

# LOS ANGELES URBAN COUNTY

## 2014-2015

# One-Year Action Plan

VOLUME I OF II

**DRAFT**

2017-18

2016-17

2015-16

2014-15

2013-14

*Providing a  
Suitable Living  
Environment*

*Expanding  
Economic  
Opportunities*

*Providing  
Decent Housing*



2013-2018

HOUSING & COMMUNITY DEVELOPMENT

## *Consolidated Plan*

FOR THE LOS ANGELES URBAN COUNTY



**COMMUNITY DEVELOPMENT COMMISSION**  
OF THE COUNTY OF LOS ANGELES



**LOS ANGELES URBAN COUNTY 2014-2015  
ONE-YEAR ACTION PLAN  
VOLUME I of II**

**DRAFT FOR PUBLIC REVIEW**

**April 25, 2014**

**COMMUNITY DEVELOPMENT COMMISSION  
OF THE COUNTY OF LOS ANGELES**

**SEAN ROGAN**  
Executive Director

Application for Federal Assistance SF-424		Version 02
<b>*1. Type of Submission:</b> <input type="checkbox"/> Preapplication <input checked="" type="checkbox"/> Application <input type="checkbox"/> Changed/Corrected Application		<b>*2. Type of Application</b> * If Revision, select appropriate letter(s) <input checked="" type="checkbox"/> New <input type="checkbox"/> Continuation <input type="checkbox"/> Revision  *Other (Specify) _____
<b>3. Date Received:</b> 6/2/14	<b>4. Applicant Identifier:</b> Community Development Commission	
<b>5a. Federal Entity Identifier:</b> B-14-UC-06-0505	<b>*5b. Federal Award Identifier:</b> N/A	
<b>State Use Only:</b>		
<b>6. Date Received by State:</b> N/A	<b>7. State Application Identifier:</b> N/A	
<b>8. APPLICANT INFORMATION:</b>		
<b>*a. Legal Name:</b> County of Los Angeles		
<b>*b. Employer/Taxpayer Identification Number (EIN/TIN):</b> 95-3777596	<b>*c. Organizational DUNS:</b> 961608163	
<b>d. Address:</b>		
<b>*Street 1:</b>	<u>700 W. Main Street</u>	
<b>Street 2:</b>	_____	
<b>*City:</b>	<u>Alhambra</u>	
<b>County:</b>	<u>Los Angeles</u>	
<b>*State:</b>	<u>California</u>	
<b>Province:</b>	_____	
<b>*Country:</b>	<u>United States</u>	
<b>*Zip / Postal Code</b>	<u>91801</u>	
<b>e. Organizational Unit:</b>		
<b>Department Name:</b> Community Development Commission	<b>Division Name:</b> Community Development Division	
<b>f. Name and contact information of person to be contacted on matters involving this application:</b>		
<b>Prefix:</b> <u>Ms.</u>	<b>*First Name:</b> <u>Linda</u>	
<b>Middle Name:</b> <u>Louise</u>		
<b>*Last Name:</b> <u>Jenkins-Swift</u>		
<b>Suffix:</b> _____		
<b>Title:</b> <u>Manager</u>		
<b>Organizational Affiliation:</b> N/A		
<b>*Telephone Number:</b> (626) 586-1765	<b>Fax Number:</b> (626) 943-3838	
<b>*Email:</b> Linda.Jenkins@lacdc.org		

**Application for Federal Assistance SF-424**

Version 02

**\*9. Type of Applicant 1: Select Applicant Type:**

B.County Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

\*Other (Specify)

**\*10 Name of Federal Agency:**

**U.S. Department of Housing and Urban Development**

**11. Catalog of Federal Domestic Assistance Number:**

14-218 \_\_\_\_\_

CFDA Title:

COMMUNITY DEVELOPMENT BLOCK GRANT \_\_\_\_\_

**\*12 Funding Opportunity Number:**

N/A \_\_\_\_\_

\*Title:

N/A \_\_\_\_\_

**13. Competition Identification Number:**

N/A \_\_\_\_\_

Title:

N/A \_\_\_\_\_

**14. Areas Affected by Project (Cities, Counties, States, etc.):**

**Los Angeles County**

**\*15. Descriptive Title of Applicant's Project:**

Housing and Community Development projects and funding levels for low- and moderate-income Los Angeles Urban County residents, including participating cities. All projects are CDBG eligible. Estimated funding includes \$21,084,444 in New 40th Year funding, \$229,165 received as a joint applicant with the City of Cerritos, \$854,375 received as a joint application with the City of Torrance, and \$850,000 in Program Income.

**Application for Federal Assistance SF-424**

Version 02

**16. Congressional Districts Of:**

\*a. Applicant: 23, 25-30, 32-34, 37, 39-40, 43-44, 46-47

b. Program/Project: 23, 25-30, 32-34, 37, 39-40, 43-44, 46-47

**17. Proposed Project:**

\*a. Start Date: 7/1/14

\*b. End Date: 6/30/15

**18. Estimated Funding (\$):**

*a. Federal	_____	\$22,167,984
*b. Applicant	_____	
*c. State	_____	
*d. Local	_____	
*e. Other	_____	
*f. Program Income	_____	\$850,000
*g. TOTAL	_____	\$23,017,984

**\*19. Is Application Subject to Review By State Under Executive Order 12372 Process?**

- a. This application was made available to the State under the Executive Order 12372 Process for review on \_\_\_\_\_
- b. Program is subject to E.O. 12372 but has not been selected by the State for review.
- c. Program is not covered by E. O. 12372

**\*20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes", provide explanation.)**

- Yes       No

21. \*By signing this application, I certify (1) to the statements contained in the list of certifications\*\* and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances\*\* and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U. S. Code, Title 218, Section 1001)

\*\* I AGREE

\*\* The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions

**Authorized Representative:**

Prefix: Mr.      \*First Name: Sean

Middle Name: \_\_\_\_\_

\*Last Name: Rogan

Suffix: \_\_\_\_\_

\*Title: Executive Director

\*Telephone Number: (626) 586-1500

Fax Number: (626) 943-3801

\* Email: Executive.Director@lacdc.org

\*Signature of Authorized Representative:

\*Date Signed: 6/2/14

**Application for Federal Assistance SF-424**

Version 02

**\*Applicant Federal Debt Delinquency Explanation**

The following should contain an explanation if the Applicant organization is delinquent of any Federal Debt.

N/A

**Application for Federal Assistance SF-424**

Version 02

<b>*1. Type of Submission:</b> <input type="checkbox"/> Preapplication <input checked="" type="checkbox"/> Application <input type="checkbox"/> Changed/Corrected Application	<b>*2. Type of Application</b> * If Revision, select appropriate letter(s) <input checked="" type="checkbox"/> New <input type="checkbox"/> Continuation <input type="checkbox"/> Revision	<b>*Other (Specify)</b> _____
--	---	----------------------------------

<b>3. Date Received:</b> 6/2/14	<b>4. Applicant Identifier:</b> Community Development Commission
------------------------------------	---

<b>5a. Federal Entity Identifier:</b> M-14-UC-06-0520	<b>*5b. Federal Award Identifier:</b> N/A
--	--

**State Use Only:**

<b>6. Date Received by State:</b> N/A	<b>7. State Application Identifier:</b> N/A
---------------------------------------	---

**8. APPLICANT INFORMATION:**

**\*a. Legal Name:** County of Los Angeles

<b>*b. Employer/Taxpayer Identification Number (EIN/TIN):</b> 95-3777596	<b>*c. Organizational DUNS:</b> 961608163
---	--

**d. Address:**

**\*Street 1:** 700 W. Main Street  
**Street 2:** \_\_\_\_\_  
**\*City:** Alhambra  
**County:** Los Angeles  
**\*State:** California  
**Province:** \_\_\_\_\_  
**\*Country:** United States  
**\*Zip / Postal Code** 91801

**e. Organizational Unit:**

<b>Department Name:</b> Community Development Commission	<b>Division Name:</b> Economic & Housing Development Division
---	---

**f. Name and contact information of person to be contacted on matters involving this application:**

**Prefix:** Ms. **\*First Name:** Patricia  
**Middle Name:** \_\_\_\_\_  
**\*Last Name:** Case  
**Suffix:** \_\_\_\_\_

**Title:** Manager

**Organizational Affiliation:**  
N/A

**\*Telephone Number:** (626) 586-1844 **Fax Number:** (626) 943-3815

**\*Email:** Pat.Case@lacdc.org

**Application for Federal Assistance SF-424**

Version 02

**\*9. Type of Applicant 1: Select Applicant Type:**

B.County Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

\*Other (Specify)

**\*10 Name of Federal Agency:**

**U.S. Department of Housing and Urban Development**

**11. Catalog of Federal Domestic Assistance Number:**

14-239 \_\_\_\_\_

CFDA Title:

HOME Investment Partnership Program \_\_\_\_\_

**\*12 Funding Opportunity Number:**

N/A \_\_\_\_\_

\*Title:

N/A \_\_\_\_\_

**13. Competition Identification Number:**

N/A \_\_\_\_\_

Title:

N/A \_\_\_\_\_

**14. Areas Affected by Project (Cities, Counties, States, etc.):**

**Los Angeles County**

**\*15. Descriptive Title of Applicant's Project:**

Production and preservation of affordable housing in the Los Angeles Urban County, including participating cities. Includes Community Housing Development Organization.

**Application for Federal Assistance SF-424**

Version 02

**16. Congressional Districts Of:**

\*a. Applicant: 23, 25-30, 32-34, 37, 39-40, 43-44, 46-47

b. Program/Project: 23, 25-30, 32-34, 37, 39-40, 43-44, 46-47

**17. Proposed Project:**

\*a. Start Date: 7/1/14

\*b. End Date: 6/30/15

**18. Estimated Funding (\$):**

*a. Federal	_____	\$6,682,260
*b. Applicant	_____	
*c. State	_____	
*d. Local	_____	
*e. Other	_____	
*f. Program Income	_____	
*g. TOTAL	_____	\$6,682,260

**\*19. Is Application Subject to Review By State Under Executive Order 12372 Process?**

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Yes       No

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\*\* I AGREE

\*\* The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions

**Authorized Representative:**

Prefix: Mr.      \*First Name: Sean

Middle Name: \_\_\_\_\_

\*Last Name: Rogan

Suffix: \_\_\_\_\_

\*Title: Executive Director

\*Telephone Number: (626) 586-1500

Fax Number: (626) 943-3801

\* Email: Executive.Director@lacdc.org

\*Signature of Authorized Representative:

\*Date Signed: 6/2/14

**Application for Federal Assistance SF-424**

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**\*Applicant Federal Debt Delinquency Explanation**

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N/A

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3. Date Received: 6/1/14	4. Applicant Identifier: Community Development Commission	
5a. Federal Entity Identifier: S-14-UC-06-0505	*5b. Federal Award Identifier: N/A	
<b>State Use Only:</b>		
6. Date Received by State: N/A	7. State Application Identifier: N/A	
<b>8. APPLICANT INFORMATION:</b>		
*a. Legal Name: County of Los Angeles		
*b. Employer/Taxpayer Identification Number (EIN/TIN): 95-3777596		*c. Organizational DUNS: 961608163
<b>d. Address:</b>		
*Street 1: <u>700 W. Main Street</u>		
Street 2: _____		
*City: <u>Alhambra</u>		
County: <u>Los Angeles</u>		
*State: <u>California</u>		
Province: _____		
*Country: <u>United States</u>		
*Zip / Postal Code <u>91801</u>		
<b>e. Organizational Unit:</b>		
Department Name: Community Development Commission		Division Name: Community Development Division
<b>f. Name and contact information of person to be contacted on matters involving this application:</b>		
Prefix: <u>Ms.</u>		*First Name: <u>Linda</u>
Middle Name: <u>Louise</u>		
*Last Name: <u>Jenkins-Swift</u>		
Suffix: _____		
Title: <u>Manager</u>		
Organizational Affiliation: N/A		
*Telephone Number: (626) 586-1765		Fax Number: (626) 943-3838
*Email: <u>Linda.Jenkins@lacdc.org</u>		

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Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

\*Other (Specify)

**\*10 Name of Federal Agency:**

**U.S. Department of Housing and Urban Development**

**11. Catalog of Federal Domestic Assistance Number:**

14-231 \_\_\_\_\_

CFDA Title:

EMERGENCY SOLUTIONS GRANT \_\_\_\_\_

**\*12 Funding Opportunity Number:**

N/A \_\_\_\_\_

\*Title:

N/A \_\_\_\_\_

**13. Competition Identification Number:**

N/A \_\_\_\_\_

Title:

N/A \_\_\_\_\_

**14. Areas Affected by Project (Cities, Counties, States, etc.):**

**Los Angeles County**

**\*15. Descriptive Title of Applicant's Project:**

Program provides for street outreach, emergency shelter, rapid-rehousing, Homeless Management information System (HMIS), and administration throughout Los Angeles County.

**Application for Federal Assistance SF-424**

Version 02

**16. Congressional Districts Of:**

\*a. Applicant: 23, 25-30, 32-34, 37, 39-40, 43-44, 46-47      b. Program/Project: 23, 25-30, 32-34, 37, 39-40, 43-44, 46-47

**17. Proposed Project:**

\*a. Start Date: 7/1/14      \*b. End Date: 6/30/15

**18. Estimated Funding (\$):**

*a. Federal	_____	\$1,766,718
*b. Applicant	_____	
*c. State	_____	
*d. Local	_____	
*e. Other	_____	
*f. Program Income	_____	
*g. TOTAL	_____	\$1,766,718

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Prefix: Mr.      \*First Name: Sean  
 Middle Name: \_\_\_\_\_  
 \*Last Name: Rogan  
 Suffix: \_\_\_\_\_

\*Title: Executive Director

\*Telephone Number: (626) 586-1500

Fax Number: (626) 943-3801

\* Email: Executive.Director@lacdc.org

\*Signature of Authorized Representative:

\*Date Signed: 6/2/14

**Application for Federal Assistance SF-424**

Version 02

**\*Applicant Federal Debt Delinquency Explanation**

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N/A

# Table of Contents



## TABLE OF CONTENTS

<b>I. EXECUTIVE SUMMARY</b>	<b>I-1</b>
A. Introduction	I-1
B. Programs Administered	I-2
C. Citizen Participation Summary	I-3
D. Strategic Plan Summary	I-4
E. Specific Actions	I-6
F. Monitoring	I-7
<b>II. GENERAL NARRATIVES</b>	<b>II-1</b>
A. Introduction	II-1
B. Geographic Distribution (AP-50)	II-4
C. Consultation	II-11
D. Citizen Participation	II-13
E. Expected Resources (AP-15)	II-17
F. Annual Goals and Objectives (AP-20)	II-25
G. Summary of Projects (AP-35)	II-39
H. Public Housing Improvements and Resident Initiatives (AP-60)	II-39
I. Homeless and Other Special Needs Activities (AP-65)	II-45
J. Removing Barriers to Affordable Housing (AP-75)	II-54
K. Other Actions (AP-85)	II-54
L. Performance Evaluation System	II-61
M. Monitoring (SP-90)	II-62
<b>III. CDBG NARRATIVES (AP-90)</b>	<b>III-1</b>
A. Introduction	III-1
B. Eligible Activities	III-1
<b>IV. HOME NARRATIVES (AP-90)</b>	<b>IV-1</b>
A. Introduction	IV-1
B. Eligible Activities	IV-1
C. Additional Information on Use of HOME Funds (AP-90)	IV-2
<b>V. ESG NARRATIVES (AP-90)</b>	<b>V-1</b>
A. Introduction	V-1
B. Use of ESG Funds	V-2
C. Written Standards for Provision of ESG Assistance	V-5
D. Project Selection, Funding Allocation, and Making Sub-Awards	V-8
E. Summary of Consultation Process	V-12
F. Performance Standards	V-15

## **APPENDICES**

**APPENDIX A: CERTIFICATIONS**

**APPENDIX B. COMMUNITY MEETING COMMENTS AND RESPONSES**

**APPENDIX C: COMMUNITY MEETING NOTICE AND PUBLICATIONS**

**APPENDIX D: PUBLIC HEARING NOTICE AND LIST OF PUBLICATIONS**

**APPENDIX E: COMMENTS AND BOARD APPROVAL**

**APPENDIX F: CODING TERMS AND DEFINITIONS**

**APPENDIX G: GEOGRAPHIC INDEX**

**APPENDIX H: GLOSSARY**

**APPENDIX I: CDBG ALLOCATIONS**

**APPENDIX J: HOMELESS PREVENTION AND DISCHARGE POLICIES**

**APPENDIX K: PUBLIC SERVICE AND ADMINISTRATION ACTIVITIES**

## Section I: Executive Summary



# I. EXECUTIVE SUMMARY

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## A. INTRODUCTION

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The *Los Angeles Urban County 2014–2015 One-Year Action Plan* (Action Plan) contains the County’s one-year plan to carry out housing and community development activities funded by Federal formula grant funds received in the 2014–2015 program year from the U.S. Department of Housing and Urban Development (HUD). These funds are from the Community Development Block Grant (CDBG); HOME Investment Partnerships (HOME); and Emergency Solutions Grants (ESG)<sup>1</sup> programs.

The Community Development Commission of the County of Los Angeles (CDC) submits the Annual Action Plan as a requirement for participation in HUD’s CDBG program for urban counties. This Action Plan covers the second of the five program years covered by the *2013–2018 Housing and Community Development Consolidated Plan for the Los Angeles Urban County* (Consolidated Plan).

## URBAN COUNTY PROGRAM

HUD awards CDBG, HOME, and ESG program funds annually to entitlement jurisdictions such as the Los Angeles Urban County. The Los Angeles Urban County program includes the unincorporated areas of the County and 49 nonentitlement cities with populations of generally less than 50,000 in population who participate in the program.

The CDC is the lead agency for the Consolidated Plan. It administers the County’s CDBG, and HOME programs and the Los Angeles Homeless Services Authority (LAHSA) administers the ESG program for the CDC.

## FUNDING DECISIONS

Funding decisions for the 2014–2015 Urban County Program are based on the needs and strategies discussed in the Consolidated Plan.

Funds are distributed among the 49 participating cities and the unincorporated areas within the five Supervisorial Districts. The distribution of funds among these entities utilizes the HUD formula as adopted by the Board of Supervisors in 1975. The formula is based on a combination of 2010 Census data and other most recent population estimates provided by HUD.

Participating cities retain local control by designing and operating eligible CDBG projects based on local needs. The CDC works with each individual Board Office to identify and develop viable projects in the unincorporated areas of the County.

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<sup>1</sup> The Emergency Shelter Grants program was renamed the Emergency Solutions Grants program in 2011.

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## **B. PROGRAMS ADMINISTERED**

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### **CDBG PROGRAM**

The CDBG program was initiated by the Housing and Community Development Act of 1974. Although the Act has been amended in recent years, the primary objective continues to be the development of viable urban communities by providing decent housing, a suitable living environment, and expanding economic opportunities, principally for persons of low- and moderate-income.

The Urban County CDBG program is designed to achieve this primary objective each year. Regulations governing the program also require that each activity undertaken with CDBG funds meet one (1) of three (3) broad national objectives as follows:

- Benefit low- and moderate-income persons,
- Aid in the prevention or elimination of slums and blight, or
- Meet other community development needs having particular urgency.

The CDC certifies that its Annual Action Plan has been designed to give maximum feasible priority to activities which meet the first and second objectives above. Additionally, the CDC certifies that no less than 70 percent of the CDBG funds received, over a three-year certification period, will be designed to benefit low- and moderate-income persons.

The CDC also supports capacity building activities with the CDBG program. These include technical assistance support to agencies to help them build capacity, carry out housing and community development activities, and coordinate with other agencies.

### **HOME INVESTMENT PARTNERSHIPS PROGRAM**

On November 28, 1990, the Cranston-Gonzalez National Affordable Housing Act was enacted. The HOME program was created as a result of this legislation. It affords states and local governments the flexibility to fund a wide range of low-income housing activities through housing partnerships among states, localities, private industry, and nonprofit organizations. This program provides federal funds for the development and rehabilitation of affordable rental and homeownership housing, replacing a series of programs previously funded by HUD. Funds are allocated by HUD to qualifying participating jurisdictions, such as the County of Los Angeles, based upon a variety of demographic and housing factors. With the exception of a waiver granted for disaster-related funding, HOME funds are subject to a 25 percent match of non-federal funds or in-kind contributions.

Following HUD's approval of the grant agreement with the CDC, HOME funds become available. The CDC follows a distribution method approved by the Board of Supervisors for HOME funding whereby funds become available for use in the County's unincorporated areas and participating cities. A portion of HOME funds are allocated to the First-Time Homebuyer Program.

## HOMELESS SERVICES PROGRAMS INCLUDING THE ESG PROGRAM

Primary federal funding for homelessness prevention activities comes from one (1) key program. The Emergency Shelter Grants program began in 1989 as part of the McKinney-Vento Homeless Assistance Act. The program was designed to improve the quality of existing emergency shelters, make available additional emergency shelters, help meet the cost of operating emergency shelters, and provide essential social services to homeless individuals. The Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act), enacted on May 20, 2009, made changes to the Emergency Shelter Grants program and renamed it the Emergency Solutions Grants (ESG) program. Under its new name, the ESG program's goals address assisting those recently facing homelessness to find permanent, stable housing. The program helps persons experiencing housing crisis or homelessness find housing through a rapid re-housing program, and supports homelessness prevention activities.

### *Los Angeles Homeless Services Authority*

Since 1993, the County and City of Los Angeles have operated under a joint exercise of powers agreement which created the Los Angeles Homeless Services Authority (LAHSA) to provide coordinated homeless services. LAHSA is charged with planning the Continuum of Care for homeless services in the City and County of Los Angeles, a component of which includes distribution of the CDC's ESG funding to nonprofit agencies operating shelter programs. Programs initially assigned to LAHSA by the County and City of Los Angeles include the ESG Program and the Cold/Wet Weather Emergency Shelter Program, funded in part with CDBG funds, as well as other homeless services programs already being provided by the County and City.

## C. CITIZEN PARTICIPATION SUMMARY

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To encourage citizen participation in the preparation of the Consolidated Plan and Action Plan, the CDC took the following actions in accordance with its Citizen Participation Plan:

- Conducted five (5) community meetings throughout the Urban County and conducted a survey of residents (see **Appendix B** for summaries of each)
- Is making the Action Plan available at 29 public libraries and on the CDC website, giving County residents 30 calendar days to review and comment on it (see **Appendix D**).
- Will conduct a public hearing to consider approval of the Action Plan (see **Appendix D**)
- Provided sufficient advance notice of the meetings and the hearing by advertising times and locations in several widely circulated newspapers and on the CDC's website (see **Appendix D**), and
- Will receive any oral and written comments at the meetings and public hearing (see **Appendix E**).

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## D. STRATEGIC PLAN SUMMARY

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Following the research development of the five-year Consolidated Plan and the one-year Annual Action Plan, the CDC identified 10 priority needs and corresponding goals to address them. These form the Consolidated Plan's Strategic Plan, and were formed based on the national objectives and outcomes supported by HUD.

### ***Objectives***

Three objectives originate from the statutory purposes of the formula grant programs:

- Creating a suitable living environment. In general, this objective relates to activities that are designed to benefit communities, families, or individuals by addressing issues in their living environment.
- Provide decent affordable housing. The activities that typically would be found under this objective are designed to cover a wide range of housing possibilities under HOME, CDBG, HOPWA, or ESG.
- Creating economic opportunities. This objective applies to the types of activities related to economic development, commercial revitalization, or job creation.

### ***Outcomes***

Three outcomes reflect what the grantee seeks to achieve by the funded activity. The CDC associates the national objectives to these outcomes.

- **Availability/Accessibility:** Activities which make services, infrastructure, housing, or shelter available or accessible to low-income people. Not only refers to physical barriers, but also making the affordable basics of daily living available and accessible to low- and moderate-income people where they live. (The national objectives that apply to this outcome are Low- and Moderate-Income Limited Clientele and Low- and Moderate-Income Jobs.)
- **Affordability:** Activities which provide affordability in a variety of ways in the lives of low- and moderate- income people. Can include the creation or maintenance of affordable housing, basic infrastructure hook-ups, or services such as transportation or day care. (The national objective that applies to this outcome is Low- and Moderate-Income Housing.)
- **Sustainability:** Promoting Livable or Viable Communities. Projects aimed at improving a neighborhood by helping make it more livable or viable for principally low- and moderate-income people through multiple activities, or by providing services that sustain communities or sections of communities. (The national objectives that apply to this outcome are Addressing Slums or Blight on an Area Basis, Addressing Slums or Blight on a Spot Basis, and Urgent Need.)

The objectives and outcomes are stated for projects on the individual project pages in **Volume II** of this Annual Action Plan. The outcome indicators will be reported for each activity in the Consolidated Annual Performance and Evaluation Report (CAPER) submitted to HUD at the end of each fiscal year.

The CDC must also ensure that its HUD-funded activities carried out under the Consolidated Plan meet its priority needs. Priority needs were ranked on a scale of High, Medium, Low, or No Such Need, to describe the relative need for assistance in each category. All priority needs were found to be High based on the Consolidated Plan's need assessments and resources. Table I.1 indicates the CDC's 2013–2018 Priority Needs and corresponding Goals for each need.

<b>Priority Need</b>	<b>Goals</b>
<b>1. Housing</b>	Affordability Accessibility (Fair Housing) Sustainability (Code Enforcement)
<b>2. Homelessness</b>	Homelessness Programs
<b>3. Non-Homeless Special Needs &amp; HIV/AIDS</b>	Special Needs Services & ADA Improvements
<b>4. Anti-Crime</b>	Accessibility Sustainability
<b>5. Economic Development</b>	Accessibility Sustainability
<b>6. Infrastructure</b>	Infrastructure Improvements
<b>7. Public Facilities</b>	Public Facilities and Improvements
<b>8. Public Services</b>	Accessibility Sustainability
<b>9. Senior Programs</b>	Senior Services and Centers
<b>10. Youth Programs</b>	Youth Services and Centers (Including Child Care)

HUD requires that grantees provide an evaluation of past performance. Since the current year, 2013–2014 is still in progress, Table I.2 on the next page presents a summary of actual accomplishments as reported in the 2012–2013 CAPER.

<b>Priority Need</b>	<b>Planned Accomplishments</b>	<b>Actual Accomplishments</b>
<b>Housing</b>	2,043 housing units	1,429 housing units
<b>Homelessness &amp; HIV/AIDS</b>	100,755 people	100,735 people
<b>Anti-Crime</b>	89,855 people	89,848 people
<b>Public Services</b>	16,726 people	16,420 people
<b>Senior Services</b>	4,561 seniors	4,065 seniors
<b>Non-Homeless Special Needs</b>	53,699 people 2 public facilities	30,817 people 1 public facility
<b>Youth Programs</b>	2,530 youth 3 public facilities	2,495 youth 1 public facilities
<b>Public Facilities</b>	136 public facilities 28,481 people 300 housing units	3 public facilities 1,257 people 300 housing units
<b>Economic Development</b>	1,545 businesses 38,349 people 23 jobs 2 organizations	1,898 businesses 38,349 people 44 jobs 2 organizations
<b>Infrastructure</b>	76,404 people	27,845 people
<b>Other- Code Enforcement &amp; Capacity Building</b>	709,891 people 205 housing units 119 organizations	709,891 people 457 housing units 123 organizations

## E. SPECIFIC ACTIONS

Also discussed in this plan are specific actions the CDC will take to meet national objectives for housing and community development.

### PUBLIC HOUSING

The CDC will take actions to foster public housing improvements and resident initiatives.

### HOMELESS AND OTHER SPECIAL NEEDS ACTIVITIES

#### *Homeless Needs*

The Annual Action Plan seeks to support a comprehensive Continuum of Care for homeless individuals and families which is currently funded through LAHSA through the following resources:

- Supportive Housing Program
- CDBG Program
- ESG Program
- County of Los Angeles General Fund
- City of Los Angeles General Fund

- Department of Public Social Services
- Independent Living Program Funds through the County's Department of Children and Family Services
- Emergency Housing and Assistance Program

### ***Other Special Needs***

The County, with CDC as the lead, also will take actions in the coming year to:

- Address obstacles to meeting underserved needs,
- Reduce lead-based paint hazards,
- Reduce the number of poverty level families,
- Develop the institutional structure,
- Enhance coordination between public and private housing and social service agencies, and
- Conduct fair housing activities.

### **BARRIERS TO AFFORDABLE HOUSING**

As the lead agency for housing and community development for the Urban County, the CDC is making a significant effort to identify housing problems and reshape its policies and programs to meet the community's needs in the coming years.

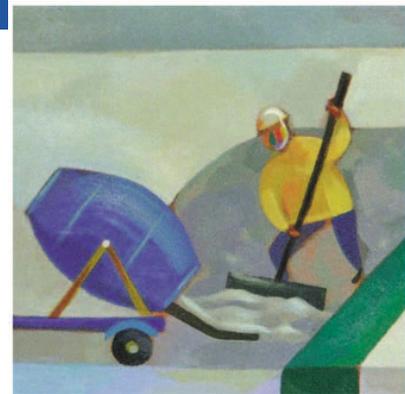
### **F. MONITORING**

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As the lead agency for the Consolidated Plan, the CDC has the responsibility to ensure that the Urban County's CDBG, HOME, and ESG programs follow applicable laws and regulations.

It is the principal objective of the CDC, as the grantee, to develop a standard approach to monitoring which ensures that federal funds received from HUD are used only for approved activities and that they are administered in accordance with all applicable statutory and regulatory requirements. This established monitoring approach provides an early indication of problems or potential problems in meeting applicable requirements. This approach also helps to prevent fraud, waste, and mismanagement. Finally, through an active process of agency interaction including instructional training, ongoing technical assistance, routine site visits, quarterly reporting, and annual monitoring, the CDC promotes efficient and effective grantee performance.

## Section II: General Narratives



## **II. GENERAL NARRATIVES**

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### **A. INTRODUCTION**

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This section contains general information that applies to the CDBG, HOME, and ESG programs. It first describes the Urban County program, including the proposed geographic allocation of CDBG, HOME, and ESG funding and consultation and citizen participation. Next, it describes the resources anticipated to be available in the coming year to address the five-year strategies in the Consolidated Plan. This section then describes one-year goals and objectives for FY Fiscal Year 2014–2015.

Also addressed in this section are activities to be undertaken to address public housing, homeless and other special needs activities, barriers to affordable housing, and other actions. Last discussed is the performance evaluation system.

- A. Introduction
- B. Geographic Distribution (AP-50)
- C. Consultation
- D. Citizen Participation
- E. Expected Resources (AP-15)
- F. Annual Goals And Objectives (AP-20)
- G. Summary of Projects (AP-35)
- H. Public Housing Improvements And Resident Initiatives (AP-60)
- I. Homeless And Other Special Needs Activities (AP-65)
- J. Removing Barriers to Affordable Housing (AP-75)
- K. Other Actions (AP-85)
- L. Performance Evaluation System
- M. Monitoring (SP-80)

### **URBAN COUNTY PROGRAM**

The CDC is the lead agency for the Consolidated Plan. It administers the County's CDBG, and HOME programs and the Los Angeles Homeless Services Authority administers the ESG program for the CDC. The CDC comprises numerous divisions, each with its own area of responsibility. Those divisions most directly involved with implementation of the Urban County's housing and community development strategy include Community Development, Economic and Housing Development, Assisted Housing, and Housing Management.

As the largest city in the Los Angeles eligible metropolitan statistical area (EMSA), the City of Los Angeles manages the Housing Opportunities for Persons with AIDS (HOPWA) Program. The CDC aids with managing the program by taking part in the Los Angeles Countywide HOPWA Advisory Committee. This committee advises the City on identification of the needs and priorities of people with HIV/AIDS.

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## PURPOSE OF THE ANNUAL ACTION PLAN

The CDC develops the Annual Action Plan to take part in HUD's Urban County program. This Action Plan covers the second of the five program years covered by the *2013–2018 Housing and Community Development Consolidated Plan for the Los Angeles Urban County* (Consolidated Plan).

The Consolidated Plan contains objectives that address a broad range of priority needs related to affordable housing, public housing, homelessness, and non-housing community development. Los Angeles County develops the Consolidated Plan to receive federal funding. The Consolidated Plan contains nine sections:

- I. An executive summary,
- II. An introduction to the Consolidated Plan development process,
- III. A demographic and economic profile,
- IV. A housing market analysis and needs assessment,
- V. An assessment of homeless needs and services,
- VI. An assessment of non-homeless special needs population needs and services,
- VII. An assessment of non-housing community development needs and services,
- VIII. A strategic plan describing how the CDC will carry out its goals to address priority needs, and
- IX. A description of the CDC's monitoring procedures.

Also completed as part of the five-year Consolidated Plan is an Annual Action Plan for the first year of the period, describing the proposed projects the CDC, supported by the County, plans to undertake in the coming program year to carry out the long-term objectives to address priority needs.

## ANNUAL ACTION PLAN ITEMS

The *Los Angeles Urban County Fiscal Year 2014–2015 Annual Action Plan* (Action Plan) includes these items:

- 1. Standard Forms 424 (SF-424):** These forms are in the front of this document.
- 2. Geographic Distribution:** A description of the areas in the County (including areas of low- and moderate-income concentration) in which the CDC may provide support in the coming program year. Also includes an explanation of priorities for earmarking these investments geographically. **Section II** includes this information.
- 3. Expected Resources:** A description of the resources (Federal, State, local, and private) that are to be available to address the priority needs and specific objectives identified in the Consolidated Plan. **Section II** contains this description.

- 4. Annual Actions for the Coming Program Year:** A description of proposed actions to carry out the five-year objectives in the Consolidated Plan. **Section II** contains these descriptions:
  - Public Housing
  - Homeless and Other Special Needs Activities
  - Homeless Needs
  - Other Special Needs
    - Address obstacles to meeting underserved needs,
    - Reduce lead-based paint hazards,
    - Reduce the number of poverty level families,
    - Develop the institutional structure,
    - Enhance coordination between public and private housing and social service agencies, and
    - Conduct fair housing activities.
  - Barriers to Affordable Housing
- 5. CDBG, HOME, and ESG-funded Actions:** A description of the proposed projects funded with CDBG, HOME, and ESG for the coming year to address the priority needs and objectives identified in the Consolidated Plan. **Volume II** of the Annual Action Plan contains proposed projects.
- 6. Specific CDBG Narratives** that describe certain PARTS of the CDBG program as managed by the CDC: **Section III** contains the CDBG narratives.
- 7. Specific HOME Narratives** that describe certain ITEMS of the County’s HOME program as managed by the CDC: **Section IV** contains the HOME narratives.
- 8. Specific ESG Narratives** that describe certain components of the County’s ESG program as administered by LAHSA: **Section V** contains the ESG narratives.
- 9. Required Certifications:** **Appendix A** contains these certifications.

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## B. GEOGRAPHIC DISTRIBUTION (AP-50)

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### *Funding Allocation (AP-50)*

Funding decisions for FY Fiscal Year 2014–2015 are based on the needs and strategies discussed in the Consolidated Plan. The Consolidated Plan’s Strategy section discusses the County’s allocation priorities based on the needs of County residents. These needs were identified through consultation with numerous community groups, nonprofit and for-profit organizations, participating cities, County Departments and CDC staff using interviews, focus groups, community meetings, and public hearings. In addition, statistical data was compiled from a variety of sources, including 2010 Census data, Southern California Association of Governments (SCAG) data and growth projections, Housing Element of the *2014–2021 Los Angeles County General Plan*, and other national, state, and local datasets and studies.

Funds are distributed among the 49 participating cities and the unincorporated areas within the five Supervisorial Districts. The distribution of funds among these entities utilizes the HUD formula as adopted by the Board of Supervisors in 1975. The formula is based on a combination of 2000 Census data and other most recent population estimates provided by HUD.

Funding decisions for the Urban County program for FY Fiscal Year 2014–2015 are based on the needs and strategies discussed in the Consolidated Plan’s Strategic Plan. Participating cities retain local control by designing and operating CDBG projects based on local needs.

Participating cities retain local control by designing and operating eligible CDBG projects based on local needs. The CDC works with each individual Board Office to identify and develop viable projects in the unincorporated areas of the County.

In addition, funding allocations will adhere to the following guidelines:

- Allocations will be made to activities in accordance with the national objectives specified in the “maximum feasible priority” certification for the CDBG program and in the HOME and ESG rules and regulations.
- At least 70 percent of CDBG expenditures will benefit low- and moderate-income persons over the three-year certification period, which cover fiscal years 2012, 2013, and 2014. For FY Fiscal Year 2014–2015, it is estimated that \$20,000,000 in CDBG funding will be used for activities to benefit persons of low- and moderate- income.
- The amount of funds proposed for public services, relative to the total entitlement CDBG grant, including program income, will be no more than 15 percent through FY Fiscal Year 2014–2015 (see **Appendix K** for Public Service Activities).
- The amount of funds proposed for planning and administration relative to the total CDBG entitlement grant, including program income, will be no more than 20 percent (see **Appendix K** for Administration Activities). **Appendix I** contains a breakdown of CDBG allocations for the entire Urban County.

## CDBG PROGRAM

For the purposes of the CDBG Program, the Los Angeles Urban County generally consists of all of the unincorporated areas plus cities with populations of less than 50,000 persons that have signed cooperation agreements with the County. Currently, 49 cities participate in the Urban County program. The participating cities are listed in Table II.1, below.

<b>Table II.1</b>				
<b>Participating Cities</b>				
Los Angeles Urban County				
Fiscal Year 2014–2015 CDC Data				
<b>Cities</b>				
Agoura Hills	Cerritos	Hermosa Beach	Manhattan Beach	Sierra Madre
Arcadia	Claremont	Irwindale	Maywood	Signal Hill
Artesia	Commerce	La Cañada Flintridge	Monrovia	South El Monte
Avalon	Covina	La Habra Heights	Rancho Palos Verdes	South Pasadena
Azusa	Cudahy	La Mirada	Rolling Hills Estates	Temple City
Bell	Culver City	La Puente	San Dimas	Torrance
Bell Gardens	Diamond Bar	La Verne	San Fernando	Walnut
Beverly Hills	Duarte	Lawndale	San Gabriel	West Hollywood
Bradbury	El Segundo	Lomita	San Marino	Westlake Village
Calabasas	Hawaiian Gardens	Malibu	Santa Fe Springs	

The majority of these cities, 46, had populations of less than 50,000 at the time of the 2010 Census. The cities of Torrance, Arcadia, and Diamond Bar, with populations of more than 50,000, exercise their option to participate in the Urban County CDBG Program. As the grantee, the CDC provides the participating cities with technical assistance in planning and implementing CDBG- and HOME-funded activities within their jurisdictions. The CDC also assumes the responsibility for monitoring the cities' CDBG and HOME activities for compliance with program regulations. Funding decisions for the Urban County programs for 2013–2018 are based on the needs and strategies discussed in the strategic plans identified throughout the Consolidated Plan process. Participating cities retain local control by designing and operating CDBG projects based on local needs.

Beginning in FY 2014-2015, the Urban County will establish and administer a revolving pool of available CDBG funds comprised of funding contributed by participating cities that may be utilized on a per project basis for eligible activities within the jurisdictions that participate in the Urban County program. The funds withdrawn from the pool would be repaid with future CDBG funds allocated to the borrowing participating city.

CDBG-funded activities in the unincorporated areas target geographical areas with the greatest socio-economic distress. The goals of the program are to maintain and improve neighborhoods and communities within the unincorporated County. To this end, a variety of public works projects, housing production and rehabilitation programs, and economic development activities are undertaken. Public funds are leveraged with private resources to maximize the effects of CDBG investment.

To provide guidance to the Board Offices in allocating funds, the County's *Community Profile* was updated in August 2004 and is planned to be updated in 2014. The *Community Profile* identifies Strategy Areas within the unincorporated County of Los Angeles that have a majority of low- and moderate-income residents, as defined by CDBG requirements, and a demonstrated pattern of disinvestment and deterioration. The *Community Profile* serves as a resource tool that guides the CDC's community development activities and helps prioritize the investment of CDBG and other funds within the unincorporated areas of Los Angeles County. The CDC also uses the CDC's database system to provide additional linkages to activities implemented within the Strategy Areas. **Appendix G** lists activities for each Supervisorial District by Strategy Area and investment level. Approximately 35 percent of the FY Fiscal Year 2014–2015 CDBG allocation will be dedicated to these targeted strategy areas.

### *Low- and Moderate-Income Residents*

To create essential neighborhood improvements and stimulate additional, unassisted improvement efforts, the County will focus a portion of its housing-related funding in targeted low- and moderate-income neighborhoods. Based on the widespread need for affordable housing, however, assistance will also be available throughout the unincorporated areas. Community services and facilities will be available to residents countywide, as well as funding for accessibility improvements. Economic development efforts will be focused on business districts in qualified lower- and moderate-income areas.

### ***Funding Allocation (AP-15)***

HUD allocates CDBG funds to entitlement jurisdictions across the nation based on a formula that takes into account population, overcrowding, and poverty. In 1975, the Board of Supervisors adopted HUD's allocation formula to equitably distribute CDBG funds among the participating cities and Supervisorial Districts, which use their funds to support activities in the unincorporated areas of the County. **Appendix I** contains a breakdown of CDBG funding for the entire Urban County.

CDBG reallocated funds are additional monies derived from other entitlement jurisdictions, which have either forfeited their CDBG funds or opted not to participate in the Program. Urban County reallocated funds are allocated to countywide activities utilizing the same HUD formula. Additionally, prior years' CDBG funds, consisting of unallocated and unexpended funds from previous years, are allocated to projects in the appropriate Supervisorial Districts and participating cities.

Prior year funds include funds that were un-programmed in the previous year and funds that were programmed in the previous year but were unexpended. Unexpended funds are typically funds allocated to construction projects, which take more than one year to complete. Reallocated funds are funds that were unallocated to other entitlement communities during the previous program year. These funds are reallocated to other entitlements the following year.

