



Chief Executive Office  
COUNTY OF LOS ANGELES

# Prevention Services Task Force Meeting

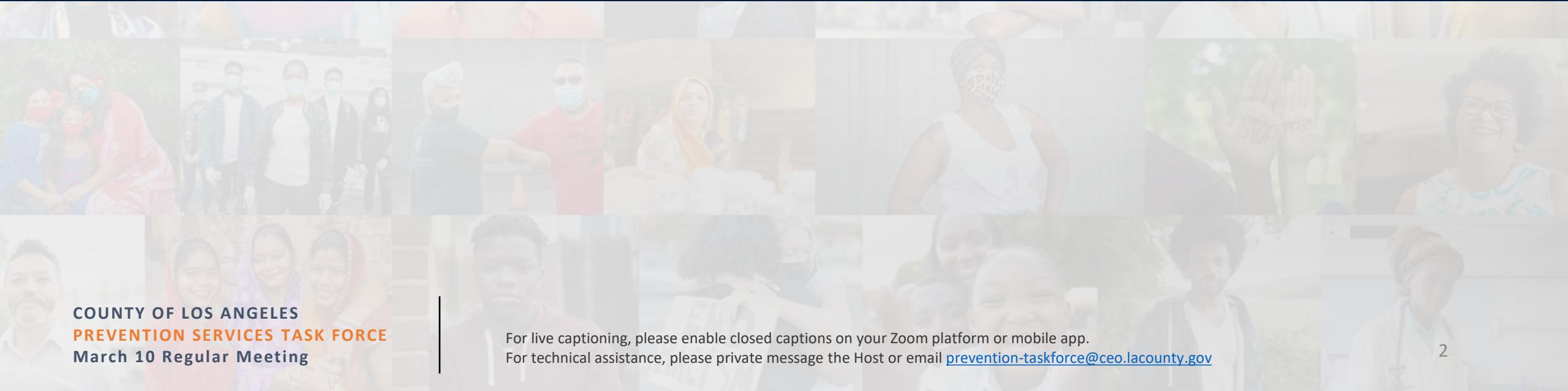
## March 10, 2023





ITEM 2

# MEETING DISCLOSURES



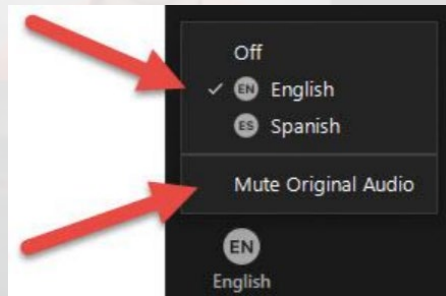
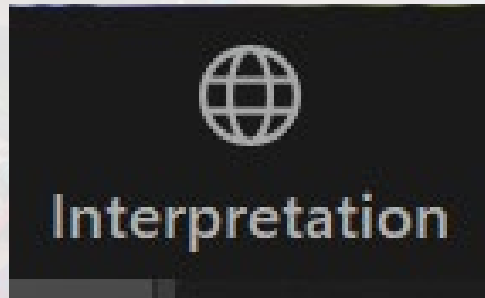
COUNTY OF LOS ANGELES  
**PREVENTION SERVICES TASK FORCE**  
March 10 Regular Meeting

For live captioning, please enable closed captions on your Zoom platform or mobile app.  
For technical assistance, please private message the Host or email [prevention-taskforce@ceo.lacounty.gov](mailto:prevention-taskforce@ceo.lacounty.gov)

# INTERPRETACIÓN EN ESPAÑOL

Para interpretación en español, haga clic en el ícono interpretación del globo terráqueo y seleccione Español.

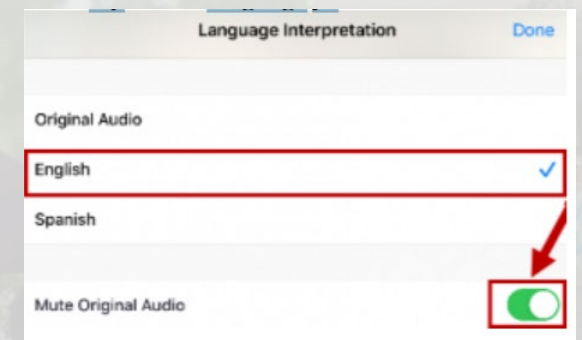
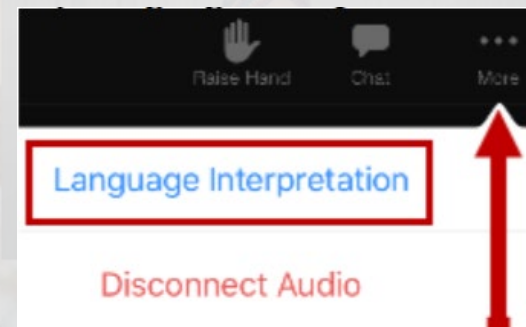
*(For Spanish interpretation, please click on the globe (interpretation) icon and select Spanish.)*



