, such as games and artistic activities.**
- **Help youth develop empathy, by talking through how their actions and behavior impacts others and considering how the other person feels and learn to take responsibility for their actions and coach them on how to apologize.**
- **Spend more than half their time in the early years in youth's classrooms to support the building of foundational academic skills, building strong, collaborative relationships with teachers, counselors, and school social workers to support children and families throughout their academic journeys.**
- **Empower caregiver participation in school-related activities, such as parent-teacher conferences or navigating the Individualized Education Plan (IEP) process.**
- **Support youth to self-regulate and build positive relationships with supportive adults and peers and help teachers to navigate behavioral challenges.**
- **Place a greater emphasis in the adolescent years on positive identity development (including a positive racial identity), healthy peer interactions, and avoiding risky behaviors.**

Please describe any additional considerations that should guide how the recommended project is implemented:

We also provide support to caregivers, helping them achieve goals they have for their family. Many mentoring programs fail to acknowledge the connection between basic needs and healthy youth development, limiting families' abilities to move themselves from poverty to opportunity. In contrast, Friends LA focuses on helping families create supportive, stable environments that can help youth avoid the child welfare system that puts children at a greater risk for future justice system involvement.

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

FriendsLA\_CFCI\_Project\_Recommendation\_Implementation\_Timeline\_Template (1).docx  
24.6KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**Working in collaboration community partners, including DCFS, DMH, the Los Angeles Unified School District, the Lancaster School District, and more than 40 community-based organizations, Friends LA uses a research-validated risk/protective factor assessment tool to identify and enroll children between ages 4-6 who are experiencing the greatest number of risk and fewest protective factors. This tool measures indicators of risk factors in child behavior and their environment such as foster care or child welfare system involvement, social withdrawal, inattention/ impulsiveness, housing instability, and Adverse Childhood Experiences (ACEs) which include substance use or mental illness in the home, exposure to violence, and many more.**

**To support each of our youth to avoid the juvenile justice system, avoid early parenting, and complete high school with the skills to enroll in post-secondary education, enlist in the military, or find living-wage employment, our full-time, salaried professional mentors (Friends) collaborate with each child to co-create and achieve annual individualized Road Map goals in intermediate outcome areas of School Success, Making Good Choices, Plans and Skills for the Future, Social & Emotional Development, and Improved Health. Through experiential teaching and modeling of developmentally appropriate healthy and prosocial behaviors, Friends coach to develop key social-emotional skills that empower youth success (what we call "Core Assets"). These Core Assets include: growth mindset, positive relationship building, find your spark, problem-solving, self-determination, self-management, perseverance/grit, hope, and belonging.**

**Simultaneously, Friends create a trusting relationship with a child's caregiver in order to provide stabilizing supports and strengthen the parent-child relationship. A stronger parent-child relationship leads children to higher academic achievement, better self-esteem, and reduction in delinquent behaviors.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**As detailed above, 93% of Friends of the Children youth avoid the juvenile justice system. Additionally, preliminary results of a longitudinal Randomized Control Trial (RCT) study showed Friends of the Children program youth were having less trouble in school, demonstrating more positive behavior, and exhibiting less externalizing (disruptive and non-compliant) behavior than children without a Friend, which may reduce the risk of delinquent behavior.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**By acknowledging the unique youth and caregiver voices within our program, Friends LA has an opportunity to help families navigate systems while addressing and closing equity disparities. Culturally responsive practices consist of using cultural knowledge, learning styles, and prior personal experiences to make navigating systems effective, and equitable for all youth and caregivers.**

Please provide the total annual cost for the recommended project:

**85,000**

Please provide the total one-time start-up cost for the project:

**85,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**The CFCI \$85,000 investment equates to approximately 7% of the total cost of salaries and related expenses for 24 Friends and approximately 2% of Friends LA's total organization budget for FY2022 (\$3,419,797).**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

[Budget Worksheet - CFCI.xlsx](#)

25.3KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 28, 2022, 3:59:43 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **POWR (Providing Opportunities for Women In Reentry)**

[Redacted contact information]

## Page 2 - Background Information

Intercept Points:

- **Intercept 4 - Reentry Planning & Release**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

### **Non-Carceral Diversion and Reentry**

Please indicate which of the following sub-categories connected to Non-Carceral Diversion and Reentry applies to your recommended project:

- **Non-clinical reentry services**

## Page 3 - Geography and Impact

[Redacted content]

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**
- **Supervisorial District 4**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 6 - South Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The POWR program is starting as a pilot in multiple neighborhoods and zip codes in SPAs 6 and 8 and will be accepting referrals from the Long Beach Probation Department and the women's jail, CRDF. The program shall expand to other SPAs across the County with more funding.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90813, 90805, 90744, 90731, 90810, 90221, 90220, 90222, 90059, 90002, 90262**

Which of the following population(s) would the recommended project serve?

- **Women**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People who are incarcerated**
- **People reentering their community after incarceration**

Equity and Impact Statement:

**This project will holistically empower and serve systems-impacted women through the following: promoting healthy connections with children, family, and significant others; increasing economic well-being through education, employment and housing support; and improving health outcomes through addressing substance use and mental illness. The program design and implementation are informed by community townhall meetings, research on best practices on trauma informed care for women, data available through CRDF, the Probation Department, the Justice Equity Service Index(JESI) the Justice Equity Needs Index(JENI), and ongoing feedback from an active and robust taskforce that meets quarterly to ensure project decisions are made through the lens of equity and comprised of community members with lived experience and diverse staff from County and community-based organizations.**

Please describe the need(s) this recommendation addresses:

**In Los Angeles County, there are approximately 6,800 women on adult felony probation and 1,286 women incarcerated as of 4/14/22. 78% of the 1,286 are Black and Hispanic. To serve women effectively upon reentry, it is important to recognize differences between women and men in the justice system. Factors in women's path to incarceration include 1) experience of abuse and trauma, 2) dysfunctional relationships, 3) poverty and marginalization, 4) mental health disorders, and 5) substance abuse. As many as 94 percent of incarcerated women are victims of physical or sexual abuse. Women are also more likely to serve as the primary caretakers of children and return to that role upon release and are concerned about their child's well-being and losing legal custody. Poverty is another concern for women and the pressure to support a family can be a driver for illegal activity. Finally, women are more likely than men (41% vs. 23%) to have co-occurring substance abuse and mental health issues.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**-Provide Safe Housing to 150 women in the first two years of operation where they can feel secure without the threat of violence and where they can receive peer support and counseling on site on healthy eating, meditation, recovery from substance use and/or eating disorders, hygiene and referrals and linkages to various services.**

**-Provide Cognitive Behavioral Therapy/Intervention to 160 women in the first two years of operation based on a carefully researched trauma-informed curriculum that will build problem-solving skills, promote healing and healthy relationships.**

**-Provide Intensive case management services to 160 women in the first two years of operation by systems-impacted peer mentors who will help with service navigation and tracking eligible benefits, housing navigation, financial education, assisting with family reunification/preservation, legal navigation, employment/job training, education and care linkage to mental health and substance use treatment.**

**Process outcome measures include:**

**-Number of Participants in Safe Housing**

**-Number of Participants completing CBT/I groups**

**-Number of Participants reunited with their families**

**-Number of Participants referred to Substance Use and Mental Health Treatment**

**-Number of Participants gainfully employed**

**-Number of Participants who completed GED, job training, or post-secondary education**

**-Number of Participants with successfully resolved legal matters**

**Impact measures include**

**-reduced rate of arrests, convictions, incarceration admissions, incarceration days, revocations**

Please describe the key activities of the recommended project:

- Develop a comprehensive needs assessment tool that is customized for women in reentry
- Identify a CBI curriculum that is trauma informed and that is appropriate for the population of focus
- Establish a participant referral channel between CRDF (the women's jail) and the POWR provider to ensure a warm handoff and a seamless transition to post-release program enrollment
- Establish a participant referral channel between the Probation Department and the POWR provider
- Build out a database system to collect information on program enrollment, service receipt and outcomes
- Publish the Work Order Solicitation and select a community-based organization to provide POWR services to women including safe housing, cognitive behavioral intervention and intensive case management services
- Implement a peer mentorship model by hiring systems-impacted individuals as case management staff
- Onboard the agency to provide POWR services
- Organize a train the trainer for the CBI curriculum
- Contract with a third-party evaluator to study the outcomes and impacts of the POWR model on program participants
- Develop a Multidisciplinary task force that will guide the overall development of the project

Please describe any additional considerations that should guide how the recommended project is implemented:

The project will leverage funding from SB678 and the Innovating Reentry Solutions (IRI) grant and will incorporate the priorities of various funding partners in the project design such as the eligibility criteria, the selection of a risk and needs assessment tool, the geography of choice for the pilot year, and the utilization of a multi-disciplinary task force in making informed and culturally sensitive decisions.

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template-POWR \(1\).pdf](#)  
92.4KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**POWR (Providing Opportunities for Women in Reentry) is the project that is being recommended for expansion. The project is in its initial stages of development and has not yet fully launched. With the current funding that is available through SB678 and the Innovation Reentry Initiatives (IRI) grant, the program aims to serve 160 women over a period of two years and connect them to the services mentioned in previous sections such as Safe Housing, Cognitive Behavioral Intervention and Intensive Case Management services. The current available funding is limited to carry out the full extent of the program model such as ensuring the availability of safe housing for all participants who may need it. More funding through the CFCI will increase the program's capacity to have more safe housing beds for program participants.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**The project is in its nascent stages of planning and services have not begun. The following outcomes will be considered:**

**-Participant enrollment data by race to determine if the program is serving those who are disproportionately impacted by the justice system.**

**-Service availability by geography to determine if communities with high and low JENI and JESI scores respectively are being served**

**-Reduced rate of arrests, convictions, incarceration admissions, incarceration days, and revocations**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**The voices of systems-impacted women are represented in program design processes through town-hall meetings and ongoing taskforce meetings.**

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**3,048,625**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Operating Costs: \$3,048,625**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22-POWR.xlsx](#)  
26.6KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**The Reentry Division of ODR or the future OAP within the JCOD.**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 28, 2022, 4:11:13 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**YO! (Youth Overcoming!)**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

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[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

**Non-Carceral Diversion and Reentry**

Please indicate which of the following sub-categories connected to Non-Carceral Diversion and Reentry applies to your recommended project:

- **Non-clinical reentry services**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- SPA 1 - Antelope Valley
- SPA 6 - South Los Angeles

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The YO! program is starting as a pilot in SPA 6 (South LA) and is working closely with the Centinela Probation Area Office. With more funding, the program shall expand to SPA 1 (Antelope Valley) followed by the rest of the SPAs in Los Angeles County as part of a phased approach to scale up the program.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90301, 90047, 90044, 90003, 90001, 90002, 90061, 90221, 90220, 90222, 90059, 90002, 93534, 93535**

Which of the following population(s) would the recommended project serve?

- Young adults (ages 18-26)
- Women
- Men
- People who are transgender or nonbinary
- People who are pregnant or parenting
- People with mental health needs
- People with substance use disorders
- People who are experiencing homelessness or housing instability
- People reentering their community after incarceration

Equity and Impact Statement:

**This project will break the cycle of disconnectedness and system involvement for young adults through transformative mentorship to encourage them reaching developmental milestones by engaging them productively in education, work, and civic life. The project will serve neighborhoods in Los Angeles County with high rates of youth on probation and high risk of criminalization characterized by high rates of mental health and substance use hospitalizations and homelessness by the JENI (Justice Equity Index).**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**For most individuals, the young adult years (18-26) are full of new challenges and opportunities for growth. Strong and lasting connections to school, work, and caring adults are key elements of success during this critical period. In underserved communities, these connections are often weakened or lost. A period of disconnection as a young person can have profound effects on earnings, employment, homeownership and health that last into one's thirties. Los Angeles County is ranked 202 out of 430 counties by the National Equity Atlas for the Disconnected Youth Indicator defined as 16-24 years olds who are neither working nor in school. Blacks and Hispanics are the most disconnected at 17% and 12% respectively compared to whites who have the lowest rate at 8%. In many cases, disconnection can lead to interaction with the criminal justice system. In Los Angeles County, there are approximately 5000 Young adults (18-26) on probation supervision and 67.67% are Black and Hispanic.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**-Provide group classes to 80 young adults annually in SPA 6 and in SPA 1 based on the Transformative Mentorship curriculum that was developed on the principles of cognitive behavioral intervention as demonstrated by: 1) emphasis on the thought-behavior link; 2) problem-solving; 3) structured skill acquisition and development; and 4) emotional awareness. The groups meet once a week for 9 months.**

**-Implement the credible messenger model proven to be successful in reducing recidivism amongst young adults in other jurisdictions such as New York. Credible Messengers are mentors with lived experience who will provide the group mentoring and coaching using the CBI curriculum and their own lived experience to make positive changes and transform the attitudes and behaviors that have led to interaction with the justice system.**

**-Provide participant incentives for achieving program milestones. Incentives include: 1) \$900 cash awards for program completion; 2) Meals at every group session; and 3) Two group fieldtrips to local venues.**

**-Provide Case management and service navigation services to 80 young adults annually comprised of individualized care planning, motivational interviewing, stabilization needs such as clothing, food, documentation, benefits, temporary shelter, assistance with employment, connection to GED, community college, vocational, or 4-year college programs, maintenance of benefits such as Cal Fresh, GR, SSI/SSDI, referral, linkage, linkage to mental health and substance use treatment services.**

**Process outcome measures include:**

**-Number of Participants completing CBI groups**

**-Number of Participants referred to Substance Use and Mental Health Treatment**

**-Number of Participants gainfully employed**

**-Number of Participants who completed GED, job training, or post-secondary education**

**Impact measures include**

**-reduced rate of arrests, convictions, incarceration admissions, incarceration days, revocations**

Please describe the key activities of the recommended project:

**-Expand the current pilot that is operating in SPA 6 to SPA 1 by selecting a community-based organization to provide YO! services to young adults in SPA 1**

**-Establish a participant referral channel between the Probation Department and the YO! Provider in SPA 1 in addition to other referral sources that exist within the community**

**-Implement a database system to collect information on program enrollment, service receipt and outcomes**

**-Implement the credible messenger model by hiring systems-impacted individuals as mentors**

**-Onboard the agency to provide YO! services**

**-Organize a train the trainer for the Transformative mentorship CBI curriculum**

**-Contract with a third-party evaluator to study the outcomes and impacts YO! on program participants**

Please describe any additional considerations that should guide how the recommended project is implemented:

**The project will leverage SB678 that is currently funding the pilot in SPA 6. The participant eligibility criteria is currently restricted to those on probation supervision but additional funding from the CFCI will allow for the program to serve a wider population of systems-impacted young adults in SPA 6 along with expanding the project to another high need area in Los Angeles County, SPA 1, that is a resource desert.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template-YO!.pdf](#)  
91.6KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**YO! (Youth Overcoming) is the project that is being recommended for expansion. The project is currently in operation in SPA 6 with Christ Centered Ministers as the community-based provider and funded by SB678. The project is currently restricted to young adults on probation supervision between the ages of 18-25 and referrals are coming from the Centinela Area office. There are two credible messengers who can each serve up to 20 participants and with more funding this project can be expanded to SPA 1 with additional credible messengers who can double the current capacity of the program.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**The pilot is in its early stages to be evaluated but the following outcomes will be considered:**

**-Participant enrollment data by race to determine if the program is serving those who are disproportionately impacted by the justice system.**

**-Service availability by geography to determine if communities with high and low JENI and JESI scores respectively are being served**

**-Reduced rate of arrests, convictions, incarceration admissions, incarceration days, and revocations**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**The Catalyst Foundation, an agency with extensive experience providing reentry services and pre-release group classes at the Lancaster State Prison for men was selected to design the CBI curriculum. The voices of systems-impacted community members was represented during initial town-hall meetings to give feedback on the model design and is incorporated on an ongoing basis throughout the various implementation stages.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**592,000**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Operating Costs: \$592,000**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

[Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22-YO!.xlsx](#)

20.6KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**The Reentry Division of ODR or the Future Office of Adult Programs (OAP) within the JCOD**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 29, 2022, 12:51:17 AM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### Community-Based Holistic Care

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

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[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**
- **Intercept 4 - Reentry Planning & Release**

CFCI Focus Area:

### Youth Development (including but not limited to education support, etc.)

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Leadership development or civic engagement**
- **Mentoring or peer support**
- **Education support**
- **Employment support, work-based learning, or internships**
- **Support for social and emotional skills**
- **Support for health and wellbeing**

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 6 - South Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The following recommended project would serve the Vermont Square community in South Los Angeles.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**JENI Rank 5 - Vermont Square - Zip Code 90037**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **People with mental health needs**
- **People with substance use disorders**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**

Equity and Impact Statement:

**This project will utilize a care-first approach to enhance safety, health, and justice equity in Los Angeles County, by increasing the capacity of residents in communities of high need, to successfully reduce involvement with every aspect of the criminal justice system. It will enhance opportunities for an equitable future for community members through arrest avoidance, productive reentry after incarceration, matriculation and completion at every educational level, job training, gaining employment and/or engaging in entrepreneurship, managing mental health and reducing substance abuse.**

Please describe the need(s) this recommendation addresses:

**This recommendation addresses Alternatives to Incarceration (ATI) Intercept Point 0 – Community Response & Intervention (Crisis Response).**

**The CCFI Focus Area is Youth Development with sub-categories:**

- Leadership development or civic engagement
- Mentoring or peer support
- Education support
- Employment support, work-based learning, or internships
- Support for social and emotional skills
- Support for health and wellbeing

**Supervisory District 2: Service Planning Area 6 – South Los Angeles. Focus areas are:**

1. Vermont Square: Zip Code 90037 – JENI Rank 5.

**This program utilizes a care-first approach to serve the following populations:**

- Youth (under 18 years of age).
- Young Adults (ages 18 – 26).
- People with mental health needs.
- People with substance abuse disorders.
- People reentering their community after incarceration.
- Families of people returning home from incarceration.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Measurable Goals:**

**1.0 Increase organizational access to data, personnel, technical expertise, resources and funding to reduce arrests, incarceration, recidivism and contact with the criminal justice system among youth between the ages of 18 – 26.**

**2.0 Reduce youth contact with the criminal justice system through increased access to development, tutoring, mentoring, mental health, substance abuse, reentry, life planning training, reentry and diversion services.**

**Objectives:**

**At the end of two (2) years), among youth 18 – 26 years in the Vermont Square community, zip code 90037, this recommendation will:**

**1.1 Enhance understanding of the scope and prevalence of community contact with the criminal justice system through the gathering of baseline data.**

**1.2 Increase access to human and financial resources to reduce community contact with the criminal justice system among youth 18 - 26 years old.**

**2.1 Increase community outreach and strengthen networking with LAPD, Courts, County jail, schools, churches, government institutions, non-profits and other community resources, to identify and recruit beneficiaries.**

**2.2 Reduce incidence and prevalence of arrests, incarceration, and recidivism through the provision of youth development and case management services in the areas of diversion and reentry, life planning training, outpatient mental health and substance abuse.**

**2.3 Enhance collaboration mechanisms with community resources to refer beneficiaries who require additional or specialized services and treatment.**

**Outcomes:**

**By the end of 2024:**

1. The JENI Rank of the 90037 zip code will improve from 5 to 6.
2. The JENI Percentile will reduce from 98.6 to 97 – 95.
3. The JENI Category will reduce from “Highest” to “High”.
4. The System Involvement Percentile will reduce from 95.3 to 93 – 90.
5. The Inequity Drivers Percentile will reduce from 98.6 to 97 – 95.
6. The Criminalization Risk Percentile will reduce from 92.5 to 90 – 87.

Please describe the key activities of the recommended project:

**Key Activities for Objective. 1.1:**

- 1.1.1 Partner with Advancement Project or other community-based research institution to conduct research and establish baseline indicators.
- 1.1.2 Utilize results to monitor achievement of process and behavioral objectives on a monthly basis.
- 1.1.3 Utilize established baseline research results to conduct annual evaluation of community-level outcome objectives.
- 1.1.4 Conduct comprehensive, end-of-program evaluation to assess the success of this recommendation.

**Key Activities for Objective. 1.2:**

- 1.2.1 Engage in donor cultivation, funds solicitation, relevant cost-recovery and other revenue-generation activities to increase institutional and program sustainability.
- 1.2.2 Identify, recruit, train, support and monitor additional qualified staff to provide services, using a tailored, case-management approach to meet program objectives.
- 1.2.3 Identify, recruit, orient, support and monitor technical consultants, who will provide relevant and appropriate expertise.

**Key Activities for Objective. 2.1:**

- 2.1.1 Identify and establish memoranda of understanding with county and community organizations, which establishes effective mechanism for them to refer beneficiaries for programs and services.

- 2.1.2 Screen, enroll and register referred beneficiaries and engage in relevant and appropriate programs and services.

**Key Activities for Objective. 2.2:**

- 2.2.1 Establish satellite locations in high demand areas by identifying and leasing suitable facilities for service-provision.
- 2.2.2 Provide tutoring, mentoring, reentry, life planning training, diversion, and outpatient mental health and substance abuse services to beneficiaries.

**Key Activities for Objective. 2.3:**

- 2.3.1 Identify and establish memoranda of understanding with specialized programs and service providers.
- 2.3.2 Provide warm referrals to specialized programs and services for beneficiaries who require services beyond the scope and expertise of the primary provider.

Please describe any additional considerations that should guide how the recommended project is implemented:

**To enhance the effectiveness of programs and treatment efficacy, beneficiaries will be assessed at intake, for risk levels in terms of contact with the criminal, justice system and provided services based on the following three tiers:**

**Tier 1: Higher Risk - Curative and Therapeutic Services**

**Tier 2: Medium Risk - Corrective and Restorative Services**

**Tier 3: Lower Risk - Prevention and Diversion Services**

**Programs and treatment duration is 12 months and can be extended an additional six months.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template.docx](#)  
29.1KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Adaptation of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**The Community-Based Holistic Care is a strategy implemented by the Youth Resilience Institute(YRI) to increase the access of youth in south Los Angeles to effective mental health, substance abuse, life planning and diversion services.**

**This recommendation is designed to adapt this strategy to the reduction of community members' contact with law enforcement and the criminal justice system.**

**The existing strategy is to provide mental health and substance abuse services, as well as life planning training and youth diversion to curb high-risk behaviors among youth. This recommendation is adapted to additionally focus on preventing beneficiary contact with the criminal justice system. The original strategy provides for support for social and emotional skills, as well as support for health and wellbeing. The adapted recommendation will expand services to include, leadership development or civic engagement, mentoring or peer support, education support, and referrals for employment support, work-based learning, or internships.**

**Many youths face predisposing factors that derail their futures. These factors are highly prevalent in South Los Angeles and as a result, incidences of youth contact with law enforcement and the justice system remain enduring challenges.**

**The Youth Resilience Institute provides life planning training and youth diversion services. It currently works with families to identify early indicators and other risk factors and address them at the earliest possible onset through life planning training and diversion. Within the next few months, the organization will expand to the provision of mental health and substance abuse services.**

**The expected result of this recommendation is that more families will avoid contact with law enforcement and the criminal justice system by avoiding behaviors that are high risk for arrest. These include domestic violence, intimate partner violence, trafficking and use of narcotics, and gang activity.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**JENI indicators will provide proof of project effectiveness. The following outcomes will be achieved after 24-months of implementation.**

- 1. Improve the JENI Rank for 90037 Zip code from 5 to 6.**
- 2. Reduce the JENI Percentile from 98.6 to 97 – 95.**
- 3. Reduce The JENI Category from “Highest” to “High”.**
- 4. Reduce the System Involvement Percentile from 95.3 to 93 – 90.**
- 5. Reduce the Inequity Drivers Percentile from 98.6 to 97 – 95.**
- 6. Reduce the Criminalization Risk Percentile from 92.5 to 90 – 87.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**The culture-centered practices are designed to make all project participants and clients feel welcomed and affirmed. The rationale is that culture-centered practices enhances family and individual success. Services facilities, staff diversity, outreach materials, forms and every aspect of service provision will reflect participant culture. Participant cultural expression in hairstyles, clothing, language, etc. will be encouraged and celebrated..**

Please provide the total annual cost for the recommended project:

**522,742**

Please provide the total one-time start-up cost for the project:

**15,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**1. Personnel Costs - \$334,620.00**

**2. Operating Costs - \$125,600.00**

**3. Indirect Costs - \$47,522.00**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

[Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22.xlsx](#)

21.1KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**Office of Diversion and Reentry**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user  
Submitted time: Apr 29, 2022, 11:19:42 AM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Medical Legal Community Partnership (MLCP)**

[Redacted contact information]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

**Community-Based Health Services (including but not limited to spiritual wellbeing or healing, restorative care nursing, etc.)**

Please indicate which of the following sub-categories connected to Community-Based Health Services applies to your recommended project:

- **Physical health services**
- **Mental health services**
- **Substance use disorder services**
- **Prevention / preventive health services**
- **other**
- **community-based legal services that allow clients to access health services**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The Medical Legal Community Partnership is countywide. Clients come from all Supervisorial Districts and live in some of the most vulnerable communities in Los Angeles.**

**MLCP Cases 2018 - present: Total 10,756**

<b>LAC Supervisorial District</b>	<b>No. of Cases</b>	<b>% of Total</b>
<b>Supervisorial District 1</b>	<b>2112</b>	<b>20%</b>
<b>Supervisorial District 2</b>	<b>3484</b>	<b>32%</b>
<b>Supervisorial District 3</b>	<b>1903</b>	<b>18%</b>
<b>Supervisorial District 4</b>	<b>1798</b>	<b>17%</b>
<b>Supervisorial District 5</b>	<b>1460</b>	<b>14%</b>

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**All legal services are provided countywide, either on-site in Dept. of Health Services clinics or by phone or email. Referrals come directly on-site or through a web-based portal, email or phone from providers or self-referral. Although referrals by zip code are not available, the greatest # of clients are from SPAs 6 South (20% of clients), SPA 8 South Bay/Harbor (19%) and SPA 2 San Fernando Valley(19%). The clients served by MLCP are from the high and highest need areas throughout LA County.**

Which of the following population(s) would the recommended project serve?

- Youth (under 18)
- Young adults (ages 18-26)
- Women
- Men
- People who are transgender or nonbinary
- People who are pregnant or parenting
- People with mental health needs
- People with substance use disorders
- People who are experiencing homelessness or housing instability
- People reentering their community after incarceration
- Families of people returning home from incarceration
- other
- low-income BIPOC individuals with chronic health or behavioral health conditions

Equity and Impact Statement:

The Medical Legal Community Partnership is a collaboration between health care providers and nonprofit community legal services organizations. The program aims to reduce inequities facing low-income clients by addressing job and housing instability, discrimination against justice-involved individuals, food insecurity, lost benefits and lack of access to healthcare. Legal issues can negatively affect health and wellbeing, resulting in higher acute care utilization, morbidity, and mortality. This program also aims to improve health outcomes in low-income BIPOC individuals and communities at both ends of the ATI Intercept Model (community support). The MLCP is effective because it co-locates legal services with hospitals and community health centers that serve traditionally underserved populations, including the reentry population and those experiencing homelessness.

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

Low-income individuals who are justice-involved, recently incarcerated, homeless, in poor physical or mental health or have substance use disorders frequently deal with complex situations outside of the healthcare setting. They may live in unsafe housing, be survivors of intimate partner violence or be unable to maintain income or food support benefits. They often face the need to have records expunged and a myriad of barriers preventing them from obtaining stable housing and employment. These legal needs also can have a negative impact on their health. Many low-income individuals, including those who were recently incarcerated, have limited access to free or low-cost legal services. DHS integrates lawyers into the healthcare team to address individuals' legal needs and to improve their health and economic outcomes. The program builds the capacity of the legal providers, reaches individuals with unmet needs and eliminates disparities for various populations.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Primary Goals:** Enabling clients to achieve better health and wellbeing by meeting clients' legal needs, addressing social determinants of health and improving adherence to primary care.

**Objective 1:** Provide legal services for 3600 cases by the end of Year 1.

**Objective 2:** Respond to 300 technical assistance requests by the end of Year 1.

**Objective 3:** Provide 16 trainings to health care providers on unique needs of justice-involved clients and relevant legal issues by end of Year 1.

**Outcomes:** Legal outcomes include preserving housing, reinstating public benefits and health insurance, improving immigration status, protecting workers, securing restraining orders, obtaining reasonable accommodations, expungements, and more.

Outcomes depend on the type of legal issues. The community legal providers will report MLCP data on clients referred, clients served, demographics, types of cases, financial recovery and outcomes. In 2021, there were 4,264 documented positive outcomes, including 1468 cases that helped people keep public benefits and 678 successful housing cases. Lawyers saved clients hundreds of thousands of dollars in debt recovery, fee avoidance and reinstatement of public benefits.

Please describe the key activities of the recommended project:

1. **Train community health workers across LA County and staff at Los Angeles County hospitals and clinics on how to identify individuals, including those who are justice-involved, who may need legal help.**
2. **Develop and/or refine communication plan and materials for the program.**
3. **Provide additional training on how to refer individuals to legal help.**
4. **Promote justice-related legal services across DHS and other community-based health centers.**
5. **Provide prevention and post-incarceration legal-related services to clients in-person at clinics, by phone or through email, depending on client preference.**
6. **Expand use of web-based portal to increase access to legal services for people who are not patients at a DHS facility.**
7. **Develop and implement client survey to gain additional community and client input and modify services as appropriate based on client feedback.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**The proposal continues and expands existing services. MLCP is a community-led program that has experience providing these services. This funding will allow the program to better address the complex legal barriers and seek out individuals who are not connected to legal help. Training and outreach to staff at hospitals, clinics and the community will be developed to help them better identify and respond to this population's unique needs.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[MLCP\\_CFCI\\_Project\\_Recommend\\_Implementation\\_Timeline 4.29.22.docx](#)  
25KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

#### **Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**Funding is requested to expand the Medical-Legal Community Partnership (MLCP), a collaboration between DHS and nonprofit, community legal services providers. The program provides free legal help to low-income individuals in LA County, including many who were recently incarcerated, are homeless, have mental health issues, substance use disorders or complex health needs. The lawyers help with civil legal issues such as immigration, housing, criminal record clearing, evictions and improper denials of public benefits. They focus on legal issues that negatively impact people's physical and mental health. MLCP provides legal support and resources needed to achieve health and wellbeing and to access employment and community resources. DHS contracts with Neighborhood Legal Services of LA, Mental Health Advocacy Services, Bet Tzedek Legal Services, and Legal Aid Foundation of LA. MLCP serves patients from all DHS facilities and will expand further across LA County through a combination of in-person services and a web-based portal. The lawyers work with community health workers, social workers and medical providers and train them how to recognize legal issues. The lawyers also identify and address broader systemic problems to help remove reentry barriers to employment, housing or other issues. MLCP lawyers prevent people from becoming justice involved as well as helping the reentry population get reestablished after incarceration.**

**Services include:**

1. **Employment & benefits – clean up criminal records and reclassifying felonies to improve ability to get jobs, obtain drivers' licenses, fight denials.**
2. **Medical & health – assist transfer of Medi-Cal to LA County, restore eligibility for health benefits after incarceration.**
3. **Housing & health – fight evictions, discrimination, poor housing conditions, troubleshoot health insurance problems, connect with mental health and SUD care.**
4. **Family reunification: assist with child custody, child support, visitation and reunification.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Outcomes include preserving housing, reinstating public benefits and health insurance, improving immigration status, protecting workers, securing restraining orders, obtaining reasonable accommodations, expungements, and more. Economic outcomes for MLCP-LA patients will vary, with an average monetary recovery of over \$4,000 based upon current successes.**

**MLCP will open additional access to a web-based portal through which people living in poverty in Los Angeles County can access legal help.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**MLCP legal agencies promote diversity within their staff, with an intention to have staff reflect the diversity of experience, culture, and people from the communities they serve. Staff understand that each persons' path is shaped by their communities, opportunities, and impacted by social determinants of health. Being respectful and open – and offering culturally and linguistically sensitive services - lays the groundwork for acknowledging those experiences and ensuring that every client is heard. MLCP lawyers acknowledge and validate concerns and prior experiences, including those involving the legal system. MLCP staff amplify the fact that the role of MLCP is to help people navigate various programs and systems which historically may not have appeared accessible. MLCP works to ensure that public benefits, health, and justice systems are fair, equitable, and accessible to all by identifying opportunities to address recurring and systemic problems impacting our client populations.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**1,750,000**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**100% of funding goes to community based legal service non-profit agencies. Should the program be funded, a contract will be signed with the lead agency, Neighborhood Legal Services Los Angeles (NLSLA). NLSLA will subcontract to three additional non-profit legal service agencies.**

**Personnel Costs: \$671,976**

**Operating Costs: \$987,842**

**Indirect Costs: \$90,182**

**Total Budget: \$1,750,000**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [CFCI\\_Project\\_Recommendation\\_Budget\\_NLSLA MLCP\\_4.28.2022.xlsx](#)  
20.3KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**Department of Health Services**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 29, 2022, 1:10:14 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**LeadOn**

[Redacted text block containing contact information]

## Page 2 - Background Information

Intercept Points:

- **Intercept 4 - Reentry Planning & Release**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Leadership development or civic engagement**
- **Mentoring or peer support**
- **Employment support, work-based learning, or internships**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**LeadOn works with community based partner sites in the following LA county zip codes: 90002, 90007, 90021, 90033,90032, 90813, 90065, 90010, 90031, 90029. As the program potentially expands, we will look to expand to additional zip codes, particularly in high need areas with larger reentry communities.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**The following current LeadOn zip codes are designated as high or highest need by the Justice Equity Needs Index (JENI): 90002, 90007, 90021, 90029, 90032, 90033, 90813**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are incarcerated**
- **People reentering their community after incarceration**
- **Community-based organizations**

Equity and Impact Statement:

**This project will support currently and formerly incarcerated young people in Los Angeles County on their reentry journeys by utilizing “credible messengers”: LeadOn Participants who are justice impacted themselves and are trained to support youth in reentry. Credible messenger programs help reduce recidivism and improve reentry life outcomes. Even more, LeadOn provides meaningful professional development and growth opportunities for young professionals who have an interest in and commitment to community service.**

Please describe the need(s) this recommendation addresses:

**Justice system involvement impacts a person's ability to thrive long after returning home from incarceration. Securing employment, finding housing, and rebuilding healthy relationships can be insurmountable challenges for those who lack support. Facing high barriers, nearly 73% of those who re-offend do so within the first year after their release.**

**Formerly incarcerated young people return home to a particularly dizzying array of challenges and legal barriers. Reducing recidivism and assisting youth during reentry requires support networks and positive relationships. An emerging body of research has demonstrated that mentorship from "credible messengers," or people with personal experience of the criminal justice system, is effective for engaging young people going through similar experiences. LeadOn is a peer-centered solution connecting justice-impacted young adults to incarcerated and formerly incarcerated youth.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**LeadOn's overarching program goals are to provide robust reentry support to young people in LA county, bolster the capacity of host sites, and develop the skills and professional pathways of Participants. To make progress towards these goals, we outline the following outcomes and objectives to be achieved during the program year:**

**Outcome 1: 20 Participants complete their service year**

**Objective 1: At least 80% of Participants demonstrate an increased knowledge in their workforce and professional development skills and ability to gain permanent employment by the end of their service year.**

**Outcome 2: Participants help at least 50 young people learn about California's Honorable Discharge petition process and other reentry services and resources in their communities.**

**Objective 2: At least 75% of youth beneficiaries demonstrate increased knowledge about California's Honorable Discharge petition process and reentry services and resources after attending information sessions led by LeadOn Participants. Evidenced by a change of knowledge documented by a survey instrument provided to each beneficiary at the end of each original encounter with a Participant.**

**Outcome 3: Participants provide 1:1 coaching to at least 40 young people.**

**Objective 3: At least 75% of youth beneficiaries make progress in at least one of four re-entry domains created by California's Department of Juvenile Justice (1. Work or job training; 2. School or vocational programs; 3. Volunteer work and community involvement; 4. Improving peer and familial relationships) after 1:1 coaching with LeadOn Participants.**

Please describe the key activities of the recommended project:

**LeadOn follows a year-long cycle; January and February are dedicated to recruiting participants and preparing placement site agreements, while the participant service year runs from March to December.**

**During their service year, LeadOn participants focus on two key work areas: providing capacity to their placement sites and offering coaching and support to incarcerated and formerly incarcerated youth. Along the way, participants receive consistent training and support from LeadOn program staff.**

**LeadOn participants provide regular, one-on-one coaching sessions with multiple units of DJJ youth in Ventura, as well as young people who have already returned to their communities and are in need of re-entry support. For incarcerated youth, participants continue their support once youth are discharged back to their home communities. LeadOn participants assist each young person with setting and accomplishing goals in Employment, Education, Peer & Family Relationships, and Community Involvement. They also support youth who were formerly incarcerated at DJJ in preparing for and completing their Honorable Discharge application process.**

**At each placement site, LeadOn participants will provide their site with approximately 25 hours of work each week. Services may include administrative tasks, program-specific tasks, and other tasks depending on the specific needs of the organization. These community host sites benefit from committed, full-time support workers who can help take on essential organizational tasks, bolstering the capacity of organizations with limited resources and capacity.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**LeadOn is a resource-efficient, effective program that has demonstrated success in supporting incarcerated and formerly incarcerated young people while simultaneously providing professional development opportunities to justice-impacted participants. Even more, LeadOn bolsters the capacity of local reentry organizations in need of support. We are eager to explore opportunities to replicate and expand the program in LA county to serve additional community needs.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template.docx.pdf](#)  
54.4KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**LeadOn is a first-of-its-kind project that connects justice-impacted young adults (between the ages of 21 and 35) with community-based nonprofits for a year of service. Each participant serves as a peer navigator, providing coaching and reentry support to youth and young adults who are currently incarcerated or recently released. They also provide 25 hours of weekly flexible support to their host organizations, completing administrative tasks, program-specific tasks, and other duties depending on the specific needs of the organization.**

**LeadOn is one of the first programs designed to address formerly incarcerated youths' needs while offering credible messengers the benefits of a paid service year in a professional workplace. LeadOn blends elements of long-standing, widely-adopted reentry support models with an innovative, equitable, and inclusive approach lifting up systems-impacted young professionals.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**LeadOn, now in its third year of implementation, has achieved impressive results.**

**-LeadOn supported 20 participants in year 1 and 21 participants in year 2.**

**-In 2021 alone, participants helped 193 individuals learn about California's Honorable Discharge process and provided ongoing, 1:1 coaching to 30 youth.**

**-At the end of 2021, 3 LeadOn graduates were offered staff positions at their placement sites, 18 were employed or in education programs, and 7 opted to return for the 2022 program year.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**As noted above, LeadOn utilizes a credible messenger program model, employing justice-impacted young professionals between the ages of 21 and 35 to support local community organizations and incarcerated and formerly incarcerated youth. Because participants have their own history of contact with the justice system and a deep understanding of the LA community, they are able to provide culturally-relevant, informed support to incarcerated and formerly incarcerated young people. Additionally, LeadOn hires participants who reflect the diversity of incarcerated and formerly incarcerated youth in LA; most participants are people of color.**

Please provide the total annual cost for the recommended project:

**1,177,243.3**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personnel Costs - \$319,580 in personnel costs will support staff time for essential program and support staff.**

**Operating Costs - \$750,625 in other operating costs includes funding for direct stipends to participants, stipends for non-profit host sites, travel, supplies, LA-based office space (WeWork), a case management system, and consultants providing curriculum development, graphic design, and other professional support.**

**Indirect Costs - \$160,531**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

[Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22 \(2\).xlsx](#)  
83.7KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 29, 2022, 2:12:32 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Project S.H.E.E. (Sistahs Help End Exploitation)**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 0 - Community Response & Intervention (Crisis Response)**
- **Intercept 1 - Law Enforcement Contact Up to Arrest (Pre- or Post-Arrest Diversion)**

CFCI Focus Area:

**Community-Based Health Services (including but not limited to spiritual wellbeing or healing, restorative care nursing, etc.)**

Please indicate which of the following sub-categories connected to Community-Based Health Services applies to your recommended project:

- **Mental health services**
- **Spiritual wellbeing / healing services**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 6 - South Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**We are targeting the areas with high need that coincide with the highest rates of commercial sexual exploitation consistent with the JESI. We are targeting 90062 zip code that has low health and wellness services and zip code 90037 which has a high need and low level of health and wellness services.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90062, 90037, 90047, 90003**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**

Equity and Impact Statement:

**This project will create a safer South Los Angeles community for women, children, and families by equitably helping survivors of commercial sexual exploitation and sex trafficking lead a life free from sexual coercion, force, fraud, perpetration, manipulation, and criminal involvement by helping victims leave a life of abuse, violence, and fear by empowering them to reach their full potential through their journey of personal and professional development, emotional healing, physical safety, wellbeing, peer support, mentorship, and service as evidenced by the use of trauma informed evidence-based mental health practices as the core clinical programmatic and participant tools of engagement to evaluate behavioral health goals and objectives and utilize these outcomes as well as participant input to help inform mental health services, create opportunities for continued innovative, culturally competent practices for sexually exploited women and Transitional Age Youth (TAY) 18 and up.**

Please describe the need(s) this recommendation addresses:

**This project will address the need to help commercially sexually exploited Black women and TAY survivors to lead a life free from sexual coercion, force, fraud, perpetration, and criminalization. Black women comprise 9% of the population, but account for 65% of the LAPD's arrest rates for prostitution as compared with Latinos, Asians, and White women, which are lower or consistent with their population rates. According to the City of Los Angeles crime data, efforts to combat anti-sex trafficking ensnared female sex workers far more often than any traffickers, and the women arrested rarely ended up in programs designed to get them out of the sex trade. Specific outreach and engagement to Black commercially sexually exploited women is an "unmet need" and Black women and TAY have and continue to be at the highest risks across all metrics including disproportional criminalization and incarceration of this "historically underserved population" in which this project will address.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**We will collaborate with Los Angeles-based, non-profit organizations specializing in commercial sexual exploitation prevention, diversion, and post-release programs committed to helping commercially sexually exploited women and TAY leave a life of abuse and violence which will serve as a referring agency for SISTA FRIENDS Women's Counseling in which we will receive referrals to provide trauma informed care specifically targeted to Black women and TAY who are fleeing from commercial sexual exploitation. Our goal is to equitably help survivors of commercial sexual exploitation and sex trafficking lead a life free from sexual coercion, force, fraud, perpetration, manipulation, and criminal involvement by helping victims leave a life of abuse, violence, and fear by empowering them to reach their full potential. Our objective is to: (1) Foster a supportive environment where participants can make a commitment to refrain from engaging in sex in exchange for money, drugs, or housing; (2) Collaborate with community organizations, law enforcement, and diversion programs where participants will have zero arrests or re-arrests for unlawful solicitation or loitering; and (3) Provide alternative resources, social supports and linkages where participants can refrain from visiting or frequenting known locations for unlawful solicitation. Our strategies include fostering empathy, compassion and understanding, creating a nonjudgmental, unconditionally accepting, confidential environment where participants can self-disclose safely, to ensure staff are trained in trauma informed care, trained in best practices in serving the commercially sexually exploited population, to create a shame-free zone and fearless clinical welcoming and engaging environment that fosters healing, spiritual uplifting, and personal empowerment.**

Please describe the key activities of the recommended project:

**Key activities to support our primary goal and objectives include: (1) Provide individual and group therapy sessions using evidence-based, trauma informed, culturally competent mental health practices that promote emotional and psychological wellbeing, (2) Provide ongoing comprehensive psychosocial assessments that evaluate psychological, behavioral, social, physical functioning as well as evaluate unmet needs for emergency resources, linkages and support, (3) Administer self-assessments to assess client growth, mastery, and efficacy of learned life skills, (4) Link participant to health services for comprehensive physical examinations; (5) Build a trusting relationship with survivors of sexual exploitation, (6) Create a welcoming and nonjudgmental environment, (7) Create a safe and supportive environment that engenders protection and harm reduction (8) Provide intensive case management and community resource and linkage services to each participating client, (9) Provide life skills that include: (a) Behavioral modification, (c) Effective communication, (d) Social interaction, (e) Problem-solving, (f) Solution-focused strategies, (g) Conflict resolution, and (h) Anger management for each participating client, (10) Provide mentorship from persons with lived experience and peer support to foster and encourage integration of newly learned skills; (11) Provide linkage to emergency housing, job training, financial literacy, substance abuse/dependency treatment, and legal aid referrals, (12) Provide coaching and encouragement, (13) Provide client advocacy, (14) Help participants complete their General Equivalency Diploma and/or assist them in enrolling in LAUSD's Adult Education program.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Black Women experience intersectional discrimination and as such are marginalized. It is this marginalization that guides this project. Black Women's emotional and psychological health are disproportionately impacted by racial, economic, ethnic, and social injustices. Black Women are least likely to neither seek emotional supportive services nor receive them and as such is often un-served, inappropriately served, or under-served in the mental health care system.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Project S.H.E.E. Program Implementation Timeline.docx](#)  
16.7KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

### Expansion of an existing project or strategy

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**This project is an expansion of the Commercial Sexually Exploited Children (CSEC) and Human Trafficking intervention strategy. We are proposing to provide specific trauma-informed mental health services designed specifically for this population versus traditional, specialty mental health, which is targeted to persons with severe, persistent mental illness frequently resulting in homelessness, conservatorship, guardianship, acute psychiatric hospitalization or long-term placement in institutions for mental disease (IMDs). While certain persons within this population are probably suffering from emotional and psychological distress, it is most likely associated with their circumstances versus a biologically or genetic inherited condition. Additionally, we are specifically targeting a particular ethnic group that is grossly disproportional to their overall ethnic population, which is Black or African American with a specific gender, which is female including biologically born female, female gender-specific identified, or transwoman either preoperative, perioperative, or postoperative. We will provide specialty, evidence-based trauma informed care mental health services targeted to Black Women, TAY, and Transwomen who are commercially sexually exploited including human sexual trafficking. What makes this project different than that of working with the CSEC (Commercially Sexually Exploited Children and Youth) population is that we are targeting women 18 and up and only Black women, which represents the 65% of arrests and re-arrests. Project S.H.E.E. intends to use culturally competent and relevant practices unique to the intersectionality of Black Women. We will address issues of parental detachment associated with betrayal, neglect, and abuse. We will address self-deprecation, disrespect, and worthlessness rooted in Black feminist empowerment. While Black Women is our target, no one will be turned away from services irrespective of their race or ethnicity.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**We will utilize pre- and post program surveys. We will collect demographic data. We will asses: (1) number of attended sessions, (2) Number of arrests/re-arrests, (3) Client participation in known Frequency of sex trade locations/loitering, (3) Community resources used and impact, (4) Assess quality of services, (5) Client goal/objective attainment, and (6) Client self-administered assessment of program with feedback and input for program improvement**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Cultural approaches to be considered include African-Centered and Black Psychology, African American culture, values, and mores with a comprehensive understanding of race and racism, gender subordination, patriarchy, and religion. We will incorporate non-traditional practices of engagement including the use of the Arts (writing, drumming, painting) as a healthy therapeutic outlet and alternative for creative positive self-expression, integration of spirituality and nature in mind, body, wellness meditation, sacred healing and sisterhood connection, use of elders to provide guidance and support, use of women with lived experience as mentors, allies, and accountability partners, along with the use of African ancestral spiritual practices and customs. We will use interventions that are survivor-centered, strength-based, holistic, evidenced-based such as Trauma Focused Cognitive Behavioral Therapy, Dialectical Behavioral Therapy, Solution Focused Therapy, and Motivational Interviewing.**

Please provide the total annual cost for the recommended project:

**307,809.71**

Please provide the total one-time start-up cost for the project:

**15,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**The overall budget is based on an annual allocation of \$374,809.71. Of this amount, \$249,336.10 is for personnel costs (two LCSWs, 1 case manager, clerical support and program manager). Operating costs include rent, utilities, office supplies, staff, training, client supplies and van for client transportation to safe, emergency housing, appointments, mental services and wellness activities and events. Indirect expenses totaling \$34,073.61.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [Project S.H.E.E. Recommended Budget.xlsx](#)  
19.1KB

Please select the entity that you recommend administer or manage the grant for this project:

**Third Party Administrator**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 29, 2022, 2:43:54 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **Centers of Perinatal Mental Health Excellence**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**

CFCI Focus Area:

**Community-Based Health Services (including but not limited to spiritual wellbeing or healing, restorative care nursing, etc.)**

Please indicate which of the following sub-categories connected to Community-Based Health Services applies to your recommended project:

- **Mental health services**
- **Maternal care (pre- and perinatal) services**

## Page 3 - Geography and Impact

[Redacted]

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The initiative is county-wide.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90731; 90744; 90802; 90813; 90804; 90810; 90806; 90805; 90221; 90220; 90222; 90059; 90061; 90044; 90047; 90301; 90043; 90008; 90062; 90037; 90001; 90002; 90058; 90011; 90037; 90043; 90016; 90018; 90015; 90021; 90023; 90006; 90057; 90012; 90028; 90029; 90038; 91731; 91103; 91605; 91606; 91352; 93550; 93543; 93553; 93591; 93535; 93534; 91723; 91766; 91768; 91767**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**

Equity and Impact Statement:

**The Perinatal Mental Health Centers of Excellence initiative will provide holistic, wrap-around mental health services to expectant and parenting families that have been impacted by the criminal justice system. The project will work towards achieving health and mental health equity by placing the centers of excellence in communities that experience disproportionate rates of criminalization and disinvestment placed on people of color across Los Angeles County.**

Please describe the need(s) this recommendation addresses:

**Perinatal mood and anxiety disorders represent the leading complication of childbirth. Birthing people who are impacted by the criminal justice system are at added risk for perinatal depression or anxiety. According to a June 2021 bulletin published by The National Partnership for Women & Families, substance use disorders and mental health conditions that negatively impact pregnancy outcomes occur at high rates in incarcerated populations. Specifically, four out of five pregnant inmates reported having depression and anxiety. Involvement with the criminal justice system has additional negative outcomes including low birth rate, preterm births, child welfare system involvement, unemployment, homelessness, all of which leads to adverse childhood experiences. LA County could make a significant impact on the lives of young children who are born to criminal justice system-impacted parents by providing comprehensive, holistic and wrap-around perinatal mental health services.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**The overall goal of the Perinatal Mental Health Centers of Excellence initiative will provide holistic, wrap-around mental health services to expectant and parenting families that have been impacted by the criminal justice and/or child welfare systems. Specific project objectives include:**

- 1. Establish a Center of Perinatal Mental Health Excellence in each Service Planning Area.**
- 2. Train Center of Perinatal Mental Health Excellence staff on perinatal mental health issues.**
- 3. Establish a perinatal psychiatric consultation line.**

**Achievement of these objectives will allow for individuals at high risk of perinatal mood and anxiety disorders to receive timely, informed and culturally appropriate treatment, as well as other wrap around services that address other pressing needs including stable housing, employment, childcare, and legal aid, etc., and thereby reduce recidivism.**

Please describe the key activities of the recommended project:

**The overall goal of the Perinatal Mental Health Centers of Excellence initiative will provide holistic, wrap-around mental health services to expectant and parenting families that have been impacted by the criminal justice and/or child welfare systems. Specific project objectives include:**

- 1. Establish a Center of Perinatal Mental Health Excellence in each Service Planning Area.**
- 2. Train Center of Perinatal Mental Health Excellence staff on perinatal mental health issues.**
- 3. Establish a perinatal psychiatric consultation line.**

**Achievement of these objectives will allow for individuals at high risk of perinatal mood and anxiety disorders to receive timely, informed and culturally appropriate treatment, as well as other wrap around services that address other pressing needs including stable housing, employment, childcare, and legal aid, etc., and thereby reduce recidivism.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Initially, the services provided by the Centers of Perinatal Mental Health Excellence should be directed towards individuals and families that are directly impacted by the criminal justice system, i.e. birthing people returning home from lock up or those who have an incarcerated partner, etc. As capacity allows, the Centers should be made available to all residents in a Service Planning Area that are at-risk for perinatal mood and anxiety disorders.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template.docx](#)  
16.3KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Staff hired to provide services via the Perinatal Mental Health Centers of Excellence should reflect the racial and ethnic backgrounds of the people they are serving. Additionally, the trainings that clinical and direct service staff will be required to complete will highlight the importance of practicing cultural humility when providing care. Finally, by utilizing mmhn.streetwyze.com to find alternative sources of support for system-impacted pregnant and parenting families, providers will refer clients to culturally relevant resources.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**11,989,449.2**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personnel Costs: \$9,327,499.27**

**Operating Costs: \$1,572,000.00**

**Indirect Costs: \$1,089,949.93**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22.xlsx](#)  
19KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**Los Angeles County Department of Mental Health**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 29, 2022, 3:12:10 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Warm Landing Place (ATI Recommendation #71)**

[Redacted contact information]

## Page 2 - Background Information

Intercept Points:

- **Intercept 4 - Reentry Planning & Release**

CFCI Focus Area:

**Non-Carceral Diversion and Reentry**

Please indicate which of the following sub-categories connected to Non-Carceral Diversion and Reentry applies to your recommended project:

- **Non-clinical reentry services**
- **other**
- **Transitional beds and drop-in center for individuals recently released from the downtown Inmate Reception Center**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The Warm Landing Place (WLP) will inherently serve LA County as a whole. Despite its physical location in zip code 90012, people released from the Inmate Reception Center (IRC) in Twin Towers live in all areas of LA County and the ultimate reach of this project is inclusive of all zip codes in LA County. 90012 has been identified as “highest need” by JENI.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**The WLP will be located in zip code 90012 but given that released people live in all areas of LA County, the ultimate reach of this project is inclusive of all zip codes in LA County, especially those defined as “highest need” by JENI; people from zip codes identified as highest need in JENI are disproportionately impacted by incarceration and in need of reentry services.**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People who are incarcerated**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**

Equity and Impact Statement:

Participants will mirror the demographics of the jail population, in which Black and Latinx individuals are overrepresented. Currently, Latinx individuals make up 54% of the jail population (48.6% of the overall County population) and Black individuals comprise 29% of the jail population (8.1% of the overall County population).