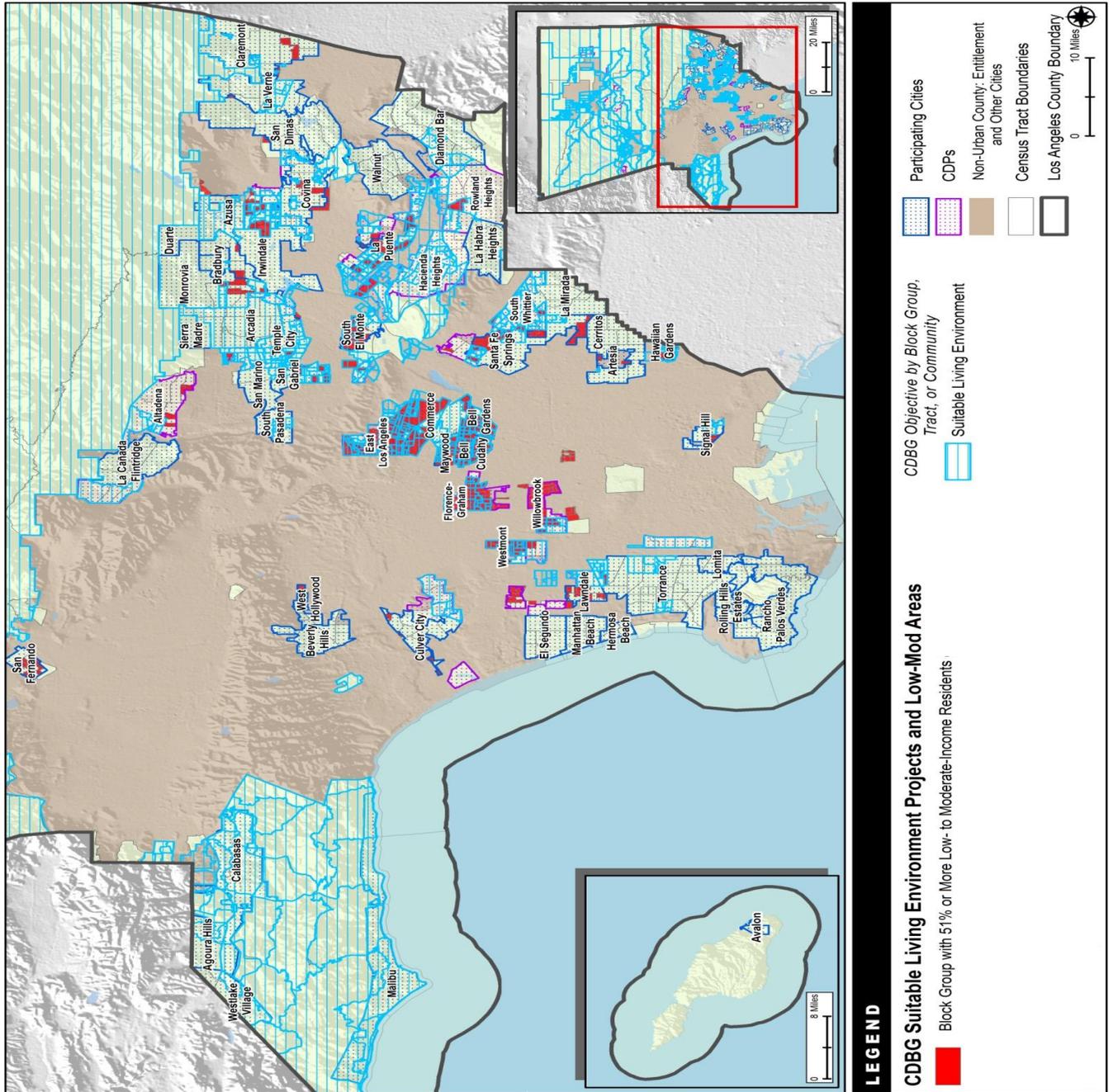
Total estimated CDBG funds available in Fiscal Year 2014–2015 are \$39,292,728, comprising \$21,084,444 in new allocation, \$850,000 in program income, \$16,274,744 in prior year's funds, \$229,165 in funds allocated to the City of Cerritos, and \$854,375 in funds allocated to the City of Torrance. The City of Cerritos and the City of Torrance are voluntary joint applicants with the County of Los Angeles for Urban County funding. In the past, the City of Cerritos has exchanged its funding with another jurisdiction participating in the Urban County program and, as a result, has not used its funds.

### ***Geographic Distribution of CDBG Funds***

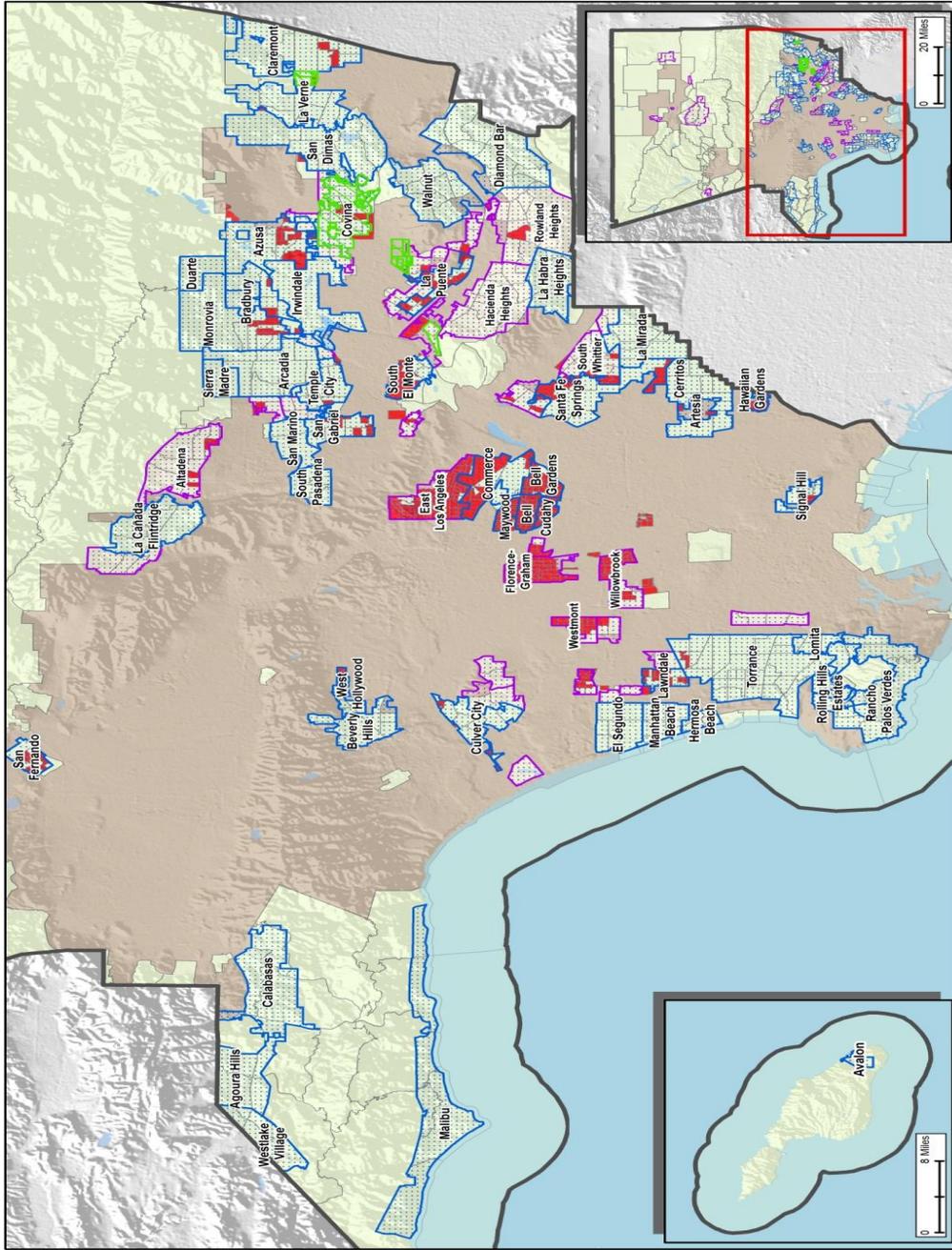
Map II.1 through Map II.3, on pages 8 through 10, show how CDBG, HOME, and ESG funds are allocated in FY 2014–2015, relative to low- and moderate-income areas and the three Consolidated Plan objectives: Providing Decent Housing, Providing a Suitable Living Environment, and Expanding Economic Opportunities.



**Map II.2**  
**CDBG Suitable Living Environment Projects and Low-Mod Areas**  
 Los Angeles County  
 2014



**Map II.3**  
**CDBG Economic Opportunity Projects and Low-Mod Areas**  
 Los Angeles County  
 2014 CDC Data



**LEGEND**

**CDBG Economic Opportunity Projects and Low-Mod Areas**

- Block Group with 51% or More Low- to Moderate-Income Residents
- Creating Economic Opportunity
- CDBG Objective by Block Group, Tract, or Community

**Participating Cities**

- Participating Cities
- CDPs
- Non-Urban County Entitlement and Other Cities

**Census Tract Boundaries**

- Census Tract Boundaries
- Los Angeles County Boundary

0 5 Miles

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## HOME PROGRAM

Following HUD's approval of the grant agreement with the CDC, HOME funds become available. The CDC follows a distribution method approved by the Board of Supervisors for HOME funding whereby funds become available for use in the County's unincorporated areas and participating cities. A portion of HOME funds are allocated to the First-Time Homebuyer Program. Due to the extensive coverage and marketing of this program by lenders, brokers, and participating cities, its funds are offered on a first-come first-served basis, and are subject to equitable geographic distribution requirements.

### ***Funding Allocation (AP-15)***

The Fiscal Year 2014–2015 HOME allocation is \$6,682,260.

## ESG AND HOMELESS SERVICES PROGRAMS

The Los Angeles Homeless Services Authority (LAHSA) is the agency designated by the County and all participating cities within the County except Pasadena, Glendale, and Long Beach, to annually apply for Stewart B. McKinney Vento funds through the NOFA process. As the lead agency for the Los Angeles CoC, LAHSA coordinates and manages \$83 million annually in federal, State, County, and City funds for programs providing shelter, housing, and services to homeless persons in the City and County of Los Angeles. LAHSA works closely with the City and County of Los Angeles to ensure services and housing are proportionately distributed throughout the entire CoC.

LAHSA partners with local government agencies and nonprofit housing and social services providers to administer funding, program design, performance outcomes assessment and technical assistance to nearly 300 homeless services programs throughout the County. Services and housing provided include: street outreach, essential social services, access centers, emergency shelters, safe havens, transitional and permanent supportive housing, and prevention.

Additionally, LAHSA funds specialized programs to address a wide-range of issues related to homelessness, including but not limited to: domestic violence, mental illness, substance abuse, job training, family strengthening, health, mainstream benefits enrollment, and most importantly, supportive short and long-term housing.

### ***Funding Allocation (AP-15)***

The Fiscal Year 2014–2015 ESG allocation is \$1,766,718.

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## C. CONSULTATION

As part of the consolidated planning process, the CDC consulted with a wide variety of organizations in order to gain understanding of the housing and community development arena. This Consolidated Plan represents a collective effort from a broad array of entities in the Los Angeles Urban County,

ranging from advocacy groups for persons with disabilities to community development organizations. Economic development consultation activities were also undertaken, particularly in regard to CDBG funds, and included outreach to private industry, businesses, developers, and social service agencies.

CDC notified all 49 participating cities of the availability of the draft Consolidated Plan, which was available at various public libraries throughout the County. In addition, the CDC invited 38 adjacent grantees, listed in Table II.1, to provide comments on the draft Consolidated Plan and Action Plan. Any comments received from these jurisdictions will be considered and included in the final Action Plan to be submitted to HUD.

<b>Table II.1</b>			
<b>Adjacent Grantees</b>			
Los Angeles Urban County			
Fiscal Year 2014–2015 CDC Data			
<b>Communities</b>			
Alhambra	Glendora	Monterey Park	Santa Monica
Baldwin Park	Hawthorne	Norwalk	South Gate
Bellflower	Huntington Park	Palmdale	Thousand Oaks
Burbank	Inglewood	Paramount	West Covina
Carson	Lakewood	Pasadena	Whittier
Compton	Lancaster	Pico Rivera	San Bernardino County
Downey	Long Beach	Pomona	Orange County
El Monte	Los Angeles	Redondo Beach	Ventura County
Gardena	Lynwood	Rosemead	
Glendale	Montebello	Santa Clarita	

Other public agencies, for-profit entities, and nonprofit organizations all play a part in the provision of affordable housing and community services in the Urban County. The CDC strives to coordinate with these organizations in the development of the Action Plan and in the delivery of the programs it covers.

## **PARTICIPATING CITY COORDINATION**

With submission of their planning documents to the CDC each year, participating cities are required to submit proof of city council approval of their proposed activities in one (1) of the following ways:

- A copy of the adopting resolution or approved city council minutes,
- A letter from the city manager stating that the activities have received city council approval,  
or
- A certification by the city clerk stating that the activities have received city council approval.

This documentation is kept on file at the CDC and is available for public review.

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## D. CITIZEN PARTICIPATION

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As the lead agency for the Consolidated Plan, the CDC follows HUD's guidelines for citizen and community involvement. Furthermore, it is responsible for overseeing a citizen participation requirements those that accompany the Consolidated Plan and the CDBG, HOME, and ESG programs, and that complement the CDC planning processes already at work in the County. Consequently, the CDC strongly encourages public participation and consultation with other organizations as fundamental means of identifying community needs.

The CDC encourages citizens throughout the Urban County and participating cities to participate in the development of the Consolidated Plan and Action Plan. As the plans are prepared, hearings are conducted for public input and comment. The citizen participation process was formulated at the beginning of the plan development process and is presented in the Citizen Participation Plan (CPP). The CPP is presented in full in **Appendix A** of the Consolidated Plan.

To encourage citizen participation in the preparation of Action Plan, the CDC undertook several activities.

### COMMUNITY MEETINGS

The CDC conducted five (5) community meetings in September 2013. All were in the evening and at locations convenient to citizens and program beneficiaries. One meeting was held in each of the five (5) County Supervisorial Districts, ensuring that residents in all areas of the Urban County had opportunities to participate. Table II.2 presents the publicized meeting schedule.

<b>Table II.2</b> <b>Community Meetings</b> Los Angeles Urban County 2013 Meeting Data		
District	Location	Time and Date
1	YWCA Union Pacific Empowerment Center 4315 Union Pacific Ave. Los Angeles, CA 90023	Tuesday September 10, 2013 6:00 p.m. - 7:30 p.m.
2	MLK Center for Public Health Community Room 11833 Wilmington Ave. Los Angeles, CA 90059	Thursday September 12, 2013 6:00 p.m. - 7:30 p.m.
3	West Knoll Apartments Community Room 838 West Knoll Drive West Hollywood, CA 90069	Tuesday September 17, 2013 6:00 p.m. - 7:30 p.m.
4	South Whittier Community Resource Center 10750 Laurel Ave. Whittier, CA 90605	Thursday September 19, 2013 6:00 p.m. - 7:30 p.m.
5	Stephen Sorensen Park Gymnasium/Community Center 16801 East Avenue P Lake Los Angeles, CA 93591	Thursday September 26, 2013 6:00 p.m. - 7:30 p.m.

Citizens were invited to attend the meetings to learn about the programs and services available to them through the CDC, the Housing Authority, and the CDBG Urban County program; to express their views on their neighborhood’s housing and community development needs and prioritization of grant expenditures during the ensuing fiscal year; and to comment on program performance in the prior fiscal year. Attendants were also provided paper copies of the 2013 Resident Survey, discussed below. English, Spanish, Chinese, Korean, and Russian versions of the surveys were made available as needed. Respondents returned the survey by mail or in person to the CDC. Results of these surveys, separated by meeting, are presented in the following section.



**Image II.1**  
**Community Meeting, Stephen Sorensen Park**

**RESIDENT SURVEY**

In order to evaluate public opinion of specific housing and community development needs in the County, the CDC elected to use a survey instrument very similar in design and content to those used in previous years for development of the 2003–2008 and 2008–2013 Consolidated Plans.

## **Survey Process**

The 2013 Resident Survey was distributed in paper form at the five (5) community meetings as well advertised on the CDC website and by email to citizens and stakeholders from community organizations. About 14,000 surveys were also mailed to residents. Completed responses to the paper forms were collected at the community meetings and received by paper mail. The CDC provided surveys in English, Spanish, Korean, Chinese, and Russian and attached an envelope to each paper survey to facilitate returns. The survey was conducted from September through December of 2013. A total of 902 surveys were collected.

The results of the survey were then forwarded to each Los Angeles County Supervisor so that they could use this information when making funding decisions for Fiscal Year 2014-2015.

The survey consisted of a variety of housing and community development needs organized into the following categories: Businesses & Jobs, Community Services, Infrastructure, Community Facilities, Housing, Neighborhood Services, and Special Needs Services. Residents ranked every item listed in order of need, from 1 to 4, with 1 indicating the lowest need and 4 indicating the highest need. The following are the top five (5) needs identified for each District. Please see Appendix B for complete survey results.

### **Top Five Needs Identified on the Survey**

#### **1<sup>st</sup> District (126 surveys)**

Anti-Crime Programs:	3.66
Health Services:	3.64
Educational Services:	3.63
Trash & Debris Removal:	3.60
Employment Training*:	3.59
Street/Alley Improvements*:	3.59

*\*Tied for Fifth*

#### **2<sup>nd</sup> District (157 surveys)**

Anti-Crime Programs:	3.73
Employment Training:	3.67
Health Services:	3.61
Educational Services:	3.60
Street/Alley Improvements:	3.57

#### **3<sup>rd</sup> District (28 surveys)**

Trash & Debris Removal:	3.78
Fair Housing Practices:	3.78
Senior Housing:	3.75
Affordable For-Rent Housing:	3.69
Tree Planting:	3.68

#### **4<sup>th</sup> District (200 surveys)**

Anti-Crime Programs:	3.63
Graffiti Removal:	3.55
Street Lighting:	3.48
Park & Recreational Facilities:	3.32
Neglect/Abused Children Centers and Services:	3.42

#### **5<sup>th</sup> District (391 surveys)**

Anti-Crime Programs:	3.59
Trash & Debris Removal:	3.43
Job Creation/Retention:	3.33
Drainage Improvements:	3.32
Health Services:	3.32

## PUBLIC REVIEW PROCESS

At this time, the Action Plan is being released in draft form. The CDC will be conducting a number of additional activities in completing this planning process, and will do the following:

- Conduct a public hearing to consider approval of the Action Plan,
- Provide sufficient advance notice of the meetings and the hearing by advertising times and locations in several widely circulated newspapers, and
- Receive and respond to any oral and written comments at the meetings and public hearing, and will include any comments and responses as appendices to the Action Plan.

A 30-day public notice will be published before April 27, 2014 in the legal section of the *Los Angeles Times*, advertising a public hearing on May 27, 2014 regarding the draft Fiscal Year 2014–2015 Annual Action Plan. The notice will also be published in the week following April 27, 2014 in several local newspapers with daily or weekly circulation.

The notice will invite citizens to review the draft Action Plan and to attend the public hearing to present oral and written comments to the Board of Supervisors for consideration in approving the document. Citizens unable to attend the public hearing are invited to submit written comments to the offices of the CDC up to and including the day of the public hearing. The draft Action Plan will also be available for review at the CDC, 700 W. Main Street, Alhambra, CA 91801 and at various public libraries throughout the County.

Written comments received at the CDC and at the public hearing and a transcript of oral comments received at the public hearing will be included in the Final Action Plan, specifically in Appendix E. The transcript will also include approval by the Board of Supervisors, Board of Commissioners of the HACoLA, and Board of Commissioners of the CDC.

### ***Public Review in the Participating Cities***

Each participating city offers its constituency the opportunity to provide citizen input on housing and community development needs at a community meeting or public hearing by:

- Holding one (1) or more community meetings or conducting one (1) public hearing with a minimum 14-calendar day notification period,
- Soliciting citizen participation through an advertisement published in a local newspaper whose primary circulation is within the city, or
- Soliciting citizen participation through notices posted in public buildings within the city and at least 14 calendar days prior to the meeting date.

## SUBSTANTIAL AMENDMENTS

The CDC has determined that an amendment is substantial when:

- The use of CDBG funds is changed from one eligible activity to another,
- A new activity that is not contained in the Annual Action Plan is proposed, or
- A funded activity described in the Annual Action Plan is cancelled.

The CDC will provide affected citizens a period of not less than 30 calendar days to make comments on a substantial amendment before it is implemented. Acceptable methods of meeting the citizen participation requirements include:

- Publication of the availability of the substantial change(s) in a local newspaper. The publication will provide a link to a CDC web page which will provide more detailed information on the substantial amendment(s) and how to provide comments.
- Publication of any proposed change shall appear in a local newspaper whose primary circulation is within the area serving the community of affected citizens;
- Advertisement of the availability of the proposed change on the CDC or city's website;
- Posting notices in public buildings within the jurisdiction of the administering agency, which include, but are not limited to, public libraries and city halls; or
- Holding meetings with citizens' advisory groups within the city or area affected by the substantial amendment.

Notification to the public shall advise citizens of how and where to submit comments on the proposed changes. A summary of these comments, and a summary of comments not accepted and the reasons therefore, shall be attached to the substantial amendment that is submitted to HUD.

## **E. EXPECTED RESOURCES (AP-15)**

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The CDC enlists a variety of public and private resources to provide decent housing, suitable living environments, and expanded economic opportunities for its residents. Recognizing that no one resource can build communities, the County uses a variety of resources, not only to implement its strategic plan but also to link County strategies. This allows the County to reinforce coordination of activities between and among agencies and to leverage additional resources. This section summarizes the major sources of funding available to carry out housing and community development activities in the Urban County, and specifically identifies the County's current funding levels for formula grant programs (CDBG, HOME, and ESG).

Funds are available from the following categories:

- Federal Programs
  - Formula/Entitlements
  - Competitive Programs
- State Programs
- Local Resources
- Private Resources/Financing Programs

Table II.4 through II.9, on pages 20 through 25, present and describes the available funding sources anticipated for the Fiscal Year 2014–2015 program year.

Also discussed in this section is how County will leverage available resources, as well as a description of how matching requirements will be satisfied.

## PUBLIC SECTOR

The County uses resources from CDBG, HOME, ESG, Public Housing Assistance, and special grants awarded by HUD as bases for implementing its strategies. CDBG dollars are expanded through the Section 108 Loan Guarantee Program, which allows the County and the participating cities to borrow additional funds against their grant funds to meet immediate community development needs. In addition, the County receives funds from the State of California and the City of Los Angeles for projects that involve joint funding by these jurisdictions.

## PRIVATE SECTOR

The CDC works with the lending community to provide dollars to meet the Urban County's needs. Through the Community Reinvestment Act (CRA), small business owners and first-time homebuyers can be assisted.

## LEVERAGING

The CDC leverages and links resources among various programs. For instance, the Workforce Investment Act (WIA) Program, County Community Service Block Grant (CSBG), and CDBG funds can be used to jointly fund projects. This allows the County to provide a wide range of public services to many low-income County residents. In the participating cities, CDBG funds are matched with other funds available to cities such as general funds and other local resources. For FY Fiscal Year 2014–2015, the CDC will leverage \$31,766,362 in other funding. Table II.3, shows the breakdown of Fiscal Year 2014–2015 leveraged funds.

<b>Table II.3</b>	
<b>Approximate Annual Leveraging Resources</b>	
Los Angeles Urban County Fiscal Year 2014–2015	
<b>Source</b>	<b>Leveraging Amount</b>
General Fund	\$1,639,805
Other State	\$910,448
Other Local	\$15,667,749
Other Federal	\$10,556,000
Other Private	\$391,285
Other	\$2,601,075
<b>Total</b>	<b>\$31,766,362</b>

The County will also use various financial, administrative, and other funding mechanisms to leverage additional funds for development and preservation activities. For example:

- Rental housing developers typically combine tax credits, State-administered funds, exercise processing fees, and property tax waivers.
- Development activities for homeowners typically utilize maximum subsidy limits below those permitted under federal regulations, thus requiring increased developer equity.
- For housing, the County leverages private funds from participating lenders with HOME and CDBG funds.
- Habitat for Humanity, which utilizes volunteer labor, discounted materials, and “sweat equity,” is used to develop many affordable units for homeownership where CDBG and HOME funds are used to acquire the site and complete public improvements.
- Local, non-federal dollars are used in combination with federal funds to construct developments located in the Urban County’s participating cities.
- Specialized client-based funding sources, funds provided through appropriate County departments, and local private contributions are used in conjunction with federal resources to construct service-enhanced developments.

**Economic Development:** These activities are enhanced not only with tax-increment dollars and governmental funds such as CDBG but also with other mechanisms such as tax credits and utility cost reductions.

**Public Land:** The County acquires private and public land, when necessary, to facilitate commercial and residential development.

**Table II.4**  
**Anticipated Resources: Federal Programs: Formula/Entitlements**  
 Los Angeles Urban County  
 2014-2015

Program	Description	Expected Amount Available 2014-2015				Expected Amount Remainder of Con Plan	Eligible Activities
		Estimated Annual Allocation	Program Income	Prior Year Resources	Total		
<b>Community Development Block Grant (CDBG)</b>	Grants awarded on a formula basis for housing and community development. Primary recipients must be low to moderate-income (up to 80% MFI), or reside in a low/moderate-income target area.	\$22,167,984	\$850,000	\$16,274,744	\$39,292,728	\$3,000,000	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services
<b>Home Investment Partnerships (HOME)</b>	Flexible grant program awarded on a formula basis to implement local housing strategies. Recipients must be low to moderate-income (up to 80% AMI) for homeownership, with low-income targeting at least 20% of the units at 50% AMI. Requires 25% non-federal matching funds.	\$6,682,260	\$1,500,000	\$11,720,400	\$19,902,660	\$1,000,000	Acquisition Homebuyer assistance Multifamily rental new construction Multifamily rental rehab New construction for ownership
<b>Emergency Solutions Grants (ESG)</b>	Grants are awarded to provide outreach to persons living on the street; to operate emergency and winter shelter; to operate an access center to serve the homeless; for rapid re-housing activities throughout the County for families and individuals who are homeless or in the homeless shelter system; for homelessness prevention and diversion activities; for the collection, evaluation, and reporting of client level data through the Homeless Management Information System (HMIS); and for program administration.	\$1,766,718	\$0	\$0	\$1,766,718	\$0	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing
Capital Fund Program (CFP)	A formula-based funding program used by HACOLA to make physical and management improvements to public housing developments.	\$4,000,000	\$0	\$0	\$4,000,000	\$0	<ul style="list-style-type: none"> <li>• Upgrade living conditions.</li> <li>• Correct physical deficiencies</li> <li>• Achieve operating efficiency</li> </ul>
Section 8 Housing Choice Voucher Program	Rental assistance payments to owners of private market rate units, or directly to tenants (vouchers). Section 8 tenants must be low-income (up to 50% MFI). Administered by HACOLA.	n/a	n/a	n/a	n/a	n/a	<ul style="list-style-type: none"> <li>• Rental Assistance</li> </ul>

**Table II.5**  
**Federal Resources Available for Housing and Community Development Activities**  
**Competitive Programs**  
 Los Angeles Urban County  
 2014 CDC Data

Program	Description	Eligible Activities
EDA Economic Development Administrative Grants	Funds the following loan programs that provide capital to small- and medium-sized businesses: -County Technology Loan Program -County Business Loan Program -County Utility Loan Program	Loans are used by businesses for real estate, working capital, equipment /machinery, and construction.
Economic Development Initiative Grant (used in conjunction with Section 108 loan funds)	Economic development initiative grants are awarded on a competitive basis through the following programs: -Empowerment Zone Loan Program -Los Angeles Community Development Bank -Countywide Economic Development Loan Program	Grants are used for economic/business development activities such as: - Operating capital to start or expand business - Commercial/industrial property development - Commercial/industrial construction and rehabilitation
Supportive Housing Program	Promotes rental housing aid with supportive services to homeless persons. Applicants to HUD may be government entities, private non-profits, or public non-profit community mental health associations.	Acquisition/rehabilitation, new construction, and leasing for following components: - Transitional housing - Permanent housing for homeless with disabilities - Supportive services for homeless
Shelter Plus Care	Provides rental housing aid with supportive services to be provided with other sources of funds. Assistance provided to homeless people with disabilities and their families. Selection is on a nationwide competitive basis.	- Tenant-based rental assistance - Project-based rental assistance - Sponsor-based rental assistance - Section 8 Moderate Rehab Assistance for SRO dwellings.
Section 202 – Supportive Housing for the Elderly	Grants to non-profit developers of supportive housing for the elderly. Rental assistance is available to low-income elderly people (up to 50% MFI).	- Acquisition - Rehabilitation - New construction - Rental assistance - Support services
Section 811 – Supportive Housing for Persons with Disabilities	Grants to non-profit developers of supportive housing for persons with disabilities, including group homes, independent living facilities and intermediate care facilities. Provides two types of financing: capital advances and project rental assistance. Rental assistance is available to low-income disabled persons (up to 50% MFI).	- Acquisition - Rehabilitation - New construction - Rental assistance
FHA Single Family Mortgage Insurance Program	The Section 203(b) Program is the primary FHA effort used to assist low- and moderate-income homebuyers. The program applies to the purchase of one-to-four family dwellings as well as to the refinancing of existing residences. FHA insures the mortgage loan and provides coverage to the lender in case of borrower default.  Section 203(k) is used to insure the financing of the acquisition and rehabilitation of existing one-to-four unit properties. Certain loan limits and down payment requirements apply.	- Purchase and refinance of single-family homes - Acquisition, rehabilitation, relocation of unit, refinance

**Table II.7  
State Resources Available for Housing and Community Development Activities  
Los Angeles Urban County  
2014 CDC Data**

Program	Description	Eligible Activities
Mortgage Credit Certificate (MCC) Program	Federal income tax credits awarded by County to first-time homebuyers for the purchase of new or existing single-family housing. Credit is for up to 15% of annual interest paid on mortgage. Value of MCC calculated by mortgage lender into reduced down payment.	- Home Buyer Assistance
California Housing Finance Agency (CHFA) Multifamily Rental Housing Programs	CHFA provides below market rate financing to builders and developers of multifamily housing and elderly rental housing. Tax exempt bonds are sold to provide below market mortgage money.	New construction, rehabilitation and acquisition of properties from 20 to 150 units are eligible. Twenty percent of the units must be set-aside for very low-income tenants for at least 30 years.
Southern California Housing Finance Agency (SCHFA) Home Mortgage Purchase Program	SCHFA sells tax-exempt bonds for below market rate loans to first time homebuyers. Program operates through participating lenders who originate loans for SCHFA purchase.	- Home Buyer Assistance
Low-income Housing Tax Credit – 9% Tax Credit and 4% Tax Credit/State tax-exempt bonds – subject to annual volume cap	Federal tax credits available to individuals and corporations that invest in low-income rental housing. Tax credits sold to people with high tax liability and proceeds are used to create rental housing. Tax credit allocations are awarded through the state on a competitive basis. 20% of project units must be set-aside for households earning 50% MFI, or 40% of units at 80% MFI. However, projects competing for 9% tax credits typically set income targeting at 40% MFI or below to remain competitive.	New Construction – Rental Substantial Rehabilitation – Rental - Acquisition – Rental

**Table II.8  
Private Resources Available for Housing and Community Development Activities  
Los Angeles Urban County  
2014 CDC Data**

Program	Description	Eligible Activities
Federal National Mortgage Association (Fannie Mae)	<p>Loan Applicants apply to participating lenders for the following programs:</p> <p>Community Mortgage Improvement Program – mortgages that fund the purchase and rehabilitation of a home.</p> <p>Community Seconds Mortgage Loans – Second mortgage loans secured/subsidies provided in conjunction with a Fannie Mae Community Lending Product fixed-rate first mortgage.</p> <p>Fannie Neighbors – Second Mortgage secured/subsidized by a federal, state, or local government agency at no or very low interest.</p> <p>Fannie 97 – Low Down Payment Mortgages for Single-Family Home in underserved low-income and minority communities. 3% down payment mortgage loans for low-income home buyers. 3% loans for nonprofits, government agencies to pay for closing costs.</p>	<p>- Home Buyer Assistance and Rehabilitation</p> <p>-Homebuyer Assistance</p>
Federal Home Loan Bank Affordable Housing Program (AHP) \$100 million yearly	Long-term housing financing provided as both grants and loans for qualified homeownership and rental housing development projects. Aid limited to households earning up to 80% MFI, although program is competitive and often needs lower targeting. Funds distributed through semi-annual competitive grant process.	<p>-New Construction</p> <p>-Acquisition</p> <p>-Purchase</p> <p>-Rehabilitation</p>
Federal Home Loan Bank Community Investment Program (CIP)	Offers advances at or slightly below the cost of funds to lenders to finance housing and community development projects that include commercial development in low to moderate-income neighborhoods. Eligible households may earn up to 115% MFI.	- Financing
Federal Home Loan Bank Technical Assistance	Provides technical assistance in packaging and underwriting affordable housing and community development projects.	-Technical Assistance
Private Lenders	The Community Reinvestment Act (CRA) requires certain regulated financial institutions to achieve goals for lending in low- and moderate-income neighborhoods. As a result, most of the larger private lenders offer one or more affordable housing programs, such as first-time homebuyer, housing rehabilitation, or new construction.	Varies, depending on individual program offered by bank

**Table II.9  
Local Resources Available for Housing and Community Development Activities  
Los Angeles Urban County  
2014 CDC Data**

Program	Description	Eligible Activities
City of Industry Tax Increment Housing Funds	Redevelopment set-aside funds originally generated by City of Industry, administered by HACOLA. Portion of funds available for permanent financing for affordable housing within any political jurisdiction within 15 miles of City of Industry. Households must earn 120% or below MFI, with lower targeting for rental projects.	New construction, acquisition/ rehabilitation of minimum 4 units permanent housing, either rental or homeownership.  Rental housing (permanent and transitional) for special needs populations: persons with mental illness, HIV/AIDS, victims of domestic violence, emancipated foster youth, persons with developmental disabilities.
Emergency Shelter Fund Program \$20 million in County General Funds	County General Funds have been made available for: New Construction of year round homeless shelters; Expansion of beds in homeless shelters currently in existence; Services and ongoing operational costs for year round homeless shelters; and Enhancement to the homeless delivery service.	- Predevelopment, acquisition, rehabilitation, operating subsidies and services.
Homeless and Housing Program (HHP) \$52 million in County General Funds	<p>\$20 million Revolving Loan Fund: Through an RFP process, proposals from lenders interested in receiving an allocation of funds which they will use to establish a Revolving Loan Fund for affordable housing. They will be required to incorporate their own funds, thereby leveraging the County's funds to increase the amount of low cost financing available to affordable housing developers. Priority will be given to capital development projects serving homeless and at risk of homeless for the development of emergency shelters, transitional housing and permanent rental housing.</p> <p>\$32 million City/Community Programs. This funding is one-time only funding to develop innovative programs to address the homeless crisis and fund current program that have shown success in moving people out of homelessness and also preventing homelessness. Through an RFP process modeled after the City of Industry RFP process, the CDC will allocate approximately \$32 million in General funds for both capital and service programs for homeless and at risk of homeless programs.</p>	<p>Revolving Loan Fund: -Acquisition -pre-development activities</p> <p>City/Community Programs:</p> <p>-Capital Development Program: Predevelopment, acquisition, construction of emergency shelter, transitional housing, permanent rental housing and multipurpose service centers. Moving homeless people through a continuum of housing options, ultimately resulting in the placement of homeless individuals and families in permanent housing. Funds in this category also include project based operating subsidies and services connected to housing.</p> <p>-Services: Service only funds may be used for the development and implementation of service delivery models that positively impact the lives of homeless individuals and families having the goal of moving them into permanent housing and achieving housing stability.</p>

## **MATCHING**

The HOME and ESG programs require the CDC to provide matching funds.

### ***HOME Program***

HOME program regulations require a 25 percent non-federal match for every HOME dollar expended. Funds set aside for administration and for Community Housing Development Organization (CHDO) technical assistance and capacity building are exempt from this requirement. The match must be met by the end of the Federal Fiscal Year in which the expenditure occurred. This requirement is not project-specific but rather program-wide.

The following non-federal sources are eligible as matches:

- Cash donations
- Donated land or other real property
- Donated site-preparation, construction materials and labor
- Waived or deferred taxes, fees, or other charges
- On-site and off-site infrastructure
- Proceeds from affordable housing bonds

Because the matching fund requirement is concurrent with the Federal Fiscal Year, each year's matches are identified on September 30. Therefore, the matches as of September 30, 2013, will be identified in the Fiscal Year 2014–2015 Consolidated Annual Performance and Evaluation Report (CAPER), which will be submitted to HUD on September 30, 2014.

### ***ESG Program***

ESG regulations require a 100 percent match for ESG funding. Funds provided through the Continuum of Care (CoC) Program and County General Funds to LAHSA will provide 100 percent of the match requirement for ESG funds.

## **F. ANNUAL GOALS AND OBJECTIVES (AP-20)**

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Fifteen goals were created to address the 10 Priority Needs for 2013–2018, measured using outcome indicators as defined by HUD.

The tables on the following pages present a series of matrices representing the goals, strategies, and objectives for activities serving persons or businesses consist of the number of services provided or client contacts. These data correspond with the 2013–2018 planning period. Please be advised that these are goals and actual accomplishment data will be found in the Consolidated Annual Performance and Evaluation Report (CAPER). So, percent (%) planned on the tables represent what has been planned annually compared to the five-year overall goal.

<b>Table II.6</b> <b>Goal: Housing – Affordability</b> Los Angeles Urban County 2013–2018											
Outcome/ Objective Statement	Activities	Five-Year Funding	Goal Outcome Indicator	Units	Five-Year Goal	2013	2014	2015	2016	2017	% Planned
<b>Priority Need Addressed: Housing</b>											
Affordability for the purpose of providing decent affordable housing	Acquisition; disposition, including property maintenance; relocation; clearance and demolition; off-site property improvements; construction of housing; loans and grants to assist first-time homebuyers will be funded to expand the supply of affordable rental and homeownership housing.	HOME: \$33,000,000 CDBG: \$52,000,000	Rental units constructed	Household housing unit	250	50	87	n/a	n/a	n/a	55%
	Single-family and multi-family rehabilitation; lead-based paint programs; public housing modernization and property improvements; emancipated foster youth rehabilitation; and rehabilitation administration will be funded to preserve and improve the existing housing stock.		Homeowner Housing Rehabilitation	Household housing unit	3,000	600	662	n/a	n/a	n/a	42%
	CDBG non-profit organization capacity building will also be funded to assist public and non-profit organizations to increase their capacity in carrying out these activities.		Direct Financial Assistance to Homebuyers	Households assisted	250	50	59	n/a	n/a	n/a	44%
	Under the Goal Outcome Indicator "Other," three (3) housing units will be maintained and eventually disposed (HUD Code 02).		Rental Units Rehabilitated	Household housing unit	2,500	500	2,000	n/a	n/a	n/a	100%
			Other	Other	15	3	2	n/a	n/a	n/a	33%

AP-55 - The following includes planned accomplishments relative to CDBG, HOME, and ESG as required by 24 CFR.220(g) and 91.420:

<p><b>2013-2014 Goals for the Number of Households to be Supported:</b></p> <p>Homeless: 0                      Non-Homeless: 2,721                      Special Needs: 87                      Total: 2,808</p>	<p><b>2013-2014 Goals for the Number of Households to be Supported Through:</b></p> <p>Rental Assistance: 0                      The Production of New Units: 87                      Rehab of Existing Units: 2,662                      Acquisition of Existing Units: 0                      First-Time Homebuyer Programs: 59                      Total: 2,808</p>
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<p align="center"><b>Table II.7</b>  <b>Goal: Housing – Accessibility (Fair Housing)</b>                      Los Angeles Urban County                      2013–2018</p>											
Outcome/ Objective Statement	Activities	Five-Year Funding	Goal Outcome Indicator	Units	Five-Year Goal	2013	2014	2015	2016	2017	% Planned
<b>Priority Need Addressed: Housing</b>											
Availability and accessibility for the purpose of providing decent affordable housing.	<p>Fair housing activities will primarily be funded with Countywide administration funds to ensure equal access to housing. If funding becomes available, public service fair housing activities will be funded.</p> <p>CDBG non-profit organization capacity building will also be funded to assist public and non-profit organizations to increase their capacity in carrying out these activities.</p> <p>The Goal Outcome Indicator was selected as "Other" because fair housing activities are being funding under Administration (HUD Code 21D) do not report accomplishments/goals in IDIS. However, planned and actual accomplishments will be reported in the Consolidated Plan (strategic plan section), Action Plan, and CAPER narratives.</p>	CDBG: \$1,000,000	Other	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

**Table II.8**  
**Goal: Housing – Sustainability (Code Enforcement)**  
 Los Angeles Urban County  
 2013–2018

Outcome/ Objective Statement	Activities	Five-Year Funding	Goal Outcome Indicator	Units	Five-Year Goal	2013	2014	2015	2016	2017	% Planned
<b>Priority Need Addressed: Housing</b>											
Sustainability for the purpose to create suitable living environments.	Code enforcement activities will be funded to assist in preserving and improving the existing housing stock and arresting the decline of residential neighborhoods. Activities will be carried out in primarily low- and moderate-income residential areas or slum blight areas.	CDBG: \$6,000,000	Housing Code Enforcement/ Foreclosed Property Care	Household Housing Unit	1,000	200	0	n/a	n/a	n/a	20%
	CDBG non-profit organization capacity building will also be funded to assist public and non-profit organizations to increase their capacity in carrying out these activities.		Other	Other	2,500,000	500,000	620,000	n/a	n/a	n/a	45%
	The number under "Other" represents 2,500,000 people served through code enforcement activities in low- and moderate-income areas.										