**Teléfono inteligente:**

Toque el botón "... " Más y seleccione Interpretación de idiomas. Luego toque el idioma "Español".


*(Tap the "... " More button and select Language Interpretation. Then tap on the language "Spanish.")*



# LIVE CAPTIONS

## Windows | macOS



### View closed captioning or live transcription during a meeting or webinar

1. Sign in to the Zoom desktop client.
2. Join a meeting or webinar.
3. Click the **Show Captions** button .

**Note:** The provided subtitles can be clicked and dragged to move their position in the meeting window.

## Android | iOS

### View closed captioning or live transcription during a meeting or webinar

1. Join a meeting with Zoom mobile app.
2. In the meeting controls, tap the **More**  option.
3. Tap the **Show Captions**  option.  
Captions will appear above the meeting controls.

- **This meeting is being recorded:** for the purpose of meeting minutes and to make the recording available online. By remaining in this meeting, you consent to being recorded.
- **Chat is disabled:** This is a public meeting and subject to the Brown Act. Since conversations and statements on the chat are not visible to people on the telephone and who are unable to participate, the chat function is disabled; however, the host may send out broadcast messages in the chat when needed.
- For anyone experiencing online technical difficulties, telephone dial-in information will also be provided in the chat.

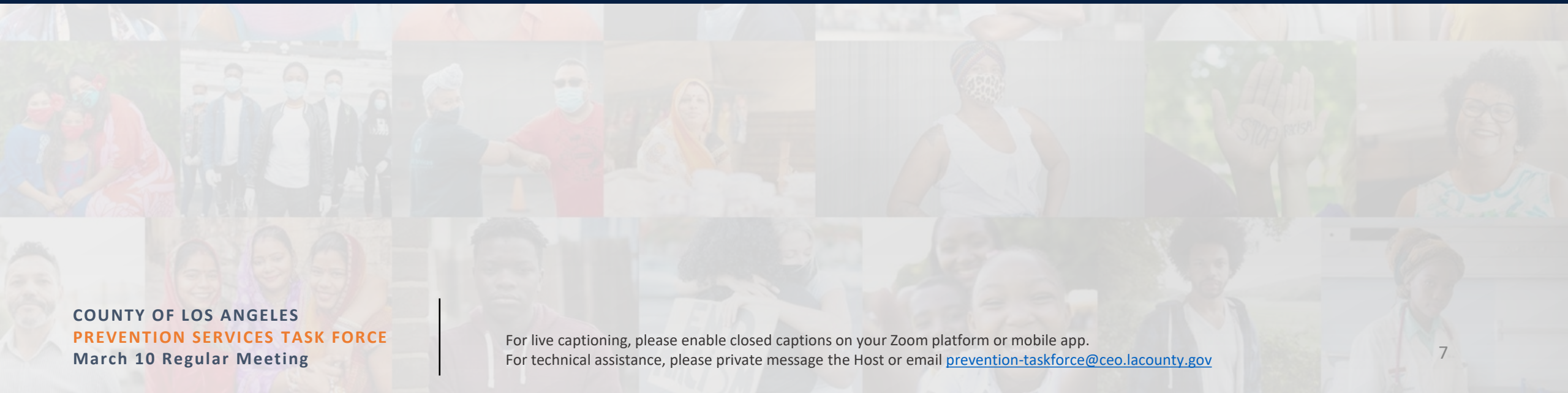


# Land Acknowledgement



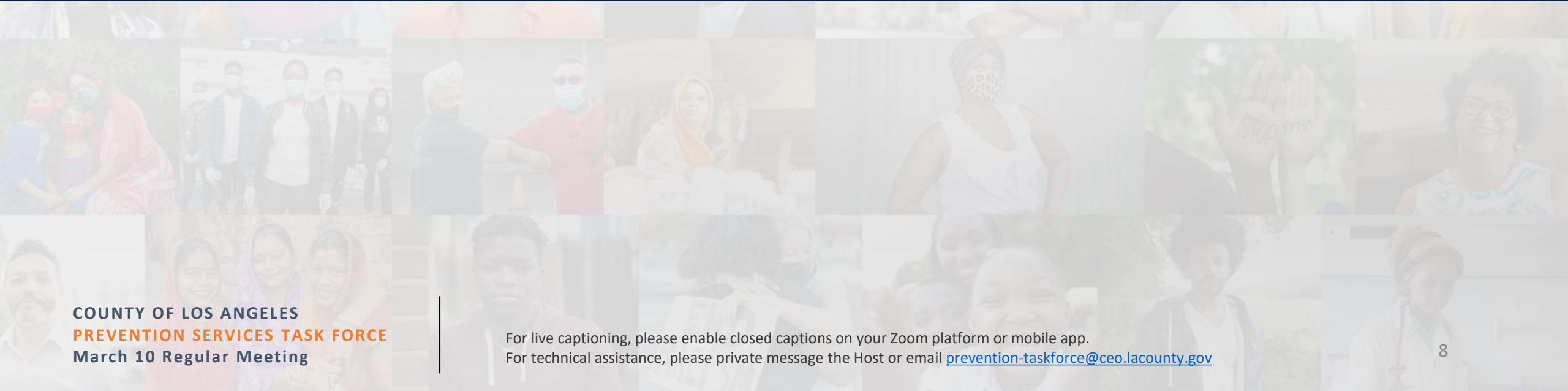
ITEM 3

# WELCOME





# ITEM 4 ROLL CALL





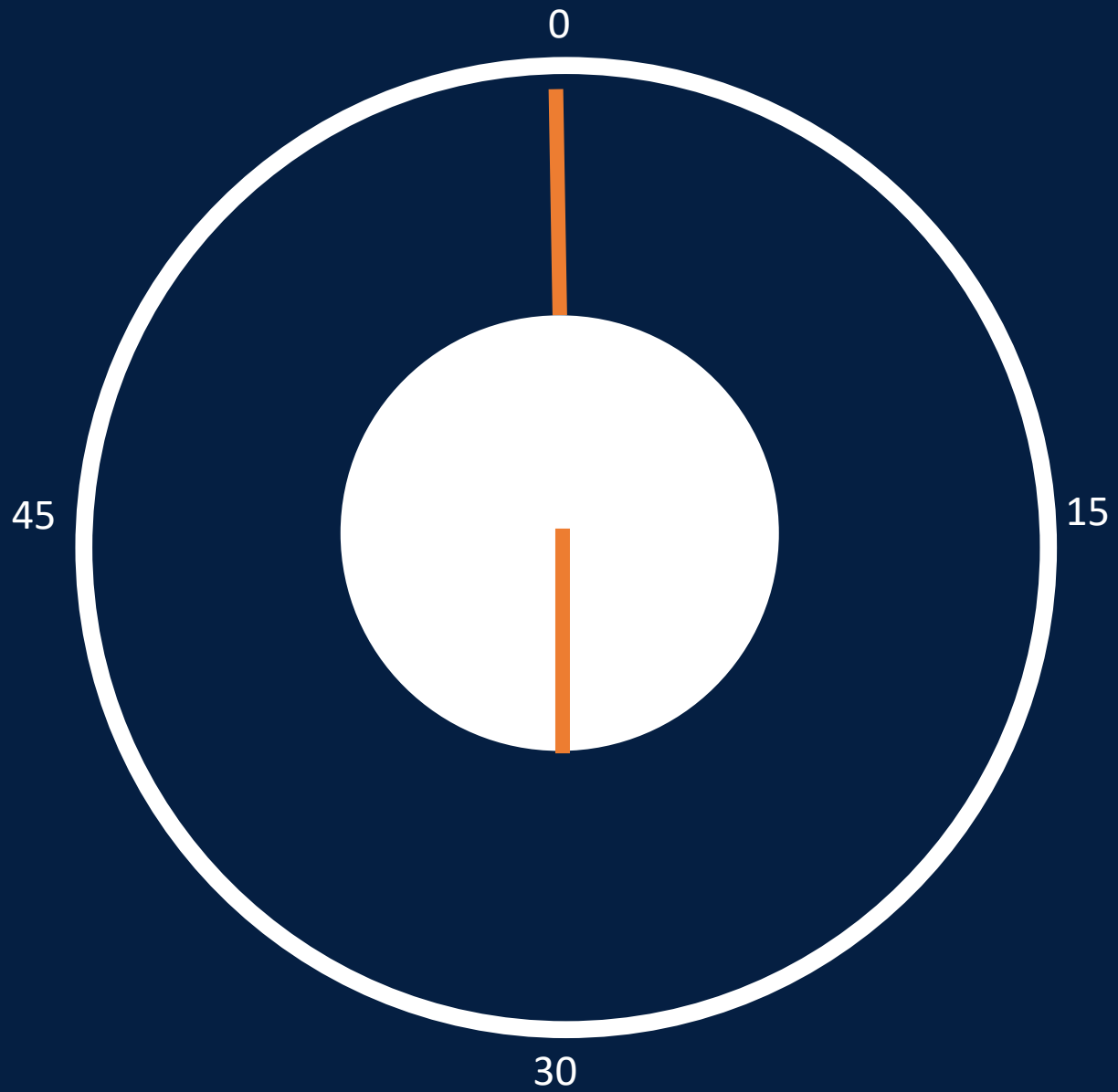


## ITEM 5 **Public Comment**

To address the Task Force and provide public comment on **today's agenda items**, please use the \*raise hand\* feature on Zoom. Use the same feature to lower your hand after your comments.