The WLP will be staffed 24/7, 365 days/year and operated by a CBO that regularly works with and hires justice-involved individuals. This would both employ a Credible Messenger model to engage clients and create jobs for impacted people. The CBO will be LGBTQ+ affirming to ensure safety and respect for queer and trans individuals, especially in the housing area.

Utilization data will be collected by demographics and overlaid with data of people released from custody to ensure equitable service delivery. The project will continually evaluate data and client feedback to implement changes as necessary.

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

Many people being released from jail downtown need a place to pause and regroup. Some are released abruptly before housing or service linkages can be arranged. Others may have a bed or program slot but it will not be available for a few days. Still others may not have had the chance to receive release planning services while incarcerated. Because releases take place from 6am to 10pm, 7 days a week, some people are unable to access services if they are released during evenings and weekends, outside of the operational hours for most community agencies.

The WLP, a transitional shelter and drop-in center, would give these individuals a place to eat, charge a phone, access transportation, stay for a few nights, and receive critical resources and case management to successfully return home. For people awaiting a bed in an SUD treatment program or interim housing, a short stay at the WLP and transport to the program may prevent people from being unsheltered or relapsing during this gap.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Year one objectives:**

- 1. Secure the space:** ODR's intention is to partner with the HFH Capital Improvements Intermediary Program to expeditiously secure and renovate the space. The ideal location is a 5 minute walk from the IRC exit, on the west side of Vignes between Bauchet and Cesar Chavez, a site currently occupied by bail bonds agencies. Most released individuals walk past these buildings on the way to Union Station and it is highly visible/accessible. The potential end of cash bail would create vacancies that would make this the best location.
- 2. Renovation:** In addition to expected renovations to reconfigure the space, this proposal also considers time for design, plan/check, construction, and any unforeseen environmental remediation. Installing new electrical, plumbing, and reconfiguration is necessary to ensure the space has private showers, a kitchen, adequate outlets for clients to charge their phones and use computers, a lounge for people to decompress and have meals, along with the areas necessary for transitional beds.
- 3. Contract with CBO to operate WLP:** A CBO will be chosen through the County's solicitation process that has experience in serving the reentry population and hiring justice-impacted staff to operate WLP. This CBO should have prior experience operating interim housing, transitional shelters, and/or extensive experience in homeless service provision. It also must have a track record of serving LGBTQ+ clients respectfully to ensure queer and trans individuals are both safe and affirmed, especially in the housing area, as individuals who are leaving the K6G unit at MCJ must be welcomed and treated equitably.
- 4. Create advisory board:** A coalition of stakeholders, comprised of no less than 2/3 of the group being impacted community members, will be created to generate and refine programming needs on-site. This advisory board will meet regularly with ODR to determine final menu of services and considerations for the WLP.

Please describe the key activities of the recommended project:

WLP was recommended in the ATI final report (#71) and was generated by Community Engagement workshops, attended by over 450 community members, most of whom were formerly incarcerated, to meet the immediate vital needs of those leaving jail. Proposed on-site services will be refined through consultation with both previously and currently justice-involved individuals to best determine needs. The WLP will be run and staffed by a contracted CBO, selected based on their experience working with and hiring justice-involved populations. Facility staff will coordinate with Care Transitions release planning staff to determine any linkages made pre-release, such as SUD treatment beds or primary care appointments, reactivating clients' Medi-Cal as necessary, along with supplemental release planning if the client was released unexpectedly without linkages. In-house services and amenities will include:

- 30 transitional housing beds
- Case management
- Storage lockers
- Meals and snacks
- Food pantry
- Bathrooms/showers
- Clothing bank
- Transportation to next destination
- Housing linkage
- Cell phone charging stations
- Computer workstations for clients
- Additional resources as determined by community stakeholders and impacted individuals

In addition to in-house services, other DHS services will be leveraged to provide their respective services such as primary care, immunizations, testing for HIV, STIs, TB, and HCV (HFH's mobile street outreach team) and Naloxone trainings and syringe services (ODR's contracted harm reduction provider).

About 60 people are released through courts and IRC per day, excluding those with custody/conditional releases. WLP is expected to serve about 30 unique people per day, or around 10,950 annually. Partnering with JCIT, which aims to decarcerate and close Men's Central Jail, WLP will be a place for newly released individuals to stay for a few nights and receive critical resources and case management as they return to the community.

Please describe any additional considerations that should guide how the recommended project is implemented:

This project must include input from impacted community members, ATI Initiative staff, Jail Closure Implementation Team, HFH, ODR, and the BOS' 1st District office. Individuals with lived experience of incarceration will be key in both determining the final mix of services and ensure that equity considerations are incorporated into the site's operations and hiring practices. The Reentry Health Advisory Committee and LARRP will be engaged to recruit participants in the planning process.

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Warm Landing Place - ATI71 - Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template.docx](#)  
19.1KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**No**

Please describe how the recommended project would address the need to be culturally competent or culturally relevant to the populations it serves:

**Staffing plans at all levels of the WLP must prioritize and hire employees who have lived experience of justice-involvement, utilizing a "Credible Messenger" framework.**

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**5,060,000**

Please provide the total one-time start-up cost for the project:

**5,060,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**1) N/A**

**2) \$4,600,000:**

- **Planning and Development: \$600,000**
- **Construction and project management: \$3,000,000**
- **FF&E (furniture/fixtures/equipment for housing area, kitchen, laundry, staff and client lounges, offices, security area, staff and client restrooms, staff and client computers and printers): \$1,000,000**

**3) \$460,000 = (\$4,600,000 \* .1)**

**Total: \$5,060,000**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

[Warm Landing Place - ATI71 - Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22.xlsx](#)  
18.7KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**Office of Diversion and Reentry**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 29, 2022, 3:25:59 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### Holistic Re-entry Services for Lifer Inmates

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 4 - Reentry Planning & Release**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

### Restorative Justice

Please indicate which of the following sub-categories connected to Restorative Justice applies to your recommended project:

- **Transformative Justice processes focused on repairing social or structural harm**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 6 - South Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**We are currently offering services in zip code 90037 on seven different sites. We offer holistic re-entry for a multi-cultural/ethnic group of individuals that may have come originally from Los Angeles County but otherwise are seeking to be given an opportunity to demonstrate the transformation presented to the California Governor's appointed Board of Parole Commissioners. If not offered a foothold in the community, they remain incarcerated. The disenfranchised individuals are left behind.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**Although we serve in zip code 90037, which offers a welcoming face, the people we serve come from other zip codes and other parts of the state, disproportionately over-representing African Americans who have been given indeterminate (life) sentences, and others from low-income families. Like the prison population re-entry is an issue of righting the inequalities that have pervaded our society.**

Which of the following population(s) would the recommended project serve?

- **Men**
- **People who are transgender or nonbinary**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People who are incarcerated**
- **People reentering their community after incarceration**

Equity and Impact Statement:

**This project allows conciliation with the community to transformed individuals serving an indeterminate sentence with the possibility of parole. Individuals who through youthful aggression, disenfranchisement or substance abuse were convicted of a serious offense are given a path of return to the community. The community receives healing as sons, fathers, brothers are embraced back as family members. The greater community is restored as these individuals enrich society with their gifts. The irreversible injuries of the past are given the opportunity to be healed through a new vision of wholeness rather than separation.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**There is a great gap in services offered to individuals that left Los Angeles County and have been housed by the California Department of Corrections and Rehabilitation for years. They are a forgotten population that struggles coming back, many times without proper identification, access to benefits, and possibility of affordable housing. If they do not fit the substance abuse recovery model, they are excluded from current services. They are excluded from services currently offered for individuals on probation or being liberated from L.A. County jail.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**The goal of this program is for individuals to reintegrate back into the community after an average of 27 years in prison. The range of time served is from 10 to 55 years. For many this includes reconnecting with family, friends and a community of faith. Over 50% will seek employment within the first three months of arrival, even those who are at or beyond the age of retirement. About 25% will also attend post-secondary school or job training programs. Returning citizens will be integrated into community volunteer opportunities, as they naturally gravitate toward community service and giving back, making connections within the community. These goals are accomplished through an ability to provide an environment of housing stabilities, supportive services and peer mentoring. Through the creation of an individualized service plan each individual's short and long-term goals provide the foundation for their journey from prison to freedom. Options of life-skills workshops and self-help groups are offered daily along with tutoring in technology and opportunities to interact with students from five local universities. The main objectives for each resident is to become financially sustainable, emotionally stable, supported in healthcare needs, and socially interdependent.**

Please describe the key activities of the recommended project:

**About 20-30 former lifers - indeterminate sentenced individuals are deemed to be ready for release to Los Angeles County every month if provided with supportive services. The Board of Parole Hearings requires specific**

- 1) transitional housing,**
- 2) mental health,**
- 3) physical health,**
- 4) opportunity for financial support**

**to be released from CDCR.**

**This project proposes providing \$1,100 per month for six months for each person diverted from State Prison to the community, to provide the above requirements and additionally an individualized service plan for permanent housing. This is to assure that 100% of individuals re-entering the community from long-term incarceration find stable housing and all the holistic support needed.**

**Key activities include:**

- Coordination around reentry from prison to programming**
- Housing**
- Case Management**
- Mental Health Services**
- Life Skills Groups**
- Volunteering Opportunities**
- Employment Readiness Preparation**

Please describe any additional considerations that should guide how the recommended project is implemented:

**This project is to be implemented as a separate and distinct service from substance abuse recovery or re-entry on probation or parole from short-term incarceration. The level of trauma is different and the risk of parole violation back to a life-sentence is significant. Recidivism among this population, on the other hand, is insignificant -- less than 3%, when addressed appropriately.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[CFCI Project Recommendation Implementation Timeline ATI 2022.pdf](#)  
199KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Adaptation of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**We are proposing expanding the strategy envisioned for diversion from County jail to alternative to incarceration for indeterminate sentence individuals - who like those going in front of a judge, have to go in front of the California Board of Parole Hearings for a determination of the possibility of release to the community vs. a continuation of prison for several more years.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**The project should be open to all returning citizens to Los Angeles County, including those from state prisons as they become part of the county.**

Does the recommended project include culture-centered practices?

**No**

Please describe how the recommended project would address the need to be culturally competent or culturally relevant to the populations it serves:

**Supported freedom allows individuals to exercise their alignment according to their cultural preferences.**

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**1,150,000**

Please provide the total one-time start-up cost for the project:

**50,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personnel Costs: \$403,000 /year per service to 100 new clients or about 120 clients in the case load.**

**Operating Costs: \$592,000/year - including housing for 120 residents at a time.**

**Indirect Expense: \$105,000/year**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [CFCI\\_Project\\_Recommendation\\_Holistic Re-Entry Services Budget.xlsx](#)  
19.6KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**Department of Health Services**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 29, 2022, 3:47:31 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **Mentoring**

[Redacted text block containing contact information for the Mentoring project]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Physical youth centers or resource hubs for youth**
- **Leadership development or civic engagement**
- **Mentoring or peer support**
- **Education support**
- **Employment support, work-based learning, or internships**
- **Support for social and emotional skills**
- **Support for health and wellbeing**
- **Support for environmental or cultural competence**
- **Support for creative expression**
- **Support for physical activity or play health**

Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 3 - San Gabriel Valley**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Northwest Pasadena and Altadena**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**91103**  
**91104**  
**91105**  
**91101**  
**91001**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **Men**
- **People with mental health needs**
- **People with substance use disorders**
- **Community-based organizations**

Equity and Impact Statement:

**This project will help lower the incarceration rate by giving young men resources and opportunities to keep them off the street to begin with. A lot of the times young men fall into the wrong crowd and eventually the justice system simply because of a lack of alternative options.**

**MPYD provides the youth with not just employment options, but also academic monitoring and character development to further ensure that our students leave here on the right track.**

**MPYD also helps in the rehabilitation process of young men that may have already started on the wrong path. We work with at risks youth and a case load of probation students, mentoring and monitoring them to make sure they get back on track.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**MPYD will help meet the needs by continuing to help students build on their existing skills, as well as learn new skills that will benefit them academically, personally and professionally. Each student will develop a new and improved sense of self-esteem and self-confidence. Students will continuously be motivated to perform above and beyond the tasks and level of work asked of them.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Objective: To provide students with opportunities to benefit from mentorship and work experience while earning a stipend, and to help students develop abilities and skills that will benefit and prepare them for the future.**

**Each student will build on their existing skills, as well as learn new skills that will benefit them academically, personally and professionally. Each student will develop new and improved sense of self-esteem and self-confidence. Student will continuously be motivated to perform above and beyond the tasks and level of work asked of them. Students will gain a new understanding of career options available to them, and how they can apply their gained knowledge and skills to these professionals.**

**At the conclusion of the projects, students will be asked to evaluate their entire internship experience. Through personal essays, interviews and questionnaires, students will explain any skills they built on or learned and assess their own overall performance. They will evaluate their sense of self-esteem and self-confidence and indicate whether they feel less or more confident than they did at the beginning of the project. Students will also be asked to elaborate on any newfound information they have for future career goals, and what kind of plan they can set up to achieve these goals.**

**Employers will be asked to evaluate the performance of the students through reviews and questionnaires. They will be asked to elaborate on how they felt the students grew throughout the internship experience, how they can continue to grow upon completion of the project, and whether they would accept these as a future employee.**

**This is important because it will allow MPYD to gain a holistic of all the projects, and the experience of everyone involved. By analyzing the feedback from the students and employers, MPYD will be able to determine how we can continue to improve on these efforts in the future.**

Please describe the key activities of the recommended project:

**MPYD staff continues to provide students with mentoring via phone calls and zoom on a weekly basis. Check-ins are done with students to monitor their academics, their experiences with the stay-at-home orders, and their overall mental health. Student responses are then recorded in their records, and MPYD evaluates what kind of and resources they can provide for the student to improve.**

**To qualify for MPYD's Gearing up for Careers program, students must be active participants in MPYD and maintain a minimal GPA of 2.0. The students follow all required COVID-19 safety regulations to complete their work in a safe manner. As we wait for a full reopening of the economic market, we have kept in close contact with past employers and partners such as Smart and Final, McDonald's, Loma Alta Park, Super King Markets and Vallarta Supermarkets, to stay up to date on opportunities for MPYD students.**

**MPYD's job training program emphasize long-term goals, such as keeping the students employed and advancing in the workforce. Our job training program helps students learn responsibility, leadership, and self- confidence by providing flexible training, paying close attention to student needs, and pursuing a rigorous follow-up process after job placement. The program facilitates courses that focus on soft skills, communication with employers, appropriate work attire, and team building. MPYD works hard to place students with local affiliated employers who have been a part of the Pasadena community for years.**

**MPYD's Academic for Success program is centered around making sure that our students succeed in the classroom. We do so by monitoring their progress in each of their assign subjects and assisting them in any particular area they may be need help. We provide tutoring from volunteers from local colleges and community partners to further ensure our students' success. In addition to the academic monitoring, we also prepare our students for college.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Our mission is to provide support and mentorship to young males at John Muir High School through their academic achievements, social skills development, family relations enhancement, and future education and employment resource referrals.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

**DOCX**

[cfci.docx](#)  
103.4KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**Mentoring is the core foundation for which MPYD was established. Through mentoring, our goal is to provide a structured and trusting relationship that brings young men together with caring individuals who offer guidance, support, and encouragement. The efforts of the mentors are aimed at developing the competence and character of the student, while pushing for success. Throughout the year, MPYD offers a variety of programs that students grow academically, personally and professionally.**

**MPYD consistently looks for new and innovative ways for students to be mentored in a positive manner. By learning the strengths and weaknesses of our students, and understanding their needs, MPYD looks for caring, motivated and responsible individuals to pair with students, and help guide them towards positive life choices. Students are mentored by MPYD staff, John Muir High School faculty, members of the community, students from local colleges, and professionals in the working field. Although mentors can fill any number of different roles, we seek mentors who are excited to help students with their academics, teach students how to plan for the future, help set academic and career goals along with steps to realize them, and assist with everyday life issues that arise.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**At the conclusion of the projects, students will be asked to evaluate their entire internship experience. Through interviews and questionnaires, students will explain any skills they built on or learned and assess their own overall performance. Employers will be asked to evaluate the performance of the students. This will allow MPYD to analyze the feedback from both parties, MPYD will be able to determine how we can continue to improve on these efforts in the future.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**MPYD participates in numerous cultural-based activities here in the Pasadena area, such as The Black History Parade and Festival, The Rose Parade and The Pasadena NAACP fundraiser, The Latin History Parade and other culture-based events hosts by the John Muir High School faculty**

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**1,000,000**

Please provide the total one-time start-up cost for the project:

**250,000**

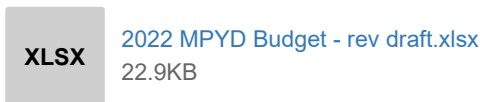
Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personnel Cost- \$250,000 (staff, student employees)**

**Operating Cost- \$600,000 (training, student develop, facility, academic field trips, mentoring field trips)**

**Indirect Cost- \$150,000**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:



Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**Probation Department**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 29, 2022, 4:08:49 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**ODR Diversion Permanent Supportive Housing (ODRH + LEAD)**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 3 - Jail Custody & Court Processes (Alternative Sentencing)**

CFCI Focus Area:

**Rental Assistance, Housing Vouchers, and Supportive Housing**

Please indicate which of the following sub-categories connected to Rental Assistance, Housing Vouchers, and Supportive Housing applies to your recommended project:

- **Interim Housing, including recuperative care, Safe Landings, transitional housing**
- **Housing navigation and case management services**
- **Permanent supportive housing**
- **other**
- **Clinical services & support**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The ODR Diversion Permanent Supportive Housing program will serve the entirety of Los Angeles County, however, given that low income and BIPOC (Black, Indigenous, and People of Color) communities are disproportionately impacted by the carceral system, ODR will focus efforts in supporting these communities, including, but not limited to South LA, Metro LA, Long Beach, Hollywood, El Monte, Pomona, and more.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

90021  
90014  
90059  
90061  
90037  
93534  
90813  
90013  
90058  
90003  
90221  
90731  
90043  
90016  
90222  
90047  
93591  
90057  
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91766  
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91352  
90023  
90006  
91723  
91606  
90019  
91706  
90022  
90032

90302  
90706  
90040  
90247  
91402  
90303  
91405  
90305  
91702  
90063  
90262  
90007  
91601  
90710  
93536  
91401  
91732  
93544  
91331  
90230  
90304  
90042  
90404

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People who are incarcerated**
- **People reentering their community after incarceration**

Equity and Impact Statement:

**This project will equitably reduce the number of people incarcerated in LA County with serious mental illness or other complex health needs, and reduce homelessness, emergency services use, and healthcare cost for this population. This population - persons experiencing homelessness and mental health, substance use, or complex physical health needs, are disproportionately impacted by the carceral system. Project resources will directed to this highly vulnerable and impacted population in part by using sheriff, jail, healthcare records and CIO data to identify project participants and target development and implementation of housing and clinical resources. It is important to note that ODR will contract with grass roots community based organizations who are largely minority owned, provide housing and services in the communities noted above as high need - the clients come from, and are led by or employ persons with lived experience of justice involvement and/or homelessness.**

Please describe the need(s) this recommendation addresses:

Recent data indicates nearly 6,000 persons are in LA County Jail mental health housing, the majority of whom are homeless or at imminent risk. Research from RAND demonstrated that 61%+ were appropriate candidates for diversion. Housing a person in jail mental health housing can cost roughly \$800 per day, whereas ODR's full wraparound housing and services program costs about \$135 per day. Persons not diverted face State Prison and/or remain in LA County jail exacerbating jail overcrowding, but more importantly rarely results in improved stability and does nothing to address their long term stability and wellness - thereby perpetuating the cycle of homelessness and incarceration.

The current ODR PSH Program (ODR Housing) is at capacity and cannot accept new referrals at this time. This program expansion will allow ODR to open up referrals to the program, target the most vulnerable individuals, and ensure people exit jail into high quality housing and intensive case management services.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

ODR proposes the following project outcomes:

-Divert (through prearrest/prebooking pre-trial and post conviction mechanisms) a minimum of 450\* people with serious mental illness (and/or complex health/SUD needs) and histories of homelessness from LA County Jail.

-Via Law Enforcement Assisted Diversion (LEAD) divert a minimum of 280\* high risk individuals.

\*Though the need is immense, ODR has provided several options so that program expansion can be scaled as funding permits.

-100% of program participants diverted from LA County jail will exit custody to interim housing while pending permanent supportive housing.

-A minimum of 85% permanent housing stability rate at 6 months post move-in.

-100% of eligible participants will be connected to mainstream benefits.

-A minimum of 70% of clients served will identify as Black, Indigenous, or a Person of Color (BIPOC).

-100% of clients will have a serious mental illness, substance use disorder, or other complex health needs.

-100% of clients will be homeless or at risk of homelessness.

Please describe the key activities of the recommended project:

Key activities are listed below:

-Receive referrals from justice partners and target the jail mental health population to identify, screen, and recommend clients for diversion.

-Facilitate clients' diversion through prearrest/prebooking, pre-trial, and post conviction mechanisms via LA County Superior Court.

-Establish clinically supported interim housing to ensure clients exit custody to supportive housing.

-Coordinate jail release and transportation by CBOs to clients' interim housing site.

-Oversee CBO provision of interim housing and intensive case management and clinical services. Ensure appropriate care coordination and clinical treatment via routine site visits, case conferencing meetings, and active monitoring.

-Coordinate with LA County Probation and LA Superior Court to ensure clients remain in compliance with their court order, including providing written progress updates to the court and supporting clients with attending progress report hearings.

-Provide ongoing clinical support and consultation, and direct clinical services as necessary to support clients' mental health stability and general health needs.

-Partner with CBOs to develop permanent supportive housing units and ensure access to affordable housing for program participants.

-Via CBOs administer rental assistance and move-in cost (security deposit, furniture, etc) to ensure clients can access and retain permanent housing.

-Ensure access to and ongoing support to clients with more substantial health needs, who require Enriched Residential Care (ERC) - Licensed Care Facilities.

-Utilize a secure database to record client demographics, services rendered - progress notes, and key program metrics.

-Implement quality assurance measures and routine data focused program evaluation to ensure project outcomes are met and promote continuous program improvement.

Please describe any additional considerations that should guide how the recommended project is implemented:

The need is immense - roughly 3,600 inmates are currently eligible for diversion. ODR views jail based diversion as an important part of a continuum of services and resources necessary to support persons and communities impacted by the justice system. ODR has the capacity to divert 450 individuals from LA County jail and serve another 280 clients through LEAD within one year of program implementation. If the entire project can't be funded in year 1, ODR proposes a partial or phased approach.

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline - ODR PSH.docx](#)  
17.4KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**The project integrates the culture (and language) of the program participants by ensuring CBOs providing services are culturally competent, based in the clients' community, speak the same language, and often have lived experience. Staff understand the difference between culture and pathology, and integrate these concepts into service delivery.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**42,221,995**

Please provide the total one-time start-up cost for the project:

**1,190,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**If funded in full, the project will serve a total of 730 clients. We have prepared several budgets for your consideration. The cost to serve a client is ~\$50,000/year which includes the cost of interim housing bed (\$110/day), ICMS (\$600/month) and clinical services (\$2000/year). As clients transition to permanent housing, the housing cost will cover rent, move-in cost and property related tenant services, etc. Indirect cost will support admin cost from DHS finance, HR, C&G, etc.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

XLSX

[CFCI Project Recommendation Budget ODRH 4.29.22 .xlsx](#)  
39.2KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**Department of Health Services - Office of Diversion and Reentry**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 29, 2022, 5:00:46 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **Reentry and Restoration Through Cultural Arts**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 4 - Reentry Planning & Release**

CFCI Focus Area:

### **Restorative Justice**

Please indicate which of the following sub-categories connected to Restorative Justice applies to your recommended project:

- **General restorative practices, including conflict resolution**
- **Restorative Justice processes focused on repairing specific harm**
- **Transformative Justice processes focused on repairing social or structural harm**
- **other**
- **Culture-based and heritage arts-based restorative processes focused on community belonging and accountability**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 4 - Metro Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**This project will serve the reentry communities based at the following three Amity Foundation campuses:**

- La Entrada campus (90006) - serving women on the threshold of reentry**
- Amistad campus (90007) - serving men on the threshold of reentry**
- Beacon campus (90017) - serving individuals with former life sentences**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

- 90006 (highest need)**
- 90017 (highest need)**
- 90007 (high need)**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are incarcerated**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**
- **Community-based organizations**

Equity and Impact Statement:

**This project will support the successful reentry of formerly incarcerated individuals in Los Angeles County back into their communities by offering opportunities to grow their sense of community accountability and personal value through culture-based heritage arts practice. The project proposes a partnership between an established arts and culture service organization and a critical social service organization—the Alliance for California Traditional Arts (ACTA) and the Amity Foundation, respectively—to continue and scale up a culture-based reentry program with a focus on restorative justice. The documented heritage arts and culture-related benefits of this program—which include enhanced physical and mental health, improved self-esteem, and increased community involvement—will form an additional component of wrap-around services for the participants such as counseling, health care, job training, and assistance with finding community resources to build self-sufficiency.**

Please describe the need(s) this recommendation addresses:

**This recommendation addresses the need for culturally-based restorative healing for one of our County's most vulnerable populations—formerly incarcerated individuals transitioning back into community life. The process of restorative justice and healing is grounded in reintegration into community, yet many recently incarcerated individuals find themselves isolated from their families and wider community. This kind of isolation, compounded by COVID-19, has documented detrimental effects on individual health and well-being. The purpose of this recommendation is to connect reentry program participants to each other, to culture bearers, to their families, and to their larger community through the shared practice of heritage arts and culture. Through investment in culture-based practices and spaces for this population to grow in, this recommendation creates unique resources to support healing through increased social belonging, power-building, and restorative justice.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**ACTA's ongoing work inside state prisons suggests that reentry and community reintegration is top of mind for many incarcerated individuals. The goal of this program is to help formerly incarcerated people transition into the greater community through the practice of restorative cultural arts. We defined restoration as a process to reconnect with one's identity, culture, and community in order to seek healing and personal transformation. The activities of this program will affirm cultural identity, belonging, and communal engagement while also promoting intercultural exchange between participants. By transforming the class space into a space of convivencia (convivial spirits), the program inspires creativity and respectful collaboration amongst participants. The facilitators of this program will be curated from ACTA's roster of 30+ experienced teaching artists who are masters in their forms and have led cultural arts-based programs in carceral settings. Each artist will design the curricula for their classes in collaboration with ACTA staff.**

**The arts-related benefits of this program dovetail with the wrap-around services offered by Amity's therapeutic community model, which include counseling, health care, job training, and assistance with finding community resources to build self-sufficiency. The holistic outcomes of this program include: increased knowledge and skills in cultural art forms, connection to other program participants and the artists, increased resiliency to adapt to the stresses of everyday life and thrive, increased confidence in their therapeutic community, improvements in resolving issues with housing, food and job security, substance abuse, and mental or physical health as needed, increased interest/participation in other reentry services, and increased self-efficacy. Evaluations at the end of each program cycle will measure participant growth in these areas.**

Please describe the key activities of the recommended project:

**The Alliance for California Traditional Arts (ACTA), with the Amity Foundation, will produce a yearlong traditional arts learning series for released individuals and individuals who are pre-paroled and transitioning out of the carceral system. We will produce four program cycles of ten weeks each. In each cycle, we will offer 6 total classes at three Amity sites. The classes will include a combination of traditional arts-based curricula in areas like Son Jarocho music, Afro-Colombian percussion, Ofrendas (altar-making and remembrance practices), and Power of Community, a cultural asset-mapping curricula designed to help students foster a deeper connection with and understanding of their immediate community. Each class will be led by two artists. Enrollment is capped at 24 students per class, creating a student-teacher ratio of 12 to 1. For the project period this amounts to 480 hours of classes serving a maximum of 576 program participants.**

**Each program cycle will conclude with a demonstration and celebration of student achievement for an invited audience. All activities will take place at three of Amity's downtown Los Angeles residential facilities: Amistad, which serves threshold men, La Entrada, which serves threshold women, and Beacon, which serves students with former lifetime sentences, some of whom have done over 40 years in prison. Amity staff will monitor each class, joined every other week by ACTA staff.**

**Key activities will include:**

- Program planning**
- Artist orientation**
- Promotion among participant population and recruitment of participants**
- Program cycle 1 launches: 6 classes at three sites run for 10 weeks**
- Culminating event for program cycle 1 with invited audience of family, friends, and community members**
- Participants complete mid-point (at 5 week mark) and final evaluations (at 10 week mark)**
- Program cycle 2, 3 and 4 launch and completed with evaluations**

Please describe any additional considerations that should guide how the recommended project is implemented:

**N/A**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

**DOCX**

[ACTA\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_.docx](#)  
11.2KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**This recommendation scales up an existing reentry program led by the Alliance for California Traditional Arts (ACTA) and the Amity Foundation in which teaching artists lead workshops in Mexican son jarocho music and Afro-Colombian percussion at three Amity sites. The program serves threshold students and students with former lifetime sentences. The recommendation also furthers the curricula of ACTA's current restorative justice programming inside CA state prisons that prepares students to reintegrate into their communities and families on physical, mental, and spiritual levels.**

**While learning cultural art forms is the driving force of the program, embedded with the program is the affirmation of cultural identity, communal engagement, and intercultural exchange. In the words of Amity's Director of Community Sustainability, Juana Ochoa, "this program brings life to our spaces," contributing to Amity's mission to offer students the opportunity to identify with a community that is not defined by prison. The values of transformative connection and shared humanity embedded in traditional arts practice contribute to enhanced mental health, improved relationships with others, and personal growth for participants.**

**The overall strategy behind this recommendation is rooted in ACTA's nearly ten-year history of providing transformative cultural arts programming in carceral settings. Participants engage in these programs to find a sense of relief, safety, belonging, and healing. Traditional practices offer a venue through which to interact with people in a participatory manner that lifts the spirit and reaffirms one's identity and value, as evidenced in the words of one program participant: "I feel like this is going to be my redemption in a way, when I get out...just to show myself there was more to my life than the gang lifestyle. It gives you a tremendous sense of hope." —Jose S., Avenal State Prison**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**In 2018, researchers from UC Davis assessed the effectiveness of ACTA's traditional arts programs at the California Correctional Institution. Students in ACTA's storytelling, music, and visual art programs—programs similar in scope to the reentry program recommended here—showed measurable benefits including:**

- Improved relationships with others**
- Enhanced mental health**
- Personal growth**
- Increased desire for improvement/larger aspirations**
- Increased arts-based knowledge**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**The cultural arts at the basis of this recommendation are fundamentally rooted in community—they include expressions that are reflective of a community’s shared standards of beauty, values, life experiences, and collective wisdom. For the last 15 years, ACTA has developed culture-based methods of restorative justice, and has pioneered community-based models of healing through participatory traditional arts practices that lift up ancestral knowledge as sources of strength, resilience, and creativity to counter systemic harm. The art forms and artists that are part of ACTA’s reentry programming emerge from the same communities and neighborhoods of the participants. ACTA’s teaching artists are invested in art forms that have transformed them and recognize the possibilities of transformation for those currently impacted by incarceration. As we have done in the past, ACTA will engage project personnel who were formerly incarcerated to inform the planning and implementation of this program.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**293,476.46**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project’s costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personnel Costs: \$230,120.82**

**Operating Costs: 36,675.96**

**Indirect Costs (taken at 10%): \$26,679.68**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [ACTA\\_CFCI\\_Project\\_Recommendation\\_Budget\\_\\_4\\_22.xlsx](#)  
62.6KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 29, 2022, 5:59:05 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Gardening + Mindfulness Healing Program**

[Redacted]

[Redacted]

[Redacted]

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## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 3 - Jail Custody & Court Processes (Alternative Sentencing)**
- **Intercept 4 - Reentry Planning & Release**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Physical youth centers or resource hubs for youth**
- **Leadership development or civic engagement**
- **Mentoring or peer support**
- **Education support**
- **Employment support, work-based learning, or internships**
- **Support for social and emotional skills**
- **Support for health and wellbeing**
- **Support for environmental or cultural competence**
- **Support for creative expression**
- **Support for physical activity or play health**

Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**This project would be countywide, across multiple regions**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**93550, 93543, 90220, 90221, 90222, 90061, 90002, 90006, 90301, 90303, 90305, 90058, 90037, 90047, 90044, 90043, 90305, 90008, 90016, 90018, 90014, 90058, 90043, 90003, 90001, 90023, etc**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People with mental health needs**
- **People who are incarcerated**
- **People reentering their community after incarceration**

Equity and Impact Statement:

**This project will support system-impacted youth and young people in LA County through gardening and mindfulness programs. The project will use a curriculum focused on self-awareness, science, and mindfulness skills/activities to connect youth to nature, each other, and their inner desires for future achievement and self-efficacy. Additionally, it will interweave discussions about race, racial theory, decolonization, transformative justice, and indigenizing. Trauma healing techniques will be taught through engaging with breath, movement, and sound exercises to facilitate self-confidence and emotional balance and integrate art and writing, classes about the environment, sustainability, culinary skills and recipes.**

**The goal is to work in conjunction with schools, prisons, juvenile detention centers, community spaces, and after-school programs. Each program is tailored to its specific location and focuses on each participant as an individual as well as the group dynamic and connection.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**The project addresses inequity in the number of black and brown youth incarcerated and helps reduce recidivism and justice involvement, specifically in the underserved communities in Los Angeles County.**

**With a huge increase in mental health issues, this program is needed to reduce depression, stress, and anxiety from the past few pandemic years.**

**In many low-income neighbors in LA there is a gap in youth and young people getting outside and into nature. This time for play and exploration is critical for mental health, social + emotional learning, and leadership growth.**

**Solving: racial injustice, mental health issues, lack of connection to nature + play, creating sustainable + safe communities**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**10-20 youth served through the project at each site**

**Local facilitators trained and secured**

**Youth leader/co-teacher at each site**

**Develop a program intake and post-participation survey (after the 18 weeks, and beyond for those that continue).**

**Short term Outcomes:**

**Youth develop skillsets based on below activities**

**Youth maintain connections with coach, develop improved relationship with support persons and parents as appropriate**

**Youth identify career goals**

**Long Term Outcomes:**

**Youth remain connected to mentor/coaches**

**Youth pursue career development as identified**

**Youth remain outside of the system**

**Indicators of Success:**

**75% graduation rate from the year long program**

**100% of participants report a positive self-change based on at least 3 self-identified goals at the beginning of the program participation (for example, reducing anger, improving self-esteem, developing more positive relationships, improving anxiety responses to stress, gardening skills, work ethic, etc)**

**75% of participants remain free of future involvement with the justice system, within two years of participation in the program**

Please describe the key activities of the recommended project:

**Practicing council and transformative justice methodology, students will participate in gardening activities like: designing and building raised beds and composts, testing the soil quality, identifying plants to grow, successful growing techniques, harvesting, and cooking lessons.**

**Holistic healing and mental health techniques will be incorporated and practiced so that students have a lifelong toolbox for anger management, stress reduction, improved sleep, emotional balance, connection to self and others, and more. Including: meditations, breathing, movement, creative arts, writing, etc.**

**Discussions about race, racial theory, decolonization, transformative justice, indigenizing, and other social/economic/systemic topics will be foundations and centered in all activities.**

**It will be a mix of theory, science lessons, playing in the garden, and inner work to create a holistic connection to self and planet.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**I would suggest this program happens 2x/week for 1.5 hours per class. I suggest it is led by a knowledgeable and trained teacher with a co-teacher chosen from the group of students. I recommend all students and co-teachers be compensated/given stipends for their work.**

**This can be done on-site at re-entry homes, other CBOs, inside CDCR/camps/hall locations, OR community locations can be obtained with easy transportation for students to attend.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[CFCH\\_Updated\\_CFCL\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template.pdf](#)  
59.2KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**Green Arrow CoLab Citizen Farmers and Healers Program:**

**Our Community Lab Garden curriculum uses self-awareness, science, and mindfulness skills/activities to connect youth to nature, each other, and their inner desires for future achievement and self-efficacy. Additionally, we interweave discussions about race, racial theory, decolonization, transformative justice, and indigenizing. We teach trauma healing techniques by engaging with breath, movement, and sound exercises to facilitate self-confidence and emotional balance and integrate art and writing, classes about the environment, sustainability, culinary skills and recipes.**

**Our goal is to work in conjunction with schools, prisons, juvenile detention centers, community spaces, and after-school programs. Each program is tailored to its specific location and focuses on each participant as an individual as well as the group dynamic and connection.**

**We use a three phased approach:**

**Phase 1 (4-6 months): learn - students participate in gardening and mindfulness practices to create a solid foundation and discover passions and purpose**

**Phase 2 (3 months): lead - students dive deeper into a selected track (gardening, culinary, healing) to increase their knowledge and skillset. They participate in leadership development weekends.**

**Phase 3 (ongoing): involve - students create a project based on their selected track to lead in their community that spreads knowledge, creates connection, and demonstrates leadership.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**For the past 6 months Green Arrow CoLab has led the Community Lab Garden, a pilot garden and mindfulness project working with previously incarcerated young men at Anti-Recidivism Coalition's re-entry Magnolia residence in Los Angeles.**

**We have 5-7 students in the class, demographics: Black - 50%, Hispanic - 30%, White - 20%.**

**Other projects that work with the same population - studies that found gardening for this population prevents recidivism and encourages self-growth and success in life.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**council practice, companion planting, connecting with the earth, honoring the directions, inviting in stories and practices from all heritages - including learning more as needed**

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**280,000**

Please provide the total one-time start-up cost for the project:

**10,500**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personnel: \$113,400**

**Operating: \$130,000**

**Indirect: \$25,300**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

PDF

[CFCH\\_Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22.pdf](#)

127KB

Please select the entity that you recommend administer or manage the grant for this project:

**Third Party Administrator**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 29, 2022, 9:03:06 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Creative Wellbeing for System-Involved Youth and Providers**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Leadership development or civic engagement**
- **Mentoring or peer support**
- **Education support**
- **Support for social and emotional skills**
- **Support for health and wellbeing**
- **Support for environmental or cultural competence**
- **Support for creative expression**
- **Support for physical activity or play health**
- **other**
- **Support for positive adult-youth relationships while cultivating mental health protective factors in youth and the adults who work with them**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**This project engages system-involved youth and the adults who care for them, both virtually and in person. Each year, services are provided for youth and adults in 5 school districts and 5 Short Term Residential Therapeutic Programs, Temporary Shelter Care Facilities or Foster Family Agencies across all 5 Supervisorial Districts. Initial sites are located in, but not limited to Carson, Inglewood, Lancaster, Los Angeles, Northridge, North Hills, Palmdale, Pasadena, Pomona, Torrance, and Whittier.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**Foster youth have complex emotional, behavioral, and material needs but are not geographically concentrated in specific ZIP codes. Initial sites will include but not be limited to the following areas listed as high needs by ARDI and JENI:**

**Carson: 90746**

**Inglewood: 90043**

**Lancaster: 93534**

**Los Angeles: 90044, 90047**

**North Hills: 91343**

**Palmdale: 93552**

**Pasadena: 91103, 91104, 91105**

**Pomona: 91766, 91767, 91768**

**Torrance: 90502**

**Whittier: 90606**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People reentering their community after incarceration**
- **Community-based organizations**

Equity and Impact Statement:

Creative Wellbeing provides system-involved youth with culturally relevant, healing-centered arts education while establishing a network of service providers, caregivers, and educators who implement, share, and sustain practices for self-care, positive youth development, and social-emotional supports that address trauma and promote healthy families. Services are offered to youth and adult staff at Short Term Residential Therapeutic Programs (STRTP), Temporary Shelter Care Facilities (TSCF), Foster Family Agencies (FFA) that support resource families and foster youth, and schools with high numbers of system-involved youth. Data from school districts and DCFS are used to identify where services are best placed to reach communities most impacted by the justice and foster care systems. Activities are informed by youth content advisors who collaborate with artists, educators, and DMH trainers to ensure program components meet the needs of participating youth and service providers.

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

When compared to their non-system-involved peers, system-involved youth experience a higher prevalence of anxiety, behavioral challenges, and depression. Creative Wellbeing uses non-traditional arts and mental health strategies to promote positive cognitive, social, and emotional development and to increase protective factors like coping skills, sociability, and community supports. Research shows that arts interventions are effective at enhancing psychological wellbeing by decreasing negative emotional states and enhancing positive ones. It also indicates that young people need to be embedded in a web of support and in relationship with healthy, regulated, and caring adults. Mental health protective factors like positive adult-youth relationships as well as the holistic and healing properties of an arts-rich education can be especially beneficial for youth who have been disenfranchised and marginalized by institutions and systems.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**GOAL:** System-involved youth and providers improve their mental health and resilience.

**OBJECTIVE 1:** Provide arts-based, culturally relevant, and healing-informed care for youth and the adults who support them in 5 school districts and 5 STRTPs (and/or TSCFs/FFAs) as part of a sustainable, community-based mental health and wellness approach embedded across LA County systems.

**OUTCOME 1:** At least 75% of foster youth service providers, school district personnel, and staff from County agencies who are surveyed report feeling greater confidence and proficiency using culturally relevant, healing-informed arts activities to support their own self-care and the mental health and wellbeing of young people.

**OBJECTIVE 2:** Build partnerships and break down silos between school districts, County agencies, foster care service providers, and community members with lived experience in County systems.

**OUTCOME 2:** Over three years, 6 LA County agencies and up to 15 community-based arts organizations adopt the Creative Wellbeing approach and embed arts-based community mental health supports into their service delivery models.

**OBJECTIVE 3:** Capture lessons from early implementation of the Creative Wellbeing approach and evaluate progress on Countywide adoption of arts-based mental health supports.

**OUTCOME 3:** Implementation builds on promising practices and evaluation tools developed during earlier phases of the program. Ongoing evaluation continues to assess the extent to which the Creative Wellbeing approach is embedded into County services and identifies opportunities for long-term systemic change.

Please describe the key activities of the recommended project:

**STRATEGY 1: Provide arts-based, healing-informed professional development**

**ACTIVITY 1A: Produce workshops for educators (teachers, school administrators, mental health clinicians, and other site staff)**

**ACTIVITY 1B: Produce workshops for foster youth service providers (staff from community-based organizations and caregivers)**

**ACTIVITY 1C: Produce workshops for mental health clinicians, social workers, County staff, and community and family members**

**STRATEGY 2: Provide healing-centered arts instruction for young people in public schools and foster care settings**

**ACTIVITY 2A: Support school district personnel in offering arts education in schools**

**ACTIVITY 2B: Support social service workers in offering arts engagement at STRTPs, TSCFs, and FFAs**

**ACTIVITY 2C: Provide year-round, weekly virtual engagement enabling youth from any part of the County to continue participation after they no longer can access services through school or residential settings**

**STRATEGY 3: Implement promising practices and evaluation tools to address needs of foster youth and their caregivers**

**ACTIVITY 3A: Engage in ongoing reflection and refinement of practices to build on previous learning and inform future programming**

**STRATEGY 4: Engage youth content advisors**

**ACTIVITY 4A: Fund no less than 5 young people (minimum 1 from each Supervisorial District), ages 16-26, to serve as content creators and implementation advisors**

**STRATEGY 5: Center community knowledge and guidance**

**ACTIVITY 5A: Fund up to 10 community liaisons (2 per Supervisorial District) to customize plans of care for young people and build relationships that strengthen support networks in schools, County systems, and communities**

**ACTIVITY 5B: Establish a community of practice among artists, youth, educators, mental health professionals, and foster youth providers to build shared understanding about arts-based healing-centered practices; generate solutions for implementation challenges; and identify ways to strengthen systems-change efforts**

Please describe any additional considerations that should guide how the recommended project is implemented:

**As part of efforts to prioritize inclusivity and racial/cultural equity, paid youth content advisors are included in the design and implementation of the Creative Wellbeing curriculum. This ensures the project framework and content are culturally relevant and responsive to LA County youth and are informed by young people with lived experience in the child welfare system.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Creative Wellbeing\\_4.28.22 \(1\).pdf](#)

155.1KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**Creative Wellbeing is an approach for building communities of wellness for system-impacted youth, those at-risk of becoming system-impacted, and the adults who support them. The model offers non-traditional strategies for promoting mental health and wellness that include culturally relevant, healing-centered, arts-based workshops for youth, as well as professional development, coaching, and emotional support for adults.**

**In 2019, the Department of Arts and Culture partnered with the Office of Child Protection, Department of Mental Health, Department of Children & Family Services, and the Arts for Healing and Justice Network (AHJN) to implement healing-informed arts education for foster, probation, and at-risk youth in LA County. The Creative Wellbeing curriculum supports positive youth development and social-emotional competencies and incorporates AHJN's Shared Theory of Practice, which translates the experience of its 15 organizations into a shared approach to arts and cultural engagement.**

**An intentional, parallel focus on supporting both youth and adults is central to the model. As young people engage in weekly healing-informed arts instruction (creative writing, dance, music, theatre, visual arts, and/or media arts), they explore identity and self-expression and discover ways to connect, ultimately leading to an enhanced sense of wellbeing. Similarly, as educators, County employees, mental health service providers, community-based organizations, and caregivers engage in arts-based professional development, they increase their understanding of healing-informed approaches, mental health protective factors, self-attunement, and the preventative significance of their own self-care. Taken together, this holistic, systemic approach works to destigmatize mental health symptoms, strengthens mental health protective factors for young people impacted by trauma, and positively shifts how they are encouraged to heal, grow, and thrive.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**A formative evaluation in 2020 by Harder+Company found that the Creative Wellbeing approach increased educators' mental health awareness and knowledge of risk and protective factors in youth; equipped educators with tools to integrate healing-informed arts activities into their work; increased young peoples' mood, social connections with peers, self-confidence, and protective factors; and was effective at helping participants process difficult emotions or navigate stressful situations.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**The Department of Arts and Culture contracts with community-based organizations to deliver arts-based, culturally relevant, healing-centered services for youth and families, as well as professional development and self-care workshops for staff from service organizations and County agencies who serve them. Service providers are teaching artists and culture bearers who represent the identities and experiences of LA County's richly diverse communities, and who understand and are responsive to the unique cultural needs of the populations they serve.**

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**2,734,000**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personnel: \$353,000**  
**Operating: \$2,381,000**  
**Indirect: 0**

**This project proposes expansion and sustainability of services supported by one-time philanthropic funds in 2022-23. Planning for expansion would begin upon approval of funding. Additional services would launch in July 2023, with full implementation realized in FY2024-25. At full scale, this strategy distributes \$1.8M annually to CBOs and \$525k to youth content advisors/ community liaisons who help design, coordinate, and implement services.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

[CFCI\\_Project\\_Recommendation\\_Budget\\_Creative Wellbeing\\_4.29.22 FINAL.xlsx](#)  
26.8KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**Los Angeles County Department of Arts and Culture**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 29, 2022, 11:13:04 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**RELEASE, EDUCATION, NEIGHBORHOOD, TREATMENT, REINTEGRATION, AND YOUTH EMPOWERMENT**

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

## Page 2 - Background Information

Intercept Points:

- **Intercept 0 - Community Response & Intervention (Crisis Response)**
- **Intercept 4 - Reentry Planning & Release**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

**Non-Carceral Diversion and Reentry**

Please indicate which of the following sub-categories connected to Non-Carceral Diversion and Reentry applies to your recommended project:

- **Non-clinical pre- or post-arrest diversion services**
- **Non-clinical reentry services**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**
- **Supervisorial District 4**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 6 - South Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**90744, 90813, 90061, 90746, 90045,90002, 90501,90220**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90744, 90813, 90061, 90746, 90045,90002, 90501,90220**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People who are incarcerated**
- **People reentering their community after incarceration**
- **Community-based organizations**

Equity and Impact Statement:

**This project will equitably reduce mass incarceration for men, women, and youth 18+in the judicial system in Los Angeles County. We are integrally involved in the development and implementation of creative solutions such as job placement, anger management, breaking barriers,alternative parenting, housing and mental health. We recognize that helping men, women and youth 18+return to productive lives after incarceration will make Los Angeles County a safer and better community.**

Please describe the need(s) this recommendation addresses:

**We will focus on implementing practices and strategies to identify and demonstrate community-defined evidence to reduce disparities of the unmet gap in service and the underserved population through education. to implement strategies addressing disparities and demonstrate effectiveness by using community based research.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Measurable Goals: All participants will enroll in a literacy program**

**Objective: 50% of the participants will read at 10th grade level**

**Outcome: Participants will be able to write, read and understand how to fill out documents, applications, and write a resume.**

Please describe the key activities of the recommended project:

**Group activities, NA, AA, parenting classes, first aid, CPR, life skills, anger management classes, Business/Accounting classes, fitness ,trauma therapy, and job readiness.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Participants will complete 100 hours of instruction with an instructor or tutor**

**They will be able to complete an application and conduct an interview. Partnership with workforce centers, local high schools, city government and excel in job training.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Implementation\\_Timeline\\_Template City Lights.docx](#)  
19.5KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Be respectful of different cultures and their values.**

## Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**867,020**

Please provide the total one-time start-up cost for the project:

**50,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personnel: \$867,020.00**

**Operating: \$783,655.00**

**Indirect Cost: \$ 83,365.00**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

PDF

[\\_Budget\\_Template City Lights.pdf](#)

72.2KB

Please select the entity that you recommend administer or manage the grant for this project:

**Third Party Administrator**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: Apr 30, 2022, 11:31:03 AM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Watts WELLness: Wonder, Explore, Learn, Live**

[Redacted contact information]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Leadership development or civic engagement**
- **Mentoring or peer support**
- **Education support**
- **Employment support, work-based learning, or internships**
- **Support for social and emotional skills**
- **Support for health and wellbeing**
- **Support for environmental or cultural competence**
- **Support for creative expression**
- **Support for physical activity or play health**

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 6 - South Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Watts 90002, 90059; Willowbrook 90222**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90002, 90059, 90222**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People who are experiencing homelessness or housing instability**
- **People reentering their community after incarceration**

Equity and Impact Statement:

**Holistic educational and recreational opportunities will improve the lives of low-income youth underserved by under-resourced, narrowly focused schools and programs. Program design focused on intrinsic interest, creativity, healing, and learning will generate genuine youth enjoyment and constructive engagement. Bringing the features of progressive schools to low-income Latinx and Black public-school students will intentionally broaden access and equity. Through mind- and horizon-expanding encounters, these youth will experience explicit joy, wonder, creativity, and self-awareness. Youth opportunities for creativity, growth, motivation, and self-determination can improve their physical, mental, and emotional experiences for academically disengaged, disadvantaged students coping with trauma and reap tangible benefits for an entire low-income neighborhood. To serve equity and access, we will include all Watts-area youth, without limits on risk level or length of engagement.**

Please describe the need(s) this recommendation addresses:

**Beyond short-term intervention and academic-economic emphasis, youth programs need to offer long-term healing arts, nature, and body wellness experiences, focused more on exploration than problems. The pandemic exacerbated the burdens faced by academically disengaged, disadvantaged students coping with trauma, with few opportunities to participate in arts and nature and to express themselves creatively. After endless screens and sterile classrooms, these youth need compelling experiences and a sense of purpose to recapture and retain their interest. Especially for Latinx and Black students and in impoverished communities like South LA, schools have insufficient tutors, counselors, and outlets to deal with academic, mental-emotional, and socioeconomic challenges. Studies show that arts and nature support creative and intellectual development, leveling the "learning field" across socioeconomic boundaries, fighting detachment, improving student retention, and reducing achievement gaps.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

## **GOAL**

**Watts WELLness: Wonder, Explore, Learn, Live** is an intentional youth development program using holistic arts, nature, and body wellness experiences to improve the present and future lives of low-income Black and Latinx youth by fostering creativity, hands-on problem-solving, curiosity, wonder, observation, self-discovery, motivation, and empowerment.

## **OBJECTIVES**

Staff will receive ongoing capacity-building training in sensitive, trauma-informed youth development.

Staff will develop a relevant, evidence-informed youth wellness assessment tool, measuring physical/mental/emotional health and guiding youth to appropriate constructive activities.

Each year

- 200 youth will participate in arts, nature, and body wellness activities.
- 160 youth will practice curiosity, learning, goal-setting, self-expression, self-determination, and self-care activities.
- 160 youth will practice teamwork, persistence, iteration, and learning from mistakes.
- 100 youth will be supported by counselors, mentors, and tutors.
- 80 youth will experience physical, mental, and emotional healing and restoration.
- 20 youth will participate in youth apprenticeships as arts, nature, or wellness instructors or field trip leaders, developing leadership and communications skills and work experiences.