**Table II.9**  
**Goal: Homelessness Programs**  
 Los Angeles Urban County  
 2013–2018

Outcome/ Objective Statement	Activities	Five-Year Funding	Goal Outcome Indicator	Units	Five- Year Goal	2013	2014	2015	2016	2017	% Planned
<b>Priority Need Addressed: Homelessness</b>											
Availability and accessibility for the purpose to create suitable living environments.	Emergency shelter and services; food and essential services; outreach, case management, and referral services; access center; emergency response team; homelessness prevention programs; rapid re-housing; HMIS; administration; and non-profit capacity building activities will be funded to support a continuum of services in support of the County's effort to end homelessness.  CDBG non-profit organization capacity building will also be funded to assist public and non-profit organizations to increase their capacity in carrying out these activities.	CDBG: \$1,250,00 ESG: \$11,000,000	Homeless Person Overnight Shelter	Persons Assisted	35,000	7,000	10,000	n/a	n/a	n/a	49%
			Homelessness Prevention	Persons Assisted	100	20	n/a	n/a	n/a	n/a	20%
			Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	250,000	50,000	100,000	n/a	n/a	n/a	60%
			Tenant-based rental assistance / Rapid Re-housing	Households Assisted	500	100	92	n/a	n/a	n/a	38%

**Table II.10**  
**Goal: Special Needs Services & ADA Improvements**  
 Los Angeles Urban County  
 2013–2018

Outcome/ Objective Statement	Activities	Five-Year Funding	Goal Outcome Indicator	Units	Five- Year Goal	2013	2014	2015	2016	2017	% Planned
<b>Priority Need Addressed: Special Needs/Non-Homeless</b>											
Availability and accessibility for the purpose to create suitable living environments.	Battered and abused spousal programs, home based prevention programs, independent living and life skills programs, literacy programs, meals on wheels programs, referral and case management services, routine check-up call programs, construction or upgrading sidewalks with wheelchair ramps, and upgrading and municipal facilities, such as parks and city halls, with Americans with Disabilities Act (ADA) improvements will be funded to help persons with special needs live as independently as possible.	CDBG: \$4,000,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	50,000	10,000	10,000	n/a	n/a	n/a	40%
	CDBG non-profit organization capacity building will also be funded to assist public and non-profit organizations to increase their capacity in carrying out these activities.		Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	3,000	600	1,000	n/a	n/a	n/a	53%
	Under the Goal Outcome Indicator "Other," four (4) public facilities are planned to be improved so that they become ADA accessible. The Goal Outcome Indicator "Public or Infrastructure Activities other than Low/Moderate Income Housing Benefit," include curb ramps and other sidewalk improvements so they are accessible to persons with disabilities.		Other	Other	4	1	0	n/a	n/a	n/a	25%

<b>Table II.11</b> <b>Goal: Anti-Crime Programs – Accessibility</b> Los Angeles Urban County 2013–2018											
Outcome/ Objective Statement	Activities	Five-Year Funding	Goal Outcome Indicator	Units	Five-Year Goal	2013	2014	2015	2016	2017	% Planned
<b>Priority Need Addressed: Anti-Crime</b>											
Availability and accessibility for the purpose to create suitable living environments.	Fraud prevention and juvenile and gang diversion programs will be funded to decrease crime in neighborhoods and communities. Activities funded to address this goal will be qualified as low- and moderate-income limited clientele.  CDBG non-profit organization capacity building will also be funded to assist public and non-profit organizations to increase their capacity in carrying out these activities.	CDBG: \$170,000	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	60	12	20	n/a	n/a	n/a	53%

<b>Table II.12</b> <b>Goal: Anti-Crime Programs – Sustainability</b> Los Angeles Urban County 2013–2018											
Outcome/ Objective Statement	Activities	Five-Year Funding	Goal Outcome Indicator	Units	Five-Year Goal	2013	2014	2015	2016	2017	% Planned
<b>Priority Need Addressed: Anti-Crime</b>											
Availability and accessibility for the purpose to create suitable living environments.	Community-based policing, neighborhood watch programs, and graffiti removal will be funded to decrease crime in neighborhoods and communities. Activities to address this goal will be qualified on an area basis.  CDBG non-profit organization capacity building will also be funded to assist public and non-profit organizations to increase their capacity in carrying out these activities.	CDBG: \$750,000	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	400,000	80,000	80,000	n/a	n/a	n/a	40%

<b>Table II.13</b> <b>Goal: Economic Development – Accessibility</b> Los Angeles Urban County 2013–2018											
Outcome/ Objective Statement	Activities	Five-Year Funding	Goal Outcome Indicator	Units	Five-Year Goal	2013	2014	2015	2016	2017	% Planned
<b>Priority Need Addressed: Economic Development</b>											
Availability and accessibility for the purpose to create economic opportunities.	Direct financial assistance, technical assistance and micro-enterprise assistance, including loans and other activities. The purpose of these activities is to stimulate business investment and job development to build vibrant, self-sustaining communities. Activities to address this goal will primarily be qualified as low- and moderate-income jobs.  CDBG non-profit organization capacity building will also be funded to assist public and non-profit organizations to increase their capacity in carrying out these activities.	CDBG: \$1,500,000	Jobs created/retained	Jobs	40	8	10	n/a	n/a	n/a	45%

<p align="center"><b>Table II.14</b>  <b>Goal: Economic Development – Sustainability</b>                      Los Angeles Urban County                      2013–2018</p>											
Outcome/ Objective Statement	Activities	Five-Year Funding	Goal Outcome Indicator	Units	Five- Year Goal	2013	2014	2015	2016	2017	% Planned
<b>Priority Need Addressed: Economic Development</b>											
Availability and accessibility for the purpose to create economic opportunities.  Under the Goal Outcome Indicator "Other," three (3) organizations are planned to be assisted through capacity building activities (HUD Code 19C).	Acquisition, clearance, demolition, relocation, commercial/industrial improvements, direct financial assistance, commercial rehabilitation, technical assistance, disposition, and non-profit organization capacity building activities will be funded in order to stimulate business investment and job development to build vibrant, self-sustaining communities. These activities will be qualified on an area basis.	CDBG: \$7,000,000	Facade treatment & business building rehabilitation	Business	70	14	33	n/a	n/a	n/a	67%
			Jobs created/retained	Jobs	40	8	0	n/a	n/a	n/a	20%
			Businesses Assisted	Businesses Assisted	5,000	1,000	1,440	n/a	n/a	n/a	49%
			Other	Other	15	3	4	n/a	n/a	n/a	47%
			Disposition	People	152,000	0	38,000	n/a	n/a	n/a	25%
			Public Facilities	Public Facilities	1	0	1	n/a	n/a	n/a	100%

<b>Table II.15</b> <b>Goal: Infrastructure Improvements</b> Los Angeles Urban County 2013–2018											
Outcome/ Objective Statement	Activities	Five-Year Funding	Goal Outcome Indicator	Units	Five-Year Goal	2013	2014	2015	2016	2017	% Planned
<b>Priority Need Addressed: Infrastructure</b>											
Sustainability for the purpose to create suitable living environments.	Street and sidewalk improvements will be funded to encourage the continued maintenance and improvements of infrastructure. CDBG non-profit organization capacity building will also be funded to assist public and non-profit organizations to increase their capacity in carrying out these activities.	CDBG: \$3,000,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	150,000	30,000	45,000	n/a	n/a	n/a	50%

<b>Table II.16</b> <b>Goal: Public Facilities and Improvements</b> Los Angeles Urban County 2013–2018											
Outcome/ Objective Statement	Activities	Five-Year Funding	Goal Outcome Indicator	Units	Five-Year Goal	2013	2014	2015	2016	2017	% Planned
<b>Priority Need Addressed: Public Facilities</b>											
Sustainability for the purpose to create suitable living environments.	Community and neighborhood facilities, park improvements, parking lot improvements, and tree planting will be funded in order to provide access to local public facilities that contribute to community and neighborhood development. CDBG non-profit organization capacity building will also be funded to assist public and non-profit organizations to increase their capacity in carrying out these activities. The Goal Outcome Indicator "Other," includes two (2) public facility rehabilitation projects.	CDBG: \$200,000	Other	Other	2	1	4	n/a	n/a	n/a	250%

<b>Table II.17</b> <b>Goal: Public Services – Accessibility</b> Los Angeles Urban County 2013–2018											
Outcome/ Objective Statement	Activities	Five-Year Funding	Goal Outcome Indicator	Units	Five-Year Goal	2013	2014	2015	2016	2017	% Planned
<b>Priority Need Addressed: Public Services</b>											
Availability and accessibility for the purpose to create suitable living environments.	Employment and other training programs, food and essential services, health and medical programs, family services, recreation programs, and volunteers programs will be funded to contribute to the well-being of individuals, families, and neighborhoods. CDBG non-profit organization capacity building will also be funded to assist public and non-profit organizations to increase their capacity in carrying out these activities.	CDBG: \$2,500,00	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	15,000	3,000	3,500	n/a	n/a	n/a	43%

<b>Table II.18</b> <b>Goal: Public Services – Sustainability</b> Los Angeles Urban County 2013–2018											
Outcome/ Objective Statement	Activities	Five-Year Funding	Goal Outcome Indicator	Units	Five-Year Goal	2013	2014	2015	2016	2017	% Planned
<b>Priority Need Addressed: Public Services</b>											
Sustainability for the purpose to create suitable living environments.	Neighborhood clean-up programs will be funded to contribute to the well-being of low- and moderate income neighborhoods. CDBG non-profit organization capacity building will also be funded to assist public and non-profit organizations to increase their capacity in carrying out these activities.	CDBG: \$100,000	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	65,000	13,000	13,000	n/a	n/a	n/a	40%

<p align="center"><b>Table II.19</b>  <b>Goal: Senior Services and Centers</b>                      Los Angeles Urban County                      2013–2018</p>											
Outcome/ Objective Statement	Activities	Five-Year Funding	Goal Outcome Indicator	Units	Five- Year Goal	2013	2014	2015	2016	2017	% Planned
<b>Priority Need Addressed: Senior Programs</b>											
Availability and accessibility for the purpose to create suitable living environments.	General senior programs, information and referral programs, food and essential services, recreational programs, and the construction and improvement of senior centers will be funded so elderly residents can live as independently as possible.	CDBG: \$2,000,000	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	20,000	4,000	3,776	n/a	n/a	n/a	39%
	CDBG non-profit organization capacity building will also be funded to assist public and non-profit organizations to increase their capacity in carrying out these activities.  Under the Goal Outcome Indicator "Other," one (1) senior center (HUD Code 03A) may be constructed or improved during the five-year period.		Other	Other	1	0	1	n/a	n/a	n/a	100%

**Table II.20**  
**Goal: Youth Services and Centers (Including Child Care)**  
 Los Angeles Urban County  
 2013–2018

Outcome/ Objective Statement	Activities	Five-Year Funding	Goal Outcome Indicator	Units	Five- Year Goal	2013	2014	2015	2016	2017	% Planned
<b>Priority Need Addressed: Youth Programs</b>											
Availability and accessibility for the purpose to create suitable living environments.	General youth services, arts and education programs, health and nutrition services, mentoring and counseling programs, recreation programs, child care services, and the construction and improvement of youth and child care centers will be funded to provide youth with appropriate health, recreational and other services that help them to develop into well-rounded, well-adjusted and independent adults. CDBG non-profit organization capacity building will also be funded to assist public and non-profit organizations to increase their capacity in carrying out these activities.  Under the Goal Outcome Indicator "Other," one (1) youth center (HUD Code 03D) or childcare center/facility for children (HUD Code 03M) may be funded during the five-year period.	CDBG: \$2,750,000	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	8,000	1,600	2,730	n/a	n/a	n/a	54%
			Other	Other	1	0	0	n/a	n/a	n/a	0%

## **G. SUMMARY OF PROJECTS (AP-35)**

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The proposed projects identified in **Volume II** summarize the County's eligible activities to be undertaken with CDBG, HOME, and ESG funds in FY Fiscal Year 2014–2015. The projects are outlined in detail on the individual project summary pages. Each proposed project includes an activity summary, the proposed accomplishment, the national objective and HUD eligibility citation; the priority need that will be addressed; location of the activity and service area, as applicable; and the estimated cost. Unless otherwise noted, the target date for completion for all CDBG-funded projects is June 30, 2014. In IDIS, all these projects are rolled up into three (3) separate projects as follows: (1) CDBG, (2) HOME, and (3) ESG. However, Volume II provides specific activities under each larger IDIS project.

## **H. PUBLIC HOUSING IMPROVEMENTS AND RESIDENT INITIATIVES (AP-60)**

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The Housing Authority of the County of Los Angeles (HACoLA), through the Resident Initiatives program, assists individual residents to achieve self-sufficiency through literacy, job training, job placement, and various supportive services. Many of these support the economies of public housing developments as well as the surrounding communities. The Resident Initiatives program also provides youth in our public housing developments with literacy and recreational programs to promote the values of teamwork, personal development, and achievement.

The following activities are provided year-round:

**Educational Partnerships:** HACoLA's Educational Programs builds and coordinates productive partnerships with educational institutions. The program supports the residents in a variety of ways including English as a Second Language (ESL) instruction, homework assistance, arts & crafts activities, etc. HACoLA fosters new partnerships that are committed to providing educational resources, program delivery and needs-based solutions to housing communities. Students are able to receive real-life experiences in a variety of fields including: after-school education, social services, criminal justice, the arts, human resources, information technology, and various fields of research.

**Family Learning Centers:** In 1988, the CDC established the first Family Learning Center (FLC) to address the need for education, literacy, and after-school programming in public housing. This commitment to education and accessibility for youth and adults helped establish a variety of learning centers across the County's large family housing developments including: Carmelitos, Harbor Hills, Nueva Maravilla, and South Los Angeles. Almost 20 years later, the FLCs provide after-school programs, adult education, training, and other educational classes. In its continuing support of education, the CDC increased the technological capacity with new computers and high-speed internet access, to ensure that FLCs have the ability to prepare youth and adults for the 21st century.

**Resident Opportunities and Self-Sufficiency Service Coordinators (ROSS-SC) Program:** The ROSS Service Coordinators (ROSS-SC) funds staff to coordinate and expand social and human

services to all public housing residents residing at various conventional public housing sites. Coordinators provide supportive services to youth, families, seniors, and residents with disabilities within the public housing communities including youth development, education and literacy, resident empowerment, senior services, and workforce development..

**Public Housing Family Self-Sufficiency (PH-FSS) Grant:** HACoLA currently administers a Public Housing Family Self-Sufficiency (PH-FSS) program exclusively for public conventional housing residents. The PH-FSS program provides critical tools and supportive services to foster a resident's transition from financial and housing assistance to economic and housing self-sufficiency. HACoLA was awarded PH-FSS grants in 2010, 2011, 2012, to fund one staff person for 3 consecutive years. The combined 2010 and 2011 PH-FSS grants have 50 mandatory slots and since its program inception in June 2011, there are 110 enrolled participants. The PH-FSS program is currently on the 3<sup>rd</sup> year of service. The final 2012 grant will have 25 mandatory slots and end in 2014.

To support this effort, marketing materials have been developed to outreach and further promote the program's requirements and benefits to all public housing residents. For families that are eligible to participate, a Contract of Participation (COP) is prepared to govern the terms and conditions of their participation and an Individual Training Service Plan (ITSP) is created that outlines the following: supportive services to be provided, activities to be completed by the participant, and agreed upon completion dates for the services and activities. The COP is valid for five years and may be extended to allow the family to meet their ITSP goals.

Once the COP is established and the family experiences an increase in tenant rent as a result of earned income, an escrow account in their name is established. Escrow accounts will be disbursed to the family once the family has graduated successfully from the program. In the event the family terminates its participation in the FSS program, or their housing assistance is terminated before successful completion of the program, their escrow account will be forfeited.

**Capital Fund Program for Public Housing:** HACoLA uses the Capital Fund Program (CFP) to provide for rehabilitation, repair and physical improvements of county-owned public housing developments as well as management improvements. The program operates on a Fiscal Year beginning July 1 to June 30. Through CFP, housing authorities across the country receive a formula allocation amount based on unit count, size, and need. HACoLA is receiving approximately \$4.3 million in CFP funds for FY Fiscal Year 2014–2015.

The CFP program requires that a physical and management needs assessment is done every 6th year, in which work items are identified and prioritized. It is not unusual to have more needs than can be reasonably funded over the next 10–20 years.

A Five-Year Plan is then developed to identify which projects, across the county, will be funded in years one through five. Emergency work items and those required by statute take priority over other needs and are funded in the first year, provided funding is available. The remaining work items are identified based on need and available funding. Any remaining work items that are not included in

the Five-Year Plan are carried over for consideration in the next needs assessment. Major work items may require funding for multiple years.

HACoLA rehabbed the following housing sites with CFP funds during FY 2013-2014:

- Simmons Roof
- Carmelitos Balconies Phase II
- Foothill Villa ADA Upgrades
- Budlong Vacant Unit Rehab
- Nueva Maravilla Wrought Iron Backyard Gates
- Nueva Maravilla Concrete Curbs and Planting
- Marina Manor Doors
- Carmelitos Seniors ADA Doors
- Bright Future Repairs
- Nueva Maravilla (Rosas) Irrigation
- Orchard Arms Roof Replacement
- Harbor Hills Handrails
- Nueva Maravilla Admin Area Irrigation

CFP actions for FY Fiscal Year 2014–2015 are consistent with the County’s assessment of low-income housing needs as evidenced in the Consolidated Plan.

For FY 2014-2015, HACoLA will utilize CFP funds to complete ADA upgrades and complete elevator modernization, painting, and replacement of roofs at various housing developments.

## **CDC ONE-FOR-ONE REPLACEMENT PLAN 2013–2014**

Through our annual planning process, the Commission assesses the anticipated number of lower-income dwelling units that will be demolished or converted to another use in the next fiscal year.

For planning purposes, it is assumed that any residential acquisition project will result in the displacement of lower-income households and that those dwellings will be demolished or converted to another use. The goals in the proposed One-for-One Replacement plan correspond to what it is estimated the budget in each funded project could accomplish. It is generally assumed that any identified units are occupied by lower-income persons and that all will be demolished or converted to a use other than lower-income housing.

This section identifies specific housing development projects in the Urban County that will supply newly constructed low-income replacement dwellings that will be available for occupancy during this same fiscal year. The number of anticipated replacement units will exceed the number of demolished or converted dwellings to ensure compliance with the One-for-One Replacement obligations. The Commission has selected replacement dwellings that, as a condition of funding, will remain

affordable for at least ten (10) years as established in the development agreement(s) between the developer(s) of the identified replacement units and the County of Los Angeles.

Table II.21 on represents the CDC’s replacement plan.

<b>Table II.21 2014-2015 Replacement Plan Los Angeles Urban County</b>					
Displacing Activity	Project #				Units
Due to severe reductions in funding, no acquisition, demolition, or displacing rehabilitation projects have been planned for FY 14-15. However, site specific acquisition opportunities which result in a displacing activity may be identified and subsequently initiated during the program year, if funding is available. For this reason, this plan will only identify that one unit may be displaced in FY 13-14. New acquisition activities funded during the year will be public noticed and will identify the number of displaced households, if any.	<b>No projects funded at this time.</b>				<b>1</b>
<b>Replacement Housing</b>	<b>Total Demolished or Converted</b>			<b>1</b>	
	<b>Address</b>	<b>Funding Source</b>	<b>Term of Affordability</b>	<b>Units</b>	
Avalon Apartments	13218 Avalon Blvd., Los Angeles, CA 90061	HOME, Other	55 Years	55	
Terracina Apartments	1218, 1226, & 1256 Imperial Highway, Los Angeles, CA 90044	HOME, Other	55 Years	72	
<b>Total Low-Income One-for-One Replacement Dwellings</b>				<b>127</b>	

Additional information on the location of displacing activities is provided in the project specific pages in Volume II of the One-Year Action Plan or will be amended into the plan if funding is allocated during the fiscal year. Residents of dwellings identified within the areas shown on the following maps or in other unincorporated communities where properties are acquired for projects assisted with federal funds may be relocated.

The actual addresses where the demolition or conversion of units may occur have not yet been determined but this will be published in the Consolidated Annual Performance and Evaluation Report when that is known. The actual number of the acquired lower-income dwellings that were demolished or converted including the addresses, bedroom size, and location on a map and the completed replacement dwellings available for occupancy this fiscal year as identified in this One-for-One Replacement Plan will be reported in the Consolidated Annual Performance and Evaluation Report to meet federal compliance responsibilities. The report will confirm that the number of low-income units constructed annually by the Commission and developers participating in our programs exceeded the number of units demolished or converted to a use other than lower-income housing.

The following pages include maps of the Maravilla, Willowbrook, and West Altadena Community Revitalization Areas in which displacement activities may occur.

**Map II.4**  
**Willowbrook Community Revitalization Area**  
 Los Angeles Urban County  
 2004 CDC Data





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## **I. HOMELESS AND OTHER SPECIAL NEEDS ACTIVITIES (AP-65)**

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### **INTRODUCTION**

As the lead agency for the LA CoC, LAHSA works closely with the County and CoC housing and service providers to ensure that homeless and other special needs activities address the unique barriers of these populations.

### **ONE YEAR GOALS AND ACTIONS TO REDUCE AND ENDING HOMELESSNESS**

The LA CoC's one-year goals include continued implementation of the Family Solutions System. The LA CoC will also create and implement a Coordinated Entry System (CES) for individuals. In addition the CoC will begin the planning and program design for the coordinated entry and assessment for youth. LAHSA will also continue to collaborate with housing and service providers to expand on the Home For Good Plan to develop ten place-based community plans aligned with the Federal Strategic Plan. See AP-85 for further details.

In response to the HEARTH ACT, and ESG guidelines, LAHSA, in collaboration with Los Angeles City and County is building regional systems of care to provide coordinated assessments for the receipt of homeless services, prevent homelessness by helping families retain their current non-shelter housing, or divert people to housing options other than homeless shelters while helping families remain within their communities. The coordinated assessment system is modeled after the Family Transitions Project (FTP) which improved coordination between family homeless service providers and resulted in more families being diverted away from homelessness and being rapidly re-housed into permanent housing.

Building on the success of the FTP, the Family Solutions System provides coordinated entry, assessment, and housing and supportive services interventions to homeless families and families imminently at-risk of homelessness across the various regions of Los Angeles County. In collaboration with mainstream resources and targeted homeless resources, this new integrated County-wide system provides the appropriate level of services and housing to each family in need. The ultimate goal of this coordinated system is to divert families from the homeless system and to end a family's homelessness as rapidly as possible. As part of this process, the LA CoC is also developing a systematic approach to address the specific needs of single adults and youth. Launched in February 2013, the system is already showing great success at rapidly re-housing homeless families and diverting them from the shelter system. Over 400 families have secured housing since implementation of the system's "front doors" – The Family Solutions Centers (FSC).

Families receive a standardized assessment and a specific housing plan that includes tailored services consistent with a progressive case management approach. Families who are at the shelter door or seeking shelter receive diversion assistance back to family and friends, if deemed appropriate. Families with no place to stay are prioritized for entry into shelter and transitional housing. For those

clients in the homeless system, ESG will fund rapid re-housing activities with the goal of reducing length of stay in shelter and transitional housing and providing housing retention services to clients once they are placed in permanent housing. ESG-funded activities will include assessment of clients, assigning the most appropriate services and/or services intervention, support and advisory services such as housing search assistance, mediation, transportation, and referrals to long-term housing programs and other mainstream resources. The program also provides financial assistance for security deposits, moving expenses, utility deposit and payment in arrears, and short-term rental assistance.

It is anticipated that this program will assist 100 households throughout the 2014-2015 Program Year. The entire system is coordinated and monitored by LAHSA's Family System Integration Manager who works with providers to prioritize families, monitor rapid exits to permanent housing and coordinate non-ESG leveraged funding (Section 8 vouchers, First 5 LA funds, LA County Homelessness Prevention Initiative Funds and Department of Public Social Services CalWORKS Welfare-to-Work funds).

LAHSA will continue to utilize its Homeless Services Department's Emergency Response Team (ERT) as one strategy to outreach and assess the needs of the unsheltered homeless individuals and families. The ERT is comprised of nine outreach workers who perform street outreach throughout the City of Los Angeles and respond to requests for assistance from citizens, local businesses, neighborhood groups and legislative offices to homeless persons residing on the streets. ERT team members work to build trusting relationships with homeless persons living on the streets and in encampments, perform assessments for homeless persons in the field, and link them to shelter and supportive services that are appropriate to meet their needs.

The ERT works in collaboration with Los Angeles County Departments of Mental Health, Public Social Services, Public Health, Adult Protective Services and Health Services and local service providers as part of a Multi-Disciplinary Team approach to divert persons living on the streets to health, wellbeing and other resources. The Multi-Disciplinary (Interagency) Team targets the chronically homeless, living in locations with extensive encampments concentrated over specific locations which may pose health risks to the community.

## **ADDRESSING EMERGENCY SHELTER AND TRANSITIONAL HOUSING NEEDS**

LAHSA currently funds the operation of 39 emergency shelters and 85 transitional housing programs in the County of Los Angeles serving individuals and families, including transition age youth (TAY). Some emergency shelters and transitional housing programs are designed to focus their services to the needs of specific populations such as chronically homeless persons, families, TAY, veterans, persons with severe mental health disorders or substance abuse histories or those suffering from dual or multiple co-occurring disorders.

In response to the HEARTH Act and ESG guidelines, LAHSA, in collaboration with the City and

County of Los Angeles LAHSA implemented a regional system of care for homeless families – the Family Solutions System – to provide standardized assessments which identifies the most appropriate housing services intervention based on the family’s needs, prevents homelessness by helping families remain within their communities and retain their current non-shelter housing, or diverts people to housing options other than homeless shelters. In collaboration with mainstream resources and targeted homeless resources, this new integrated Countywide system will provide the appropriate level of services and housing to each family in need. The ultimate goals of this coordinated system will be to divert families from becoming homeless and to end families’ homelessness as rapidly as possible. As part of this process LAHSA is also developing a systematic approach to address the specific needs of single adults and youth.

Beginning in July 2013, three of LAHSA’s Homeless Systems Analysts (HSAs) who work directly with individual, family and youth providers implemented quarterly meetings with Emergency Shelter and Transitional Housing providers. The purpose of the meetings is to assist providers with policy and programmatic collaborative efforts, distribute program information including program challenges and achievements

Policy and Programmatic Issues that will be addressed in the 2014-2015 program year:

- How can the CoC be more strategic in the utilization of permanent supportive housing and rapid rehousing resources, especially with the probability of continued federal funding cuts and pending sequestration impacts?
- How can providers assist the CoC to ensure the new Family Solutions System and the Coordinated Entry System is successfully implemented?
- Are project recipients using all funding sources as efficiently as possible? If not, why and how can a proactive remedy be created and implemented?

On an annual basis LAHSA operates the Winter Shelter Program (WSP) which adds 871 beds of overnight emergency shelter beds. In the 2014-2015 Program Year six programs at eight locations throughout Los Angeles City and County will provide 871 beds to protect unsheltered homeless persons during the cold and rainy season. The WSP program provides overnight shelter, meals and bathroom/shower facilities and attempts to engage homeless persons in case management to assess their homeless history and current needs and work to place them in appropriate longer-term emergency shelter or transitional housing programs so that they can work towards regaining their permanent housing.

## **HELPING HOMELESS PERSONS MAKE THE TRANSITION TO PERMANENT HOUSING AND INDEPENDENT LIVING**

In 2013, LAHSA and LA CoC stakeholders implemented the Family Solutions System (FSS) for families. Through regionally located Family Solutions Centers (FSC), the system actively connects

homeless families to landlords and other permanent housing opportunities, including affordable housing and permanent supportive housing, to shorten the family's length of homelessness and stabilize housing as rapidly as possible. The FSCs assist families to identify and apply for appropriate housing options and provide the financial assistance necessary to secure that housing. Shelter and FSC staff assist families identify local community-based resources which can be leveraged by the family in case future events threaten housing stability in an effort to ensure that formerly homeless families do not become homeless again. In addition to the services available through the FSS, the System has relationships with mainstream resources such as the County Departments of Public Social Services, Children and Family Services, Mental Health, and Health Services to ensure that families are receiving the maximum level of benefits needed to maintain stable housing.

To augment the FSS, homeless service providers offer on-site and/or direct connections to supportive services which are designed to assist homeless families increase income and life skills to assist them in maintaining stable, permanent housing for the long-term.

In 2014-2015 LAHSA will work with LA CoC stakeholders to develop and implement the new Coordinated Entry System (CES) for individuals. CES began in Skid Row as the Downtown Pathway Home Demonstration program in 2013 to accelerate and streamline the process for housing Skid Row's most vulnerable chronic homeless individuals and veterans.

The Pilot was led by Los Angeles Central Providers Collaborative (LACPC), an alliance of government, nonprofit and private agencies and organizations committed to addressing issues of poverty and homelessness in the Skid Row and Central City areas of Downtown Los Angeles through service coordination and advocacy.

The CES for individuals will prioritize permanent supportive housing for the chronically homeless and veterans. Beginning in November 2013 and running through February 2014 seven new pilot projects were implemented throughout the LA CoC to test and scale the CES tools' and policies in the many diverse communities included in the LA CoC. The seven communities include the San Fernando Valley, Gateway Cities, South Los Angeles, South Bay, Pasadena, Hollywood, and West Los Angeles.

SPA-wide expansion of the Skid Row Demonstration program began in March 2014. The goal is to add additional communities throughout the LA CoC and expand on the work completed in the eight pilot communities, such that CES will be able to quickly and accurately assess and match a homeless individual to the appropriate services regardless of where they are located within Los Angeles City or County.

As a critical part of this process, SPA-specific CES Teams are deploying into seven SPAs to establish a system to engage homeless individuals and providers in the effort to make available permanent housing to those chronically homeless and veterans most in need. A CES County-wide Team has been established to coordinate resources available county-wide and to address technical and

regulatory impediments. A CES Policy Team has been established to develop and implement organizational and regulatory obstacles at the local and national levels.

As previously noted, the new System will prioritize housing need and coordinate care through a uniform, culturally competent assessment based on the “Housing First” model. The multi-level team approach allows for lessons learned on the ground to be quickly reflected in technological improvements and policy alignment. It also ensures policies established through this effort support and streamline the work taking place at the client level.

As well as the LA CoC service and housing providers, the government, nonprofit and private agencies and organizations actively participating in this undertaking include:

- LAHSA
- Department of Mental Health
- Department of Health Services
- Housing Authority for the City of Los Angeles (HACLA)
- Housing Authority for the County of Los Angeles (HACOLA)
- Los Angeles County Council on Homelessness
- Los Angeles City Police Department (LAPD)
- Corporation for Supportive Housing
- United Way of greater LA
- Community Solutions
- The Hilton Foundation
- Rapid Results Institute
- Veterans Administration of Greater Los Angeles
- HUD
- U.S. Interagency Council on Homelessness (USICH)

In 2014-2015 LAHSA will also work with the Corporation for Supportive Housing and LA CoC youth providers to establish a CES for youth based on lessons learned with the FSS and CES for individuals.

In 2013, in collaboration with CSH and CoC youth providers, LAHSA applied for a planning grant with the Department of Health and Human Services’ Administration on Children, Youth and Families to develop a coordinated engagement model to prevent and end homelessness among youth and young adults with child welfare involvement. Although we were not awarded this grant, we are continuing to explore how we might obtain private funding for this vital work.

The greatest challenge the LA CoC faces in successfully implementing these systems change activities underway is the severe and persisting lack of affordable housing within Los Angeles City and County. In 2014-2015 LAHSA will work with the City and County, and other CoC partners to specifically address this issue.

## HELPING LOW-INCOME INDIVIDUALS AND FAMILIES AVOID BECOMING HOMELESS

As noted above, LAHSA works closely with the Los Angeles County Department of Children & Family Services (DCFS), Department of Health Services (DHS), Department of Mental Health (DMH), and the Los Angeles County Sheriff's Department who all have requirements stipulated by State law or County regulations requiring effective discharge planning and specific transition plans to ensure that individuals and families are not discharged into homelessness.

Diversion to housing and services outside of the traditional homeless services system is an integral part of the both the FSS and CES. One of the first interventions is to determine if there are other housing options available to the household rather than accessing shelter through the homeless system. For example, family or friends that the client may be able to stay with while stabilizing their housing situation; which may be more beneficial for the household and simultaneously reserves homeless shelter resources for those with no other options.

For those households with low to moderate barriers to housing, rapid rehousing assistance in the form of move-in assistance and short term rental subsidies may be all that the household needs to regain and maintain their permanent housing. Implementation of standardized assessment that identifies the level of barriers to housing and targets the type of service intervention that best addresses those barriers will enable the LA CoC to reduce the amount of time that an individual or family is homeless and increase their ability to maintain their permanent housing.

The development of standardized systems of assessment and coordinated access to housing and services are also being built upon these principles of diverting homeless persons from involvement in the homeless shelter system whenever possible, prioritizing limited housing resources such as permanent supportive housing for those individuals most in need of this level of support, and rapid re-housing assistance for clients assessed as being able to regain and maintain their housing with short term assistance.

### ***Chronic Homelessness***

To assist communities in the challenging task of successfully targeting very limited resources, LAHSA will continue to partner with the United Way of Greater Los Angeles to end chronic and veteran homelessness in the Los Angeles CoC by 2016.

As outlined above this work includes facilitating SPA-wide meetings of service and housing providers to accurately determine the needs (and assess local capacity and gaps) of the chronically homeless as well as those of HUD's three other priority populations (veterans, families, youth). This outreach effort will also focus on incorporating leading best practices and is intended to protect the collective best interest of the Los Angeles CoC.

Utilizing a technical assistance grant from HUD, LAHSA will continue to work with Enterprise Community Partners, Corporation for Supportive Housing and HUD to increase the number of permanent supportive housing projects in the Los Angeles CoC – Pathways to Permanent Housing, as the project is called, has two phases. Phase One is focused on the transitional housing programs in the Los Angeles CoC that serve single adults and veterans. The goal is to target these programs first to align with the Federal Strategic Plan to End Homelessness and the Home for Good Plan in the LA CoC to end chronic and veteran homelessness within the next five years. Phase Two will focus on transitional housing programs in the Los Angeles CoC that serve families and transition age youth.

Chronic homelessness is a solvable problem. There are promising new programs and housing models that prove this to be true. Chronically homeless people are the highest users of costly public services such as emergency medical care, psychiatric treatment, shelters, and law enforcement. Nationally, HUD has documented that the chronically homeless make up only 10% of the homeless population yet consume more than 50% of these resources. Thus strategically focusing on ending chronic homelessness is tremendously cost effective. By concentrating on the chronically homeless, we are also serving the County’s most vulnerable populations, including people with mental health and/or substance abuse issues, veterans, seniors and former foster youth.

**Discharge Coordination Policy**

January 2005, the Los Angeles County Board of Supervisors adopted a policy of “zero tolerance” for discharging individuals from any County institution or facility or any County-sponsored program (where applicable) to homelessness. A working group led by the Chief Administrative Office and comprised of the County Departments of Children and Family Services (administering foster care), Health Services (DHS) (including Drug and Alcohol programs), Mental Health (DMH) and Sheriff’s Department (administering the jail system) developed cross-Departmental Discharge Protocol Guidelines. In addition to standards shared by all Departments, the Departments also have individualized standards tailored to their own needs.

**Error! Reference source not found.** shows the CoC discharge planning policy chart. The County’s homeless prevention and discharge policies recommendations are included in **Appendix J**.

<b>Table II.22</b> <b>CoC Discharge Planning Policy Chart</b> Los Angeles CoC 2014 LAHSA Data					
Institution(s) or System(s)	None	Initial Discussion	Protocol in Development	Formal Protocol Finalized	Formal Protocol Implemented
Foster Care	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Health Care	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Mental Health	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Corrections	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>

### Foster Care

California Welfare and Institutions Code §303 ensures that youth are not discharged into homelessness. At the time of a youth's emancipation, LA County Department of Children and Family Services' (DCFS) social worker assists in completing a transitional plan which includes securing housing, so that emancipation occurs properly pursuant to the Code. California law AB1331 also requires Counties to submit SSI benefit applications for foster youth before exiting from foster care. CoC resources include: transitional housing (TH), housing with supportive services, subsidized housing, living with friends/roommates, market and affordable housing. These programs are funded by the state, LA County Independent Living Program, Title IV-E Foster Care Funds. California law AB12 extends foster care from age 18 to 21. The law allows California to establish relative guardianship programs with federal funding, and created other new placement options: THP Plus Foster Care and Supervised Independent Living Placement.

The discharge process from public systems involves identifying family/friends where youth may live temporarily or permanently. Diversion at discharge is critical to ensure the CoC's limited resources are used for those with literally no other options. Title IV-E Foster Care Funds, City and County General Funds are used to meet shelter and service needs for those with no other options. Programs include: Year Round Overnight Shelter with 836 beds for individuals and 15 units for families; Winter Shelter Program with 1491 overnight beds for individuals from 12/1 – 3/1; the Family Transitions Project (FTP) provides emergency shelter using hotel/motel vouchers and rapid CM for homeless families during the winter. The CoC's Independent Living program provides 175 beds of TH for TAY funded by the Chaffee Foster Care Independence Act; Lastly, DPSS Emergency Shelter Services program provides 84 slots of emergency shelter for homeless families funded by TANF and County General Funds.

The stakeholders and collaborating agencies responsible for ensuring that persons being discharged from foster care are not routinely discharged into homelessness include: LAHSA, LA County Department of Children and Family Services (DCFS), County Probation and the County Family and Children's Court.

### Health Care

California law requires hospitals/hospital associations have protocols for homeless patients. Services include housing location, medical and support services. DHS requires clients exiting care receive the same. Social workers must develop plans to avoid discharge to homelessness. Housing options include nursing homes, family reunification, friends/roommates, PSH and affordable housing. LA Homeless Health Care provides training and resources to hospital social workers to improve discharge results. DHS' Access to Housing for Health requires the provision of case management and permanent housing to frequent hospital users with chronic conditions.

The stakeholders and collaborating agencies responsible for ensuring that persons being discharged from the health care system are not routinely discharged into homelessness include: LAHSA, LA County of Health Services (DHS), LA County Department of Mental Health (DMH), Local CoC Hospitals and their Associations.

### *Mental Health:*

DMH has discharge procedures for Acute Care Hospitals, State Mental Hospitals/Institutions. Plans are tailored to meet individual needs and maximize local resources and include physical health care, mental health and substance abuse treatment, financial need, family involvement, access to services and housing. DMH links clients to community based mental health programs or full service partnerships to promote housing stability after discharge. Housing resources include independent living with rental assistance and/or moving assistance, family reunification, friends/roommates, permanent supportive housing (PSH), and nursing homes.

In 2004, California enacted the Mental Health Services Act (MHSA) – to date, DMH has allocated \$20.4 million in MHSA Innovation funds for 5 Integrated Mobile Health Teams to provide services to 500 homeless clients with mental illness to transition into and retain permanent supportive housing. The DMH MHSA Housing Program is creating 1,588 units of affordable housing, 746 units dedicated to homeless clients with severe mental illness.

The stakeholders and collaborating agencies responsible for ensuring that persons being discharged from the mental health system are not routinely discharged into homelessness include: LAHSA, LA County Department of Mental Health (DMH), LA County Departments of Public Social Services (DPSS), Health Services (DHS), local CoC Hospitals and their Associations.

### *Corrections*<sup>1</sup>

LA County Sheriff Department's Community Transition Unit (CTU) prepares prisoners for reintegration by coordinating with other county depts. And local service providers to link them to community housing, education, employment, health care, benefit assistance, social work and mental health services. CTU provides CM to assist homeless parolees/probationers transition to stability prior to and during release. DMH assists homeless inmates with mental illness transition into housing and provides case management to build independence. DPSS identifies individuals scheduled for release who are eligible for mainstream benefits and works with DHS to ensure inmates discharged to hospitals are also enrolled for benefits. The California Workforce Investment Board directs inmates to one stop employment centers and links them to housing assistance. Housing resources include: supportive housing, flexible funds for short term subsidies, group homes, family reunification, friends/roommates, market rate and affordable housing.

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<sup>1</sup> The “corrections” category refers to local jails and state or federal prisons.

The stakeholders and collaborating agencies responsible for ensuring that persons being discharged from Corrections are not routinely discharged into homelessness include: LAHSA, County Sheriff and Probation, DMH, and DPSS. Per the State's prisoner realignment program, effective 10-1-11, LA County is receiving the highest percentage of returning prisoners in California. To prepare, the County enacted a policy expanding collaborative case management and discharge services with County Probation and CBOs. CTCRC's Temporary Inmate Housing Program provides beds for inmates who do not qualify for alternative custody options.

## **OTHER SPECIAL NEEDS ACTIVITIES**

The CDC will also undertake annual actions to address the needs of special needs populations who are not homeless. For the purpose of this plan, special needs populations include those in the following seven (7) categories:

1. Elderly and the frail elderly
2. Neglected or abused children
3. Persons with physical or sensory disabilities (including mobility impaired, blind, deaf, or chemically/environmentally sensitive)
4. Victims of domestic violence
5. Persons suffering from mental illness
6. Persons with disabilities related to substance abuse and chemical dependency
7. Emancipated foster youth

Non-homeless special needs populations also include those with HIV/AIDS.

## **J. REMOVING BARRIERS TO AFFORDABLE HOUSING (AP-75)**

Barriers to affordable housing, combined with thin profit margins, explain why many developers choose not to build affordable housing. Such barriers also contribute to the reasons many property owners do not renew expiring rental subsidy contracts. Often, property owners instead choose to convert previously affordable units to market-rate sale or rental housing.

As the lead agency for housing and community development for the Urban County, the CDC is making a significant effort to identify housing problems and reshape its policies and programs to meet the community's needs in the coming years.

In the Consolidated Plan, the CDC identified three primary barriers to affordable housing:

- Current market conditions—such as increased land costs, high construction costs, construction liabilities, and lack of vacant and developable land—constrain the housing market and become barriers to affordable housing.

- Financing requirements, increasing interest rates, and lending discrimination make homeownership less attainable for low- and moderate-income households.
- Regulatory/policy measures (development fees, building codes, zoning, and the approval process) as well as environmental conditions (hillsides/slopes, fire hazards, flooding/mudflows, seismic hazards) create obstacles to developing affordable housing.

A central requirement of the *2014–2021 Los Angeles County General Plan’s* Housing Element is that sufficient land, under the General Plan Land Use Policy Map, is allocated to accommodate the projected housing needs of the population. Through the Housing Element, the County can ensure that adequate affordable housing sites are identified and housing policies and programs are developed to address the County’s projected affordable housing needs.

To address the barriers to affordable housing in FY Fiscal Year 2014–2015, the County will continue to implement the density bonus program and allow second units under certain circumstances to increase the supply of affordable housing for low and moderate households and senior citizens. In addition, the County will continue to reduce or exempt fees for affordable housing developers for minor modifications to conditional use permits or from payment of zoning and subdivision fees for their projects.

As mentioned above, the CDC has also established high priorities for fostering and maintaining affordable housing for the CDC’s low- and moderate-income households. The four strategies developed by the County are: 1) expanding the supply of affordable rental and homeownership housing; 2) increase homeownership among low and moderate-income prospective homebuyers; and 3) preserve and improve the existing stock of affordable housing; and 4) ensure equal access to housing. To implement these strategies in Fiscal Year 2014–2015 and to support the County Housing Element, first-time homebuyer loans, housing rehabilitation, tenant-landlord counseling, fair housing, and the development of new affordable housing will be provided. In addition, the CDC will continue to provide infrastructure improvements to low- and moderate-income neighborhoods. Proposed housing and infrastructure activities to be undertaken during the Fiscal Year 2014–2015 program year are located in **Volume II** of the Annual Action Plan.

## **K. OTHER ACTIONS (AP-85)**

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Other actions the CDC will take in the following year are discussed in this section. The County, with CDC as the lead, also will be taking actions in the coming year to:

- **Address obstacles to meeting underserved needs,**
- **Reduce lead-based paint hazards,**
- **Reduce the number of poverty level families,**
- **Develop the institutional structure,**
- **Enhance coordination between public and private housing and social service agencies,**  
**and**

- Conduct fair housing activities.

## ADDRESSING OBSTACLES TO MEETING UNDERSERVED NEEDS

The Consolidated Plan documents that close to half of Urban County households experienced one or more housing problems in the 2005–2009 ACS, including housing cost burden, overcrowding, and inadequate housing. This figure was higher for minority racial and ethnic households, and large families. This indicates that these groups represent some of the most underserved groups in the Urban County. In response, a significant amount of the County’s housing resources is directed towards the development, rehabilitation, and preservation of affordable housing for large families. The proposed housing activities to be undertaken during the Fiscal Year 2013–2014 program year are located in **Volume II** of this Plan.

The greatest challenge the LA CoC faces in successfully implementing the systems change activities (the Family Solutions System and Coordinated Entry and Assessment for individuals and youth) underway is the severe and persisting lack of affordable housing within Los Angeles County. In 2014–2015 LAHSA will work with the County and other CoC partners to specifically address this issue.

The shortage of affordable housing in Los Angeles presents unique and difficult challenges for the LA CoC, for example, on any given night in Los Angeles County, 76 percent of the Continuum’s homeless population is unsheltered exacerbating the demand for affordable housing and permanent supportive housing.

Another obstacle Los Angeles faces is the drastic reduction in funding for developing new permanent supportive housing due to the near exhaustion of the State Housing Bond Programs, the elimination of California redevelopment agencies, and Congressional reductions of funding for federal housing programs. Permanent supportive housing remains the most precious commodity in the Continuum and due to LA’s vast homeless population there is a need for alternatives to new developments. Targeting additional Housing Authorities to create and/or increase homeless set aside vouchers for the chronically homeless is a top priority for the 2014–2015 Program Year. The Family Solutions System and the Coordinated Entry System will also assist the LA CoC identify housing gaps and needs to create centralized waitlists for the neediest families and individuals.