If you are calling in by phone, dial \*9 on the phone's dial pad to raise your hand. Dial \*9 again to lower your hand. Dial \*6 to unmute when told.

***Each speaker is allowed up to 90 seconds.*** Public comment on other Task Force-related subject matters is scheduled for the end of the meeting.



# ITEM 6

Brief overview of the process and consideration of necessary actions regarding Board report back and Task Force next steps.

Link to report:

[http://file.lacounty.gov/SDSInter/ceo/ardi/1138353\\_20230306DesignedTFReportwithRedBoxes.pdf](http://file.lacounty.gov/SDSInter/ceo/ardi/1138353_20230306DesignedTFReportwithRedBoxes.pdf)

**REPORT ON ESTABLISHING THE LOS ANGELES COUNTY OFFICE OF PREVENTION SERVICES**

March 14, 2023

Prepared by the Anti-Racism, Diversity, & Inclusion Initiative, Chief Executive Office

(Item No. 23, Agenda of September 15, 2021)

Chief Executive Office | ARDI | Anti-Racism, Diversity, & Inclusion | CREATING AN L.A. COUNTY WHERE WE ALL THRIVE

**ROADMAP TO OUR REPORT**

This report summarizes a nearly year-long collaborative process with input from hundreds of stakeholders... community members with lived expertise, service providers, subject matter experts, and departmental staff... who worked toward a common goal of reimagining prevention and promotion in Los Angeles County.

**I. EXECUTIVE SUMMARY**

On September 16, 2021, the County of Los Angeles ("County") Board of Supervisors ("Board") adopted a resolution... directing the Executive Director of "Task Force" to convene a Prevention Services Task Force... to coordinate and oversee a comprehensive community-based prevention services delivery system... in L.A. County, with the goal of delivering system outputs and resources to increase well-being and thriving for adults, children, youth, and families.