## **OUTCOMES**

Over 1 year of program operations

- 200 youth will show 80% attendance at constructive learning activities.
- 160 youth will gain protective factors/tools of curiosity, observation, resilience, empowerment, and self-determination to cope with life's traumas.

Over 2 years of operations

- 120 youth will sustain familiar tools—arts, nature, body wellness—for coping with trauma, instead of finding refuge in the illusions of substances and gangs.
- 160 youth will sustain attendance, participation, and/or graduation from middle or high school.
- 80 youth will sustain protective factors/tools of curiosity, observation, resilience, empowerment, and self-determination to cope with life's traumas.

Please describe the key activities of the recommended project:

**3-week arts blocks: glassblowing, ceramics, drawing, silkscreening**

- Students will envision their own paths and realize the potential of their self-expression, while learning that success includes detours, surprises, and readjusting expectations.

**Weekly nature activities: agricultural work and ecological exploration on our urban farm**

- Nature activities will offer immersion in a different system, observing growth, regeneration, and interconnections as a means and model for healing.

**Weekly body wellness: yoga, dance, athletic workouts, skateboarding, drum circles, healing circles**

- Movement therapy will offer self-discovery, empowerment, and healing from trauma.

**Arts/nature/body wellness activities**

- will offer self-determination and goal-setting beyond the constraints of traditional schoolwork
- will cultivate non-cognitive skills for success: teamwork, persistence, iteration, and learning from mistakes

**Weekly field trips to parks, beaches, gardens, and other farms**

- Engagement with various local ecosystems will offer exploration, exertion, and wonder, cultivating observation, awe, wonder, and curiosity.

**Quarterly field trips to art museums, natural history museums, zoos, and aquariums**

- Culture and nature learning will broaden physical and mental horizons.

**Regular tutoring, counseling, and direct assistance**

- Support for students' academic, emotional, and economic lives will remove barriers to achievement.

**Paid youth apprenticeships**

- Experiences as trip leaders and arts/nature/wellness instructors will teach youth to lead activities for peers, family, and community.

**Annual student appreciation events**

- Family, friends, and community will celebrate youth learning, achievement, and creations.
- Youth will share information about trips for families to take together, with built-in learning experiences.

**Staff professional development and program design**

- Capacity building for staff will increase neighborhood resources and signal ongoing learning for all participants.

Please describe any additional considerations that should guide how the recommended project is implemented:

**All interested local middle- and high-school youth will be welcome in the program, and initial enrollment will be simple. Consistent attendance and non-disruptive behavior are necessary to maintain enrollment. After a participant's first 3-week block, a counselor will interview the youth to discern interests and needs. To sustain relationships, counselors will check in again after each 3-week block. If interested, enrollment continues through the end of high school.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[WLCAC\\_WattsWELLness\\_CFCIProjReclmplTimeline\\_2022.04.30.docx](#)  
19.9KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Adaptation of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**WLCAC youth programs include City of Los Angeles-funded Gang Reduction Youth Development (GRYD), FamilySource Center (FSC), YouthSource Center (YSC), and Summer Youth Employment. All WLCAC programs offer significant investments in intensive case management, accompanied by many direct supports, resources, and both experiential and material incentives. Youth programs especially build a strong foundation of trust and connection through frequent meetings, cultivating positive relationships with staff and within family and community. Programs incorporate youth, family, and program goals, with individual assessments and tracking. Multiple WLCAC youth alumni have affirmed our programs' transformative power. Alumni express their strong appreciation for WLCAC youth guidance by maintaining connections with staff, becoming WLCAC staff themselves, and/or enrolling their own kids in WLCAC programs.**

**WLCAC youth programs promote healing and improved quality of life through strong social supports and exposure to wholesome new activities. Intentional therapeutic, recreational, and educational activities develop young people's internal strengths and expand youth horizons. In the course of exploring family history and strengths and creating positive family traditions, WLCAC staff construct a foundation for future youth empowerment. Celebrating milestones creates positive memories, motivates continued connection, and emphasizes positive supportive relationships. Caring adults demonstrate concern and connection, leading to improved life outcomes: increased protective factors, prosocial decisions, and reduced gang involvement. Mentoring, tutoring, academic and career guidance, dropout recovery, job preparation, work experiences, and direct support help stabilize economic circumstances for youth and family, providing space for important emotional, mental, and intellectual growth.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Comprehensive assessments—goals, service details, behavioral observation, family report, and academic records—demonstrate improved youth decision-making and goal achievements, turning from misbehavior and street/gang temptations to forge new connections with family, mentors, and positive activities. Youth academic records (attendance, grades, and graduation) and college/career/future planning show positive outcomes. Resume entries validate successful youth job experiences.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Bilingual staff and frequent use of Spanish; plants and foods from Mexico, Central America, Africa, and the American South**

Please provide the total annual cost for the recommended project:

**816,494.58**

Please provide the total one-time start-up cost for the project:

**120,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personnel Costs = \$294,667.80**

**Operating Costs = \$327,600**

**Indirect Costs = \$74,226.78**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

[WLCAC\\_WattsWELLness\\_CFCIProjRecBudget\\_2022.04.30.xlsx](#)

82.8KB

Please select the entity that you recommend administer or manage the grant for this project:

**Third Party Administrator**

Page 1 - Contact Information

Project or Concept Recommendation Title:

**Identification, Diversion and Reentry Services for Criminalized Human Trafficking Victims**

[Redacted contact information]

Page 2 - Background Information

Intercept Points:

- **Intercept 0 - Community Response & Intervention (Crisis Response)**
- **Intercept 1 - Law Enforcement Contact Up to Arrest (Pre- or Post-Arrest Diversion)**
- **Intercept 2 - Initial Detention & Filing Decisions (Pre-Filing Diversion)**
- **Intercept 3 - Jail Custody & Court Processes (Alternative Sentencing)**
- **Intercept 4 - Reentry Planning & Release**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

**Non-Carceral Diversion and Reentry**

Please indicate which of the following sub-categories connected to Non-Carceral Diversion and Reentry applies to your recommended project:

- **Non-clinical pre- or post-arrest diversion services**
- **Alternative sentencing**
- **Non-clinical reentry services**
- **other**
- **post-conviction/legal assistance**

Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Our project will serve criminalized HT victims countywide (no geographic limitations).**

**Our jail-based program will serve incarcerated HT victims at the Century Regional Detention Facility, commonly known as the LA County Jail for Women/Lynwood Jail (LA Jail) located in 90059. For incarcerated victims with legal needs across LA County, FTT will liaise with their Public Defenders countywide.**

**Moreover, FTT is a member of the new HT Diversion Court at the Pomona Superior Court located in 91766.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**93534 / 93535 / 93550 / 93591 / 93543 / 93553 / 91352 / 91605 / 91606 / 91103 / 91731 / 91723 / 91768 / 91767 / 91766 / 90028 / 90038 / 90029 / 90401 / 90012 / 90033 / 90023 / 90013 / 90014 / 90017 / 90015 / 90006 / 90057 / 90058 / 90016 / 90018 / 90008 / 90062 / 90037 / 90043 / 90301 / 90047 / 90044 / 90001 / 90003 / 90002 / 90059 / 90061 / 90222 / 90220 / 90221 / 90805 / 90810 / 90806 / 90744 / 90813 / 90804 / 90731 / 90802 / 90255 / 90280 / 90262 / 90040 / 90022 / 90063 / 90032 / 90031 / 90042**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People who are incarcerated**
- **People reentering their community after incarceration**
- **Community-based organizations**
- **other**
- **Victims of violence, particularly human trafficking victims**

Equity and Impact Statement:

This project will equitably reduce justice system involvement for vulnerable, criminalized human trafficking (HT) victims in LA by identifying incarcerated HT victims in jail, diverting identified incarcerated HT victims from the typical criminal legal system process to diversion court (including non-carceral trauma-informed services), erasing non-violent criminal records resulting from an HT victim's exploitation, and training/engaging criminal legal system stakeholders to effectuate a more just, racially-neutral, and trauma-informed criminal legal system. This project will enable criminalized HT victims across LA County to achieve justice and be free from exploitation, particularly victims of color/marginalized identities whom data shows are criminalized at higher rates than their white counterparts, and will reform the criminal legal system, all of which will impact the larger LA community, which is where these HT victims live, work, and raise their families.

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**Need:** CA has the highest number of cases reported to the National Human Trafficking (HT) Hotline. Los Angeles (LA) is on the FBI's list of 13 high-volume US child prostitution areas. HT victims have criminal legal needs.

**Population:** Our HT survivor clients are among many intersecting, historically marginalized populations. Nearly all are indigent women who are: incarcerated (26.6%), without stable housing (65%), former foster youth (31%), LGBTQ+ (19%), Black (20.7%), Latinx (18.8%), multiple races (24.9%). They have experienced: DV (87.7%) and sex trafficking (73%). 89% have been criminalized; racial minorities have been disproportionately criminalized.

**Gaps:** The only LA organization offering free legal services to HT survivors is over capacity and requires that a survivor live within a certain geographic area to receive services. There is no LA organization conducting jail outreach. FTT's services are countywide, including identifying criminalized HT victims in an LA women's jail.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Project Goals**

- Identify incarcerated HT victims
- Divert identified incarcerated HT victims away from the criminal legal system through HT Diversion Court
- Break down criminalized HT survivors' barriers to freedom, and increase their healing and restoration
- Train criminal legal system stakeholders to decrease retraumatization through the criminal legal system

**Project Objectives**

Within two years from the project start date, FTT's objectives are to serve at least 150 criminalized survivors as follows:

- Screen 200 potential HT victims in jail
- Identify 100 HT victims incarcerated at the LA Women's Jail in Lynwood
- Identify an additional 50 survivors out of custody with a criminal record (active and closed cases) through community partners including community-based organizations (CBOs), law enforcement and government agencies
- Connect 50 identified incarcerated HT victims to the Pomona HT Diversion Court
- Divert 45 HT victims from jail to services. This represents the number of identified incarcerated HT victims who are accepted into the Pomona HT Diversion Court.
- 40 identified incarcerated HT victims successfully complete the diversion program and have their records dismissed and vacated.
- Provide case consultation to the Los Angeles Public Defender's Office in 50 criminal cases involving HT victim-defendants (countywide)
- Clear at least 200 criminal records for criminalized HT survivors
- Train 500 criminal legal system stakeholders (law enforcement, public defenders, private defense bar, district attorneys, judges, probation/parole/correctional officers)

**Project Outcomes**

FTT expects to accomplish the following outcomes through completion of its project objectives and key activities:

- Reduced criminalization of HT survivors in LA
- Removed barriers to housing, employment, education and financial stability for criminalized HT survivors in LA
- Cultivate a more just, racially-neutral, and trauma-informed criminal legal system throughout LA County

Please describe the key activities of the recommended project:

**FTT will pursue the following activities to reach our project objectives:**

**Conduct jail outreach and identification of HT victims in LA county women's jail**

**Conduct community outreach to local CBOs serving survivors/other vulnerable populations**

**Connect identified victims to the new LA HT Diversion Court**

**Participate in HT Court multi-disciplinary team providing HT expertise. FTT will focus on helping the multi-disciplinary team to understand how HT relates to what happened in the past (the underlying, open criminal matter(s)) and how it impacts the case process (including trauma triggers, how the HT victim shows up in the criminal legal process, and ways to make the criminal legal process more trauma-informed.**

**Provide case consultation to the Public Defender's Office in criminal cases involving HT victim-defendants (countywide)**

**Clear non-violent criminal records for criminalized HT survivors (countywide)**

**Connect criminalized HT survivors with supportive services, including: nonprofits and service providers providing re-entry services including food, clothing, housing, mental health care, medical care, case management, substance abuse treatment, employment and educational services, and more (countywide)**

**Train criminal legal system stakeholders (including law enforcement, judges, prosecutors, public defenders, private defense attorneys and the private defense bar, and correctional officers, probation officers and parole officers) on HT, new laws and ways to create a more just and trauma-informed criminal legal system (countywide)**

**Train organizations providing social services and re-entry services to vulnerable populations on HT to equip them to identify HT survivors among their client populations and connect them to FTT for services.**

**All of our services are tailored to the specific needs of each HT victim. The delivery of these services requires highly specialized staff and requires significant staff support to ensure that we provide the highest quality services.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**This project is a new, collaborative effort among many organizations; identified activities/objectives may change as the project progresses. Moreover, FTT's full impact on HT victims extends beyond numbers alone. For example, criminal record clearing services help HT survivors to obtain stable employment (quantifiable), however, not having a criminal record also impacts a survivor's view of themselves (as a victim not a criminal), breaks generational cycles of poverty, alters life paths, and more.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template.docx.pdf](#)  
67.6KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**FTT is expanding its innovative San Diego (SD) jail-based program, located at SD's women's jail (Jail Program), to LA. FTT is also expanding, to LA, its established criminal record clearing program, essential resources program, and training program. These programs serve criminalized HT survivors, addressing negative outcomes caused by racially driven criminal justice inequities.**

**HT victims are often caught up in the criminal legal system as a result of their exploitation. A 2015 survey showed that 90% of sex trafficking survivors had been arrested at least once. Survivors of color/marginalized identities are disproportionately criminalized. Nationally, despite being only 13% of the population, African Americans make up 40% of human-trafficking survivors. Data indicates that people of color in the criminal legal system are not fairly treated, including in rates of arrest, charging decisions, and findings of guilt.**

**To meet this need, in 2018, FTT launched its jail-based program to identify and serve survivors in SD's jail. The impact of this work is: helping get HT victims out of jail into supportive services and clearing paths to employment, housing, education and financial stability. This breaks generational cycles of poverty, trauma and incarceration.**

**In addition, FTT has helped out of custody HT survivors clear their non-violent criminal records related to their exploitation by clearing (erasing) more than 250 criminal records in counties across California. FTT has provided legal advocacy in 83 open criminal cases. Since 2018, FTT has trained 11,048 people, including criminal system stakeholders.**

**FTT will replicate its jail-based model at Lynwood Jail in LA, whose inmate population is almost three times the size of SD jail's. Our LA Jail Program and partnership with LA's new HT Diversion Court will help undo harm that has been done to HT victims, especially those who have been victims of a racially-biased criminal legal system.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Since launching our Jail Program, we have assisted 67 clients in jail with 219 matters, of which 138 are legal matters including: 36 criminal record clearing matters and 30 criminal court advocacy matters. The remaining 81 matters address critical needs including mental health. FTT has successfully helped 64 survivors in their release from jail, reducing their likelihood of recidivism/re-exploitation. 75% of the HT victims we serve in jail are BIPOC, showing the program's equitable impact.**

Does the recommended project include culture-centered practices?

**Unsure**

Please describe how the recommended project would address the need to be culturally competent or culturally relevant to the populations it serves:

**Our human trafficking (HT) clients come from a variety of backgrounds and cultures. However, they share a common culture of trauma. Free to Thrive (FTT) provides trauma-informed, client-centered services to HT survivors. FTT's staff/Board are composed of diverse individuals with lived experience with HT, DV, trauma, contentious child custody issues, and marginalized identities. Our team interweaves their expertise and experience to provide culturally competent services. FTT regularly engages and seeks advice from diverse lived experience experts, particularly regarding program/service development, to position culture and experience in the foreground of our program. FTT also regularly hosts and attends trainings to broaden our culture-centered competencies and to inform how varied intersectionalities impact our clients' experiences. We give thoughtful consideration to attorney-client pairings to foster a comfortable space for each client. We treat all clients with dignity and respect.**

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**759,838.75**

Please provide the total one-time start-up cost for the project:

**15,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personnel: \$651,762.50 - this includes current staff working on the project and new staff necessary to staff the project.**

**Start-up costs: \$15,000 - laptops, phones and printers for 5 new staff members**

**Operating Costs: \$24,000 - our operating costs are extremely low because we do not rent an office or pay for utilities. These costs include: printing, office supplies, training dues and subscriptions, program/client supplies and mileage.**

**Indirect costs: \$69,076.25**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

[Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_FTT FINAL.xlsx](#)  
22.8KB

Please select the entity that you recommend administer or manage the grant for this project:

**Third Party Administrator**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 1, 2022, 2:33:20 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **The Homecoming Project**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 4 - Reentry Planning & Release**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

### **Rental Assistance, Housing Vouchers, and Supportive Housing**

Please indicate which of the following sub-categories connected to Rental Assistance, Housing Vouchers, and Supportive Housing applies to your recommended project:

- **Interim Housing, including recuperative care, Safe Landings, transitional housing**
- **Rental assistance, including move-in assistance (i.e. rapid re-housing or short-term subsidy)**
- **Housing navigation and case management services**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The Homecoming Project is yet to launch in Los Angeles County. For a county pilot, we anticipate opening applications for county-wide participants and hosts. However the ultimate county communities served would be determined by need and the availability of community hosts to place participants with.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**Please see our response above. The Homecoming Project has not yet launched in Los Angeles County, but we will serve high-need areas, several or all of which will be listed as high needs in the JENI.**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People with mental health needs**
- **People who are experiencing homelessness or housing instability**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**

Equity and Impact Statement:

**The Homecoming Project uses a sharing economy model to house people returning from long prison sentences, who are the most likely to experience homelessness and least likely to recommit crimes. At the same time, it offers supported, person-centered services and puts money back into the pockets of local homeowners, many of whom are people of color and identify as Low- or Moderate-Income (LMI). Expanding Homecoming to Los Angeles County would free up county resources, fill a gap in reentry housing for individuals on parole, and direct economic benefit to those who need it most.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**Approximately 650 adults return home to Los Angeles County after 10 or more years in prison each year, and with the continuation of the Determinately Sentenced Nonviolent Offender Parole Process, increased numbers of formerly incarcerated parolees will be released from state prisons into the county.**

**Far too many people returning from prison are unable to access the services and support needed to reintegrate, avoid repeated cycles of incarceration, and thrive. In places like Los Angeles, where there is a dearth of affordable housing options, even fewer recently-released individuals are able to readily access safe, affordable housing. Formerly incarcerated people are 10 times more likely to be homeless than the general U.S. population. Homelessness shortens lives and leads to repeated cycles of incarceration through the homelessness-jail cycle. The Homecoming Project provides a cost effective solution to reentry housing and supportive services for formerly incarcerated parolees.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Please find the broad goals and associated measurable objectives for the Homecoming Project's Los Angeles County pilot below:**

**Goal 1: Reduce the likelihood of homelessness for formerly incarcerated people returning to Bay Area communities.**

**Objective 1: Out of 60 participants, 100% access safe, stable housing; 100% report that Homecoming Project housing and services help them on their path to securing permanent housing; and at least 90% graduate from THP and secure long-term housing by the end of the 2.5 year pilot.**

**Goal 2: Increase the quality and availability of reentry housing using a cost-effective sharing economy model.**

**Objective 2: Recruit a pool of at least 60 new Homecoming Project hosts by the end of pilot period; 100% of new hosts express satisfaction with the host application and renewal process, including levels of support received from staff by the end of the pilot period.**

**Goal 3: Ensure people returning home from prison have access to a variety of supportive services, via referrals and care coordination, that meet their immediate and ongoing needs.**

**Objective 3: Over 80% of participants report satisfaction with support received from their community navigators and the Homecoming Project's ability to link them to critical services via community referrals by the end of the pilot period.**

Please describe the key activities of the recommended project:

**Impact Justice has outlined plans for a 2.5 year Los Angeles County Homecoming Project pilot, launching the already successful model in the county for the first time. The initial three months of the project would be dedicated to preparation activities, including hiring staff, identifying and recruiting hosts, and deepening partnerships with community service providers.**

**The following two years would focus on program implementation. Based on a sharing economy model, the Homecoming Project provides subsidies to homeowners, at \$30/day, in exchange for renting a room to someone returning home from prison at no cost. On average, participants remain in housing and receive support from Homecoming staff for a period of six months. The project provides a strong screening and matching process and offers ongoing support services, including case management and coaching to both returnees and hosts.**

**Homecoming sets clear rules and expectations for all, which supports successful re-entry and inspires relationships with positive outcomes. Hosts earn much-needed additional income while helping to rebuild lives, reunite families, and strengthen communities. Returnees gain a safe, stable environment to live in with a supportive team helping them make progress on their reentry goals. Participants graduate from the program when they secure long-term housing options, and they focus on finding employment, pursuing further education and job training, and saving money during their program participation. Each participant is matched with a community navigator who guides them through the process of accessing services and making progress towards their reentry goals.**

**The final three months of the 2.5 year pilot would be dedicated to program evaluation based on data gathered throughout the two implementation years. This data analysis would determine the success of the pilot and areas for growth.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Beyond tackling the human costs of homelessness, reentry housing programs reap practical benefits. According to a study from the Rand Corporation, incarcerating homeless people in jails costs \$600 per day. Housing these people in institutional settings, which often accept AB109 funding rendering them unable to house parolees, costs \$70 per day. Homecoming houses people for \$30 per day while offering supportive services to participants and putting money back into the pockets of local homeowners.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template.docx.pdf](#)  
53.7KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**The Homecoming Project is an innovative housing model specifically for those returning home after a long (10+ year) prison sentence. The first of its kind in the reentry space, it's a social justice extension of the sharing economy that pairs people returning home from prison with welcoming hosts who have a spare room in their home. Participants are assisted by a community navigator and connected with partnering organizations who provide wraparound services. So far, the program, run by Impact Justice, has housed nearly 80 participants in Alameda and Contra Costa counties and offered supportive services to hundreds more.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Homecoming is an innovative, whole-person care alternative to reentry housing in homeless shelters, single-room occupancy hotels, and transitional housing programs. Initial outcomes have surpassed expectations. 100% of participants have graduated from the program with long-term living arrangements, and 95% have secured employment in six months. None have recidivated. Homecoming is also building hosts' capacity to cover their housing costs.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Homecoming provides person-centered and trauma-informed support to each formerly incarcerated participant. Each staff member is required to complete trauma-informed care training to help them support people reentering communities after years, even decades, in prison. Members of our staff have lived experience with the criminal justice system and deep ties to the California communities they work in. They also offer opportunities for peer support among participants, ensuring that people with similar life experiences can connect and support one another.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**918,447**

Please provide the total one-time start-up cost for the project:

**87,401**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personnel Costs**

**\$658,943**

**Operating Costs**

**\$615,788**

**Indirect Costs**

**\$127,473**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22 \(3\).xlsx](#)  
81.1KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 1, 2022, 2:43:56 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**LA Harm Reduction Network (LAHRN)**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

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## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

**Harm Reduction (e.g., services)**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 6 - South Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The Harm Reduction Network has been in collaboration with the Community Coalition's Prevention Network and Ceasefire LA to improve access and education about addiction treatment, mental health and violence prevention. The primary outreach of our efforts are the Black and Brown underserved communities of South LA.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90001,90002, 90003, 90011, 90044,90047**

Which of the following population(s) would the recommended project serve?

- **People with mental health needs**
- **People with substance use disorders**
- **People reentering their community after incarceration**
- **Community-based organizations**

Equity and Impact Statement:

**The LAHRN works with cbos and individuals needing services to provide system navigation for policy and service provision. LAHRN works to break down interagency and intergovernmental silos to improve health disparities in SLA.**

#### Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**According to JENI and JESI tools, SD 2 has the highest needs and gaps in services in the county. LAHRN is seeking to expand its capacity to improve outcomes of county departments and contracted agencies, in addition to expanding the capacity of small businesses.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Currently LAHRN is serving as a sole proprietorship consulting-based service. Funding is needed to incorporate the business and bring in additional experts in the harm reduction field that are operating in SD 2. LAHRN is advocating to integrate the Department of Mental Health and Substance Abuse Use Prevention and Control into the city led GRYD.**

Please describe the key activities of the recommended project:

**LAHRN is working on the following projects:**

- 1) Heading the Community Coalition's Behavioral Health Subcommittee**
- 2) Working with Gang Intervention and Youth Development (GRYD) to improve and expand Case Management services.**
- 3) Expand benefits for Community Intervention Workers**

Please describe any additional considerations that should guide how the recommended project is implemented:

**LAHRN is also working with ReImagine LA to improve the community participatory budgeting component of Measure J implementation and regularly participates in the CFCI Advisory Committee processes.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template.docx](#)  
16KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**The target population for this project is black and brown residents of South LA who are gang involved and homeless that are in need of harm reduction services.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**200,000**

Please provide the total one-time start-up cost for the project:

**75,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**This project is in the development stage so startup costs are needed. LAHRN is operating as a consulting and policy advocacy firm with Nyabingi Kuti as the sole employee at this time. The \$75,000 is needed immediately and the other \$120,000 would provide the capability of expanding capacity to hire another consultant.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

XLSX

[Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22.xlsx](#)  
19.8KB

Please select the entity that you recommend administer or manage the grant for this project:

**Third Party Administrator**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 1, 2022, 3:43:05 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Comprehensive Holistic Services: Actualizing True Human Potential**

[Redacted contact information]

## Page 2 - Background Information

Intercept Points:

- **Intercept 4 - Reentry Planning & Release**

CFCI Focus Area:

**Community-Based Health Services (including but not limited to spiritual wellbeing or healing, restorative care nursing, etc.)**

Please indicate which of the following sub-categories connected to Community-Based Health Services applies to your recommended project:

- **Physical health services**
- **Mental health services**
- **Substance use disorder services**
- **Spiritual wellbeing / healing services**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 4 - Metro Los Angeles**
- **SPA 6 - South Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**This Project will be available countywide meaning anyone in Los Angeles county can access services but our location will be in the border area between metro Los Angeles SPA 4 and South Los Angeles SPA 6.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90016, 90018, 90015, 90021, 90014, 90017, 90057, 90058, 90062, 90043, 90007, 90037**

Which of the following population(s) would the recommended project serve?

- **Women**
- **Men**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are incarcerated**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**

Equity and Impact Statement:

**This project will succeed in meeting the long unmet needs of Angelenos residing in low-income neighborhoods by offering one-stop, wrap-around services. Prism Way will employ means-tested best practices that will simultaneously ameliorate negative social determinants of health and significantly reduce Angelenos' rates of contact with the justice system.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**This project provides re-entry services including but not limited to physical and emotional healthcare, educational/vocational support, restorative justice, life skill development, and community/family outreach to justice impacted individuals allowing them to thrive as successful and contributing members in their communities. We offer a comprehensive holistic "one-stop shop" model of service with the commitment to providing resources that will bring authentic healing and social integration to those who have been marginalized. Our approach is individualized and person-centered, tailored to meet the abilities and needs of each justice involved participant from incarceration through reentry. Led by individuals who have been directly affected by the justice system, our intention is to foster human connection and shared life experiences that promote empathy and a broader sense of purpose. Together, we work to inform and influence, educate and inspire, connect and heal.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**GOAL: Reduce recidivism by providing trauma informed holistic comprehensive care and services in order for justice involved persons to reach their full human potential.**

**Objective: Provide risk and needs assessment for participants with the results clearly communicated and then formulated into individualized plans with a trauma informed case manager to 100 persons by end of year one.**

**Objective: We will meet the unmet physical and mental health needs resulting in 85% reporting a higher rate of physical and emotional wellness after one year of participation and involvement.**

**Objective: 85% of the participants will successfully complete the Prism Way life skills training program in order to manage stigma, reconstruct a positive identity, and secure all social service needs.**

**Objective: 85% of participants will actively be involved in restorative practices through community service reporting a 50% increase in social responsibility and accountability.**

**Objective: 75% of Participants will complete workforce development program develop a SMART goal plan and be successfully employed or on a career pathway.**

Please describe the key activities of the recommended project:

**\*Implement standardized and subjective assessments to identify risks and needs.**

**\*Provide individualized case management support to oversee and secure social services: obtaining personal identification, driver's license, CalFresh, medical insurance enrollment, clothing vouchers, housing supports and other benefits through the Department of Rehabilitative Services.**

**\*Create pathways into long-term employment by providing career guidance and support services establishing paid internships, temporary/seasonal employment, fellowships and apprenticeships.**

**\*Education supports including GED/high school equivalency prep, collaboration with local community colleges and universities in order to strengthen the prison to college pipeline.**

**\*Offer trauma informed mental health services including CBT, emotional literacy workshops, harm reduction/substance use, individual and group counseling, and access to AA/NA/CGA.**

**\*Support physical healthcare through healthy food options, nutritional education and integrative health doctor visits.**

**\*Provide life skills training including but not limited to topics such as shopping on a limited budget, hygiene and grooming, banking/money management, cooking, digital literacy, identifying and navigating the public transportation system.**

**\*Host restorative justice and healing circles for persons and communities impacted by crime.**

**\*Encourage all Prism Way participants to be involved in community restoration, clean ups, food pantries, and clothing drives in order to improve community wellness, compassion and connection.**

**\*Strategically collaborate and partner with local law enforcement and DAPO by facilitating paperwork, urinalysis, and a meeting space.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**The Prism Way is led by proximate leaders - formerly incarcerated men and women with lived experience who understand the needs of the marginalized justice impacted individuals and targeted communities. The Prism Way is a non-profit organization committed to reinvesting all funds back into the hands of returning citizens and the local community.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[PDFCFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_.pdf](#)  
98.6KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**As an organization, we acknowledge the importance of culture, incorporate the assessment of cross-cultural relations, recognize the potential impact of cultural differences, expand cultural knowledge, and adapt services to meet culturally unique needs.**

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**730,972**

Please provide the total one-time start-up cost for the project:

**25,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personnel Costs: \$443,520 including fringe costs which include medical, dental, and vision.**

**Operating Costs: totaling \$196,000 with indirect expenses at 10% totaling \$66,452.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

PDF

[PDFCFCI\\_Project\\_Recommendation\\_Budget\\_ThePrismWay.pdf](#)  
141.8KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 1, 2022, 4:19:39 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **Next Level Youth Sports and Academic Camp**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**

CFCI Focus Area:

### **Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Leadership development or civic engagement**
- **Mentoring or peer support**
- **Education support**
- **Support for social and emotional skills**
- **Support for health and wellbeing**
- **Support for environmental or cultural competence**
- **Support for physical activity or play health**

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The project will primarily serve zip code 93534 - Lancaster which is an identified high risk and under-resourced neighborhood. Project Joy operates a city owned Community Wellness Home in this area (Mariposa-Gadsden Community House).**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**93534, 93535, 93536**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**

Equity and Impact Statement:

**Our project centers equity in it's aim to prevent youth justice system involvement in Lancaster, CA (Antelope Valley) by increasing access to youth development using play equity, while integrating academic excellence by supporting youth holistically (mental, physical, socio-emotional) and building character and leadership skills which positions youth for life long success.**

Please describe the need(s) this recommendation addresses:

**The youth in Lancaster, CA are under-resourced particularly regarding the opportunity to participate in organized sports. This project builds on our current funded pilot by LA84 Foundation/Play Equity Fund. Youth under age 18 have increased access to sports camps in their own neighborhood, which also provides year round academic support and enrichment learning activities.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Goal - enroll a total of 150 youth during the program year (our approach is a diverse outreach campaign using traditional and digital media, plus our network of participants, partner agencies, school district, City of Lancaster advertisement and word of mouth).**

**Goal - increase youth confidence, socio-emotional and leadership skills (we measure behavior change using surveys (participant/parent) and observation by the coaching staff).**

**Goal - employ 6 TAY young adults, increase leadership skills and train to effectively coach youth (our approach is targeted job recruitment of young adults, using an equitable lens to vet candidates primarily based on their interest to work with youth, temperament and eagerness to grow and learn new skills). Performance outcomes are measured by successful completion of training, performance evaluation (on-going), parent/participant feedback and surveys.**

**Goal - increase youth exposure to organized sports (this is measured by the number of youth who enroll and successfully complete the sports camps. Basic athletic skills learned are evaluated by the coaching staff).**

**Goal - support youth academic success (this is measured by benchmarking youth reading ELA levels and semester grades. We expect to see an increase in reading/literacy/comprehension, school attendance and grades).**

Please describe the key activities of the recommended project:

**Key activities of the project are youth will participate in organized sports, made more accessible as no cost and offered in their neighborhood. Uniform, shoes, refreshments and academic support will be provided.**

**The sports offered are basketball, soccer and flag football.**

**The program is open to all youth under age 18.**

**Young adults age 18-25 will be hired for coaching positions and leadership development.**

**We expect 75% of youth/parents surveyed to report satisfaction with the location and sports offered.**

**We expect 75% of youth/parents surveyed to report satisfaction with the TAY coaching staff and program leadership.**

**We expect 75% of youth/parents surveyed to report a positive change in youth confidence, socio-emotional and academic performance.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**We believe strongly that youth should experience the "mirror" more often in life experiences. For Black and Latinx youth in particular they often move through the world looking through a "window" - being on the outside, looking in and the people they see in power or in positions of authority do not look like them or share their culture or experiences. With our program we are intentionally giving youth a mirror - to see coaches and program leadership that is a direct reflection of them.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

**DOCX**

[CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template 050122.docx](#)

11.2KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Adaptation of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**Project Joy Youth Sports Camp is newly funded and in the implementation phase as of 5/1/22. The funder is the LA84 Foundation (Play Equity Fund) with a focus on increasing access to play, health and wellness for local under-resourced youth in Lancaster, CA. We will offer three sports camps (intro to organized sports) during school breaks (launch - Summer camp 2022; then offer Winter and Spring camp). The sports offered are basketball, soccer and flag football. We are developing young adults by training and providing them the opportunity for paid coaching experience and career mentorship, which will build their leadership skills and professional network. Under CFCI we are looking to integrate our current stand-alone tutoring program to ensure academic excellent with the needed supports are available to the youth. Our vision under the CFCI program is to equip youth with the skills training (in athletics and academics), build youth character, leadership and socio-emotional development which will prepare them for their "next level" and success in life.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Currently we have secured a partnership with LA County Parks department to launch our youth sports camp under the "parks after dark" program. Our goal is to enroll 50 youth this summer 2022. We will then offer Winter and Spring camp with a goal to reach 150 youth in total by the end of the program year. We intend to hire TAY age (18-24) young adults and train them on how to effectively coach children. Thus increasing TAY leadership skills, as well as, deepening their community connection.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**We infuse culture-centered music and language during activities and set an environment that is respectful and uplifts the Black and Latinx cultures we predominantly serve.**

## Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**393,289.6**

Please provide the total one-time start-up cost for the project:

**5,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**1) Personnel Costs \$270,336**

**2) Operating Costs \$82,200 (+ \$5,000 one-time start up)**

**3) Indirect Costs \$35,753.60**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

[CFCI Project Recommendation Budget Proposal 050122.xlsx](#)  
10.7KB

Please select the entity that you recommend administer or manage the grant for this project:

**Third Party Administrator**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 1, 2022, 5:14:22 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**South LA Harm Reduction Program**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**

CFCI Focus Area:

**Harm Reduction (e.g., services)**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 6 - South Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The project will serve residents of South Los Angeles, primarily in zip codes 90003, 90007, 90008, and 90037.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90003, 90007, 90008, 90037**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**

Equity and Impact Statement:

**This project will equitably increase access to harm reduction services and healthcare/support services for low-income Latinx and Black/African American residents of South Los Angeles by establishing a new Harm Reduction Program (HRP) at our Federally Qualified Health Center. The program will deliver services in multiple ways, all of which prioritize accessibility: (1) engaging participants through our agency's existing programs where trust has already been built; (2) establishing harm reduction services at our newest clinic which is also a drop-in resource center serving people experiencing homelessness; (3) integrating harm reduction services into our mobile clinic that covers areas where there is high frequency of substance use; (4) at street-based outreach sites where PWUD congregate; and (5) through public awareness/marketing/social media campaigns.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**SPA 6/South LA has the highest rate of opioid use disorder in LA County. In 2018, South LA's opioid related death rate was 5.6/100,000, vs. 4.9 county-wide. From 2016-2018, there was a 41% increase in opioid-related overdoses in South LA. From 2019-2020, overdose death rate among Blacks/African Americans in LA County increased 55.6% and 48.1% for Latinx (41.7% for Whites). South LA Fentanyl-involved deaths rose from 1.7/100,000 in 2017 to 10.7 projected for 2020. The LA AIDS Coordinator's Office indicates syringe services with naloxone are available in South LA for 8.5 hours/week compared to 44 in Venice & 40 Downtown. There are no harm reduction programs in South LA that offer the continuum of medical, dental, behavioral health & support services available at SJCH. Stigma impacts access, especially among immigrant populations where shame about behavioral health issues & substance use prevents people from seeking help. Fear of arrest, incarceration and deportation also impact access.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**SJCH's overarching goal is to reduce the impact of drug-related harm in South LA by expanding access to harm reduction services for People Who Use Drugs (PWUD). SJCH will first build its capacity and infrastructure to support trauma-informed harm reduction services, provide direct harm reduction services to new and existing patients/clients; and reduce stigma and increase understanding among SJCH staff and South LA residents regarding harm reduction. The objectives are to: 1) develop a 3-year strategic plan for the new HRP; 2) provide harm reduction services to 1,600 unduplicated individuals in Year 1; 3) Link 95% of these individuals to additional SJCH services that address their needs, e.g. medical, dental & behavioral health care; psychiatry; benefits navigation; housing assistance; food support; legal assistance, and linkage to other agencies, as appropriate; 4) Launch a public awareness campaign through hard-copy and virtual content (English & Spanish) to decrease stigma and raise understanding of harm reduction, SUD, and overdose/Naloxone. Program outcomes will be the expansion of syringe services / naloxone distribution hours in South LA by forty hours/week or more by obtaining authorization and establishing syringe service sites at SJCH locations; reducing risk of HIV, HCV, and overdose for 1,600 South LA residents and linking 1,520 to additional services. The HRP will focus on Latinx and Black/African-Americans. Some will be uninsured (≈45%), undocumented (≈25%), prefer services in Spanish or an indigenous language (≈37%), be homeless or unstably housed (≈75%), and have substance use disorder with co-occurring mental disorder (≈75%), HIV, (≈5%), and/or viral hepatitis (≈50%). SJCH will conduct outreach to serve new clients and draw upon its patient base through our existing programs that serve transgender/non-binary people, men who have sex with men, people experiencing homelessness, and reentry individuals.**

Please describe the key activities of the recommended project:

**To aid with planning and capacity building for the new HRP, we will partner with Heather Edney of CARE Consulting Group, a 30+-year veteran of the harm reduction movement, as our Harm Reduction Consultant. She will work with SJCH to implement a readiness assessment with SJCH staff & other stakeholders to determine current harm reduction efforts, service gaps & training needs. Response data will be used to create a 3-year HRP Strategic Plan. SJCH will recruit providers, PWUD, other stakeholders to a Harm Reduction Right to Health Committee that will convene quarterly to provide input on planning & implementation. SJCH will provide: naloxone & overdose prevention education services to PWUD; Syringe Services (SSP) activities; brief, individual assessments to identify and address participants' support needs; direct mutual linkage among SJCH programs including medical care and linkage to other agencies. Service delivery modalities: 1) HRP staff will provide services at our Avalon Health & Access Center, a full-service health clinic & drop-in center for people experiencing homelessness (PEH). 2) HRP staff will accompany our PEH Mobile, deployed at various community sites, which provides primary medical services. 3) HRP staff will conduct street outreach and provide supplies, education, and linkages to additional services at authorized sites. 4) We will integrate HRP activities into the following SJCH programs: Transgender Health, Homeless Services, PRIME (HIV/HCV), RISE (Reentry), Medication Assisted Treatment, Enhanced Care Management (for individuals with multiple chronic conditions, incl. SUD), and Integrated Behavioral Health. As per CDC, SSP services will use a needs-based distribution model to promote disease prevention, ensure access for PWUD who may not come to sites, and to build trust between staff & participants. To decrease stigma & raise community awareness, SJCH will develop and disseminate harm reduction messages through written materials and social media.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**SJCH operates a network of 20 community health centers (9 located in the HRP's targeted zip codes) that serve 90,000-100,000 patients annually. The new Avalon Health & Access Center is the only facility of its kind in South LA. The Access Center provides a lounge, food, hygiene items, clothing items, showers, laundry services, mail services, computer access, pet kennels & food, and intensive case management. The Health Center provides medical, dental, behavioral health and support services.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[SJCH\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline.docx](#)  
19.1KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**The Harm Reduction Right to Health Committee's work as a collaborative and advisory body comprised of individuals with relevant lived experience will inform the decision-making in program design and implementation. Our hiring process will ensure that HRP staff reflects the community served. Peer support will be endemic to the program, and site selection and modalities will be driven by the basic harm reduction tenet of "meeting people where they're at." SJCH will rely on the work of harm reduction pioneers such as Harm Reduction Consultant Heather Edney & existing programs to inform policies & procedures, activities, site development, and media/marketing content. Wherever possible, we will adapt existing materials and strategies already vetted by PWUD ensuring that they are relevant to South LA. Local terminology regarding drug use will be used and all materials & screening tools will be available in Spanish and English.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**331,325**

Please provide the total one-time start-up cost for the project:

**73,320**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**The entire request is for \$404,645. Total personnel costs for the project are \$210,491. Total operating costs are \$73,320 for one-time expenses and \$84,048 for ongoing expenses. Indirect expenses total \$36,786.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [SJCH\\_CFCI\\_Project\\_Recommendation\\_Budget.xlsx](#)  
22KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 1, 2022, 10:01:35 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Peacemakers Initiative: Expanding Safety in Los Angeles County**

[Redacted contact information]

## Page 2 - Background Information

Intercept Points:

- **Intercept 0 - Community Response & Intervention (Crisis Response)**

CFCI Focus Area:

**Restorative Justice**

Please indicate which of the following sub-categories connected to Restorative Justice applies to your recommended project:

- **General restorative practices, including conflict resolution**
- **Restorative Justice processes focused on repairing specific harm**
- **Transformative Justice processes focused on repairing social or structural harm**
- **other**
- **Violence Intervention and Crisis Response**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**This project would be implemented in communities disproportionately impacted by violence, including:**

**South Los Angeles**

**East Los Angeles**

**Boyle Heights**

**San Fernando Valley**

**West Los Angeles, Venice Corridor**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90063, 90023, 90058, 90222, 90221, 90059, 90063 90061, 90044, 90047, 90805, 90303, 90302, 90304, 90301, 90008, 90001, 9002, 91402, 91343, 91406, 90262, 91605, 91331, 91345, 91452**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**
- **Community-based organizations**

Equity and Impact Statement:

**The Peacemakers Initiative, led by a collection of community organizations dedicated to violence reduction, will provide communities in Los Angeles County with the resources to combat and prevent violence within predominantly Black and Brown communities. By expanding the capacity of violence intervention agencies, they can have an increased impact in engaging in crisis response and creating community safety for underserved and marginalized individuals.**

Please describe the need(s) this recommendation addresses:

Historically, South Los Angeles has been overlooked for opportunities to promote community and economic development, experiencing decades of public disinvestment and structural racism. Today, its communities still struggle with high levels of violence, multigenerational gangs, low educational achievement, and high levels of drug use and homelessness. Specifically in neighborhoods like Watts, 39% of families live in poverty and the unemployment rate is 13%. Watts housing development residents experience a disproportionate amount of gang activity as three multi-generational gangs are present within the area. These residents experience a pervasive lack of security and widespread fear of crime and gun violence, as well as high levels of drug use among youth and adults. Further compounding community safety efforts, South Los Angeles residents highly distrust law enforcement officers resulting from historic tensions between residents and officers.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

With additional funding, a coalition of community-based violence intervention agencies could bolster their efforts to create community health and safety within Los Angeles County's Black and Brown communities. These community organizations will be empowered with the resources they need to eliminate circumstances that can lead to youth incarceration and drug use, while also breaking the devastating cycle of gun and gang violence. Increased resources for these on-the-ground community organizations will allow them to utilize intervention tactics to combat increasing violence and crime within the communities they serve.

Key project goals include:

1. Expand violence intervention services by at least 10% over one year.
2. Increase number of violence intervention workers, peacemakers, and "credible messengers" by at least 10% over one year.
3. Collaborate with community organizations to reduce violence in communities served by at least 5% over one year.
4. Support on-going capacity-building efforts of community organizations to grow their organization's impact by at least 10% over one year.

As these community organizations expanded their reach, a need for community mentors, peacemakers, intervention workers and mentors has also increased. Funds will allow violence intervention organizations to provide beneficial support to a growing number of youth and young adults to break the cycle of violence.

Please describe the key activities of the recommended project:

A collection of community-based violence intervention agencies seeks to increase their organizational capacity to combat violence and create community safety. These agencies will provide Los Angeles residents with necessary resources, services, and violence intervention programs. As a collective, these community organizations provide violence impacted residents with mentors, peacemakers, intervention workers and case managers skilled in providing rehabilitation services. Services will include personal and professional development training, nonviolent violence reduction strategies, society reintegration after incarceration support, assistance with transitioning from gang affiliation or membership, grief and loss counseling, and aid for those experiencing substance abuse.

Key project tasks include:

1. Implementation of early crisis intervention tactics and prevention of further violence
2. Reduction of gang related incidents among youth and young adults
3. Reduction and/or prevention of violent retaliation among rival gangs
4. Creation of "safe spaces" through intervention tactics and community outreach
5. Increase in training for intervention workers to provide better resources for violence reduction response.

Please describe any additional considerations that should guide how the recommended project is implemented:

With a growing rise in violence and crime rates, the significance of violence intervention and reduction strategies are a key priority in Los Angeles County. The collection of community-based agencies continuously emphasizes intervention in their work of violence reduction, gang intervention, mentorship and development training, and substance abuse rehabilitation. With additional funding these unique organizations will be able to provide to promote safety in underserved communities.

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

Final - Updated\_CFCI\_Project\_Recommendation\_Implementation\_Timeline\_.docx  
18KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**For over a decade, a collection of community-based violence intervention agencies has focused their efforts to reduce violence throughout Los Angeles County. These organizations have successfully established themselves as community leaders in Black and Brown neighborhoods that are disproportionately impacted by violence. These organizations reimagine public safety by expanding the work of peacemakers and spearheading community-based public safety strategies.**

**With additional funding, this collection of community organizations plans to expand their programs in three areas:**

- 1. Ambassador programs: Peace ambassadors serve as apprentices to help reduce violence alongside seasoned community intervention workers. They provide support and communication conduits between warring neighborhoods, present alternatives to violence and offer messages of peaceful resolution.**
- 2. Safe passage programs: Peacemakers create safe passages in neighborhoods experiencing violence by establishing safe routes to and from schools, local parks, and community gathering. Community intervention workers collaborate with resident leaders, schools, and law enforcement to ensure families do not experience gang intimidation or violence when walking or biking through their neighborhoods.**
- 3. Capacity building efforts: Violence intervention agencies will be empowered to build their organizational capacity and impact to reduce violence. Agencies will bolster their administrative, financial, and fundraising capacity to secure and maintain diversified support. In turn, these agencies can more effectively create safety in violence impacted communities.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**A 2017 evaluation by the Office of Gang Reduction and Youth Development demonstrates the effectiveness of violence intervention services coupled with relationship-based policing. Violence intervention services resulted in a 43% reduction in retaliatory violence and prevented 185 gang retaliations in Los Angeles. When LAPD alone responds to a gang-related homicide, the likelihood of a retaliatory homicide is 26%. When LAPD and violence intervention both respond, the likelihood drops to below 1%.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Violence intervention workers uniquely reflect the diverse communities they serve and provide culturally and linguistically appropriate services. As “credible messengers”, violence intervention workers were often raised or still reside in the community they serve, and some have a history of justice involvement. Often, violence intervention workers have reformed their lives and now dedicate themselves to transforming the lives of fellow residents by utilizing their culture and strong ties to the community.**

Please provide the total annual cost for the recommended project:

**14,308,170**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**1) Personnel Costs: \$506,439**

**2) Operating Costs: \$12,500,989**

**3) Indirect Costs: \$1,300,743**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [Final - CFCI Budget\\_DRAFT\\_4.27.22.xlsx](#)  
22.3KB

Please select the entity that you recommend administer or manage the grant for this project:

**Third Party Administrator**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 1, 2022, 11:08:21 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**For the Love of Well Being (FLOW) Youth Center**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

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[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Physical youth centers or resource hubs for youth**
- **Leadership development or civic engagement**
- **Mentoring or peer support**
- **Education support**
- **Employment support, work-based learning, or internships**
- **Support for social and emotional skills**
- **Support for health and wellbeing**
- **Support for environmental or cultural competence**
- **Support for creative expression**
- **Support for physical activity or play health**

Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 4**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**For this pilot project, the proposed communities include under-resourced community members and youth especially those placed at-risk for criminalization from high needs areas, potentially North (90805) or Central (90813) neighborhoods of Long Beach.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**Potentially 90813, 90805**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **Families of people returning home from incarceration**
- **Community-based organizations**
- **other**
- **Systems-impacted youth and families. Additional populations may be served when finalizing program partners.**

Equity and Impact Statement:

In addition to direct services for youth, the FLOW Center will be co-created through a process that centers and compensates the voices of those who are most affected. Through all stages of design and development, our partnership will inspire ideas and arrive at decisions based on discussions with residents, care providers, advocates, and systems-impacted individuals. We will employ an interdisciplinary engagement process that combines facilitation, design, data analysis, and participatory research. We integrate compassion and healing into our process, through our “Designers on Deck” (DoD) program a co-learning model, in which we share our knowledge of architecture, design, and real estate while the DoD are given a platform to be experts in their own experience and showcase their knowledge of their communities. We aim to build capacity within local communities, so that they are equipped to participate as civic advocates in future justice- and development-related initiatives.

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

From our community engagements and conversations with Long Beach city staff, we are aware that there is a place-based service need in the communities that we are looking to serve. The data from the JENI support these observations and groundtruthed from service providers in those areas. Physical infrastructure for youth spaces is a current gap and especially locations for behavioral health and wellness. Our pilot would also assist local CBOs looking for new spaces for their aligned programming. Right now, there is no significant space in Long Beach where public, non-profit, and private organizations can offer programs together, increasing their impact through integrated rather than dispersed, individual services. The Center will offer the ability to physically co-locate a range of services for young people.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**1. Implement a trauma-informed community engagement process to determine the uses, aesthetic visioning, and location of the project**

- a. Complete a robust engagement process
- b. Determine a neighborhood focus in Long Beach
- c. Identify a project site

**OUTCOME:** Report of engagement analysis, site location, aesthetic visioning, and desired project services

**2. Establish a group of service providers to co-develop the project**

- a. Identify co-development program providers & negotiate partnership MOU
- b. Establish a legal entity for the purchase and operations of the project

**OUTCOME:** a new legal entity composed of local organizations for development and a partnership completed MOU

**3. Define a new building prototype which can reduce Black and Latinx youth contact with the criminal legal system**

- a. Define the architectural programming of the building
- b. Identify service providers and secure 25% of tenant commitments in the form of LOIs
- c. Establish a project evaluation plan

**OUTCOME:** 25% of tenant LOIs signed, architectural programming defined, and impact evaluation plan drafted

**4. Identify project funding proforma**

- a. Identify funding sources and begin securing capital campaign financing
- b. Begin negotiations for at least 20% of capital campaign financing to begin pre-development and/or acquisition

**OUTCOME:** Development and Operations proforma and 20% of financing in negotiation

Please describe the key activities of the recommended project:

**Phase I. Calling in the Community**

**Review of all former planning initiatives, city design guidelines, zoning codes, and plans, to inform the environmental approach to the project.**

**Establish relationships with local CBOs, to support the outreach and recruitment for the community-led engagement process. Outreach to establish relationships and partnerships with potential tenant service providers, and relevant City and County mental/health departments.**

**Recruit a cohort of Designers on Deck (DoD), a train the trainer model of engagement to build local real estate, architectural, and engagement capacity, reflecting the diverse residents of Long Beach**

**Phase II. Building Community Capacity**

**Continue outreach to potential service providers and tenants of the building to inform the ownership and operational approaches to the FLOW Center.**

**Provide insights from research, zoning analysis, equity indices, mapping, and other spatial tools, in order to understand the geography of needs, land uses, available local services and potential sites**

**Conduct market analyses to design funding and financing mechanisms, including public-private partnership models, and investigate community ownership opportunities.**

**Phase III. Site Selection, Design Visioning**

**Analyze and synthesize all community engagement data to inform architectural programming**

**Engage with a local real estate broker to help lead the negotiation for the purchase and sale of land and/or an existing building.**

**Develop a draft Concept Development package, that includes initial conceptual designs, recommended programming and associated partnerships, and financing sources and uses.**

**Phase IV. Final Concept Package**

**Incorporate the recommendations from a final round of engagement around design, programming, and finance options from the DoD, community members, tenants, and partners into a final concept package to be used to raise pre-development funds.**

**Final programming will dictate the specific activities of the FLOW Center.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**The process outlined above will be conducted by Designing Justice + Designing Spaces (DJDS) and partners JusticeLA concert and partner CBOs (selection process pending) Ultimate programming will be via direct community input, and expressed needs, and the services that are provided by the partner CBOs.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

**DOCX** [FLOW Center\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template.docx](#)  
19.4KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Centering Black, and Latinx youth and their families with lived experience of the criminal legal system. Our work includes trauma-informed design and restorative practice, guided by a whole-person approach**

Please provide the total annual cost for the recommended project:

**1**

Please provide the total one-time start-up cost for the project:

**1,268,940**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Ongoing operating costs will be determined as the Concept Development process progresses. It would be difficult to ascertain at this moment what they will be without knowing the specific site, partners and programming. For the Concept Development Process Personnel: \$1,138, 632 Direct: \$130,230 Indirect: 0**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22.xlsx](#)  
19.8KB

Please select the entity that you recommend administer or manage the grant for this project:

**Third Party Administrator**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 1, 2022, 11:52:50 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **Creating A Hope and a Future for Every Child**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

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[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**
- **Intercept 1 - Law Enforcement Contact Up to Arrest (Pre- or Post-Arrest Diversion)**
- **Intercept 2 - Initial Detention & Filing Decisions (Pre-Filing Diversion)**
- **Intercept 3 - Jail Custody & Court Processes (Alternative Sentencing)**
- **Intercept 4 - Reentry Planning & Release**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Physical youth centers or resource hubs for youth**
- **Leadership development or civic engagement**
- **Mentoring or peer support**
- **Education support**
- **Employment support, work-based learning, or internships**
- **Support for social and emotional skills**
- **Support for health and wellbeing**
- **Support for environmental or cultural competence**
- **Support for creative expression**
- **Support for physical activity or play health**
- **other**
- **HBCU Tours, Support for Entrepreneurial Enterprise, Grief Counselling, Support for Community & Political Engagement and Activities**

Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**This project is country wide.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**91103,90008,90731,90744,90805,91723**

Which of the following population(s) would the recommended project serve?