In order for people to stay housed, supportive services are essential. As HUD CoC funding has prioritized housing, service providers have struggled to secure supportive services funding. The LA CoC is coordinating with the County’s CDBG and ESG funds to leverage funding for housing and supportive services. LAHSA is also aligning and connecting CoC and Consolidated Plan funded programs with other local resources such as United Way, Los Angeles County Department of Children & Family Services (DCFS), Department of Health Services (DHS), Department of Mental Health (DMH), Department of Public Social Services (DPSS) and First 5 LA to implement the FSS and CES. LAHSA will be realigning its CDBG and General Fund Shelter and Service programs to

create more synergy between housing and services and systematize activities with HEARTH Act goals.

Currently, 65 percent of participants in CoC-funded programs receive mainstream benefits at program exit. Online applications and services provided through MyBenefits.com have made it easier for Los Angeles residents to obtain public benefits. The County Department of Health Services is also automatically enrolling General Relief clients into the Healthy Way Los Angeles Program so that they will be eligible for subsidized Health Care. As has been mentioned above the LA CoC is creating coordinated assessment systems for families, single adults and youth to help expedite connections to mainstream resources.

Lastly, the Consolidated Plan documents other underserved groups in the Urban County including the mentally ill homeless, and those homeless who are dually diagnosed with mental illness and substance abuse. The CoC strategy is intended to meet this challenge through coordinated efforts with the County Department of Mental Health and other homeless service agencies.

## **REDUCING LEAD-BASED PAINT HAZARDS**

Since September 14, 2000, the CDC has implemented HUD Lead Based Paint Regulations (Title X), which requires federally funded rehabilitation projects to address lead hazards. Recently, the CDC procured, through a Request for Proposals, the services of Certified Lead Consultants to conduct testing on all CDC existing loan and grant housing rehabilitation programs. The CDC entered into agreements with four (4) certified Lead Consultants. As directed, the Lead Consultants reviewed over 300 homes for the presence of Lead-Based Paint during FY 2013–2014. Additionally, a Lead Abatement Program is offered to address hazardous materials including lead based paint, asbestos, mold, and other environmental hazards. This Program is also offered to first time homebuyers to assist in addressing lead based paint hazards at the close of escrow.

Additional actions planned by the CDC to address lead-based paint hazards are explained in Section IV of the Consolidated Plan.

## **REDUCE THE NUMBER OF POVERTY LEVEL FAMILIES**

Many factors contribute to poverty, including a low level of education, a lack of job skills, a depressed regional economy, as well as a shortage of affordable childcare that prevents single parents from joining the work force. The Consolidated Plan contains an Anti-Poverty Strategy that describes how the CDC's goals, programs, and policies for producing and preserving affordable housing and community development activities contribute to reducing the number of poverty level families.

The CDC supports the State's overall anti-poverty strategy of moving low-income people to self-sufficiency in part by funding activities with CDBG, HOME, and ESG. The Commission consults with many public, private, and nonprofit organizations to help ensure that its goals, programs, and

policies for activities such as producing and preserving affordable housing are effectively coordinated to best reduce the number of poverty level families.

In Fiscal Year 2014–2015, the County will continue to support its job training programs and economic development activities to expand employment opportunities. In addition, the County will fund social service activities such as parenting classes, teen programs to advert involvement in illicit activities such as gangs and drug abuse, childcare programs, and education programs. These programs are aimed at preventing low- and moderate-income persons and families from falling into poverty. These actions are described in further detail in the Anti-Poverty Strategy in **Section VIII** of the Consolidated Plan.

## **DEVELOPING THE INSTITUTIONAL STRUCTURE**

State agencies, local governments, nonprofit organizations, businesses, and financial institutions, and other organizations help carry out numerous housing and community development-related policies and programs in the Urban County. The CDC values its partners and recognizes their vital contribution.

As lead agency for the Consolidated Plan, the CDC's focus on the institutional structure is a broad strategy of coordination, empowerment, and communication with the public, private, and nonprofit sectors. The CDC continues to foster greater cooperation and coordination of efforts with other local governmental agencies and has identified a variety of programs, services, and strategies suitable for the significant involvement of other County departments. Strengths and gaps regarding the institutional structure emerged from the focus groups, community meetings, and other research.

In the coming year, the CDC will continue to enhance the County's institutional structure by using cooperative strategies to fill gaps in the Urban County's housing and community development system, listed in the Strategic Plan of the Consolidated Plan. The CDC will also provide technical assistance and capacity building to agencies to increase their effectiveness in carrying out housing and community development activities.

In terms of homelessness, following the Federal Strategic Plan, Opening Doors, the LA CoC has prioritized three (3) goals: (1) ending chronic homelessness; (2) preventing and ending veteran homelessness; and (3) preventing and ending homelessness for families, youth, and children. As noted above, LAHSA requires all applicants for new CoC funding to allocate 100% of their units to the chronically homeless.

The LA CoC will take a community approach to increase coordination and collaboration among service providers and local mainstream agencies.

The CoC's most recent plan, Home for Good, was formally adopted in 2010. The CoC's strategy is continuing to evolve through development of place-based community plans aligned with the Federal Strategic Plan and Home for Good.

A total of ten (10) community plans will be developed and incorporated into the CoC's strategic efforts. (Note: Due to scale and scope of the LA CoC, SPA 4 has three (3) distinct community planning regions: Hollywood, Downtown, and East LA/Boyle Heights areas).

Over the next five years, LAHSA will work with each of the ten (10) communities to identify homeless needs and develop priorities that will result in improving system-wide coordination and program performance. Communities will be guided through an interactive and collaborative planning process that will result in homeless service plans that are reflective of each individual community's needs. This process will begin in February 2013. This collection of plans will become the foundation of the CoC's next ten year plan.

LAHSA is also partner in the Veterans Affairs Supportive Housing (VASH) Workgroup to expand upon the collaboration initiated between CoC providers, PHAs and the VA developed through HPRP. The group consists of veteran specific providers and CoC point of entry providers including access centers, drop-in centers, street outreach teams, representatives of the VASH program from the Greater LA VA Healthcare Center, and Los Angeles County Departments providing public services. The goal is to ensure homeless veterans are immediately identified when requesting services to determine right sized interventions to meet their needs and connect them to the comprehensive array of medical, social services and VASH vouchers available through the VA.

## **ENHANCING COORDINATION BETWEEN PUBLIC AND PRIVATE HOUSING AND SOCIAL SERVICE AGENCIES**

The Consolidated Plan is based on collaborative processes and consultations to develop a unified vision for meeting housing and community development needs. Extensive outreach has been made to public and private agencies organizations and the general public to solicit input on housing, neighborhood revitalization, economic development, and homeless and human services needs.

The following actions between public and private housing and other agencies are anticipated for the coming year:

- Coordination of housing and community development activities with the Continuum of Care and welfare reform efforts.
- Referral coordination between the Department of Children and Family Services with CDBG and other locally funded agencies providing juvenile delinquency prevention programs and emancipated foster youth housing.
- Coordination of various neighborhood improvements and housing rehabilitation activities with code enforcement activities conducted by County Department of Regional Planning Building and Safety and other municipal agencies.
- Coordination of CDC rehabilitation activities to address health and safety violations with Federal Aviation Administration and Los Angeles World Airport funds to further improve housing through sound attenuation measures.

In terms of homelessness, the Family Solutions System and the Coordinated Entry System will carry out coordinated assessment and provide access to rental assistance, motel vouchers, and \$8 vouchers based on housing barriers and needs. Both of these systems require LAHSA to develop and foster partnerships with private landlords, developers, and public housing and social service agencies. See AP-65 for complete outline of these programs.

As discussed in AP-65, in 2014-2015 LAHSA will continue to work with the Housing Authorities, specifically, the Housing Authority of the County of Los Angeles to implement the FSS and CES. This work includes developing and enhancing relationships with private landlords to place clients in affordable housing and so that they are comfortable knowing they can rely on LAHSA and LA CoC agencies if and/or when issues arise with clients.

LAHSA will also continue to work closely with the Los Angeles County Department of Children & Family Services (DCFS), Department of Health Services (DHS), Department of Mental Health (DMH), and First 5 LA to implement the FSS and CES.

Notwithstanding the negative impacts of sequestration on our programmatic work, the LA CoC is diligently working with City and County stakeholders to utilize and leverage ESG resources with mainstream benefits as well as City and County General Funds. For one example, we will be working with the above mentioned County departments in the City and County to evolve the CES for individuals and youth in the 2014-2015 Program Year. This will incorporate work on a transition in place demonstration project for youth emancipating from the dependency and/or delinquency systems with mental illness and multiple challenges that very often result in them falling through the cracks or being labeled as too difficult and/or service resistant.

With the help of housing and service providers the LA CoC has compiled a comprehensive inventory of outreach service providers, including subpopulations served, and developed a coordinated planning process for outreach services throughout the CoC. Better coordination of outreach services will improve geographic coverage and reduce duplication in engagement activities between outreach workers. LAHSA will also continue to host a biannual outreach summit where street outreach providers meet to discuss best practices, identify hot spots, and coordinate service provision. LAHSA's Emergency Response Team provides outreach, direct services and referrals to service providers for unsheltered homeless families in the LA CoC.

## **FAIR HOUSING ACTIVITIES**

In FY Fiscal Year 2014–2015, the CDC will contract with a fair housing service provider to perform services to meet the goals set forth in the County's Fair Housing Strategy for 2013–2018, which appears in **Section IV** of the Consolidated Plan. The fair housing service provider will specifically

perform fair housing services such as responding to housing discrimination complaints and inquiries from residents; conducting investigations regarding complaints; disseminating informational literature and announcements to landlords, managers, and real estate agents; and conducting educational seminars and trainings. Additionally, in support of the fair housing strategy, some participating cities will be using their CDBG funds to contract out for their own fair housing services provider for the performance of similar tasks and services.

The 2013–2018 Fair Housing Strategy was developed based on the impediments identified in the research conducted through the recently completed *2011 Analysis of Impediments to Fair Housing Choice (AI)* study.

## L. PERFORMANCE EVALUATION SYSTEM

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Los Angeles County's Consolidated Plan activities must meet one (1) of the three (3) national goals set by HUD for all but administrative activities. As the lead entity for the Consolidated Plan, the CDC is responsible for ensuring the Consolidated Plan meets these goals. The CDC must also ensure that its HUD-funded activities carried out under the Consolidated Plan meet its five-year priorities and strategies. The CDC will measure the effectiveness of its programs through multiple elements of the performance evaluation system.

The CDC helps ensure that Consolidated Plan activities meet these goals, strategies, and objectives through a measurement system that quantifies achievement. The results of the CDC's resource expenditures will be measured in terms that are quantifiable, measurable, and based on original goals.

The CDC uses four (4) elements to measure and evaluate its performance.

### 1. **Five-Year Matrix**

The foundation of this measurement system is the Five-Year Performance Measurement System Matrix in the Consolidated Plan, which quantifies and summarizes the CDC's five-year planned accomplishments in relation to the national performance measurement objectives, outcomes, and Los Angeles Urban County's five-year priorities and strategies. This matrix presents each housing and community development priority need and identifies the applicable HUD national goals for the Consolidated Plan.

Identified in the matrix are the following: the Los Angeles Urban County Priority Need and five-year strategy and Outcome/Objective statements. There are nine (9) possible outcome/objective statements. However, the Los Angeles Urban County uses the following seven (7) and link them to the national objective as discussed above under Outcomes:

- Accessibility for the purpose of creating suitable living environments
- Accessibility for the purpose of providing decent affordable housing
- Accessibility for the purpose of creating economic opportunities

- Affordability for the purpose of creating decent affordable housing
- Sustainability for the purpose of creating suitable living environments
- Sustainability for the purpose of providing decent affordable housing
- Sustainability for the purpose of creating economic opportunity

## **2. Annual Plan Tables**

The second component of the CDC's performance measurement system is a table in each year's Action Plan that contains measurable short-term objectives planned for the coming year along with the planned activities, unit of accomplishment, and the number of expected accomplishments upon completion of activities.

## **3. IDIS**

The measurement system's third component is the Integrated Disbursement and Information System (IDIS), a computer system that reports accomplishments and other information to HUD. During the program year, the CDC will enter its planned and actual accomplishments for each activity into IDIS. At the end of the program year, the CDC will run reports that summarize these accomplishments. The CDC will aggregate the actual number of accomplishments and enter them into the 2013–2018 Los Angeles Urban County Consolidated Plan for Housing and Community Development Priority Needs Five-Year Performance Measurement System Matrix. It will also update the accomplishment table published in the Annual Action Plan by entering actual units of accomplishment.

## **4. CAPER**

The final component of CDC's performance measurement system is the CAPER. The CDC will publish these two tables in each year's CAPER to reflect its number of planned and actual accomplishments and how they relate to the long- and short-term objectives set in the Consolidated Plan and Annual Action Plan. Such updates will allow HUD, the CDC's partners, citizens and others to track the CDC's performance.

## **M. MONITORING (SP-80)**

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As the lead agency for the Consolidated Plan, CDC has the responsibility to ensure that the Urban County's CDBG, HOME, and ESG programs follow applicable laws and regulations. Therefore, the CDC continually hones its monitoring procedures. It views monitoring as an opportunity to provide ongoing technical assistance and support to help its grantees and participating cities reach project goals, achieve Consolidated Plan goals, and improve service.

### **PRINCIPLE OBJECTIVE**

It is the principal objective of the CDC, as the grantee, to develop a standard approach to monitoring which ensures that federal funds received from HUD are used only for approved activities and that they are administered in accordance with all applicable statutory and regulatory requirements. This established monitoring approach provides an early indication of problems or potential problems in meeting applicable requirements. This approach also helps to prevent fraud, waste, and mismanagement. Finally, through an active process of agency interaction including instructional training, ongoing technical assistance, routine site visits, quarterly reporting, and annual monitoring, the CDC promotes efficient and effective grantee performance.

## ***MONITORING TECHNIQUES***

To achieve the stated objective, the CDC maintains a qualified professional monitoring staff, who conduct thorough financial and programmatic monitoring on an annual basis. This monitoring process incorporates a variety of monitoring techniques and tools into a coordinated effort, ensuring that all funded activities receive an appropriate level of review. Currently, the following five (5) types of monitoring techniques are incorporated into the CDC's comprehensive monitoring approach.

### **1. Individual Project Monitoring**

This is the primary technique used for monitoring and reviewing funded activities implemented by the CDC and its subrecipients. Principally, in-house staff are assigned specific agencies or projects with the responsibility to conduct comprehensive annual reviews of either active or completed projects.

### **2. Team Monitoring**

A supplementary technique used by the CDC allows staff the opportunity to schedule monitoring reviews in groups of two (2) or three (3) persons. The tool is effective for conducting in-depth financial and construction compliance reviews. These teams may comprise generalists and specialists including general program managers, accountants, and a construction contract compliance officer. Finally, this technique is utilized to provide ongoing training opportunities for new and inexperienced monitoring staff.

### **3. In-House Monitoring**

This approach provides greater flexibility for the CDC, and allows for some projects to be reviewed through an in-house process. It allows agencies to bring project documentation into the CDC for review. The technique is used only for very simple projects and in the course of providing technical assistance.

### **4. Desktop Monitoring**

This fourth monitoring technique is used on a routine basis and provides staff with another tool for examining ongoing project activities. Through this review process, agencies are required to submit quarterly reports that identify ongoing activities. CDC staff then analyze and assess this information and make decisions regarding the need for additional technical assistance or future on-site visits. Desktop reviews include an analysis of an agency's accomplishments to date and their rate of expenditures. This review is documented in the CDC's project files, and serves as a source of information for the final comprehensive review of program performance.

## 5. Comprehensive Technical Assistance Visits

Comprehensive Technical Assistance (CTA) visits assist agencies with ongoing projects. If an agency is encountering project implementation problems, CDC staff will visit the agency and conduct a comprehensive review of programmatic and financial records. CDC staff also conducts mid-year technical assistance visits for all community based non-profit organizations administering CDBG-funded programs.

Based on a review of the records and an examination of the program, technical assistance is provided and a follow-up letter may be sent to the agency. The issues addressed during the CTA visit are maintained in the CDC's project files and the information is used as reference material during future monitoring visits.

## ***IN-PROGRESS MONITORING PROTOCOL***

The CDC has enhanced its approach to conducting programmatic compliance monitoring of CDBG-funded activities through the In-Progress Monitoring (IPM) protocol, a proactive strategy that implements the following methods:

- Individual meetings with each sub-recipient city during the planning phase for their new year, to discuss their prior year performance, discuss their plans for new CDBG-funded activities, and provide clarification on any new regulation or policy.
- Desktop monitoring, including review and analysis of information reported by sub-recipients through the CDBG system, supplemented with the sampling of records that support funding of eligible activities.
- Annual field visits to provide tailored technical assistance, review the sub-recipient's recordkeeping system, interview beneficiaries, discuss any client complaints, and review any additional relevant records that cannot be submitted electronically (e.g. voluminous or large documents or confidential client information).
- Timely communication on deficiencies found and required corrective actions, with necessary follow-up.
- An annual report card that summarizes the sub-recipient's performance, including their overall program administration, individual project implementation, and praise for any best business practices.

Through this approach, CDBG-funded activities are reviewed during the year funded, instead of after project closeout, and continuous monitoring enables timely identification of deficiencies, provision of tailored technical assistance to address the noted deficiency, implementation of corrective actions, and mitigation and/or prevention of questioned or disallowed costs.

## ***MONITORING STRATEGY***

The CDC's monitoring plan establishes some general criteria against which funded activities can be evaluated to determine both the necessity for and the appropriate level of review. This approach is based on both past monitoring experience and a "risk analysis" approach. Overall, this approach focuses primarily on reviewing completed projects; however, it also incorporates two (2) levels of review for ongoing or active projects: the desktop monitoring review and the on-site monitoring review, which is used depending on the determined need.

Based on the monitoring tools available and the general assumptions made and described in the following section, the CDC's monitoring staff work to develop an annual monitoring schedule that determines the level of review necessary. Staff then use the appropriate monitoring tools available and ensure that all funded activities receive a professional monitoring to ensure compliance with all CDC and HUD requirements.

Monitoring needs are different for each type of agency or program receiving CDC funding. Using the approaches described above, the following general assumptions and monitoring procedures occur for programs administered by cities, county departments, community-based organizations, and CDC divisions:

## **PARTICIPATING CITIES**

Participating cities, most of which have been involved in the CDBG Program since its inception, are thoroughly acquainted with the program and generally have the most experienced staff. They generally fund continuing activities that change little from year to year and, if costs are questioned, have access to other funding sources that can be utilized to readily repay disbursed funds.

Based on these facts, cities represent the lowest risk potential as it relates to monitoring findings or disallowed costs. For these reasons, it has been determined that some monitoring emphasis can be shifted away to other areas where the potential for problems is higher. To accomplish this, the CDC has determined that ongoing city projects, those activities that are funded annually, can be reviewed every other year, should the following specific conditions exist:

- Either minor or no programmatic or financial findings were identified and resolved during the last review,
- The scope of the activity has not substantially changed,
- There have been no recent staff changes within the program that could jeopardize project integrity, and

- A review of previous program operations indicates a good expenditure and drawdown record with no glaring project/program design deficiencies.

## **COUNTY DEPARTMENTS**

A majority of Los Angeles County Department funded activities are one-time capital improvement projects or continuing activities that change little from year to year. Some specific ongoing public service activities, such as youth programs operated by the County Sheriff's Department, are candidates for in-house monitoring. Depending on their size and scope, other County projects primarily receive individual or group monitoring visits.

## **COMMUNITY-BASED ORGANIZATIONS**

Community-Based Organizations (CBOs) are funded for a wide variety of CDBG- and ESG-eligible activities, especially for public services. However, their experience and training in implementing these activities in compliance with applicable statutory and regulatory requirements vary widely.

In addition, some projects are one-time CDC efforts while others are ongoing activities. Based on this diversity, the CDC has determined that some of these projects can represent the highest potential for risk, while others represent a very low risk. Therefore, completed projects are candidates for the full range of monitoring tools, from intensive individual reviews to limited reviews conducted within the context of the in-house monitoring approach. Monitoring of CBOs has been augmented by mid-year technical assistance visits that are provided to every CBO in an effort to enhance programmatic compliance. Further, ongoing CBO projects receive annual on-site monitoring visits.

## **CDC DIVISIONS**

Through its internal divisions, the CDC implements a diverse range of projects that include both ongoing and one-time activities. The CDC also maintains experienced staff to implement these efforts. However, just as outside agency projects are assessed and the appropriate monitoring strategies used, the CDC also conducts the same analysis to determine the level of monitoring necessary for its internal divisions.

The CDC's administrative CDBG Division conducts this analysis and monitoring. The CDBG Division maintains a separate and independent relationship from the other internal divisions. Drawing from all available monitoring tools, the CDBG Division closely monitors completed and ongoing projects implemented by the CDC's other divisions.

## **HOME-ASSISTED ACTIVITIES**

As a condition of receiving HOME funds, recipients agree to maintain all HOME-assisted units as affordable housing and in compliance with Housing Quality Standards (HQSs). A site visit is made to each development and multifamily rehabilitation project in order to conduct mandatory tenant file

reviews and physical inspections. The greater of 10 units or 10 percent of the total development units are inspected and tenant files reviewed. All sampling is performed randomly. Tenant file reviews consist of evaluating documentation, verifying rent amounts, conducting income calculations, and reviewing leases. On-site inspections are performed in accordance with HQSs.

All deficiencies encountered are referred to the property management company and owner for corrective action. A recommended plan of action is also made available to the property management company and owner. Additional site visits are made at a later date to ensure all deficiencies have been addressed.

Additionally, first time homeowner units are monitored. Annually, each homeowner is sent a letter requesting verification that the home continues to be their primary residence and that they maintain the property. Title reviews are completed on a sampling of the units monitored and random curbside visits are also made to ensure the sites are being maintained.

## ***CONCLUSION***

Based on the monitoring tools available and the general assumptions made above, the CDC's monitoring staff work to develop an annual monitoring schedule that decides the level of review necessary. Staff then uses the proper monitoring tools available and ensures that all funded activities receive a professional monitoring to ensure compliance with all CDC and HUD needs.

## Section III: CDBG Narratives



## III. CDBG NARRATIVES (AP-90)

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### A. INTRODUCTION

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Los Angeles County is an entitlement recipient for HUD's Community Development Block Grant (CDBG) program. It receives CDBG funds annually that it can use for a variety of housing and community development projects. The Community Development Commission (CDC) of Los Angeles County administers the CDBG program for the County.

### AVAILABLE FUNDS

Total CDBG funds available in 2014–2015 are \$39,292,728, comprising \$21,084,444 in new allocation, \$850,000 in program income, \$16,274,744 in prior year's funds, \$229,165 in funds allocated to the City of Cerritos, and \$854,375 funds allocated to the City of Torrance.

The City of Cerritos and City of Torrance are voluntary joint applicants with the County of Los Angeles for Urban County funding. In the past, the City of Cerritos has exchanged its funding with another jurisdiction participating in the Urban County program and, as a result, has not used its funds.

### B. ELIGIBLE ACTIVITIES

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CDBG funds will be used for a variety of housing and community development activities that will benefit low- and moderate-income persons. The activities described in the listing of proposed projects, located in **Volume II** of this Annual Action Plan, account for all CDBG funds.

### ELIGIBLE ACTIVITIES

The CDBG program can fund a variety of community development activities, including the following:

- CDBG administration
- Planning
- Infrastructure (i.e. water and sewer lines, storm drain systems, road improvements, and curb gutters).
- Housing rehabilitation
- Down payment or closing costs
- Assistance in the prevention of homelessness
- Temporary housing
- Public services (i.e. youth and elderly services, and services for persons with disabilities or are affected by HIV/AIDS).

- Fair housing
- Employment training
- County Business loan Program
- Commercial rehabilitation
- Extension of infrastructure to businesses
- Demolition and clearance
- Neighborhood clean-up
- Elimination of lead-based paint

## **PROGRAM INCOME**

The projected amount of 2014–2015 CDBG program income is \$850,000. All funds will be reprogrammed to 2014–2015 County activities. The County does not have any urban renewal projects. Therefore, no surplus funds will be generated from urban renewal settlements.

It is not known at this time whether any grant funds must be returned to the line of credit because the County financial records are not closed until 90 days after the end of the fiscal year, which for FY 2014–2015 is September 30, 2014. Returned grant funds are not expected. However, if there are returned grant funds, this Action Plan will be revised to reflect the new use of the returned funds.

## **FLOAT-FUNDED ACTIVITIES**

The County's Float Loan Program provides short-term, interest-only financing for projects that promote economic, community and housing development in Los Angeles County. County Float Loan Program proceeds may be used for equipment/machinery, property acquisition, construction or renovation, tenant improvements, working capital and infrastructure. The County Float Loan Program may provide financing for eligible County projects, such as infrastructure improvements. The County Float Loan Program is available to private and nonprofit entities, jurisdictions, and government agencies located in Los Angeles County. Project activities must meet the program eligibility requirements of the CDBG program [24 CFR 570.301].

Loan amounts range from \$1 million to \$5 million, depending on the availability of funds in the County's line of credit. Interest rates for the County Float Loan Program will be priced according to the requirements of the project and prevailing market conditions. In general, the rate will be below prime. In lieu of an interest charge, a one percent per annum administrative fee will be charged when funds are used by a County agency or department. The term for County Float Loan Program financing is two years and six months. An extension of a repayment period, for an additional two years and six months, shall be considered a new activity, and will be implemented subject to the requirements that apply to a new activity.

For private and nonprofit entities, jurisdictions and government agencies, the County Float Loan Program requires an AA-rated, direct pay, irrevocable, callable on demand Letter of Credit.

Financing for County departments may be secured by an irrevocable pledge by the County of Los Angeles, as authorized by the Board of Supervisors, to transfer general local government funds in the full amount of the financing, including interest or administrative fees, within 30 days of call.

All financing made through the County Float Loan Program is subject to final approval by the Board of Supervisors/Commission of Los Angeles County. Currently, there are no float-funded activities.

## **SECTION 108 ACTIVITIES AND ACCOMPLISHMENTS**

The Section 108 Loan Guarantee Program involves a Federal guarantee on local debt allowed under Section 108 of the Housing and Community Development Act of 1974, as amended. This section of the Act allows public entities such as the County to issue promissory notes through HUD to raise money for eligible large-scale community and economic development activities. HUD guarantees these notes, which are sold on the private market in return for a grantee's pledge of its future CDBG funds and other security for the purpose of debt repayment. This program is another funding source that is available to Participating Cities and County unincorporated areas to meet community development objectives throughout the Los Angeles Urban County.

It is important to note that the Section 108 Loan Guarantee Program is part of the CDBG program and is governed by the same set of Federal regulations. In the past, Section 108 funds have been used for a variety of projects including: the development of commercial retail, and office space; industrial development; roads, bridges, and sewers; and the construction of public facilities.

The CDC administers a total of \$15.9 million of Section 108 authority through two programs: the Countywide Section 108 Program (approximately \$13.9 million); and the Empowerment Zone Section 108 Program (approximately \$2.0 million).

In addition, any other "stand alone" Section 108 loan applications considered outside of these two programs are managed under the same loan application process.

### ***Countywide Section 108 Loan Program***

The Countywide Section 108 Loan Program currently has a \$13,955,000 loan guarantee balance that has been pre-authorized for drawdown by HUD. It has been established as a loan pool under a generic application, and since it has been approved and pre-authorized for drawdown, it will allow us to make loans in a shorter amount of time by not having to follow the conventional Section 108 loan application process that is outlined in the federal regulations. As a companion to the \$13,955,000 in Section 108 loan guarantees, the County also received \$1,000,000 in Economic Development Initiative (EDI) Grant funds to reduce the risk, such as through a loan-loss reserve, associated with making loans with the Section 108 proceeds.

### **Empowerment Zone Section 108 Program**

The County's \$2,000,000 Empowerment Zone Loan Program comprises approximately \$1,000,000 in Economic Development Initiative (EDI) Grant funds, and approximately \$1,000,000 in Section 108 loan guarantees approved by HUD for use in the Los Angeles County Empowerment Zone. Activities assisted under this program must benefit the Empowerment Zone, defined as the following five Census tracts: 5352, 5353, 5354, 5406, and 5407. Currently, there is no Empowerment Zone Section 108 loan activity.

### **Repayment of Section 108 Funds using CDBG Funds**

HUD provides loan funds requested by CDC under interim financing and then establishes permanent financing after a public offering is held. Interest only payments are made quarterly for loans funded from the interim funding facility. For loans established under the permanent financing mechanism, an interest only payment is made by February 1st and an interest plus principal payment is made by August 1st. Table III.1 shows the total amount of Section 108 funding allocated and repayments due during 2014–2015.

<b>Table III.1</b>				
<b>Section 108 Loan Repayments</b>				
Los Angeles Urban County				
2014–2015				
<b>Loan Recipient</b>	<b>Total Loan Amount</b>	<b>Type of Loan</b>	<b>Funding Mechanism</b>	<b>Total Loan Repayment</b>
City of Bell Gardens	\$5,000,000	Countywide	Permanent	\$568,987.70
City of Commerce	\$10,000,000	Stand Alone	Permanent	\$869,967.00
City of Culver City	\$2,020,000	Countywide	Permanent	\$134,166.50
City of San Fernando	\$3,000,000	Countywide	Permanent	\$344,540.15
Unincorporated West Altadena	\$2,300,000	Countywide	Permanent	\$192,236.40
County of Los Angeles La Alameda Project	\$8,020,000	Empowerment Zone	Permanent	\$735,211.20
County of Los Angeles South Health Center	\$8,367,000	Empowerment Zone	Permanent	\$944,596.35
County of Los Angeles Florence Parking Lot	\$850,000	Empowerment Zone	Interim	\$61,500.00
<b>Total</b>	<b>\$39,707,000</b>			<b>\$3,851,205.30</b> estimated payments

### **ELIMINATING SLUM AND BLIGHTING CONDITIONS**

Effective May 24, 2006, the HUD updated the CDBG regulations specific to the “Slum or Blight” national objective criteria. These changes required that for area designation, at least 25 percent of properties throughout the project area be determined blighted. Further, the revisions require that the slum or blighted designated areas be re-determined every 10 years. In compliance with the updated regulations, the following jurisdictions have designated slim/blight areas (SBAs) for eligible activities to eliminate identified conditions of blight:

1. West Altadena Community Redevelopment Area
2. La Mirada Merged Redevelopment Project Area
3. Whiteside Redevelopment Area
4. East San Gabriel Commercial Development Project Area
5. Lawndale Slum/Blight Area
6. Slauson-Overhill Slum/Blight Area

Details of these areas are discussed on the following pages.



## 2. La Mirada Foster Park Neighborhood Slum/Blight Area

Operating Agency:	City of La Mirada
Project Area:	Foster Park Neighborhood Slum/Blight Area
Slum/Blight Area Approval Date:	January 27, 2014
Slum/Blight Area Expiration Date (10-year Duration):	January 27, 2024

The City of La Mirada renewed its efforts to improve the Foster Park neighborhood through the amended extension of its slum/blight area (*formally entitled the La Mirada Merged Redevelopment Project Area*). Over the last ten years, the City has used CDBG funding to make improvements in the area, but there is still a need for the rehabilitation of residential properties and the investment in public infrastructure improvements. The new Foster Park Neighborhood Slum/Blight Area is primarily a single-family residential community of over 1,300 residential units and 1,092 parcels totaling approximately 230 acres. The area is located along the western border of the City, adjacent to the City of Santa Fe Springs. The project area is generally bounded by the Imperial Highway (SR-90) on the north, Valley View Avenue on the east, the back property line of the residential properties generally fronting Bora Drive and Plume Drive on the south, and Marquardt Avenue on the west.



In 2012, the City conducted a parcel-by-parcel survey and a blight analysis of the neighborhood area. The results indicated that over half (50.9%) of the parcels in the area had poorly maintained buildings including cracks in walls, excessive peeling paint, windows needing repair, and deteriorated or sagging roofs or garages with flat or low-pitched roofs. The City's analysis indicated that flat roofs are an obsolete design resulting in poor drainage, leaks and eventual dry rot of roofing material. Almost half (47.3%) of the parcels in the area had garages built with flat roofs.

The City's survey of the area's infrastructure also indicated issues such as poor or inadequate storm drainage systems, the need to reconstruct or resurface roadways, deteriorated curbs, gutters, and driveway aprons, as well as the need to install sidewalks and curb ramps where they were missing. According to the survey, 445 residential parcels or 40.8 percent of the parcels lacked sidewalks. Some neighborhood blocks also lack ADA-compliant curb ramps, required to accommodate residents with disabilities.

To eliminate and abate the blighted housing conditions, the City will continue to implement their Home Improvement Program. The program is designed to assistance low- to moderate-income home owners with the correction of code violations and the repair of deteriorated or substandard housing conditions. The program utilizes financing vehicles such as emergency grants and a low interest deferred loans.

The City will also continue to maintain its Code Enforcement program providing on-going enforcement of the City's local municipal codes pertaining to building and zoning violations. The City's Code Enforcement Officer will work with residents and business owners to eliminate blight and improve the appearance and safety of the community by investigating code violation issues. Through this focused enforcement effort, the City seeks to address the declining conditions identified in the Slum/Blight area.

The City's Public Works Department will implement a multi-year capital improvement program to significantly upgrade the area's infrastructure. The capital improvement projects planned will include the resurfacing of streets, installation of sidewalks and ADA-compliant curb ramps, removal and replacement of curbs and gutters, and the installation or repair of storm drains.

### 3. Whiteside Slum/Blight Area

Operating Agency: CDC, Economic and Housing Development Division  
 Project Area: Whiteside Slum/Blight Area  
 Slum/Blight Area Approval Date: July 2009  
 Slum/Blight Area Expiration Date (10-year Duration): July 2019

The Whiteside Slum/Blight Area consists of approximately 171 acres and is located within a portion of the City Terrace area of unincorporated East Los Angeles. The area is generally bounded by the City of Los Angeles communities of Boyle Heights on the west and Lincoln Heights on the north, the City of Monterey Park on the east and unincorporated County territory to the south. The street boundaries include Indiana Street to the west, Valley Boulevard to the north, Eastern Avenue to the east and the 10 Freeway to the south. Major streets that traverse the Survey Area include Herbert Avenue, Medford Street, Fowler Street, and Whiteside Street.



Industrial land uses represent the largest portion of the Survey Area acreage at 61 percent. Residential land uses, both single- and multi-family, represent seven percent of the acreage and commercial retail and office uses represent six percent of the acreage. The remaining acreage is represented by vacant land at three percent, public land uses at two percent and public rights-of-way at 21 percent.

Physical deterioration of buildings can be seen in 171 of the 292 buildings in the Project Area; meaning 59 percent of the buildings were identified as being physically deteriorated. In addition, of

the 294 parcels in the Project area, 270 are assessed property taxes. At the time of the study, 70 percent of the parcels remained stagnant with respect to assessed property value, only increasing between zero percent and two percent annually. Eight percent of the parcels showed a decrease in assessed valuation and only 22 percent increased by more than two percent annually. During the same time frame, property assessments in the County as a whole increased by an average of eight percent per year.

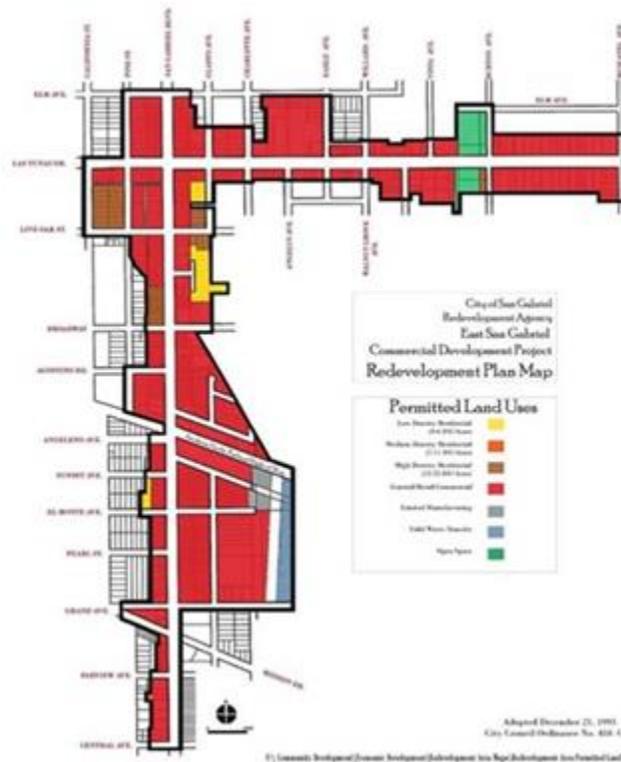
The specific strategies proposed to improve and alleviate the slum/blight conditions in the area include land acquisition and assembly, targeted business recruitment, infrastructure improvements and providing sound development.

### 4. East San Gabriel Commercial Development Project Area

Operating Agency:	City of San Gabriel
Project Area:	East San Gabriel Commercial Development Project Area
Slum/Blight Area Approval Date (Designation):	June 25, 2010
Slum/Blight Area Expiration Date (10-year Duration):	June 25, 2020

The CDBG SBA encompasses the East San Gabriel Commercial Development Project Area, the city’s only redevelopment project. It incorporates two commercial corridors along San Gabriel Boulevard between Central Avenue on the south and East Elm Avenue on the north (1 mile), and along Las Tunas Drive between California Street on the west and North Muscatel Avenue on the east (1.7 miles) to the city limits. The area also encompasses other smaller streets and contiguous streets off of the major arterials. On the eastside of the area and adjacent to the commercial corridors is an unincorporated area of Los Angeles County.

It encompasses approximately 143.75 acres and consists of 453 parcels and represents 5.5% of the total city acreage.



The primary goals of the SBA are to: eliminate blighting conditions by providing needed public improvements; mitigate the effects of building deterioration, age and obsolescence; correct problems of impaired investments due to depreciated or stagnant property values.

### 5. Lawndale Slum/Blight Area

Operating Agency:	City of Lawndale
Project Area:	Lawndale SBA: Project Area 1
Slum/Blight Area Approval Date (Designation):	November 9, 2010
Slum/Blight Area Expiration Date (10-year Duration):	November 9, 2020

SBA 1 is located approximately between 145th Street and Marine Avenue, and between Burin Avenue eastward to approximately the midpoint between Hawthorne Boulevard and Larch Avenue. While SBA 1 comprises both residential and commercial properties, the vast majority of the deficiencies are situated on the commercially zoned sites. This area contains 70 parcels, with 22 parcels containing blighting conditions.



Many of the commercial properties are older structures with varying levels of maintenance. Most commercial properties lack the required on-site parking for the conducting of business. Many properties are dated in appearance, which when combined with deferred maintenance and poorly performed repairs, serves to detract from the appearance of the area. Signage is mixed, and in many instances not professionally prepared or installed, old or poorly maintained.

Additionally, there are a number of vacant facilities within the proposed Area 1. As a major arterial, the boarded up and vacant structures deter from the desired appearance of the city's major commercial corridor. In order to address these conditions, the City would like to perform CDBG funded façade renovations, address signage programs, or assist in providing some form of economic assistance to facilitate the occupancy of vacant commercial properties.

## 6. Slauson-Overhill Slum Blight Area

Operating Agency:	CDC
Project Area:	Slauson-Overhill SBA
Slum/Blight Area Approval Date (Designation):	July 1 2012
Slum/Blight Area Expiration Date (10-year Duration):	July 1 2022

The Slauson-Overhill SBA Project incorporates the commercial corridor of Slauson Avenue and is bounded between La Brea Avenue on the west and Angeles Vista Boulevard on the east for about ½ mile along Slauson Avenue. Although it encompasses other smaller streets and contiguous streets off of the major arterial of Slauson Avenue (Mansfield Avenue to the south, Heatherdale Drive to the north), the main theme and central focal point of the area is between the major streets of Slauson Avenue and Overhill Drive (hence the name Slauson-Overhill SBA).



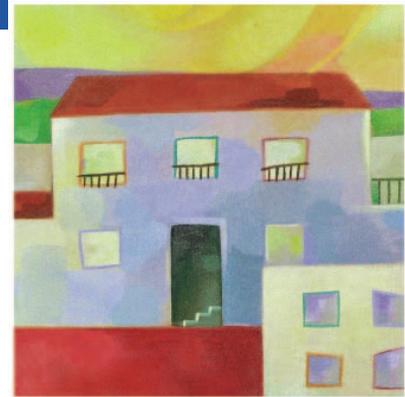
The primary concern in the area was property on the north side of Slauson Avenue between Angeles Vista Boulevard and Overhill Drive. This property had once been an active center for the community with a major supermarket and drug store and related small stores. The location is a prominent one on the crest of a hill and has become an eye sore with a relatively low-activity public storage facility in the former supermarket building as an anchor use that does not adequately draw customers to the small stores. This lack of a community center exists for several blocks, thus the survey area extends along Slauson Avenue from Angeles Vista Boulevard to South La Brea Avenue on the west.

Federal regulations require that for an area to be deemed blighted, at least 25 percent of the properties throughout the area must experience one or more blighting conditions. The parcels deemed physically blighted are shown in the map. Thirteen (13) properties, or 38.2 percent of the properties in the survey area, are deemed blighted.

The project area was selected because of visible signs of economic and physical decline along this once-prominent commercial corridor. The Slauson/Overhill SBA project will assist in addressing several slum and blight issues in the area by funding infrastructure improvements, promoting economic reinvestment and improve the overall appearance of existing buildings and streets. To reduce or eliminate these blighting conditions, the Community Development Commission (Commission) will use CDBG funds to:

1. Provide financial assistance to businesses to encourage a better mix of uses and a more active use of the area by local residents.
2. Provide improvements to pedestrian amenities along Slauson Avenue to create a safer, more inviting and walkable street.
3. Provide façade improvements to existing commercial buildings to correct code violations and attract customer

## Section IV: HOME Narratives



## **IV. HOME NARRATIVES (AP-90)**

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### **A. INTRODUCTION**

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Los Angeles County is an Urban County-participating jurisdiction for HUD's HOME Investment Partnerships (HOME) Program. It receives an annual formula allocation of HOME funds that can be used to promote affordable housing in the County through activities such as homeowner rehabilitation, homebuyer activities, rental housing development, and tenant-based rental assistance. CDC administers the HOME Program for the County in unincorporated areas and in 49 participating cities.

HOME activities have specific requirements such as the 25 percent match with non-federal funds for HOME dollars allocated to projects. Eligible activities include homebuyer assistance and rehabilitation of owner occupied properties. Homebuyer programs are structured for acquisition, acquisition and rehabilitation, and development of affordable homes. Rental housing is assisted through the development of new projects, as well as rehabilitation and/or acquisition of existing rental housing units.

### **AVAILABLE FUNDS**

The new program year (2014–2015) will begin on July 1, 2014. The 2014–2015 new HOME allocation totals \$6,682,260.

### **Federal Investment Criteria**

Federal regulations require CDC to apply the following criteria to HOME funds:

- Beneficiary incomes must not exceed 80 percent of area median income (AMI), adjusted for household size. CDC policy targets 20% of the units for renter households earning at or below 50 percent of AMI.
- Up to 10 percent of the grant can be spent on administration and planning.
- At least 15 percent is set-aside annually for projects by eligible Community Housing Development Organizations (CHDOs).

### **B. ELIGIBLE ACTIVITIES**

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The following eligible activities will be implemented with HOME funds in 2014–2015:

- HOME Administration
- Development of Rental and For-Sale Housing
- Direct Homeownership Assistance

- Multi-Family Rental Acquisition and Rehabilitation, Including Refinancing and Debt Reduction

Please see **Volume II** of this Annual Action Plan for specific details regarding these activities.