**II. INTRODUCTION**

As the Task Force conducted research at the start of this effort, it discovered that conceptual frameworks and definitions for prevention and promotion vary widely across institutional agencies at the federal, state and local level. These diverse and, at some times, conflicting frameworks created the need to develop shared language and a common understanding of prevention and promotion. To help provide clarity, prevention and promotion are defined as the following:

**What are Prevention and Promotion?**

**THE PROBLEM WITH...**

In recent years, multiple County initiatives elevated the urgent need to address our region. The 2017-18 L.A. Fiscal Crisis / racial disparities across multiple well-being metrics, and severe AS reported at the time. Black and Latinx under the federal poverty line that was the County's most vulnerable population and environmental pollution. Native American (NAC) residents held an expected Asian, Latino, and white residents. We then at other race and ethnicity groups Black (\$22,823) individuals. In the early report highlighted the importance of a homelessness, education, child welfare

**CONTEXTUALIZING PREVENTION AND PROMOTION THROUGH AN ANTI-RACIST AND HISTORICAL LENS**

Public agencies and non-profit organizations have a long history of delivering prevention and promotion services in this county, with efforts occurring across numerous agencies, committees, and at all levels of government. With the Board's support, ARDI studied and applied an anti-racist lens to the range of services that many consider to be our society's "safety net." It recognized that many individuals and programs have historically been designed to provide supports or resources, or interventions, to moderate social disparities and modify actions within our systems.