- Youth (under 18)
  - Young adults (ages 18-26)
  - Women
  - Men
  - People with mental health needs
  - People with substance use disorders
  - People who are experiencing homelessness or housing instability
  - People who are legally found unable to stand trial
  - People who are incarcerated
  - People reentering their community after incarceration
  - Families of people returning home from incarceration
  - Community-based organizations
  - other
- Men and women between the ages of 26-65 will also benefit from my program. Many older adults still suffer from inequitable treatment during their youth.

Equity and Impact Statement:

**This project will reduce incarceration rates by providing direct physical, emotional, mental, financial and physical support for youth starting from elementary school. The focus of this project is not just to steer youth from incarceration, but to reach their greatest potential by providing the direct resources that they need to develop their minds, talents and gifts, heal their physical and emotional wounds, build their self-confidence, develop healthy relationships, peer groups and mentors, enhance their appearance, nurture their creativity and expand their horizons.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**There is a significant gap in resources, opportunities, encouragement and guidance provided to youth from historically underserved populations and youth from higher income communities. This project will close these gaps by working one on one with each participant to identify the missing gaps and provide the necessary resources to address the deficiencies. Each participant in the program will receive the following: Grief counselling; complete physical; cognitive & speech therapy; mentors; peer group counselling; financial support to attend programs that will develop their skills along with transportation; proper clothing, meals, supplies and equipment needed to participate in the programs; personal grooming support; allowance; college prep support; trips & outings; horseback riding, swimming and skating lessons, buss passes, laptop and cell phone, meal card, health education; dental & vision care; career development and job placement; modelling classes; speech classes and tutoring.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Goal: To improve the physical health of each participant to minimize educational lapses due to school absence & avoid future health problems.**

**Goal: Work with the justice system to provide youth who commit minor crimes where there are no physical injuries an opportunity to attend college instead of incarceration.**

**Goal: Teach each participant the importance of proper grooming. Each participant will as access to routine hair cuts and manicures.**

**Goal: To improve student attendance at school as well as improved grades. Each student will receive a computer, internet, cell phone, lap top as necessary. Create a budget with advocate for funds necessary to participate in school sponsored activities (ie school dances, sports, clubs, trips, student council). Students will be provided the funds in accordance with their budget and their participation.**

**Goal: Improve weight management. Each participant will be provided cooking lessons, dietary counselling and weight management. Participants will be provided an opportunity to participate in local sports teams, fitness classes, weight training, dance lessons to encourage physical fitness. Healthy Bodies - Happy Lives. Participants will be provided meal cards to purchase healthy meals, fruits & vegetables.**

**Goal: Reduce stress. Each participant will be provided counselling services, mentors, advocates and stress reduction classes and techniques.**

**Goal: Increased involvement in the community. Each participant will be provided an opportunities to volunteer in the community as well as communities trips to the mountains, beaches, museums, points of interest, etc.**

**Goal: Career Development: Work with advocate to will develop short and long term career goals.**

**Goal: To develop moral understanding and civic responsibilities. Work with advocate to nurture their understanding and own personal believe system and identify organizations that can help strengthen beliefs (church, books, organizations, family).**

Please describe the key activities of the recommended project:

**Annual physical, dental screening, hearing and vision screening.**

**Each participant with the help of their advocate will to develop a Hope and A Vision for the Future plan. Each plan will include a current assessment of the participants strengths, weaknesses, resources and needs. Missing resources needed for the participant to reach their goals and excel in their vision will be identified and provided.**

**Each participant will be taken shopping and receive a new set of clothing and school supplies at the beginning of each semester.**

**Each participant will receive have access to horseback riding lessons, voice and dance lessons, cooking lessons, skating lessons, camping, and swimming lessons, college tours and HBCU tours.**

**Each participant will be provided meal cards, buss passes and an allowance based on their individual budget.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**We will work closely with the students family and school to develop the students individual plans budgets and goals.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:



Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**One goal of this project is to expose participants to the beauty, wealth and knowledge of all cultures and nurture an appreciation for diversity. This project will include the following: Trips to museums, Trips to the Pan African Film Festival and other film festivals, Trips to Koreatown, Chinatown, etc., Trips to restaurants of all different cuisines, trips to HBCU's, assistance with finding church youth orientated activities if requested, access to cooking, dance and singing lessons, development of a Family Tree and history & exposure to mentors from various cultures**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**350,000**

Please provide the total one-time start-up cost for the project:

**50,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**585,000**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [Budget 2022.xlsx](#)  
10.6KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 12:26:55 AM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**The Royal Court**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

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[Redacted]

[Redacted]

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## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Mentoring or peer support**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Antelope Valley**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**Palmdale 93552, Lake Los Angeles 93591 and Lancaster 93534**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **Women**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **Community-based organizations**

Equity and Impact Statement:

**This project will provide an equitable outlet for youth in LA County to access mentorship, self development classes, build social skills and partake in an activity that decreases the school to prison pipeline.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**This project will take place in the Antelope Valley specifically in the high need areas, Lancaster, Palmdale and Lake Los Angeles. The Royal Court project has successfully provided etiquette, anti bullying, hygiene, sex education, self love, boundary, resiliency and other classes for girls between the ages of 7 years old to 30 years old. The RC program was refuge for youth that were formerly addicted to drugs, involved in the probation and foster system and community kids.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Objective 1: To ensure personal growth and development in youth**

**Action steps:**

- 1. Enroll youth into RC Program**
- 2. Build rapport with staff and youth**
- 3. Maintain tracking of youth grades and personal growth**

**Milestones**

The RC is a 1 year program. Milestones include youth attending group outings, finishing RC classes and ultimately participating in the end of the year Royal Court ball.

**Outing include:**

**Movie Night**  
**Community BBQ**  
**Slumber Party**  
**Etiquette Class**

**Objective 2: To provide an alternative to the school to prison pipeline**

- 1. The RC is an after school program which will keep youth out of the streets, out of trouble and in a safe place**
- 2. When youth have strong adult role models and supporters, they are less likely to have behavioral problems, use drugs, join gangs, etc. The RC will provide the youth with mentors as a support system**
- 3. RC staff will work in collaboration with parents, school officials & foster/probation staff to ensure youth are on the right path for success and graduation.**

**Milestones**

The RC is an after school program which will keep youth out of the streets, out of trouble and in a safe place  
When youth have strong adult role models and supporters, they are less likely to have behavioral problems, use drugs, join gangs, etc. The RC will provide the youth with mentors as a support system  
RC staff will work in collaboration with parents, school officials & foster/probation staff to ensure youth are on the right path for success and graduation.

**Objective 3: To connect youth to successful professionals in different career fields**

- 1. It is vital to expose youth to different career pathways and lifestyles by bringing in guest speakers and professionals.**
- 2. Youth will also be taken to outings to see professionals in their work environments**
- 3. Internships will be provided for the youth in the program**

**Objective 4: To Educate youth on hygiene, bullying, health, etc.**

**Objective 5: To increase confidence and self love in youth**

Please describe the key activities of the recommended project:

The Royal Court is a 3 month- 12month mentorship program focusing on girls becoming princesses and queens. It is proven that youth with mentors are less likely to skip school, partake in drugs and alcohol use, less likely to become incarcerated and are more likely to go to college.

The Royal Court provides weekly life skills classes for girls between the ages of 7 years old and 30 years old. The classes are split between the ages 7-12, 13-18, and 19-30. Classes focus on etiquette, hygiene, anti bullying, cyber bullying, job readiness, boundaries, sex education, modeling and so much more! During the program, the participants grow bonds with the other participants and increase their support system.

At the end of the program, there is a royal coronation ball showcasing all of the participants and their accomplishments. Each participant is crowned and celebrated. The RC has received amazing feedback from participants, parents and community leaders!

The RC is an amazing mentorship program as an alternative to incarceration. When youth are enrolled in extracurricular activities that are actually fun, they are less likely to get caught up in the school to prison pipeline.

Please describe any additional considerations that should guide how the recommended project is implemented:

**Youth With A Purpose is known in the AV for providing amazing youth events and mentorship programs! This funding opportunity will provide more resources for youth in prevention of the school to prison pipeline. The Royal Court has already proven to be successful. This will allow us to expand the program to more youth, more schools and more cities in the Antelope Valley.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[CFCI\\_Project\\_Recommendation\\_YWAP.pdf](#)  
73.8KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**The project is based upon the Royal Coronation program created in 2021. The focus of the program was to provide life skills workshops and classes, expose youth to different career pathways, keep kids off the streets, decrease the school to prison pipeline, enhance self esteem and provide a royalty ball for all of the participants. In 2022-2023, we would like to repeat the Royal Coronation, but make it bigger by offering the program to every school district!**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Program data was tracked monthly during the Royal Coronation program 2021. 20 participants enrolled that identified as foster youth, formed substance addicted, gang affiliated, disabled, LGBTQ+ and probation youth. This program provided a safe space for the youth. It allowed the youth to learn, grow and find healthy ways of coping with life (versus violence, drug use, gang violence and other activities that can lead to incarceration).**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Royal courts/coronations are based upon British Monarchy.**

## Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**300,000**

Please provide the total one-time start-up cost for the project:

**300,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**1) Personnel Costs- 220,000**

**2) Operating Costs- 83,600**

**3) Indirect Costs- 27,600**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

PDF

[Updated\\_CFCI\\_budget\\_YWAP.pdf](#)  
125.4KB

Please select the entity that you recommend administer or manage the grant for this project:

**Third Party Administrator**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 1:30:40 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Empowered Voices LA Collaborative**

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[Redacted]

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## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Leadership development or civic engagement**
- **Mentoring or peer support**
- **Education support**
- **Employment support, work-based learning, or internships**
- **Support for social and emotional skills**
- **Support for health and wellbeing**
- **Support for environmental or cultural competence**
- **Support for creative expression**
- **other**
- **Social Justice, Equity, Social Connectedness**

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**This project will be countywide.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**80% of zip codes indicated in the JENI index will be covered**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People who are legally found unable to stand trial**
- **People who are incarcerated**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**
- **Community-based organizations**

Equity and Impact Statement:

**This program will equitably reduce justice system involvement for young people in Los Angeles County by facilitating highly engaging programs that foster social connectedness for youth through the use of data that will guide the implementation of the program in terms of social connectedness and engagement.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**The program addresses the need to prevent gang involvement and recidivism by creating an opportunity for social connectedness in the impacted community zip codes. This program utilizes a methodology called Design Thinking which promotes social connectedness, empathy, collaboration, problem solving and interpersonal skills. This methodology also supports college and career readiness. This project will create pro-social environments that will prevent gang involvement. Social Connectedness will be measured using the Hemingway Measure of Adolescent Connectedness.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Program to be initiated at Boys and Girls Clubs in 90% of impacted community zip codes, Provide staff trainings for all participating Clubs, 80% of participants will complete the Hemingway Measure of Adolescent Connectedness Survey and will show a statistically significant increase in social connectedness.**

Please describe the key activities of the recommended project:

**The project will use the design thinking methodology which teaches entrepreneurial skills in order to support the development of a business which can replace the motivations for being engaged in criminal behavior. Design thinking teaches these skills through a five step creative problem solving processes in which students build empathy, define a problem or need, brainstorm potential solutions, and create prototypes of these solutions. The students then share their prototypes to gather feedback which teaches speaking and listening skills as well as productive ways of giving and receiving criticism.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**This is a collaboration of 12 Boys & Girls Clubs and 50+ sites spread across the county of Los Angeles. Many of the costs associated with starting a program would not apply because the program will be implemented in clubs with an established infrastructure. If successful, this program's framework could serve as a model for other programs.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[Empowered Voices \\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template.docx.pdf](#)  
58.7KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**Please see the link to our current Empowered Voices Program:**

<https://bgcempoweredvoices.org/>

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**The data that we have is being evaluated through a federal substance abuse and mental health service administration grant (SAMHSA). We hope to have results of that analysis in the next few months. We can anecdotally say that the response to and effectiveness of both our ACEs screening and our social connectedness programing appear to have a significant impact on the experiences of our participants.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**The program is designed with diversity, equity, and inclusion best practices and provides opportunities to celebrate and share the individual cultures of its participants.**

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**6,000,000**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**1.2mm to 6mm**

**\$1,200 per year, per youth scalable between 1k youth and 10k+ youth**

**Personnel including fringe benefits 77%**

**Indirect 10% Oversight, admin, data management + evaluation 13%**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

[Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22 \(1\).xlsx](#)  
19.8KB

Please select the entity that you recommend administer or manage the grant for this project:

**Metro Boys & Girls Club of Los Angeles**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 2:11:13 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**LeadOn Reentry Navigators**

[Redacted]

[Redacted]

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[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 4 - Reentry Planning & Release**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Mentoring or peer support**
- **Employment support, work-based learning, or internships**

## Page 3 - Geography and Impact

[Redacted]

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The project will be countywide and across multiple regions.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**Pulled from JENI, highest need system involvement, inequity drivers, and criminalization risk categories:**

90021  
90014  
90059  
90061  
90037  
93534  
90813  
90058  
90003  
90221  
90731  
90043  
90222  
90047  
93591  
90057  
90015  
93535  
90008  
90033  
91767

Which of the following population(s) would the recommended project serve?

- Youth (under 18)
- Young adults (ages 18-26)
- Women
- Men
- People who are incarcerated
- People reentering their community after incarceration
- Community-based organizations

Equity and Impact Statement:

Ensuring youth returning home from detention and incarceration have access to a robust continuum of care rooted in the principles of youth development, including credible messengers and pathways to employment, is key to supporting wellbeing for Black, Indigenous, and young people of color. This project will equitably connect young people of color with reentry resource navigation, mentorship through credible messengers, support for local community-based organizations providing reentry services, and strong pathways to employment for participating youth who are or have been involved in the justice system, including youth returning home from DJJ, in Los Angeles County in efforts to reduce system involvement and recidivism.

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

Historically, youth released from the California Department of Juvenile Justice (DJJ) faced high recidivism rates (approximately 40% three years after release) and failed to be provided services needed for transition and adjustments after release and returning home. With the decision to close DJJ by Governor Newsom in May 2020, meeting the need to best support youth's rehabilitation by providing age-appropriate treatment and services closer to their home communities is urgent as youth are transferred to their referring county. Long distances between DJJ/LA County Probation facilities and home communities between youth and families/loved ones can create a communication and connection barrier, and upon returning home, challenges continue as youth and families struggle to find resources to support the young person with adapting back to their home environment.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Key project outcome goals include:**

- Hire 20-25 of LeadOn Navigators to serve as the new program cohort.
- Increase and, where needed, improve capacity of LeadOn Navigators.
- Increase the number of participating youth.
- Increase and sustain LeadOn placement sites with partner CBOs.
- Increase awareness and completion of Honorable Discharge application process of participating youth with the support of LeadOn Navigators.
- Increase employment and educational opportunities for LeadOn Navigators.
- Improve access to coaching and career planning for youth participants.

**Key project objectives include:**

- Recruit and hire 20-25 individuals, formerly incarcerated/system-impacted young adults, primarily ages 21-35, who will operate as navigators to other young adults.
- Increase the number of participating youth served to 70 at LA County Probation facilities, DJJ and at CBO partner placement sites.
- Increase the number youth served by each LeadOn Navigator to 2-3 youth.
- Execute partner agreements with nine (9) CBO partners that will serve as LeadOn program sites throughout Los Angeles County.
- Increase access to coaching sessions, career planning, and reentry services.
- Increase completion of the Honorable Discharge application process of participating youth.

**Key project outcomes include:**

- Sustain LeadOn program sites across Los Angeles County.
- Increased LeadOn program awareness, connection, and participation of youth in DJJ and LA County Probation facilities.
- Retain all LeadOn Navigators through the duration of the program period.
- Connect all LeadOn Navigators with long-term employment opportunities.
- Completion of Honorable Discharge application process for all eligible youth.

Please describe the key activities of the recommended project:

**For LeadOn navigators, includes but not limited to: ongoing professional development, coaching and career planning support, training in case management, database administration, motivational interviewing, information technology (IT) skills, attend team meetings as well as external meetings/coalition spaces at it pertains to their services and work, and on-site instruction in the daily operations of their LA County placement sites. Additionally, participants will receive office supplies and internet access, which are essential to their program involvement.**

**For youth participants, includes but not limited to: one-on-one coaching sessions, assistance with setting and accomplishing employment, education, peer & family relationships, and community involvement goals; completion of Honorable Discharge application process; when possible, participate in local juvenile justice convenings and planning meetings.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**When possible, YDD will work with Impact Justice to best align the LeadOn Reentry Navigator program and cohort to best support any urgent needs that arise due to unanticipated shifts in the LA County Probation and conditions of detention for youth under the department's supervision.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template 04.29.2022.docx](#)  
18.9KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**At the Board's direction, YDD has funded Impact Justice's expansion of the California Justice Leaders (CJL) program, or LeadOn Reentry Navigators, with JJCPA dollars identified by Probation, since FY20-21. This funding would allow for the continuation and expansion of the work currently executed by LeadOn. The LeadOn program seeks to provide reentry resource navigation, mentorship through credible messengers (LeadOn Reentry Navigators), support for local community-based organizations providing reentry services, and strong pathways to employment for participating youth who are or have been involved in the justice system, including youth returning home from DJJ.**

**With the expansion, the LeadOn program will provide professional development training and financial support for Los Angeles County participants. LeadOn participants are formerly incarcerated/system impacted young adults, primarily ages 21-35, who operate as navigators (LeadOn Reentry Navigators) to other young adults currently in or recently released from DJJ, and other local youth detention facilities.**

**LeadOn participants will provide regular one-on-one coaching sessions to youth at LA County Probation and DJJ and will continue their support once youth are discharged back to their home communities. LeadOn participants assisted and will continue to assist each young person with setting and accomplishing goals in Employment, Education, Peer & Family Relationships, and Community Involvement. They also will support youth who were formerly incarcerated at DJJ in preparing for and completing their Honorable Discharge application process. Several LeadOn participants regularly participated in Los Angeles County juvenile justice convenings, as well DJJ realignment planning meetings, and will continue to do so as opportunities become available. Given their lived experiences, the LeadOn participants are also able to offer valuable insight as credible messengers.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Out of the 20 participants in the first year of LeadOn in 2020, 85% obtained employment at the completion of the program and 25% returned. During the implementation of year 2, 21 participants were hired as LeadOn Navigators, and supported 53 young people. LeadOn participants provided one-on-one coaching sessions to 30 incarcerated young people at DJJ Ventura and LeadOn participants helped 193 young people learn about the Honorable Discharge petition process.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**The project will address cultural competency and relevancy to the population it seeks to serve via its recruitment and hiring process of LeadOn Reentry Navigators, delivery of services to youth, and through the CBO partner sites located across Los Angeles County. Each of the CBO partner sites will provide culturally relevant services to the community they will serve. The training LeadOn Reentry Navigators will receive is designed specifically for individuals with lived experiences to step into the navigator role.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**1,250,000**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

- 1) Personnel Costs: Total \$320,823.00. Costs related to Impact Justice staff required for successful program implementation.**
- 2) Operating Costs: Total \$768,646.00. Costs related to the implementation of the LeanOn Reentry Navigators project in Los Angeles County, including, but not limited to, stipends, travel, and training, office space, as well as host site stipends.**
- 3) Indirect Costs: Total \$160,531. Costs associated to Impact Justice's 15% indirect cost rate.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_05.02.2022.xlsx](#)  
19.9KB

Please select the entity that you recommend administer or manage the grant for this project:

**YDD/DYD (YDD will transition into DYD starting July 1, 2022)**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 3:25:43 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **Invest in our Youth**

[Redacted text block containing contact information]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 4 - Reentry Planning & Release**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Physical youth centers or resource hubs for youth**
- **Leadership development or civic engagement**
- **Mentoring or peer support**
- **Education support**
- **Employment support, work-based learning, or internships**
- **Support for social and emotional skills**
- **Support for health and wellbeing**
- **Support for environmental or cultural competence**
- **Support for creative expression**
- **Support for physical activity or play health**

Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 2 - San Fernando Valley**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

#### **Locations of Juvenile Detention centers and camps; and Compton CA**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90059,90220,90221,90222<90223,90224**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **People with mental health needs**
- **People who are experiencing homelessness or housing instability**
- **People who are incarcerated**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**

Equity and Impact Statement:

**This project will equitably reduce justice system involvement for young people in Los Angeles County by increasing access to youth services to be delivered both inside and outside of detention and delivering prevention services to youth at risk of system involvement.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**Youth who are in detention need activities and services that are designed to be culturally relevant and engaging for rehabilitation and educational advancement; youth who are growing up in locations where there is a need for activities and supports to deter them from criminal and gang involvement, and youth who are experiencing the trauma of poverty and violence, need mentors and opportunities for positive growth and development.**

**Men and women who have turned their lives around have lived experience that can be highly effective in reaching youth and young adults in their communities; our model uses credible messengers to bring education, opportunity, and hope to these youth. For us, by us, it is a way to support the community in taking care of their own. Our founder/ED grew up in Compton.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**To reach 108 youth in 3 detention centers in LA County with educational and inspirational programs delivered by credible messengers.**

**To reach 72 youth in the Compton/LA area with preventative programs, with a financial incentive/stipend, and with coaches/mentors from the community to deter them from gang involvement or arrest.**

**To achieve a high rate of retention and to keep 95% of participants from future CJ involvement.**

**To engage families and the community in a network of post-program support.**

Please describe the key activities of the recommended project:

**The basic curriculum:**

**Week 1. We develop agreements and expectations for the course. We provide a packet of course materials and a journal to document the insights they uncover. We discuss how human beings are influenced by cultural values and beliefs, family, friends, peers, and the media. We talk about the importance of developing a mindset of Purpose and Possibility. Reading assignments from Maya Angelou's critically acclaimed memoir, I Know Why the Caged Bird Sings and worksheets are distributed. Week 2. We watch scenes from the movie version of I Know Why the Caged Bird Sings for a comparative analysis between the writer's life and the lives of people impacted by incarceration. We identify ways in which each of us has found strength and support. Speakers (guest instructors) share personal stories of how they overcame serious setbacks in their lives and how they recovered. Week 3. We explore the influences of marketing, media, music, and pop culture that communicate where we belong in our community and what was expected of us. If one's culture was weighted heavily in patriarchy, did the pressures impact the community and ourselves? We address the feelings that arise from racism and discrimination. We identify and envision networks that will empower us. Week 4. We review the concepts and principles of Restorative Justice as a means of healing and restitution and the history of the practices derived from indigenous communities, and how to use it in our daily lives. We participate in a healing circle. Week 5. Learning about Trauma, Addiction, and Neuroplasticity provides a deeper understanding of brain science and trauma treatment, the impact on the brain of addiction and trauma, the fight or flight response, and we practice meditation and mindfulness and breathing exercises. Week 6. We review our accomplishments, and family members, guests, and dignitaries are invited to attend a ceremony where Certificates of Accomplishment are awarded,**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Instructors are adults with lived experience in gang involvement and criminal legal involvement who are passionate about helping the youth in their community, and they receive training prior to engagement.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[CHOICES Work Plan 2022.pdf](#)  
501.8KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**Our team has used lived experience, backed by research, to develop an in-custody curriculum specifically for young people in custody in California. 1) The course is designed to expand an understanding of interconnected societal relationships, and to gain insight into human beings as participants in a larger society. 2) Systems theory is used as a framework to encourage insight into the way human beings adapt behavior to fit into different environments and form their identity. 3) Personal accountability is a key life lesson, and in-cell reading and journaling helps them understand where they came from, how they got to where they are, what they can change, and how they can repair any damage to move forward.**

**Prior to the age of 25 (with some researchers now saying 30), the human brain is still developing. The frontal cortex that helps us think before we act and regulate behavior develops later than the amygdala (emotional center). As a result, youth differ from adults in the way they think and behave, solve problems, and make decisions. Because young adults can be highly motivated by emotions and relationships, we focus on storytelling (verbal and written) for engagement and social emotional learning, and to promote insight and facilitate discussion.**

**A youth internship and mentoring program in Compton has produced notable results. A recent award from the California Arts Council will support our efforts to integrate the arts and humanities into our Life Skills and Vocational Skills programs, using the creative arts as an engagement mechanism, then weaving in mentoring and therapeutic activities as a way of finding insight, empowerment, and possibility to young adults.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**We work with the National Prevention Science Coalition, a nationally recognized team of researchers promoting the use of evidence based and promising programs to reduce crime, poverty, violence, mental illness, childhood trauma, and addiction. Pre and post program assessments are done, and the “Most Significant Change” technique are used to allow us to evaluate an intervention without a pre-conceived notion of impact.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Black history, and a discussion of the effects of poverty and racism are a module of the curriculum**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**529,980**

Please provide the total one-time start-up cost for the project:

**20,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

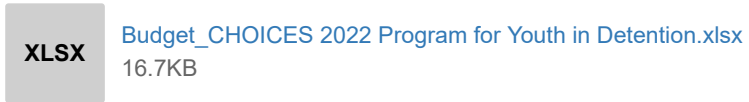
**Please see the budget narrative in the attached excel sheet (we were unable to download the CFCI template for the budget or the timeline!).**

**Personnel \$171,562**

**Operating Costs \$270,090**

**Indirect Costs \$88,327**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:



Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 3:28:27 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**ODR LEAD (Let Everyone Advance with Dignity/Law Enforcement Assisted Diversion)**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 1 - Law Enforcement Contact Up to Arrest (Pre- or Post-Arrest Diversion)**

CFCI Focus Area:

**Non-Carceral Diversion and Reentry**

Please indicate which of the following sub-categories connected to Non-Carceral Diversion and Reentry applies to your recommended project:

- **Non-clinical pre- or post-arrest diversion services**

## Page 3 - Geography and Impact

[Redacted]

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**This recommendation is to expand ODR's LEAD (Let Everyone Advance with Dignity/Law Enforcement Assisted Diversion) to 2 new geographic sites: a new site in Skid Row and expansion of Hollywood LEAD site to include West Hollywood jurisdiction. This proposal adds 2 sites without law enforcement, to provide harm reduction case management to two priority populations: people engaged in sex work and people who identify as Transgender, Gender Diverse, Intersex or other non-cisgender identifies (TGI).**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**Skid Row LEAD (90013, 90014) has HIGHEST overall need level.**

**West Hollywood LEAD (90028, 90029, 90046): Current Hollywood LEAD site serves 90028 and 90029 that have HIGHEST overall need level. West Hollywood LEAD expansion expands jurisdiction to 90046, with moderate overall need level, but HIGH criminalization risk need to provide diversion opportunities for individuals in Hollywood/West Hollywood area who flow between jurisdictional boundaries.**

**Other sites are not geographically defined.**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People reentering their community after incarceration**
- **other**
- **People engaged in sex work**

Equity and Impact Statement:

**LEAD reduces racial disparities in arrests, filing and sentencing, especially among People Experiencing Homelessness (PEH), People Who Use Drugs (PWUD) and people engaging in sex work through use of law enforcement and community referrals to voluntary, harm reduction case management. Harm reduction case management care provides non-judgmental, participant-centered services to decrease disparities in arrests, filing and sentencing among people with frequent contact with law enforcement. Data will guide program referrals to maximize engagement with participants and intervene at the earliest point of contact with law enforcement to reduce the number of individuals, especially Black and Brown people, who enter the jail system. Sites specific to serving people engaged in sex work and people who identify as TGI will not incorporate formal partnerships with law enforcement agencies due to concerns raised by community advocates.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**Skid Row and West Hollywood/Hollywood have experienced decades of over-policing due to concentration of PEH and PWUD in those areas. Recent gentrification and anti-homelessness laws that criminalize people living outside have exacerbated the situation resulting in racial, economic and gender disparities in arrests, incarceration and prosecution. People who identify as TGI experience high rates of poverty and unemployment, suicide attempts, limited access to medical care, discrimination and violence, including hate crimes. People who engage in sex work experience increased rates of violence and health risks, face barriers in accessing legal and social services and have limited access to medical care, including non-stigmatizing medical care. LEAD aims to reduce contact with law enforcement and resulting arrests and charges. LEAD addresses root causes of frequent law enforcement contact that are related to from substance use, unmet mental health needs and/or extreme poverty.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Goals for LEAD and harm reduction case management care for people who identify as TGI and for people engaged in sex work include: 1) reduce law enforcement contact, arrests, criminal cases filed and time on probation for LEAD participants after 12 months of participation; and 2) increase access to harm-reduction services and supplies that give participants tools to reduce risk and increase safety.**

**Objectives:**

**Launch 4 new LEAD sites by executing contracts with Harm Reduction Intensive Case Management (HR-ICMS) provider for each site and establishing LEAD Operational Work Group (OWG) members for each site (ie law enforcement, public defense, and prosecution) within 1 month of contract execution.**

**Refer 100 individuals to each LEAD site within 12 months of contract execution for a total of 400 LEAD participants.**

**Outcomes:**

**Reduce community calls to law enforcement for issues that stem from poverty, substance use and/or mental health.**

Please describe the key activities of the recommended project:

**LEAD and harm reduction case management services for people who identify as TGI and for people engaged in sex work provide voluntary harm reduction services to people who have frequent contact with law enforcement in order to prevent arrests and reduce harms that the legal system inflicts on individuals.**

**LEAD prioritizes referrals from law enforcement, justice partners (e.g., prosecution, defense attorneys, probation) and community partners for people who have multiple contacts with the legal system, people who are typically excluded or underserved by the existing social service system, and people who are disproportionately impacted by racial disparities in policing, arrests and sentencing.**

**There are three referral pathways into LEAD: 1) Pre-booking Diversion: Law enforcement can divert people to LEAD rather than arrest them when an alleged crime occurs; 2) Social contact referral: Law enforcement and others in legal system (e.g., prosecutors, defense attorneys, probation) can refer people who are reflective of LEAD priority population without the occurrence of any alleged crime; 3) Community referral: community members (including community organizations and businesses) can directly refer eligible people to LEAD without involving law enforcement or other legal systems.**

**The LEAD Operational Work Group (OWG) is a multi-disciplinary team that guides the day to day implementation of the program. Each LEAD site has an OWG that is made up of the Los Angeles County Office of Diversion and Reentry (ODR), the HR-ICMS provider for the LEAD program, law enforcement and prosecutors. The OWG meets every other week to discuss implementation, participant referrals and operational issues. These meetings are a setting for care coordination and provide opportunity for creative problem solving among ODR, HR-ICMS providers, law enforcement, and prosecutors with the common goal of reducing harm and improving outcome for LEAD participants.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**ODR manages LEAD and harm reduction case management programs. Case managers carry caseloads of no more than 20 people per case manager to ensure that case managers have the capacity to work creatively and attentively with participants. ODR LEAD and harm reduction case management participants have access to DHS and ODR resources, such as interim housing, clinical care, and medical support.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_ODR-LEAD.pdf](#)

122.3KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**LEAD (Let Everyone Advance with Dignity/Law Enforcement Assisted Diversion) is centered at the intersection of public health, public safety and racial justice. LEAD builds a non-punitive, community-based system of response and care to better address root causes of frequent law enforcement contact that is related to substance use, unmet mental health needs, and/or extreme poverty. The ODR LEAD program has been operating in LA County since 2017. ODR currently manages 3 LEAD sites: South Los Angeles/North Long Beach; Hollywood; East Los Angeles. This proposal highlights the opportunity to expand LA County to 2 geographic areas with high rates of criminalization and arrests (a new site in Skid Row and expansion of Hollywood site to include West Hollywood) and among two populations who are disproportionately targeted for arrest (people who engage in sex work and people who identify as TGI).**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**LEAD is an evidence based national model that has demonstrated up to 60% reductions in recidivism for program participants in short and long term evaluations. Evaluation of LEAD in LA County found that LEAD participants were much less likely to have misdemeanor or felony arrests, or felony cases filed after 12 months in LEAD. LEAD participant also had less time on probation.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**For LEAD and harm reduction case management care to be effective, staff and case managers providing harm reduction case management need to be linguistically and culturally representative of the communities in which they work. All sites would encourage hiring people with lived experience relevant to their respective programs. Finally, all sites would utilize service models that structure case management in a way that provides nuance, creativity and flexibility with service delivery. This allows case management providers to assist participants with the goals that they have in a manner in which is most appropriate to that individual. Any number of culture-centered practices can be incorporated into LEAD and harm reduction case management to engage and meet the needs of participants.**

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**3,727,903.7**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**DHS Personnel Costs: \$429,003.36**

**Operating costs (contract to Community based organizations to provide HR-ICMS): \$2,960,000**

**Indirect: \$338,900.34**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**PDF**

[Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_ODR-LEAD.pdf](#)

111.9KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**DHS Office of Diversion and Reentry (ODR)**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 4:04:38 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**ReEvolution Reentry Collective**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 4 - Reentry Planning & Release**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

**Non-Carceral Diversion and Reentry**

Please indicate which of the following sub-categories connected to Non-Carceral Diversion and Reentry applies to your recommended project:

- **Non-clinical reentry services**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 2 - San Fernando Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**ReEvolution's project will serve the formerly incarcerated community and their families primarily in the indicated areas. ReEvolution will continue to cultivate relationships with the transitional homes and other reentry hubs that we currently serve in those areas and will expand our reach with an emphasis on returning lifers and the youth offender population, and those to whom we provide rehabilitative programs at various state prisons.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90003**  
**90006**  
**90008**  
**90011**  
**90015**  
**90021**  
**90014**  
**90013**  
**90017**  
**90502**  
**91340**  
**90063**  
**90007**  
**90037**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**
- **other**
- **Formerly incarcerated life-term persons ("lifers")**

Equity and Impact Statement:

The project will employ equitable, data-driven strategies and person-centered, trauma-informed care along with validated case management practices to maximize the opportunity for all formerly incarcerated persons to experience new choices, reach their full potential and successfully reunify with families and communities. Reentry services will be delivered by those with lived experience, including formerly incarcerated persons, will be based on evidence-based practices, and will be implemented with sensitivity given to the varied challenges each reentering individual uniquely faces coupled with attention to general racial and economic disparities and the blanket marginalization faced by this group. Increased access and introduction to relevant services, creation of safe community, and ongoing support and tracking, enhance the likelihood that wellness is maintained by the reentering community, and justice system involvement is equitably minimized.

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

Reentry services are critical as those who have been incarcerated face many obstacles in rebuilding their lives, which perpetuate cycles of crime and poverty if they cannot be overcome. According to the Dept of Health and Human Services Office of Minority Health, pressing needs upon reentry, such as housing, employment, and education, are compounded because justice-involved individuals have disproportionately high rates of chronic health conditions, mental health issues, and substance use disorders. Our project provides comprehensive case management to fill gaps in the areas of housing referrals, workforce readiness, technical and financial literacy and education and training while it also addresses mental health issues, substance use disorder treatment, community building, family reunification, emotional support, and health care and wellness. This holistic approach serves the spectrum of unmet needs that historically contribute to the cycle of poverty and incarceration.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Goal 1: Improve the wellbeing and reentry success of program participants through active support and connection with relevant resources. Objectives for this goal include conducting outreach/in-reach, screening and enrolling participants into the program, and intensive case management. Outcomes include (relative to similar, non-served populations) higher rates of services received, employment, engagement in substance use disorder treatment, mental health, and system navigation, and overall wellbeing as measured by validated assessments.**

**Goal 2: Decrease justice involvement among program participants. Objectives for this goal include increasing access to resources and socioemotional skill development. Outcomes include (relative to similar, non-served populations) fewer arrests during and after service provision, involvement in prosocial activities, and improved coping skills as measured by validated assessments.**

**Goal 3: Build sustainable self-efficacy among program participants. Objectives for this goal include preparing for transition out of intensive case management upon enrollment, creating personal success plans within the individualized service plan, and providing life coaching as an element of case management toward broadening life choices. Outcomes include sustained success along the continuum of care as measured by number and quality of community supports.**

Please describe the key activities of the recommended project:

**Workforce readiness:** We will provide workforce readiness support starting with a career advisor assessment, resume help, job search assistance, interview skills, referrals to other service providers, and help identifying training or education needs to help people achieve the employment they want. We will offer customer service and employee management training to increase employment skills. **Mental Health Treatment:** We will provide an initial assessment and ongoing/holistic care plan created for/with individual clients by a licensed therapist in addition to monthly restorative circles to process and heal both the trauma of their incarceration and stresses of reentry, quarterly outdoor and community building activities to foster pro-social values and experiences, periodic workshops in art therapy/PTSD/self-care, and referrals to higher care when necessary. **Substance Use Treatment:** We will provide an initial assessment and ongoing/holistic care plan created for/with individual clients by a staff certified substance use counselor to support treatment/prevention of substance use disorders, and refer people to detox or higher care when necessary. **System Navigation:** We provide assistance obtaining vital documents, driver's license, government benefits, health insurance, and more. We will assist in finding housing or make referrals to other service providers, and assist with school/financial aid applications, financial/technical literacy, and more. **Legal Services:** We will provide an initial assessment of legal service needs, provide assistance to better understand parole conditions, contest parole conditions, record expungement, understanding/removal of occupational licensing barriers, utilize legal documents/statutory support that increase access, or understanding when employers/landlords can or cannot inquire about criminal record, review of legal obligations such as child support or court ordered/DMV classes to ensure obligations are met, and referrals as necessary.

Please describe any additional considerations that should guide how the recommended project is implemented:

The recommended project will be implemented by ReEvolution, a nonprofit organization that has provided successful reentry services in Los Angeles for four years. Those with lived experience provide leadership in creating and implementing the reentry services. ReEvolution has expertise in delivering these services to returning populations, particularly youth offenders and lifers, and seeks to begin the reentry experience with in-reach into the prisons in which it delivers programming.

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template.docx](#)  
26.3KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

#### **Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

ReEvolution is seeking expansion of our existing project, ReEvolution Reentry Collective ("RRC"). RRC provides case management, mentorship, community building, family reunification, and group emotional support to the reentering population. RRC has used the core principles of trauma-informed care – safety, trustworthiness, choice, collaboration, and empowerment – for the life of the project. In its expansion, RRC will continue to utilize a combination of evidence-based approaches; motivational interviewing, which will be utilized through a trauma-informed care approach, and the Credible Messenger/Transformative Mentoring system. Case Managers will have lived experience and will be provided with training in these approaches. The existing project began as an outgrowth of in-reach in prisons during which we realized that reentry preparation for incarcerated persons, coupled with the shortage of individualized and accessible reentry services offered outside, proved inadequate to sustain successful reentry. When the RRC began four years ago, ReEvolution was programming in one California prison. We have now received funding to deliver programs to six prisons and seek to expand the RRC accordingly. ReEvolution's in-prison programming was created for the "youth offender" population and is co-facilitated by lifers, most of whom entered prison as juveniles. RRC's reentry population is representative of these populations and provides an intergenerational circle of learning, healing, support, and skill exchange. ReEvolution's combination of in-reach and outreach reentry services to incarcerated youth is of particular importance; the establishment of foundational trust inside provides opportunity for a consequential increase in reentry success that meaningfully decreases that age groups' exceptionally high degree of recidivism. RRC provides our outreach services at Los Angeles transitional facilities as well as independently and in collaboration with other organizations.

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**ReEvolution has effectively created a community of emotional support for a diverse system-impacted population as evidenced by continuing strong participation in emotional support groups (even via Zoom), activities, and mentoring relationships formed as a result. We also have been effective at providing successful individualized case management as evidenced by participant wellness and satisfaction and low recidivism rates. ReEvolution has provided reentry support to at least 800 people.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**The recommended project will be staffed by those with lived experience and all those involved will be selected for their ability to understand, interact with and honor people from cultures and/or belief systems different than their own. Additionally, all those employed will be required to self-assess, exhibit sensitivity and be open to growth in this area. Training in cultural competence will be provided and discussion encouraged. Reentry services and delivery of those services will be effectuated with counsel from a diverse group with an intention to integrate and appreciate the traditions of all cultures and backgrounds to maximize engagement.**

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**614,969.45**

Please provide the total one-time start-up cost for the project:

**18,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**\$419,731.14 - Personnel**  
**139,332.00 - Operating Costs, including One-time Start-up Costs**  
**55,906.31 - Indirect Costs**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22.xlsx](#)  
27.6KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 4:34:21 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### Community Owned and Operated Youth Centers

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)
- Intercept 4 - Reentry Planning & Release

CFCI Focus Area:

### Youth Development (including but not limited to education support, etc.)

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- Physical youth centers or resource hubs for youth
- Leadership development or civic engagement
- Mentoring or peer support
- Education support
- Employment support, work-based learning, or internships
- Support for social and emotional skills
- Support for health and wellbeing
- Support for creative expression
- Support for physical activity or play health

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 6 - South Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**This proposal will serve the zip codes with the highest rate of youth arrest using data presented by the Youth Justice Work Group. These areas are:**

**Antelope Valley: SPA 1, zip codes, 93535 and 93534**

**South LA: SPA 6, zip codes 90011, 90037, 90047, 90044**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**Antelope Valley: zip codes, 93535 and 93534**

**South LA: zip codes 90011, 90037, 90047, 90044**

**I was unable to figure out how to certify whether these are listed in the ARDI or JENI, but I believe they are.**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**
- **Community-based organizations**

Equity and Impact Statement:

**Our proposal supports the reclamation of existing, vacant spaces in LA County by community-based organizations (CBOs) who, along with local youth and residents will shape the process of transforming these spaces into youth and community resource hubs. These youth centers will provide system impacted and marginalized Black and Brown communities with much needed programming and services. The hubs will act as safe and supportive spaces encouraging youth development, educational access, and job readiness while decreasing justice system involvement and community violence.**

**This proposal emphasizes community ownership, as the county will transfer its ownership of land and properties to a shared trust of local CBOs that will co-own, co-manage, and co-govern youth centers with the youth they serve. CBOs will receive technical assistance and capacity-building such as legal and financial support, and collaborative management training to move into full ownership of youth centers.**

Please describe the need(s) this recommendation addresses:

**"LA County needs more youth centers because they keep youth away from the violence in their community. Youth centers provide a place of mentorship and increase folk's leadership. Youth centers house resources and youth training and give back to the community it resides in with food and real community workers that look like them." -Blacc Jackson, YJC Organizer and Youth Commissioner**

**Justice system involvement is detrimental to youth development and leads to recidivism. Recent data provided by the Juvenile Justice Coordinating Council shows that about a third of LA County youth are considered to be at-risk and in 2018, there were 8133 youth arrests. Areas with high rates of youth arrest also face high rates of community violence & economic disadvantage and lack youth development resources as a result of systemic racism.**

**Thus, we propose launching youth centers, resource hubs that provide comprehensive trauma-informed, culturally relevant support services, in SPA 1 and in SPA 6.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**While further research is needed to define specific "SMART" goals, asset-based community development and the presence of CBOs has been proven to reduce community violence. Positive youth development programming delivered by peer navigators and credible messengers has proven to improve outcomes for youth and reduce recidivism. This proposal will help promote the following objectives:**

**Through the process:**

- Community empowerment and civic inclusion through participatory site selection and design, as a model of participatory budgeting**
- Increased community cohesion**

**For youth participants:**

- Improved socio-emotional outcomes, improved self esteem and sense of self**
- Increase in youth jobs through job readiness training and the employing youth directly**
- Improved academic outcomes and reduction in truancy**
- Reduction in recidivism**

**Community at large:**

- Reduce youth arrest**
- Reduced community violence**
- Increase local spending as youth centers draw in staff and local residents**
- Increase local job opportunities to run youth centers**
- Increase community ownership and combat gentrification**

Please describe the key activities of the recommended project:

**This proposal funds youth centers by repurposing properties in key zip codes. Youth centers are foundational to Youth Justice Reimagined (YJR). Key activities for developing youth centers are divided into 3 categories: Process, Community Ownership, and Operations.**

#### **Process**

- Allocate money for planning as a collaboration between a consultant, third party administrator (TPA), Youth Justice Advisory Group (YJAG), and Department of Youth Development (DYD) to identify existing spaces in key zip codes including vacant or under-used county buildings, and open rooms in recreational spaces and parks, and/or private buildings for sale
- Create a robust and participatory youth and community engagement process to determine which space(s) to use with the allotted budget and to shape the RFP
- TPA creates RFPs for CBOs to operate youth centers based on selected sites. If selected sites are large buildings, collectives of CBOs should be prioritized to allow for capacity building of smaller CBOs

#### **Community Ownership**

- To maximize impact, youth centers should be developed from existing properties such as unused County buildings
- After launching youth centers, CBOs should also be provided with technical assistance and capacity building resources to support fundraising, contracting, and legal assistance, to transition ownership of the properties to the CBO(s) within 3 years

#### **Operations**

- CBOs should be provided with at least 3 years of funding to launch and run youth centers
- Youth centers should employ residents from the community they are located in
- Key services should include career training, mental health support, arts & culture, sports, re-entry support with peer navigators, and basic resources like food and clothing.
- Youth centers to be open until 10:00 PM and should work to provide 24-hour emergency housing and assistance

Please describe any additional considerations that should guide how the recommended project is implemented:

- The participatory selection process could lead to selecting one large site, or 2+ smaller sites in each SPA
- Support CBOs to own and operate youth centers and, where space is available, allow for smaller CBOs to own offices in youth centers as part of a collective. Prioritize collectives in the RFP process
- Staff of CBOs and youth centers should reflect the community they serve
- Centers should be open until 10:00 PM, and work toward 24-hour services, including temporary shelter for youth

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[FY 22-23\\_Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template \(1\).docx](#)  
18.7KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

#### **Adaptation of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**This proposal is related to existing efforts related to Youth Justice Reimagined (YJR), and the launching of Youth Development Networks as a key component of YJR. These youth centers will be an important part of the Youth Development Networks. There are emerging efforts by the YJAG, YDD, and Designing Justice + Designing Spaces (DJDS) to design and develop 24-hour youth centers. We see this proposal as different but complementary to those efforts. As YDD and DJDS continue the important work of planning for and designing these centers, this proposal aims to leverage existing spaces, expedite the distribution of resources to CBOs, and build community ownership in areas of high need. LA County needs HUNDREDS of youth centers to truly meet youths' needs, so these efforts will not be duplicative. Collaboration and coordination with existing efforts are planned for in the implementation of this proposal.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**For youth participants:**

- Improved socio-emotional outcomes, improved self esteem
- Increase in youth jobs through job readiness training and the employing youth directly
- Improved academic outcomes and reduction in truancy
- Reduction in recidivism

**Community at large:**

- Reduce youth arrest
- Reduced community violence
- Increase local spending as youth centers draw in staff and local residents
- Increase local job opportunities to run youth centers
- Increase community ownership

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Youth center staff should reflect the community they serve and integrate culturally-rooted practices in youth programming. This includes arts and culture, political education and history, restorative and healing practices, and other activities relevant to the communities served.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**5,500,000**

Please provide the total one-time start-up cost for the project:

**10,000,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**\$1M (\$500K per SPA) for consulting/planning period and ongoing community engagement for site identification, design, and collaborative development of RFP**

**\$4M for operating costs (\$2M per SPA)**

**\$500K (\$250K per SPA) for TA to work towards ownership, including legal, project management, fundraising, and capacity building for CBOs**

**\$10M (\$5M per SPA) for one-time building renovation and improvements. More funding may be needed, could be supplemented with ARPA funds**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22.xlsx](#)  
18.9KB

Please select the entity that you recommend administer or manage the grant for this project:

**Third Party Administrator**

Page 1 - Contact Information

Project or Concept Recommendation Title:

**Reentry Employment Program**

[Redacted contact information]

Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 4 - Reentry Planning & Release**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

**Job Training and Employment (including but not limited to education support)**

Please indicate which of the following sub-categories connected to Job Training and Employment applies to your recommended project:

- **Job training**
- **Job placement**
- **Career planning or training**
- **Ongoing professional development**
- **Work-based learning or internships**
- **Job retention**
- **Job advancement**
- **other**
- **Employment Social Enterprise (ESE) transitional job opportunities**

Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 2 - San Fernando Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Chrysalis' program is open to all residents of Los Angeles County. However, based on the locations of our offices, our long-standing partnerships, and our target populations, communities with higher levels of need are primarily reflected in the individuals served. See following questions for more data related to JENI Index ranking of need. For example, our top five neighborhoods served: Downtown, Vermont Vista, Vermont Square, Pacoima, and Central-Alameda, all include indicators of high need.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**Of the top 50 zip codes from which Chrysalis clients are served, 92% fall in the Highest or High Need JENI Levels. In addition, Chrysalis currently serves individuals from every one of the top 10 zip codes based on the JENI Ranking of High Needs. Chrysalis' top 10 zip codes served include: 90013, 90044, 90037, 91331, 90011, 90003, 90014, 90017, 90001, 90057.**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People reentering their community after incarceration**
- **Community-based organizations**

Equity and Impact Statement:

**Chrysalis' Reentry Employment Program project will help individuals overcome barriers to reconnecting to the workforce through individualized case management, an evolving job-readiness program, and by providing access to an array of supportive services. Chrysalis' priority populations include individuals with prior involvement with the justice system, history of substance use, lack of stable housing, and insufficient resources to find and retain employment. Chrysalis uses a number of tools – including the ARDI Equity Explorer, the JENI, and USC's Neighborhood Data for Social Change (NDSC) platform – to guide our work in the communities we serve. Chrysalis envisions a community in which everyone has the opportunity to work and thrive.**

Please describe the need(s) this recommendation addresses:

The majority of people who enroll in Chrysalis have either a felony (48%) or misdemeanor (33%) conviction, and most clients have experienced homelessness. Chrysalis addresses these barriers from both the jobseeker and the employer side: our core services help resolve issues that prevent successful employment, and we work with employers to remove job requirements, such as a credit check or clean criminal record, that present unnecessary exclusions from employment. Comprehensive, individualized services help Chrysalis participants to expunge their criminal records, address poor credit histories, and establish good job references.

In 2020, Los Angeles County had over 60,000 people experiencing homelessness.

The County supervises 12,000 state parolees under AB 109, and 60,000 adult probationers are supervised at 19 area offices throughout Los Angeles County. This represents the potential demand for employment services in the target populations.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**PROJECT GOAL:**

To achieve economic self-determination for 60 to 75 Los Angeles residents with significant barriers to employment (unstable or no housing, history of justice system involvement, experience of trauma, etc.)

**OBJECTIVE #1:**

During the first six months of the project period, Chrysalis will enroll 150 individuals with significant barriers to employment in the Chrysalis core employment preparation program.

**OBJECTIVE #2:**

During the one-year project period, Chrysalis will provide program participants with core program services. In addition to the job preparation curriculum, each participant will receive individualized assistance with obtaining identification, social service needs, counseling, self-help support groups, expungement of criminal records, money management training, and resources such as tools, clothing, and transportation passes to facilitate employment success.

**OBJECTIVE #3:**

During the one-year project period, 50 participants will be hired by Chrysalis Enterprises, a social enterprise offering paid employment experience for program participants.

**OBJECTIVE #4:**

During the one-year project period, 85 project participants will be hired by Chrysalis employer partners. Chrysalis will seek union jobs, employment with career paths, and those considered "high road" with good pay (\$18-\$20/hour and higher) and benefits.

**PROJECT OUTCOME:**

70% of those obtaining employment through the Chrysalis Program will still be employed six months after their hire.

Please describe the key activities of the recommended project:

Chrysalis has developed a model that is successful in transitioning people out of poverty to self-sufficiency, supporting them in every phase of their employment.

**The strategy includes:**

Individualized, trauma-informed services that overcome the barriers that come from oppression and systemic racism.

Comprehensive preparation for employment that gives participants the opportunity to experience respect, empowerment, and inclusion.

Transitional jobs offering authentic employment experience to develop solid skills and experience that gives employers confidence in the individual.

Relationships with employers who have good jobs to offer and who count on Chrysalis to help them meet their need for reliable employees.