## **ELIGIBLE USES OF CHDO FUNDS**

- Acquisition and/or rehabilitation of rental housing
- Development of affordable rental housing
- Acquisition and/or rehabilitation/new construction of homebuyer properties
- Direct financial assistance to purchasers of HOME-assisted housing sponsored or developed by a CHDO with HOME funds
- Project related expenses

## **C. ADDITIONAL INFORMATION ON USE OF HOME FUNDS (AP-90)**

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### **OTHER FORMS OF INVESTMENT**

CDC does not use other forms of investment. CDC does not operate the Tenant-Based Rental Assistance (TBRA) program.

### **HOMEBUYER PROGRAMS**

The HOME loans will be used in combination with all of CDC's homeownership programs. CDC currently uses HOME funds to facilitate the purchase of existing and newly constructed housing by issuing HOME loans to eligible homebuyers. CDC also offers a variety of homeownership programs that assist a broad range of income groups throughout the County. HOME loans will be available to applicants of these programs who meet HOME eligibility requirements, namely, household income does not exceed 80 percent of AMI and the home is located in one of the 49 participating cities or the unincorporated areas.

CDC requires all homeownership applicants to participate in homebuyer education programs that cover all aspects of owning a home, with emphasis on post-purchase education addressing foreclosure prevention, predatory lending, and loss mitigation. All recipients of HOME funds will be required to attend these programs in order to ensure their suitability to undertake and maintain homeownership.

CDC implements an active marketing program to promote and solicit applicants for the various homeownership programs. As part of continued marketing efforts, the availability of HOME loans will be included in information that is disseminated throughout the County. The marketing will be expanded to include residents and tenants of mobile home parks, public housing, as well as families assisted by public housing agencies. Special efforts will be made to coordinate with the Housing

Authority of the County of Los Angeles (HACOLA) self-sufficiency programs for public housing residents and Section 8 recipients who are ready to transition from public assistance to homeownership.

## **RECAPTURE PROVISIONS FOR HOMEBUYER ACTIVITIES**

CDC provides second trust deed financing to homebuyers through its Homeownership programs. Payments of principal and interest are deferred unless the property is sold or transferred. CDC conducts ongoing compliance monitoring in order to ensure that homebuyers maintain the housing as their principal residence during the affordability period.

CDC will recapture HOME funds from the net proceeds of the sale of the property, if the property is sold or otherwise transferred during the affordability period. Recaptured funds are utilized for eligible activities under the HOME program. CDC shares equity with the borrower and recaptures a portion of any home appreciation at the time of sale. CDC appreciation share is based upon the affordability period: 55 years for newly constructed units that also receive former redevelopment funds and 20 years for all other properties, regardless of the amount of HOME investment.

When the net proceeds are sufficient to repay both CDC's HOME investment and the homeowner's investment in the home, CDC will recapture a share of the net proceeds that is proportionate to the amount provided by the homeowner and CDC for the original purchase reduced in accordance with the length of time the owner held the property.

CDC will recapture the full HOME investment unless the net proceeds are insufficient to repay both the Note and the Borrower's investment in the Property. In such cases, the Borrower shall receive the full amount of Borrower's investment and the balance of the net proceeds shall be paid to CDC. Net Proceeds is defined as the sale price minus loan repayments and closing costs. Homeowner investment includes down payment, payments to the principal balance, and cost to the homeowner of eligible improvements made to the property after purchase. In the event of foreclosure, CDC will attempt to recoup its HOME investment to the extent that there are proceeds available.

## **RECAPTURE PROVISIONS THAT ENSURE AFFORDABILITY**

CDC enforces affordability restrictions by imposing deed restrictions and covenants. CDC conducts ongoing compliance monitoring in order to ensure that homebuyers maintain the housing as their principal residence during the affordability period. CDC also utilizes written agreements that specify the recapture provisions to be used at the time of sale and the actions taken should the affordability period not be met. HOME funds garnered from recapture are used to assist other homebuyers.

If affordability periods are not met for homeownership projects, CDC has guidelines in place for recapturing the loan. CDC will use 2014–2015 HOME funds to support a first-time homebuyer program, and will impose recapture requirements for affordability periods that are not met. HOME funds garnered from recapture are used to assist other homebuyers.

CDC may use criteria, including first-time homebuyer qualifications and terms of affordability, which are more restrictive than the minimums prescribed by HOME Program regulations.

### ***Affordability Periods***

The HOME program sets affordability periods for the affordable housing that it assists. These periods are based on whether the project is new construction or existing housing. The County must control the sale/resale of any homebuyer property through either resale or recapture provisions as set forth in §24 CFR 92.254. Table IV.1 shows these periods.

<b>Table IV.1</b>	
<b>Affordability Periods</b>	
Los Angeles Urban County 2014–2015	
<b>Type of Assistance</b>	<b>Affordability Period</b>
HOME Loans	20 Years
Newly constructed	55 Years

## **FINANCING**

CDC will loan HOME funds for debt reduction or permanent financing in order to facilitate development of new affordable units in acquisition and rehabilitation projects or to ensure continuing or increased affordability. The cost of rehabilitation must be at least one-half the cost of the proposed existing debt reduction (this requirement may be appropriately modified at the discretion of the Executive Director or his designee).

HOME funds will not be used to refinance multifamily loans made or insured by any Federal program (including HOME) and will be limited to projects in the unincorporated areas of the County. A review of property management practices must demonstrate that disinvestment in the property has not occurred, that the long term needs of the project can be met and that the feasibility of serving the targeted population over an extended affordability period can be demonstrated.

## **AFFIRMATIVE MARKETING POLICY AND PROCEDURES**

CDC's policy is to disseminate information to the public regarding fair housing laws and its own guidelines for participation in the HOME Program. In accordance with federal regulations (24 CFR 92.351), the CDC adopted an affirmative marketing policy and procedures. The CDC is committed to equal opportunity in housing choices in the local housing market without discrimination based on race, color, religion, sex, and national origin.

CDC is also committed to affirmative marketing, which is implemented in the HOME Program through a specific set of steps that the CDC and participating groups follow.

### ***Informing Affected Parties***

CDC will inform the public, potential tenants, potential homebuyers, and property owners about Federal fair housing laws and the affirmative marketing policy using the following items:

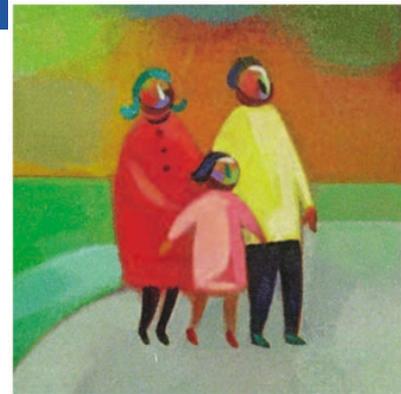
- Equal Housing Opportunity logotype or slogan in press releases, news advisories, solicitations for owners and in all written communications
- Special news releases in local neighborhood and ethnic newspapers and public service announcements in the local electronic media
- Meetings to inform owners regarding program participants

CDC has established procedures to ensure that owners of rental housing developments assisted by the HOME Program solicit applications from persons in the housing market area who are not likely to apply for the housing without special outreach. The owners will solicit applications through such locations as community-based organizations, places of worship, employment centers, fair housing groups, or housing counseling agencies.

### **MONITORING AND EVALUATION**

CDC has established monitoring procedures to assure that each owner of rental housing adheres to the established requirements and practices in order to carry out the affirmative marketing procedure. The effectiveness of CDC's affirmative marketing actions will be evaluated annually and CDC will take corrective actions if it finds that property owners fail to carry out required procedures. CDC will inform owners of the affirmative marketing requirements and ways to improve current procedures. Owners who fail to meet the requirements or to make suggested improvements will be disqualified from future participation in the HOME Program.

## Section V: ESG Narratives



## V. ESG NARRATIVES (AP-90)

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### A. INTRODUCTION

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The Los Angeles Homeless Services Authority (LAHSA) is an independent unit of local government (a Joint Powers Authority) created by the City and County of Los Angeles. LAHSA was created to provide leadership, advocacy, planning, and management of program funding within the Los Angeles Continuum of Care (LA CoC). LAHSA is governed by a ten-member Board of Commissioners, five of whom are appointed by the Mayor and confirmed by City Council, and one by each of the five County Supervisors. Per §578.7 of the HEARTH Act, the LA CoC is in the process of revising and updating its governance structure and accompanying policies and procedures where appropriate.

As a lead entity administering homeless funds, LAHSA is responsible for the planning process for the LA CoC. The LA CoC comprises the County of Los Angeles except for the cities of Pasadena, Glendale, and Long Beach which have their own CoCs. The LAHA Commission sets funding priorities and policy for homeless programs administered by LAHSA.

### AVAILABLE FUNDS

The new program year (2014–2015) will begin on July 1, 2014. Total ESG funds available in 2014–2015 are \$1,766,718.

Table V.1 estimates the amounts and percentages of ESG funds to be allocated to activities. The following are preliminary allocation to eligible activities. Final allocation recommendations will need to be presented to LAHSA Commission for approval.

<b>Table V.1</b>		
<b>Proposed Use of Funds by Activity</b>		
Los Angeles Urban County 2014–2015		
<b>Eligible Activity</b>	<b>Amount</b>	<b>Percent</b>
Street Outreach	\$102,770	5.82%
Emergency Shelter	\$1,132,610	64.11%
Homelessness Prevention	\$0	0%
Rapid Re-Housing	\$282,347	15.98%
HMIS	\$116,487	6.59%
Administration	\$132,504	7.5%
<b>Total</b>	<b>\$1,766,718</b>	<b>100.0%</b>

HUD requires that the grantee provide a 100 percent match for ESG funding. Funds provided through the Supportive Housing Program (SHP) and County General Funds to LAHSA will provide 100 percent of the match requirement for the ESG funds.

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## **B. USE OF ESG FUNDS**

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LAHSA proposes to use the 2014–2015 ESG allocation to meet the objectives of the Stewart B. McKinney Homeless Assistance Act as amended by the Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act) and the homeless needs, goals, and objectives identified in the Consolidated Plan.

The ESG program ensures that homeless persons have access not only to safe and sanitary shelter but also to supportive services and other kinds of assistance needed to improve their situations. The program also intends to reduce homelessness through the funding of rapid rehousing and diversion. For the first time in twenty years, the Emergency Shelter Grants program was streamlined and reconfigured by the HEARTH Act. Now named the Emergency Solutions Grants program (ESG), the intent of the Act is to build upon the existing Emergency Shelter Grants program while placing more emphasis on homelessness rapid re-housing and prevention activities by expanding eligible activities, such as housing relocation and stabilization services and short -term rental assistance to prevent people from becoming homeless and/or assist them to move quickly from homelessness into permanent housing. HUD has also prioritized the importance of aligning ESG with other HUD programs (CDBG, HOME, and the Housing Choice Voucher programs).

The HEARTH Act also consolidated the three separate homeless assistance programs (Supportive Housing Program, Shelter Plus Care, and Moderate Rehabilitation/Single Room Occupancy) administered by HUD under the McKinney-Vento Homeless Assistance Act into a single grant program, now called the Continuum of Care Program (CoC).

### **PROPOSED USE OF ESG FUNDS**

Given the shortage of funds for emergency shelter and services and in response to extensive Countywide public participation in planning, the highest priority for the use of ESG is to strengthen and enlarge the network and referral systems to emergency beds and services in order to address the needs of chronically homeless individuals and families, while placing increasing emphasis on homelessness prevention and rapid re-housing activities.

Six (6) programs are proposed to be funded with ESG funds to meet this priority:

1. **Emergency Shelter and Service Program**
  1. **Winter Shelter Program**
  2. **Westside Day Shelter and Service Center**
  3. **Emergency Response Team**
  4. **Family Solutions System (Rapid Re-Housing)**
  5. **Homeless Management Information System (HMIS)**

## **1. *Emergency Shelter and Service Program***

The programs funded under this component provide temporary crisis housing and services that are designed to be the first step in the transition of homeless individuals and families from sleeping in places not meant for human habitation to appropriate housing. Crisis housing provides safe, temporary housing and services free of charge which help homeless individuals and families to stabilize and gain access to the supportive services they need to obtain permanent housing. The length of stay in crisis housing is designed to be flexible to meet the needs of clients and can range from 2 weeks up to 90 days. On a case-by-case basis, clients may remain for a period longer than ninety days if they require a longer period to accomplish a specific goal.

LAHSA selects subrecipients through a competitive Request for Proposals (RFP) process. Through these programs, the agencies provide a range of services including supportive services, short and medium term crisis housing for homeless individuals and families.

## **2. *Winter Shelter Program***

LAHSA has administered the Winter Shelter Program (WSP) since 1994. The program is funded by the City and County of Los Angeles with the support of the California National Guard providing shelter sites at armories. The 2013-2014 Program Year consisted of a total of 1491 beds at 20 sites throughout the City and County of Los Angeles, providing emergency shelter to 6,000 homeless individuals. The WSP offer emergency shelter, two meals a day, case management, and other supportive services to the most service-resistant persons experiencing homelessness during the cold and wet weather months in Los Angeles County. Many of these clients do not typically access shelters and would be left to endure life threatening situations in the winter, if the WSP did not provide food warmth and other services. In order to mitigate the effects of reduced funding, programs opened with staggered start dates to provide maximum coverage County-wide. Each 2013-2014 WSP program operated for a 91-day period from November 2013 to March 2014. LAHSA will administer the WSP for the 2014-2015 Program Year.

## **3. *Westside Day Shelter & Services Center***

Day Shelter & Services Centers are the entry points for many homeless people in the CoC funded system of services and housing. The Westside Day Shelter & Services Center is a one-stop full service center that provides for the emergency needs of food, clothing, showers, hygiene supplies, transportation, mail and message service, case management, money management and employment assistance, benefits advocacy and access to storage, crisis housing and permanent housing. Each client's eligibility for services is assessed and documented in accordance with ESG regulations and enrollment and service provision is tracked the HMIS system. Once these basic needs are met, clients receive a range of supportive services and long term case management in order to focus on gaining residential, emotional, and income stability through assistance obtaining shelter, transitional and permanent housing, employment, and medical/health and/or substance abuse counseling. In

addition to the array of services available, clients may remain at the Day Shelter & Services Center during all the hours that the center is open. The measurable outcomes sought: (1) 65% of the total number of participants will exit the program into emergency shelter, transitional housing or permanent housing programs, and (2) 35% of participants will be linked to services addressing their specific conditions.

#### **4. *Emergency Response Team***

LAHSA utilizes its Homeless Services Department's Emergency Response Team (ERT) as one strategy to outreach and access the needs of homeless individuals and families. The ERT is comprised of nine (9) outreach workers who perform street outreach throughout the County of Los Angeles and respond to requests for assistance from citizens, local businesses, neighborhood groups and legislative offices to homeless persons residing on the streets. ERT team members work to build trusting relationships with homeless persons living on the streets and in encampments, perform assessments for homeless persons in the field, and link them to shelter and supportive services that are appropriate to meet their needs.

The ERT works in collaboration with Los Angeles County Departments of Mental Health, Public Social Services, Public Health, Adult Protective Services and Health Services and local service providers as part of a Multi-Disciplinary Team approach to divert persons living on the streets to health, wellbeing and other resources. The Multi-Disciplinary (Interagency) Team targets the chronically homeless, living in locations with extensive encampments concentrated over specific locations which may pose health risks to the community.

#### **5. *Family Solutions Centers (Rapid Re-Housing)***

In response to the HEARTH ACT, and ESG guidelines, LAHSA, in collaboration with Los Angeles City and County is building regional systems of care to provide coordinated assessments for the receipt of homeless services, prevent homelessness by helping families retain their current non-shelter housing, or divert people to housing options other than homeless shelters while helping families remain within their communities. The coordinated assessment system is modeled after the Family Transitions Project (FTP) which improved coordination between family homeless service providers and resulted in more families being diverted away from homelessness and being rapidly re-housed into permanent housing.

Building on the success of the FTP, the Family Solutions System provides coordinated entry, assessment, and housing and supportive services interventions to homeless families and families imminently at-risk of homelessness across the various regions of Los Angeles County. In collaboration with mainstream resources and targeted homeless resources, this new integrated County-wide system provides the appropriate level of services and housing to each family in need. The ultimate goal of this coordinated system is to divert families from the homeless system and to end a family's homelessness as rapidly as possible. As part of this process, the LA CoC is also

developing a systematic approach to address the specific needs of single adults and youth. Launched in February 2013, the system is already showing great success at rapidly re-housing homeless families and diverting them from the shelter system. Over 400 families have secured housing since implementation of the system's "front doors" – The Family Solutions Centers (FSC).

Families receive a standardized assessment and a specific housing plan that includes tailored services consistent with a progressive case management approach. Families who are at the shelter door or seeking shelter receive diversion assistance back to family and friends, if deemed appropriate. Families with no place to stay are prioritized for entry into shelter and transitional housing. For those clients in the homeless system, ESG will fund rapid re-housing activities with the goal of reducing length of stay in shelter and transitional housing and providing housing retention services to clients once they are placed in permanent housing. ESG-funded activities will include assessment of clients, assigning the most appropriate services and/or services intervention, support and advisory services such as housing search assistance, mediation, transportation, and referrals to long-term housing programs and other mainstream resources. The program also provides financial assistance for security deposits, moving expenses, utility deposit and payment in arrears, and short-term rental assistance.

It is anticipated that this program will assist 100 households throughout the 2014-2015 Program Year. The entire system is coordinated and monitored by LAHSA's Family System Integration Manager who works with providers to prioritize families, monitor rapid exits to permanent housing and coordinate non-ESG leveraged funding (Section 8 vouchers, First 5 LA funds, LA County Homelessness Prevention Initiative Funds, Department of Public Social Services CalWORKS Welfare-to-Work funds).

## **6. Homeless Management Information System (HMIS)**

The Homeless Management Information System (HMIS) is mandated by HUD to provide information about the demographics, needs, and program outcomes of a jurisdiction's homeless population. Per the HEARTH Act, expenditures for HMIS are allowable. Budgeted activities support the mandatory participation of all ESG recipients. HMIS responsibilities include general system oversight and agency training on ESG data element requirements, as well as data quality support and data reporting for the program providers and the CoC. These resources allow the County and LAHSA to comply with the HEARTH Act regulatory obligation to enter data for all ESG-funded recipients into HMIS and that the above-mentioned recordkeeping and evaluation requirements are met.

## **C. WRITTEN STANDARDS FOR PROVISION OF ESG ASSISTANCE**

1. Standardized policies and procedures for evaluating individuals' and families eligibility for assistance under ESG.

- LAHSA is testing a common screening tool to provide “right-sized” intervention (including the types of services needed, amount of services, and a recommended length of time a participant can receive services) to each household in the Family Solutions System. City and County-funded FSCs will have an MSW and Housing Stabilization experts to ensure the appropriate ESG funded intervention for each client in the program, whether diversion or entry into shelter system followed by rapid re-housing.
6. Standardized policies and procedures for coordination among emergency shelter providers, essential service providers, homeless prevention and rapid re-housing assistance providers, other homeless assistance providers, and mainstream service and housing providers.
- 211 LA County serves as the initial access point for families and screen callers for basic eligibility for diversion, rapid re-housing, shelter or transitional housing and refer to the FSCs. The FSCs will also collaborate with First 5 LA rental assistance agencies and provide them with training to use the same standardized assessment tool. Operations procedures are currently under development.
  - Department of Public Social Services has allocated four (4) Homeless Case Managers and dedicated liaisons at DPSS Line Operations Division to assess all families in the program for CalWORKS eligibility, assist with resolving sanctions, and coordinate appointments for clients for other DPSS offices/divisions.
  - City of Glendale and Pasadena will coordinate referrals and help families move back into original communities.
  - The program will also coordinate referrals with the Supportive Services for Veteran Families (SSVF) program.
  - ESG activities will leverage case management/housing stabilization funding and services through County-funded FSC sites. FSC sites will work with/train Emergency Shelters and Transitional Housing programs in the region to educate them on rapid re-housing to help reduce lengths of stay and target the appropriate populations. Site staff will work closely with other County-funded housing and services programs (each site will have a joint MOU with other programs in the region that provide housing and services).
7. Standardized policies and procedures for determining and prioritizing which eligible families and individuals will receive homelessness prevention assistance and which eligible families and individuals will receive rapid re-housing assistance.
- 211 will utilize a priority tool designed to guide appointment scheduling so that families with the most severe housing crisis are prioritized in scheduling.
  - FSCs complete a standardized assessment which includes a housing scoring tool that assists in the development of the family’s housing plan; and is designed to measure the severity of housing barriers each individual family faces.

- Rapid Re-Housing clients must meet HUD’s Category 1 Literally Homeless or Category 4 Fleeing or attempting to flee domestic violence definitions. Clients must be at or below 30% AMI and be able to maintain housing once the assistance period ends.
  - Prevention clients must meet HUD’s Category 2 definition for immediately at-risk of homelessness. Clients must be at or below 30% AMI.
8. Established standards for determining the share of rent and utilities costs that each program recipient must pay, if any, while receiving homelessness prevention or rapid re-housing assistance.
- The Family Solutions System’s assistance is based on providing “the least amount of assistance for the least amount of time while providing enough initial support to ensure families are able to maintain their housing.
  - Families or individuals placed into housing may receive security deposit equivalent to two (2) months rent, move-in assistance and short-term rental assistance (families may be eligible to receive up to 6 months of rental assistance with service providers utilizing a step-down approach to issuing rental assistance to ensure families are able to pay the full amount of rent at the end of the assistance period.
9. Established standards for determining how long a particular program participant will be provided with rental assistance and whether and how the amount of that assistance will be adjusted over time.
- The Family Solutions System is designed on a “progressive engagement” model, intended to provide as little support as needed to divert or re-house households quickly and reserve resources as much as possible for other households, while allowing for the option of increased assistance if needed.
  - The Short-term assistance period is designed to ensure households will be in a position to retain their housing after the assistance period ends.
  - Families must score in the low to low-moderate barrier range on the housing scoring tool to be eligible for rapid re-housing assistance.
10. Established standards for determining the type, amount, and duration of housing stabilization and/or relocation services to provide a program participant, including limits, if any, on the homelessness prevention or rapid re-housing assistance that each program participant may receive, such as the maximum amount of assistance, maximum number of months the program participant receives assistance; or the maximum number of times the program participant may receive assistance.

- Providers will utilize the standardize assessment and housing scoring tool to help determine the level of assistance necessary to stabilize the family’s housing crisis. Generally, families scoring in the low to low-moderate barrier range will be provided with 3-9 months of housing stabilization case management. Families scoring higher will be referred to interim housing which provide longer-term stays so that the family will be able to address barriers which impact their housing stability.
- Families qualifying under the prevention component of the FSS are eligible for housing stabilization case management only.
- Families who qualify under the rapid re-housing component will be eligible for security deposits (not to exceed the equivalent of two (2) month’s rent); rental assistance not to exceed six (6) months; utility deposits, arrearages, and ongoing payments; rental application fees; moving assistance; and crisis housing in the form of motel vouchers not to exceed thirty (30) days.

## **D. PROJECT SELECTION, FUNDING ALLOCATION, AND MAKING SUB-AWARDS**

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### **PROJECT SELECTION**

Funds are distributed to agencies using a competitive bid process. Agencies interested in obtaining funding are asked to submit core agency documents on a Request for Qualification (RFQ) process. Once an agency successfully submits required documents and passes through the RFP phase, they are eligible to participate in the competitive bid process when a Request for Proposals (RFPs) is released. Agencies requiring assistance in obtaining RFQ documents will be redirected to LAHSA’s community partners who can assist these agencies as needed to obtain core documents and build foundational agency capacity.

In response to an RFP announcement by LAHSA, agencies may submit a proposal for the program(s) specified. A Quality Review panel, comprised of identified community experts in the field of homeless services, reviews and scores proposals submitted based on the scoring criteria in the RFP. LAHSA staff present the finalized list to the LAHSA Board of Commissioners, based on recommendations made by the Quality Review Panel. LAHSA staff facilitates this process. The majority of RFP’s for LAHSA programs are released on a three-year cycle. The CoC Program has an annual RFP cycle.

In some instances, local governmental discretionary funds may be required to be spent in a specific manner in a particular geographic region. In such cases, the funds do not go through a competitive bid process. Rather, the funder may identify a specific service to be provided, as well as an agency to provide the service. In such cases, LAHSA facilitates the process by requesting the identified agency successfully complete the RFQ and submit the required core documents. Once approved, the agency is able to provide the requested services.

In emergency situations, such as a natural disaster or an emergency agency closure, it is necessary to deviate from the standard RFP protocol and secure a service provider that can meet the immediate need. In such an event initial consideration will be given to those agencies that have completed the annual RFPQ process and have a passing Fiscal and Programmatic Risk Assessment score from LAHSA's Compliance Department. Additional consideration will be given based on population served, program design, geographic location, and years of experience.

LAHSA's Policy and Procedures Manual does allow "sole sourcing" when the following conditions exist:

The item or service is only available from a single source or is copyrighted or legally owned by that source;

1. The item or services required is only available from a single source or is copyrighted or legally owned by the source.
2. The item, supply or professional services required is so specialized or unique so as to make identification of appropriate competitive bidders extremely difficult or impossible to find.
3. The procurement represents the augmentation of current services provided by specific vendor and utilization of another source would be impractical and inefficient to the process or deliverable.
4. The needs of LAHSA are urgent and a formal RFB process would create significant hardship or jeopardy to LAHSA;
5. An emergency exists that seriously threatens the public health, welfare, or safety of staff or clients or immediately endangers property.

### ***Review Criteria***

The evaluation of projects proposals is conducted in two (2) phases. The first phase is a threshold review conducted by LAHSA staff to ensure that the agency submitting the RFP has completed and passed the RFP process and submitted core documents. This ensures proposer and project eligibility per HUD requirements. At this phase, the proposal is also reviewed for completeness, and curable technical deficiencies are addressed at this time. The second phase is a Quality Review based on the requirements of the RFP and the Quality Review panel is convened by LAHSA to review, score and rank the proposals. A proposal must receive a minimum score of 75 points in order to be included in the ranking of projects recommended for funding. The Ranking List indicates that the projects included on the list are deemed eligible for funding under the RFP, and does not guarantee that the proposal will be recommended for funding or awarded a contract.

## **MAKING SUB-AWARDS**

LAHSA subcontracts procured funds to agencies using the competitive bid process described above.

RFP's issued by LAHSA detail programming and funding source requirements. The application, appeal, scoring, and award processes are also outlined in the RFP.

### ***Funding Priorities***

As outlined above, emphasis is placed on rapid re-housing activities and homeless prevention/diversion efforts while strengthening and enlarging the network and referral systems to emergency beds and services in order to address the needs of chronically homeless individuals, families, and youth.

These proposed activities will enable individuals and families to receive the most appropriate service needed and prevent needless entry into the shelter system. These activities will rapidly move those who do enter the shelter system into stable housing more quickly by directing them to the correct type of service for their need. ESG funding administered by LAHSA will provide financial assistance to people who are “literally” homeless, with no alternative housing options, financial resources or support networks.

To increase the effectiveness of limited resources, LAHSA will work with funded agencies to closely evaluate each program and ensure the appropriate amount of support in order to maximize the number of people and households assisted. As demonstrated through FTP and HPRP, assisting families and individuals by providing the right type of intervention, assistance and service in homelessness prevention and rapid re-housing activities decreases shelter stays and increases movement into stable housing.

To ensure that the County's funding priorities align with national goals established in the Federal Strategic Plan to Prevent and End Homelessness and the HEARTH Act as well as meet the needs of the LA CoC, LAHSA has adopted Funding Principles that include recommendations from the LA CoC Coordinating Council (elected leadership of Homeless Coalitions representing each of the Continuum's eight Service Planning Areas). These Funding Principles have been approved for Continuum use by the LAHSA Board of Commissioners. LAHSA is committed to funding LA CoC programs whose performance closely meets or exceeds the highest performance standards outlined below:

- Fund programs with a housing emphasis; requested service dollars do not exceed 20%;
- Fund programs that target chronically homeless, veterans, families and youth;
- Fund programs that are fully utilizing the Homeless Management Information System (HMIS), the LA CoC system of record; or are committed to utilizing HMIS;
- Fund programs that are outcomes-driven with performance standards that, where applicable, meet or exceed HUD requirements;
- Promote fair-share funding distribution to solve local community homelessness
- Fund programs that demonstrate community and continuum integration that is part of a “system of care;”

- Fund programs that are cost effective and reflect a local best practices cost per bed or unit;
- Fund programs that house people from the community in which the facilities are located; and
- Fund programs that demonstrate the ability to be fully operational within a reasonable amount of time.

### ***Program Design***

LAHSA evaluates proposals for a comprehensive program design that outlines a clear approach to addressing the service and permanent housing needs of the homeless population it intends to serve.

Program designs are expected to show a clear link between services and movement towards stable housing. The proposal must demonstrate an understanding of program requirements and the needs of the targeted population. LAHSA will evaluate the strength of the program's case management services (i.e. case manager to client ratio), strength of its linkages to permanent housing and to mainstream benefits/employment programs, and meaningful collaboration with community partners and the demonstration of positive impact of those partnerships on participants.

### ***Proposer Experience and Capacity***

LAHSA will evaluate the capacity of the proposer, collaborators, partners, and key subcontractors to implement and administer the proposed project while adhering to ESG regulations and serving eligible populations. Both the fiscal and programmatic capabilities of the proposer will be considered, as well as the proposer's demonstrated capacity to enter into a large government contract. Beyond the length of time providing service to homeless populations in general, LAHSA will look at the proposer's experience working directly with the targeted population and its experience directly related to carrying out the proposed project.

### ***Program Budget and Financial Stability***

Each program must submit a proposed budget that covers the three-year grant term. Budgets are assessed for feasibility, cost-effectiveness, and reasonableness. LAHSA also evaluates the degree to which requested ESG funds are leveraged with other sources of funds in the delivery of overall program services. LAHSA utilizes its Compliance Department's Programmatic Risk Assessment to measure fiscal stability. If no risk assessment has been performed, the RFQ documents will be used to assess fiscal stability.

### ***Proposer Past Performance***

If applicable, LAHSA will use its Compliance Department's Programmatic Risk Assessments to measure an agency's past programmatic performance. Fiscal performance is measured as indicated above.

### ***Continuum of Care Integration***

LAHSA evaluates proposed projects on consistency with funder objectives, integration with the Consolidated Plan of the proposer's jurisdiction and how the proposed project fits into and fills gaps identified in the proposer's local geographic area. Additionally, LAHSA evaluates the proposer's plan and process for integrating and collaborating with Continuum and community partners. Finally, LAHSA reviews the proposer's expected positive outcome of such planned partnerships with other agencies with the CoC.

### ***Homeless Management Information System (HMIS) Participation***

All projects recommended for funding are required to participate in the Los Angeles CoC Homeless Management Information System (HMIS) using the AdSystem system. For service providers currently utilizing HMIS, LAHSA will evaluate the proposers' HMIS data entry and data quality standards. If the proposer is not currently using HMIS, LAHSA will evaluate the proposers' ability and willingness to comply with the technical and program standards necessary to operate HMIS. Agencies serving victims of domestic violence may use an equivalent alternative system with identical data sets or partial identifying data with coded naming conventions.

### ***Facility***

LAHSA evaluates the appropriateness of the facility for serving the proposed population and the number of participants served, as well as the location of the facility in relationship to community amenities. Status of facility site control will also be considered.

### ***Project Readiness***

A proposer's ability to implement the program upon award of the grant is evaluated, the length of time between grant award and program implementation is critically important. Project readiness begins at the earliest date the program will engage, serve, and house participants.

## **E. SUMMARY OF CONSULTATION PROCESS**

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LAHSA's mission is to support, create and sustain solutions to homelessness in Los Angeles County by providing leadership, advocacy, planning, and management of program funding. As the lead entity administering homeless funds, LAHSA is responsible for the planning process for the Los Angeles Continuum of Care (LA CoC). The LA CoC is comprised of the City of Los Angeles and the County of Los Angeles, except for the cities of Pasadena, Glendale and Long Beach which have their own Continua of Care. The LAHSA Commission sets funding priorities and policy for homeless programs administered by LAHSA. The LAHSA Commission and its Programs and Evaluations, Policy and Planning and Finance, Contracts and Grants Committees hold public monthly meetings throughout the year. The ten member Board of Commissioners consists of five members appointed

by the Mayor and confirmed by City Council, and one by each of the five County Supervisors. The Commission also works closely with the Los Angeles Continuum of Care (LA CoC) Coordinating Council to develop policy and planning priorities as well as assists LAHSA on the development of scoring criteria for new project submissions to the U.S. Department of Housing and Community Development (HUD).

The Coordinating Council was established in 2009 to enhance and empower local community participation in the grant process for McKinney-Vento Homeless Assistance Act funding throughout the LA CoC. Prior to the establishment of the Coordinating Council, the McKinney-Vento award process was overseen by Housing Authorities and the LAHSA Commission with limited community participation and input. As noted above, per §578.7 of the HEARTH Act, the LA CoC is in the process of revising and updating its governance structure and accompanying policies and procedures where appropriate. The new governance structure is scheduled to be in place by the HEARTH Act's August 31, 2014 deadline.

The Coordinating Council represents the service and housing providers throughout the CoC. Its members are elected by their colleagues and serve a two year term. Elections are conducted by LAHSA in each of the eight Service Planning Areas (SPAs) in the CoC. To implement the Consolidated Plan project objectives, LAHSA coordinates with CoC housing and service providers as well as city and county agency departments and other CoC stakeholders to ensure the effective and efficient provision of housing and services to homeless individuals and families.

LAHSA also works in the eight Service Planning Areas (SPAs) on a regular basis to identify and address the most critical needs in each community and provide information and technical assistance on national leading practices as well as policy and funding issues. This includes:

- Organizing and facilitating 10 SPA-wide Continuum of Care meetings quarterly
- Organizing and facilitating monthly meetings for the Continuum's Coordinating Council (elected leadership of homeless coalitions)
- Attending and presenting information and trainings on trends, best practices and legislation to monthly homeless coalition meetings (approximately 150 meetings per year)

Following the Federal Strategic Plan, *Opening Doors*, the LA CoC has prioritized three key goals: ending chronic homelessness; preventing and ending veteran homelessness; and preventing and ending homelessness for families, youth, and children. LAHSA requires all applicants for new CoC funding to allocate 100% of their units to the chronically homeless.

LAHSA hosts quarterly meetings with the five entitlement cities (Compton, El Monte, Inglewood, South Gate and Pomona). In 2012-2013 LAHSA began discussions with these jurisdictions to organize coordination efforts and ensure the best possible collaboration to strengthen the LA CoC. In 2014-2015 LAHSA and entitlement cities will coordinate on four policy priorities:

- Increasing and diversifying stakeholder participation in the LA CoC
- Redesigning the LA CoC Governance structure
- Aligning the LA CoC planning process
- Increasing coverage and data quality in HMIS

To develop and implement the Families Solutions System (FSS) and the Coordinated Entry System (CES) for individuals LAHSA and the LA CoC consulted and coordinated closely with Los Angeles County Departments of Mental Health (DMH), Public Health (DPH), and Public Social Services (DPSS). DPSS has realigned approximately \$6.8 million in homeless services program funding for the FSS.

LAHSA also hosts a regular monthly FSS Collaborative as well as biweekly management meetings to solicit provider feedback regarding the use of ESG funding. Provider feedback has already resulted in several programmatic enhancements to both the rapid re-housing program component and the coordinated access component of the FSS.

LAHSA will continue to work closely with the Los Angeles County Department of Children & Family Services (DCFS), Department of Health Services (DHS), Department of Mental Health (DMH), and the Los Angeles County Sheriff's Department who all have requirements stipulated by State law or County regulations requiring effective discharge planning and specific transition plans to ensure that individuals and families are not discharged into homelessness.

The CDC has consulted with the CoC to determine how to allocate ESG funds for eligible activities such as developing the performance standards; and policies, and procedures for the operation and administration of the HMIS.

Specifically, the CDC consulted with the LAHSA Commission, which has been designated as the lead governing body of the CoC. The ten member Board of Commissioners consists of five members appointed by the Mayor and confirmed by City Council, and one by each of the five County Supervisors.

### ***Homeless Participation***

As described above, the LA CoC has convened a Coordinating Council made up of community leaders representing each of the eight Service Planning Areas throughout the CoC. This body is instrumental in making decisions regarding CoC priorities and in providing final recommendations to the LAHSA Board of Commissioners for renewal and new CoC awards. The current makeup of this coordinating council includes four formerly homeless individuals.

Additionally, homeless and formerly homeless individuals and families participate in the public monthly Policy and Planning Committee meetings, the Programs and Evaluations Committee meetings and the full Commission meetings.

## F. PERFORMANCE MEASURES

The performance outcomes LAHSA utilizes to evaluate programs are based on a combination of federal sources and regulations, best practices, and continuum priorities. These standards are further developed by service providers and community members in a process facilitated by LAHSA staff. Finalized performance outcomes are presented to the LAHSA Commission for approval and adoption annually.

**Error! Reference source not found.** contains a breakdown of performance measures.

<b>Table V.2</b> <b>Performance Measures</b> Los Angeles Urban County 2014-2015	
<b>Performance Standard</b>	<b>Applies To</b>
Placement of those served into Emergency Shelters, Transitional Housing, Safe Havens, or Permanent Housing. CoC goal: 65%.	Access Centers Drop-In Centers Street Outreach
Placement of those served into Permanent Housing. CoC goal: 25%.	Access Centers Drop-In Centers Street Outreach
Connection of those with physical disabilities, developmental disabilities, chronic health issues, HIV/AIDS, mental health issues, and/or substance abuse issues to services that address those conditions. CoC goal: 35%	Access Centers Drop-In Centers Street Outreach
Bed / unit utilization rates. CoC goal: 95%	Emergency Shelters
Placement of those exited into Permanent Housing. CoC goal: 35%	Emergency Shelters
Maintaining or Increasing income from mainstream benefits or employment. CoC goal: 20%	Emergency Shelters
Reduction in the average length of stay of all those served. CoC goal: 10%	Emergency Shelters
Placement of those served into Permanent Housing. CoC goal: 85%.	Rapid Re-Housing
Retention in permanent housing for at least 6 months. CoC goal: 90%.	Rapid Re-Housing
Retention in permanent housing for at least 12 months. CoC goal: 80%.	Rapid Re-Housing
Permanent Housing Placement within 45 Days. CoC goal: 80%.	Rapid Re-Housing
Maintaining or Increasing income from mainstream benefits or employment. CoC goal: 20%	Rapid Re-Housing
Tracking of the length of time from a full needs assessment to housing placement	All programs
Complete and accurate HMIS data entered by providers. CoC goal: 95%	All programs

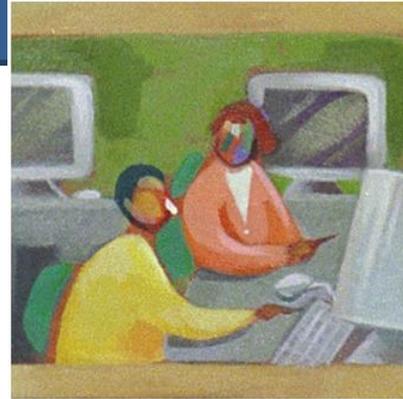
In addition, LAHSA has implemented a quarterly report that uses HMIS to track:

- Housing placement and retention rates
- Bed occupancy and turnover rates
- Length of time in program
- Diversion from emergency shelters
- Service linkages for those with specific barriers
- Exits due to non-compliance
- Successful housing placements
- Employment rates
- Mainstream benefit rates
- Data Quality

Finally, LAHSA has developed a set of funding principles that outline overall performance standards for all funded programs. These standards are used to help determine whether a potential or currently funded program is meeting the needs of the CoC, and to calculate the extent to which an underperforming program may receive funding reductions. These standards evaluate the extent to which each program:

- Emphasizes housing
- Targets its services to the chronically homeless, veterans, families, and youth
- Provides permanent supportive housing
- Meets the HUD performance standards of placement in permanent housing, retention in permanent housing, and employment at exit
- Helps solve local and regional homelessness
- Demonstrates integration into the system of care of its community and the CoC
- Is cost effective and meets local best practices around cost per bed or unit provided
- Houses people from the community in which it operates
- Can become fully operational within a reasonable amount of time

# Appendices



**A: Certifications**

**B: Community Meeting Comments and Responses**

**C: Community Meeting Notice and List of Publications**

**D: Public Hearing Notice and List of Publications**

**E: Comments and Board Approval**

**F: Coding Terms and Definitions**

**G: Geographic Index**

**H: Glossary of Terms**

**I: CDBG Allocations**

**J: Homeless Prevention and Discharge Policies**

**K: Public Service and Administration Activities**

## Appendix A: Certifications

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## CERTIFICATIONS

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the jurisdiction certifies that:

**Affirmatively Further Fair Housing** --The jurisdiction will affirmatively further fair housing, which means it will conduct an analysis of impediments to fair housing choice within the jurisdiction, take appropriate actions to overcome the effects of any impediments identified through that analysis, and maintain records reflecting that analysis and actions in this regard.

**Anti-displacement and Relocation Plan** --It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, and implementing regulations at 49 CFR 24; and it has in effect and is following a residential antidisplacement and relocation assistance plan required under section 104(d) of the Housing and Community Development Act of 1974, as amended, in connection with any activity assisted with funding under the CDBG or HOME programs.

**Anti-Lobbying** --To the best of the jurisdiction's knowledge and belief:

1 No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;

2 If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and

3 It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

**Authority of Jurisdiction** --The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

**Consistency with plan** --The housing activities to be undertaken with CDBG, HOME, ESG, and HOPWA funds are consistent with the strategic plan.

**Section 3** --It will comply with section 3 of the Housing and Urban Development Act of 1968, and implementing regulations at 24 CFR Part 135.

\_\_\_\_\_  
Signature/Authorized Official

6/2/14  
Date

## Specific CDBG Certifications

The Entitlement Community certifies that:

**Citizen Participation** --It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.

**Community Development Plan** --Its consolidated housing and community development plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that provide decent housing, expand economic opportunities primarily for persons of low and moderate income. (See CFR 24 570.2 and CFR 24 part 570)

**Following a Plan** --It is following a current consolidated plan (or Comprehensive Housing Affordability Strategy) that has been approved by HUD.

**Use of Funds** --It has complied with the following criteria:

- 1 Maximum Feasible Priority. With respect to activities expected to be assisted with CDBG funds, it certifies that it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low and moderate income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include activities which the grantee certifies are designed to meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available);
- 2 Overall Benefit. The aggregate use of CDBG funds including section 108 guaranteed loans during program year(s) 2012, 2013, 2014 (a period specified by the grantee consisting of one, two, or three specific consecutive program years), shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period;
- 3 Special Assessments. It will not attempt to recover any capital costs of public improvements assisted with CDBG funds including Section 108 loan guaranteed funds by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements.

However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

The jurisdiction will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108, unless CDBG funds are used to pay the proportion of fee or assessment attributable to the capital costs of public improvements financed from other revenue sources. In this case, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds. Also, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

**Excessive Force** --It has adopted and is enforcing:

1. A policy prohibiting the use of excessive force by law enforcement agencies within its

jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and

2. A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction;

**Compliance With Anti-discrimination laws** --The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 USC 2000d), the Fair Housing Act (42 USC 3601-3619), and implementing regulations.