This historical analysis informs the Task Force members' approach to this work in their various roles as County representatives, service providers, and community members. Importantly, the Task Force recognizes that many residents have and will continue to be impacted by the historical and ongoing policy decisions described below.

The historical context in this section can be found in Section II, which starts at the end of this report.

COUNTY OF LOS ANGELES  
PREVENTION SERVICES TASK FORCE  
March 10 Regular Meeting

For live captioning, please enable closed captions on your Zoom platform or mobile app.  
For technical assistance, please private message the Host or email [prevention-taskforce@ceo.lacounty.gov](mailto:prevention-taskforce@ceo.lacounty.gov)



# ITEM 8

Review, discussion, and consideration of necessary actions regarding operations and scope for Phase 2 of the Prevention Services Task Force and relevant working groups

# Ongoing TF Activities with Existing Authority/Responsibility

Sources: Original [TF motion](#), other related motions or Board directives, Phase 1 Task Force and table discussions and decision items, community and County staff interest and priorities

# Activities Proposed by TF for Phase 2 (to continue Phase 1)

Sources: [TF report](#) recommendations, Phase 2 planning discussions from [January 27](#), [February 24](#), March 10, and future TF meetings, community and County staff interest and priorities

# Activities Dependent Upon Board Approval

Sources: [TF report](#) recommendations, community and County staff interest and priorities

**User Journey Experience Mapping**

**Community Engagement Process(es)**

CE relating to governance structure, community-based service delivery

CE relating to draft vision/model/guiding principles; assessment and inventory of existing CE processes in departments/ member orgs

**Additional community-center efforts**

Language access

Lived Expertise compensation, CBO partnerships

**Uplifting and strengthening data sharing and integration efforts**

**Governance Structure Analysis and Recommendations, including Coordinating Functions**

**Recommendations to Effectuate Community-Based Service Delivery**

**Identifying and coordinating around priority domain(s) of focus**

- Assessment of existing strengths, opportunities, and barriers (including by applying Phase 1 learnings, frameworks, and coordinating functions)
- Identify and operationalize solutions when feasible
- Recommend additional solutions to Board if needed

**Continuous Communication Across Relevant County Initiatives**

**Racial Disproportionality Analyses and Refinement of Metrics/Life Course Outcomes**

**Establishing PPCT**

- Staff and infrastructure
- Developing coordination capabilities (policy agenda, regulatory/legal/leg barriers, resource navigation, budget coordination/strategy)