Permanent jobs providing livable paychecks, family benefits, and opportunities for professional growth.

Job retention services to support participants when there are challenges in the workplace or in their personal lives that affect their job performance.

Career development so that participants can advance in their jobs or follow their interests in additional training and certification to reach their full potential.

Please describe any additional considerations that should guide how the recommended project is implemented:

**There are a number of considerations that will factor in to implementation:**

- 1) The current economy and staffing shortages support ample opportunities for employment. However, economic changes can affect program outcomes.**
- 2) Employers continue to need support and encouragement to adopt Fair Chance policies. Chrysalis is skilled at providing this encouragement.**
- 3) If COVID numbers increase substantially during the implementation phase, Chrysalis will factor those impacts into program roll-out.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

**DOCX**

[Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Chrysalis\\_5-2-22.docx](#)  
11.8KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**Chrysalis trauma-informed employment services reflect best practices for those with serious barriers to self-sufficiency. The program includes job readiness assessment, training, employee development, transitional jobs, and permanent job placement.**

**Beginning with an orientation and enrollment which includes assessment of the individual's job experience, barriers to employment, and employment goals, each participant is assigned to an Employment Specialist to develop an individualized plan that includes supportive services and resolution of employment barriers (identification, legal issues, unstable housing, etc.)**

**Chrysalis Enterprises offers transitional employment in one of four social enterprise companies based on the individual's job interest: Staffing (data entry, phoning, events production, etc.); Works (street maintenance for cities and business districts); Roads (freeway maintenance); and Safekeeping (storage and janitorial).**

**The Chrysalis core program includes these components:**

**Life Skills Education: Participants attend workshops on essential life skills to improve their ability to compete in the job market.**

**Resume Writing and Interview Technique: Through one-on-one sessions with volunteers and Employment Specialists, participants create resumes and practice interviews.**

**Resources: Chrysalis offers TAP cards, hygiene items, tools, work clothing, and referrals for housing, childcare, legal services and other obstacles to retaining employment.**

**Transitional and Permanent Employment: Participants may be placed in a transitional job, and for those ready for the open market we offer a network of over 200+ employers.**

**Personal Development: Participants receive feedback from supervisors and employment services staff to improve hard and soft skills.**

**Job Retention: When a participant obtains permanent employment they continue to have access to Chrysalis resources and services for job retention and advancement.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Chrysalis engaged 3,070 people in 2021 with its core program. 56% were justice involved. Chrysalis Enterprises employed 1,611 clients who earned over \$17 million in wages. 1,553 individuals secured employment in the mainstream economy. And at the end of 2021, 74% of clients contacted were still working at the 6-month mark post initial placement. Chrysalis previously participated in a third-party evaluation called the Mathematica Job Study (MJS), which demonstrated positive employment outcomes.**

Does the recommended project include culture-centered practices?

**Unsure**

Please describe how the recommended project would address the need to be culturally competent or culturally relevant to the populations it serves:

**While we indicated “Unsure” in response to the question above speaking to culture-centered practices, the recommended project would address the need to be culturally competent in various ways. Forty percent of Chrysalis staff members have themselves been participants in the Chrysalis program, bringing their own lived experience to their work. All staff are trained in cultural competence best practices, based on the populations served.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**449,923**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**The budget is primarily allocated to Personnel (\$260,449), with smaller shares going to Operating (\$148,572) and Indirect (\$40,902). The Personnel category includes mostly staff providing direct services and to those managing them. Operating includes funds for rent and supplies, as well as flexible funds for clients (ex. tools, uniforms) and scholarships. Chrysalis does not have an established Federal Indirect Cost Agreement so it uses the De Minimis rate of 10% as established by 2 CFR 200.414.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

[CFCI Budget\\_04.30.22 - Chrysalis Reentry Employment Program - 5-1-22.xlsx](#)  
13.7KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**Either the Office of Diversion and Reentry (ODR, soon to be JCOD) or the Workforce Dept. (WDACS)**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 4:46:47 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Harm Reduction Supply Purchase and Distribution**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**

CFCI Focus Area:

**Harm Reduction (e.g., services)**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- SPA 1 - Antelope Valley
- SPA 2 - San Fernando Valley
- SPA 3 - San Gabriel Valley
- SPA 4 - Metro Los Angeles
- SPA 5 - West Los Angeles
- SPA 6 - South Los Angeles
- SPA 7 - East Los Angeles
- SPA 8 - South Bay

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Harm reduction supplies purchased, such as naloxone, safer drug use supplies, safer sex work supplies, amnesty boxes, and wound care supplies would be distributed to people experiencing homelessness (PEH), people who use drugs (PWUD), including people of color at increased risk of overdose, people recently released from incarceration, and people engaged in sex work. The Office of Diversion and Reentry (ODR) is requesting \$1.7 million to support community providers across the County.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**All of the zip codes listed as high needs on the JENI tool would be areas potentially served by our recommended project because our scope is countywide. DHS direct and community contracted providers offer street-based outreach and other Harm Reduction services across the County, often engaging the County's most vulnerable residents.**

Which of the following population(s) would the recommended project serve?

- Youth (under 18)
- Young adults (ages 18-26)
- Women
- Men
- People who are transgender or nonbinary
- People who are pregnant or parenting
- People with mental health needs
- People with substance use disorders
- People who are experiencing homelessness or housing instability
- People reentering their community after incarceration
- Community-based organizations
- other
- People engaged in sex work

Equity and Impact Statement:

Harm reduction supplies would decrease health disparities, morbidity and mortality rates among PEH, PWUD, people engaged in sex work, POC, and people recently released from incarceration by distributing naloxone, sterile syringes and other supplies that decrease incidence of HIV/AIDs, STIs, viral hepatitis, COVID-19, soft tissue infections, and overdose fatalities. This project would continue efforts to equitably address health and overdose disparities by using data to identify regions across the County with the highest concentration of morbidity and mortality rates and expand use of street-based services to effectively engage hard-to-reach communities.

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**As overdose deaths and racial health disparities continue to increase, Harm Reduction services remain an essential response to avoid preventable health problems and fatalities.**

Overdoses remain the leading cause of unintentional death in the United States and have been the leading cause of death among PEH in Los Angeles County since 2017. Overdose deaths among PEH rose by 78% in the 12 months following the onset of the COVID-19 pandemic. Between 2017 to 2019, PEH's vulnerability to overdose continued to soar and were more than 35 times more likely to die of an overdose in comparison to the County's general population. During this same period, rates of overdose fatalities increased by over a third for Latinx PEH and almost doubled among Black PEH. With increased interest and momentum around Harm Reduction services and the service expansion funded under round 1 of CFCI, increased supplies are needed to adequately meet the demand from new and growing providers.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Goal:**

**Reduce health disparities, morbidity and mortality rates among PEH, PWUD, people engaged in sex work, POC and people recently released from incarceration in Los Angeles County by ensuring sufficient availability of Harm Reduction supplies to support urgently needed service expansion.**

**Objectives:**

**Increase capacity of Harm Reduction Clearinghouse by purchasing and obtaining \$1.7 million worth of harm reduction supplies, including nasal and intramuscular naloxone, wound care kits, safer sex work supplies, amnesty boxes for housing sites, and safer drug use supplies, including but not limited to sterile syringes and water, tourniquets, and filters, within 3 months of release of funding.**

**Distribute \$1.7 million worth of harm reduction supplies in monthly installments to DHS direct and contracted community programs, including Housing for Health mobile clinics and street-based Multi-Disciplinary Teams, Correctional Health Service' reentry harm reduction supply distribution pilot, Syringe Services Programs, interim housing sites, within 12 months of release of funding to decrease risk of STI, HCV, HIV/AIDS, overdose fatalities, and soft tissue infections among people recently released from incarceration, people engaged in sex work, PWUD and PEH. (Vast majority of supplies will be distributed to community-based Harm Reduction service providers.)**

**Outcome:**

**Document at least 5,000 uses of naloxone in overdose responses within the first 12 months of supply distribution, reflecting potential lives saved across Los Angeles County.**

Please describe the key activities of the recommended project:

**Key activities or strategies would include:**

- Navigating any supply shortages by working with multiple vendors and leveraging existing relationships to access and purchase needed supplies.
- Expanding clearinghouse and staff capacity to manage increased volume of supplies.
- Effectively tracking and maintaining inventory of supplies purchased.
- Providing harm reduction training series and field-based technical assistance to programs receiving supplies to support low-threshold, non-judgmental and whole-person centered approaches of Harm Reduction supply distribution.
- Training programs on data collection and reporting expectations, while protecting participant anonymity, avoiding collection of individual level data, and maintaining low-threshold services by eliminating unnecessary paperwork requirements.
- Supporting Harm Reduction service providers and participants to increase comfort around using both nasal and intramuscular naloxone and dispelling any misinformation about the efficacy of either form of the lifesaving medicine

Please describe any additional considerations that should guide how the recommended project is implemented:

**Harm Reduction services are designed to offer resources anonymously with no requirement for collection of individually identifiable data. Research by Davidson, Chakrabarti, Marquesen (2020) indicated that individualized data collection acted as a barrier to providing harm reduction services due to fears about loss of anonymity or arrest. Therefore reporting requirements would focus on volume of supplies distributed, in which SPA, when, and any uses of naloxone in an overdose event.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Supplies.docx](#)  
24.2KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**Massive increases in harm reduction supplies are needed to meet unprecedented service demand and provide community programs with the resources needed to grow and build service infrastructure. Harm Reduction supplies purchased would support the existing harm reduction program expansion funded under Round 1 of CFCI dollars and help meet general growing demand for supplies among community partners, as interest in Harm Reduction services builds across the County. Round 1 of CFCI programming is supporting expanded field-based Harm Reduction services among almost 50 Housing for Health contracted Multi-Disciplinary Teams across the county, community-based syringe services programs (SSPs) in SPAs 4, 6 and 8, and mobile service capacity within training and technical assistance lead, Los Angeles Community Health Project (CHPLA).**

**Additionally, as commitment to Harm Reduction services gains momentum across the County, DHS direct and contracted programs, including interim housing sites and mobile clinics, are experiencing increased need for naloxone and other harm reduction supplies. Also, these supplies would support a CHS Care Transitions reentry harm reduction supply distribution pilot. In effect, we are proposing funds for FY 22-23 and FY 23-24 to upscale volume of harm reduction supplies in our clearinghouse, including nasal and intramuscular naloxone, wound care kits, safer sex work supplies, amnesty boxes for community interim housing sites, and safer drug use supplies, such as sterile syringes and water, tourniquets, and filters. More than 85% of harm reduction supplies would be distributed directly to community-based organizations.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Harm Reduction services are proven effective in decreasing incidence of HIV/AIDs, STIs, viral hepatitis, soft tissue infections, and overdose fatalities. Successful outcomes from our current supply distribution include the LA 50K initiative, which challenged the County to distribute 50,000 naloxone kits in 10 months. ODR collaborated with several county and community partners to distribute 54,128 units of naloxone in under 10 months and collected reports of almost 6,000 uses of naloxone.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Yes, the training and technical assistance provided by experienced community-based syringe services program, Los Angeles Community Health Project would incorporate culturally-centered practices. Training and technical assistance will be available in English and Spanish. Training content would be developed by SSP staff with lived experience of drug use, sex work, incarceration and/or homelessness.**

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**1,700,000**


Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Costs for our recommended project would be limited to \$1.7 million of harm reduction supply purchase per year. Supplies purchased would include nasal and intramuscular naloxone, wound care kits, safer sex work supplies, amnesty boxes for community interim housing sites, and safer drug use supplies, such as sterile syringes and water, tourniquets, alcohol swabs, and filters. No personnel costs, operating costs or indirect costs would be included in this project's budget.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

 [Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Harm Reduction Supplies.xlsx](#)  
25.7KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**DHS Office of Diversion and Reentry**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 5:04:39 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **From Treatment, Diversion or Jail to Work!**

[Redacted text block containing contact information]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 1 - Law Enforcement Contact Up to Arrest (Pre- or Post-Arrest Diversion)**
- **Intercept 4 - Reentry Planning & Release**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

### **Job Training and Employment (including but not limited to education support)**

Please indicate which of the following sub-categories connected to Job Training and Employment applies to your recommended project:

- **Job training**
- **Job placement**
- **Career planning or training**
- **Work-based learning or internships**
- **Job retention**

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 3**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 2 - San Fernando Valley**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The project would serve all of the San Fernando Valley with the focus on Van Nuys (91405), North Hollywood, Pacoima, San Fernando, Tarzana, Reseda, Canoga Park**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**91405, 91601**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People who are incarcerated**
- **People reentering their community after incarceration**

Equity and Impact Statement:

**This project will equitably reduce justice system involvement for those who have been in the criminal justice system and prevent or reduce justice involvement for those with substance use disorder and/or experiencing housing instability.**

Please describe the need(s) this recommendation addresses:

The population served by CLL has a high unemployment rate due to multiple employment barriers, such as gaps in work history, lack of education and training, prior criminal convictions, and unstable living situations. CLL is currently co-located in a drug treatment center in North Hollywood to provide employment services, however the funding is specific to those who have been incarcerated. Many of the treatment clients in the SFV have escaped incarceration simply because they have not been arrested. Without employment and recovery support they are at risk of relapse, poor health outcomes, homelessness and ultimately entering the criminal justice system.

In addition CLL has not been able to serve those on summary probation who would also benefit from the peer-guided employment services to avoid further criminal justice involvement, while funding for current probationers is ending after 5 years leaving a gap in peer services for those who have relied on CLL.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Center for Living and Learning will use the "From Treatment, Diversion or Jail to Work!" to increase economic security and prevent/reduce justice system involvement by providing employment services education, paid work experience and individualized career counseling/training to improve employment outcomes for those for those re-entering the community, recovering from substance abuse/mental health issues, transitioning or diverted from incarceration so that they may enter the workforce.**

**Objective #1 A minimum of 75 clients will be identified and assessed to receive intensive employment services.**

**Outcome #1 A minimum of 60 clients will have completed job readiness.**

**Objective #2 A minimum of 10 clients will be enrolled in paid work experience.**

**Outcome #2 A minimum of 7 clients will complete 300 hours of paid work experience.**

**Objective #3 A minimum of 60 clients will work with job developer for job placement.**

**Outcome #3 A minimum of 50 clients will obtain employment.**

Please describe the key activities of the recommended project:

**Key Activities include:**

**Objective #1 Conduct outreach; perform assessments to determine correct needs and refer to appropriate services which include job readiness, job training, paid work experience, case management, job placement and retention services. Job readiness services include practice applications; resume and cover letter writing; interview techniques and follow up etiquette; proper grooming, work habits and ethics; financial literacy; help obtaining a California ID; and assistance purchasing interview clothing and work uniforms. Linkages to training will be provided to appropriate candidates.**

**Objective #2 Co-enroll in CLL's paid work experience program for up to 300 hours to provide quick access to earned income while gaining basic work habits and transferable skills customer service provided by peer staff onsite.**

**Objective #3 Provide Activities also include applying for jobs online; attending recruitment fairs; working with various staffing agencies and employers to provide direct job placement**

Please describe any additional considerations that should guide how the recommended project is implemented:

**This project will utilize peer staff who themselves have overcome the barriers faced by the targeted population. CLL utilizes evidence based practices including Cognitive Behavioral Interventions.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template CLL.docx](#)  
16.9KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**CLL has a demonstrated history for over 20 years serving the targeted population by a team of staff members who graduated CLL's paid apprenticeship program, including the executive directly. Currently CLL has four grants to provide employment services that are extremely specific in eligibility criteria and one of the multi-year projects is ending.**

**A CalCRG grant to provide employment services onsite at a residential treatment center requires the clients to have justice involvement and CLL must exclude those with substance use disorder only. A State of CA grant serves only those who are exiting CA state prisons, SECTOR training program for those who are justice involved and a current SB678 grant served only those on felony supervised probation and is ending.**

**CLL has met and continues to meet the deliverable and outcomes for each project. This project would allow CLL to continue providing high level peer guided services to our at most-risk neighbors who do not fall into the above categories and most importantly keep those at risk of justice involvement out of the criminal justice system.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Azusa Pacific University (APU) conducted an evaluation of similar project at treatment center that ended 9/21. CLL had 119% of target enrolled with 70% placed into employment.**

**73% of those who completed paid work experience maintained employment.**

**APU concluded that "CLL' s job readiness program serves as a best practice demonstration, providing guidance on how public health departments and community-based agencies can partner to build a route to recovery and employment for individuals.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Because services are provided to the priority population by the priority population, we are able to develop immediate rapport, address resistance, and engage the clients "where they are at." Moreover, CLL staff is trained in techniques and modalities that ensure culturally appropriate outreach and engagement including trauma-informed care and motivational interviewing. Lastly, we practice the utmost care and compassion with all our clients, attending closely to cultural, linguistic, and other "identity" matters. All staff operate from a strengths-based, non-biased approach. We utilize Motivational Interviewing and CB-style techniques to collaboratively guide clients toward their goals. We further utilize harm reduction and recovery principles to connect to those who are experiencing or recovering from SUD. Because we ourselves have navigated these systems, we are keenly attuned to the need for individualized, culturally appropriate services, and take great care in ensuring it.**

Please provide the total annual cost for the recommended project:

**308,510**

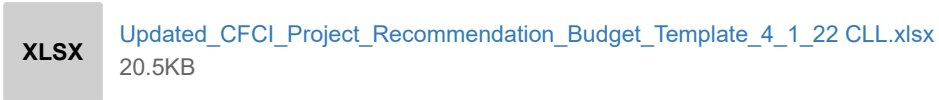
Please provide the total one-time start-up cost for the project:

**5,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

- 1. Personnel at \$134,124 to provide services and oversight.**
- 2. Operating Costs at \$141,340 to include client support and paid work experience wages.**
- 3. Indirect Costs at \$28,046 to cover overhead and admin costs such as insurance, accounting, legal , HR and other similar type costs.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:



Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 5:30:28 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Harm Reduction Drop In Centers**

[Redacted]

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[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**

CFCI Focus Area:

**Harm Reduction (e.g., services)**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- SPA 1 - Antelope Valley
- SPA 2 - San Fernando Valley
- SPA 3 - San Gabriel Valley
- SPA 5 - West Los Angeles
- SPA 6 - South Los Angeles
- SPA 7 - East Los Angeles
- SPA 8 - South Bay

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Drop-in centers would create 3 safe and resource-rich spaces in LA County for people experiencing homelessness (PEH), people who use drugs (PWUD), people recently released from incarceration, and people engaged in sex work. ODR would fund 3 community Harm Reduction service providers, each in different SPAs that lack a formal drop-in center. As a result, community Harm Reduction service providers located in SPAs 1, 2, 3, 5, 6, 7, and 8 would be encouraged to apply.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**All of the zip codes listed as high needs on the JENI tool, with the exception of any high need area located in SPA 4, would be an area potentially served by our recommended project.**

Which of the following population(s) would the recommended project serve?

- Youth (under 18)
- Young adults (ages 18-26)
- Women
- Men
- People who are transgender or nonbinary
- People who are pregnant or parenting
- People with mental health needs
- People with substance use disorders
- People who are experiencing homelessness or housing instability
- People reentering their community after incarceration
- other
- People engaged in sex work

Equity and Impact Statement:

Drop-in centers would help provide essentials, such as food, water, tents, blankets, undergarments, hygiene support, phone chargers, harm reduction supplies, and needed either by referral or on-site they will provide medical, mental health and other supportive services to decrease racial health disparities and incidence of food insecurity, HIV/AIDs, STIs, viral hepatitis, COVID-19, soft tissue infections, and overdose fatalities among PEH, PWUD, people engaged in sex work, and people recently released from incarceration. Locations of drop in centers will be informed by data on high concentrations of overdose mortalities, PEH and people recently released from incarceration and will prioritize participant engagement through hiring staff who have lived experience of homelessness, drug use, incarceration and/or sex work and providing harm reduction services that are low-threshold, non-judgmental, and whole-person centered.

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

Drop-in centers aim to reduce health disparities, morbidity and mortality among PEH, PWUD, people engaged in sex work, POC, and people recently released from incarceration. DPH's 2021 and 2022 reports on mortality rates among PEH in LA County found that overdose deaths rose by 33% in the first 7 months of 2020 and by 78% in the year following the onset of the COVID-19 pandemic. Since 2017, drug overdose has remained the leading cause of death among the County's PEH. Between 2017 to 2019, PEH were more than 35 times more likely to die of an overdose in comparison to LAC's general population, and rates of overdose fatalities increased by over a third for Latinx PEH and almost doubled among Black PEH. Overdose also is the leading cause of death among people recently released from prison or jail. Creating drop in centers will help address inequities in service access and increase capacity for long underfunded Harm Reduction service providers to offer potentially life-saving support.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Goal:**

Reduce health disparities, morbidity and mortality rates among PEH, PWUD, people engaged in sex work, and people recently released from incarceration in Los Angeles County by expanding infrastructure for safe, consistently accessible and resource-rich community spaces.

**Objectives:**

Support 3 existing community-based Harm Reduction service providers to each establish 1 drop-in center in Los Angeles County by July 1st, 2023 (or within 3 months of contract execution) to provide essentials, such as food, water, harm reduction supplies, hygiene support, and needed referrals to medical care and other supportive services, to PEH, PWUD, people recently released from incarceration, and people engaged in sex work for 5 days a week.

Each participating harm reduction provider will distribute a minimum of \$10,000 worth of harm reduction supplies (including but not limited to nasal and intramuscular naloxone, sterile syringes and safer drug use kits, safer sex work kits and wound care supplies) within 12 months of contract execution and for all subsequent years of funding.

**Outcome:**

Establish and maintain a safe and accessible space available 5 days a week for PEH, PWUD, people recently released from incarceration, and people engaged in sex work to access in 3 local Los Angeles County communities to decrease incidence of hunger, overdose fatalities, STIs, viral hepatitis, HIV/AIDS and other health complications resulting from drug use and hygiene barriers.

Please describe the key activities of the recommended project:

**Key activities or strategies would include:**

**-Identify an existing harm reduction provider situated within areas with concentrated need for the identified population of focus and with the existing space from which to build out a drop-in center.**

**-Incorporate feedback from potential drop-in center participants to ensure that resources offered reflect local need.**

**-Coordinate plans with local leadership, including Board of Supervisors and city leadership, to anticipate and address any community opposition to the drop-in center.**

**-Establish or further develop collaboration between selected provider and ODR's contracted training provider, Los Angeles Community Health Project (CHPLA), which will assist with harm reduction training to staff and supervisors and provide harm reduction supplies where needed.**

**-Develop material to provide staff and participants in case any questions arise with law enforcement about the distribution and possession of harm reduction supplies.**

**-Develop harm reduction capacity among drop-in center staff by providing intensive harm reduction trainings offered by contracted training provider, CHPLA, which may include harm reduction and engaging people who use drugs, overdose education and response, harm reduction supplies and how they are used, engaging people involved in sex work, stimulant co-use and drug trends, and harm reduction for supervisors.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**A consideration would be selecting community Harm Reduction providers that have strong ties with local participants. Community providers would build on their local presence to create safe and accessible drop-in spaces. ODR contracted training provider, CHPLA, would provide capacity building trainings to drop-in center staff and supervisors on overdose education and response, harm reduction supplies, strategies for engaging PWUD and people who engage in sex work, and recent drug trends.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Drop In Centers.docx](#)  
24.5KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Drop-in centers would be required to have staff who are linguistically and culturally reflective of the local community where participants live and the center is located. Staff would either be a peer support worker and/or encouraged to have lived experience of homelessness, drug use, incarceration and/or sex work to better engage participants with cultural sensitivity and knowledge.**

Please provide the total annual cost for the recommended project:

**900,000**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Costs for our recommended project would be limited to 3 contracts to community-based Harm Reduction service providers in the amount of \$300,000 each, for an annual total of \$900,000. Each contracted provider would establish one drop-in center and utilize the funding for staffing, rent, start-up costs, program supplies, and participant supplies and incentives. No County personnel costs, operating costs or indirect costs would be included in this project's budget.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Drop In Centers.xlsx](#)  
25.7KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**DHS Office of Diversion and Reentry**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 5:50:29 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **Third Party Administrator (TPA) for Youth Development Regions**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Leadership development or civic engagement**
- **Mentoring or peer support**
- **Education support**
- **Employment support, work-based learning, or internships**
- **Support for social and emotional skills**
- **Support for health and wellbeing**
- **Support for environmental or cultural competence**
- **Support for creative expression**
- **Support for physical activity or play health**

Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Willowbrook; Vermont Square; Lancaster; Florence; Compton; East Los Angeles; Hyde Park; El Sereno; West Adams; Gardena; Gramercy Park; University Park; Vermont Vista; Culver City; Watts; Lennox; Central-Alameda; Baldwin Hills/Crenshaw; Lincoln Heights; Carson; Boyle Heights; Palmdale; West Carson; Jefferson Park; Florence-Firestone, Inglewood**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

90059  
90061  
90037  
93534  
90003  
90221  
90043  
90016  
90222  
90047  
93591  
90044  
90002  
90011  
90008  
90062  
90220  
90018  
90001  
90023  
90022  
90063  
90007  
93536  
93544  
93552

Which of the following population(s) would the recommended project serve?

- Youth (under 18)

Equity and Impact Statement:

**This project will equitably improve the lives of LA County Youth by using a TPA to fund and support the coordination of community-based organizations (CBOs) to provide preventative and development services to the identified “Youth Development Regions,” filling gaps in the current service-provision landscape in which there is dearth of up-stream services available for young people. Services provided will be informed by data on justice system involvement, underinvestment, educational outcomes, SES etc., and will be committed to project improvement based on youth engagement and community feedback.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**Accessible and robust youth development services are crucial to support healthy communities, allow young people to thrive, and avoid justice system contact. LA County youth and their communities have been advocating on behalf of expanding YDD’s services to include development services. This project will fill gaps in the current service-provision landscape in which there is lack of preventative services available for young people to curb justice system involvement, as well as supportive services post system involvement. Regions & services provided will be informed by data on geographic need indicating communities most impacted by issues such as justice system involvement, underinvestment, low educational attainment, low SES etc., as well as by recommendations and need identified by the Youth Justice Advisory Group. The regions-based approach acknowledges differing service needs across the County, allowing for each region to be responsive to the service needs of that specific community.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Key project goals:**

- Provide robust youth development services to LA County youth
- Fund CBOs to meet the service needs of LA County youth
- Create coordinated networks of care and services within regions
- Reduce justice system involvement for LA County youth
- Increase preventative service offerings for youth in LA County

**Key project objectives:**

- Launch 3 Youth Development Regions consisting of 10 CBOs each, for a total of 30 CBOs
- Serve 2,250 youth (12-18 y-o) annually through Youth Development Regions
- Execute partnerships with 1 TPA and 30 CBO grantees

**Key project outcomes:**

- Create 3 coordinated networks of youth serving organizations as pilot sites for full County service provision
- Decrease number of justice involved youth
- Increase the diversity and accessibility of services and resources for youth and their families
- Create accessible networks of fiscal and structural support for community-based organizations and youth served

Please describe the key activities of the recommended project:

This project will utilize a TPA to fund and support the coordination of community-based organizations (CBOs), who will serve as “grantees,” to provide a full continuum of youth development services to the identified “Youth Development Regions.” Each pilot region (3) would fund 10 CBOs, providing a coordinated network of care, addressing the issue of an often-disjointed service landscape in LA County which creates barriers to accessing services for youth. The use of a TPA to administer funds to CBOs will provide for more flexible access to funding for CBOs, addressing the need for the County’s to be responsive to communities served in its funding practices.

- For CBO grantees: Provide full spectrum of youth development services, including but not limited to: mentoring/peer support, educational support, employment/ career support, social/emotional well-being, mental and physical health, arts and creative expression, reentry services, prevention, case-management, restorative practices, gang intervention, circle facilitation, etc.; work in partnership with TPA and YDD to fulfill role in care coordination; track and report participant data; attend YDD or TPA trainings as necessary; participate in coalition spaces as necessary
- For TPA: Design and circulate competitive grantee solicitation process based on recommendations put forth by the Youth Justice Reimagined Report and the Youth Justice Advisory Group; serve as fiscal intermediary for grantees, provide grantee contract management; provide service coordination across regions; provide trainings/ support services to CBOs across regions as needed; work in partnership with YDD/DYD to manage program

Please describe any additional considerations that should guide how the recommended project is implemented:

In Nov. '20, the Board passed a motion to implement a redesigned youth justice system as put forth by the Youth Justice Reimagined (YJR) report. The report recommended the expansion of YDD’s services in the interim, while the new Dept. of Youth Development (DYD) is in progress towards launch. Due to this expansion, YDD is tasked with launching youth development services that will align with current service needs and will eventually feed into the larger YJR goals to be realized by DYD.

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[CFCI\\_Project Recommendation 2022\\_Implementation\\_Timeline\\_Youth Regions TPA.docx](#)  
24.3KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Unsure**

Please describe how the recommended project would address the need to be culturally competent or culturally relevant to the populations it serves:

**The Youth Development Regions will address cultural competency or cultural relevancy by funding CBOs lead by the communities served, thus providing relevant serves based on direct knowledge of community needs and ensuring service providers are reflective of the community.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**4,950,000**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

- **Personnel costs - n/a**
- **Start-up costs - n/a**
- **Ongoing operating costs - 4,500,000 annually**
- **Indirect costs –\$450,000 annually**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

[CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_Youth Regions TPA.xlsx](#)  
26.3KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**YDD/DYD (YDD will be transitioning into DYD starting July 1, 2022)**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 5:56:28 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**PARKS AFTER DARK**

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## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**

CFCI Focus Area:

**Harm Reduction (e.g., services)**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- SPA 1 - Antelope Valley
- SPA 2 - San Fernando Valley
- SPA 3 - San Gabriel Valley
- SPA 6 - South Los Angeles
- SPA 7 - East Los Angeles

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The Parks After Dark program (PAD) will serve all five supervisorial districts and SPAs 1, 2, 3, 6 and 7. PAD will be offered at 34 parks countywide in the following unincorporated areas and cities: Los Angeles, East Los Angeles, South Los Angeles, La Puente, Azusa, Compton, Sylmar, Whittier, Hacienda Heights, Covina, Quartz Hill, Altadena, Duarte, Littlerock, Lake Los Angeles and Castaic.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**According to the Justice Equity Need Index, PAD is offered at parks in the following zip codes listed as high or highest need as follows:**

- **Highest Need Zip Codes: 90023, 90061, 90001, 90221, 90044, 90047, 90222, 90002, 90059, 91723, 93534, 93543 and 93591**
- **High Need Zip Codes: 91746, 90022, 90063, 91744, 90023, 91702, 91342, 90606 and 91001**

Which of the following population(s) would the recommended project serve?

- Youth (under 18)
- Young adults (ages 18-26)
- Women
- Men
- People who are transgender or nonbinary
- People who are pregnant or parenting
- People with mental health needs
- People with substance use disorders
- People who are experiencing homelessness or housing instability
- People reentering their community after incarceration
- Families of people returning home from incarceration
- Community-based organizations
- other
- PAD serves all populations

Equity and Impact Statement:

**Since Parks After Dark (PAD) started in 2010, there has been an estimated reduction of 75 Part I crimes (serious property and violent crimes that include homicide, aggravated assault, rape, larceny-theft, robbery, grand theft auto, burglary and arson) across all PAD park communities. PAD is a proven prevention-intervention model that improves the lives of LA County residents living in vulnerable communities by extending park hours and providing access to free recreation, arts and culture, education, sports, wellness and other unique programs when school is not in session for 8 weeks in the summer, and for a one day special event during the winter and spring when youth and families need organized activities most. Surveys from the communities are collected and stakeholders meetings are held to determine the type of programming and collaborations needed to ensure that PAD truly serves the community.**

Please describe the need(s) this recommendation addresses:

The PAD program is FREE and is currently offered at 34 parks throughout LA County serving vulnerable communities. In 2010, PAD began at 3 parks as the primary prevention strategy of the County's Gang Violence Reduction Initiative. In 2016-2021, it evolved into a key County strategy to promote health, safety, equity and community well-being. In 2020-2024, the Office of Violence Prevention Strategic Plan included an objective to create plans to promote safety and equitable access to resources and stated to advocate for funding for PAD to ensure parks are safe and accessible to all members of the community. But, with all this support and expansion of PAD, sustainable funding has not been secured.

The communities seek PAD each year. During PAD, families have the opportunity for everyone to participate in activities; but with other programs, they would have to select who can participate. PAD helps communities thrive by offering a variety of programs and resources for everyone to enjoy.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**GOAL:** Provide free access to PAD programming at 34 parks in vulnerable communities during 8 weeks of summer, and a special event during winter and spring.

**OBJECTIVES:** Serve 200,000 total participants in the summer

    Serve 20,000 total participants in the winter.

    Serve 20,000 total participants in the spring.

**OUTCOME:** Improve social cohesion and community well-being.

    Help decrease crime and violence.

    Improve physical activity and overall well-being.

**GOAL:** Conduct a youth leadership development program at 12 PAD parks during summer.

**OBJECTIVE:** Have at least 5 youth complete the leadership development program.

**OUTCOME:** Help foster leadership skills in youth.

**GOAL:** Partner with the Department of Workforce Development to hire youth from the Youth@Work Program at 34 PAD parks.

**OBJECTIVE:** Hire 10 youth for each PAD park.

**OUTCOME:** Train and mentor youth and provide them with valuable work experience.

**GOAL:** Seek community input for 34 PAD parks prior to developing PAD programs.

**OBJECTIVES:** Host at least 2 community engagement events for Summer PAD.

Post surveys on social media for Winter and Spring Event for at least 2 weeks.

**OUTCOME:** Community driven PAD programs

Please describe the key activities of the recommended project:

**GOAL: To provide free access to PAD programming at 34 parks during summer, winter and spring.**

**KEY ACTIVITIES:**

Meet with project team to determine PAD theme and dates, develop surveys, and discuss community engagement and stakeholder meetings  
Analyze survey and meeting info  
Develop program based on surveys and meetings  
Hire staff  
Procure materials  
Develop marketing materials  
Conduct outreach  
Implement program  
Debrief

**GOAL: Conduct a youth development program at 12 PAD parks during summer.**

**KEY ACTIVITIES:**

Meet with project team to develop program  
Introduce youth to program-Orientation  
Group check-in with team and youth every two weeks  
Present program at last week of PAD

**GOAL: Partner with the Department of Workforce Development to hire youth from the Youth@Work Program at 34 PAD parks.**

**KEY ACTIVITIES:**

Coordinate with Workforce Development to discuss needs for PAD  
Update PAD Y@W training materials as needed  
Conduct orientation for youth

**GOAL: Seek community input for 34 PAD parks prior to developing PAD programs.**

**KEY ACTIVITIES:**

Develop and distribute surveys  
Analyze completed surveys  
Develop PAD programs as resources allowed

Please describe any additional considerations that should guide how the recommended project is implemented:

**The community will be engaged to help inform programming for each PAD park by way of surveys. Local vendors and community based organizations will also help implement programs.**

**Key partnerships are also essential to the successful implementation of PAD. The Dept of Public Health, Dept of Mental Health, Dept of Public Social Services, and other key County depts will also provide critical resources to PAD.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[CFCI Grant Timeline DPR.pdf](#)  
102.5KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**Funding is being requested to expand Parks After Dark (PAD), an existing project. PAD is a proven prevention-intervention model that improves the lives of LA County residents living in vulnerable communities by extending park hours and providing access to free recreation, arts and culture, education, sports, wellness and other unique programs when school is not in session for 8 weeks in the summer, and for a one day special event during the winter and spring when youth and families need organized activities most. Funding is needed to conduct a full summer, winter and spring season.**

**Fully funding PAD will provide vulnerable communities a safe space to gather and provide a youth leadership development component PAD at 12 sites. Youth will be mentored during the 8 weeks of PAD to plan, coordinate and implement a program at the last week of PAD. This will empower youth and teach them valuable leadership skills and hopefully inspire them to serve their communities.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**The 2018/19 evaluation by the UCLA Luskin School of Social Welfare reflected**

- **72% of LA County zip codes participated in PAD.**
- **PAD improves community and family cohesion as 91% of surveyed participants indicated PAD helps them to get to know their neighbors better, and 90% indicated PAD makes it easier to spend quality time with their family.**
- **PAD assists in decreasing crime; the evaluation found that there has been an estimated reduction of 75 Part I crimes since 2010 in PAD communities**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**A culture-centered practice of PAD is involving the community in program planning. PAD parks survey their communities to help inform PAD programming. In addition, Arts and Culture is a core program at each PAD park which means each park is required to host at least one arts and culture program each week of PAD. Some examples of culturally relevant programs include: cultural dance, cultural cooking classes, spoken word presentations, local art exhibitions and much more. Another culture-centered practice is that parks also solicit from local vendors and partner with local community business organizations to implement PAD.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**7,288,000**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**1) Personnel Costs - \$3,466,000, 2) Operating Costs - \$3,159,000, and 3) Indirect Costs 663,000**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**PDF**

[CFCI\\_Project\\_Recommendation\\_Budget\\_Template DPR.pdf](#)  
138.4KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**Department of Parks and Recreation**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 6:01:08 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Housing for Health Permanent Housing Expansion**

[Redacted contact information]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**

CFCI Focus Area:

**Rental Assistance, Housing Vouchers, and Supportive Housing**

Please indicate which of the following sub-categories connected to Rental Assistance, Housing Vouchers, and Supportive Housing applies to your recommended project:

- **Dedicated long term subsidies**
- **Housing navigation and case management services**
- **Permanent supportive housing**
- **other**
- **Enriched Residential Care subsidies**

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The project will be Countywide**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**No**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People reentering their community after incarceration**

Equity and Impact Statement:

**Housing for Health (HFH) serves the County's most vulnerable homeless individuals who have high rates of physical and mental health disabilities, addiction issues, comorbid diagnoses, and early mortality. HFH's Flexible Housing Subsidy Pool (FHSP) is a fiscal tool that enables HFH to braid funding streams and create flexible local rental subsidies. This resource allows people experiencing homelessness (PEH) who are ineligible for a federal voucher to rapidly secure permanent housing. HFH also contracts with community-based providers to deliver Intensive Case Management Services (ICMS) to participants, ensuring that FHSP clients remain stably and permanently housed. This reduces criminal activity, justice involvement, and other unnecessary emergency services.**

**Project funding will also create greater access to Enriched Residential Care (ERC) facilities for individuals who require medical or psychiatric oversight and assistance with activities of daily living to stay housed.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**Community-wide economic disinvestment, high rental burden, systemic racism, and the concentrated disappearance of social safety net services has enhanced the need for low barrier housing and supportive services County-wide. HFH's "whatever it takes" approach to securing housing for participants, regardless of immigration status or medical complexity, requires that we intervene and house people as quickly as possible. The nimbleness of the FHSP allows us to reduce red tape and other barriers to getting clients housed.**

**Recent research has shown that to adequately house the 66,000 people experiencing homelessness in LA County, a minimum of 18,000 additional permanent housing opportunities are needed. Funding for necessary permanent housing and wraparound services to support multiply complex chronically homeless is severely lacking in LA County.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Goal:**

**To increase access to permanent housing for high acuity people experiencing homelessness and to enhance the long-term retention of housing through intensive case management services.**

**Objectives:**

- 1. Provide intensive case management services (ICMS) to 300 program participants by the third month after program start.**
- 2. Provide permanent housing to 300 enrolled program participants by the 12th month after program start.**
- 3. Ensure all participants are housed in culturally competent environments by the 12th month after program start.**
- 4. Ensure all ERC participants are housed within facilities that provide assistance with activities of daily living and other therapeutic activities by 11th month after start of program.**
- 5. Assess all ERC participants for step-down to a less acute permanent housing opportunity by month 17.**

**Outcomes:**

- 1. Participants with complex behavioral health conditions receive intensive case management services that ensure retention of housing.**
- 2. High acuity individuals experiencing homelessness receive permanent housing with an appropriate level of care.**
- 3. Housing and services are delivered in a culturally-competent manner.**
- 4. Participants access to primary care, mental health, substance abuse and therapeutic activities.**
- 5. Participants are housed in a setting that delivers the appropriate level of care.**
- 6. Step participants down from ERC who become more stable and who can be stably housed in a less acute environment."**

Please describe the key activities of the recommended project:

**1a. Contract with community-based providers for ICMS.**

**2a. Identify people experiencing homelessness or homeless families who need permanent housing and are members of underserved populations such as those who are undocumented, transgender, sex workers, or who have complex medical and behavioral health conditions.**

**1b. Identify best fit housing for program participants including permanent supportive housing (PSH) or enriched residential care (ERC).**

**2b. Identify units and/or appropriate licensed care facilities for participants.**

**3b. Provide technical assistance to ICMS providers to ensure participants maintain stable housing.**

**2c. Identify appropriate ERC facilities that meet the needs of the participants.**

**3c. Work with ERC and PSH owners/operators, on-site managers, and property management companies to provide culture centered practices.**

**1e. Facilitate step downs to lower levels of care for ERC participants that meet applicable criteria.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**N/A**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

**DOCX**

[HFH PH Expansion CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline.docx](#)  
25.6KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**HI Strategy D7: Provide Services and Rental Subsidies for Permanent Supportive Housing**

**Housing for Health (HFH) serves the County's most vulnerable homeless individuals who have high rates of physical and mental health disabilities, addiction issues, comorbid diagnoses, and early mortality. HFH's Flexible Housing Subsidy Pool (FHSP) is a fiscal tool that enables HFH to braid funding streams and create flexible local rental subsidies. This resource allows people experiencing homelessness (PEH) who are ineligible for a federal voucher to rapidly secure permanent housing. HFH also contracts with community-based providers to deliver Intensive Case Management Services (ICMS) to participants, ensuring that FHSP clients remain stably and permanently housed. This reduces criminal activity, justice involvement, and other unnecessary emergency services.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Since November 2012, HFH has supported nearly 17,000 individuals in obtaining PSH and has maintained a portfolio of roughly 14,000 PSH units. According to a 2017 RAND study evaluating the effectiveness of the program, access to a housing subsidy and ICMS yielded positive health outcomes. It found that 96% of HFH PSH recipients were housed stably for at least one year, an average of 1.64 fewer ER visits were made per participant, and average inpatient hospital stays decreased by 4+ days.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Providing training for contracted ICMS , PSH and ERC staff in cultural competency, as well as trauma-informed care. Ensuring providers have experience working with homeless, previously incarcerated, multiply complex individuals. Identifying culturally appropriate ERC facilities to address structural inequities and conditions that result in poor health conditions. Selecting ERC facilities with appropriate language and translation capacities. Providing technical assistance for PSH and ERC operators, on-site managers, and property management companies to promote culture centered practices.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**13,473,900**

Please provide the total one-time start-up cost for the project:

**891,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**No personnel is requested. Operating costs are \$12,249,000 annually and \$810,000 in one-time costs, all of which will go to community based organizations. 10% indirect costs for both categories totals \$1,386,900.**

**The project total of \$14,364,900 represents rental subsidies, ICMS, and move in costs for 300 clients. If the full project amount is not available, we request that it be considered at a lower amount in multiples of \$1 million (ex. \$5M to serve 100 clients).**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [HFH PH Expansion Budget.xlsx](#)  
24.6KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**Department of Health Services, Housing for Health**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 6:49:15 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Radical Capital: combatting predatory lending and investing in youth in underserved communities in Los Angeles**

[Redacted]

[Redacted]

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[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**

CFCI Focus Area:

**Access to Capital for Small, Minority-Owned Businesses**

Please indicate which of the following sub-categories connected to Access to Capital for Small, Minority-Owned Businesses applies to your recommended project:

- **Micro-grants**
- **Subsidies**
- **other**
- **We offer microloans with extremely low interest rates (1-83%) designed to support BIPOC entrepreneurs integral to local economics, including youth and Angelenos affected by predatory lenders. We accompany each loan with a full term of business coaching.**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Inclusive Action's (IAC)'s Radical Capital serves low-to-moderate income (LMI) LA County residents and historically underserved communities in East, South, and Southeast LA, including Boyle Heights, East LA, South & South Central LA, Leimert Park, and Downtown LA. This program serves clients who face extensive barriers to accessing low-cost capital and who are targeted by predatory lenders deemed "high-risk" due to age, race/ethnicity, immigration or economic status.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90021, 90014, 90037, 90013, 90058, 90003, 90021, 90043, 90016, 90222, 90057, 90015, 90044, 90012, 90011, 90008, 90012, 90062, 90033, 90017, 90028, 90220, 90018, 90001, 90058, 90301, 90029, 91766, 91731, 90023, 90006, 90019, 90022, 90032, 90302, 90706, 90040, 90297, 91402, 90303, 91405, 90305, 90063, 90262, 90007, 91331, 90042, 90031, 91411, 90026, 90280, 90255, 91406**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**
- **other**
- **small businesses**

Equity and Impact Statement:

**IAC's Radical Capital will intervene in persistent poverty cycles to untrap Angelenos most in need from predators and invest in the next generation of the County's microentrepreneurs. This program will create new pathways to obtaining low-interest, non-extractive small business loans to help street vendors, mom-and-pop shop owners, and community business owners establish, maintain, or expand their local enterprises. IAC youth loans and predatory lending loan alternatives are created and disbursed through community-first and data-driven practices that enable both reaching and meeting the specific needs of overlooked or historically preyed on communities.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**Due to being neglected by financial institutions, preyed upon by usurious lenders, and systemically deprived of economic opportunity, BIPOC individuals and households in underserved communities of Los Angeles need clear pathways to wealth-building. These pathways need to put power into their hands through business ownership, and not simply through job opportunities.**

**A 2018 Small Business Administration report found that "lack of wealth" is the most important factor limiting business ownership among Black and Latino entrepreneurs. Furthermore, Black and Latino-owned businesses are 26% and 15% more likely to be denied loans and pay higher interest rates than white business owners. IAC's Radical Capital addresses these disparities by providing culturally-relevant and holistic lending and tailored business coaching to entrepreneurs of color, women entrepreneurs, youth entrepreneurs, and more.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**IAC's Radical Capital intervenes in the most acute points of wealth building: when people are youthful but old enough to begin building a business (18-26) and when people are trapped in cycles of debt perpetuated by predatory lending.**

**Through this program, we will offer two loan products: the Raices loan is a small-dollar loan product that aims to wean borrowers off payday lenders and build credit; the Youth Entrepreneurship loan seeks to give opportunities to micro-entrepreneurs deemed too risky by other lenders due to their age, lack of credit history and business experience, to raise their confidence as individual entrepreneurs, and grow youth-owned business in local economies.**

**IAC's Process Objectives are:**

**By July 2022 co-design the Youth Entrepreneurship Loan's programmatic processes with youth and youth-serving partners including defining outreach strategy, refining underwriting practices and policies, and establishing partnerships to assist in providing wrap-around support; and**

**By December 2022, strengthen our Raices Loan underwriting processes to reach an average turnaround time of seven days.**

**Deploy at least \$70,000 in Raices loans to at least 25 LMI entrepreneurs per year through 2025;**

**Deploy at least \$145,000 in Youth loans with capital support dollars per year through 2025; and**

**Provide an average of 2-3 business coaching hours per Raices and Youth loan borrowers, per month by 2025, totaling over 5,000 coaching hours.**

**IAC's Behavioral and Community-level objectives are:**

**Youth Entrepreneurship clients will gain confidence, skills, and experience to run their businesses or start new ones;**

**Raices clients will pay down debt, understand what predatory lending is, and spread knowledge of alternatives to predatory loans in their community;**

**Communities will put pressure on predatory lenders to move out of their communities; and**

**Local economies will grow with the next generation of entrepreneurs starting new types of businesses and services.**

Please describe the key activities of the recommended project:

**IAC's Radical Capital includes three activity workstreams: 1) program development and administration 2) loan underwriting and deployment 3) business coaching and technical assistance.**

**The program development and administration workstream include:**

**Raising capital investment funds through philanthropic, public, and private partners;**

**Maintaining all program-related accounting and financial reporting;**

**Hiring, training, and supporting program staff who are carrying out all aspects of our micro-finance program; and**

**Providing ongoing programmatic data collection, evaluation, and reporting.**

**Through our loan underwriting and deployment workstream, we provide holistic and culturally sensitive underwriting and pre-application technical assistance for our clients. We call this "character-based lending" and it requires thorough information gathering to build trusted relationships:**

**Working with clients to collect and prepare financial documents;**

**Interviewing clients to understand their business and personal financial needs; and**

**Conducting site visits at our clients' small businesses to gain insight into their operational needs.**

**The business coaching and technical assistance workstream is perhaps the most impactful as it provides our clients with one-on-one, tailored support. . The key activities in this workstream include providing our clients with:**

**Individualized personal and business financial coaching;**

**Support with business development needs such as product development, commercial real estate acquisition, marketing, etc;**

**Support on digital media/technology use to improve business sustainability;**

**Support with business structure formation, improvement, or evolution;**

**Support with accounting system structure and other financial reporting needs;**

**Support in language access and translation as needed; and**

**Access to a network of other like-minded entrepreneurs and connections to critical infrastructure as needed.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Radical Capital requires a community-based lender with a track record of providing equitable, accessible, and culturally relevant financial services to LMI communities and entrepreneurs of color. Implementing Radical Capital entails loan officers who make the community comfortable with shared or relatable lived experience. It also requires a lending organization that invests in co-designing the program with the communities and community partners.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[Inclusive\\_Action\\_Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template.docx.pdf](#)  
65.2KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**The Semi'a Fund provides low-interest micro-loans and tailored business coaching to LA County's LMI entrepreneurs. Since 2015, the Semi'a Fund has provided accessible and non-extractive capital to help LMI communities build and improve their businesses, to date deploying \$1.67M in microloans and over 5,000 business coaching hours to 178 entrepreneurs.**

**The Semi'a Fund offers four microloans, each designed to meet the unique needs of our clients. These loans are:**

**the Semi'a Loan, our standard low-interest loan of \$2,600 to \$35,000;**

**the Tierra Loan, which offers loans of up to \$35,000 for start-up expenses such as equipment, inventory, technology, or other assets;**

**the Raices Loan, a credit-building loan designed to compete with predatory payday lenders by offering short term loans of up to \$2,500; and**

**the Youth Entrepreneurship loan, launching in Summer 2022 will serve 18-25-year-olds from marginalized communities with loans of up to \$15,000 at 1% interest to build, maintain, and expand their businesses and build credit.**

**In 2022 IAC will strengthen and expand our Raices and Youth Entrepreneurship loans to provide a viable alternative to predatory payday lending and increased opportunities for marginalized youth to launch and expand their businesses. The Raices loan program is a unique opportunity to combat decades of poorly regulated, predatory lending by payday lenders in historically underserved communities.**

**The Youth Entrepreneurship Loan will provide a unique opportunity for youth from LMI communities to obtain loan capital, business coaching, and supportive capital such as working capital grants, subsidized loan guarantee fees, and participation stipends.**

**With CFCI funding, IAC will triple the number of entrepreneurs it serves and deploy over \$1M in capital over the next three years. As a community-based organization, IAC works "at scale" by investing in critical community change-makers that create a multiplier effect in underserved communities.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**To date, the Semi'a Fund has deployed over \$1.6 million in low-interest loans to 178 entrepreneurs. Furthermore, our loan fund has enjoyed a tremendous 97% repayment rate, which we attribute to the strong connections and trust we build with each client and our borrower-first approach to micro-finance. Lastly, participants of our loan fund have shown marked increase in their credit scores during their time in our program; most recently, our portfolio averaged a 39-point increase in credit score.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Holistic and culturally sensitive business loan underwriting, investment analysis, and business coaching. IAC seeks to understand clients beyond their narrow financial story and gets to know clients' character through looking at habits and motivations. Multilingual small business coaching and technical assistance.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**2,261,792.5**

Please provide the total one-time start-up cost for the project:

**1,111,515**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Our recommended project's total cost is \$2,261,792.50 over three years.**

**This includes:**

**\$704,160.00 in personnel costs to fund staff time associated with overseeing the design and delivery of our loan program;**  
**\$1,111,515 in operating costs that includes over \$765,000 in capital to be lent to entrepreneurs and capital support dollars for our Youth Entrepreneurship loan program; and**  
**\$205,617.50 in indirect costs.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

PDF

[Inclusive\\_Action\\_Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22.xlsx - Budget Template.pdf](#)  
65.9KB

Please select the entity that you recommend administer or manage the grant for this project:

**Third Party Administrator**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 7:15:00 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **Residential Treatment for Survivors of Sexual Exploitation**

[Redacted]

[Redacted]

[Redacted]

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## Page 2 - Background Information

Intercept Points:

- **Intercept 0 - Community Response & Intervention (Crisis Response)**
- **Intercept 1 - Law Enforcement Contact Up to Arrest (Pre- or Post-Arrest Diversion)**
- **Intercept 2 - Initial Detention & Filing Decisions (Pre-Filing Diversion)**
- **Intercept 3 - Jail Custody & Court Processes (Alternative Sentencing)**
- **Intercept 4 - Reentry Planning & Release**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

**Community-Based Health Services (including but not limited to spiritual wellbeing or healing, restorative care nursing, etc.)**

Please indicate which of the following sub-categories connected to Community-Based Health Services applies to your recommended project:

- **Physical health services**
- **Mental health services**
- **Substance use disorder services**
- **Maternal care (pre- and perinatal) services**
- **Prevention / preventive health services**
- **Spiritual wellbeing / healing services**
- **Restorative care nursing**

Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The six bed residential treatment program will be open to communities across the state of California with individuals who meet the criteria of our target population - young women - cis and trans - ages 18yo through 25yo who are survivors of sexual exploitation, trafficking, or exiting the sex trade.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**The six bed residential treatment program will be open to communities across the state of California with individuals who meet the criteria of our target population - young women - cis and trans - ages 18yo through 25yo who are survivors of sexual exploitation, trafficking, or exiting the sex trade.**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People who are legally found unable to stand trial**
- **People reentering their community after incarceration**

Equity and Impact Statement:

**Sexual exploitation is inherently a system of gender-based inequality and violence, existing at the intersection of sexism, racism, and classism. The sex trade preys upon marginalized populations like homeless youth, foster youth, and sexual minorities as well as vulnerable women - those with histories of sexual abuse, domestic violence, homelessness, mental health conditions, substance use disorders, disabilities, and immigration status. Women of color are disproportionately represented among those who face criminal charges for prostitution. This project will help to move affected individuals away from incarceration toward treatment interventions, ultimately gaining the agency, resources, and support needed to leave 'the life' behind.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**According to Polaris Project's national human trafficking hotline (2019), California identified 3,021 victims of trafficking with the majority being victims of sex trafficking. Nationally, the majority (83%) of the victims were identified as female. The top five risk factors included substance use, runaway homeless youth, recent migration or relocation, unstable housing, and mental health concerns. The majority (79%) were under the age of eighteen when the trafficking began.**

**Sexual exploitation can include survival sex, prostitution, pornography, strip clubs, escort services, massage parlors, child marriage, mail-order brides, etcetera. In the largest study to date spanning nine countries on five continents of people in prostitution (Farley et al., 2004), 89% of respondents wanted to escape the sex trade but lacked other options for survival; 75% listed the lack of safe housing as a barrier to exiting prostitution.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Resilience Rising utilizes the Outcomes for Human Trafficking Survivors (OHTS) tool to assess program impact and outcome in the following areas: behavioral health, physical health, safety, housing, language and literacy, education, employment, resource management, public benefits, life skills, legal, immigration, social support, and parenting. Primary data is evaluated every six months to assess residential program impact. Client self-report data is collected every year post-residential to measure longitudinal program outcome. Resilience Rising utilizes outcome data to inform and bolster our programming, identifying both strengths and gaps in services.**

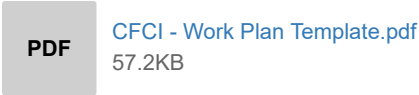
Please describe the key activities of the recommended project:

**Resilience Rising acknowledges that healing from trauma is a life-long process and that relapse is not an uncommon part of the journey. Thus, Resilience Rising provides a long-term continuum of care including residential treatment, supportive housing, and alumnae mentoring. Resilience Rising provides trauma informed, survivor centered, evidence based programming that works to develop coping and life skills needed to break the intergenerational cycles of abuse and trauma that make these women vulnerable to sexual exploitation. Our focus is on providing opportunities for safety, healing, and empowerment through holistic interventions, individualized treatment planning, and case management. Our residential program provides basic needs like shelter, food, clothing, and hygiene; mental health treatment including individual therapy and group therapies like dialectical behavior therapy (DBT), trauma-informed yoga, art, writing, and music; substance abuse interventions and recovery support; educational and vocational programming; case management; coordination of healthcare needs; and legal advocacy.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Resilience Rising's residential program serves young women - cis and trans - ages 18yo through 25yo who are survivors of sexual exploitation, trafficking, or exiting the sex trade. This program is for those in need of 24 hour care, supervision, and treatment, generally related to mental health, behavioral health, or substance abuse needs. We partner with Child Protective Services for older system-involved youth and law enforcement diversion programs for prostitution and drug concerns.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:



Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Resilience Rising centers survivors' stories, voices, and identities. The provision of safety includes recognizing the macro level issues that give rise to the micro level narratives, labeling and honoring the ways that systems of oppression and structural violence have made these women vulnerable. Resilience Rising utilizes a gender sensitive model, creates an LGBTQ safe and celebratory space, lifts and empowers BIPOC (black, indigenous, persons of color) experiences and voices, and operates from a secular foundation.**

## Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**479,277**

Please provide the total one-time start-up cost for the project:

**100,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

- 1. Personnel Costs - \$375,676**
- 2. Operating Costs - \$103,601 (annual) + \$100,000 (start-up)**
- 3. Indirect Costs - \$57,927**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:



Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 7:29:43 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Skid Row Health Hub**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

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[Redacted]

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[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 0 - Community Response & Intervention (Crisis Response)**

CFCI Focus Area:

**Harm Reduction (e.g., services**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 4 - Metro Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**90013, 90014, 90021**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90013, 90014, 90021**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**

Equity and Impact Statement:

**Our recommended project would offer essential care to advance the health and wellness of individuals who use drugs, experience homelessness with substance use needs, individuals with legal systems involvement with substance use needs, and individuals engaged in sex work with substance use needs. The Health Hub would be located in Skid Row due to the high concentration of overdose fatalities and the vulnerable population of people most in need of health and other harm reduction services.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**27% of PEH in Skid Row live with a substance use disorder. Since the pandemic, overdose deaths have escalated, particularly on Skid Row among Black and Latinx PEH. This program will provide services on Skid Row for PEH, PWUD, sex workers and/or people impacted by structural racism. Black and Latinx people have less access to harm reduction interventions and are less likely to have in their possession life-saving harm reduction tools. Black PEH are 59% of the homeless Skid Row population, the Health Hub on Skid Row would provide care to an underserved population and address a gap in services. Specifically, Harm Reduction services have been historically under-resourced. Decades of restrictions on syringe exchange services have left many Harm Reduction service providers understaffed and under-resourced. Many harm reduction providers are left with too few resources to adequately respond to the overdose crisis/disparities in overdose mortality rates among people of color on Skid Row.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Goals for the Skid Row Health Hub: 1) increase access to harm-reduction services and supplies that give participants tools to reduce risk and increase safety; 2) increase linkage to services including housing, medical, mental health, public benefits, legal assistance and other resources that support stability and well-being;**

**Outcome Objective 1.1: By 6/1/2023 (or within 10 months of fund disbursement), CBO acquires a physical location to provide Health Hub Services on Skid Row**

**Outcome Objective 1.2: By 12/1/2024, Health Hub is operational, providing on-site services and referrals to increase linkages to services including housing, medical, mental health, public benefits, legal assistance and other resources that support stability and well-being with at least 50 referrals for clients, and at least 100 units of Narcan distributed in first month of operation.**

Please describe the key activities of the recommended project:

1. DHS executes contract with CBO that have expertise in property acquisition and serve the Skid Row population
2. CBO identifies physical location for the Health Hub
3. CBO acquires/renovates the building
4. The contracted CBO identifies subcontractors to provide a wide spectrum of services and co-locate at the Skid Row Health Hub
5. Harm reduction supplies are purchased and Health Hub personnel are hired
6. Provide on-going services, overdose education, and linkages to services to Skid Row residents (i.e. respite beds, on-site

The Skid Row Health Hub would partner with community-based organizations to provide Harm Reduction services, linkages to physical and mental health care, and supportive services. Specifically, services would include: Respite beds, harm reduction education/ supplies, substance use services, physical health services, case management, legal support, peer-led safe space, medication storage lockers, complimentary care (i.e. acupuncture and pain management to promote participant wellness and quality of life)

Please describe any additional considerations that should guide how the recommended project is implemented:

An additional consideration will be to maintain a low-threshold Harm Reduction service model. Research indicates that individualized data collection acted as a barrier to providing life-saving harm reduction services due to fears about loss of anonymity and/or arrest by law enforcement. Harm reduction service organizations also reported that requirements to collect individual-level data, prevented them from hiring people in their communities with appropriate lived experience.