**Lead-Based Paint** --Its activities concerning lead-based paint will comply with the requirements of 24 CFR Part 35, subparts A, B, J, K and R;

**Compliance with Laws** --It will comply with applicable laws.

\_\_\_\_\_  
Signature/Authorized Official

6/2/14  
Date

Executive Director  
Title

**OPTIONAL  
CERTIFICATION CDBG**

Submit the following certification only when one or more of the activities in the action plan are designed to meet other community development needs having a particular urgency as specified in 24 CFR 570.208(c):

The grantee hereby certifies that the Annual Plan includes one or more specifically identified CDBG-assisted activities which are designed to meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community and other financial resources are not available to meet such needs.

N/A  
Signature/Authorized Official

6/2/14  
Date

Executive Director  
Title

## Specific HOME Certifications

The HOME participating jurisdiction certifies that:

**Tenant Based Rental Assistance** --If the participating jurisdiction intends to provide tenant-based rental assistance:

The use of HOME funds for tenant-based rental assistance is an essential element of the participating jurisdiction's consolidated plan for expanding the supply, affordability, and availability of decent, safe, sanitary, and affordable housing.

**Eligible Activities and Costs** --it is using and will use HOME funds for eligible activities and costs, as described in 24 CFR § 92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in § 92.214.

**Appropriate Financial Assistance** --before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing;

\_\_\_\_\_  
Signature/Authorized Official

6/2/14  
Date

Executive Director  
Title

## ESG Certifications

The Emergency Solutions Grants Program Recipient certifies that:

**Major rehabilitation/conversion** – If an emergency shelter’s rehabilitation costs exceed 75 percent of the value of the building before rehabilitation, the jurisdiction will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed rehabilitation. If the cost to convert a building into an emergency shelter exceeds 75 percent of the value of the building after conversion, the jurisdiction will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed conversion. In all other cases where ESG funds are used for renovation, the jurisdiction will maintain the building as a shelter for homeless individuals and families for a minimum of 3 years after the date the building is first occupied by a homeless individual or family after the completed renovation.

**Essential Services and Operating Costs** – In the case of assistance involving shelter operations or essential services related to street outreach or emergency shelter, the jurisdiction will provide services or shelter to homeless individuals and families for the period during which the ESG assistance is provided, without regard to a particular site or structure, so long the jurisdiction serves the same type of persons (e.g., families with children, unaccompanied youth, disabled individuals, or victims of domestic violence) or persons in the same geographic area.

**Renovation** – Any renovation carried out with ESG assistance shall be sufficient to ensure that the building involved is safe and sanitary.

**Supportive Services** – The jurisdiction will assist homeless individuals in obtaining permanent housing, appropriate supportive services ( including medical and mental health treatment, victim services, counseling, supervision, and other services essential for achieving independent living), and other Federal State, local, and private assistance available for such individuals.

**Matching Funds** – The jurisdiction will obtain matching amounts required under 24 CFR 576.201.

**Confidentiality** – The jurisdiction has established and is implementing procedures to ensure the confidentiality of records pertaining to any individual provided family violence prevention or treatment services under any project assisted under the ESG program, including protection against the release of the address or location of any family violence shelter project, except with the written authorization of the person responsible for the operation of that shelter.

**Homeless Persons Involvement** – To the maximum extent practicable, the jurisdiction will involve, through employment, volunteer services, or otherwise, homeless individuals and families in constructing, renovating, maintaining, and operating facilities assisted under the ESG program, in providing services assisted under the ESG program, and in providing services for occupants of facilities assisted under the program.

**Consolidated Plan** – All activities the jurisdiction undertakes with assistance under ESG are consistent with the jurisdiction’s consolidated plan.

**Discharge Policy** – The jurisdiction will establish and implement, to the maximum extent practicable and where appropriate policies and protocols for the discharge of persons from

publicly funded institutions or systems of care (such as health care facilities, mental health facilities, foster care or other youth facilities, or correction programs and institutions) in order to prevent this discharge from immediately resulting in homelessness for these persons.

\_\_\_\_\_  
Signature/Authorized Official

6/2/14  
Date

Executive Director  
Title

## HOPWA Certifications

The HOPWA grantee certifies that:

**Activities** --Activities funded under the program will meet urgent needs that are not being met by available public and private sources.

**Building** --Any building or structure assisted under that program shall be operated for the purpose specified in the plan:

- 1 For at least 10 years in the case of assistance involving new construction, substantial rehabilitation, or acquisition of a facility,
- 2 For at least 3 years in the case of assistance involving non-substantial rehabilitation or repair of a building or structure.

NA  
Signature/Authorized Official

6/2/14  
Date

Executive Director  
Title

## **APPENDIX TO CERTIFICATIONS**

### **INSTRUCTIONS CONCERNING LOBBYING:**

#### **A. Lobbying Certification**

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 18, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

## Appendix B: Community Meetings Comments and Responses

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## **Appendix B: Community Meetings Comments and Responses First District**

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## Community Development Commission

November 12, 2013

TO: Nicole Englund, Director of Transportation and Planning, 1<sup>st</sup> District

FROM:  Scott Stevenson, Director  
Community Development Division

**SUBJECT: RESIDENT INPUT RECEIVED DURING THE FIRST DISTRICT COMMUNITY MEETING**

The Community Development Commission (CDC) recently held a Community Meeting in the First District, to assess housing and community development needs within the unincorporated areas. A total of 47 residents attended the meeting at the YWCA Union Pacific Empowerment Center in East Los Angeles on September 10, 2013.

Designed to allow residents to take part in planning the allocation of Community Development Block Grant (CDBG) funds, the meeting highlighted current CDBG activities in the First Supervisorial District. The residents viewed a PowerPoint presentation that explained the planning process and investment of CDBG funds in their community. Next, residents completed a survey which recorded their needs on public service and community development activities. The meeting closed with representatives from various County departments introducing themselves and the services they provide to the community. Following the meeting, residents met one-on-one with the County representatives, allowing them the opportunity to ask questions about their issues or concerns. Attachment I is a list of the County departments and the representatives present at the meeting.

We have also included for your review the results of the survey distributed during the meeting (Attachment II). The tabulated numbers include the average rate of response, as well as the top five (5) needs identified by the residents. In addition to getting feedback from attendees, residents living in close proximity to the meeting were also mailed copies of the survey. If residents were unable to attend, they were invited to share their community needs by mailing in the completed survey forms. Community interest was strong with 86 resident surveys collected by mail. The results of the survey should help the District prioritize the use of its CDBG funds for Fiscal Year (FY) 2014-2015.

In mid-November, we will mail out a postcard thanking the residents for attending the meeting and encouraging them to view the survey results on the CDC's website. In the spring, we will let residents know that the Annual Action Plan is available for review, containing the proposed CDBG activities for FY 2014-2015.

If you have any questions, please contact Linda Jenkins, Community Development Division – Grants Management Unit Manager, at (626) 586-1765.

SS:LJ:RB:RBW:rb

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Attachments

c: Edgar Cisneros, Deputy, 1<sup>st</sup> District





**COMMUNITY DEVELOPMENT COMMISSION  
OF THE COUNTY OF LOS ANGELES**

Supervisory District: First  
 Community Meeting Date: Tuesday, September 10, 2013  
 Meeting Location: YWCA Union Pacific Empowerment Center  
 Responses Received: 126

**RESIDENT SURVEY RESULTS - COMMUNITY DEVELOPMENT NEEDS**

For each of the following subcategories, residents ranked every item listed in order of need, from 1 to 4, with 1 indicating the lowest need and 4 indicating the highest need. The average responses for each item are indicated below. The items in bold had the highest ratings.

**TOP FIVE (5) NEEDS IDENTIFIED:**

- Anti-Crime Programs: 3.66**
- Health Services: 3.64**
- Educational Services: 3.63**
- Trash and Debris Removal: 3.60**
- \*Employment Training: 3.59**
- \*Street/Alley Improvements: 3.59**

*\*These needs tied for 5<sup>th</sup> at 3.59.*

1. If you had funds to invest, how would you allocate your resources among these areas? Please express your answer in percentage terms. The sum should equal to 100.

<b>Housing</b>	<b>24%</b>
Human Services	19%
Economic Development	18%
Public Facilities	17%
Infrastructure	14%
Other	8%
Total	100

2. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Community Services*:
3. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Community Facilities*:

- Anti-Crime Programs 3.66**
- Childcare Services 3.21
- Educational Services 3.63
- Health Services 3.64
- Senior Activities 3.43
- Youth Services 3.53
- Fair Housing Education 3.23
- Tenant/Landlord Counseling 3.07

- Childcare Centers 3.28
- Community Centers 3.36
- Healthcare Facilities 3.52**
- Park and Recreational Facilities 3.49
- Senior Centers 3.35
- Youth Centers 3.44
- Libraries 3.46

4. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Infrastructure Projects*:

Drainage Improvements	3.44
Sidewalk Improvements	3.51
<b>Street/Alley Improvements</b>	<b>3.59</b>
Street Lighting	3.57
Water/Sewer Improvements	3.55
Public Transit Improvements	3.44

5. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Neighborhood Services*:

Code Enforcement	3.21
Graffiti Removal	3.51
Parking Facilities	3.45
<b>Trash and Debris Removal</b>	<b>3.60</b>
Tree Planting	3.34

6. On a scale of 1 to 4, rate how important to you and/or to your community is the availability of the following *Special Needs Services*:

Accessibility Improvements	3.23
Disabled Centers and Services	3.33
Domestic Violence Services	3.34
HIV/AIDS Centers and Services	3.12
Mental Health Services	3.27
Neglected/Abused Children Centers and Services	3.50
Substance Abuse Services	3.36
<b>Services for the Elderly and Frail Elderly</b>	<b>3.57</b>
Homeless Prevention Services	3.30
Emergency Homeless Shelters	3.31
Transitional Homeless Shelters	3.26
Helping Homeless Find Permanent Housing	3.21
Other Housing Services for the Homeless	3.20

7. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Business and Job* opportunities:

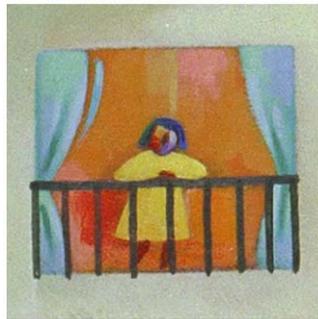
<b>Employment Training</b>	<b>3.59</b>
Commercial/Industrial Improvements	3.18
Micro-Enterprise Assistance	3.13
Job Creation/Retention	3.47
Small Business Assistance	3.29
Storefront Improvements	3.11
Business District Revitalization	2.98
Access to Venture Capital	2.92
Business Recruitment	3.09
Business Expansion Assistance	3.06
Technical Assistance	3.08

8. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Housing* options:

<b>Affordable For-Sale Housing</b>	<b>3.53</b>
Affordable For-Rent Housing	3.47
Disabled Housing	3.41
Fair Housing	3.49
Homeownership Assistance	3.42
Residential Rehabilitation	3.37
Senior Housing	3.49
Assisted Rental Housing	3.26
Housing Demolition	2.97
New Rental Construction	3.18
Energy Efficient Retrofits	3.33
Fair Housing Practices	3.39

## Appendix B: Community Meetings Comments and Responses Second District

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## Community Development Commission

November 12, 2013

TO: Dorinne Jordan, Senior Deputy, 2<sup>nd</sup> District

FROM:  Scott Stevenson, Director  
Community Development Division

**SUBJECT: RESIDENT INPUT RECEIVED DURING THE SECOND DISTRICT COMMUNITY MEETING**

The Community Development Commission (CDC) recently held a Community Meeting in the Second District, to assess housing and community development needs within the unincorporated areas. A total of 18 residents attended the meeting at the Martin Luther King, Jr. Center for Public Health on September 12, 2013.

Designed to allow residents to take part in planning the allocation of Community Development Block Grant (CDBG) funds, the meeting highlighted current CDBG activities in the Second Supervisorial District. The residents viewed a PowerPoint presentation that explained the planning process and investment of CDBG funds in their community. Next, residents completed a survey which recorded their needs on public service and community development activities. The meeting closed with representatives from various County departments introducing themselves and the services they provide to the community. Following the meeting, residents met one-on-one with the County representatives, allowing them the opportunity to ask questions about their issues or concerns. Attachment I is a list of the County departments and the representatives present at the meeting.

We have also included for your review the results of the survey distributed during the meeting (Attachment II). The tabulated numbers include the average rate of response, as well as the top five (5) needs identified by the residents. In addition to getting feedback from attendees, residents living in close proximity to the meeting were also mailed copies of the survey. If residents were unable to attend, they were invited to share their community needs by mailing in the completed survey forms. Community interest was strong with 133 resident surveys collected by mail. The results of the survey should help the District prioritize the use of its CDBG funds for Fiscal Year (FY) 2014-2015.

In mid-November, we will mail out a postcard thanking the residents for attending the meeting and encouraging them to view the survey results on the CDC's website. In the spring, we will let residents know that the Annual Action Plan is available for review, containing the proposed CDBG activities for FY 2014-2015.

If you have any questions, please contact Linda Jenkins, Community Development Division – Grants Management Unit Manager, at (626) 586-1765.

SS:LJ:RB:RBW:rh

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Attachments

c: Karly Katona, Deputy, 2<sup>nd</sup> District





**COMMUNITY DEVELOPMENT COMMISSION  
OF THE COUNTY OF LOS ANGELES**

Supervisorial District: Second  
 Community Meeting Date: Thursday, September 12, 2013  
 Meeting Location: MLK Center for Public Health  
 Responses Received: 157

**RESIDENT SURVEY RESULTS - COMMUNITY DEVELOPMENT NEEDS**

For each of the following subcategories, residents ranked every item listed in order of need, from 1 to 4, with 1 indicating the lowest need and 4 indicating the highest need. The average responses for each item are indicated below. The items in bold had the highest ratings.

**TOP FIVE (5) NEEDS IDENTIFIED:**

**Anti-Crime Programs: 3.73**  
**Employment Training: 3.67**  
**Health Services: 3.61**  
**Educational Services: 3.60**  
**Street/Alley Improvements: 3.57**

1. If you had funds to invest, how would you allocate your resources among these areas? Please express your answer in percentage terms. The sum should equal to 100.

<b>Economic Development</b>	<b>23%</b>
<b>Housing</b>	<b>23%</b>
Human Services	20%
Infrastructure	16%
Public Facilities	15%
Other	3%
<b>Total</b>	<b>100</b>

2. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Community Services*:

**Anti-Crime Programs 3.73**  
 Childcare Services 3.22  
 Educational Services 3.60  
 Health Services 3.61  
 Senior Activities 3.39  
 Youth Services 3.52  
 Fair Housing Education 3.25  
 Tenant/Landlord Counseling 2.97

3. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Community Facilities*:

Childcare Centers 3.27  
 Community Centers 3.40  
 Healthcare Facilities 3.54  
 Park and Recreational Facilities 3.38  
 Senior Centers 3.35  
**Youth Centers 3.56**  
 Libraries 3.43

4. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Infrastructure Projects*:

Drainage Improvements	3.28
Sidewalk Improvements	3.35
<b>Street/Alley Improvements</b>	<b>3.57</b>
Street Lighting	3.56
Water/Sewer Improvements	3.37
Public Transit Improvements	3.30

5. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Neighborhood Services*:

Code Enforcement	3.22
Graffiti Removal	3.47
Parking Facilities	3.13
<b>Trash and Debris Removal</b>	<b>3.51</b>
Tree Planting	3.06

6. On a scale of 1 to 4, rate how important to you and/or to your community is the availability of the following *Special Needs Services*:

Accessibility Improvements	3.24
Disabled Centers and Services	3.31
Domestic Violence Services	3.34
HIV/AIDS Centers and Services	3.28
Mental Health Services	3.42
Neglected/Abused Children Centers and Services	3.50
Substance Abuse Services	3.42
Services for the Elderly and Frail Elderly	3.47
<b>Homeless Prevention Services</b>	<b>3.54</b>
Emergency Homeless Shelters	3.41
Transitional Homeless Shelters	3.38
Helping Homeless Find Permanent Housing	3.51
Other Housing Services for the Homeless	3.38

7. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Business and Job* opportunities:

<b>Employment Training</b>	<b>3.67</b>
Commercial/Industrial Improvements	3.29
Micro-Enterprise Assistance	3.04
Job Creation/Retention	3.56
Small Business Assistance	3.38
Storefront Improvements	3.26
Business District Revitalization	3.29
Access to Venture Capital	3.23
Business Recruitment	3.36
Business Expansion Assistance	3.28
Technical Assistance	3.24

8. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Housing* options:

Affordable For-Sale Housing	3.50
Affordable For-Rent Housing	3.37
Disabled Housing	3.38
Fair Housing	3.46
<b>Homeownership Assistance</b>	<b>3.52</b>
Residential Rehabilitation	3.43
Senior Housing	3.37
Assisted Rental Housing	3.17
Housing Demolition	2.87
New Rental Construction	3.08
Energy Efficient Retrofits	3.38
Fair Housing Practices	3.40

## Appendix B: Community Meetings Comments and Responses Third District

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Community Development Commission  
of the  
County of Los Angeles

## Community Development Commission

November 12, 2013

TO: Ben Saltsman, Deputy, 3<sup>rd</sup> District

FROM:  Scott Stevenson, Director  
Community Development Division

**SUBJECT: RESIDENT INPUT RECEIVED DURING THE THIRD DISTRICT COMMUNITY MEETING**

The Community Development Commission (CDC) recently held a Community Meeting in the Third District, to assess housing and community development needs within the unincorporated areas. A total of 28 residents attended the meeting at the West Knoll Apartments in West Hollywood on September 17, 2013.

Designed to allow residents to take part in planning the allocation of Community Development Block Grant (CDBG) funds, the meeting highlighted current CDBG activities in the Third Supervisorial District. The residents viewed a PowerPoint presentation that explained the planning process and investment of CDBG funds in their community. Next, residents completed a survey which recorded their needs on public service and community development activities. The meeting closed with representatives from various County departments introducing themselves and the services they provide to the community. Following the meeting, residents met one-on-one with the County representatives, allowing them the opportunity to ask questions about their issues or concerns. Attachment I is a list of the County departments and the representatives present at the meeting.

We have also included for your review the results of the survey distributed during the meeting (Attachment II). The survey results include the average rate of response, as well as the top five (5) needs identified by the residents. In addition to getting feedback from attendees, all of the residents living in the apartment complex were mailed copies of the survey. If residents were unable to attend, they were invited to share their community needs by mailing in the completed survey forms. Interested residents completed and mailed in ten (10) additional surveys. The results of the survey should help the District prioritize the use of its CDBG funds for Fiscal Year (FY) 2014-2015.

In mid-November, we will mail out a postcard thanking the residents for attending the meeting and encouraging them to view the survey results on the CDC's website. In the spring, we will let residents know that the Annual Action Plan is available for review, containing the proposed CDBG activities for FY 2014-2015.

If you have any questions, please contact Linda Jenkins, Community Development Division – Grants Management Unit Manager, at (626) 586-1765.

SS:LJ:RB:RBW:rb

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Attachments





**COMMUNITY DEVELOPMENT COMMISSION  
OF THE COUNTY OF LOS ANGELES**

Supervisory District:	Third
Community Meeting Date:	Tuesday, September 17, 2013
Meeting Location:	West Knoll Apartments
Responses Received:	28

**RESIDENT SURVEY RESULTS - COMMUNITY DEVELOPMENT NEEDS**

For each of the following subcategories, residents ranked every item listed in order of need, from 1 to 4, with 1 indicating the lowest need and 4 indicating the highest need. The average responses for each item are indicated below. The items in bold had the highest ratings.

**TOP FIVE (5) NEEDS IDENTIFIED:**

<b>Trash and Debris Removal:</b>	<b>3.78</b>
<b>Fair Housing Practices:</b>	<b>3.78</b>
<b>Senior Housing:</b>	<b>3.75</b>
<b>Affordable For-Rent Housing:</b>	<b>3.69</b>
<b>Tree Planting:</b>	<b>3.68</b>

1. If you had funds to invest, how would you allocate your resources among these areas? Please express your answer in percentage terms. The sum should equal to 100.

<b>Housing</b>	<b>27%</b>
Human Services	21%
Economic Development	20%
Public Facilities	15%
Infrastructure	13%
Other	4%
<b>Total</b>	<b>100</b>

2. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Community Services*:

Anti-Crime Programs	3.21
Childcare Services	2.60
Educational Services	3.08
<b>Health Services</b>	<b>3.63</b>
Senior Activities	3.50
Youth Services	3.15
Fair Housing Education	3.07
Tenant/Landlord Counseling	3.12

3. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Community Facilities*:

Childcare Centers	2.73
Community Centers	2.96
<b>Healthcare Facilities</b>	<b>3.64</b>
Park and Recreational Facilities	3.44
Senior Centers	3.25
Youth Centers	3.00
Libraries	3.11

4. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Infrastructure Projects*:

Drainage Improvements	3.07
Sidewalk Improvements	3.37
Street/Alley Improvements	3.33
<b>Street Lighting</b>	<b>3.41</b>
Water/Sewer Improvements	3.33
Public Transit Improvements	3.14

5. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Neighborhood Services*:

Code Enforcement	3.30
Graffiti Removal	2.93
Parking Facilities	3.33
<b>Trash and Debris Removal</b>	<b>3.78</b>
Tree Planting	3.68

6. On a scale of 1 to 4, rate how important to you and/or to your community is the availability of the following *Special Needs Services*:

Accessibility Improvements	3.48
Disabled Centers and Services	3.37
Domestic Violence Services	3.11
HIV/AIDS Centers and Services	3.04
Mental Health Services	3.00
Neglect/Abused Children Centers and Services	3.19
Substance Abuse Services	3.14
<b>Services for the Elderly and Frail Elderly</b>	<b>3.57</b>
Homeless Prevention Services	3.19
Emergency Homeless Shelters	3.26
Transitional Homeless Shelters	3.15
Helping Homeless Find Permanent Housing	3.33
Other Housing Services for the Homeless	3.15

7. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Business and Job* opportunities:

Employment Training	3.19
Commercial/Industrial Improvements	2.82
Micro-Enterprise Assistance	2.88
<b>Job Creation/Retention</b>	<b>3.23</b>
Small Business Assistance	3.19
Storefront Improvements	3.04
Business District Revitalization	2.96
Access to Venture Capital	2.80
Business Recruitment	2.88
Business Expansion Assistance	2.92
Technical Assistance	2.88

8. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Housing* options:

Affordable For-Sale Housing	3.19
Affordable For-Rent Housing	3.69
Disabled Housing	2.54
Fair Housing	3.63
Homeownership Assistance	3.22
Residential Rehabilitation	3.52
Senior Housing	3.75
Assisted Rental Housing	3.48
Housing Demolition	2.85
New Rental Construction	3.50
Energy Efficient Retrofits	2.48
<b>Fair Housing Practices</b>	<b>3.78</b>

## Appendix B: Community Meetings Comments and Responses Fourth District

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## Community Development Commission

November 12, 2013

TO: Nick Ippolito, Assistant Chief of Staff, 4<sup>th</sup> District

FROM:  Scott Stevenson, Director  
Community Development Division

**SUBJECT: RESIDENT INPUT RECEIVED DURING THE FOURTH DISTRICT COMMUNITY MEETING**

The Community Development Commission (CDC) recently held a Community Meeting in the Fourth District, to assess housing and community development needs within the unincorporated areas. A total of 32 residents attended the meeting at the South Whittier Community Resource Center on September 19, 2013.

Designed to allow residents to take part in planning the allocation of Community Development Block Grant (CDBG) funds, the meeting highlighted current CDBG activities in the Fourth Supervisorial District. The residents viewed a PowerPoint presentation that explained the planning process and investment of CDBG funds in their community. Next, residents completed a survey which recorded their needs on public service and community development activities. The meeting closed with representatives from various County departments introducing themselves and the services they provide to the community. Following the meeting, residents met one-on-one with the County representatives, allowing them the opportunity to ask questions about their issues or concerns. Attachment I is a list of the County departments and the representatives present at the meeting.

We have also included for your review the results of the survey distributed during the meeting (Attachment II). The tabulated numbers include the average rate of response, as well as the top five (5) needs identified by the residents. In addition to getting feedback from attendees, residents living in close proximity to the meeting were also mailed copies of the survey. If residents were unable to attend, they were invited to share their community needs by mailing in the completed survey forms. Community interest was strong with 176 resident surveys collected by mail. The results of the survey should help the District prioritize the use of its CDBG funds for Fiscal Year (FY) 2014-2015.

In mid-November, we will mail out a postcard thanking the residents for attending the meeting and encouraging them to view the survey results on the CDC's website. In the spring, we will let residents know that the Annual Action Plan is available for review, containing the proposed CDBG activities for FY 2014-2015.

If you have any questions, please contact Linda Jenkins, Community Development Division - Grants Management Unit Manager, at (626) 586-1765.

SS:LJ:RB:RBW:rb  
K:\CDBG COMMON\GPT\Community Meetings\14-15 Comm Mtgs (Fall)\Community Meeting District Summaries\4th District\4th District Meeting Summary Memo.Doc

Attachments

c: Andrea Avila, Deputy, 4<sup>th</sup> District





**COMMUNITY DEVELOPMENT COMMISSION  
OF THE COUNTY OF LOS ANGELES**

Supervisory District: Fourth  
 Community Meeting Date: Thursday, September 19, 2013  
 Meeting Location: South Whittier Community Resource Center  
 Responses Received: 200

**RESIDENT SURVEY RESULTS - COMMUNITY DEVELOPMENT NEEDS**

For each of the following subcategories, residents ranked every item listed in order of need, from 1 to 4, with 1 indicating the lowest need and 4 indicating the highest need. The average responses for each item are indicated below. The items in bold had the highest ratings.

**TOP FIVE (5) NEEDS IDENTIFIED:**

<b>Anti-Crime Programs:</b>	<b>3.63</b>
<b>Graffiti Removal:</b>	<b>3.55</b>
<b>Street Lighting:</b>	<b>3.48</b>
<b>Park and Recreational Facilities:</b>	<b>3.46</b>
<b>Neglect/Abused Children Centers and Services:</b>	<b>3.42</b>

1. If you had funds to invest, how would you allocate your resources among these areas? Please express your answer in percentage terms. The sum should equal to 100.

<b>Economic Development</b>	<b>20%</b>
<b>Human Services</b>	<b>20%</b>
Infrastructure	19%
Housing	18%
Public Facilities	16%
Other	7%
Total	100

2. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Community Services*:

<b>Anti-Crime Programs</b>	<b>3.63</b>
Childcare Services	2.95
Educational Services	3.35
Health Services	3.34
Senior Activities	3.03
Youth Services	3.32
Fair Housing Education	2.72
Tenant/Landlord Counseling	2.55

3. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Community Facilities*:

Childcare Centers	2.93
Community Centers	3.12
Healthcare Facilities	3.32
<b>Park and Recreational Facilities</b>	<b>3.46</b>
Senior Centers	3.15
Youth Centers	3.35
Libraries	3.36

4. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Infrastructure Projects*:

Drainage Improvements	3.15
Sidewalk Improvements	3.28
Street/Alley Improvements	3.27
<b>Street Lighting</b>	<b>3.48</b>
Water/Sewer Improvements	3.26
Public Transit Improvements	3.10

5. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Neighborhood Services*:

Code Enforcement	3.01
<b>Graffiti Removal</b>	<b>3.55</b>
Parking Facilities	2.85
Trash and Debris Removal	3.37
Tree Planting	2.90

6. On a scale of 1 to 4, rate how important to you and/or to your community is the availability of the following *Special Needs Services*:

Accessibility Improvements	3.08
Disabled Centers and Services	3.13
Domestic Violence Services	3.14
HIV/AIDS Centers and Services	2.84
Mental Health Services	3.14
<b>Neglect/Abused Children Centers and Services</b>	<b>3.42</b>
Substance Abuse Services	3.07
Services for the Elderly and Frail Elderly	3.37
Homeless Prevention Services	3.40
Emergency Homeless Shelters	3.16
Transitional Homeless Shelters	3.02
Helping Homeless Find Permanent Housing	3.18
Other Housing Services for the Homeless	2.95

7. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Business and Job opportunities*:

<b>Employment Training</b>	<b>3.23</b>
Commercial/Industrial Improvements	3.01
Micro-Enterprise Assistance	2.64
Job Creation/Retention	3.13
Small Business Assistance	2.99
Storefront Improvements	2.90
Business District Revitalization	2.91
Access to Venture Capital	2.72
Business Recruitment	2.80
Business Expansion Assistance	2.83
Technical Assistance	2.84

8. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Housing options*:

Affordable For-Sale Housing	3.08
Affordable For-Rent Housing	3.08
Disabled Housing	3.11
Fair Housing	3.14
Homeownership Assistance	3.20
Residential Rehabilitation	3.19
Senior Housing	3.22
Assisted Rental Housing	2.87
Housing Demolition	2.66
New Rental Construction	2.77
<b>Energy Efficient Retrofits</b>	<b>3.37</b>
Fair Housing Practices	3.07

## Appendix B: Community Meetings Comments and Responses Fifth District

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Community Development Commission  
of the  
County of Los Angeles

## Community Development Commission

November 12, 2013

TO: Edel Vizcarra, Planning Deputy, 5<sup>th</sup> District  
Jarrod DeGonia, Field Deputy, 5<sup>th</sup> District

FROM:  Scott Stevenson, Director  
Community Development Division

**SUBJECT: RESIDENT INPUT RECEIVED DURING THE FIFTH DISTRICT COMMUNITY MEETING**

The Community Development Commission (CDC) recently held a Community Meeting in the Fifth District, to assess housing and community development needs within the unincorporated areas. A total of 63 residents attended the meeting at Stephen Sorensen Park Gymnasium/Community Center in Lake Los Angeles on September 26, 2013.

Designed to allow residents to take part in planning the allocation of Community Development Block Grant (CDBG) funds, the meeting highlighted current CDBG activities in the Fifth Supervisorial District. The residents viewed a PowerPoint presentation that explained the planning process and investment of CDBG funds in their community. Next, residents completed a survey which recorded their needs on public service and community development activities. The meeting closed with representatives from various County departments introducing themselves and the services they provide to the community. Following the meeting, residents met one-on-one with the County representatives, allowing them the opportunity to ask questions about their issues or concerns. Attachment I is a list of the County departments and the representatives present at the meeting.

We have also included for your review the results of the survey distributed during the meeting (Attachment II). The tabulated numbers include the average rate of response, as well as the top five (5) needs identified by the residents. Attachment II also includes two (2) residents' letters submitted with the surveys. In addition to getting feedback from attendees, residents living in close proximity to the meeting were also mailed copies of the survey. If residents were unable to attend, they were invited to share their community needs by mailing in the completed survey forms. Community interest was very strong with 343 resident surveys collected by mail. The results of the survey should help the District prioritize the use of its CDBG funds for Fiscal Year (FY) 2014-2015.

In mid-November, we will mail out a postcard thanking the residents for attending the meeting and encouraging them to view the survey results on the CDC's website. In the spring, we will let residents know that the Annual Action Plan is available for review, containing the proposed CDBG activities for FY 2014-2015.

If you have any questions, please contact Linda Jenkins, Community Development Division - Grants Management Unit Manager, at (626) 586-1765.

SS:LJ:RB:RBW:rb

K:\CDBG COMMON\GPT\Community Meetings\14-15 Comm Mtgs (Fall)\Community Meeting District Summaries\5th District\5th District Meeting Summary Memo.Doc

Attachments

c: Norm Hickling, Deputy, 5<sup>th</sup> District

**COMMUNITY MEETING SUMMARY  
STEPHEN SORENSEN GYMNASIUM/COMMUNITY CENTER  
SEPTEMBER 26, 2013**

**Total Residents in Attendance from Sign-In Sheet: 63**  
**Total Resident Surveys Collected at Meeting: 48**  
**Total Resident Surveys Collected in the mail: 343**

**Fifth District Representative, Deputy: Norm Hickling**

**Community Meeting Planning Team**

**CDD-GMU Staff:           Presenter:           Randall Bissell**  
**Coordinator:        Brian Talbot**  
**Support Team:     Raymond Webster and Rosa Barreto**

**Community Development Commission/  
Housing Authority Staff:**

**Assisted Housing:                                   Adrian Gonzalez**  
**Economic & Housing Development Division:   Gabrielle Williams**

**County Department Staff:**

**Assessor:   Ken Arguelles**  
**Community and Senior Services:           Angela Bagmanian**  
**Parks and Recreation:                        Jeff Dorst, Regina Bradley, Ikinula Norwood,  
  and Katelyn Horney**  
**Public Health:                                    Maria Estrada and Frank Alvarez**  
**Public Library:                                  Kathleen Coakley**  
**Public Social Services:                        Jorge Alvarez and Felix McDonald**  
**Public Works:                                    Artemio Correa, Richard Yribe, Gilbert Tsoi,  
  Tim Grover, and Miguel Garcia**  
**Sheriff's Department:                         Deputy John White**

**Other Agencies:**

**Housing Rights Center:                        Marisol Arzate**  
**California Highway Patrol:                    Lt. Eric Broneer and Officer Gil Hernandez**



**COMMUNITY DEVELOPMENT COMMISSION  
OF THE COUNTY OF LOS ANGELES**

Supervisorial District: Fifth  
 Community Meeting Date: Thursday, September 26, 2013  
 Meeting Location: Stephen Sorensen Gym/Community Center  
 Responses Received: 391

**RESIDENT SURVEY RESULTS - COMMUNITY DEVELOPMENT NEEDS**

For each of the following subcategories, residents ranked every item listed in order of need, from 1 to 4, with 1 indicating the lowest need and 4 indicating the highest need. The average responses for each item are indicated below. The items in bold had the highest ratings.

**TOP FIVE (5) NEEDS IDENTIFIED:**

<b>Anti-Crime Programs:</b>	<b>3.59</b>
<b>Trash and Debris Removal:</b>	<b>3.43</b>
<b>Job Creation/Retention:</b>	<b>3.33</b>
<b>Drainage Improvements:</b>	<b>3.32</b>
<b>Health Services:</b>	<b>3.32</b>

1. If you had funds to invest, how would you allocate your resources among these areas? Please express your answer in percentage terms. The sum should equal to 100.

<b>Economic Development</b>	<b>24%</b>
Infrastructure	21%
Public Facilities	18%
Human Services	16%
Housing	15%
Other	6%
<b>Total</b>	<b>100</b>

2. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Community Services*:
3. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Community Facilities*:

<b>Anti-Crime Programs</b>	<b>3.59</b>
Childcare Services	2.71
Educational Services	3.23
Health Services	3.32
Senior Activities	3.07
Youth Services	3.22
Fair Housing Education	2.50
Tenant/Landlord Counseling	2.43

Childcare Centers	2.75
Community Centers	3.04
<b>Healthcare Facilities</b>	<b>3.29</b>
Park and Recreational Facilities	3.25
Senior Centers	3.05
Youth Centers	3.14
Libraries	3.24

4. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Infrastructure Projects*:

<b>Drainage Improvements</b>	3.32
Sidewalk Improvements	2.86
Street/Alley Improvements	3.06
Street Lighting	3.07
Water/Sewer Improvements	3.18
Public Transit Improvements	3.10

5. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Neighborhood Services*:

Code Enforcement	3.01
Graffiti Removal	3.25
Parking Facilities	2.39
<b>Trash and Debris Removal</b>	3.43
Tree Planting	3.04

6. On a scale of 1 to 4, rate how important to you and/or to your community is the availability of the following *Special Needs Services*:

Accessibility Improvements	2.72
Disabled Centers and Services	2.85
Domestic Violence Services	2.86
HIV/AIDS Centers and Services	2.53
Mental Health Services	2.92
Neglect/Abused Children Centers and Services	3.09
Substance Abuse Services	2.95
<b>Services for the Elderly and Frail Elderly</b>	3.10
Homeless Prevention Services	2.81
Emergency Homeless Shelters	2.84
Transitional Homeless Shelters	2.77
Helping Homeless Find Permanent Housing	2.81
Other Housing Services for the Homeless	2.75

7. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Business and Job opportunities*:

Employment Training	3.28
Commercial/Industrial Improvements	3.22
Micro-Enterprise Assistance	2.81
<b>Job Creation/Retention</b>	3.33
Small Business Assistance	3.18
Storefront Improvements	3.00
Business District Revitalization	3.04
Access to Venture Capital	2.91
Business Recruitment	3.11
Business Expansion Assistance	3.08
Technical Assistance	2.99

8. On a scale from 1 to 4, rate how important to you and/or to your community is the availability of the following *Housing options*:

Affordable For-Sale Housing	3.00
Affordable For-Rent Housing	2.77
Disabled Housing	2.87
Fair Housing	2.89
<b>Homeownership Assistance</b>	3.09
Residential Rehabilitation	3.04
Senior Housing	3.06
Assisted Rental Housing	2.46
Housing Demolition	2.40
New Rental Construction	2.35
<b>Energy Efficient Retrofits</b>	3.09
Fair Housing Practices	2.92

To whom it May Concern

I am unable to attend Thursday's meeting. But I would like to add a few thoughts to my survey.

I bought my home new in 1989 moved in, in Dec 89. I have seen this community ebb & flow with the economy. Home prices dropped dramatically population decreased services and business left this has happened at least 3 x's. I worked at the local elementary school for 7 yrs. and saw the enrollment drop which = loss of funds.

What I think this town needs is "stability" a few large employers such as a Stater Bros market a pharmacy and a bank... We used to have a bank... There needs to be less restriction somewhere? My home lost value but back in the 90's you sucked it up and didn't cry modification you moved or let it go which many did. We need markets. Banks and a pharmacy at the very least. We need "economic anchors" to our community. Without those 2 La

will continue to struggle  
The youth will see a dismal  
future - Its time L.A.  
had its economic and  
social stigma removed  
and replaced with hope  
and rebirth!

OK Thank you -

Sara Brueckner



SARA L BRUECKNER  
40635 177TH ST E  
LANCASTER CA 93535-7507

September 19, 2013

Los Angeles County Community Development Commission

RE: Resident Survey sent to assess the Lake Los Angeles needs

We have been homeowners in this area for the last twenty-five years. It used to be a nice little country town where most people respected their neighbors, were friendly and for the most part, kept up their properties. Most folks were fairly quiet in the evenings and brought their children in at a reasonable time. We had friends and co-workers who came out from town or the big cities and remarked how nice it was out here, peaceful and what a view! We have not had many people out here the last few years. The comments from all is asking why we live in such a ghetto where cars are stacked up in yards, along with toilets, and other appliances and other stuff that should have been disposed of years ago before it all piled up. People don't maintain their fences or their yards. There are many people, like us that keep a tidy home and yard but it's the growing infestation that has been destroying our property values and our sense of community and pride to live here.

We have been ignored as a community by the county and by the sheriff's department. It is not a winning combination to say the least. The movie industry films out here all of the time; we are often inconvenienced by them when they block the roads and redirect us five miles to get home after a long day's work and drive. The tax dollars collected never produce a reserve for us out here for upkeep and improvements. The heavy movie trucks have destroyed the roads around the Four Aces movie set. Every day I am dodging the pop-outs and cracks. Occasionally you send the pothole truck out to throw a little patch in for repairs, they don't last. A yield sign was placed on the dirt side road at the Four Aces. No one seems to slow down, let alone yield. It is a close call on a regular basis for the rest of us; consider a stop sign. It may help. There are numerous streets beginning to fail because we are on the buttes. The cracks are several inches wide on some streets. Thank you for the slurry seal you did on others and thank you for the tree trimming recently done by contractors. It is appreciated.

Another problem is when we call for animal issues, they are usually ignored. We see dogs tied up on short chains and basically have no housing and little food and water. Several calls have been placed for various dogs and never any follow-up to this inhumane practice. We spoke to one neighbor who was friendly but still, the dog's life has not improved. It is heartbreaking.

You could help the community the most by enforcing the health and safety codes, help get our little storefronts looking decent, and provide a couple of roads with under road drainage in the wash area so we can get out and go to work during the heavy rains. The library is still too small and lacking selection. I love the library, just not that one.

The old AV Bank building is a much nicer building and has better parking. It looks more like a library. The strip mall and parking lot just doesn't work.

There are good services in town for the social programs; that is not where you need to invest in our community, if you really are going to. Those of us who have lived out there a long time have a certain mistrust of county services because you have never followed through with code enforcement and animal issues. The Sheriff's department doesn't provide the support we need or provide services during the night when problems occur. You have provided a nice park area for families, as long as the gang influence doesn't ruin that due to lack of the Sheriff's presence. Maybe you could have a "bring your junk and dump day" more often to encourage people to clean up and also to stop dumping along the roads and deserts.

In conclusion, does this survey really mean anything? My voice is just one of many families out here who love the country life. We don't want the social programs out here. We don't need them. Those type of people come out here and cause problems mostly. We are too far from town and after they are done wrecking the house they rented and the kids are done breaking into homes and disrupting school classes, they leave. The unfortunate part is they get replaced with someone else like them. I'm kind of glad on the one hand that fuel prices are high. It does keep out and get rid of some of the riff-raff. We want our community restored. These are the type of services that we need.

## Appendix C: Community Meetings Notice and List of Publications

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## **PUBLIC NOTICE**

### **County of Los Angeles Community Meetings for the Action Plan**

The Community Development Commission (CDC) invites the public to participate in a series of community meetings for the purpose of obtaining citizens' views on housing and community development priorities. Comments and priorities expressed at these meetings will be presented to the Los Angeles County Board of Supervisors and may be used to develop the Action Plan, which allocates funds in the upcoming 2014-2015 Fiscal Year that serves as an action-oriented management tool and guides federal grant spending to address housing and community development needs for low- and moderate-income residents living within the jurisdiction of the Los Angeles Urban County Program (unincorporated areas and 49 participating cities). On behalf of the County of Los Angeles, the CDC administers approximately \$30 million received annually from the U.S. Department of Housing and Urban Development through three federal grants: the Community Development Block Grant, the HOME Investment Partnerships, and the Emergency Solutions Grant.

The community meetings will be held on the following dates at the following locations and times:

#### **First District**

Date/Time: Tuesday, September 10, 2013, 6:00 p.m.  
Location: YWCA Union Pacific Empowerment Center  
4315 Union Pacific Ave.  
Los Angeles, CA 90023

#### **Second District**

Date/Time: Thursday, September 12, 2013, 6:00 p.m.  
Location: MLK Center for Public Health – Community Room  
11833 Wilmington Ave.  
Los Angeles, CA 90059

#### **Third District**

Date/Time: Tuesday, September 17, 2013, 6:00 p.m.  
Location: West Knoll Apartments – Community Room  
838 West Knoll Drive  
West Hollywood, CA 90069

#### **Fourth District**

Date/Time: Thursday, September 19, 2013, 6:00 p.m.  
Location: South Whittier Community Resource Center  
10750 Laurel Avenue  
Whittier, CA 90605

#### **Fifth District**

Date/Time: Thursday, September 26, 2013, 6:00 p.m.  
Location: Stephen Sorensen Park – Gymnasium/Community Center  
16801 East Avenue P  
Lake Los Angeles, CA 93591

The following 49 cities participate in the Los Angeles Urban County Program:

Agoura Hills	Arcadia	Artesia
Avalon	Azusa	Bell
Bell Gardens	Beverly Hills	Bradbury
Calabasas	Cerritos	Claremont
Commerce	Covina	Cudahy
Culver City	Diamond Bar	Duarte
El Segundo	Hawaiian Gardens	Hermosa Beach
Irwindale	La Canada Flintridge	La Habra Heights
La Mirada	La Puente	La Verne
Lawndale	Lomita	Malibu
Manhattan Beach	Maywood	Monrovia
Rancho Palos Verdes	Rolling Hills Estates	San Dimas
San Fernando	San Gabriel	San Marino
Santa Fe Springs	Sierra Madre	Signal Hill
South El Monte	South Pasadena	Temple City
Torrance	Walnut	West Hollywood
Westlake Village		

Citizens unable to attend a community meeting are invited to submit written comments during the community meeting period and up to 30 days after the last community meeting to the following address:

**Attn: CDBG Division/Consolidated Plan  
Community Development Commission of the  
County of Los Angeles  
700 W. Main Street  
Alhambra, CA 91801**

For TTY assistance, please call the California Relay Services at (800) 735-2929 and reference Brian Talbot at (626) 586-1752. Citizens in need of a sign language interpreter should make their request to Brian Talbot no later than five working days prior to the meeting.