**Creating a Prevention and Promotion Budget**

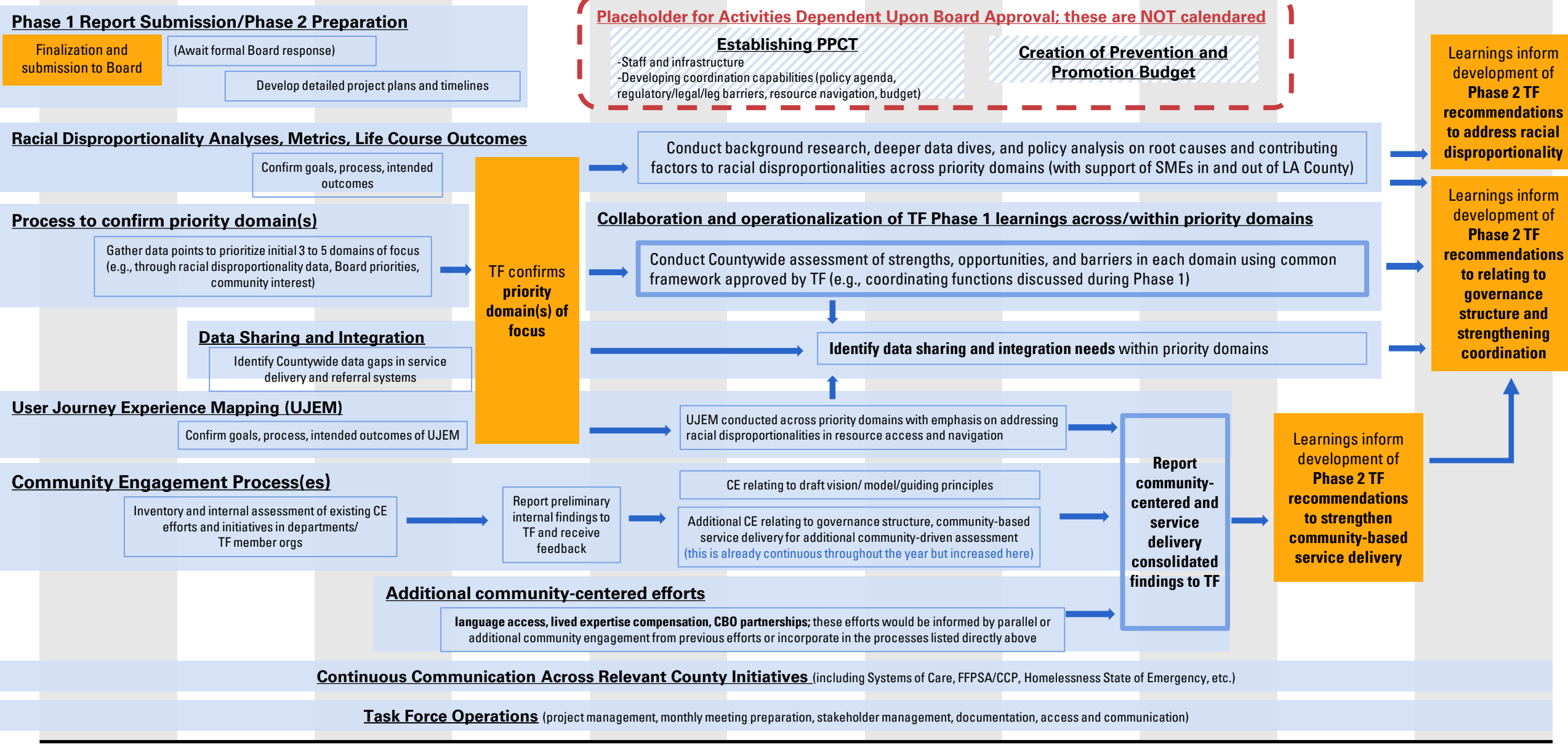
# Task Force Phase 2 **DRAFT** Workflow

Key decision points are highlighted in orange

→ sequencing/information flow

Subtasks

March      April      May      June      July      August      September      October      November      December      2024 & beyond



# Moving Toward A Governance Structure

Original [TF motion](#): The Task Force is to report back to the Board on "Recommended options for a governance structure designed to coordinate and effectuate a comprehensive community-based prevention services delivery system"

## WHY A GOVERNANCE STRUCTURE?

- **Structure provides operational guidelines for key decision makers and stakeholders**, including how to resolve disagreements and communicate across complex systems.
- **Structure is unifying**, providing meaning and identity to stakeholders that can help to further a common purpose.
- **Structure is inevitable** – any organization, *by definition*, implies structure; a group will have structure whether it chooses to or not. It might as well be a structure that aligns with goals, mission, and shared values.

## ELEMENTS OF A GOVERNANCE STRUCTURE

- **Governance** – some person or group has to make the decisions within and on behalf of the organization
- **Rules by which the organization operates** – many of these are explicitly stated, while others may be implicit and unstated, though not necessarily any less powerful
- **Distribution of work** – whether formal or informal, temporary or enduring, any structured organization needs people to conduct four major tasks:

### Visioning

People who look at the world slightly differently and envision desired change

### Executing

People who carry out the vision and enable community transformation

### Planning

People who take the vision and figure out how to accomplish it strategically

### Supporting

People who champion the organization, including through funding and policy change

## KEY QUESTIONS TO CONSIDER

- What different governance structures will we consider?
- How will we determine what type of governance structure is a best fit for our collaboration and collective success?
- How will our governance structure ensure equity and inclusivity?
- How will our governance structure address power imbalances?
- What is the relationship between our governance structure and how we have decided to share decision-making authority?
- How will we formalize our governance structure?