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

**DOCX** [Health Hub Implementation Timeline .docx](#)  
24.7KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Yes, the Health Hub will employ staff with lived experience of drug use, sex work, and/or homelessness. Furthermore, providers will employ bilingual staff that are able to deliver services in multiple languages (i.e. Spanish).**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**6,535,602**

Please provide the total one-time start-up cost for the project:

**3,000,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personnel: 457,056 (CBO Personnel: Hourly rates at 30 hr/wk - prescriber level providers, MD, Psychiatrist, 1 FTE RN, 2 FTE observation unit providers)**

**Operating: 5,484,400 (Capital expenditures for CBO to buy and renovate a building for physical space: includes predevelopment, construction hard cost, furniture, fixtures, equipment, and costs for one CBO to coordinate providers at the Health Hub through subcontracts)**

**Indirect: 594,145 (ODR and Housing for Health program management and support)**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

[CFCI Health Hub Budget Template .xlsx](#)

29.4KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**Department of Health Services - Office of Diversion & Re-entry**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 7:50:33 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**CASA of Los Angeles' Youth Justice Program**

[Redacted contact information]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**
- **Intercept 2 - Initial Detention & Filing Decisions (Pre-Filing Diversion)**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Leadership development or civic engagement**
- **Mentoring or peer support**
- **Education support**
- **Employment support, work-based learning, or internships**
- **Support for social and emotional skills**
- **Support for health and wellbeing**
- **Support for environmental or cultural competence**

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**CASA/LA serves children and youth who have active cases in Los Angeles County's child welfare and/or juvenile justice systems. The children we serve reside in all zip codes of Los Angeles County. Due to the nature of the child welfare and justice systems, these children can change placements within the county multiple times throughout the year.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**CASA/LA serves all zip codes of Los Angeles County and thus serves all zip codes that are listed as high needs in the ARDI Equity Explorer tool/JENI.**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People who are incarcerated**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**

Equity and Impact Statement:

CASA/LA's youth justice project aims to provide early intervention and preventative services to youth who are in or at risk of involvement in Los Angeles County's juvenile justice system, most of whom also have open cases in Los Angeles County's child welfare system. CASA/LA will reduce justice system involvement for these young people in Los Angeles County by providing them with critical systems navigation services and linking them to youth development services as early as possible (i.e. pre-trial) that are non-punitive and promote healing. We will do so by organizing and mobilizing community volunteers who all must ascribe to and will all be trained according to CASA/LA's core values, including social justice, anti-racism and respect for the community.

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

In LA County there are 30,000 children in foster care. Within this population, the Placement Services Bureau serves ~950 children involved in probation, of which 860 are in group homes. Unsurprisingly, child welfare involvement predisposes children to justice system involvement. As of 2015, 43% of individuals age 24 years or younger who had been arrested for a crime in CA had a history of CPS involvement, and 28% of inmates incarcerated in CA have spent time in foster care. As a child's length of time in care increases, the probability of negative outcomes also increases. Forty to fifty percent (40-50%) of youth in foster care in CA experience homelessness within 18 months of aging out, and 50% of emancipated youth experience high rates of unemployment within 5 years of aging out. All of the consequences outlined here disproportionately impact Black children and youth, even though Black children represent less than 8% of the county's child population.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

Measurable outcomes that will demonstrate the Youth Justice Program's success, as also outlined in the attached implementation timeline, include: (1) number of children served with one-to-one advocacy (goal for year 1 of funding is serving 75 children); (2) number of volunteers recruited to serve as advocates (goal for year 1 of funding is 100 new CASAs); (3) number of service linkages made to external services, e.g. diversion programming, education supports, mental health services, pro-social activities, etc.; (4) number of children enrolled in post-secondary institutions; and (5) 75% of those experiencing critical to high challenges in the areas of safety, permanency (placement in a stable home), physical health, mental health, and education will experience reduced risk in all areas (lower score by at least 1 point) by case closure

CASA/LA utilizes an internal monitoring database by Social Solutions called Efforts to Outcomes (ETO) to accurately track key data elements. ETO allows us to track individual case progress (on an ongoing basis) and measure overall program outcomes (on an annual basis). At the end of each year, CASA/LA evaluates the advocacy outcomes for all the child cases recorded in ETO that have been closed, including data sets that measure percentages of youth who have experienced improved outcomes in the areas permanency, safety, physical health, mental health and education. (We evaluate risk on a scale of 0 to 5, and we define critical to high risk as a level 4 or 5.) Our Data and Evaluation Manager (under the supervision of the Chief Program Officer) guides the evaluation of our programs and uses the data we glean from ETO to measure success and, if necessary, change the programs to better serve children and their families.

Please describe the key activities of the recommended project:

Key activities of CASA/LA's Youth Justice Program (as summarized from the attached Program Implementation Timeline) include:

- Key Youth Justice Program staff will meet regularly with new and existing government and community partners to encourage increased referrals to the program, identify youth in need of individualized support, link CASA youth to vital services, co-develop trainings for volunteers, and to partner in advocating for major systems-changes (i.e. supporting legislation that closes halls and camps and instead supports reunification and supportive services for families).
- CASA/LA will educate community members (via information sessions, virtual webinars and other trainings) on the issues afflicting the children and families involved in child welfare and juvenile justice. This will serve to both educate the general public about these important issues, as well as to recruit new volunteers who support CASA/LA's core values, including social justice, anti-racism and respect for the community.
- CASA volunteers will be matched one-to-one with justice-involved youth to link them to non-punitive supports that are non-punitive and promote healing; to ensure they have everything they need to succeed in school and, if applicable, to move onto postsecondary school; to ensure all mental health supports are in place; and whatever else the child needs to thrive.
- Youth Justice Program-enrolled youth will receive intensive, individualized advocacy that ensure they avoid the juvenile justice system or spend the least amount of time in the juvenile justice system as possible. Alongside the advocacy a CASA provides in court, children will also be linked to non-punitive supports that promote healing, including diversion services and educational, mental health and pro-social supports that promote healing and overall well-being (goal for year 1 is to serve 75 children with these services)

Please describe any additional considerations that should guide how the recommended project is implemented:

**The pandemic heightened the already critical for CASA/LA's personalized advocacy in the lives of older youth in care, particularly in the areas of mental health and education, and the resulting economic downturn has made the disparities afflicting them even more pronounced. Many children in the foster care and juvenile justice systems lost connection with school altogether last year, and our YJ program staff and volunteers are focusing their efforts on ensuring they catch up and re-engage.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[CASALA\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template.pdf](#)  
82.3KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**CASA/LA's existing Youth Justice (YJ) Program recruits, trains and organizes community volunteers to advocate for youth who are dually involved in LA County's child welfare and juvenile justice systems. This past year, CASA/LA began receiving referrals for justice-involved youth who did not have active dependency care cases. (Prior to this, CASA/LA had only been able to serve children with active dependency cases).**

**The program formally partners with LA County Office of Education (LACOE), which allows us access to juvenile halls so that CASA staff can visit with youth and collect referrals directly from interested children who would like a CASA volunteer assigned to their case. CASA/LA is solidifying a partnership with LA County Public Defender's office. We want to partner with court rooms there to further encourage increased referrals. CASA/LA has also expanded its community organization partnerships in order to mutually refer young people to supportive services (i.e. housing, mental health services, and more).**

**This year, we began providing pre-trial advocacy to justice-involved youth, which support children that are making their first ever contact with the justice system. This advocacy includes meeting with youth, serving as Education Rights Holders/ Developmental Decision-makers, writing letters of support for the least restrictive and punitive measures possible, and re-routing children out of the justice system and into dependency care.**

**CASA/LA YJ Program staff meet regularly with groups such as specialized courts, Children's Law Center (CLC), Centinela Youth Services, Coalition for Engaged Education, various probation units (such as dual supervision and CSEC), and others to encourage increased referrals to our program and to co-develop an array of specialized trainings for CASA volunteers to better guide their work. We currently offer an intensive, in-house, two-day training for CASA volunteers and staff preparing to advocate for YJ-involved youth.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**FY2022-to date, CASA/LA's Youth Justice Program has accomplished the following:**

- 65 dually-involved children served with one-to-one advocacy
- 50 new youth referrals received
- 22 CASA volunteers received the Introduction to Juvenile Justice training
- 5 CASAs received the diversion training
- CASA/LA held 7 juvenile justice trainings total. Topics included: Competency + Conservatorship; Education; Gang-Involvement; NMD + ACJS; and more

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**CASAs are trained to advocate in the court room and inter-personally that the children matched to them stay connected to their cultural identity by ensuring they have access to culturally relevant and culturally responsive tools, resources, and experiences. CASAs enroll young people in services that affirm their identity and empower them to show up in their own communities.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**447,731.52**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**CASA of Los Angeles' 12-month Youth Justice Program budget includes the following personnel costs:**

**Three (3) Youth Justice Advocate Supervisors at 100% FTE (all TBH)**  
**Twenty (20) Advocate Supervisors at 10% FTE (all existing positions)**  
**One (1) Youth Justice Program Manager (Existing Position Filled by L. Vasquez-Snow)**  
**Fringe benefits for all personnel (17% of monthly salaries)**

**The budget does not include operating costs.**

**The budget includes indirect costs at 10% of program budget.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

PDF

[CASALA\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22.pdf](#)

155.5KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 7:54:33 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### Healing-Informed Arts Project

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## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 4 - Reentry Planning & Release**

CFCI Focus Area:

### Youth Development (including but not limited to education support, etc.)

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Mentoring or peer support**
- **Employment support, work-based learning, or internships**
- **Support for social and emotional skills**
- **Support for creative expression**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The project would serve youth across multiple regions but would prioritize those from historically under-resourced communities with the highest number of BIPOC youth and youth arrests.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**91605, 90023, 90220**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People who are incarcerated**
- **People reentering their community after incarceration**
- **Community-based organizations**

Equity and Impact Statement:

**This project will give young people access to healing-informed, culturally-relevant arts programming. Youth will be able to use the arts as a method of self-expression and create meaningful connections with caring adults. The arts will also serve as a re-entry strategy, helping youth returning to community. The arts will serve as a pathway to healing trauma, learning art skills, and mentorships opportunities. The arts will help youth retell their stories, foster empathy and create opportunities for system-impacted youth.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**This project will not only support young people through healing-informed arts programming but it will also ensure a network of support for youth. A part of this project is helping youth-serving organizations develop appropriate resources and environments to hold young people without recreating harmful spaces. Youth of color often times don't have access to arts programming in their communities. This network of support would ensure that youth are building relationships and expanding their opportunities across multiple partners. Los Angeles is also the entertainment capital of the world, therefore we would leverage the existing opportunities to create a pipeline to the creative economy.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Over the course of 12 months, 150 youth ages 12-18 will participate in healing-informed arts programming in community or school-based settings.**

**Over the course of 12 months, 25 youth ages 16-26 returning from incarceration will be placed in a paid fellowship. Six of those youth will be placed in full-time job opportunities in the arts sector.**

**Over the course of 12 months, 20 community-based art organizations will receive technical assistance and support with 90% of them reporting increased knowledge around youth development, trauma-informed practices, and anti-racism practices.**

Please describe the key activities of the recommended project:

**Key activities of this project include healing-informed arts workshops provided by a network of community-based organizations, paid youth fellowships focused on the arts, and capacity building/technical assistance for youth-serving organizations.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**It is important that this project take a cross-sector approach to supporting youth. In order for youth to succeed, the project will need to work closely with existing County Departments and youth-serving agencies to identify existing opportunities and not duplicate services. It is also important to know what community-based art organizations are doing where to ensure an extensive web of support and coordination among agencies that is collaborative and not competitive.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_AHJN.docx](#)  
17.3KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**AHJN's Youth Development program called Our True Colors and our healing-informed arts programming that is done by AHJN members.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Our project has served over 1,500/year and has shown to increase self-confidence, self-esteem, self-efficacy, and trust in caring adults. Our project has also supported the work of 15 community-based art organizations across the County in providing healing informed arts programming to youth both as a prevention and intervention strategy. We have also supported 65 youth returning to community and placed 11 youth in paid fellowships.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**The arts programming focuses on the validity and beauty of non-Eurocentric art, for example we provide traditional west African drum and dance, hip-hop dance, and graffiti visual art.**

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**1,932,825**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**The project budget includes the salaries for the personnel to successfully implement and manage the project. As this is an expansion of an existing project, we did not report any start-up costs. The ongoing operating costs include the cost of a physical space and both office and program supplies. The bulk of the operating costs would go towards the network of community-based organizations doing the direct services as well as trainings . In addition, we have included the cost for youth stipends.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_AHJN\\_5\\_2\\_22.xlsx](#)  
20.6KB

Please select the entity that you recommend administer or manage the grant for this project:

**Third Party Administrator**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 8:00:16 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Los Angeles County Community + Hospital Alliance for Public Safety (LAC-CHAPS)**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

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[Redacted]

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[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**
- **Intercept 1 - Law Enforcement Contact Up to Arrest (Pre- or Post-Arrest Diversion)**

CFCI Focus Area:

**Community-Based Health Services (including but not limited to spiritual wellbeing or healing, restorative care nursing, etc.)**

Please indicate which of the following sub-categories connected to Community-Based Health Services applies to your recommended project:

- **Physical health services**
- **Mental health services**
- **Substance use disorder services**
- **Prevention / preventive health services**
- **Spiritual wellbeing / healing services**
- **other**
- **Youth Development (including but not limited to education support, etc.); Job Training and Employment (including but not limited to education support); Rental Assistance, Housing Vouchers, and Supportive Housing.**

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**LAC-CHAPS is a countywide evidence based initiative that prioritizes community health worker (CHW) supported intervention services for individuals affected by community violence (IACVs) in every service planning area and supervisorial district in LAC. The project is supported by the LAC-HBVIC – a coalition of community based violence intervention prevention organizations and hospitals convened by LAC Office of Violence Prevention (OVP) and LAC Department of Health Services (DHS).**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**93534, 93535, 93543, 93550, 93552, 93591, 91723, 91724, 90021, 90014, 90013, 90057, 90015, 90012, 90033, 90017, 90028, 90038, 90029, 90006, 90019, 90032, 90042, 90031, 90026, 90059, 90061, 90037, 90003, 90221, 90043, 90016, 90222, 90047, 90044, 90002, 90011, 90008, 90062, 90220, 90018, 90001, 90262, 90007, 90058, 90023, 90022, 90706, 90040, 90063, 90602, 90280, 90255, 90606, 90755, 90731, 90744, 90301, 90810, 90302, 90247, 90303, 90305, 90710, 90304, 90746, 90717, 90249, 90502**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**

Equity and Impact Statement:

LAC-CHAPS departs from carceral approaches to public safety by sustaining the work of community health workers (CHWs) across LAC who support individuals affected by community violence (IACVs). The project equitably reduces IACVs' involvement in community violence, and by association the criminal legal system, by supporting CHWs who offer case management services and wraparound support to IACVs at 6 community+hospital locations across LAC (LAC-USC, Antelope Valley, Rancho Los Amigos, Pomona Valley, Harbor UCLA, and St. Francis Medical Centers). Leveraging the resources of LAC Office of Violence Prevention (OVP), LAC Department of Health Services (DHS), and community stakeholders LAC-CHAPS focuses on stabilizing the county's CHW workforce, improving the quality of CHW services, increasing access to community based resources, and integrating equity tools developed by OVP, DHS, and CEO including ARDI and JENI to ensure that support is prioritized for underserved BIPOC communities.

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

Despite evidence supporting a public health approach to community violence, CHWs and the wraparound services they provide in partnership with LAC hospitals are not a routine part of care offered to IACVs. Although local efforts have expanded CHW support services, the work of CHWs in community+hospital settings remains almost entirely dependent on grant funding. LAC also has no countywide system for coordinating services for IACVs in communities. Consequently, partnerships between hospitals and CBOs that provide services to IACVs have been unable to maintain a workforce capable of dealing with the volume of IACVs seen at LAC hospitals each year. Consequently, many individuals return to communities without peer support or linkages to community based systems of care that mitigate future violence. This has a feedback effect as IACVs are in some cases 44% more likely to be involved in a future incident of violence and 47% more likely to have exposure to or be involved in a future crime.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Goal I: Better serve a growing population of IACVs**

To address a historic rise in community violence across LAC, LAC-CHAPS will stabilize and grow the cadre of CHWs who work with IACVs at the 6 community+hospital locations previously identified. The expectation is that with the workforce stabilized at these locations, CHWs will be empowered to engage a greater number of IACVs; develop a more intensive practice of case management, which includes a 12 month engagement with high risk clients instead of the current 6 month period; and facilitate a more robust offering of community based resources.

**Goal II: Reduce rates of reinjury, criminal legal involvement, and incarceration among IACVs by addressing social determinants of health**  
LAC-CHAPS will achieve a greater reduction in rates of reinjury, criminal legal involvement, and incarceration among IACVs by addressing social determinants that contribute to community violence. The project will achieve this goal by working closely with institutional partners and community stakeholders to evaluate programming and to develop a strategic plan for strengthening case management and increasing access to community-based services.

**Goal III - Scale CHW services for IACVs to underserved areas**

Despite efforts to expand intervention services to underserved areas across LAC, thousands of IACVs return to communities without the support they need to mitigate their involvement in future violence. LAC-CHAPS builds upon the place-based programming community based partners have promoted to address community violence by expanding services for IACVs to underserved communities in LAC including the unincorporated areas of High Desert, East and Central Los Angeles. As with the rest of the project, the process of expansion will be driven by the use of equity tools, epidemiological data, and stakeholder consultation to ensure that communities with the greatest need are prioritized for expansion and that barriers to support are properly understood.

Please describe the key activities of the recommended project:

**Strategy I: Build the capacity of CHWs to support IACVs by stabilizing current workforce**

Our project will bolster services for IACVs across LAC by retaining CHWs who currently support IACVs with case management and wraparound services; and by hiring additional CHWs to address a growing volume of violent injured individuals. Project leads will begin by reviewing equity tools and epidemiological data on community violence alongside current staffing distribution and guidelines for caseloads. Leads will then develop and implement a plan for onboarding staff and for adjusting workloads and engagement protocols.

**Strategy II: Improve case management and increase access to community based resources**

To improve service outcomes, our project will implement a QI plan that focuses on strengthening case management and increasing access to community-based services for IACVs. To start, project leads will evaluate the practice of CHWs to determine how they address barriers to individual/community safety; provide linkages to behavioral health/trauma recovery, addiction treatment/harm reduction, economic opportunities, and housing; and mitigate carceral involvement. Findings will be used to develop and implement a strategic plan that focuses on shoring up service gaps and improving access to local resources.

**Strategy III: Develop countywide infrastructure to coordinate current IACV services**

Our project will scale services for IACVs to underserved areas by developing a mechanism for coordinating CHW support across LAC. To head this effort, project leads will establish a program manager position who will be tasked with developing and implementing a strategic plan to evaluate CHW services; improve CHW work process; and scale services to underserved areas. The position will also develop a data management system for tracking demographic information, process metrics and outcome measures across locations; and convene townhall meetings to gain local input about services and their impact.

Please describe any additional considerations that should guide how the recommended project is implemented:

Design and implementation of the LAC-CHAPS project will be conducted with an eye toward linking services to sustainable funding mechanisms/streams like the current Medi-Cal spending amendment being considered by the state legislature. Recognizing that downstream violence is part of larger continuum of harm and incarceration, our project coordinates with diversion and re-entry and JCOD as a network that serves as an alternative to incarceration for those affected by community violence.

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[LAC-HBVIC CFCI Project Recommendation Implementation Timeline \(May 1, 2022\).pdf](#)

71.2KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

Since their inception, hospital violence intervention programs have played a critical role in addressing the cause and consequence of community violence. Based on a public health model that emphasizes community engagement, cultural humility, and the social determinants of health, the programs focus on supporting individuals affected by community violence (justice involved youth, gang affiliated individuals, persons who struggle with housing, food security, substance abuse and chronic mental illness) with mentorship and linkages to wraparound services that address the root causes of community violence. The programs, which make first contact with IACVs in the hospital, are a community based noncarceral strategy that represents a step towards addressing violence through healing justice. They bridge the gap between communities and hospitals by employing CHWs who use lived experience to mentor IACVs and facilitate financial assistance, housing vouchers, skills training, employment opportunities, mental health and substance use services that mitigate the risk of re-injury and involvement in the criminal legal system. For the last 4 years, LAC OVP and DHS have partnered with grassroots stakeholders to support this place-based strategy at hospitals across LAC. Working closely with CHWs, social work departments, and hospital leads who support IACVs at these locations, the departments have focused on growing the capacity of partners to provide case management services for IACVs and facilitate wraparound services that are available through the community based programming they concurrently support. Our project builds upon these efforts and strengthens services for IACVs across LAC by retaining program staff at these sites, securing additional CHW inputs to accommodate a growing population of violently injured individuals, supporting quality improvement and developing a countywide mechanism to carry out evaluation and coordinate CHW support across the county.

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Evidence suggests that community based initiatives working with hospitals are very effective at supporting IACVs and addressing the root causes of community violence. One randomized study for example found a 4x reduction in violent crime convictions, and 2x reduction in convictions of any type among a cohort of IACV youth. Other studies suggest that these initiatives reduce rates of reinjury as well. One study, for example, showed a 16% decrease in reinjury among IACVs up from a control of 4%.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Community health workers, who support IACVs, require empathy and an intimate understanding of the cultural setting where the individuals they support reside. Working with IACVs in the community setting, they use this knowledge to navigate shifting social terrain and move between different and often hostile social milieus while accessing networks and resources they would have been unable to otherwise. Local cultural-historical knowledge also helps CHWs identify barriers to healing specific to the neighborhoods and communities to which IACVs are returning. CHWs also leverage shared life experience as a part of their practice. They use it to build up the trust and rapport that is needed to mentor IACVs and facilitate the wraparound services that have become an integral part of addressing the social determinants associated with community violence.**

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**595,936.51**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**The modular budget we propose covers the cost of CHW supported IACV services at 1 community+hospital location. It includes Personnel Costs totaling \$459,920.46, which cover salaries/benefits of 3 CHWs, 1 Program Coordinator, and 1 Project Manager; Operating Costs totaling \$81,840.00, which covers facility lease/utilities, office supplies, staff training, client expenses, subcontractor fees, and an emergency fund; and Indirect Costs totaling \$54,176.05, which covers administrative overhead.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

[LAC-HBVIC CFCI Project Recommendation Budget \(May 1, 2022\).xlsx](#)  
24.6KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 8:04:14 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Satellite Sites in Gang Impacted Communities to Work with Active Gang Members**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 0 - Community Response & Intervention (Crisis Response)**
- **Intercept 3 - Jail Custody & Court Processes (Alternative Sentencing)**
- **Intercept 4 - Reentry Planning & Release**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Physical youth centers or resource hubs for youth**
- **Leadership development or civic engagement**
- **Mentoring or peer support**
- **Education support**
- **Employment support, work-based learning, or internships**
- **other**
- **Support services for youth who are actively in gangs**

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**
- **Supervisorial District 4**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The specific communities that the program the program would target are the following:**

**Harbor City, Harbor Gateway South, Wilmington, San Pedro, Gardena & Carson**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90710  
90501  
90744  
90731  
90745  
90746  
90247**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are incarcerated**
- **People reentering their community after incarceration**
- **other**
- **Gang Members**

Equity and Impact Statement:

**Although gangs and their members are known to be the ones who bring destruction to their respected communities. Many times it is forgotten that they are community members themselves, who at one point were the children growing up in those communities. These members impact communities in many ways, unfortunately in a negative more than a positive. This program will specifically target active gang members despite of age, gender, ethnic background or beliefs. In hopes of building positive relationships that can affect their lives and the safety of the community in many ways. The program will also focus on the faith aspect of transformation in the lives of gang members. If the lives of gang members are transformed, that will change a home, a home that is changed can change a neighborhood. A neighborhood that is change can transform a community.**

Please describe the need(s) this recommendation addresses:

**Within the communities of Harbor City, Harbor Gateway, Wilmington, San Pedro, and Carson, including the Unincorporated area of Los Angeles County in the Harbor, there are 20 gangs that currently have an active presence. That's not counting other gangs who have died out but have older members. Although the Latino Sureño gangs have traditionally been the ones around the longest, there are Blood, Piru, and Crip gangs who encompass these cities. At the moment there is only one assigned set of funding that works with 8 of these gangs and that is the City of Los Angeles Gang Reduction and Youth Development program. With this funding Arise & Go will seek to implement a strategy that will add assistance to the areas that are already being serviced and break ground in communities and gangs that have never had any Gang Outreach. With this strategy, the communities and Gang Outreach workers who have experience in peace efforts will be influential with the newer outreach workers and communities.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Although Arise & Go is not a church, we believe that faith is the key to transformation. Although many programs play a major role in assisting those in the gang lifestyle, it is evident that faith is where the heart and mentality changes. You can give a gang member a job and he or she can live a life that looks normal. But if he or she has not given up the gang mentality, his or her view point and the way they give advice to youngsters in the community will always be the same. This causes the continuous cycle of the gang mentality to continue from one generation to the next. So we've decided to make it our mission to: Inspire, transform, and empower our communities one individual at a time. With our objective being to redirect the lives of gang members toward a more positive direction by accepting individuals who have chosen the gang lifestyle for who they are, and where they are in life. We believe that by accepting where they are, is the first step toward inspiring change in an individual's heart, mind, and soul. True transformation can only be genuine if it is supported from within by the transforming power of faith, and the biblical standards of Jesus Christ. But we also see the importance of empowering those who have taken the steps towards change. Providing these individuals with necessary support systems and resources will be key to their transformative growth, happiness, and prosperity. An individual who tastes a life of positive transformation will transform their family. A family who transforms, will transform a neighborhood. A neighborhood who transforms will transform a community - but it all begins with the individual. Our goal will be to focus solely on gang members and the local gangs. The way we will be able to do so is by starting a coalition of former active gang members from those communities who have a track record of living true transformed lives. Who will be a daily positive presence and affecting change from within**

Please describe the key activities of the recommended project:

**Our main activity for this project will be to support each gang impacted community in opening a hub that young gang members can go to in order to get away from the daily madness of the gang life. Many organizations out there are doing great work, but that work is only there for those who have come to the point where they want to change. By that time many heartaches have taken place. We want to capture young gang members when they are young and active. Unfortunately there are no programs that are welcoming to young gang members walking through their doors. Not only that, gang members themselves won't feel comfortable going anywhere else. But if they have a hub, something they can positively take ownership of, something close to home, that is filled with something that is out of their norm, meaning something that is not part of the craziness of the streets or home, filled with resources and people who care. They will receive it and look forward to being a part of it. We will also strategize with our coalition members in order to have unity events that will be tailored for gang members and their families who are ready to unify with families from communities that they once did not get along with in order to show unity, so that word can spread to the youngsters in their communities that it is ok to co-exist with those that you believe are your enemies. It will take time but the more you gather people positively with family-oriented and culture-driven events, not events tailored for adults but for families, this will make a difference.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Although we live in a society where faith and government don't mix, it is important that both work together to impact our communities with respect to one another. At Arise & Go we see the importance of this and are willing to work hand in hand in assisting our young ones who are actively living the gang lifestyle. Because at the end of the day, they are from our communities also, and can be true assets of change if they themselves transform their lives.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[Timeline Doc.pdf](#)  
199KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**No**

Please describe how the recommended project would address the need to be culturally competent or culturally relevant to the populations it serves:

**Supporting individuals and families in looking into their family's roots and dynamics.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**374,000**

Please provide the total one-time start-up cost for the project:

**1,500,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Salaries \$144000**

**Rental Space 180000**

**Administrative Cost 50000**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

PDF

[Budget Template.pdf](#)

195.5KB

Please select the entity that you recommend administer or manage the grant for this project:

**Third Party Administrator**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 8:20:33 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Cooperative Education and Business Development**

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[Redacted]  
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## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**
- **Intercept 4 - Reentry Planning & Release**

CFCI Focus Area:

**Job Training and Employment (including but not limited to education support)**

Please indicate which of the following sub-categories connected to Job Training and Employment applies to your recommended project:

- **Job training**
- **Career planning or training**
- **Ongoing professional development**
- **Work-based learning or internships**
- **Education support**
- **other**
- **Cooperative Education and Business Development**

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 6 - South Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Our work is focused in South Los Angeles including the unincorporated Westmont neighborhood. Zipcodes include but are not limited to: 90044, 90047, 90037, 900.....**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90044, 90047, 90043, 90037**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People who are legally found unable to stand trial**
- **People who are incarcerated**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**
- **Community-based organizations**

Equity and Impact Statement:

**Collective REMAKE connects recently incarcerated people with economic growth, hope, and community wellness through participatory engagement, co-op business development, training and networking opportunities.**

**Through Co-operative Education and Business Development (CEAD) programming, Collective REMAKE is committed to building an ecosystem that includes a network of co-operative economic development, inclusive support systems, and sustainable healing communities.**

Please describe the need(s) this recommendation addresses:

LA County runs the largest jail system in the world with the capacity to cage over 18,000 individuals. Black people make up 9.6% of the L.A. County population, yet they are 30% of the jail population. 30% of the people in California's state prison system are from the Southern California Regions. In Los Angeles, thousands of people return home every month from prison or jail. The unemployment and underemployment rate in the Black community, in L.A. was over 50%. For former prisoners, opportunities to find sustainable work are few. The need for housing, economic support, job opportunities, and wrap-around services raise massive challenges. Many individuals are languishing in transitional housing with nothing to do, many have varying degrees of mental health issues and physical disabilities. A large percentage of those coming home are at risk of being homeless or end up back in prison or jail. Co-operatives offer a sustainable economic and social alternative.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Collective REMAKE will expand its Co-operative Education and Development (CEAD) programming reaching over 100 individuals in South Los Angeles.**

**Goal #1: To increase awareness about co-operatives as a sustainable solution for communities impacted by incarceration.**

**Objectives**

- ◆ Engage up to 100 individuals in Co-operative Education and Development (CEAD) programming.
- ◆ Implement the introduction CEAD workshop series six times, two online. The series includes eight workshops. Participants receive a \$25 stipend per workshop.

**Goal #2: To support emergent leadership amongst participants**

**Objectives**

- ◆ Support 4 individuals to complete the Train-the-Trainer program. After the introduction workshops, they can participate in the Train-the-Trainer program where they develop leadership skills, become content experts, and work as facilitators in CEAD workshops. Participants are paid \$20/hour.
- ◆ Send 2-4 trainees to national co-operative development training
- ◆ Send 2- 4 trainees or partners to participatory facilitation training.

**Goal #3: To create sustainable dignified jobs through co-operative development with people impacted by incarceration**

**Objectives:**

- ◆ Implement the advanced CEAD workshop series four times each year. The series is comprised of eight workshops. Sessions are for participants who choose to move forward with a coop business concept. Participants receive a \$25 stipend per workshop.
- ◆ Support the development of 3-4 businesses through the year-long Coop Development Program, up to 15 individuals. Working with consultants, teams develop group cohesiveness, build a sustainable business model, conduct a feasibility plan, create a start-up budget, and explore avenues to generate start-up capital.

**Goal #4: To expand organizational capacity.**

**Objectives:**

- ◆ Hire two FT workers and two PT associates. At least 75% of individuals hired will represent the community directly impacted by incarceration;
- ◆ Build current and new collaborations
- ◆ Purchase van
- ◆ Office

Please describe the key activities of the recommended project:

**The key activities in this proposal are embedded in our CEAD programming.**

**Since the summer of 2016, Collective REMAKE has been implementing Cooperative Education and Development workshops and seminars in South L.A. reaching over 300 individuals.**

**Below is an overview of Collective REMAKE's CEAD programs.**

**Introduction Workshops:**

- 1. Introduction to Cooperatives. The Cooperative Principles and Values**
- 2. The History of Co-operatives and Co-operative Human Values Around the World**
- 3. Practicing Democracy: Participatory Engagement and the Elements of Consensus**
- 4. Just Transition: Cooperatives as Part of a New Generative Economy**
- 5. Envisioning a Network of Sustainable Co-operatives in Your Community**
- 6. The Business of Starting a Co-operative: Introduction to the Co-operative Business Model Canvas**
- 7. Elements of a Business Plan: Building a Cooperative Team**
- 8. Completion Workshop: Presentations • Celebration**

**Advanced Workshops:**

**Section I: Developing a Cooperative Mindset**

- 1: Introduction to Teams / Team Formation**
- 2: Introduction to Human-Centered Design**
- 3: Working the Co-operative Business Model**

**Section II: Defining Your Co-op Business**

- 4: Creating Your Business Plan**
- 5: Feasibility (PG build out)**

**Section III: Understanding Co-op Operations**

- 6: Co-op Financials**
- 7: Legal Considerations**

**Section IV: Moving Forward into the Development Program**

- 8: Final Presentations • Celebrations • Overview of Next Steps**

**Train the Trainer: 4 participants each year. When participants complete the introduction workshop series, they can participate in training to become co-facilitator.**

**Cooperative Development Program: When participants complete the CEAD workshop series and they have a coop business idea, they can participate in the Cooperative Development Program. Collective REMAKE is currently supporting three start-up teams: an art co-op, a recycling coop, and an Urban Garden Coop.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Collective REMAKE's innovative Co-operative Education and Development (CEAD) programs embed democratic participatory practices and leadership development. CEAD supports the potential for everyone to understand the context of their struggles, assess their independent and collective assets and work for the good of the whole. Innovative strategies uplift expertise in lived-experience and support the cooperative values of democracy, equity, equality, self-help, self-responsibility, and solidarity.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

**DOCX**

[CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline. Collective REMAKE.docx](#)  
19.2KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**Co-operatives provide a sustainable economic and social solution for communities that suffer from the austere economic conditions. Co-operative businesses provide the opportunity for ownership, skill sharing, and leadership development. They create dignified work that benefits workers, their families and loved ones, and the entire community.**

**Cooperatives emphasize values to promote self-help, self-responsibility, democracy, equality, equity, and solidarity. Seven cooperative principles, offer a guide to set-up democratic workplaces that offer the opportunity for ownership, skill sharing, and leadership development in local businesses that serve the community.**

**Collective REMAKE's programs model the Social Cooperatives in Europe that employ individuals with varying capacities in dignified work and supportive community, including prisoners and former prisoners.**

**With stakeholder partners, Collective REMAKE is implementing education strategies inspired by early cooperators, the dialogical pedagogy of Paulo Freire, consciousness raising strategies, the popular education model developed by the Highlander Center, and contemporary human-centered design. Inclusive education strategies highlight the expertise in human experience. CEAD programs embed the use of democratic participatory practices, and leadership development. In 2021, Collective REMAKE was awarded the CO-OP INNOVATION AWARD by Capital Impact Partners. <https://www.capitalimpact.org/capital-impact-announces-seventh-coop-innovation-award/>**

**Collective REMAKE engages dozens of partners who support workshops, curriculum development, and coop development. We are currently working a group of students from the USC Marshall School of Business to strategically develop of sustainable cooperative ventures owned by people who are impacted by incarceration.**

**Collective REMAKE is also working closely with the Timelist Group, a reentry agency. They are providing space to implement the CEAD workshops with their clients.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Quantitative data is collected with sign-in sheets and surveys that measure new learning and interest.**

**In the last 12 months, Collective REMAKE ran the CEAD workshop series 5 times with 49 participants. 65% are Black, 16% Latino, 14% White, 2% Native, 2% Persian. 65% were formerly incarcerated; 85 % impacted by incarceration; family members or loved ones.**

**Qualitative data from participatory evaluations demonstrate new learning, inspired thinking, and alternative communication strategies.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Collective REMAKE incorporates innovative participatory practices that integrate Research Justice methods, critical theory and elevate individual experience in the co-creation of knowledge.**

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**437,194.96**

Please provide the total one-time start-up cost for the project:

**72,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**1. Total Personnel Costs: \$224,250.00 - Director, 2 FT and 2PT positions**

**2. Operating Costs: \$101,199.96 - Stipends, outside contractors, rent, training, supplies, laptops for participants**

**3. Indirect Costs: \$39,745.**

**One Time Start-up Costs: \$72,000 - Office set-up and van purchase**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

[CFCI\\_Project\\_Recommendation\\_Budget\\_CollectiveREMAKE.xlsx](#)

20.4KB

Please select the entity that you recommend administer or manage the grant for this project:

**Collective REMAKE is qualified to manage the grants funds for this project and is a qualified county vendor.**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 8:52:06 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **Breaking Barriers Rapid Rehousing and Employment Program**

[Redacted contact information]

## Page 2 - Background Information

Intercept Points:

- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

### **Rental Assistance, Housing Vouchers, and Supportive Housing**

Please indicate which of the following sub-categories connected to Rental Assistance, Housing Vouchers, and Supportive Housing applies to your recommended project:

- **Rental assistance, including move-in assistance (i.e. rapid re-housing or short-term subsidy)**
- **Housing navigation and case management services**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**This project will serve all Supervisorial Districts & SPAs in the Los Angeles County.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**This project serves all areas and identified zip codes throughout Los Angeles County. Our clients are serviced-connected and housed in zip codes with the highest need, including but not limited to: 90021 (Downtown), 90061 (Willowbrook), 93534 (Lancaster), 90813 (Long Beach), 90016 (Hyde Park), 90806 (Long Beach), 90033 (Boyle Heights), 91767 (Pomona).**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People who are experiencing homelessness or housing instability**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**

Equity and Impact Statement:

Of the clients Breaking Barriers has served to date, 56% are Black, 35% are Hispanic/Latinx, and 30% are TAY (18-25); in continuing to serve individuals and families who have been impacted by the carceral system, this project will equitably reduce justice involvement and homelessness for adults across all SPAs in Los Angeles County by providing rapid rehousing, intensive case management, and employment services. Breaking Barriers utilizes evidence-based interventions such as Housing First, Harm-Reduction, & Trauma-Informed Care, and continually incorporates client and community feedback into program design and improvements.

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

Justice-impacted individuals face significant challenges trying to access housing and gain employment due to discrimination and systemic barriers. In LA County, where homelessness has increased and the rental market is high, people exiting criminal justice settings disproportionately experience and are at risk of experiencing homelessness. Housing is the key to breaking the cycle between incarceration and homelessness, research indicates that people are more likely to be re-incarcerated when they lack stable housing. Maintaining housing is impossible without a stable income, and people exiting the criminal justice system struggle to find employment due to their criminal record. To meet the unique needs of the reentry population, Breaking Barriers provides a cross-sector solution, integrating case management, housing and employment services. Breaking Barriers continues to be the only rapid rehousing program in LA County specifically for justice-involved individuals and families.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

The goal of the program is for clients to “transition in place” and assume full rental payments, or move to another permanent housing option, at the end of an 18-24 month rental subsidy and services. Brilliant Corners intends to utilize the requested CFCI funds to serve 50-60 new CFCI eligible clients through our Breaking Barriers program. For this project, Brilliant Corners’ main objectives are to receive and process referrals, provide housing to the target population through the Breaking Barriers rapid rehousing rental subsidy, assist clients to maintain or increase their income, and support clients in retaining permanent housing once they are housed. Brilliant Corners plans to (1) process at least 60 referrals by Month 6 of the project, (2) provide rental assistance to at least 50 new clients by Month 18 of the project, (3) support at least 40% of clients to increase their income by Month 18 of a client’s rental subsidy, and (4) maintain a housing retention rate of at least 80% at Month 12 of a client’s rental subsidy.

Please describe the key activities of the recommended project:

Breaking Barriers is a cross-sector rapid rehousing program; the components of the program are (1) rental assistance and tenancy support, (2) case management, and (3) employment services. For rental assistance and tenancy support, key activities include administering the rental subsidy and other direct client support such as furniture and security deposit, cultivating landlord relationships to source market rate and affordable units for a pool of programs that includes Breaking Barriers, and providing lease-up assistance and ongoing tenancy support in collaboration with case management. For case management, key activities include processing referrals and enrolling clients into the program, completing comprehensive assessments and individualized services plans, providing linkages to community resources, benefits, and services, and providing life skills education and assistance. For employment services, key activities include providing resume and interview preparation assistance, connecting clients to identified job leads and Chrysalis’ Direct Hire business line, referring clients to Chrysalis transitional employment social enterprises and external vocational trainings, and providing financial assistance for specific employment-related resources.

Please describe any additional considerations that should guide how the recommended project is implemented:

Breaking Barriers was designed to address the specific challenges of the reentry population. It is critical that the length of the rental subsidy remains flexible, and be longer than a typical rapid rehousing program. While funding limitations have caused Breaking Barriers to enroll clients for 18-24 months, the program was originally designed to provide client services for a full 24 months. Serving clients for the full program length is crucial for success and addressing their specific needs.