For information on programs administered by the Community Development Commission, you may log on to our website at [www.lacdc.org](http://www.lacdc.org).

**FLYERS THAT WERE  
DISTRIBUTED FOR THE  
2014-2015 COMMUNITY MEETINGS**

# COMMUNITY MEETING

ON COMMUNITY DEVELOPMENT ACTIVITIES IN THE UNINCORPORATED AREAS OF THE 1ST DISTRICT

**Tuesday, September 10, 2013**  
**6:00 p.m. - 7:30 p.m.**

**YWCA Union Pacific  
Empowerment Center**  
4315 Union Pacific Avenue  
Los Angeles, CA 90023

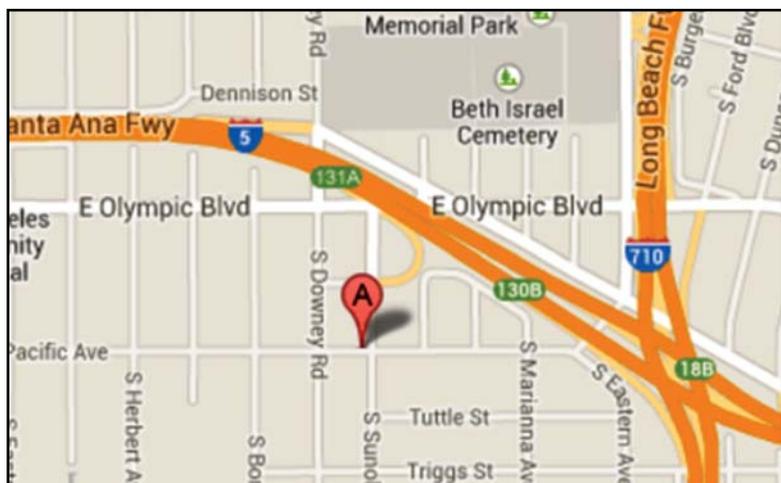


## County Department Representatives in Attendance:

- Public Works
- Parks & Recreation
- Consumer Affairs
- Public Library
- Community and Senior Services
- Sheriff's
- ...and many more

## A Few of the Service Areas Include:

- Avocado Heights
- Bassett
- Covina Islands
- East Azusa Islands
- East Los Angeles
- South San Gabriel
- Valinda
- Walnut Park
- West Puente Valley



The Community Development Commission of the County of Los Angeles administers federal community development funds for limited activities, in low- and moderate-income areas, such as community services, public facilities, and housing rehabilitation on behalf of the First Supervisorial District.

We invite you to:

- ◆ Learn more about the community development projects and programs in your District;
- ◆ Fill out a Resident Survey; and
- ◆ Speak one-on-one with various County Department Representatives.

Resident survey results will be available after November 5, 2013, at: [www.lacdc.org](http://www.lacdc.org)

For TTY assistance, please call the California Relay Services at (800) 735-2929 and reference Brian Talbot at (626) 586-1752. Citizens in need of a sign language interpreter should make their request to Mr. Talbot no later than five (5) working days prior to the meeting.



**Community Development Commission  
of the County of Los Angeles**  
Community Development Block Grant Division  
700 W. Main Street • Alhambra, CA 91801

Tel (626) 586-1760 • Fax (626) 943-3838

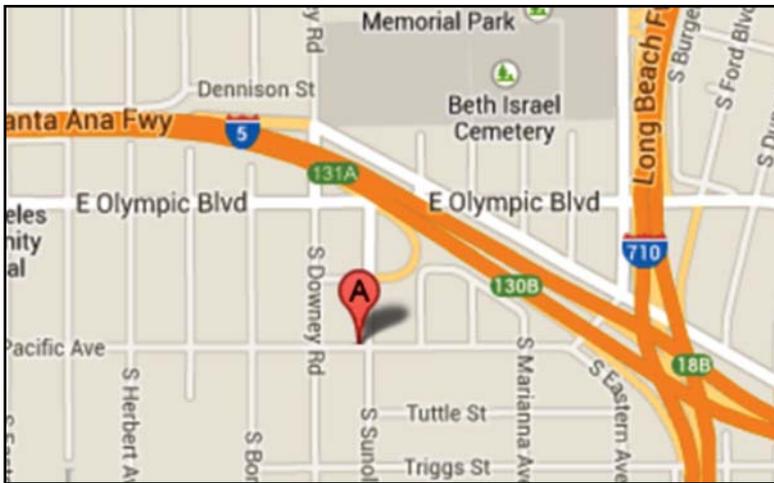
# REUNIÓN COMUNITARIA

ACERCA DE LAS ACTIVIDADES DE DESARROLLO DE LA COMUNIDAD EN ÁREAS NO INCORPORADAS DEL 1<sup>ER</sup> DISTRITO

**Martes, 10 de septiembre de 2013  
de 6:00 p.m. a 7:30 p.m.**

**YWCA Union Pacific  
Empowerment Center**

4315 Union Pacific Avenue  
Los Angeles, CA 90023



La Comisión de Desarrollo de la Comunidad del Condado de Los Angeles administra los fondos federales de desarrollo de la comunidad para actividades limitadas, en áreas de ingresos bajos y medios, como servicios a la comunidad, instalaciones públicas, y rehabilitación de viviendas por parte del Primer Distrito Supervisorial.

Lo invitamos a:

- ◆ Obtener más información acerca de los proyectos y programas de desarrollo de la comunidad en su distrito.
- ◆ Completar una encuesta de residentes.
- ◆ Hablar personalmente con representantes de varios departamentos del condado.

Los resultados de la encuesta de residentes estarán disponibles después del 5 de noviembre de 2013 en el sitio web: [www.lacdc.org](http://www.lacdc.org)

Para obtener asistencia de TTY, llame a los servicios de retransmisión de California al (800) 735-2929 y solicite hablar con Brian Talbot al (626) 586-1752. Los ciudadanos que necesiten un intérprete de lengua de señas deben solicitarlo al Sr. Talbot, al menos, cinco (5) días hábiles antes de la reunión.



**Representantes de los  
Departamentos del Condado  
que estarán presente:**

- Obras Públicas
- Parques y Recreación
- Asuntos del Consumidor
- Biblioteca Pública
- Servicios a la Comunidad y Personas Mayores
- Alguacil
- ...y muchos más

**Algunas de las Areas de  
Servicio Incluyen:**

- Avocado Heights
- Bassett
- Covina Islands
- East Azusa Islands
- East Los Angeles
- South San Gabriel
- Valinda
- Walnut Park
- West Puente Valley



**Comisión de Desarrollo de la Comunidad  
del Condado de Los Ángeles**

Community Development Block Grant Division  
700 W. Main Street • Alhambra, CA 91801

Tel (626) 586-1760 • Fax (626) 943-3838

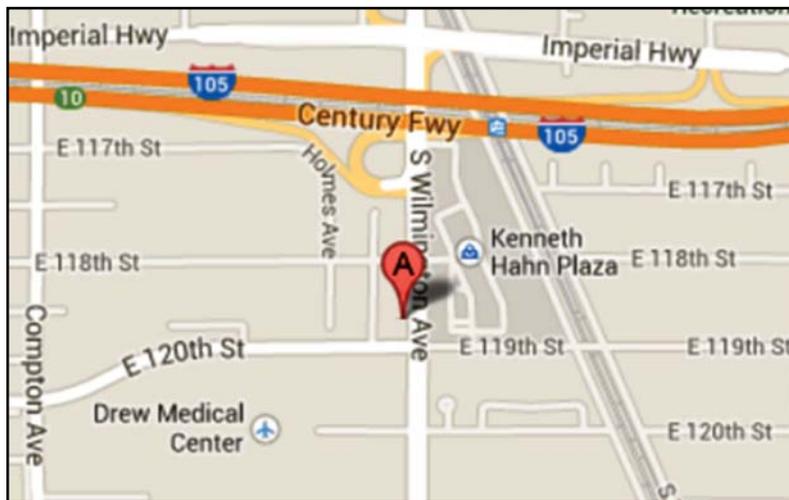
# COMMUNITY MEETING

ON COMMUNITY DEVELOPMENT ACTIVITIES IN THE UNINCORPORATED AREAS OF THE 2ND DISTRICT

**Thursday, September 12, 2013**  
**6:00 p.m. - 7:30 p.m.**

**MLK Center for Public Health  
Community Room**

11833 Wilmington Avenue  
Los Angeles, CA 90059



The Community Development Commission of the County of Los Angeles administers federal community development funds for limited activities, in low- and moderate-income areas, such as community services, public facilities, and housing rehabilitation on behalf of the Second Supervisorial District.

We invite you to:

- ◆ Learn more about the community development projects and programs in your District;
- ◆ Fill out a Resident Survey; and
- ◆ Speak one-on-one with various County Department Representatives.

Resident survey results will be available after November 5, 2013, at: [www.lacdc.org](http://www.lacdc.org)

For TTY assistance, please call the California Relay Services at (800) 735-2929 and reference Brian Talbot at (626) 586-1752. Citizens in need of a sign language interpreter should make their request to Mr. Talbot no later than five (5) working days prior to the meeting.



**County Department  
Representatives in Attendance:**

- Public Works
- Parks & Recreation
- Consumer Affairs
- Public Library
- Community and Senior Services
- Sheriff's
- ...and many more

**A Few of the Service Areas  
Include:**

- Athens/Westmont
- East and West Compton
- East Rancho Dominguez
- Florence/Firestone
- Graham
- Lennox
- Willowbrook



**Community Development Commission  
of the County of Los Angeles**  
Community Development Block Grant Division  
700 W. Main Street • Alhambra, CA 91801

Tel (626) 586-1760 • Fax (626) 943-3838

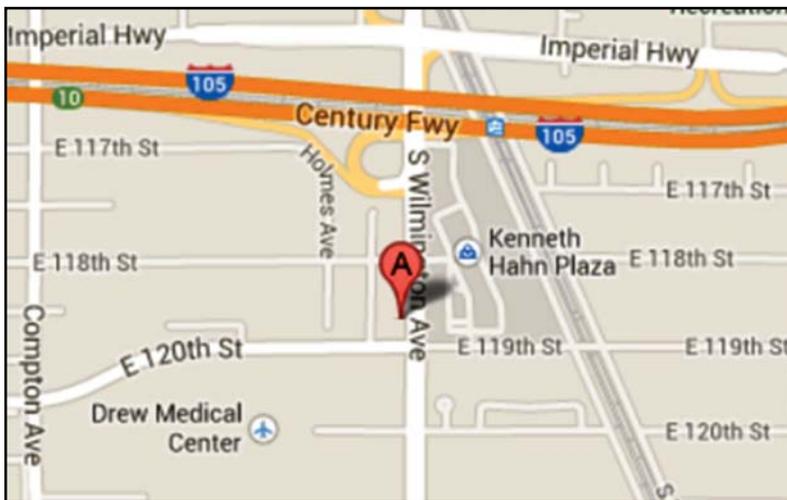
# REUNIÓN COMUNITARIA

ACERCA DE LAS ACTIVIDADES DE DESARROLLO DE LA COMUNIDAD EN ÁREAS NO INCORPORADAS DEL 2<sup>DO</sup> DISTRITO

**Jueves, 12 de septiembre de 2013  
de 6:00 p.m. a 7:30 p.m.**

**MLK Center for Public Health  
Salón Comunitario**

11833 Wilmington Avenue  
Los Angeles, CA 90059



La Comisión de Desarrollo de la Comunidad del Condado de Los Ángeles administra los fondos federales de desarrollo de la comunidad para actividades limitadas, en áreas de ingresos bajos y medios, como servicios a la comunidad, instalaciones públicas, y rehabilitación de viviendas por parte del Segundo Distrito Supervisorial.

Lo invitamos a:

- ◆ Obtener más información acerca de los proyectos y programas de desarrollo de la comunidad en su distrito.
- ◆ Completar una encuesta de residentes.
- ◆ Hablar personalmente con representantes de varios departamentos del condado.

Los resultados de la encuesta de residentes estarán disponibles después del 5 de noviembre de 2013 en el sitio web: [www.lacdc.org](http://www.lacdc.org)

Para obtener asistencia de TTY, llame a los servicios de retransmisión de California al (800) 735-2929 y solicite hablar con Brian Talbot al (626) 586-1752. Los ciudadanos que necesiten un intérprete de lengua de señas deben solicitarlo al Sr. Talbot, al menos, cinco (5) días hábiles antes de la reunión.



**Representantes de los  
Departamentos del Condado  
que estarán presente:**

- Obras Públicas
- Parques y Recreación
- Asuntos del Consumidor
- Biblioteca Pública
- Servicios a la Comunidad y Personas Mayores
- Alguacil
- ...y muchos más

**Algunas de las Areas de  
Servicio Incluyen:**

- Athens/Westmont
- East and West Compton
- East Rancho Dominguez
- Florence/Firestone
- Graham
- Lennox
- Willowbrook



**Comisión de Desarrollo de la Comunidad  
del Condado de Los Ángeles**

Community Development Block Grant Division  
700 W. Main Street • Alhambra, CA 91801

Tel (626) 586-1760 • Fax (626) 943-3838

# COMMUNITY MEETING

ON COMMUNITY DEVELOPMENT ACTIVITIES IN THE UNINCORPORATED AREAS OF THE 3RD DISTRICT

**Tuesday, September 17, 2013**  
**6:00 p.m. - 7:30 p.m.**

## West Knoll Apartments

### Community Room

838 West Knoll Drive  
West Hollywood, CA 90069



### County Department Representatives in Attendance:

- Public Works
- Parks & Recreation
- Consumer Affairs
- Public Library
- Community and Senior Services
- Sheriff's
- ...and many more



The Community Development Commission of the County of Los Angeles administers federal community development funds for limited activities, in low- and moderate-income areas, such as community services, public facilities, and housing rehabilitation on behalf of the Third Supervisorial District.

We invite you to:

- ◆ Learn more about the community development projects and programs in your District;
- ◆ Fill out a Resident Survey; and
- ◆ Speak one-on-one with various County Department Representatives.

Resident survey results will be available after November 5, 2013, at: [www.lacdc.org](http://www.lacdc.org)

For TTY assistance, please call the California Relay Services at (800) 735-2929 and reference Brian Talbot at (626) 586-1752. Citizens in need of a sign language interpreter should make their request to Mr. Talbot no later than five (5) working days prior to the meeting.



**Community Development Commission  
of the County of Los Angeles**  
Community Development Block Grant Division  
700 W. Main Street • Alhambra, CA 91801

Tel (626) 586-1760 • Fax (626) 943-3838



КОМИТЕТ ПО РАЗВИТИЮ МЕСТНОЙ ИНФРАСТРУКТУРЫ ОКРУГА ЛОС-АНДЖЕЛЕС

# ОБЩЕСТВЕННОЕ СОБРАНИЕ

ПО ВОПРОСАМ ДЕЯТЕЛЬНОСТИ ПО РАЗВИТИЮ МЕСТНОЙ ИНФРАСТРУКТУРЫ  
В НЕИНКОРПОРИРОВАННЫХ ЗОНАХ 3-ГО РАЙОНА

Вторник, 17 сентября 2013  
года 18:00 - 19:30

## West Knoll Apartments

Зал общественных собраний

838 West Knoll Drive

West Hollywood, CA 90069



Комиссия по развитию местной инфраструктуры округа Лос-Анджелес распределяет федеральные фонды на развитие местной инфраструктуры на цели ограниченного количества видов деятельности в зонах с низким и незначительным уровнем доходов населения, в частности, коммунально-бытовое обслуживание, общественные здания и сооружения, реконструкция и восстановление жилья от лица Района третьего административного уровня.

Мы приглашаем Вас:

- ◆ Узнать больше о проектах и программах по развитию местной инфраструктуры в Вашем районе;
- ◆ Заполнить анкету Опроса жителей; и
- ◆ Поучаствовать в личных беседах с представителями различных ведомств округа.

Результаты Опроса жителей будут представлены после 5 ноября 2013 года на вебсайте: [www.lacdc.org](http://www.lacdc.org)

Лицам с нарушением слуха необходимо обратиться в Службу ретрансляции данных штата Калифорния (California Relay Services) по номеру (800) 735-2929 и указать контактное лицо Brian Talbot (Брайн Тэлбот) и контактный номер телефона (626) 586-1752. Лица, которым требуются услуги сурдоперевода, должны обратиться к г-ну Тэлботу в срок не позднее пяти (5) рабочих дней до даты проведения собрания.



Ведомства округа,  
представленные на  
собрании:

- Гражданское строительство
- Парки и зоны отдыха
- Защита прав потребителей
- Общественная библиотека
- Социальные услуги и услуги для пожилых людей
- Управление шерифа
- ...и многие другие



КОМИССИЯ ПО РАЗВИТИЮ ОБЩИН В  
ГРАФСТВЕ ЛОС - АНДЖЕЛЕСЕ  
CCBG Отдел

700 W. Main Street • Alhambra, CA 91801

Телефон (626) 586-1760 • Факс (626) 943-3838

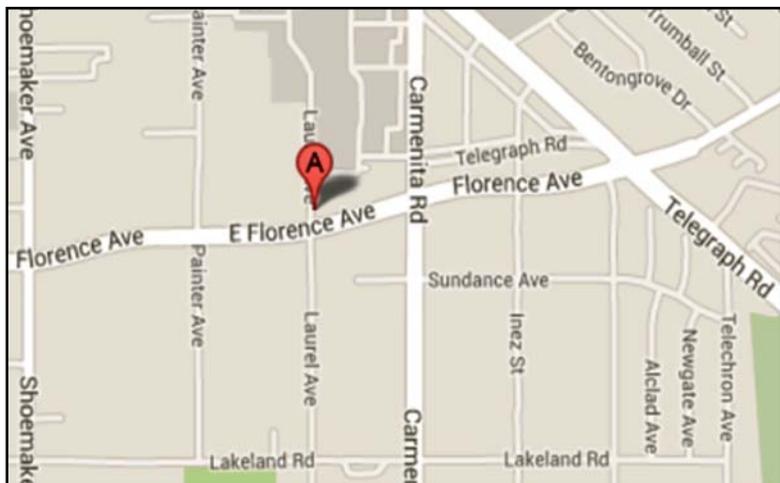
# COMMUNITY MEETING

ON COMMUNITY DEVELOPMENT ACTIVITIES IN THE UNINCORPORATED AREAS OF THE 4TH DISTRICT

**Thursday, September 19, 2013**  
**6:00 p.m. - 7:30 p.m.**

**South Whittier**  
**Community Resource Center**

10750 Laurel Avenue  
Whittier, CA 90605



The Community Development Commission of the County of Los Angeles administers federal community development funds for limited activities, in low- and moderate-income areas, such as community services, public facilities, and housing rehabilitation on behalf of the Fourth Supervisorial District.

We invite you to:

- ◆ Learn more about the community development projects and programs in your District;
- ◆ Fill out a Resident Survey; and
- ◆ Speak one-on-one with various County Department Representatives.

Resident survey results will be available after November 5, 2013, at: [www.lacdc.org](http://www.lacdc.org)

For TTY assistance, please call the California Relay Services at (800) 735-2929 and reference Brian Talbot at (626) 586-1752. Citizens in need of a sign language interpreter should make their request to Mr. Talbot no later than five (5) working days prior to the meeting.



**County Department**  
**Representatives in Attendance:**

- Public Works
- Parks & Recreation
- Consumer Affairs
- Public Library
- Community and Senior Services
- Sheriff's
- ...and many more

**A Few of the Service Areas**  
**Include:**

- East Whittier
- Hacienda Heights
- Los Nietos
- Marina del Rey (portion)
- Northeast Whittier (portion)
- Northwest Whittier
- Rowland Heights
- South Whittier



**Community Development Commission**  
**of the County of Los Angeles**

Community Development Block Grant Division  
700 W. Main Street • Alhambra, CA 91801

Tel (626) 586-1760 • Fax (626) 943-3838

# REUNIÓN COMUNITARIA

ACERCA DE LAS ACTIVIDADES DE DESARROLLO DE LA COMUNIDAD EN ÁREAS NO INCORPORADAS DEL 4<sup>TO</sup> DISTRITO

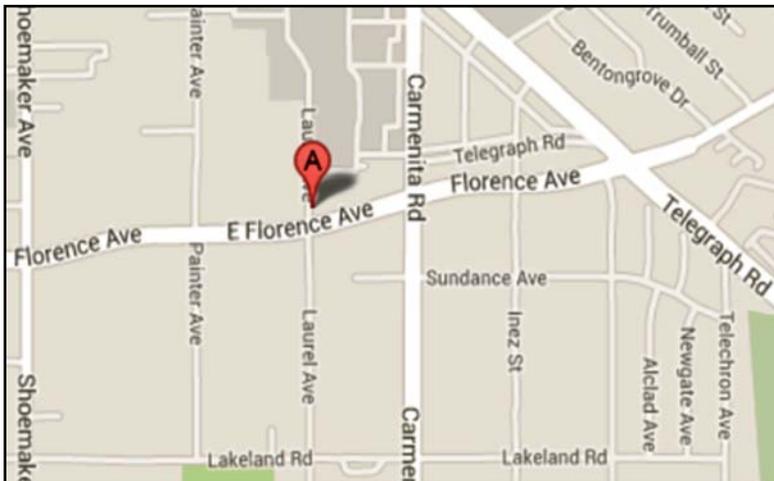
**Jueves, 19 de septiembre de 2013  
de 6:00 p.m. a 7:30 p.m.**

**South Whittier**

**Centro de Recursos de la Comunidad**

10750 Laurel Avenue

Whittier, CA 90605



La Comisión de Desarrollo de la Comunidad del Condado de Los Ángeles administra los fondos federales de desarrollo de la comunidad para actividades limitadas, en áreas de ingresos bajos y medios, como servicios a la comunidad, instalaciones públicas, y rehabilitación de viviendas por parte del Cuarto Distrito Supervisorial.

Lo invitamos a:

- ◆ Obtener más información acerca de los proyectos y programas de desarrollo de la comunidad en su distrito.
- ◆ Completar una encuesta de residentes.
- ◆ Hablar personalmente con representantes de varios departamentos del condado.

Los resultados de la encuesta de residentes estarán disponibles después del 5 de noviembre de 2013 en el sitio web: [www.lacdc.org](http://www.lacdc.org).

Para obtener asistencia de TTY, llame a los servicios de retransmisión de California al (800) 735-2929 y solicite hablar con Brian Talbot al (626) 586-1752. Los ciudadanos que necesiten un intérprete de lengua de señas deben solicitarlo al Sr. Talbot, al menos, cinco (5) días hábiles antes de la reunión.



**Representantes de los Departamentos del Condado que estarán presente:**

- Obras Públicas
- Parques y Recreación
- Asuntos del Consumidor
- Biblioteca Pública
- Servicios a la Comunidad y Personas Mayores
- Alguacil
- ...y muchos más

**Algunas de las Areas de Servicio Incluyen:**

- East Whittier
- Hacienda Heights
- Los Nietos
- Marina del Rey (parte)
- Northeast Whittier (parte)
- Northwest Whittier
- Rowland Heights
- South Whittier



**Comisión de Desarrollo de la Comunidad  
del Condado de Los Ángeles**

Community Development Block Grant Division  
700 W. Main Street • Alhambra, CA 91801

Tel (626) 586-1760 • Fax (626) 943-3838

# COMMUNITY MEETING

ON COMMUNITY DEVELOPMENT ACTIVITIES IN THE UNINCORPORATED AREAS OF THE 5TH DISTRICT

**Thursday, September 26, 2013**  
**6:00 p.m. - 7:30 p.m.**

**Stephen Sorensen Park  
Gymnasium/Community Center**

16801 East Avenue P  
Lake Los Angeles, CA 93591

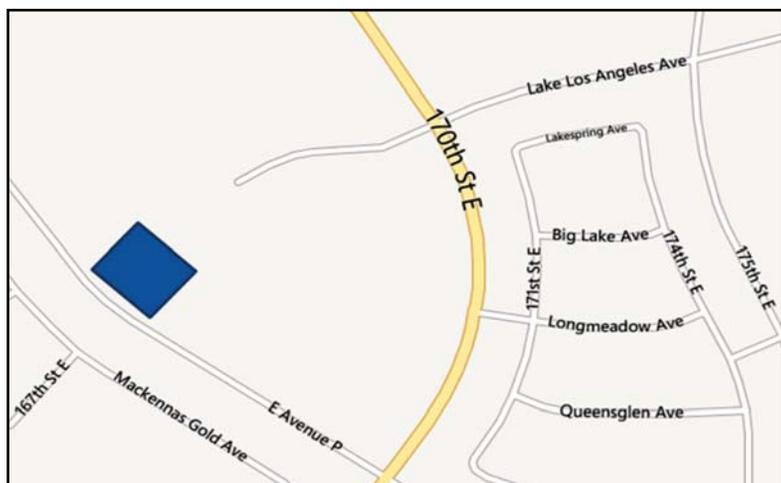


**County Department  
Representatives in Attendance:**

- Public Works
- Parks & Recreation
- Consumer Affairs
- Public Library
- Community and Senior Services
- Sheriff's
- ...and many more

**A Few of the Service Areas  
Include:**

- Altadena
- East Azusa Islands (portion)
- East San Gabriel
- Littlerock
- Monrovia/Arcadia/  
Duarte Islands
- Pearblossom
- Quartz Hill
- Sun Village
- West Santa Clarita Valley



The Community Development Commission of the County of Los Angeles administers federal community development funds for limited activities, in low- and moderate-income areas, such as community services, public facilities, and housing rehabilitation on behalf of the Fifth Supervisorial District.

We invite you to:

- ◆ Learn more about the community development projects and programs in your District;
- ◆ Fill out a Resident Survey; and
- ◆ Speak one-on-one with various County Department Representatives.

Resident survey results will be available after November 5, 2013, at: [www.lacdc.org](http://www.lacdc.org)

For TTY assistance, please call the California Relay Services at (800) 735-2929 and reference Brian Talbot at (626) 586-1752. Citizens in need of a sign language interpreter should make their request to Mr. Talbot no later than five (5) working days prior to the meeting.



**Community Development Commission  
of the County of Los Angeles**  
Community Development Block Grant Division  
700 W. Main Street • Alhambra, CA 91801

Tel (626) 586-1760 • Fax (626) 943-3838

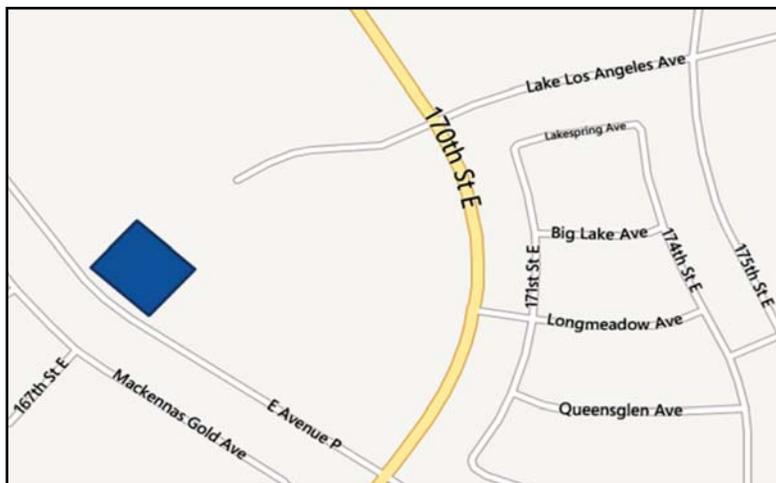
# REUNIÓN COMUNITARIA

ACERCA DE LAS ACTIVIDADES DE DESARROLLO COMUNITARIO EN LAS AREAS NO INCORPORADAS DEL 5TO DISTRITO

**Jueves, 26 de septiembre de 2013  
de 6:00 p.m. a 7:30 p.m.**

**Stephen Sorensen Park  
Gimnasio/Centro Comunitario**

16801 East Avenue P  
Lake Los Angeles, CA 93591



La Comisión de Desarrollo de la Comunidad del Condado de Los Ángeles administra los fondos federales de desarrollo de la comunidad para actividades limitadas, en áreas de ingresos bajos y medios, como servicios a la comunidad, instalaciones públicas, y rehabilitación de viviendas por parte del Primer Quinto Supervisorial.

Lo invitamos a:

- ◆ Obtener más información acerca de los proyectos y programas de desarrollo de la comunidad en su distrito.
- ◆ Completar una encuesta de residentes.
- ◆ Hablar personalmente con representantes de varios departamentos del condado.

Los resultados de la encuesta de residentes estarán disponibles después del 5 de noviembre de 2013 en el sitio web: [www.lacdc.org](http://www.lacdc.org)

Para obtener asistencia de TTY, llame a los servicios de retransmisión de California al (800) 735-2929 y solicite hablar con Brian Talbot al (626) 586-1752. Los ciudadanos que necesiten un intérprete de lengua de señas deben solicitarlo al Sr. Talbot, al menos, cinco (5) días hábiles antes de la reunión.



**Representantes de los Departamentos del Condado que estarán presente:**

- Obras Públicas
- Parques y Recreación
- Asuntos del Consumidor
- Biblioteca Pública
- Servicios a la Comunidad y Personas Mayores
- Alguacil
- ...y muchos más

**Algunas de las Areas de Servicio Incluyen:**

- Altadena
- East Azusa Islands (parte)
- East San Gabriel
- Lake Los Angeles
- Monrovia/Arcadia/  
Duarte Islands
- Pearblossom
- Quartz Hill
- Sun Village
- West Santa Clarita Valley



**Comisión de Desarrollo de la Comunidad  
del Condado de Los Ángeles**

Community Development Block Grant Division  
700 W. Main Street • Alhambra, CA 91801

Tel (626) 586-1760 • Fax (626) 943-3838

# **PROOF OF PUBLICATIONS**

Proof of Publication

Los Angeles Times

STATE OF CALIFORNIA
County of Los Angeles

I am a citizen of the United States, and a resident of the county aforesaid; I am over the age of eighteen years; and I am not a party to or interested in the notice published. I am the chief legal advertising clerk of the publisher of the LOS ANGELES TIME a newspaper of general circulation, printed and published daily in the City of Los Angeles, County of Los Angeles. The LOS ANGELES TIMES has been adjudged a newspaper of general circulation by the Superior Court of the County of Los Angeles, State of California, under the date of May 21, 1952, Case No. 598,599. The notice, of which the annexed is a printed copy, has been published in each regular and entire issue of said newspaper and not in any supplement thereof on the following dates, to-wit:

August 16

all in the year 2013

I certify (or declare) under penalty of perjury that the foregoing is true and correct

Dated at Los Angeles, California, this

16 day of August 2013

Handwritten signature

Signature

2521109

California Newspaper Service Bureau
Public Notice Advertising Since 1934
Tel 1-800-788-7840 Fax 1-800-540-4089
Local Offices and Representatives in:
Los Angeles, Santa Ana, San Diego, Riverside/San Bernardino,
San Francisco, Oakland, San Jose, Santa Rosa, and Sacramento.
Special Services Available in Phoenix

PUBLIC NOTICE
County of Los Angeles
Community Meetings for the
Action Plan

The Community Development Commission (CDC) invites the public to participate in a series of community meetings for the purpose of obtaining citizens' views on housing and community development priorities. Comments and priorities expressed at these meetings will be presented to the Los Angeles County Board of Supervisors and may be used to develop the Action Plan, which allocates funds in the upcoming 2014-2015 Fiscal Year that serves as an action-oriented management tool and guides federal grant spending to address housing and community development needs for low- and moderate-income residents living within the jurisdiction of the Los Angeles Urban County Program (unincorporated areas and 49 participating cities). On behalf of the County of Los Angeles, the CDC administers approximately \$30 million received annually from the U.S. Department of Housing and Urban Development through three federal grants: the Community Development Block Grant, the HOME Investment Partnerships, and the Emergency Solutions Grant.

The community meetings will be held on the following dates at the following locations and times:

First District
Date/Time: Tuesday, September 10, 2013, 6:00 p.m.
Location: YWCA Union Pacific Empowerment Center
4315 Union Pacific Ave.
Los Angeles, CA 90023

Second District
Date/Time: Thursday, September 12, 2013, 6:00 p.m.
Location: MLK Center for Public Health - Community Room
11833 Wilmington Ave.
Los Angeles, CA 90059

Third District
Date/Time: Tuesday, September 17, 2013, 6:00 p.m.
Location: West Knoll Apartments - Community Room
838 West Knoll Drive
West Hollywood, CA 90069

Fourth District
Date/Time: Thursday, September 19, 2013, 6:00 p.m.
Location: South Whittier Community Resource Center
10750 Laurel Avenue
Whittier, CA 90605

Fifth District
Date/Time: Thursday, September 26, 2013, 6:00 p.m.
Location: Stephen Sorensen Park - Gymnasium/Community Center
16801 East Avenue P
Lake Los Angeles, CA 93591

The following 49 cities participate in the Los Angeles Urban County Program:

Agoura Hills, Arcadia, Artesia, Avalon, Azusa, Bell, Bell Gardens, Beverly Hills, Bradbury, Calabasas, Cerritos, Claremont, Commerce, Covina, Cudahy, Culver City, Diamond Bar, Duarte, El Segundo, Hawaiian Gardens, Hermosa Beach, Irwindale, La Canada Flintridge, La Habra Heights, La Mirada, La Puente, La Verne, Lawndale, Lomita, Malibu, Manhattan Beach, Maywood, Monrovia, Rolling Hills Estates, San Dimas, San Fernando, San Gabriel, San Marino, Santa Fe Springs, Sierra Madre, Signal Hill, South El Monte, South Pasadena, Temple City, Torrance, Walnut, West Hollywood, Westlake Village

Citizens unable to attend a community meeting are invited to submit written comments during the community meeting period and up to 30 days after the last community meeting to the following address:

Attn: CD&G Division/Consolidated Plan
Community Development Commission of the
County of Los Angeles
700 W. Main Street
Alhambra, CA 91801

For TTY assistance, please call the California Relay Services at (800) 735-2929 and reference Brian Talbot at (626) 586-1752. Citizens in need of a sign language interpreter should make their request to Brian Talbot no later than five working days prior to the meeting. For information on programs administered by the Community Development Commission, you may log on to our website at www.lacdc.org.

Attn: CD&G Division/Consolidated Plan
Community Development Commission of the
County of Los Angeles
700 W. Main Street
Alhambra, CA 91801

For TTY assistance, please call the California Relay Services at (800) 735-2929 and reference Brian Talbot at (626) 586-1752. Citizens in need of a sign language interpreter should make their request to Brian Talbot no later than five working days prior to the meeting. For information on programs administered by the Community Development Commission, you may log on to our website at www.lacdc.org.

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County Program (unincorporated areas and 49 participating cities). On behalf of the County of Los Angeles, the CDC administers approximately \$30 million received annually from the U.S. Department of Housing and Urban Development through three federal grants: the Community Development Block Grant, the HOME Investment Partnerships, and the Emergency Solutions Grant.

The community meetings will be held on the following dates at the following locations and times:

First District
Date/Time: Tuesday, September 10, 2013, 6:00 p.m.
Location: YWCA Union Pacific Empowerment Center
4315 Union Pacific Ave.
Los Angeles, CA 90023

Second District
Date/Time: Thursday, September 12, 2013, 6:00 p.m.
Location: MLK Center for Public Health - Community Room
11833 Wilmington Ave.
Los Angeles, CA 90059

Third District
Date/Time: Tuesday, September 17, 2013, 6:00 p.m.
Location: West Knoll Apartments - Community Room
838 West Knoll Drive
West Hollywood, CA 90069

Fourth District
Date/Time: Thursday, September 19, 2013, 6:00 p.m.
Location: South Whittier Community Resource Center
10750 Laurel Avenue
Whittier, CA 90605

Fifth District
Date/Time: Thursday, September 26, 2013, 6:00 p.m.
Location: Stephen Sorensen Park - Gymnasium/Community Center
16801 East Avenue P
Lake Los Angeles, CA 93591

The following 49 cities participate in the Los Angeles Urban County Program:

Agoura Hills, Arcadia, Artesia, Avalon, Azusa, Bell, Bell Gardens, Beverly Hills, Bradbury, Calabasas, Cerritos, Claremont, Commerce, Covina, Cudahy, Culver City, Diamond Bar, Duarte, El Segundo, Hawaiian Gardens, Hermosa Beach, Irwindale, La Canada Flintridge, La Habra Heights, La Mirada, La Puente, La Verne, Lawndale, Lomita, Malibu, Manhattan Beach, Maywood, Monrovia, Rolling Hills Estates, San Dimas, San Fernando, San Gabriel, San Marino, Santa Fe Springs, Sierra Madre, Signal Hill, South El Monte, South Pasadena, Temple City, Torrance, Walnut, West Hollywood, Westlake Village

Citizens unable to attend a community meeting are invited to submit written comments during the community meeting period and up to 30 days after the last community meeting to the following address:

Attn: CD&G Division/Consolidated Plan
Community Development Commission of the
County of Los Angeles
700 W. Main Street
Alhambra, CA 91801

For TTY assistance, please call the California Relay Services at (800) 735-2929 and reference Brian Talbot at (626) 586-1752. Citizens in need of a sign language interpreter should make their request to Brian Talbot no later than five working days prior to the meeting. For information on programs administered by the Community Development Commission, you may log on to our website at www.lacdc.org.

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PROOF OF PUBLICATION  
(2015.5C.C.P.)

**La Opinión**  
www.lopinion.com impreMedia

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Tel: (213) 896-2260 • Fax: (213) 896-2238

STATE OF CALIFORNIA

I am a citizen of the United States and a resident of the county aforesaid; I am over the age of eighteen years, and not a party to or interested in the above-entitled matter. I am the principal clerk of the printer of La Opinión a newspaper of general circulation, printed and published daily in the city of Los Angeles, County of Los Angeles, and which newspaper has been adjudged a newspaper of general circulation by the Superior Court of the County of Los Angeles, State of California, under the date of July 28, 1969, Case Number: 950176; that the notice, of which the annexed is a printed copy, has been published in each regular and not in any supplement thereof on the following dates, to-wit:

August 14

all in the year 20 13

I certified (or declare) under penalty of perjury that the foregoing is true and correct.

Dated at Los Angeles, California, this 14 day of Aug, 20 13

[Signature]  
Signature

This space is for

Proof of publi

**AVISO PÚBLICO  
CONDADO DE LOS  
ÁNGELES**

**Reuniones Comunitarias para el Plan de Acción**

La comisión de Desarrollo comunitario (CDC, por sus siglas en inglés) invita al público a participar en una serie de reuniones comunitarias con el propósito de obtener opiniones de los ciudadanos sobre las prioridades de desarrollo de vivienda y comunitarios. Los comentarios y prioridades expresadas en estas reuniones serán presentados a la Junta de Supervisores del Condado de Los Angeles y pueden ser utilizados para desarrollar el Plan de Acción, que asigna fondos en el próximo Año Fiscal 2014-2015, que sirve como una herramienta de gestión orientada a la acción y guía de la subvención federal de gastos para atender las necesidades de desarrollo de vivienda y comunitarios para residentes de bajos y moderados ingresos que vivan dentro de la jurisdicción del Programa del Condado Urbano de Los Angeles (áreas no incorporadas y 49 ciudades participantes). En representación del Condado de Los Angeles, el CDC administra aproximadamente \$30 millones recibidos anualmente del Departamento de vivienda y Desarrollo Urbano de los EE.UU. a través de tres fondos federales: la Subvención en Bloque para Desarrollo Comunitario, Sociedades para la Inversión HOME, y la Subvención para Soluciones de Emergencia. Las reuniones comunitarias se llevarán a cabo en las siguientes fechas en los siguientes lugares y horarios:

**Primer Distrito**

Fecha/Hora: Martes 17 de septiembre 2013, 6:00 p.m.  
Ubicación: West Knoll Apartments - Salón Comunitario 838 West Knoll Drive

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PACE

una reunión comunitaria están invitados a presentar observaciones por escrito durante el periodo de la reunión comunitaria y hasta 30 días después de la última reunión comunitaria a la siguiente dirección:

Attn: CDBG  
División/Plan Consolidado Comisión de Desarrollo Comunitario del Condado de Los Angeles  
700 W. Main Street  
Alhambra, CA 91801  
Para asistencia TTY, llame por favor a los Servicios de Retransmisión de California al (800) 735-2929 y haga mención a Brian Talbot al (626) 586-1752. Los ciudadanos que necesiten un intérprete en lenguaje de señas deben hacer su solicitud a Brian Talbot a más tardar cinco días hábiles antes de la reunión. Para obtener información sobre los programas administrados por la comisión de Desarrollo Comunitario, puede iniciar sesión en nuestro sitio en línea en [www.lacdc.org](http://www.lacdc.org).  
8/16/13  
CNS-2521119#  
LA OPINIÓN



all in the year 20 13

I certified (or declare) under penalty of perjury that the foregoing is true and correct.

Dated at Los Angeles, California, this 16 day of Aug, 20 13

[Signature]  
Signature

ADV #017 Controlled  
Rev. 03/12

tes fechas en los siguientes lugares y horarios:

**Primer Distrito**

Fecha/Hora: Martes 10 de septiembre 2013, 6:00 p.m.  
Ubicación: YWCA Union Pacific Empowerment Center  
4315 Union Pacific Ave.  
Los Angeles, CA 90023

**Segundo Distrito**

Fecha/Hora: Jueves 12 de septiembre 2013, 6:00 p.m.  
Ubicación: MLK Centro de Salud Pública - Salón Comunitario  
11833 Wilmington Ave.  
Los Angeles, CA 90059

**Tercer Distrito**

Fecha/Hora: Martes 17 de septiembre 2013, 6:00 p.m.  
Ubicación: West Knoll Apartments - Salón Comunitario  
838 West Knoll Drive  
West Hollywood, CA 90069

**Cuarto Distrito**

Fecha/Hora: Jueves 19 de septiembre 2013, 6:00 p.m.  
Ubicación: Centro de Recursos Comunitarios South Whittier  
10750 Laurel Avenue  
Whittier, CA 90605

**Quinto Distrito**

Fecha/Hora: Jueves 26 de septiembre 2013, 6:00 p.m.  
Ubicación: Stephen Sorensen Park - Gimnasio/Centro Comunitario  
16801 East Avenue P  
Lake Los Angeles, CA 93591

Las siguientes 49 ciudades participan en el Programa del Condado Urbano de Los Angeles: Agoura Hills, Arcadia, Artesia, Avalon, Azusa, Bell, Bell Gardens, Beverly Hills, Bradbury, Calabasas, Cerritos, Claremont, Commerce, Covina, Cudahy, Culver City, Diamond Bar, Duarte, El Segundo, Hawaiian Gardens, Hermosa Beach, Irwindale, La Canada Flintridge, La Habra Heights, La Mirada, La Puente, La Verne, Lawndale, Lomita, Malibu, Manhattan Beach, Maywood, Monrovia, Rancho Palos Verdes, Rolling Hills Estates, San Dimas, San Fernando, San Gabriel, San Marino, Santa Fe Springs, Sierra Madre, Signal Hill, South El Monte, South Pasadena, Temple City, Torrance, Walnut, West Hollywood, Westlake Village  
Los ciudadanos que no puedan asistir a

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## DECLARATION

I am a resident of Los Angeles County, over the age of eighteen years and not a party to any or interested in the matter noticed.