Adapted from:

- [Community Tool Box](#), from Kansas University, Chapter 9: Developing an Organizational Structure for the Initiative
- [The Intersector Project](#), by the Aspen Institute: Establish a Governance Structure



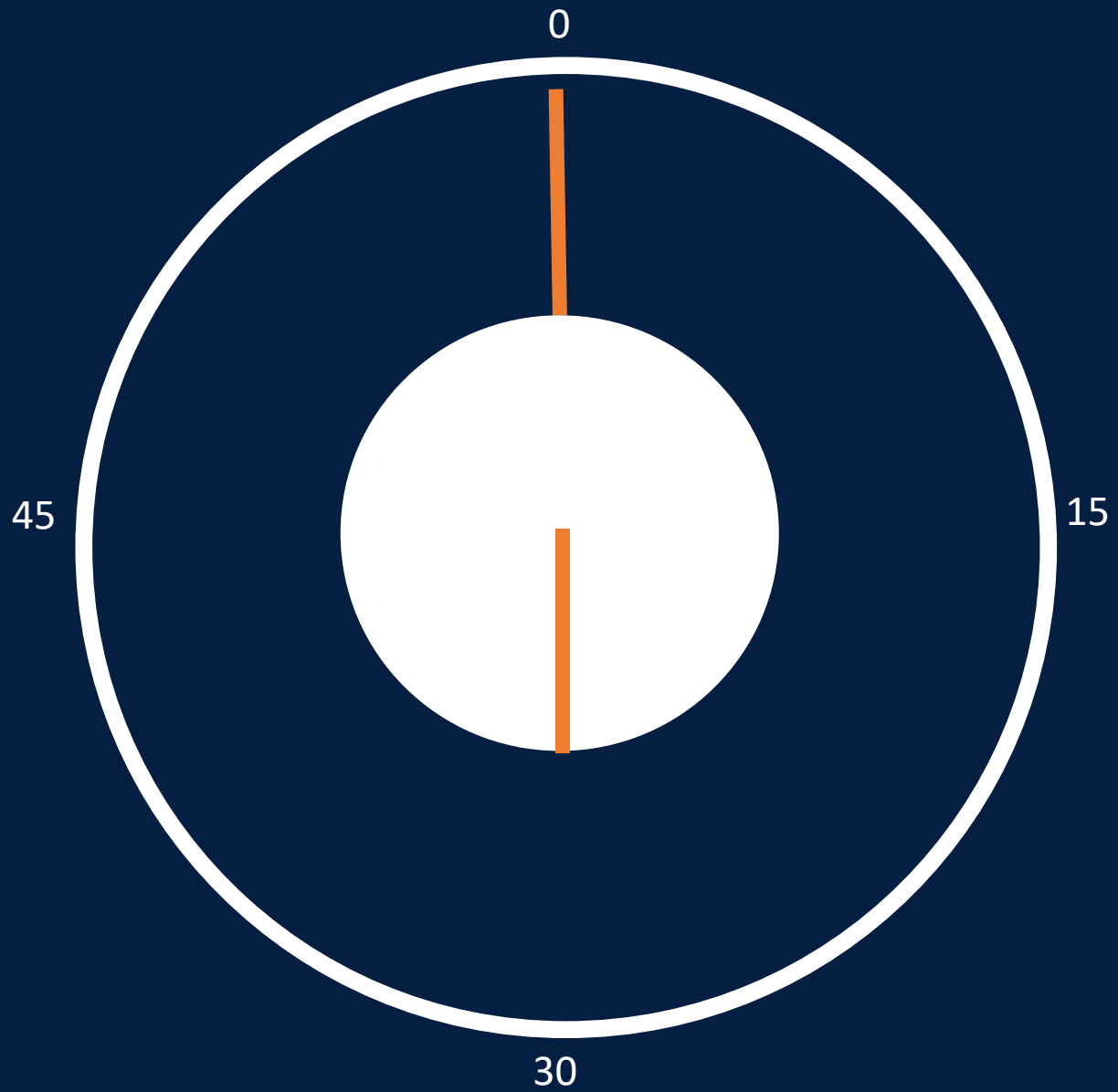
ITEM 9 **Public Comment**

To address the Task Force and provide public comment on **Task Force-related subject matters**, please use the \*raise hand\* feature. Use the same feature to lower your after your comments.

If you are calling in by phone, dial \*9 on the phone's dial pad to raise your hand. Dial \*9 again to lower your hand.

*Each speaker is allowed up to 90 seconds.*







ITEM 10

# ADJOURNMENT

Upcoming meeting dates (all Fridays at 9am)

- March 31
- April 28
- June 2
- June 30

All future meetings will be held hybrid (with in-person Brown Act requirements for members and additional Zoom teleconferencing)