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Breaking Barriers CFCI 2022 Workplan and Timeline.docx](#)  
18KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

### Expansion of an existing project or strategy

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**Breaking Barriers is a scattered-site rapid rehousing program that provides housing, case management, and employment services to justice-impacted adults who are experiencing homelessness. Breaking Barriers is operated by Brilliant Corners in collaboration with the Office of Diversion and Reentry, and Chrysalis is subcontracted to provide the employment services. Depending on income, rent amount, and household size, Breaking Barriers clients are connected to a room, SRO, or apartment. Clients can also live with a partner and/or their dependent children, and Breaking Barriers staff are experienced in serving families. All clients are provided robust case management and employment services during their time in the program in order to receive the support needed to secure a living wage and address any additional needs. Breaking Barriers utilizes a “declining subsidy” approach to rental assistance, which is consistent with rapid rehousing best practices. This means that clients will gradually take on more of their rent with the goal of assuming full rental payments within 18-24 months. This recommendation intends to expand the existing Breaking Barriers program and serve 50-60 new clients. Currently, Breaking Barriers is receiving \$2.5M annually in CFCI funding as part of the Year 1 funding recommendations. Although we are incredibly grateful to have received Year 1 funding, the amount fell short of the full request and Breaking Barriers faces yet another funding cliff. Due to funding limitations, the program size has been capped, yet there are far more people that need the program than existing program slots. Breaking Barriers has always had a sizable waitlist, and the need for the program continues to grow as the COVID-19 pandemic has resulted in an increase in housing insecurity for LA County residents. This additional request of approximately \$1.5M would increase the total CFCI annual funding to \$4M and allow the program to serve up to 150 clients at any given time.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Since 2015, Breaking Barriers has housed 504 clients and provided services to 766 clients. 255 clients have successfully graduated from BB so far, including 144 clients who took over market-rate rent payments and 55 clients who transitioned to long-term subsidies. RAND’s initial BB evaluation determined only 13% of housed clients received a new felony conviction—significantly lower than the average CA rate of 22%. NAEH—a housing policy leader—has also lifted up BB’s model as a best practice.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Brilliant Corners has consistently cultivated an organizational culture and staff make-up reflecting the diversity in the communities we serve. Several members of our team have lived experiences of homelessness and/or prior justice system involvement, and one of our current case managers is a former Breaking Barriers program participant. We regularly provide trainings in cultural humility, racial equity, trauma-informed care, and more. We continually improve program operations, service delivery, and oversight, and we use client feedback to shape existing and future program designs. Many Breaking Barriers participants stay in touch with the program post-graduation and have helped advocate for program expansion. The Breaking Barriers staff also provide culturally competent services in their one-on-one work with their clients, and utilize assessments and service plans to understand and support each client’s cultural background and their individualized needs.**

Please provide the total annual cost for the recommended project:

**1,525,392**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**The personnel costs includes salaries for a Program Manager and 2 Case Managers, as well as 30% fringe. There are no start-up costs. The operating costs include the listed services/supplies, and also software and staff travel. Brilliant Corners subcontracts with Chrysalis to provide employment services. The remaining operating budget is for rental subsidies, move-in assistance, and FHSP costs, which is Brilliant Corners' housing program with DHS. The budget also includes 10% indirect expenses.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [Breaking Barriers CFCI Project Budget 2022.xlsx](#)  
20.6KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**ODR/JCOD**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 9:15:17 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **My Brothers' & Sisters' Keeper Program**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 3 - Jail Custody & Court Processes (Alternative Sentencing)**
- **Intercept 4 - Reentry Planning & Release**

CFCI Focus Area:

### **Non-Carceral Diversion and Reentry**

Please indicate which of the following sub-categories connected to Non-Carceral Diversion and Reentry applies to your recommended project:

- **Non-clinical pre- or post-arrest diversion services**
- **Clinical pre- or post-arrest diversion services for those with significant physical and behavioral health needs**
- **Alternative sentencing**
- **Non-clinical reentry services**
- **Clinical reentry services for those with significant physical and behavioral health needs**

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 3 - San Gabriel Valley**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Northwest Pasadena 91103 (Highest 86.6)**  
**Pasadena 91104 (High 61.2), 91105 (High 60.9)**  
**Altadena 91001 (High 68.8)**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**Northwest Pasadena 91103 (Highest 86.6)**  
**Pasadena 91104 (High 61.2), 91105 (High 60.9)**  
**Altadena 91001 (High 68.8)**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People who are incarcerated**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**

Equity and Impact Statement:

**My Brothers' & Sisters' Keeper Program will increase the awareness of our Community Facilitators (CFs) and youth/adult male and female participants who in turn will be empowered with impactful information to provide support and healing to their children and families. We will increase educational, vocational, social, and mental health attainment of African-American and Latino individuals, families and communities. The program's data will be tracked through pre and post test assessments, employment retention, vocational training completion, and percentage of participants re-offending or returning to jail/prison.**

- 1. Increase social and mental health awareness of CFs and participants**
- 2. Improve employment and vocational opportunities/retention of employment**
- 3. Decrease the percentage of participants re-offending/violating probation/parole**
- 4. Improve family interactions and connections including quality of life for participants**

Please describe the need(s) this recommendation addresses:

**The War on Drugs has had a disproportionately negative effect on African American and Latino men nationwide (Rothwell, 2014; Small, 2001; Taifa, 2021). This trend is mirrored in Northwest Pasadena and surrounding areas, where these communities have suffered higher imprisonment because of the War on Drugs, resulting in fatherless children, post release unemployment and loss of income. Both adults and youth have been affected by arrests for drug-related offenses. Not only do these increased arrests effect the financial status of families of color – incarceration, either of a child or parent, leads to emotional/mental trauma. Exacerbating the problem is the fact that, once an individual is released from incarceration, they are ill-prepared for re-entry back into the community and family unit. This means they are unlikely to succeed in school or finding employment, which furthers a cycle of poverty, and compounds any mental health issues, including returning to jail or prison.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Job Placement: We help arrange apprenticeships or job opportunities for our clients when they are back in the community. Our goal is for 100% of clients not actively in school/vocational classes to secure paid positions. Our job readiness coach will prepare clients to apply and obtain positions. Our case managers continue communicating with clients even after graduation from the program, so we will use a mix of self-report and data from our community partners and social services to keep track of how many clients secure and maintain employment.**

**Mental Health Treatment: As our therapists work with clients on their goals, they will develop S.M.A.R.T. goals. By the end of our time working with them, each participant will have goals and a roadmap of steps needed to attain those goals. We will track each client's progress as they go through the educational and skill-building steps and connect with the resources needed to achieve whatever their stated goals were. We believe this personalized goal tracking is a nice balance to our overall quantitative goals of reducing recidivism and helping adults find jobs. We also plan to keep a portfolio for each client that includes 6 months/yearly assessments, project notes, educational records, behavioral records, and program progress. The goal is to reduce clients' recidivism rate.**

**Systems Navigation: Our case managers will track client registration for various external services, client attendance at events like job fairs and college/vocational admissions events, enrollment in social programs, obtaining social security card and driver's license, applications for credit cards and bank accounts, and employment applications. The goal is to increase financial literacy and obtain financial independence. We will provide program services to 150 community members each year (25 men/25women during each 4 month program cycle). Therefore, 150 community members will participate in the My Brothers' & Sisters' Keeper Program each year.**

Please describe the key activities of the recommended project:

**We will utilize our Program's Team consisting of a Case Manager, Job Readiness Coach, Mental Health Therapist and Community Facilitators (CF) to provide specific services to our clients.**

- 1. Increase the educational, vocational, social, and mental health awareness of youth and adults recently released from jail or prison or in diversion programs through weekly self improvement, job readiness, and mental health sessions.**
- 2. Provide weekly job training classes to increase each client's employment opportunity and retention ability.**
- 3. Provide weekly self-improvement classes to improve self confidence, financial literacy, and decrease intrusive thoughts preventing clients from succeeding.**
- 4. Provide weekly mental health individual and group sessions to address medical diagnosis conditions and group sessions to address re-entry fears, anxiety, and obstacles.**
- 5. Provide monthly family empowerment dinners to increase family interactions and start the family healing process to improve quality of life.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**The key impactful component to the program is the identifying and training of our Community Facilitators who meet the specific requirements of previously incarcerated, formerly on probation or parole, and eager to work within the team concept to empower community members and improve their neighborhoods.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_LBI.docx](#)  
17.1KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Its imperative to be culturally aware while delivering services to each specific ethnic group. With our deliverable services, our staff will be cognitive, observant, and conscious of important factors of African Americans and Latinos such as religion, family which is the center of African Americans and Latino groups, diet, lifestyle, language, trust and medical and mental health care stigmas. We will address each category and process the social, judicial, and medical stigmas which plague black and brown communities.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**262,812**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personnel costs- Our personnel costs total \$195,600 for the year to service 150 total clients. The positions consist of Program Director, Case Manager, Job Coach, Mental Health Therapist and 4 Community Facilitators for the year.**

**Operating costs- We have \$7500 for Other Costs [Employment Clothing Assistance- 75 clients will receive \$100 stipends to purchase clothing for interviews/job positions).**

**Indirect costs-Consist of \$21,00 for lease, \$1320 office supplies, and \$1500 for staff training.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

XLSX

[Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_LBI.xlsx](#)  
20.1KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 9:21:43 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### College and Careers

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 4 - Reentry Planning & Release**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

### **Job Training and Employment (including but not limited to education support)**

Please indicate which of the following sub-categories connected to Job Training and Employment applies to your recommended project:

- **Job training**
- **Job placement**
- **Career planning or training**
- **Ongoing professional development**
- **Education support**

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 4**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 3 - San Gabriel Valley**
- **SPA 7 - East Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**This program currently contracts community colleges that enroll students across multiple regions and SPAs.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90601, 90602, 90606, 90022, 90023, 90063, 91766, 91768, 91724**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are experiencing homelessness or housing instability**
- **People reentering their community after incarceration**

Equity and Impact Statement:

**This project will allow system impacted individuals to successfully navigate and participate in community college courses and/or work programs, giving them equitable access to resources and opportunities. College and Careers believes in providing students with an opportunity to make a difference in their community, their lives and the lives of others. System impacted individuals who participate in higher education programs are 48 percent less likely to recidivate than those who do not. Using data that guides when system impacted individuals need the most assistance, from enrollment to finals, the program will be able to determine service needs and delivery.**

Please describe the need(s) this recommendation addresses:

**System impacted individuals are twice as likely to have no high school credential at all and are eight times less likely to complete higher education than the general population. Less than 4% of system impacted individuals hold a college degree. Many system impacted individuals note that they have difficulty getting accepted into higher education programs due to the applications asking about their "criminal background." Furthermore, if they do get admitted they face barriers that prevent them from completing their education goals. In one study, sixty-two percent of community-based program respondents reported that they struggle to balance college with other aspects of their lives, including childcare, supervision, job responsibilities, and meeting basic needs such as food and housing.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Enroll 120 students into community colleges by helping them with the application process, onboard them to college campus, and provide mentorship and career counseling in order to increase their feelings of self-efficiency and self-worth.**

**Provide workshops on professional development, communication, financial literacy, writing, and any other topic that will help the students navigate and improve their educational experience.**

**Provide case management and mentorship to 120 students and assist them with campus systems navigation, referrals to supportive services, and provide any financial assistance that would prevent them from obtaining their education goals such as lab fees or buying books.**

**Process outcome measures include:**

**Number of students enrolled**

**Number of students attending workshops**

**Number of workshops conducted**

**Number of students receiving mentorship**

**Number of students persisting from one semester to the next**

**Number of students obtaining an Associates Degree, a vocational certificate, and/or transferring to a 4-year university**

**Impact measures include:**

**Reduced rate of arrests, convictions, incarceration admissions, incarceration days, revocations**

**Increase in the amount of system impacted individuals with an Associates Degree and attending 4 year colleges.**

**Decrease the unemployment rate of system impacted individuals.**

Please describe the key activities of the recommended project:

**Develop a referral system to enroll participants into the program before they enroll in the college so program staff can better assist them with the process.**

**Develop a comprehensive needs assessment and intake form so program staff can identify the students greatest and most pressing needs.**

**Build out a database system to collect information on program enrollment, service receipt and outcomes.**

**Train current staff, who are system-impacted, on a mentorship model.**

**Write contract amendments to continue and enhance the current contracts that are held with the community college before the current contracts expire on June 30, 2022.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**The program is currently funded by SB 678; however, it is unclear if that funding will continue. If Probation decides not to continue funding than the contracts cannot be extended. Furthermore, having a different funding sources will allow the community colleges to serve a broader population as they now can only serve individuals on adult felony probation. There will be no additional start-up time and the colleges can continue to service the population.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

**DOCX** [Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template.docx](#)  
15.9KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**The Office of Diversion and Reentry (ODR) has partnered with community colleges across the County to provide supportive services for students on adult felony probation. The program aims to reduce recidivism by improving students' educational outcomes. The program will assist students on adult felony probation by providing wraparound academic supportive services. Through the program, students will develop academic and professional goals and receive the support necessary to complete their education plans by attending community college.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**The current program has exceeding in their enrollment goals with 269 students receiving at least one service while attending the colleges. Additionally, the community colleges contracted by ODR boast a 50-60% persistence enrollment rate compared to 25-30% of the national level. 48 system impacted students have received an Associates Degree, 51 have obtained a vocational certification, and 5 have transferred to a 4-year university.**

Does the recommended project include culture-centered practices?

**Unsure**

Please describe how the recommended project would address the need to be culturally competent or culturally relevant to the populations it serves:

**Services are provided by individuals with lived experience. Furthermore, each community college has coalitions and caucuses to support students from a diverse racial, ethnic, and sexual orientation background.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**900,000**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**The entire annual cost of the recommended project will go to subcontractors.**

**The community colleges will receive up to \$300,000 based on the below metrics:**

**\$100,000 after verifying the Program has 20 unique enrolled system impacted individuals (claimed no more than two times during the Work Order term)**

**Up to \$50,000 payment each semester based on the student academic persistence claimed no more than two times.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:



[Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_College and Careers.xlsx](#)

21.8KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**LA County Department of Health Services - Office of Diversion and Reentry**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 9:24:23 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**CREDIBLE MESSENGER MENTORING, PROGRAMMING AND REENTRY**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**
- **Intercept 4 - Reentry Planning & Release**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Physical youth centers or resource hubs for youth**
- **Leadership development or civic engagement**
- **Mentoring or peer support**
- **Education support**
- **Employment support, work-based learning, or internships**
- **Support for social and emotional skills**
- **Support for health and wellbeing**
- **Support for environmental or cultural competence**
- **Support for creative expression**
- **Support for physical activity or play health**
- **other**
- **Transformative justice when it involves young people going through a court process and being detained within secure youth facility (Camp Kilpatrick)**

Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Detained youth come from all Supervisorial Districts and each youth housed within the secure youth facility, Camp Kilpatrick, would be eligible to be served in the program. Reentry services would support youth in communities predominantly representing (but not limited to) SPAs: 1, 7 and 6, due to overrepresentation of youth from these communities in the system. Youth may transition to regions with a biological family, foster placement, or a Short-Term Residential Therapeutic Program.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**Youth from all zip codes and communities are eligible to be served. High need communities expected for priority reentry services include: Willowbrook; Vermont Square; Lancaster; Florence; Compton; East Los Angeles; Hyde Park; El Sereno; West Adams; Gardena; Gramercy Park; University Park; Vermont Vista; Culver City; Watts; Lennox; Central-Alameda; Baldwin Hills/Crenshaw; Lincoln Heights; Carson; Boyle Heights; Palmdale; West Carson; Jefferson Park; Florence-Firestone, Inglewood**

Which of the following population(s) would the recommended project serve?

- Youth (under 18)
- Young adults (ages 18-26)
- Women
- Men
- People who are transgender or nonbinary
- People who are pregnant or parenting
- People with mental health needs
- People with substance use disorders
- People who are experiencing homelessness or housing instability
- People who are incarcerated
- People reentering their community after incarceration
- Families of people returning home from incarceration
- Community-based organizations

Equity and Impact Statement:

**CM programming brings highly trained and culturally competent community members inside secure facilities to provide transformative mentoring to the youth residents via a series of programs and activities that promote youth's development, healing and overall care within the environment. This program will provide these services to youth at the deepest level of the juvenile justice system, where the inequities of our system are the highest.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**This proposal addresses needs of youth at Camp Kilpatrick through a system-wide, integrated staffing and programming approach. Kilpatrick is a critical and urgent first site because it has been designated to serve as the temporary Secure Youth Treatment Facility to serve male youth locally as the Division of Juvenile Justice has ended intake and closes in 2023; and it is a site where the "LA Model" was implemented but has yet to be fully realized. This program is designed to help break current cycles of violence within system impacted communities, serve youth that have historically been marginalized and under resourced; and to address the long-term impacts on young people of color, sustained investment in the most impacted communities of Los Angeles. Anticipated program outcomes are healing, restoration, development of pro-social life skills, attainment of educational/vocational goals that lead to viable career pathways and recidivism reduction of system impacted youth.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Goals:**

- Develop a team of up to 16 CM staff to work full-time, 7 days a week as employees of a community-based organization contracted to work on-site at Kilpatrick to support upwards of 60 detained youth at a ratio of 1 CM to 6-9 youth with up to 4 lead CM position to supervise CM providing youth engagement and programming at-large.
- Develop a team of up to 10 CM full-time staff to support youth and their networks of care amidst pre-release and throughout their reentry transition.
- Develop a training team to support all CM staff with ongoing professional development to prepare them with culturally sensitive strategies and positive youth development interventions that meets emerging program needs.

**Objectives:**

- (1) Recruit and hire a team of up to 20 facility-based CM staff to dedicated to improve youth's psycho-social functioning by using evidence-based mental health and restorative practices as well as increase youth's developmental assets by providing healing and trauma informed services;
- (2) Integrate and embed CMs in all relevant facility functions and communication protocols to support meaningful collaboration, safety and security within a facility and increase the efficacy of overall practices and programming;
- (3) Recruit and hire a team of up to 10 community-based CM staff to support youth with their individualized treatment and life goal plans as they prepare for and transition back to their community at the time of reentry in an effort to strengthen self-sufficiency through employment, counseling and educational linkages and supports.

**Outcomes:**

- Advance the healing, restoration, development of pro-social life skills, attainment of educational/vocational goals that lead to viable career pathways and recidivism reduction of system impacted youth.
- Support in breaking current cycles of violence within system impacted communities and to address the long-term impacts on young people of color, sustained investment in the most impacted communities

Please describe the key activities of the recommended project:

It is estimated that up to 45 youth will be housed at the Kilpatrick. The program recommends a ratio of 1CM to about 6-9 youth during swing shifts and a ratio of 1CM to 11-15 youth as youth will be in school. The program will function as a co-staffing model within the facility. This will include identifying and connecting with existing groups already working in this capacity at Kilpatrick. The program will simultaneously build an additional team of community-based CMs to serve as both a connecting "safety net" for youth transitioning from Kilpatrick, and an ongoing structured support network for youth in the community.

**The facility-based Credible Messengers will:**

- Form trusting relationships and lines of communication with youth
- Provide individual transformative mentoring sessions
- Facilitate restorative focused group activities
- Accompany youth as they matriculate through their day/evening
- Document interactions with youth in designated database
- Participate in relevant facility-based staff meetings
- Support with emerging crisis intervention
- Co-develop youth Individual Rehabilitation Plan (IRP) with facility staff
- Proactive support and co-navigation
- Connect youth to services, resources, and opportunities via government and community-based organizations

**For community-based Credible Messengers:**

- Connect with youth 6-9 months prior to release
- Engage with family, networks of care and other related environmental relationships (such as school) that will surround youth amidst reentry journey to assure emotional wellness
- Promote workforce development through 1) building partnerships with employers in growing sectors with living-wage jobs and trades to help train and place reentering youth in good jobs; and 2) investing in the development (via scholarships, training, job placement, etc.) of formerly incarcerated youth

Please describe any additional considerations that should guide how the recommended project is implemented:

CMs should collaborate and be integrated with existing probation, education, behavioral health and other staff. Note that while other staffing at Kilpatrick may have similar backgrounds and lived experiences with youth, CMs play a distinct role as staff outside of the system. Credible Messengers do not hold positions of authority that can deprive youth of their freedom as do probation officers. This differential role is a key consideration for the implementation and relationship building.

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

**DOCX**

[CFCI\\_Recommendation\\_Implementation\\_Timeline\\_CM Programming.docx](#)  
20.5KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**The CM program is invested in a recruitment, hiring and development focused on indigenous natural leaders who have successfully navigated their own prior involvement in the justice system, share similar life experiences with current justice-involved young people, and are poised to have a transformative impact on an individual, family, community and systemic level. The CM program will prioritize hiring practitioners who not only have transitioned successfully from incarceration themselves but will also share identity factors whenever possible such as: geographic connection; race and ethnicity; spiritual connection and beyond. For culturally competent approach to programming, CM training will include: Positive Youth Justice Framework; Adolescent Brain Development & the Impact of Trauma; Healing Centered Engagement; The Art and Science of Hope; Restorative Justice Practices & Crisis Intervention; Transformative Mentoring, Life Path Planning & Fundamentals of Care Coordination.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**3,499,999.635**

Please provide the total one-time start-up cost for the project:

**60,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

- 1) Personnel Costs: Total \$2,699,999.85 Costs related to Lead Credible Messengers within facility (4), Credible Messengers within facility (16), Credible Messengers within community (10)**
- 2) Operating Costs: 481,818 Costs related to Office Supplies, Staff Training/Sessions, Program/Participant/Client Supplies, Other Costs [Program Participant Supports]**
- 3) Indirect Costs: \$318,181.79, Cost related to a 10% indirect fee going to the CBO hiring the CMs**
- 4) Operating Costs: Total \$768,646.00**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

[CFCI\\_Project\\_Recommendation, Budget\\_CMs.xlsx](#)  
20.5KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**YDD/DYD (YDD will transitioning into DYD starting July 1, 2022)**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 9:29:37 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **Mental Health First Aid training**

[Redacted text block containing contact information]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**
- **Intercept 4 - Reentry Planning & Release**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

**Community-Based Health Services (including but not limited to spiritual wellbeing or healing, restorative care nursing, etc.)**

Please indicate which of the following sub-categories connected to Community-Based Health Services applies to your recommended project:

- **Mental health services**
- **Prevention / preventive health services**
- **Spiritual wellbeing / healing services**

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**This project would be countywide but focused on the following zip codes: 91352, 91103, 91105, 90042, 90012, 91723, and 91702**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**91352, 91103, 91105, 90042, 90012, 91723, and 91702**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**
- **Community-based organizations**

Equity and Impact Statement:

**The project will equitably reduce justice system involvement for residents in LA County by increasing awareness of and reducing the stigma of mental health by using evidence-based curriculum to educate and engage the community on how to recognize needs and implement prevention and early intervention strategies.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**There is a need for increased awareness of the signs and symptoms of mental illness and knowledge of available resources. Unfortunately, research shows that it takes an average of 10 years for a person with a mental health challenge to seek treatment. Factors contributing to this gap include: denial, lack of knowledge of the signs and symptoms, lack of finances, geographic limitations, lack of knowledge of available resources and providers, stigma associated with mental illness, cultural differences on understanding and approaches to addressing mental illness, lack of familiar support, misrepresenting symptoms as violent behaviors, and symptoms of the illness that interfere with daily functioning. Persons with low socioeconomic status, limited education, family history of incarceration, substance use, and mental illness are among the most underserved when it comes to education around mental illness.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Goal: Provide no-cost community training in both youth and adult mental health first aid by partnering with local agencies.**

**Objectives:**

- 1. Increase awareness of mental health challenges within the target populations**
- 2. Reduce the stigma associated with mental illness through education**
- 3. Increase knowledge of available resources in the targeted zip codes**
- 4. Create action plans with the community organizations for prevention and early intervention strategies and projects**

**Outcomes:**

- 1. Provide at least 6 trainings for the year.**
- 2. Provide at least one training in the target zip coders**
- 3. Provide training for up to 180 adults**

Please describe the key activities of the recommended project:

- 1. Partner with local colleges and public agencies to host trainings**
- 2. Provide a minimum of six trainings for the year**
- 3. Create a forum to share recommended action plans with workshop attendees**

Please describe any additional considerations that should guide how the recommended project is implemented:

**While we propose to host a minimum of six trainings, the project could exceed its proposed goal and may request additional resources. The agency has been providing training for the past seven years and has a history of community collaboration.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_MHFA.pdf](#)

73.1KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**This recommended project is to expand the offerings of the Mental Health First Aid curriculum that is administered through the National Council for Mental Well Being.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Mental Health First Aid is an international education program proven to be effective in teaching adults how to recognize and respond to signs and symptoms of mental health challenges. Peer-reviewed studies have shown participants can identify multiple resources for individuals with a mental health challenges and Increase their confidence to help and their own mental wellness. The project will conduct monthly assessments of it progress toward meeting our prescribed goals and objectives.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Within the mental health first aid curriculum, instructors are required to discuss the importance of being culturally responsive when administering the first aid action plan. It further discusses how culture influences beliefs about mental health and to be mindful and respectful of verbal and non-verbal language and engagement strategies. The project will seek to host training in locations that are culturally responsive to the populations served. This include finding neutral public locations or a site specifically requested by a specific group.**

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**41,294**

Please provide the total one-time start-up cost for the project:

**500**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

<b>Personnel costs (part-time) =</b>	<b>\$18,240.00</b>
<b>Operating costs =</b>	<b>\$19,300.00</b>
<b>Indirect costs =</b>	<b>\$ 3,754.00</b>

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

 [Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_MHFA.xlsx](#)  
18.2KB

Please select the entity that you recommend administer or manage the grant for this project:

**Third Party Administrator**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 9:31:56 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### Shortstop

[Redacted]

[Redacted]

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[Redacted]

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## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**

CFCI Focus Area:

### Restorative Justice

Please indicate which of the following sub-categories connected to Restorative Justice applies to your recommended project:

- **General restorative practices, including conflict resolution**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

### **City of Long Beach**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90810,90802, 90806, 90810,90804, 90805, 90803, 90807**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **other**
- **Parent / Guardian of Youth (under 18)**

Equity and Impact Statement:

**The Long Beach Bar Foundation's (LBBF) core initiative, SHORTSTOP Youth Crime Prevention, serves ethnically diverse and low-income, at-risk youth, ages 10-18, with many exhibiting delinquent behaviors and coming to the program through strategic referral partners in the Greater Long Beach community. SHORTSTOP has responded to systemic inequality since 1994 by addressing juvenile delinquency at a critical crossroad and providing youth and their families with legal system knowledge, experiential learning, goal-setting techniques, and conflict resolution skills to help youth make better decisions, develop positive relationships, and manage their behavior; Intervening early on leads to more productive, healthier futures where youth disengage from subsequent delinquent behaviors and become agents of change in chronically under-resourced communities adversely affected by encounters with the criminal justice system.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**LBBF's commitment to advancing social and economic mobility in under-resourced communities has been a catalyst for positive and systemic change in Los Angeles' South Bay and Long Beach areas for more than 27 years. Long Beach is the seventh-largest city in California, with a population of approximately 470,000 individuals, of which 21.7% are under the age of 18 years. 16.2% of the local population lives in poverty, as reported by the United States Census Bureau (2020). Youth violence has always been a concern for low-income, minority communities, where poverty, family instability, and lack of positive role models heighten the risk for crime and violence within a community. The majority of youth served by LBBF are from minority backgrounds (85%) and are disadvantaged through socioeconomic status (62% low-income). Many of LBBF's program participants remain vulnerable to the continued disruptions in academic normalcy, putting them at greater risk for high-risk behaviors.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**LBBF's SHORTSTOP program supports an average of 200 at-risk teens annually and achieves the following outputs through structured objectives and activities:**

**Output 1: Reduce juvenile delinquency in Greater Long Beach, resulting in graduates' reoffense rate of less than 20% in the 12 months after program completion.**

**Objective 1A: Conduct twelve SHORTSTOP programs, a total of 24 classes, for a minimum of 200 at-risk youths and their parents/guardians within a 12 month period of funding.**

**Objective 1B: At least 85% of participants will successfully graduate from the program.**

**Objective 1C: Facilitate follow-up interviews with all participants to track long-term progress.**

**Output 2: Increase goal-setting skills and knowledge of the legal system for at-risk youth by program completion.**

**Objective 2A: 100% of participants will develop written goals and a vision for their future.**

**Objective 2B: 100% of participants will meet with young adults who have been incarcerated.**

**Objective 2C: 100% of participants will interview community leaders.**

**Objective 2D: At least 80% of participants will demonstrate increased knowledge of legal responsibilities.**

**Output 3: Support development of communication skills for youth and their families to productively address issues associated with delinquent behaviors.**

**Objective 3A: 80% of participants will demonstrate increased knowledge of non-violent communication methods, ability to identify and manage their emotions, and understanding of the consequences of their actions.**

**Objective 3B: Provide ongoing counseling services to at least 50 individuals.**

**Objective 3C: At least 70% of participants will utilize strategies learned and report improved relationships with family members.**

Please describe the key activities of the recommended project:

**SHORTSTOP aims to address juvenile delinquency at a critical point in the youth's life - when they have already encountered issues with authority, but before they break the law as adults. Based on a Trauma-Informed Care Model, this highly interactive two-week program at the Long Beach Courthouse is comprised of three components:**

**Session One: Led by SHORTSTOP staff, volunteer attorneys, and law enforcement professionals, youth and their parents/guardians learn about the justice system and how their actions affect their victims, future, and families. The curriculum focuses on developing a deeper understanding of the long-term implications of their actions and includes experiential elements, including viewing a holding cell and conversing with previously incarcerated youth.**

**Homework: Between sessions, participants work on improving communication at home; it is required for at least one parent or guardian to attend these sessions. LBBF offers ongoing supplemental services, including anger management and other behavior classes. Furthermore, community leaders mentor the youth and help them set more thoughtful and deliberate life goals, leveraging the youth's lived experiences and newly learned strategies.**

**Session Two: To further support youth and hold them accountable for their actions, the second session focuses on behavior change and planning for the future. The youth are given a post-test on the information learned through the educational and mentoring sessions to measure their understanding and ability to make more informed decisions. Other interactive activities in this session continue to empower and equip youth with tangible tools to envision and choose a better way forward. SHORTSTOP also includes financial literacy training and budgeting classes, which teach youth about the expenses associated with the lifestyle they are working toward. Lastly, the youth are challenged to meaningfully reflect and write a letter to themselves that is mailed out six months later.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**LBBF has built an extensive network of local partners to leverage resources and accomplish shared community goals. LBBF's programs have strategically expanded through significant referral partnerships with Long Beach Unified School District, Long Beach Police Department, Los Angeles County Courthouse, and Los Angeles County Probation Department. Through education, mentorship, counseling, and other wraparound services provided at a nominal fee, LBBF strategically addresses each youth's needs.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[CFCI Timeline\\_Shortstop.docx](#)  
17.2KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**The Long Beach Bar Foundation's (LBBF) mission is to strengthen the youth of Greater Long Beach through juvenile crime prevention and diversion, family counseling services, and law-related education. LBBF delivers a series of mentoring and counseling programs for ethnically diverse and low-income, at-risk youth, ages 10-18, who reside in Long Beach and Los Angeles' South Bay, and their families. LBBF's Trauma-Informed Care Model helps these at-risk youth gain the self-management skills they need to create successful futures. SHORTSTOP Youth Crime Prevention, LBBF's core program, supports at-risk youth's academic success, attendance, personal goal setting, and family relationships. These interactive sessions educate youth about the legal system and challenge them to critically reflect on their behaviors and resulting outcomes. Between sessions, participants work on improving communication at home, and families are additionally supported by low-cost counseling, as needed. Experiential learning, financial literacy, and mentorship are thoughtfully incorporated.**

**The goal of the LBBF programs is to assist youth who are exhibiting harmful behaviors such as truancy, fighting at school, gang involvement, graffiti, petty theft, drug use, and defiance, which can ultimately result in suspensions from school and/or arrest by local law enforcement. These high-risk students and early offenders are recruited for LBBF's services in hopes that they can effectively change their trajectory. A criminal record impacts a person's entire life, hindering young adults, especially those from minority backgrounds, from obtaining college admission and/or gainful employment, which often increases further criminal behavior and fuels intergenerational trauma. With the Los Angeles County Care First and Community initiative's investment, SHORTSHOP's expansion can support more at-risk youth make decisions that elevate their lives and help them to believe in and invest in themselves.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**LBBF's programs lead to a recidivism rate of less than 20% in the 12 months after program completion. SHORTSTOP has a participant completion rate of 90%, with 80%+ of participants without subsequent delinquency or juvenile offenses. Outcomes are measured through internal program evaluation, including:**

**Pre- and post-assessment to measure changes in youth's knowledge and skills**

**Two follow-up interviews after the program**

**Data collection on crimes committed after the program (recidivism rates)**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**The Long Beach Bar Foundation has worked with a variety of youth in the city of Long Beach and is cognizant of the cultural needs of all our participants. Since our youth participants are so culturally diverse, being open, respectful, and inclusive to our youth is vital to the success of our program.**

Please provide the total annual cost for the recommended project:

**119,972.85**

Please provide the total one-time start-up cost for the project:

**0**

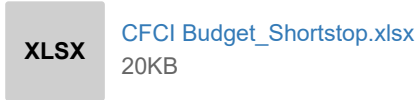
Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**1. Personnel costs include our Executive Director, Program Coordinator and Administrative assistant.**

**2. Our operating costs include rent, program expenses such as court fees, and trainings.**

**3. Our indirect costs include In-kind and fundraising.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:



Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 9:49:40 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### Adult Diversion

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 4 - Reentry Planning & Release**

CFCI Focus Area:

### Non-Carceral Diversion and Reentry

Please indicate which of the following sub-categories connected to Non-Carceral Diversion and Reentry applies to your recommended project:

- **Non-clinical reentry services**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

### **City of Long Beach**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90810,90802, 90806, 90810,90804, 90805, 90803, 90807**

Which of the following population(s) would the recommended project serve?

- **Women**
- **Men**
- **People reentering their community after incarceration**

Equity and Impact Statement:

**LBBF's commitment to advancing social and economic equity in under-resourced communities is a catalyst for positive and systemic change in Los Angeles' South Bay; for over 26 years, we have provided support and guidance to youth and in the last two years, to adults who have faced adversity, trauma, and other emotional barriers. LBBF is currently the sole provider of California's Drivers License (CDL) and Anti-Recidivism Courses ( ARC) to offenders who qualify for diversion programs in their sentencing. The Long Beach City Prosecutor has jurisdiction over all adult misdemeanors that occur in Long Beach (Long Beach City Charter Section 703), and it partners with the Long Beach Bar Foundation for diversion programming. LBBF has long standing relationships with several institutions within the local justice system including referral partnerships with the Long Beach Police Department, Long Beach Courthouse, Los Angeles County Probation Department and other community organizations.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**Funding for this program will directly benefit participants who are living at or below the federal poverty level and unable to cover the costs of diversion courses, as offered from the City of Long Beach Prosecutor's Office. In the city of Long Beach, approximately 17% of its residents are living below the federal poverty level and are facing economic hardship(US Census, 2020). 62% of the participants that we historically have served came from low-income households. Historically, the racial demographics of participants in our ARC courses are 30% Hispanic, 10% African American, and the remainder of the participants being Caucasian and Asian American. Our CDL courses historically serve approximately 60% Hispanic, 20% African American and the remainder of the participants being Caucasian and Asian American.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Goal #1: Our goal is to end the perpetual cycle of recidivism by rehabilitating misdemeanor offenders through teaching personal responsibility and helping our clients develop the skills required to move forward as productive, law-abiding citizens.**

**Objective 1A: Conduct twelve ARC programs (totaling 12 classes) including a minimum of 30 additional economically disadvantaged adults within a 12 month period of funding.**

**Objective 1B: Conduct telephone interviews with each economically disadvantaged client that has their fee waived and to collect data on: income level, race, gender, completion status, keep record of pre-filed waivers, zip codes and client evaluation as well as collect testimonials during the follow-up process.**

**Goal #2: To help clients to get their California Driver's License back and their driving privileges reinstated through increasing legal knowledge of driving without a legal license and suspension.**

**Objective 2A: Conduct twelve CDL programs (totaling 12 classes) for a minimum of 30 additional economically disadvantaged adults within a 12 month period of funding.**

**Objective 2B: Conduct telephone interviews with each economically disadvantaged client that has their fee waived and to collect data on: income level, race, gender, completion status, keep record of pre-filed waivers, zip codes and client evaluation as well as collect testimonials during the follow-up process.**

Please describe the key activities of the recommended project:

There are two separate programs organized under the Long Beach Bar Foundation, CDL and ARC. The CDL program is an educational program that is focused on persons cited or arrested for driving on a suspended license or driving without a license. It is designed to educate participants about how to get a valid license, the importance of insurance and safe driving, as well as decision-making skills. Topics in the CDL course include The Law, Collateral Issues, Issue Identification, How to Get Your License Back, Alternative Transportation, Financial, and Improve Driving. The ARC program is not focused on any one class of crime, but is similarly designed to provide participants with lessons and exercises aimed at decision-making and life skills. Topics include Consequences of Crime and Personal Accountability, Self Control and Stress Management, Brain Research, and Goal Setting.

Both of these programs are restorative justice programs with live interaction, and attendees must actively participate in order to successfully complete. Discussion includes community harm as well as harm to victims of crime, both specifically and generally. 91% of participants in both the CDL and ARC programs are approved for "pre-filing" diversion. They receive a letter in the mail informing them that they have been selected for diversion. They then must sign up and complete the designated class (and other terms of diversion, if any) to avoid having a case filed in court.

Both the CDL and the ARC programs are self-sustaining in that program fees, \$225, are charged in order to offset the costs of running the programs. Although both programs allow for fee waivers in some cases, creating an economically disadvantaged fund for participants who cannot afford the full class fees will improve participation, reduce the number of cases filed in court, and provide a great restorative justice program for Long Beach residents.

Please describe any additional considerations that should guide how the recommended project is implemented:

LBBF has built an extensive network of local partners to leverage resources and accomplish shared community goals. LBBF's programs have strategically expanded through significant referral partnerships with the Long Beach Police Department, Los Angeles County Courthouse, and Los Angeles County Probation Department. Through restorative educational courses provided at a nominal fee, LBBF strategically addresses each participant's needs.

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[CFCI Timeline\\_Adult Diversion.docx](#)  
16.9KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**LBBF's commitment to advancing social and economic equity in under-resourced communities is a catalyst for positive and systemic change in Los Angeles' South Bay; for over 26 years, we have provided support and guidance to youth and in the last two years, to adults who have faced adversity, trauma, and other emotional barriers. The Long Beach Bar Foundation is currently the sole provider of CDL and ARC courses offered to offenders who qualify for diversion programs in their sentencing. The Long Beach City Prosecutor has jurisdiction over all adult misdemeanors that occur in Long Beach (Long Beach City Charter Section 703), and it partners with the Long Beach Bar Foundation for diversion programming. The Long Beach Bar Foundation has long standing relationships with several institutions within the local justice system including referral partnerships with the Long Beach Police Department, Long Beach Courthouse, Los Angeles County Probation Department and other community organizations. This will be the first year that we will be collecting data with our fee waiver participants in order to conduct follow-up recidivism studies and the follow-through of participants on achieving their goals in the future. This will allow us to determine the effectiveness of the Adult Diversion program under the direction of Long Beach Bar Foundation.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**LBBF's programs lead to a recidivism rate of less than 20% in the 12 months after program completion. Over the last year, Long Beach Bar Foundation has been the sole provider of CDL and ARC courses to offenders who qualified for diversion programs in their sentencing. The City Prosecutor's Office has received excellent feedback on both programs, which have been in operation for about 10 years in Long Beach, from participants and from members of the judicial system.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**The Long Beach Bar Foundation has worked with a variety of adults from different ethnic backgrounds in the city of Long Beach and is cognizant of the cultural needs of all our participants. Since our adult participants are so culturally diverse, being open, respectful, and inclusive to our participants is vital to the success of our program.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**147,619.5**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**1. Personnel Costs: These include the ARC and CDL instructors, in addition to our support staff which includes our Executive Director, Program Coordinator, and Administrative Assistant.**

**2. Operating Costs: These include office supplies, an interpreter for all classes, and fee waivers.**

**3. Indirect Costs: These include legal support for our participants.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

CFCI Budget\_Adult Diversion (1).xlsx  
20.1KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 10:10:16 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Increasing Food Access in Los Angeles: CultivaLA Urban Agriculture & Training Program**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**
- **Intercept 4 - Reentry Planning & Release**

CFCI Focus Area:

**Job Training and Employment (including but not limited to education support)**

Please indicate which of the following sub-categories connected to Job Training and Employment applies to your recommended project:

- **Job training**
- **other**
- **Career Technical Education (CTE)**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 4 - Metro Los Angeles**
- **SPA 7 - East Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Supervisorial District 1-San Gabriel Valley; East Los Angeles, and Greater Los Angeles.**

**SPA 4: Westlake/Pico Union (90015; 90017; 90026; 90052)**

**SPA 7: East Los Angeles (90022; 90023; 90063)**

**Project benefits across multiple regions and unincorporated parts of LA County.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**JENI:**

**Westlake (90017) 88.8 Highest**

**East Los Angeles (90063) 75.0 High**

**Downtown (90015) 93.5 Highest**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People reentering their community after incarceration**
- **Community-based organizations**
- **other**
- **Indigenous; Undocumented;**

Equity and Impact Statement:

**This project will promote a community-centered and intergenerational approach to urban agriculture in order to address food insecurity through a holistic 6-module curriculum with strong emphasis around workforce development, mentorship, and social entrepreneurship for youth and adults.**

Please describe the need(s) this recommendation addresses:

**According to the U.S. Economic Census, low-income neighborhoods have two to three times less access to healthy food in their neighborhood. Lack of healthy food options lead to food insecurity and serious effects on physical and mental development, academic achievement and economic futures of youth.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

- 1) Number of meals or units of fresh food provided to the immediate community through harvesting and distribution;
- 2) Number of Participants attending program/events at urban agriculture sites;
- 3) Number of individuals reporting a positive experience at end of program intervention;
- 4) Number of individuals reporting an overall improvement in wellbeing due to involvement at urban agriculture sites.
- 5) Results of measures to demonstrate achievement of knowledge, skills, or attitudes to health/well-being.

Please describe the key activities of the recommended project:

**Using a community-centered and intergenerational approach, CultivaLA:**

- To Engage, Educate, and Empower Immigrant and Low-Income Communities Across Los Angeles in Urban Agriculture.
- To implement a 6-module curriculum focused on key agriculture practices, history and policies, Social Movements in Agriculture, Careers, Climate Change, and Entrepreneurship.
- To conduct validated urban agriculture workshops and trainings.

Please describe any additional considerations that should guide how the recommended project is implemented:

**Urban Agriculture can offer a portal to understanding our social and existential conditions, especially as global migration is fundamental to this region. In fact, over 25 percent of California's population in 2019 identified as an immigrant.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:



[Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_CULTIVALA.pdf](#)  
62KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Bilingual Language Services (K'iche' and Canjob'al); Cultural Competency--growing food for survival vs. Leisure; Understanding of Various Cultural Values and Beliefs to Growing Food;**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**500,000**

Please provide the total one-time start-up cost for the project:

**800,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**1) Personnel Costs (\$300,000)**

**2) Operating Costs (\$500,000)**

**3) Indirect Costs (\$500,000)**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

PDF

[Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22 CULTIVALA .pdf](#)

121.8KB

Please select the entity that you recommend administer or manage the grant for this project:

**CULTIVALA, INC.**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 10:30:35 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Gender and Racial Equality Youth Professional Development Youth Program**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Physical youth centers or resource hubs for youth**
- **Leadership development or civic engagement**
- **Mentoring or peer support**
- **Education support**
- **Employment support, work-based learning, or internships**
- **Support for social and emotional skills**
- **Support for health and wellbeing**
- **Support for environmental or cultural competence**
- **other**
- **Support for BIPOC, women and LGBTQ+**

Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The project would be Countywide and leverage ARDI and other resources to target under resourced populations, including women and girls, BIPOC populations and LGBTQ+ populations.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**The proposal will be Countywide but recruitment and program selection will rely on high need areas as identified by ARDI Equity Explorer (which the Dept has been using for ARPA funded projects) and JENI**

Which of the following population(s) would the recommended project serve?

- Youth (under 18)
- Young adults (ages 18-26)
- Women
- People who are transgender or nonbinary
- Families of people returning home from incarceration
- Community-based organizations

Equity and Impact Statement:

The project will leverage the County's Youth@Work infrastructure and community partners to identify, serve and support women/girls of color, BIPOC youth and LGBTQ+ youth through paid work experience and mentorship. The goal is to through gender justice-oriented professional development, college readiness, paid work experience, job training and community-led mentorship, the program will provide through a cohort-based service model, re-engage and prepare 100 target youth for future employment and/or completion of high school education/transition into higher education.

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

Girls of color and LGBTQI+ youth are among the County's underserved. Between 40-60% of African American girls have experienced sexual abuse by the time they turn 18. Lesbian, gay and bisexual youth have higher rates of sexual abuse and sexual violence than heterosexual (straight) youth (while 40% of trans individuals who attempted suicide were victims of sexual abuse). African American and Latinx LGBTQ+ youth are more likely to be suspended, expelled, and pushed out of school and make up 15% of the juvenile incarcerated population. LGBTQ+ identified youth constitute approximately 40% of L.A. County's unhoused youth population. To redress the disproportionate impact of institutional racism/sexism/homophobia, sexual/domestic violence, health disparities, gender-based wage disparities, homelessness and underemployment BIPOC young women & LGBTQ+ youth, we propose expanding implementation of gender justice-oriented professional development, college readiness, and job training.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

Success will be measured by increased employment and/or increased college admission, retention, and graduation among participants. We will measure peer engagement through the recruitment of former mentees into mentoring programs and gain their insight on the project. We will compare both our outreach results and impact indicators (employment and educational attainment) and compare them with ARDI's Equity Explorer vulnerability index to ensure the program reached the target populations. We will engage partners for an independent evaluation that will use program data (collected through our robust workforce system, conduct focus groups, surveys, one on one and group interviews to assess best practices and add to the growing research on evidence-based interventions.

Please describe the key activities of the recommended project:

The proposal includes:

- Community-based recruitment into the program
- Program participation by key community and County organizations with expertise in serving these populations to assist in identifying program cohorts
- Life skills training (20 hrs paid)
- Connection to 140 hours of paid work experience with targeted business, including but not limited to CBO/FBOs, Social Enterprises and County departments.
- Supportive services to cover such needs as transportation, work equipment, digital divide deletion resources, child care needs, housing and food insecurity needs.
- Develop and make available mentorship and peer mentorship supports
- Employer supports to encourage hiring of program participants and/or developing internships/apprenticeships through employer incentives
- Develop partnerships with high school districts and community colleges to provide supports and course options to continue education.

Please describe any additional considerations that should guide how the recommended project is implemented:

**Our proposal seeks to leverage existing investments by the County in both programming (Youth@Work) and funding to address a specific community need (BIPOC Women/Girls and LGBTQ+) and engage trusted community partners to help address the unique needs and challenges of these populations.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Action Plan\\_Gender and Racial Equality Youth Professional Development Youth Program.docx](#)

24.6KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Adaptation of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**The County's existing Youth@Work program will be leveraged to assist in the recruitment and tracking of program success. Supportive services available through Y@W will be leveraged. However, because of the unique needs of this population, leveraging mentorship, a peer-support infrastructure, and the engagement of community based organizations is critical.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Work experience, job placements, educational attainment, participant feedback responses and equitable program results will inform the effectiveness of the program.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**We will leverage community based expertise and available networks of peer mentorships to address the specific needs of the targeted population**

## Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**1,000,000**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**\$100,000 (10% for WDACS Admin)**

**\$900,000 for program costs, including participant supports, necessary contracts with community partners and workforce network.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

[Youth Equality Program\\_CFCI\\_Project\\_Recommendation\\_Budget.xlsx](#)

19.5KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**WDACS/Dept of Economic Opportunity**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 11:05:57 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Community Veteran Justice Project**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 1 - Law Enforcement Contact Up to Arrest (Pre- or Post-Arrest Diversion)**
- **Intercept 2 - Initial Detention & Filing Decisions (Pre-Filing Diversion)**
- **Intercept 3 - Jail Custody & Court Processes (Alternative Sentencing)**

CFCI Focus Area:

**Non-Carceral Diversion and Reentry**

Please indicate which of the following sub-categories connected to Non-Carceral Diversion and Reentry applies to your recommended project:

- **Non-clinical pre- or post-arrest diversion services**
- **Clinical pre- or post-arrest diversion services for those with significant physical and behavioral health needs**
- **Non-clinical pre-filing diversion services**
- **Clinical pre-filing diversion services for those with significant physical / behavioral health needs**
- **Alternative sentencing**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The Community Veteran Justice Project is countywide.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**Our physical locations are located at 3 veteran hubs around the county, that serve Los Angeles County population. These offices are located in high need zip codes 90011 (Bob Hope Patriotic Hall) and 90343 (Sepulveda VA) as well as 90073 (West LA VA, which currently does not have ARDI data provided, but shelters dozens of homeless veterans on a daily basis).**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People who are legally found unable to stand trial**
- **People who are incarcerated**
- **Community-based organizations**
- **other**
- **Justice involved military and veterans of all discharge status, branch of service, or combat experience.**

Equity and Impact Statement:

**This project will equitably increase the amount of justice-involved military/veterans who will obtain alternative sentencing/diversion on their criminal cases, through the use of community veteran justice workers collaborating with defense attorneys, connecting their clients with mental health treatment as well as all other services they are entitled to.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**There is an unmet need to serve a historically underserved population: justice-involved military/veterans (active military, reservists, National Guard, and all veterans regardless of discharge status) looking to seek alternative sentencing/diversion via the CA veteran criminal statutes. Without intervention, many will spiral down into homelessness, unemployment, family disintegration, incarceration, and suicide.**

**More than 10,000 military service members transition into LA each year, joining the 260,000 veterans that live in the county and who already makeup one of the largest concentrations of military families in the United States. CVJP creating a network with LA Co. DMH which will allow for community-driven solutions to provide a connection and begin support from the beginning of any legal crisis. With estimates of 1,500 justice-involved military/veterans in LA Co. at any given time, CVJP is the safety net to ensure no individual falls through the gap in their legal support.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**The measurable goals of this project are to increase the identification of our target population (all justice-involved military/veterans) upon arrest. CVJP looks to accomplish this with targeted outreach so that the Los Angeles military/veteran population as well as its criminal justice community knows to connect with CVJP when dealing with a justice-involved veteran.**

**Currently, CVJP is working with an estimate that there are currently 1500 justice-involved veterans in the Los Angeles criminal justice system at all times. We are seeking to identify all of these 1500 who have served, and in some way or another look to connect them with mental health treatment and get them started on a pathway to alternative sentencing/diversion.**

**The ultimate outcome of this project would be when all justice-involved veterans are able to be immediately identified upon arrest, be connected with a community veteran justice worker, and then if possible, be able to successfully be connected with mental health treatment for alternative sentencing/diversion, and at the least, be connected with peer-to-peer support which will connect them with services and benefits they have earned.**

**The more clients CVJP is able to connect with, the more will be able to achieve alternative sentencing/diversion, keep their records clean, become/remain employed, go/remain in college, and obtain their earned benefits.**

**Avoidance of incarceration, entanglement in the criminal justice system, and obtaining comprehensive services provide an amazing pathway for each client. This delivers immense cost savings for LA county that are almost incalculable from no incarceration costs and extremely low recidivism rates. Our clients don't come back into the system when they get treatment for their underlying conditions. They become taxpaying productive members of society that give back. Our clients have gone on to become veteran fire crew members, social workers, and veteran peer advocates.**

Please describe the key activities of the recommended project:

In 4 years since its founding, CVJP has handled over 1,000 veteran criminal cases, yet it is estimated there may be as many as 1500 justice-involved veterans at any given time inside LA County.

Before the founding of CVJP, the California veteran criminal statutes (PC 1001.80 and PC 1170.9) were not being utilized much. These statutes allow for alternative sentencing/diversion to be granted for members of our armed forces who suffered mental health conditions as a result of their service to this country. Since 2017, CVJP has seen these statutes become more utilized in every criminal court in Los Angeles county's 24 criminal courthouses. LA Public Defenders/defense attorneys routinely contact CVJP, sending clients in need of support for obtaining their alternative sentencing/diversion. As evidence of CVJP's effectiveness, Los Angeles County judges have contacted CVJP to provide training materials on the CA veteran criminal statutes for judges.

Identifying the remaining military/veterans upon arrest and building the capacity to serve them are currently, the main activities that this project is working on. Clients are routinely tracked with CVJP's data system so we know the # identified each day, week, and month and can measure the increase by comparing it month to month or month to the month of the prior year.

Hiring sufficient staff to both recruit and supervise more volunteers, interns, and law clerks to seek this goal is needed. Activities surrounding this onboarding of new staff need to be done in a calibrated way to ensure CVJP has sufficient workers to support our increasing caseload of clients. CVJP will also look to increase its outreach to entities to connect more with our target population, and calibrate when to do a training at the LA Public Defenders office and branch offices. Staff, workers, volunteers, interns, and law clerks all must be onboarded, trained, and continue training.

Please describe any additional considerations that should guide how the recommended project is implemented:

Before CVJP, there wasn't a one-stop entity for a veteran to go to for services. CVJP provides one-on-one support to help them prioritize and get the vital services they deserve. Before CVJP entanglement in the criminal justice system meant entanglement—convictions, incarcerations—impacting employment, housing, benefits, families, and the cycle repeating itself. When veterans get treatment for their underlying conditions they do not come back into the system.

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[CVJP CFCI Project Grant Timeline.docx](#)  
18.8KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

The Community Veteran Justice Project started as a grassroots collaboration of this county's veteran stakeholders, to determine the best solution to support its justice-involved veterans. The unanimous consensus of this collaboration was that critical statutes that had been recently implemented in this state were not being implemented to their fullest extent. This resulted in an excess of military/veterans becoming incarcerated and missing out on essential mental health treatment, leading to further recidivism in their community. The collaboration's solution was to create a group of community veteran justice workers to assist individual criminal justice-involved veterans, as well as their lawyers. These community veteran justice workers would inform them about the state statutes and help them take the sometimes-complicated steps necessary to obtain alternative sentencing/diversion for their criminal cases.

The majority of veterans involved in this county's criminal justice system have public defenders as their lawyers. These public defenders are often highly overworked and unable to stay current with all statutes passed each year by their State's legislature. Over time, this resulted in critical statutes not being utilized, including the statutes that allow veterans to apply for alternative sentencing/diversion. In October of 2017, CVJP opened its initial office in LA County's largest VA, and now, less than 5 years later, these statutes are now being used in every criminal courtroom across this county.

In addition to working on the legal aspect of its clients' cases, CVJP has also directly connected its clients with comprehensive services (e.g., housing, mental health, family services, etc.). In order to ensure a holistic approach to their work, these connections are done with in-person, warm handoffs (or directly with the client on the phone) and not just by handing clients phone numbers to call.

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Since its creation in 2017, CVJP has handled 1,013 cases, connected 481 clients with mental health services (counted only when the client began a treatment program), assisted 529 justice-involved veterans with criminal cases, and another 420 with non-criminal issues (housing, VA benefits, discharge upgrades, expungements, citizenship, family law, legal issues, tickets, drivers' licenses, etc.). 363 of the criminal cases have been granted diversion instead of incarceration/criminal sanctions.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**The Community Veteran Justice Project looks to employ staff that are able to share the culture of our clients and provide peer-to-peer support. This is especially important for military/veterans, that the people that are looking to help them can understand where they are coming from. Many times clients CVJP has helped, have returned to volunteer for the project and be trained as CVJ workers, ready to give back and help their peers.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**305,000**

Please provide the total one-time start-up cost for the project:

**185,366.02**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

- 1) Personnel Costs= \$166,233.60**
- 2) Operating Costs= \$8640.00**
- 3) Indirect Costs= \$10,492.42 (6% SEE fiscal sponsor administration fee)**
- 4) Total= \$185,366.02**

**Was unsure what the one-time start-up cost for the project was. Plugged in this number in that location.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:



[CVJP CFCI Project Grant Budget.xlsx](#)  
20.7KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 11:12:27 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Substance Use Disorder Counselor Training Academy**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 0 - Community Response & Intervention (Crisis Response)**

CFCI Focus Area:

**Job Training and Employment (including but not limited to education support)**

Please indicate which of the following sub-categories connected to Job Training and Employment applies to your recommended project:

- **Job training**
- **Job placement**
- **Career planning or training**
- **Work-based learning or internships**
- **Job retention**
- **Job advancement**
- **Education support**

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The project will be countywide.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**The project will be Countywide and will leverage the ARDI Equity Explorer tool. WDACS has ARPA funded projects and has gained experience in working with ARDI to use the Explorer resource to ensure equity in recruitment, program participation and measuring results.**

Which of the following population(s) would the recommended project serve?

- **Young adults (ages 18-26)**
- **Women**
- **People who are transgender or nonbinary**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **People reentering their community after incarceration**
- **Community-based organizations**
- **other**
- **Individuals with lived experience**

Equity and Impact Statement:

**This project will provide structured training and enhanced supports to train individuals with lived experience and justice involvement in a Substance Use Disorder Counselor training program. The training will partner with hiring employers to make available employment opportunities in the field upon successful completion of the certification program.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**This will help address a growing need for substance use disorder counselors in the industry and leverage empathy from lived experience from individuals that have experienced this disorder and/or have justice involvement.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Success will be defined by the number of individuals completing the certification program and 80% of them getting employed in the field or a similar field.**

Please describe the key activities of the recommended project:

**Key activities involve:**

- Recruitment of participants, leveraging community voice and the workforce system
- Recruitment of hiring employers, leveraging employer incentives, social enterprise network and partnering employers, including but not limited to Fair Chance employers
- Partnership with educational partners, which could include existing certification programs with ELA College and Cuesta College
- Program supportive service supports to be established, including but not limited to stipends.
- Partnerships (potentially with DPH) on field work experience that is required for the certificate
- 12 to 18 month program will leverage College Strong Workforce funds and other WIOA/non-WIOA resources to ensure support for participating and completing this program

Please describe any additional considerations that should guide how the recommended project is implemented:

**There are a variety of education, social enterprises and partnering workforce boards that have begun this program. We will seek to leverage these experiences and funding models to maximize support and ensure successful program completion**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Action Plan\\_Substance Use Disorder Counselor Program.docx](#)  
24.7KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**The program seeks to prioritize individuals with lived experience around substance use disorder. This requires support and empathy for those in the certification program.**

Please provide the total annual cost for the recommended project:

**1,000,000**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**To serve 100 individuals, we estimate the following:**

**- \$100,000 (10%) admin fee for WDACS**

**- \$900,000 in direct program costs (including contractor direct costs) to serve 50 incumbent workers to achieve a state certificate (estimated at \$5,000 per participant) and 45 new workers to achieve the certificate, at approximately \$9,000 per participant.**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:



[Substance Use Disorder Counselor\\_CFCI\\_Project\\_Recommendation\\_Budget.xlsx](#)

19.5KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**WDACS/Dept of Economic Opportunity**

#78

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 11:18:33 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **24-hour Youth Centers Planning**

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Physical youth centers or resource hubs for youth**
- **Leadership development or civic engagement**
- **Mentoring or peer support**
- **Education support**
- **Employment support, work-based learning, or internships**
- **Support for social and emotional skills**
- **Support for health and wellbeing**
- **Support for environmental or cultural competence**
- **Support for creative expression**
- **Support for physical activity or play health**

Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 6 - South Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Lancaster. Historic South Los Angeles.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**93535, 90011**

Which of the following population(s) would the recommended project serve?

- Youth (under 18)
- Young adults (ages 18-26)
- Women
- Men
- People who are transgender or nonbinary
- People who are pregnant or parenting
- People with mental health needs
- People with substance use disorders
- People who are experiencing homelessness or housing instability
- People reentering their community after incarceration
- Families of people returning home from incarceration
- Community-based organizations

Equity and Impact Statement:

The collaboratively-developed model for “Youth Justice Reimagined,” a transformation of Los Angeles County’s Youth Justice System to a new care-first and healing-centered model for youth development includes recommendations for youth centers with 24-hour crisis response, co-located services for youth and community members, and the integration of arts, leadership opportunities, and restorative practices in communities that experience deep inequities in access to services and contact with the justice system. The focus of this project will be to draft plans for the launch of two initial youth centers to equitably increase access to these services in zip codes identified as having the highest impact of youth justice-system involvement in Los Angeles, historic underinvestment, and the need for a safe space for youth and community to engage in supportive activities and services: 90011 and 93535.

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

The Youth Justice Reimagined (YJR) report applied research and lived experience to propose youth centers supported by the Division of Youth Diversion and Development (YDD) or Department of Youth Development as the foundation to improving wellbeing and safety by reducing youth justice system contact. The importance of “one-stop shops” and integrated services; inclusive and culturally diverse services; bright, comfortable, safe, and “brave” environments with easily accessible resources; welcoming and genuine service providers with developmentally-appropriate skills; physical locations accessible to youth and families; and individualized, creative approaches that center youth voice and youth leadership has been highlighted in the Work Group’s planning process and in research on the subject.

County funded youth centers would fill a gap in LA County and support the success of YJR recommendations such as YES teams, restorative justice efforts, and 24/7 community centered crisis management.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

- Objective 1: Refine Goals, Values and Objectives of 24-Hour Youth Centers through community engagement.**
- Objective 2: Map and gather information about youth-serving community-based supports in Antelope Valley and Los Angeles through research and community engagement.**
- Objective 3: Produce data analysis and two 24-hour youth center proposals.**
- Objective 4: Finalize and present proposals to relevant decision-makers and partners.**
- Objective 5: Identify potential real estate models and financing.**

Please describe the key activities of the recommended project:

**Designing Justice Designing Spaces (DJDS) will lead a community centered planning process to further develop the YJR recommendation for youth centers with 24-hour crisis response, co-located services for youth and community members, and the integration of arts, leadership opportunities, and restorative practices. This process includes community outreach, resourcing of local community-based organizations to participate in and facilitate community engagement, focus groups with a broad scope of community stakeholders, the centering of youth leadership, centering the experiences of those who have been most impacted by inequities in access to youth development resource and contact with the juvenile justice system, and data collection and analysis.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**At all points in the planning process, representation of those who have been most impacted by inequities around access to resources and contact with the justice system will be prioritized. Strategic outreach will be conducted to ensure a broad swath of the identified communities will be able to participate in the planning process.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline-24 hr youth centers planning\\_FINAL.docx](#)  
23KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**DJDS will work with local leaders, particularly youth leaders, to conduct outreach, engagement, and planning processes in a fashion that is culturally relevant to the residents of Lancaster and Historic South Los Angeles who have been most impacted by inequities in access to youth development resource and contact with the juvenile justice system**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**1,000,000**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

- 1) Personnel Costs: \$0**
- 2) Operating Costs: \$1,000,000**
- 3) Indirect Costs: \$0**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

[Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_24hr youth centers\\_FINAL.xlsx](#)  
20KB

Please select the entity that you recommend administer or manage the grant for this project:

**County Department**

Is there a specific County Department that should administer this recommended project?

**YDD/DYD (YDD will transitioning into DYD starting July 1, 2022)**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 11:22:29 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### Career Development Training

[Redacted]  
[Redacted]  
  
[Redacted]  
[Redacted]  
  
[Redacted]  
[Redacted]  
  
[Redacted]  
[Redacted]  
  
[Redacted]  
[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 4 - Reentry Planning & Release**

CFCI Focus Area:

### Restorative Justice

Please indicate which of the following sub-categories connected to Restorative Justice applies to your recommended project:

- **General restorative practices, including conflict resolution**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 6 - South Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Watts, Harbor Gateway, Compton,  
Gardena, South LA**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90059, 90061, 90058, 90746, 90248**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **Women**
- **Men**
- **People who are transgender or nonbinary**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**
- **other**
- **Foster youth and the disabled**

Equity and Impact Statement:

**This project will improve the lives of our residents by providing resources to obtaining employment by assisting them with hands-on training and development to securing employment.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**The project addresses the unmet need in SPA 6 by reducing the chances our residents will re-offend.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**All participants will attend an orientation where our expectations and goals will be presented. An assessment test will be given and a caseworker will be assigned to monitor the progress while providing assistance and feedback. A six-week training course will be required to provide instructions for securing and retaining employment.**

Please describe the key activities of the recommended project:

**A six-week training course will be required to provide instructions for securing and retaining employment. Where we will cover resume building, dress to success skills, and employment applications and interviewing techniques.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**We will provide basic computer skills and provide assistance on effective communication along with recommendations on self-care.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

**DOCX** [developing\\_objectives\\_and\\_strategies.docx](#)  
34.3KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**We have included race base training to assist with this program**

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**70**

Please provide the total one-time start-up cost for the project:

**30,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**5 Caseworkers 10,000**  
**1 Program director 15,000**  
**Facility Rental Annually 4800**  
**Supplies & Equipment 10,000**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**DOCX** [Career\\_Development.docx](#)  
14.1KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 11:32:43 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **Represent LA and Immigrant Student College Access & Success Initiative**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**
- **Intercept 1 - Law Enforcement Contact Up to Arrest (Pre- or Post-Arrest Diversion)**
- **Intercept 2 - Initial Detention & Filing Decisions (Pre-Filing Diversion)**
- **Intercept 3 - Jail Custody & Court Processes (Alternative Sentencing)**

CFCI Focus Area:

### **Restorative Justice**

Please indicate which of the following sub-categories connected to Restorative Justice applies to your recommended project:

- **Transformative Justice processes focused on repairing social or structural harm**

## Page 3 - Geography and Impact

[Redacted]

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Detained and non-detained low-income immigrants in removal proceedings, and immigrants experiencing homelessness. Mixed-status immigrants include Lawful Permanent Residents, naturalized U.S. citizens, Deferred Action for Childhood Arrivals recipients, and undocumented immigrants. Among the target population, the following will be prioritized: Black, Afghan, Deaf Immigrants, and immigrants experiencing homelessness, unaccompanied children (UACs), and victims/survivors of labor trafficking.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**JENI Zip Codes:**

- 90043 - Hyde Park**
- 90047 - Gramercy Park**
- 90044 - Vermont Vista**
- 90003 - Florence**
- 90001 - Florence-Firestone**
- 90011- Central-Alameda**
- 90037 - Vermont Square**
- 90062 - Vermont Square**
- 90021 - Downtown**
- 90006 - Pico-Union**

Which of the following population(s) would the recommended project serve?

- Youth (under 18)
- Young adults (ages 18-26)
- Women
- Men
- People who are transgender or nonbinary
- People who are pregnant or parenting
- People with mental health needs
- People with substance use disorders
- People who are experiencing homelessness or housing instability
- People who are legally found unable to stand trial
- People who are incarcerated
- People reentering their community after incarceration
- Families of people returning home from incarceration
- Community-based organizations

Equity and Impact Statement:

**Immigrant Student College Access & Success Initiative (ISCAS).** For low-income mixed-status immigrant youth, achieving a higher education leads to an improved quality of life, and it is often their only way out of poverty. The ISCAS Initiative will improve the lives of mixed-status immigrant students by establishing Dream Resource Centers (DRCs) at Los Angeles Unified School District schools to provide year-round college access and workforce development services to improve immigrant students' opportunities of achieving a higher education.

**Represent LA Program.** The Represent LA project will expand affirmative and removal defense immigration services to ensure that low-income, and vulnerable mixed-status immigrant families, including immigrants experiencing homelessness not eligible for CBEST services, stay together, and that the family unit is not separated as a result of deportations.

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**Immigrant Student College Access & Success Initiative (ISCAS).** About 5-10% of undocumented students pursue higher education, and far fewer successfully graduate with a degree (US Dept. of Education, 2015). In addition, undocumented youth no longer have access to the DACA program, which will force them to find work in the informal sector. By providing pathways and opportunities to higher education and workforce services for immigrant youth, we invest in their long term safety and economic prosperity.

**Represent LA.** According to a report by USC Dornsife, approximately 18% of LA County residents are undocumented or live with someone who is, and 49% of households with an undocumented family member depend on that person's income. The result of mass deportations is thousands of families broken and communities torn apart every year. In turn, this may lead to family and youth disengagement, poverty, homelessness, and an increased likelihood of youth entering the criminal justice system.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Immigrant Student College Access & Success Initiative Goal:** To increase the opportunities of mixed-status immigrant students to access workforce development and college access services in Los Angeles County through the establishment of Dream Resource Centers.

**-Objective:** CHIRLA's Wise Up! high school program will engage at least 500 mixed-status immigrant students from 13 high schools in the LAUSD to advocate for the establishment of Dream Resource Centers (DRCs) that can provide a permanent space for students to access leadership development and workforce services.

**-Outcome:** At least 200 mixed-status immigrant students will receive workforce development, including resume building, and support completing their college and financial aid applications.

**Represent LA Goal:** To expand and strengthen Los Angeles' immigration affirmative and removal defense services, as well as community services infrastructure to ensure that low-income, and vulnerable mixed-status immigrant families, including servicing immigrants experiencing homelessness not eligible for CBEST, and who are targeted for deportations, remain together, healthy, and strong.

**-Objective:** Establish a new model of expanding affirmative and removal legal services by incorporating four interconnected pillars: 1) Detained Legal Defense, 2) Non-Detained Legal Defense, 3) Community Support, and 4) Affirmative Immigration Benefits Support.

**-Outcome:** During year 1 of the Represent LA project, a total of 3 Legal Fellows will be hired to expand legal service infrastructure in Los Angeles County. To this end, CHIRLA will host 1 Fellow to increase removal defense activities, Central American Resource Center (CARECEN) will host 1 Fellow for removal defense services, and Immigrant Defenders (ImmDef) will host 1 Fellow for removal defense services.

Please describe the key activities of the recommended project:

#### **Immigrant Student College Access & Success Initiative**

**-Assist mixed-status immigrant students academically and help them complete and submit their financial aid forms.**

**-Support mixed-status immigrant students to build their resumes, engage students in career exploration, career fairs, paid internships in relevant fields of interest, connecting youth with vocational trainings/community businesses, and provide labor rights workshops.**

**-Fundraise to provide scholarships for high school graduating seniors to support covering the cost of attending college.**

**-Identify school administrators, staff, counselors, and student clubs to support establishing Dream Resource Centers (DRC), which aim at increasing resources to immigrant students, including college access and workforce development opportunities.**

**-Outreach to Newcomer Centers to engage unaccompanied immigrant students in Wise Up! student groups (year round).**

**-In collaboration with CHIRLA's Wise Up! Youth Organizer assist Wise Up! student leaders plan year-long activities including workshops, trainings and the 7-week summer program that includes a college tour.**

#### **Represent LA**

**-To identify and serve low-income and other vulnerable immigrants in Los Angeles County, who are in removal proceedings, regardless of the anticipated outcome of their case, and without criminal carve out restrictions;**

**-To strengthen Los Angeles' affirmative and removal legal services infrastructure by supporting staffing teams at legal provider nonprofits; To integrate the perspectives and concerns of diverse immigrant community members through their direct participation in the Represent LA program and the engagement of funded community/grassroots organizations, particularly those that are immigrant-led;**

**To facilitate a coordinated system of intakes and referrals on both legal and non-legal matters, and to connect clients with appropriate wraparound services where possible;**

**To keep Los Angeles' immigrant families together, healthy, and strong.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Represent LA is the next phase of the Los Angeles Justice Fund (LAJF) launched in 2017 by the California Community Foundation, the City and County of Los Angeles, and supplemented with philanthropy funding. The program has adapted to include four new pillars: 1) Detained Legal Defense, 2) Non-Detained Legal Defense, 3) Community Support, and 4) Affirmative Immigration Benefits Support. In addition, Represent LA will not limit services due to criminal carve out restrictions.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

PDF

[CHIRLA CFCI \\_Project\\_Recommendation\\_Implementation\\_Timeline.pdf](#)  
60.6KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**Immigrant Student College Access & Success Initiative.** Since 1999, CHIRLA's Immigrant Student College Access & Success Initiative has supported low-income mixed-status immigrant youth to complete high school and attend college, while offering a select number of workforce development services. Funds from CFCI will help CHIRLA expand our college access and workforce development services to serve more immigrant students and expand the workforce development services post college graduation. Funds will also support the expansion of services to Afghan arrivals, and Ukrainian refugees.

**Represent LA.** The expansion of the program will help fund the expansion of the existing infrastructure of affirmative and removal defense services in Los Angeles County by hiring and training a new workforce of legal service providers at existing legal provider nonprofits.

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**The report, "Powerful Learning: The Impact of CHIRLA's Wise Up! On Members' Educational and Civic Pathways", concluded that Wise Up! alumni are more likely to enroll in four-year colleges and universities and engage in various civic activities in early adulthood.**

**The CA Community Foundation provided the following outcome of the LAJF.**

**-57% of the 90 completed cases, have resulted in successful outcomes allowing clients to remain in the United States**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Represent LA.** Through Pillar 1, in addition to the Community Advisory Group, Represent LA will engage with organizations that are currently serving immigrants who are most severely underserved in immigration law (in immigration court and before USCIS), to ensure that our services reach those communities. Through Pillars 3, and 4, Represent LA will build a language access plan to ensure that all clients are provided both linguistically and culturally competent and appropriate services.

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**8,422,867**

Please provide the total one-time start-up cost for the project:

**0**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**1. Personnel Costs: \$4,068,981**

**2. Operating Costs: \$702,081**

**3. Other Costs: \$3,651,805**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

PDF

[CHIRLA\\_Project\\_Budgets.pdf](#)

146.5KB

Please select the entity that you recommend administer or manage the grant for this project:

**Third Party Administrator**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 11:40:17 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Kids R Giants SNAP Implementation Project**

[Redacted contact information]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Support for social and emotional skills**

## Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 2**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 6 - South Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Athens, Compton, Crenshaw, Florence, Hyde Park, Lynwood, Paramount, and Watts**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90059, 90220, 90221, 90222, 90223, 90224, 90247, 90249, 90301, 90302, 90303, 90304, 90305, 90306, 90307, 90308, 90309, 90310, 90311**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Women**
- **Men**
- **People who are pregnant or parenting**
- **People with mental health needs**
- **People with substance use disorders**
- **People who are experiencing homelessness or housing instability**
- **Families of people returning home from incarceration**

Equity and Impact Statement:

**The Stop Now and Plan (SNAP®) Program has been proven to equitably reduce involvement in a range of antisocial behaviors in youth most affected by inequalities in the justice system. These strategies are evidence based and cost-effective. These programs reduce risk and increase protective factors while keeping children outside the criminal justice system. SNAP® has been designed as a trauma-informed early intervention model.**

Please describe the need(s) this recommendation addresses:

**Among the families of children experiencing poverty, most find it difficult to remain in school because of their conduct. Typically, these children are experiencing behavioral problems at home, at school, with persons in authority, and in the community. Presenting concerns may include:**

- **Physically aggressive behavior**
- **Angry outbursts**
- **Verbally aggressive or defiant behavior**
- **Lacks self-control and problem solving skills**
- **Has difficulty making and maintaining healthy relationships**
- **Stealing**
- **Bullies others**
- **Vandalizes or damages property**

**African American/black youth are arrested for felonies at higher rates than their peers in other groups. Statewide, the rate of felony arrest among African American/black juveniles ages 10-17 in 2019 was five times the rate for Hispanic/Latino juveniles and nine times the rate for white juveniles. In 2019, young people of color accounted for 80% of all felony arrests involving youth under age 18 in California.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**The overall goal for the next nine months for the program is to increase collaborations with school districts, municipal departments and juvenile courts throughout Los Angeles County by expanding onsite programs to serve 63 children and families. The specific objectives are as follows:**

**Objective 1.0: Kids R' Giants will recruit low-income families and coordinate staff across Los Angeles county efficiently to maintain a ratio of 2:1 support staff to child by December 31, 2022. Within group cohort settings, a ratio of 2:7 staff per child will be upheld across 13 weeks.**

**Objective 2.0: Kids R' Giants will conduct a social media recruitment campaign combined with visibility campaigns throughout communities in Los Angeles, county in order to recruit three cohorts of 21 children and engage 63 households throughout June through December 2022.**

**Objective 3.0: Kids R' Giants will review the context and progress through the SNAP® assessment tool within eight weeks of service for each of the 63 participating students, and we will provide individualized program access to children with the most need by December 31, 2022.**

**Objective 4.0: Kids R' Giants will conduct outreach to 3,000 families in Los Angeles, County as well as organize a communication campaign for school districts, juvenile courts, law enforcement agencies, social service agencies, and community centers from June through December 2022.**

**Objective 5.0: Kids R' Giants will provide 1.5 hours of engagement each week for 13 weeks of service for three distinct age groups: 6-7, 8-9, and 10-11 years of age by December 31, 2022.**

**Objective 6.0: Kids R' Giants will provide access to the Leadership Academy for all 63 SNAP® graduates and will make access available for all participants up to the age of 18 by December 31, 2022.**

**Objective 7.0: Kids R' Giants will provide a full year of one-to-one counseling services to children and, if necessary, their parents or caregivers, between June and December 2022**

Please describe the key activities of the recommended project:

**Kids R' Giants is preparing to engage 63 children in the Stop Now and Plan (SNAP®) program through the expansion of outreach campaigns and referral systems in regional school districts, municipal departments and juvenile courts.**

**During the rest of the spring 2022 semester, Kids R' Giants will promote SNAP® and register up to 21 children and their parents or caregivers. The leadership will also be screening, hiring, and training SNAP® support staff members during June 1, 2022 through July 15, 2022. The training will be provided by the Child Development Institute.10**

**By the summer of 2022, Kids R' Giants will analyze internal data on children and parent demographics from the spring 2022 recruitment, and it will register up to 21 children and their parents or caregivers.**

**Throughout the summer, the staff plan to identify additional solutions to provide children in crisis with direct interventions for parents in need of help.**

**By the fall 2022 semester, Kids R' Giants wants to maximize outreach to low-income families due to this predictable high-stress period at the end of the year, and it will register up to 21 children and their parents or caregivers.**

**By the end of 2022, Kids R' Giants will analyze feedback from the participating children and parents/caregivers to help determine SNAP® enrollment and participation trends as well as to improve outreach campaigns for families in need of SNAP®.**

**Kids R' Giants is committed to providing programs and services that are accountable, client centered, and effective. As part of that commitment, Kids R' Giants monitors the effectiveness and quality of its programs in many ways. SNAP® evaluation and research uses standardized measures from a variety of sources and informants, and the most stringent research and evaluation designs.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**To fully implement the SNAP® program requires six staff members who work as a team to support up to seven families. To work with a group of seven families, Kids R' Giants needs to have two facilitators, at least two childcare workers, and management staff. By working as a team, staff can provide timely redirection, highly individualized instruction, and the intensity of focus needed to make a difference. At full capacity, a team of six will conduct at least three full cycles per year.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[KRG CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template \(1\).docx](#)

17.5KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**In order to fully accomplish Kids R' Giants' mission, we believe that we must be aware of and responsive to the needs of everyone in the community whom we serve. We will create and implement programs using information and input from the communities we serve. Our organizational culture will value people of all backgrounds and will foster an environment of respect, openness, learning, integrity, honesty, and a sense of fun. Kids R' Giants' commitment to inclusiveness will be evident in our organizational structure, policies, procedures, board of directors, individual staff members, volunteers, donors, and within our organizational goals and future vision.**

Please provide the total annual cost for the recommended project:

**591,056**

Please provide the total one-time start-up cost for the project:

**676,354**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**PROJECTED PROJECT ELEMENTS COST**

**Program Cost One Time Startup- \$676,354**

**Program Operating Costs Ongoing ( wages, facilities, supplies)**

**Program Costs**

**SNAP® for 21 children 6-7 years of age (3 Cohorts) \$180,290.00**

**SNAP® for 21 children 8-9 years of age (3 Cohorts) \$180,290.00**

**SNAP® for 21 children 10-11 years of age (3 Cohorts) \$180,290.00**

**Expenses**

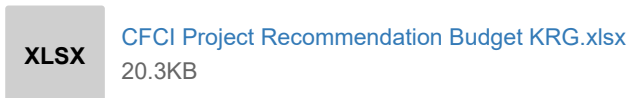
**Regional Recruitment & Outreach \$20,250.00**

**Overhead**

**5% of Total Budget \$29,936**

**TOTAL \$ 591,056**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:



Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 11:45:36 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**M.E.N.T.O.R. (Meeting Each Need To Optimize Results)**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Leadership development or civic engagement**
- **Mentoring or peer support**
- **Education support**
- **Employment support, work-based learning, or internships**
- **Support for social and emotional skills**
- **Support for health and wellbeing**
- **Support for environmental or cultural competence**
- **Support for creative expression**
- **Support for physical activity or play health**

Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 7 - East Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Unincorporated East Los Angeles, Montebello, Boyle Heights, El Sereno, City Terrace, Union Pacific. Youth from areas such as Pico Rivera, Monterey Park, Alhambra, Whittier, City of Industry, Maywood, Southgate, and Cudahy also attend.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**90022, 90023, 90063, 90032, 90033, 90040**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**

Equity and Impact Statement:

**This project will equitably reduce justice system involvement for youth in our area of Los Angeles County by increasing access to comprehensive wrap around youth development services through the use of data that guides implementation in our community that is impacted by highest/high youth arrest and incarceration ratings as well as a commitment of youth led engagement & leadership for program assessment and improvements.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

The youth we serve come from one of the highest-need communities in all of LA County. There are 17 active gangs in the 1.5 mile radius surrounding our organization, 64% of adults in our community have not graduated high school, more than 90% of our organization's youth come from families below the poverty level, and 85% of youth report mental health and/or emotional issues and most recently, the percentage has increased due to COVID. In benchmark years, 4th and 6th grade, only 50% of students are at grade level in our area. Our area is one of 3 "hot spots" for teenage pregnancy determined by the US Department of Health. By all indicators, ours is a distressed community, and the youth who reside here are at high risk.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**2024/10% more 4th & 6th Graders will at grade level**  
**Annually, at least 85% of participants attend 3 x a week**  
**2024/ 25% decrease in crisis intervention.**  
**2023/ Youth will have skill set to have high self-esteem and be self-confident**  
**2023/ Youth will understand healthy vs toxic relationships**  
**2024/ 80% of participants will seek mental health support**  
**2023/ 85% of participants will participate in a sport of fitness activity**  
**2023/ 75% of participants will eat 5-10 servings of fruits & vegetables and 8 glasses of water**  
**2023/ 75% of participants will choose an art activity or do arts & crafts therapy.**  
**Continue to have 100% graduation rate**  
**2023/At least 90% of participants will do an internships or Jr. Staff position**

Please describe the key activities of the recommended project:

- It starts with a dream....our Wall of Dreams working with volunteers, our kids visualize, talk about interests and choose a short or long-term goal to create their tile for the wall and gives their staff mentor a starting point.
- Case Management....our kids' first friend is their staff mentor. Each staff mentors 20-30 members. Through weekly meetings they INTRODUCE them to new friends; get them INVOLVED in programs; INTERVENE quickly when issues arise; and INSPIRE them to be their best and choose wisely. Over 80% of our staff have been with the club over seven years....50% were club kids.
- Power of Potential...programs with the purpose to break the cycle of poverty and meet the specific needs of our community. We focus on the skills their parents/guardians can't teach them.
- So Cal Arts. A weekend and summer bridge program to address trauma. Therapists lead our youth through art and athletic activities to administer therapy. A STEM course is added in the evening robotics and aerospace.
- Engaged & Empowered Parents/Guardians. A resource center including collaborating agencies to meet the individual needs of each family.

**MENTOR programs include; Academic Enrichment with a focus on STEM; The Arts; Athletics; Character/Soft Skills Development; College Prep and Leadership; Life Skills & Job Readiness; Physical Health (Nutrition, Fitness, Disease Prevention) & Mental Health (Trauma care, Self-care, Healthy Relationships, Culture based Healing, Coping Skills through Art, Dance, Recreation; Assessment & Referral.)**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Staff that is trained and certified as tutors and mentors. Staff should be at least 50% from the community being served. 50% of staff should be bilingual and they should each have their own passion that they will share with our youth. A strong collaboration between mentee, staff and mental health professionals so that the child will transition to the professional quickly. Transportation available from schools to the clubhouse.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Updated\\_filled CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template.docx](#)  
17.1KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**MENTOR (Meeting Each Need To Optimize Results) is a multi-year, age-appropriate program which guides members through positive paths to educational growth, aiming at higher education and job readiness. This personalized program continues to focus and maximize the academic, social, emotional and physical development potential of our youth. M.E.N.T.O.R introduces a new perspective on how young people can see their life--a life they have more control of and can attach relevance to each decision they make. MENTOR reinforces the value of education, not only doing well in high school, but finishing high school and pursuing a career beyond their education. Staff mentors work closely with their mentees on motivation and goal-setting. The program mirrors the State of California's curriculum providing students who dream of attending college with one key component that promotes success, Mentors. The Department of Education's A-G Curriculum is necessary to qualify for college status and MENTOR mirrors this plan holistically with added reinforcement and one-on-one attention needed for our high-risk population. Each mentee and their family are assisted in creating an action plan for short-term and long-term goals while their needs are addressed individually. Our focus is an atmosphere of unconditional support, and a staff that will do "whatever it takes" to have our youth reach their goals. Added detail is given to mindfulness and mental well being with goals to build self-esteem, confidence, and teach better coping mechanisms in our youth and families while uniting those who have experienced a comparable situation. Our philosophy is that we are all better together and the most important treatment you can provide for families that have lived through a trauma is to help them not feel isolated and to be understood by their peers. Together we can eradicate the effects of trauma which leads to the ability to better focus on academics, goal setting and healthy lifestyle choices.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**The overall goal is to collaboratively provide wraparound services and support with the objectives of on-time grade progression, Middle School culmination, and preparation for success in high school, college, community and the workplace. Since 2005, youth who attend regularly have achieved a 100% graduation rate in a community where only 34% of adults have a high school diploma. 85% of those teens graduate with at least a BA/BS and 30% of those college grads have a Masters degree.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**We celebrate and educate our youth on the cultures within our house: different countries of Latin America, Muslim, history of African-Americans and Chicanos, and Asian countries. We acknowledge the indigenous land and the people that inhabited our community and educate our members of indigenous culture through dance and drums. We have diversity courses to counter bullying and teach inclusion and acceptance.**

Please provide the total annual cost for the recommended project:

**493,495**

Please provide the total one-time start-up cost for the project:

**35,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personnel: \$343,432**

**Operating Costs: \$71,200**

**Indirect Costs: \$44,863**

**One Time Start Up: \$35,000**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX**

[Updated\\_filled CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22.xlsx](#)

19.9KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 11:56:06 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

### **Restorative Cultural Arts in Action**

[Redacted contact information]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 1 - Law Enforcement Contact Up to Arrest (Pre- or Post-Arrest Diversion)**
- **Intercept 3 - Jail Custody & Court Processes (Alternative Sentencing)**
- **Intercept 4 - Reentry Planning & Release**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

### **Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Physical youth centers or resource hubs for youth**
- **Mentoring or peer support**
- **Employment support, work-based learning, or internships**
- **Support for creative expression**

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Restorative Cultural Arts in Action would focus on system and justice impacted youth and their families. Our communities are primarily located across multiple regions, primarily due to housing insecurity, and the challenge of finding affordable housing within Metro Los Angeles. Our commitment to provide services follow ur families wherever they move. This is especially true of our Native American families from the Tataviam Band of Mission Indians who are primarily in the AV & San Gabriel area.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**91331, 91333–91334, 91342, 93534, 93535, 93536, 93551, 90033, 90021, 90023, 90058, 90063, 90032, 90065, 90031**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **Young adults (ages 18-26)**
- **Women**
- **People who are transgender or nonbinary**
- **People who are experiencing homelessness or housing instability**
- **People who are incarcerated**
- **People reentering their community after incarceration**
- **Families of people returning home from incarceration**
- **Community-based organizations**

Equity and Impact Statement:

**Los Angeles County, much like all of the United States, has created systems of prosperity and opportunity that have been largely reserved for white people through the intentional exclusion and oppression of People of Color, most disparately targeting Black and Brown people , with high levels of educational and career inequities. Boyle Heights Arts Conservatory (BHAC) exists to close the gap of opportunities for our historically excluded youth by introducing career development pathways in the Creative Arts.**

Please describe the need(s) this recommendation addresses:

**Boyle Heights Arts Conservatory will with youth, ages 13-22, to create a social skill-building program, emphasizing storytelling and authentic representation of the BIPOC narrative. Youth will be paired with an adult mentor/femtor professional in the field of journalism and broadcasting. Youth participants are historically under and misrepresented in media both behind and in front of the camera. Youth will take on leadership roles to create, host, produce, and present youth-led content.**

**The praxis of Restorative Cultural Arts™ will be the center of the program in identifying principles, parameters, and projects centered on the experiences, knowledge, and wisdom that BIPOC youth are continuously forming. It holds the principles:**

- 1) artistic process as wellness,**
- 2) storytelling as a cultural aesthetic,**
- 3) grounding in ancestral knowledge and**
- 4) experiential learning as resilience.**

Please describe the measurable goals, objectives, and outcomes for the recommended project:

#### **MEASUREMENT OF IMPACT**

**The pre-program evaluation will help us learn if youth have a prior understanding of :**

**Leadership training**

**Media arts**

**Storytelling**

**Project-based research.**

**Post-program Evaluation**

- Knowledge Learned**
- Skills Gained**
- Attitudes Shifted**

**Qualitative Outcomes will be measured in :**

**Shifting Attitudes: Increasing confidence and recognizing their own agency reflective of individual growth through participation in the project.**

**Gaining Skills: demonstrating the ability to use Interpersonal and Professional skills to improve cooperation and collaboration essential for project-based work**

**Acquiring: apply media arts information and processes to promote narratives centering the lived experiences of System and Justice Impacted Native American, Indigenous, and BIPOC youth.**

**Final projects will include podcasts, micro-content videos, and oral narrative recordings.**

Please describe the key activities of the recommended project:

**Boyle Heights Arts Conservatory will provide 8-months of intense and focused professional and personal development to youth in the 2022-2023 program year. Participants will be youth, ages 13-19, located in Los Angeles County. The goal will be to begin the professional and personal development and transition to in-person paid internships of 100 hours for 12 youth once they have returned to our communities.**

**The proposed timeline is as follows**

**Summer 2022 recruit youth through referral,**

**Fall 2022-23 - Provide professional and personal development two (2) times per week**

- \* Introduction to Music Production and Editing**
- \* Introduction to Photojournalism and Photography**
- \* Introduction to Podcasting Recording**
- \* Code-switching (how to modify tone, cadence, and vocabulary, to fit environment and circumstances)**
- \* Budgeting Art Projects**
- \* Preparing to successfully return back to our communities (for our incarcerated youth)**

**Winter 2023 Identify youth who will be placed on site at paid internships. These internships will include:**

- \* Placement within Boyle Heights Arts Conservatory or KQBH 101.5 Fm radio station**
- \* Assignment of Mentor/Femtor to shadow in their capacity as a Teaching Artist**
- \* 20 Hours per week, at \$20 per hour for a term of 100 hours (\$2,000 per participant)**
- \* Restorative and Transformative workshops through our programming partners Somos La Arte, Homeboy Art Academy**
- \* Training on how to successfully receive an Honorable Discharge if they are over the age of 18 (provided in partnership with California Justice Leadership)**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Boyle Heights Arts Conservatory considers youth development an intentional process. It is about being proactive to promote protective factors in young people. Youth assets are both acknowledged and welcome through our programming, involving youth as active agents. Youth can attend, actively participate, contribute, or lead as they are moved to do so.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

**DOCX**

[BHAC-Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template.docx](#)  
16.4KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**Expansion of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**Since 2018 our Restorative Cultural Arts in Action program has successfully secured paid positions in the Creative Arts for over 35 youth. Our program is expanding to include career development training, paid internships, and support for two new populations, our current and former incarcerated youth and the Native American youth of the Tataviam Band of Mission Indians. Two historically underserved and under represented members of our community.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**BHAC programs are designed to treat each participant with respect and minimal invasion, we intentionally are cautious of over surveying our youth. We keep our surveys and assessments at a minimum to not create a clinical and sterile atmosphere where our youth are prodded and poked to give an arbitrary measure of success. Our assessments are anchored by student surveys (where we determine the impact pre and post program).**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Restorative Cultural Arts principles center the lived experience, intergenerational knowledge, and ancestral wisdom of Communities of Color in the US. These principles can be utilized to analyze, apply, conceptualize, and symbolize art production in Communities of Color. In analysis, application, conceptualization, and meaning, RCA encourages collaboration, engagement, and participation. The principle Cultural Production for Wellness embraces the ideas, concepts and values from Communities of Color to cultivate purpose and meaning for process and creations. Experiential Knowledge as Agency amplifies a POC-centered understanding of the effects of our lived experiences upon our physical and mental health and wellness.**

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**203,237**

Please provide the total one-time start-up cost for the project:

**1,320**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personal Cost - \$120,360**

**Operating Cost - \$62890**

**Indirect Costs- \$18457**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [BHAC-Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22.xlsx](#)  
20.3KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 11:56:48 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**A Hope and Vison for the Future**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

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## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**
- **Intercept 0 - Community Response & Intervention (Crisis Response)**
- **Intercept 1 - Law Enforcement Contact Up to Arrest (Pre- or Post-Arrest Diversion)**
- **Intercept 2 - Initial Detention & Filing Decisions (Pre-Filing Diversion)**
- **Intercept 3 - Jail Custody & Court Processes (Alternative Sentencing)**
- **Intercept 4 - Reentry Planning & Release**
- **Intercept 5 - Supervision in the Community**

CFCI Focus Area:

**Youth Development (including but not limited to education support, etc.)**

Please indicate which of the following sub-categories connected to Youth Development applies to your recommended project:

- **Physical youth centers or resource hubs for youth**
- **Leadership development or civic engagement**
- **Mentoring or peer support**
- **Education support**
- **Employment support, work-based learning, or internships**
- **Support for social and emotional skills**
- **Support for health and wellbeing**
- **Support for environmental or cultural competence**
- **Support for creative expression**
- **Support for physical activity or play health**

Page 3 - Geography and Impact

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**The project will be countywide**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**93534,90042,90016,90008,90062,90305,90003,90001,90002,90222,90221,90810,90806,90813,91103,91105,91104,91107,91001**

Which of the following population(s) would the recommended project serve?

- Youth (under 18)
- Young adults (ages 18-26)
- Women
- Men
- People with mental health needs
- People with substance use disorders
- People who are experiencing homelessness or housing instability
- People who are incarcerated
- People reentering their community after incarceration
- Families of people returning home from incarceration
- Community-based organizations
- other
- Senior who were prior victims of the justice sentence

Equity and Impact Statement:

**This project will equitably reduce justice system involvement for young people in Los Angeles County by providing advocacy, case management counseling, mentoring, financial, economic, emotional, nutritional, and physical support. We will develop Roadmap to Health Action Plan, An Individual Hope and Vision for the Future Action Plan, and a Community Leader Action Plan for each participant, as a tool to enhance positive growth and healthy habits and to redirect them from the prison system; break their dependency and co-dependency on the justice system; and to guide them to build a healthier, happier, wealthier and fulfilling life in the community.**

Page 4 - Detailed Description of Project Recommendation

Please describe the need(s) this recommendation addresses:

**There are significant gaps in resources, and opportunities for youth from historically underserved populations. This project will close these gaps by providing resources and working one-on-one with each participant to identify the missing gaps and provide the necessary resources to address the deficiencies. There are two types of deficiencies (1) first the multi-generational lack of supportive relatives and role models due to incarceration and (2) the financial and economic strain that incarceration has caused families and communities. This program will address the following deficiencies:**

- Lack of counseling to handle grief, depression, anxiety, stress, and addiction
- Lack of financial support, transportation, clothing/equipment to participate in community and school events
- Lack of educational and occupational development opportunities
- Lack of exposure to community resources and cultural awareness.
- Lack of medical care, nutritional resources, financial management tools

Please describe the measurable goals, objectives, and outcomes for the recommended project:

**Our goal is to promote physical, mental, economic and emotional health, wealth and wellness. We will focus on the holistic being. Our program utilizes three processes to achieve this goal.**

**It is important to build on a healthy foundation. Our first process consists of developing a Roadmap to Health and Happiness for each participant. The Roadmap will address the following areas:**

- Healthy Bodies - Teaching on healthy habits (eating, sleeping, etc)**
- Healthy Minds**
- Healthy Friendships/Associations**
- Healthy Habits**
- Healthy Fun, Safe Activities**
- Happy Lives**

**Participants will meet with doctors and counselors to assess their growth and ensure they are ready for the next step. It is important that each participant is in a stable and comfortable emotional and physical state before we move to the next level.**

**Once the objectives of the Roadmap are met, we then move to the next stage where we develop an individual Hope and Vision for the Future Action Plan to facilitate growth and develop their natural skills, interests and talents. The Hope Action Plan will address the following areas:**

- Enhance, nurture and develop talents and skills**
- Increased community engagement,**
- Foster cultural appreciation respect and awareness**
- Expand healthy peer group associations, remodels and networks**
- Advance educational resources in preparation for collage and/or vocational training**
- Continued emotional support, counseling and self-care**

**Process number three will be aimed at self-actualization by encouraging participants to become a volunteer or mentor. A Community Leader Action Plan will be developed for each participant. As an active member of the community, they will develop greater self-confidence knowing that they are a positive contributor to society. By becoming a Community Leader participants will earn their place in society and the respect of their peers for their positive contributions, knowing that their outlook for the future is bright.**

Please describe the key activities of the recommended project:

**An advocate/case manager will be assigned to each participant to develop, assess and monitor their Roadmap to Health & Happiness, A Hope and Vision for the Future Action Plan and Community Leader Action Plan. Assessment and monitoring process will be facilitated by weekly fifteen-minute update meeting and monthly assessment/coaching /relationship building meetings. A corresponding budget will be developed for each stage.**

**Based on the Roadmap, Hope Action Plan and Community Leader Plan participants will be enrolled/engaged in the following:**

- Counseling/Supportive Services in the following areas:**
- Grief counseling, Cognitive & Speech Therapy**
- Tutoring**
- Weight management and nutritional counseling**
- Anger management**
- Physical and sexual abuse, trauma and neglect**
- Substance abuse and smoking cessation**
- Anxiety and depression**
- Positive self-esteem**
- School and community activities, clubs and teams**
- Courses in cooking, financial management, homeownership and economic development**
- Trips to museums, restaurants and local points of interest**
- Lessons in swimming, dancing, singing horse backing and ice-skating**
- Medical screenings including physicals vision and dental check-ups**
- Family tree and history**
- Peer group and role model**
- HBC and Collage tours**
- Resume writing, job placement and volunteer opportunities**

**Advocate and participants will work together to develop a budget and resource log to ascertain the necessary funds and resources for each activity. Bus passes, school supplies & equipment, cell phone and internet, meal cards, allowance and grooming aids will be provided for each participant in accordance with their budget.**

Please describe any additional considerations that should guide how the recommended project is implemented:

**Our program views each individual not as a problem but as a product of a flawed system. It is designed not only to help participants avoid prison, but, also to help participants reach their highest potential and to become beacons of light for the next generation. Our initiative includes our School to Philander Pipeline (SToPP) (SToPP Mass Incarceration) which assists and advocates for those who have committed non-violent crimes to attend college as opposed to incarceration.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

**DOCX** [Updated\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template \(1\).docx](#)  
17.1KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

**New project or strategy**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Visiting the various museums, restaurants and film festival (i.e.Pan- African film festival) , to learn about and develop an appreciation not just for our history but the various ethnicities and their contributions to our community. Visits to local restaurants are also an important part for participants to learn about other cultures. Field trips will include HBCU tours and visits to the Pan African Film Festival and other community events. Participants will attend MEMHA (Men Educating Men About Health. Those interested in church involvement will be supported.**

Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**1,165,762**

Please provide the total one-time start-up cost for the project:

**40,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

**Personnel Costs \$228,384**

**Operating Costs \$831,400**

**Indirect Costs \$105,978**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**XLSX** [Updated\\_CFCI\\_Project\\_Recommendation\\_Budget\\_Template\\_4\\_1\\_22.xlsx](#)  
21.1KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**

# CFCI Project Recommendation Form: 2022

Submitted by: Anonymous user

Submitted time: May 2, 2022, 11:57:34 PM

## Page 1 - Contact Information

Project or Concept Recommendation Title:

**Tutčint Youth Empowerment Program**

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

## Page 2 - Background Information

Intercept Points:

- **Intercept 00 - Healthy Community Supports & Infrastructure (Prevention)**

CFCI Focus Area:

**Community-Based Health Services (including but not limited to spiritual wellbeing or healing, restorative care nursing, etc.)**

Please indicate which of the following sub-categories connected to Community-Based Health Services applies to your recommended project:

- **Prevention / preventive health services**
- **Spiritual wellbeing / healing services**

## Page 3 - Geography and Impact

[Redacted]

Which Los Angeles County Supervisorial Districts would the recommended project serve? Please select all that apply.

- **Supervisorial District 1**
- **Supervisorial District 2**
- **Supervisorial District 3**
- **Supervisorial District 4**
- **Supervisorial District 5**

Which Service Planning Areas (SPAs) would the recommended project serve? Please select all that apply.

- **SPA 1 - Antelope Valley**
- **SPA 2 - San Fernando Valley**
- **SPA 3 - San Gabriel Valley**
- **SPA 4 - Metro Los Angeles**
- **SPA 5 - West Los Angeles**
- **SPA 6 - South Los Angeles**
- **SPA 7 - East Los Angeles**
- **SPA 8 - South Bay**

Please share any specific communities your recommended project would serve within the Supervisorial Districts and SPAs selected above.

**Pukúu Cultural Community Services (Pukúu CCS) is an Indigenous Non-profit that serves the entire Los Angeles County with the mission of increasing opportunities for low-income American Indian communities. The agency was created with the intention to invest in sustainable programs that bridge and improve opportunities for American Indians with culturally-based community services now and for future generations.**

Please indicate whether the recommended project will serve specific communities identified as high need by the Anti-Racism, Diversity, and Inclusion Office Equity Explorer tool or the Justice Equity Needs Index:

**Yes**

Please list the specific zip code(s) served by your recommended project that are listed as high needs in the ARDI Equity Explorer tool or JENI:

**Pukúu CCS services all 8 SPA's in Los Angeles County. Our project recommendation focuses on our Tutčint (youth) Empowerment Program. Although this program would be open to any youth residing in Los Angeles County, we recognize that the in-person programming component would more accessible to families in the San Fernando valley, particularly around the zip codes: 91352, 91342, 91331, 91340, 91345, 91402, 91605, 91343, 91406, 91411, which are listed as "high" and "highest" in JENI.**

Which of the following population(s) would the recommended project serve?

- **Youth (under 18)**
- **People who are transgender or nonbinary**

Equity and Impact Statement:

**The goal of Tutčint is to work with community-based organizations, schools, and government entities as a preventative measure for youth who were part of the legal system. Tutčint is guided by an Indigenous approach to ensure holistic wellness by providing services like tutoring, outdoor activities, cultural programming and education, as well as weekly family-style dinners. The program welcomes all youth, despite their ethnicity to reconnect and reclaim their Indigenous roots. By addressing the youth's needs and providing them the necessary tools, resources and skills to become leaders in their communities, we can further prevent them from falling into the criminal justice system as they develop into adulthood. The community-led diversion program has three goals: raise academic achievement, promote healthy choices and personal empowerment, as well as promote cultural and community involvement.**

Please describe the need(s) this recommendation addresses:

Indigenous youth are far more likely than their non-Native peers to grow up in poverty, to develop severe health problems, and to face obstacles in educational opportunities. Therefore, all Indigenous youth are at risk. Risk factors for all communities include endemic poverty, lack of access to quality care, education/economic constraints, gang violence, unstable home environments, structural imbalances, lack of equity, distance to resources/lack of transportation, and unaddressed mental health needs.

For many reasons, research is slow to catch up with what Native elders have been telling health and social workers for decades: "our culture is prevention." Growing research is showing more support for this adage, which means, we need to be open to alternative models of knowing. This community-led diversion model highlights that the concept of justice begins with the healing of Historical Trauma.

Please describe the measurable goals, objectives, and outcomes for the recommended project:

Through these three objectives, youth will complete a pre- and post- survey around the three objective areas to measure their increase in knowledge, personal growth, and community involvement/awareness:

**Program objective 1: Raise academic achievement.** This objective will be measured in the surveys with questions regarding increased engagement with reading and any additional educational implementations.

**Program objective 2: Promote cultural and community involvement.** This objective will be measured in the surveys with questions regarding what was learned from the program. Questions will require insight and reflection.

**Program objective 3: Promote healthy choices and personal empowerment.** This objective will be measured in the surveys with questions regarding holistic wellness.

The data tools to measure goals/objectives include:

- Student Academic Plan (SAP) objectives
- Increased youth's knowledge about culture, physical health, emotional health, mental health, and spiritual health (4 quadrants of the medicine wheel)
- Increase in youth's engagement in school/increase in grades/attendance
- Increase in youth's participation in community programs
- Increase in youth participation in tutoring/mentoring programs
- Increase youth awareness and comfort accessing mental health services
- Increase rate of family involvement in counseling/services/programs
- Reduction in substance use

**Measurable Outcomes:**

**Risk Reduction**

- 10-30 % Reduction in individual risk
- 10-30 % Reduction in San Fernando juvenile arrests
- 10-30 % Reduction in participant recidivism
- Increase youth participation in community programs

**Youth Development (body, emotion):**

- Physical Activity
- Healthy supports
- Alternative thinking habits
- Building communication skills

**Responsivity:**

- # at-risk youth in participating in community programs
- # of participants with successful case management outcomes
- # of participants with positive youth development outcomes

Please describe the key activities of the recommended project:

**Tutčint Youth Empowerment Program staff and Master's in Social Work (MSW) Graduate Interns work together to support families and youth ages 12-17 towards creating healthier communities and provide alternatives to contact with juvenile systems by offering weekly services:**

- Up to 6 hours of Cultural Programming
- Up to 3 hours of Academic Tutoring
- Up to 1 hour as needed Case Management services

**Meet basic necessities:** When engaging in any work that involves a high needs population like that of Tutčint, addressing and supporting basic needs is a necessary first step. Three in ten Native American/Indigenous children will find themselves and their family in crisis. Crisis for this population can look like lack of safe shelter, lack of food, and lack of physical and mental health services. Part of how Tutčint addresses these crises are by providing free meals at every programming event, occasional drop-off donations, case management services with housing and other additional resources, and constant promotion and centeredness of overall physical and mental wellness.

**Youth Development and Cultural Programming.** Cultural programming is one of the main aspects that sets Tutčint apart from other youth programs. Tutčint is one of few youth programs in the Los Angeles area that intentionally promises and delivers culturally relevant and inclusive curriculum to youth. One way that Tutčint implements cultural programming is with the use of the Indigenous Medicine Wheel. The Medicine Wheel is traced back centuries and commonly used in Indigenous cultures as a tool and ritual to bring holistic balance to life. We utilize the wheel's four quadrants: Physical, Intellectual, Emotional, and Spiritual to provide a holistic approach to transforming our youth into social justice leaders. Youth culminate the program with rite of passage, knowledge, and implementation of this sacred tool that their ancestors used to bring wellness into their everyday lives.

Please describe any additional considerations that should guide how the recommended project is implemented:

**Cultural programming also means recruiting Indigenous leaders and educators, teaching Indigenous languages and stories, disrupting content and instructional strategies that directly conflict with the values of the Indigenous community, building on the background knowledge of the youth and their ancestry, and celebrating Indigenous historical figures and events. Through these implementations, we can attempts to increase youth's sense of self-esteem and interest in their lives.**

Using the template provided below, please upload a recommended implementation timeline or work plan for this project:

DOCX

[Tutčint\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template.docx](#)  
17.3KB

Please indicate whether this recommendation is to expand an existing project or strategy, adapt or change an existing project or strategy, or implement a brand new project or strategy:

#### **Adaptation of an existing project or strategy**

Please name and describe the existing project or strategy you are recommending be expanded or adapted:

**The existing project model Tutčint Youth Empowerment (Tutčint), which is open to American Indian and other youth residing in the City of San Fernando and surrounding communities (i.e. Sylmar, Pacoima, Mission Hills) who are between 12-17 years of age. Youth will be referred from Los Angeles County Probation Department, Department of Child Welfare Services, Department of Mental Health, Los Angeles Police Department, San Fernando Police Department, Los Angeles Unified School District, and other community-based organizations, social service agencies, and families.**

**After a Biopsychosocial Spiritual Assessment including identifying a baseline for cultural knowledge (4 quadrants of the medicine wheel), youth's eligibility factors will be ranked on a Low, Medium, and High-risk scale. Currently, applicants must have criteria within our Low or Medium Risk Scale to be accepted into the program. Those considered "High Risk" will be referred to an appropriate outside agency.**

**Pukúu CCS recently submitted a Master Agreement with the Los Angeles County Department of probation. Our goal is to utilize Tutčint as a model for providing Juvenile Justice Social Programs Services (JJSPS) as needed to Native and Indigenous Youth with the intention of reducing incarceration and recidivism - not only to our Low and Medium-risk youth, but our High-risk youth as well. This program sets the foundation for expanding in services and activities, as well as our organizational capacity in order to sustain such growth.**

Please describe outcomes or evaluation results that demonstrate the effectiveness and equitable impact of the existing project or strategy you are recommending be expanded or adapted:

**Outcomes from Biopsychosocial Spiritual Assessment in collaboration with the family to develop a Wellness (i.e. treatment) Plan which uses a holistic approach and based on the four quadrants of the medicine wheel. The Wellness Plan is evaluated regularly via case management and Student Academic Plan meetings. When these goals have been accomplished, the youth is reevaluated for additional support. If no needs are identified the youth is successfully exited from our program.**

Does the recommended project include culture-centered practices?

**Yes**

Please describe the culture-centered practices included in the recommended project:

**Native and Indigenous Cultural Practices around wellness, leadership, and environmental stewardship**

#### Page 5 - Recommended Budget

Please provide the total annual cost for the recommended project:

**245,455**

Please provide the total one-time start-up cost for the project:

**225,000**

Please provide a high-level breakdown of the recommended project's costs, including the total amount of recommended personnel costs, operating costs (including one-time start-up and ongoing operating costs), and indirect costs:

- 1) Personnel Costs: \$153,146.76**
- 2) Operating Costs: \$76,019.91**
- 3) Indirect Costs: \$48,125.00**

Please upload a simple recommended budget using the provided CFCI Concept Recommendation Budget Template:

**DOCX**

[Tutcint\\_CFCI\\_Project\\_Recommendation\\_Implementation\\_Timeline\\_Template.docx](#)  
17.3KB

Please select the entity that you recommend administer or manage the grant for this project:

**Neutral or Unsure**