The notice, of which the annexed is a printed copy appeared in the:

**PANORAMA**

On the following dates:

**August 14, 2013**

I certify (or declare) under penalty of perjury that the foregoing is true and correct.

Dated at Los Angeles, California, this

14<sup>th</sup> day of August 2013



Signature

2521123

*"The only Public Notice which is justifiable from the standpoint of true economy and the public interest, is that which reaches those who are affected by it"*

Rev. 11/09 Daily Journal Corporation, 915 East First Street, Los Angeles, CA 90012



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## ПУБЛИЧНОЕ УВЕДОМЛЕНИЕ ГРАФСТВО ЛОС-АНДЖЕЛЕС ПЛАН ДЕЙСТВИЙ:

### СОБРАНИЯ С УЧАСТИЕМ ОБЩЕСТВЕННОСТИ

The Community Development Commission (CDC) приглашает желающих принять участие в серии собраний, в ходе которых граждане смогут высказать свое мнение по поводу приоритетов в развитии инфраструктуры районов и в жилищном строительстве. Соображения и комментарии присутствующих будут переданы в Совет супервайзоров графства Лос-Анджелес для последующего использования в разработке Плана действий (Action Plan), в рамках которого происходит выделение средств на грядущий финансовый 2014-2015 год. Он служит ориентиром для распределения Федерального гранта, выделяемого на развитие инфраструктуры районов и жилищное строительство для людей с низким и средним уровнем доходов, проживающих на территории, подпадающей под юрисдикцию Программы Los Angeles Urban County (неинкорпорированные районы и 49 городов-участников). От имени графства Лос-Анджелес CDC распределяет приблизительно 30 миллионов долларов, ежегодно получаемых от Департамента жилищного строительства и городского развития США, через три федеральных гранта: Community Development Block Grant, HOME Investment Partnerships и Emergency Solutions Grant.

Место и время проведения собраний с участием общественности приводятся ниже:

#### Первый округ

Date/Time: Tuesday, September 10, 2013, 6:00 p.m.

Location: YWCA Union Pacific Empowerment Center

4315 Union Pacific Ave.

Los Angeles, CA 90023

#### Второй округ

Date/Time: Thursday, September 12, 2013, 6:00 p.m.

Location: MLK Center for Public Health - Community Room

11833 Wilmington Ave.

Los Angeles, CA 90059

#### Третий округ

Date/Time: Tuesday, September 17, 2013, 6:00 p.m.

Location: West Knoll Apartments - Community Room

838 West Knoll Drive

West Hollywood, CA 90069

#### Четвертый округ

Date/Time: Thursday, September 19, 2013, 6:00 p.m.

Location: South Whittier Community Resource Center

10750 Laurel Avenue

Whittier, CA 90605

#### Пятый округ

Date/Time: Thursday, September 26, 2013, 6:00 p.m.

Location: Stephen Sorensen Park - Gymnasium/Community Center

16801 East Avenue P

Lake Los Angeles, CA 93591

Следующие 49 городов участвуют в Программе Los Angeles Urban County:

Agoura Hills, Arcadia, Artesia, Avalon, Azusa, Bell, Bell Gardens, Beverly Hills, Bradbury, Calabasas, Cerritos, Claremont, Commerce, Covina, Cudahy, Culver City, Diamond Bar, Duarte, El Segundo, Hawaiian Gardens, Hermosa Beach, Irwindale, La Canada Flintridge, La Habra Heights, La Mirada, La Puente, La Verne, Lawndale, Lomita, Malibu, Manhattan Beach, Maywood, Monrovia, Rancho Palos Verdes, Rolling Hills Estates, San Dimas, San Fernando, San Gabriel, San Marino, Santa Fe Springs, Sierra Madre, Signal Hill, South El Monte, South Gate, South Pasadena, Tustin, Van Nuys, West Athens, West Covina, West Hollywood, Westmont, Woodland Hills, Woodland Park, Yorba Linda.

The notice, of which the annexed is a printed copy appeared in the:

**PANORAMA**

On the following dates:

**August 14, 2013**

I certify (or declare) under penalty of perjury that the foregoing is true and correct.

Dated at Los Angeles, California, this

14<sup>th</sup> day of August 2013



Signature

**2521123**

*"The only Public Notice which is justifiable from the standpoint of true economy and the public interest, is that which reaches those who are affected by it"*

Rev. 11 09 Daily Journal Corporation, 915 East First Street, Los Angeles, CA 90012

приблизительно 30 миллионов долларов, ежегодно получаемых от Департамента жилищного строительства и городского развития США, через три федеральных гранта: Community Development Block Grant, HOME Investment Partnerships и Emergency Solutions Grant.

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Whittier, CA 90605

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**Attn: CDBG Division/Consolidated Plan  
Community Development Commission  
of the**

**County of Los Angeles  
700 W. Main Street  
Alhambra, CA 91801**

Нуждающиеся в коммуникационных средствах для глухих (TTY) могут позвонить в California Relay Services по телефону: (800) 735-2929 и обратиться к Брайену Талботу: (626) 586-1752. Заявки на предоставление услуг переводчиков для глухонемых должны быть направлены Брайену Талботу не позднее, чем за пять рабочих дней до начала собрания.

Для получения информации по программам, находящимся в ведении CDC, зайдите на сайт: [www.lacdc.org](http://www.lacdc.org)

8/14/13

**CNS-2521123#**

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**DECLARATION**

I am a resident of Los Angeles County, over the age of eighteen years and not a party to any or interested in the matter noticed.

The notice, of which the annexed is a printed copy appeared in the:

**THE KOREA TIMES**

On the following dates:

**August 16, 2013**

I certify (or declare) under penalty of perjury that the foregoing is true and correct.

Dated at Los Angeles, California, this  
23 day of September 2013

*Liliana Morris*  
 Signature

2521193

*"The only Public Notice which is justifiable from the standpoint of true economy and the public interest, is that which reaches those who are affected by it"*



**공 지**  
**로스앤젤레스 카운티**  
**행동 계획을 위한 커뮤니티 미팅**

지역 사회 개발위원회(CDC)는 주택 및 지역 사회 개발 우선 순위에 대한 시민들의 의견을 얻기 위한 목적으로 일련의 커뮤니티 미팅에 지역 시민들을 초대합니다. 이 미팅들에서 수립된 주민들의 의견들은 로스앤젤레스 카운티 의회(Los Angeles County Board of Supervisors)에 제출되어 다가올 2014-2015 회계연도 예산 할당을 위한 행동 계획 개발에 반영될 것입니다. 이 행동 계획은 행동 중심의 관리 도구의 역할을 하고 로스앤젤레스 어반 카운티 프로그램의 관할권 (비자치 인가 지역들과 49개의 참여 도시들) 안에 사는 저소득층 주민들을 위한 주택 및 지역 사회 개발의 지침이 될 것입니다. 로스앤젤레스 카운티를 대신하여, 세 개의 연방 교부금을 통하여 미연방 주택 및 도시개발국으로부터 매년 받는 약 3000만불을 관리합니다. 즉, Community Development Block Grant, HOME Investment Partnerships, 그리고 Emergency Solutions Grant.  
 커뮤니티 미팅들이 열리는 장소와 시간은 아래와 같습니다:

**제 1 지구**  
 날짜/시간: 2013년 9월 10일 (화요일) 오후 6:00  
 장소: YWCA Union Pacific Empowerment Center  
 4315 Union Pacific Ave.  
 Los Angeles, CA 90023

**제 2 지구**  
 날짜/시간: 2013년 9월 12일 (화요일) 오후 6:00  
 장소: MLK Center for Public Health - Community Room  
 11833 Wilmington Ave.  
 Los Angeles, CA 90059

**제 3 지구**  
 날짜/시간: 2013년 9월 17일 (화요일) 오후 6:00  
 장소: West Knoll Apartments - Community Room  
 838 West Knoll Drive  
 West Hollywood, CA 90069

**제 4 지구**  
 날짜/시간: 2013년 9월 19일 (화요일) 오후 6:00  
 장소: South Whittier Community Resource Center  
 10750 Laurel Avenue  
 Whittier, CA 90605

**제 5 지구**  
 날짜/시간: 2013년 9월 26일 (화요일) 오후 6:00  
 장소: Stephen Sorensen Park - Gymnasium/Community Center  
 16801 East Avenue P  
 Lake Los Angeles, CA 93591

다음 49개 도시들은 로스앤젤레스 어반 카운티 프로그램에 참여합니다:  
 Agoura Hills, Arcadia, Artesia, Avalon, Azusa, Bell, Bell Gardens, Beverly Hills, Bradbury, Calabasas, Cerritos, Claremont, Compton, Covina, Cudahy, Culver City, Diamond Bar, Duarte, El Segundo, Hawaiian Gardens, Hemosa Beach, Irwindale, La Canada Flintridge, La Habra Heights, La Mirada, La Puente, La Verne, Lawndale, Lomita, Malibu, Manhattan Beach, Maywood, Monrovia, Rancho Palos Verdes, Rolling Hills Estates, San Dimas, San Fernando, San Gabriel, San Marino, Santa Fe Springs, Sierra Madre, Signal Hill, South El Monte, South Pasadena, Temple City, Torrance, Walnut, West Hollywood, Westlake Village  
 커뮤니티 미팅에 참석 할 수 없는 시민들은 커뮤니티 미팅 기간 중에 그리고 마지막 커뮤니티 미팅 후 30일까지 의견을 써서 아래 주소로 제출하시기 바랍니다:

**Attn: CDBG Division/Consolidated Plan**  
**Community Development Commission of the**  
**County of Los Angeles**  
**700 W. Main Street**  
**Alhambra, CA 91801**

TTY 도움은 California Relay Services (800) 735-2929로 전화해서서 Brian Tablot (626) 586-1752에게 요청하십시오. 수화 통역이 필요한 분들은 늦어도 회의 5일 영업일 전에 Brian Tablot에게 요청하시기 바랍니다.  
 지역 사회 개발위원회에 의해 관리 프로그램에 대한 자세한 내용은, 당신은 www.lacdc.org 우리의 웹 사이트에 로그인 할 수 있습니다.

CN2521193

PROOF OF PUBLICATION  
(2015.5C.C.P.)

# La Opinión

www.laopinion.com **impreMedia**

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Tel: (213) 896-2260 • Fax: (213) 896-2238

## STATE OF CALIFORNIA

I am a citizen of the United States and a resident of the county aforesaid; I am over the age of eighteen years, and not a party to or interested in the above-entitled matter. I am the principal clerk of the printer of La Opinión a newspaper of general circulation, printed and published daily in the city of Los Angeles, County of Los Angeles, and which newspaper has been adjudged a newspaper of general circulation by the Superior Court of the County of Los Angeles, State of California, under the date of July 28, 1969, Case Number: 950176; that the notice, of which the annexed is a printed copy, has been published in each regular and not in any supplement thereof on the following dates, to-wit:

September 4

all in the year 20 13

I certified (or declare) under penalty of perjury that the foregoing is true and correct.

Dated at Los Angeles, California, this

4 day of Sept, 20 13

Rosa Berume

Signature

This space is for the County Clerk's filing Stamp

COMMUNITY DEVELOPMENT COMMISSION  
OF THE COUNTY OF LOS ANGELES

## COMMUNITY MEETING



The Community Development Commission of the County of Los Angeles administers federal community development funds for limited activities, in low- and moderate-income areas, such as community services, public facilities, and housing rehabilitation on behalf of the First Supervisorial District.

We invite you to:

- ◆ Learn more about the community development projects and programs in your District;
- ◆ Fill out a Resident Survey; and
- ◆ Speak one-on-one with various County Department Representatives.

Light refreshments will be served!

**Tuesday, September 10, 2013**  
**6:00 p.m. - 7:30 p.m.**

**YWCA Union Pacific  
Empowerment Center  
4315 Union Pacific Avenue  
Los Angeles, CA 90023**

Resident survey results will be available after November 5, 2013, at: [www.lacdc.org](http://www.lacdc.org)



For TTY assistance, please call the California Relay Services at (800) 735-2929 and reference Brian Talbot at (626) 586-1752. Citizens in need of a sign language interpreter should make their request to Mr. Talbot no later than five (5) working days prior to the meeting.

COMISIÓN DE DESARROLLO DE LA COMUNIDAD  
DEL CONDADO DE LOS ANGELES

## REUNIÓN COMUNITARIA



La Comisión de Desarrollo de la Comunidad del Condado de Los Angeles administra los fondos federales de desarrollo de la comunidad para actividades limitadas, en áreas de ingresos bajos y medios, como servicios a la comunidad, instalaciones públicas, y rehabilitación de viviendas por parte del Primer Distrito Supervisorial.

Lo invitamos a:

- ◆ Obtener más información acerca de los proyectos y programas de desarrollo de la comunidad en su distrito.
- ◆ Completar una encuesta de residentes.
- ◆ Hablar personalmente con representantes de varios departamentos del condado.

¡Habrá refrescos!

Los resultados de la encuesta de residentes estarán disponibles después del 5 de noviembre de 2013 en el sitio web: [www.lacdc.org](http://www.lacdc.org)



Para obtener asistencia de TTY, llame a los servicios de retransmisión de California al (800) 735-2929 y solicite hablar con Brian Talbot al (626) 586-1752. Los ciudadanos que necesiten un intérprete de lengua de señas deben solicitarlo al Sr. Talbot, al menos, cinco (5) días hábiles antes de la reunión.

**Martes, 10 de septiembre de 2013**  
**de 6:00 p.m. a 7:30 p.m.**

**YWCA Union Pacific  
Empowerment Center  
4315 Union Pacific Avenue  
Los Angeles, CA 90023**

109-4373036

CNS#2530020



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**DECLARATION**

I am a resident of Los Angeles County over the age of eighteen years and not a party to any or interested in the matter noticed

The notice of which the annexed is a printed copy appeared in the

**OUR WEEKLY**

On the following dates

**SEPTEMBER 5 2013**

I certify (or declare) under penalty of perjury that the foregoing is true and correct

*See back side*

Dated at Los Angeles California this

10 day of SEPTEMBER 2013

*Edward Johnson*  
\_\_\_\_\_  
Signature

**2530021**

*The only Public Notice which is justifiable from the standpoint of true economy and the public interest is that which reaches those who are affected by it*

R 11/98 Daily Journal Corporation 915 East First Street Los Angeles, CA 90012



COMMUNITY DEVELOPMENT COMMISSION  
OF THE COUNTY OF LOS ANGELES

## COMMUNITY MEETING



The Community Development Commission of the County of Los Angeles administers federal community development funds for limited activities in low and moderate income areas such as community services public facilities and housing rehabilitation on behalf of the Second Supervisorial District

We invite you to

- ◊ Learn more about the community development projects and programs in your District
- ◊ Fill out a Resident Survey
- ◊ Speak one on one with various County Department Representatives

Light refreshments will be served!

Thursday September 12 2013  
6 00 p m - 7 30 p m

MLK Center for Public Health  
Community Room  
11833 Wilmington Avenue  
Los Angeles CA 90059

Resident surveys will be available from November 5 2013 at [www.lacdc.org](http://www.lacdc.org)



If TTY assistance please call the California Relay Services (800) 735-2929 or if you are deaf or hard of hearing call (626) 586-1752. Call if you need a sign language interpreter. The interpreter should make the request to MLK Talbot no later than the first 5 working days prior to the meeting.

COMISIÓN DE DESARROLLO DE LA COMUNIDAD  
DEL CONDADO DE LOS ANGELES

## REUNION COMUNITARIA



La Comisión de Desarrollo de la Comunidad del Condado de Los Angeles administra los fondos federales de desarrollo de la comunidad para actividades limitadas en áreas de ingresos bajos y medios como servicios a la comunidad instalaciones públicas y rehabilitación de viviendas por parte del Segundo Distrito Supervisorial

Lo invitamos a

- ◊ Obtener más información acerca de los proyectos y programas de desarrollo de la comunidad en su distrito
- ◊ Completar una encuesta de residentes
- ◊ Hablar personalmente con representantes de varios departamentos del condado

¡Habrá refresco!

Jueves 12 de septiembre de 2013  
de 6 00 p m a 7 30 p m

MLK Center for Public Health  
Salón Comunitario  
11833 Wilmington Avenue  
Los Angeles CA 90059

Los resultados de la encuesta de residentes estarán disponibles después del 5 de noviembre de 2013 en el sitio web [www.lacdc.org](http://www.lacdc.org)



Para obtener información de TTY llame al servicio de interpretación de California al (800) 735-2929 y solicite un intérprete de lenguaje de señas. Los intérpretes de lenguaje de señas deben solicitarlos con al menos 5 días hábiles antes de la reunión.

CNS#2530021

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Special Services Available in Phoenix

**DECLARATION**

I am a resident of Los Angeles County, over the age of eighteen years and not a party to any or interested in the matter noticed.

The notice, of which the annexed is a printed copy appeared in the:

**PANORAMA**

On the following dates:

**September 4, 2013**

*Please see back-*

I certify (or declare) under penalty of perjury that the foregoing is true and correct.

Dated at Los Angeles, California, this  
24 day of September 2013

*Meliana Manno*

Signature

**2530022**

*"The only Public Notice which is justifiable from the standpoint of true economy and the public interest, is that which reaches those who are affected by it"*



COMMUNITY DEVELOPMENT COMMISSION  
OF THE COUNTY OF LOS ANGELES

## COMMUNITY MEETING



The Community Development Commission of the County of Los Angeles administers federal community development funds for limited activities, in low- and moderate-income areas, such as community services, public facilities, and housing rehabilitation on behalf of the Third Supervisorial District.

We invite you to:

- ◆ Learn more about the community development projects and programs in your District;
- ◆ Fill out a Resident Survey; and
- ◆ Speak one-on-one with various County Department Representatives.

**Light refreshments will be served!**

**Tuesday, September 17, 2013 -  
6:00 p.m. - 7:30 p.m.**

**West Knoll Apartments  
Community Room  
838 West Knoll Drive  
West Hollywood, CA 90069**

Resident survey results will be available after November 5, 2013, at: [www.lacdc.org](http://www.lacdc.org)



For TTY assistance, please call the California Relay Services at (800) 735-2929 and reference Brian Talbot at (626) 586-1752. Citizens in need of a sign language interpreter should make their request to Mr. Talbot no later than five (5) working days prior to the meeting.

КОМИТЕТ ПО РАЗВИТИЮ МЕСТНОЙ ИНФРАСТРУКТУРЫ ГРАФСТВА ЛОС-АНДЖЕЛЕС

## ОБЩЕСТВЕННОЕ СОБРАНИЕ



Комиссия по развитию местной инфраструктуры графства Лос-Анджелес распределяет федеральные фонды на развитие местной инфраструктуры на определенные цели в районах, где проживает население с низким и средним уровнем доходов, в частности, коммунально-бытовое обслуживание, общественные здания и сооружения, реконструкция жилья от имени Третьего административного округа.

Мы приглашаем вас:

- Ознакомиться с проектами и программами по развитию местной инфраструктуры в вашем округе
- Заполнить анкету опроса жителей
- Принять участие в личных беседах с разными представителями департамента графства.

**ВАМ БУДУТ ПРЕДЛОЖЕНЫ ПРОХЛАДИТЕЛЬНЫЕ НАПИТКИ**

**Вторник, 17 сентября 2013  
года 18:00 – 19:30**

**West Knoll Apartments  
Зал общественных собраний  
838 West Knoll Drive  
West Hollywood, CA 90069**

Результаты опроса жителей будут представлены после 5 ноября 2013 года на вебсайте: [www.lacdc.org](http://www.lacdc.org)



Лицам с нарушением слуха необходимо обратиться в Службу ретрансляции данных штата Калифорния (California Relay Services) по номеру 800/735-2929 и указать контактное лицо Brian Talbot (Брайан Тэлбот) и контактный номер телефона 626/586-1752. Лица, которым требуются услуги сурдоперевода, должны обратиться к г-ну Тэлботу в срок не позднее пяти (5) рабочих дней до даты проведения собрания.

CNS#2530022

**Tier Daily News**

with SGV Newspaper Group  
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**FILE NO. 2530023**

**PROOF OF PUBLICATION  
(2015.5 C.C.P.)**

**STATE OF CALIFORNIA  
County of Los Angeles**

citizen of the United States, and a resident of the aforesaid; I am over the age of eighteen years, and a party to or interested in the above-entitled matter. I am the principal clerk of the printer of TIER DAILY NEWS, a newspaper of general circulation by the Superior Court of the County of Los Angeles, State of California, on the date of September 10, 1960, Case Number 369393. The notice of publication annexed is a true printed copy, has been published in each regular and entire issue of said newspaper and not in any supplement thereof on the foregoing dates, to wit:

9/5/2013

under the penalty of perjury that the foregoing is true and correct.

Printed at West Covina, LA Co. California  
on the 10th day of September, 2013.

Printed by

(Space below for use of County Clerk Only)

Legal No. **0010412886**

COMMUNITY DEVELOPMENT COMMISSION  
OF THE COUNTY OF LOS ANGELES

## COMMUNITY MEETING



The Community Development Commission of the County of Los Angeles administers federal community development funds for limited activities, in low- and moderate-income areas, such as community services, public facilities, and housing rehabilitation on behalf of the Fourth Supervisorial District.

We invite you to:

- ◆ Learn more about the community development projects and programs in your District;
- ◆ Fill out a Resident Survey; and
- ◆ Speak one-on-one with various County Department Representatives.

**Light refreshments will be served!**

**Thursday, September 19, 2013  
6:00 p.m. - 7:30 p.m.**

**South Whittier  
Community Resource Center  
10750 Laurel Avenue  
Whittier, CA 90605**

Resident survey results will be available after November 5, 2013, at: [www.lacdc.org](http://www.lacdc.org)



For TTY assistance, please call the California Relay Services at (800) 735-2929 and reference Brian Talbot at (626) 586-1752. Citizens in need of a sign language interpreter should make their request to Mr. Talbot no later than five (5) working days prior to the meeting.

COMISIÓN DE DESARROLLO DE LA COMUNIDAD  
DEL CONDADO DE LOS ANGELES

## REUNIÓN COMUNITARIA



La Comisión de Desarrollo de la Comunidad del Condado de Los Angeles administra los fondos federales de desarrollo de la comunidad para actividades limitadas, en áreas de ingresos bajos y medios, como servicios a la comunidad, instalaciones públicas, y rehabilitación de viviendas por parte del Cuarto Distrito Supervisorial.

Lo invitamos a:

- ◆ Obtener más información acerca de los proyectos y programas de desarrollo de la comunidad en su distrito.
- ◆ Completar una encuesta de residentes.
- ◆ Hablar personalmente con representantes de varios departamentos del condado.

**¡Habrán refrescos!**

**Jueves, 19 de septiembre de 2013  
de 6:00 p.m. a 7:30 p.m.**

**South Whittier  
Centro de Recursos de la Comunidad  
10750 Laurel Avenue  
Whittier, CA 90605**

Los resultados de la encuesta de residentes estarán disponibles después del 5 de noviembre de 2013 en el sitio web: [www.lacdc.org](http://www.lacdc.org)



Para obtener asistencia de TTY, llame a los servicios de retransmisión de California al (800) 735-2929 y solicite hablar con Brian Talbot al (626) 586-1752. Los ciudadanos que necesiten un intérprete de lengua de señas deben solicitarlo al Sr. Talbot, al menos, cinco (5) días hábiles antes de la reunión.

Printed: Sept. 5, 2013 Whittier Daily News Ad #412886 CNS#2530023



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**AFFIDAVIT OF PUBLICATION**

(2015.5 C.C.P.)

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**STATE OF CALIFORNIA**

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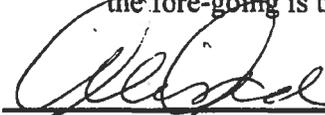
County of Los Angeles

**COMMUNITY DEVELOPMENT  
COMMISSION  
CNS2530024**

I am a citizen of the United States and a resident of the County aforesaid; I am over the age of eighteen years, and not a party to or interested in the above entitled matter. I am the principal clerk of the printer of the Antelope Valley Press, a newspaper of general circulation, printed and published daily in the City of Palmdale, County of Los Angeles, and which newspaper has been adjudged a newspaper of general circulation by the Superior Court of the County of Los Angeles, State of California, under date of October 24, 1931, Case Number 328601; Modified Case Number 657770 April 11, 1956; also operating as the Ledger-Gazette, adjudicated a legal newspaper June 15, 1927, by Superior Court decree No. 224545; also operating as the Desert Mailer News, formerly known as the South Antelope Valley Foothill News, adjudicated a newspaper of general circulation by the Superior Court of the County of Los Angeles, State of California on May 29, 1967, Case Number NOC564 and adjudicated a newspaper of general circulation for the City of Lancaster, State of California on January 26, 1990, Case Number NOC10714, Modified October 22, 1990; that the notice, of which the annexed is a printed copy (set in type not smaller than nonpareil), has been published in each regular and entire issue of said newspaper and not in any supplement thereof on the following dates, to-wit:

**September 12, 2013**

I certify (or declare) under penalty of perjury that the fore-going is true and correct.

  
\_\_\_\_\_  
Signature

Dated: September 12, 2013

Executed at Palmdale, California

*2530024*

*Antelope Valley Press*

37404 SIERRA HWY., PALMDALE CA 93550  
Telephone (661)267-4112/Fax (661)947-4870



COMMUNITY DEVELOPMENT COMMISSION  
OF THE COUNTY OF LOS ANGELES

## COMMUNITY MEETING



The Community Development Commission of the County of Los Angeles administers federal community development funds for limited activities, in low- and moderate-income areas, such as community services, public facilities, and housing rehabilitation on behalf of the Fifth Supervisorial District.

We invite you to:

- ◆ Learn more about the community development projects and programs in your District;
- ◆ Fill out a Resident Survey; and
- ◆ Speak one-on-one with various County Department Representatives.

**Light refreshments will be served!**

**Thursday, September 26, 2013**

**6:00 p.m. - 7:30 p.m.**

**Stephen Sorensen Park  
Gymnasium/Community Center**

**16801 East Avenue P  
Lake Los Angeles, CA 93591**

Resident survey results will be available after November 5, 2013, at: [www.lacdc.org](http://www.lacdc.org)



For TTY assistance, please call the California Relay Services at (800) 735-2929 and reference Brian Talbot at (626) 586-1752. Citizens in need of a sign language interpreter should make their request to Mr. Talbot no later than five (5) working days prior to the meeting.

COMISIÓN DE DESARROLLO DE LA COMUNIDAD  
DEL CONDADO DE LOS ANGELES

## REUNIÓN COMUNITARIA



La Comisión de Desarrollo de la Comunidad del Condado de Los Angeles administra los fondos federales de desarrollo de la comunidad para actividades limitadas, en áreas de ingresos bajos y medios, como servicios a la comunidad, instalaciones públicas, y rehabilitación de viviendas por parte del Quinto Distrito Supervisorial.

Lo invitamos a:

- ◆ Obtener más información acerca de los proyectos y programas de desarrollo de la comunidad en su distrito.
- ◆ Completar una encuesta de residentes.
- ◆ Hablar personalmente con representantes de varios departamentos del condado.

**¡Habrán refrescos!**

**Jueves, 26 de septiembre de 2013**

**de 6:00 p.m. a 7:30 p.m.**

**Stephen Sorensen Park  
Gimnasio/Centro Comunitario**

**16801 East Avenue P  
Lake Los Angeles, CA 93591**

Los resultados de la encuesta de residentes estarán disponibles después del 5 de noviembre de 2013 en el sitio web: [www.lacdc.org](http://www.lacdc.org)



Para obtener asistencia de TTY, llame a los servicios de retransmisión de California al (800) 735-2929 y solicite hablar con Brian Talbot al (626) 586-1752. Los ciudadanos que necesiten un intérprete de lengua de señas deben solicitarlo al Sr. Talbot, al menos, cinco (5) días hábiles antes de la reunión.

CNS02530024

## Appendix D: Public Hearing Notice and List of Publications

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## PUBLIC NOTICE

The 2014-2015 Action Plan (Action Plan) is the second annual implementation plan of the Five-Year 2013-2018 Housing and Community Development Consolidated Plan for the Los Angeles Urban County (Consolidated Plan). The Consolidated Plan describes the housing and community development needs, as well as activities to address those needs through the Los Angeles Urban County Program, as defined and funded by the U.S. Department of Housing and Urban Development (HUD). As required by HUD, the Consolidated Plan brings together, in one (1) consolidated submission, the planning and application aspects of the Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grant (ESG) Programs. The Urban County Program's geographic area encompasses 49 participating cities and the entire County's unincorporated areas. Project descriptions, resources to be utilized, and proposed accomplishments for the 2014-2015 Fiscal Year (July 1, 2014 - June 30, 2015) are delineated in the Action Plan. In addition, the Action Plan addresses monitoring standards and procedures.

A public hearing on the Action Plan will be held before the Los Angeles County Board of Supervisors on:

**May 27, 2014 – 1:00 p.m.**  
**Board Hearing Room – 381 Kenneth Hahn Hall of Administration**  
**500 West Temple Street – Los Angeles, CA 90012**

Copies of the proposed document will be available during a 30-day public review and comment period from April 27, 2014 to May 27, 2014 at the following locations:

### **1<sup>st</sup> District**

Anthony Quinn Library, 3965 Cesar E. Chavez Ave., Los Angeles	(323) 264-7715
East Los Angeles Library, 4837 E. Third St., Los Angeles	(323) 264-0155
Graham Library, 1900 E. Firestone Blvd., Los Angeles	(323) 582-2903
La Puente Library, 15920 E. Central Ave., La Puente	(626) 968-4613
Montebello Library, 1550 W. Beverly Blvd., Montebello	(323) 722-6551
Azusa Library, 729 N. Dalton Ave., Azusa	(626) 812-5268

### **2<sup>nd</sup> District**

Carson Regional Library, 151 E. Carson St., Carson	(310) 830-0901
East Rancho Dominguez Library, 4420 Rose St., East Rancho Dominguez	(310) 632-6193
Lennox Library, 4359 Lennox Blvd., Lennox	(310) 674-0385
View Park Library, 3854 W. 54 <sup>th</sup> St., Los Angeles	(323) 293-5371
Willowbrook Library, 11838 Wilmington Ave., Los Angeles	(323) 564-5698
Woodcrest Library, 1340 W. 106th St., Los Angeles	(323) 757-9373

### **3<sup>rd</sup> District**

Agoura Hills Library, 29901 Ladyface Ct., Agoura Hills	(818) 889-2278
Malibu Library, 23519 W. Civic Center Way, Malibu	(310) 456-6438
San Fernando Library, 217 North Maclay Ave., San Fernando	(818) 365-6928
West Hollywood Library, 625 N. San Vicente Blvd., West Hollywood	(310) 652-5340

#### **4<sup>th</sup> District**

El Segundo Library, 111 W. Mariposa Ave., El Segundo	(310) 524-2722
Hacienda Heights Library, 16010 La Monde St., Hacienda Heights	(626) 968-9356
Hawaiian Gardens Library, 11940 Carson St., Hawaiian Gardens	(562) 496-1212
Lomita Library, 24200 Narbonne Ave., Lomita	(310) 539-4515
Rowland Heights Library, 1850 Nogales St., Rowland Heights	(626) 912-5348
South Whittier Library, 14433 Leffingwell Rd., Whittier	(562) 946-4415

#### **5<sup>th</sup> District**

Altadena Library, 600 E. Mariposa St., Altadena	(626) 798-0833
Duarte Library, 1301 Buena Vista St., Duarte	(626) 358-1865
La Verne Library, 3640 D. St., La Verne	(909) 596-1934
Lake Los Angeles Library, 16921 E. Ave. O, Suite A, Palmdale	(661) 264-0593
Littlerock Library, 35119 80 <sup>th</sup> St. East, Littlerock	(661) 944-4138
Newhall Library, 22704 W. Ninth St., Newhall	(661) 259-0750
Quartz Hill Library, 42018 N. 50 <sup>th</sup> St. West, Quartz Hill	(661) 943-2454

Assisted listening devices, agenda in Braille, and/or alternate formats are available upon request. American Sign Language (ASL) interpreters, other auxiliary aids and services, or reasonable modifications to Board meeting policies and/or procedures, such as to assist members of the disabled community who would like to request a disability-related accommodation in addressing the Board, are available if requested at least three (3) business days prior to the Board meeting. Later requests will be accommodated to the extent feasible. Please telephone the Executive Office of the Board at (213) 974-1431 (voice) or (213) 974-1707 (TTY), from 8:00 a.m. to 5:00 p.m., Monday through Friday.

Copies of the proposed document are also available for review at the Community Development Commission (CDC), 700 W. Main Street, Alhambra, CA 91801. Citizens wishing to submit written comments during the public review and comment period may mail them, postmarked no later than May 27, 2014, to the CDC, to the attention of Raymond Webster, Development Specialist, Community Development Division-Grants Management Unit, who can be reached at (626) 586-1755 or [Raymond.webster@lacdc.org](mailto:Raymond.webster@lacdc.org) if there are any questions.

*Publications for 2014-2015 Action Plan Public Hearing Notice*

<b>PUBLICATION</b>	<b>DISTRICTS</b>	<b>NEWSPAPER</b>
Daily	5	Antelope Valley Press
Weekly	1	<b>Chinese Daily News (in Chinese)</b>
Daily	2, 4	Daily Breeze
Daily	3,4,5	Whittier Daily News
Weekly	1	Eastside Sun
Weekly	4,5	Inland Valley/Pomona Daily Bulletin
Weekly	2,3	<b>Panorama (in Russian)</b>
Daily	2	<b>Korea Times (in Korean)</b>
Daily	1,2,3,4,5	<b>La Opinion (in Spanish)</b>
Daily	2,3,5	L.A. Daily News
Weekly	2	L.A. Sentinel
Daily	1,2,3,4,5	<b>L.A. Times</b>
Weekly	2	L.A. Watts Times
Daily	5	Pasadena Star News
Daily	1,5	San Gabriel Valley Tribune

## **PROOF OF PUBLICATIONS**

The Proof of Publications were not available for this DRAFT version of the Action Plan. However, they will be on file at the Community Development Commission, 700 W. Main St., Alhambra, CA 91801 for inspection once they are received. The Proof of Publications will also be submitted to the U.S. Department of Housing and Urban Development once received.

## Appendix E: Action Plan Comments and Board Approval

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## **PUBLIC COMMENTS AND APPROVAL**

The draft 2014-2015 Action Plan will be open for public review and comment from April 27th to May 27th, 2014, in accordance with U.S. Department of Housing and Urban Development (HUD) regulations Title 24 of the Code of Federal Regulations, Part 91.105(b). The document is also available for review at public libraries and at the Community Development Commission (CDC). In addition, a public hearing will be held before the Los Angeles County Board of Supervisors on May 27, 2014 at 1:00 p.m.

The public is invited to mail comments during the public comment period to the following:

Los Angeles County Community Development Commission  
Attention: CDBG Division/Raymond Webster  
700 W. Main Street, Alhambra, CA 91801

### **Comments**

All comments received will be included in the Final Action Plan submitted to HUD.

### **Approval**

The Statement of Proceedings (Minutes) of the Los Angeles County Board of Supervisors approving the Action Plan were not available for the Draft Action Plan. They will be included in the Final Action Plan and provided to HUD.

## Appendix F: Coding Terms and Definitions

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## **PRIORITY NEED CODE DEFINITIONS**

### **1. Housing:**

An activity that creates or improves residential units (single- or multi-family housing), including activities in support of housing, such as code enforcement as well as infrastructure development specifically to support housing development.

### **2. Homelessness:**

An activity that provides services exclusively to individuals who are homeless or at risk of homelessness.

### **3. Special Needs/Non-Homeless:**

A non-housing activity or facility which provides services exclusively to individuals with special needs who are not homeless or at risk of homelessness (e.g., persons with mental, physical or developmental disabilities, substance abusers, battered and abused spouses and other victims of domestic violence, illiterate persons, migrant farm workers emancipated foster youth up to 21 years old, and persons living with HIV/AIDS).

### **4. Community Development (CD) Anti - Crime:**

An activity designed to prevent, eliminate, or reduce crime, fraud, or delinquent behavior (e.g., neighborhood watch programs, gang diversion programs, graffiti removal, and street lighting improvements specific to the purpose of increasing visibility).

### **5. CD - Economic Development:**

An activity or improvement designed to support, increase, or stabilize business development, as well as to create or retain jobs, or expand the provision of goods and services (e.g., small business incubators, commercial and industrial development, loans to for-profit businesses, infrastructure improvements specific to expanding or creating business development).

### **6. CD - Infrastructure:**

Public improvements that support existing or future community development which benefits an entire area (e.g., roads, curbs, gutters, sewer systems, street lighting, bridges) or site.

## **7. CD - Public Facilities:**

The construction or rehabilitation of a structure or facility that houses a public use, except for the general conduct of government.

## **8. CD - Public Services:**

An activity that provides services to individuals and/or households, excluding services to specific clientele mentioned under another defined category (e.g.: seniors or youth).

## **9. CD - Senior Programs:**

A non-housing activity or facility, which provides services exclusively to an individual who, is elderly, defined as 55 years of age or older, including frail elderly, as well as elderly households.

## **10. CD - Youth Programs:**

A non-housing activity or facility which provides services to youth and/or young people, 18 years of age or younger.

## **11. CD - Planning and Administration:**

An activity, which builds the capacity of an organization, involves the development of general or specific development plans (excluding project specific plans and project administration), as well as overall program administration activities.

## **12. CD - Other:**

Any community and/or economic development activity which does not apply to any other defined category (e.g., CDBG Non-profit Organization Capacity Building and Section 108 Loan repayment).

*Revised 4/1/2013*

*Los Angeles County Community Development Commission  
Community Development Block Grant*

*Definitions of HUD Codes*

***The Los Angeles County Community Development Commission, Community Development Block Grant (CDBG) Division is providing this document for your use when working with CDBG Programs. These codes are used to describe the nature of the activity being funded by HUD. The code descriptions are written in easy-to-understand language and contain specific examples.***

**ACQUISITION AND DISPOSITION**

- 01 Acquisition***
- 02 Disposition***

**PUBLIC FACILITIES AND IMPROVEMENTS**

- 03 Public Facilities and Improvements***
- 03A Senior Centers***
- 03B Centers for the Disabled/Handicapped***
- 03C Homeless Facilities (Not Operating Costs)***
- 03D Youth Centers/Facilities***
- 03E Neighborhood Facilities***
- 03F Parks, Recreational Facilities***
- 03G Parking Facilities***
- 03H Solid Waste Disposal Facilities***
- 03I Flood and Drainage Facilities***
- 03J Water/Sewer Improvements***
- 03K Street Improvements***
- 03L Sidewalks***
- 03M Child Care Centers/Facilities for Children***
- 03N Tree Planting***
- 03O Fire Station/Equipment***
- 03P Health Facilities***
- 03Q Abused and Neglected Children's Facilities***
- 03R Asbestos Removal***
- 03S Facilities for AIDS Patients (Not Operating Costs)***
- 03T Operating Costs of Homeless/AIDS Patients Programs***

## **PUBLIC SERVICES**

- 05 Public Services (General)**
- 05A Senior Services**
- 05B Services for the Disabled**
- 05C Legal Services**
- 05D Youth Services**
- 05E Transportation Services**
- 05F Substance Abuse Services**
- 05G Battered and Abused Spouses**
- 05H Employment Training**
- 05I Crime Awareness/Prevention**
- 05J Fair Housing Activities**
- 05K Tenant/Landlord Counseling**
- 05L Child Care Services**
- 05M Health Services**
- 05N Abused and Neglected Children**
- 05O Mental Health Services**
- 05P Screen for Lead-Based Paint/Lead Hazards Poisoning**
- 05Q Subsistence Payments**
- 05R Homeownership Assistance (Not Direct)**
- 05S Rental Housing Subsidies (HOME Tenant-Based Rental Assistance)**
- 05T Security Deposits**
- 03T Operating Costs of Homeless/AIDS Patients Programs**

## **HOUSING**

- 12 Construction of Housing**
- 13 Direct Homeownership Assistance**
- 14A Rehabilitation: Single-Unit Residential**
- 14B Rehabilitation: Multi-Unit Residential**
- 14C Public Housing Modernization**
- 14D Rehabilitation: Other Publicly Owned Residential Buildings**
- 14F Energy Efficient Improvements**
- 14G Acquisition For Rehabilitation**
- 14H Rehabilitation Administration**
- 14I Lead-Based Paint/Lead Hazard Test/Abatement**
- 16A Residential Historic Preservation**
- 19A This is not a valid code**
- 19B This is not a valid code**

**COMMERCIAL/INDUSTRIAL IMPROVEMENTS BY GRANTEE OR  
NON-PROFIT**

- 17A** *Commercial/Industrial Land Acquisition/Disposition*
- 17B** *Commercial/Industrial Infrastructure Development*
- 17C** *Commercial/Industrial Building Acquisition, Construction,  
Rehabilitation*
- 17D** *Other Commercial/Industrial Improvements*

**DIRECT ECONOMIC DEVELOPMENT ASSISTANCE TO PRIVATE  
FOR-PROFITS**

- 14E** *Rehabilitation: Publicly or Privately Owned  
Commercial/Industrial*
- 18A** *ED Direct: Direct Financial Assistance to For-Profit Business*
- 18B** *ED Direct: Technical Assistance*
- 18C** *Micro-Enterprise Assistance*

**GENERAL ADMINISTRATIVE AND PLANNING COSTS**

- 20** *Planning*
- 21A** *General Program Administration*
- 21B** *Indirect Costs*
- 21C** *Public Information*
- 21D** *Fair Housing Activities*
- 21E** *Submissions or Applications for Federal Programs*
- 21F** *This is not a valid code*
- 21G** *This is not a valid code*
- 21H** *HOME Administration/Planning Costs of PJs*
- 21I** *HOME CHDO Operating Expenses*

**OTHER**

- 04** *Clearance and Demolition*
- 04A** *Clean-up of Contaminated Sites/Brownfields*
- 06** *Interim Assistance*
- 07** *Urban Renewal Completion*
- 08** *Relocation*
- 09** *Loss of Rental Income*
- 10** *Removal of Architectural Barriers*
- 11** *Privately Owned Utilities*
- 15** *Code Enforcement*
- 16B** *Non-Residential Historic Preservation*
- 19C** *CDBG Non-Profit Organization Capacity Building*
- 19D** *CDBG Assistance to Institutions of Higher Education*
- 19E** *CDBG Operation and Repair of Foreclosed Property*
- 19F** *Repayments of Section 108 Loan Principal*
- 22** *Unprogrammed Funds*

## Acquisition and Disposition

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### 01 Acquisition

An activity should be coded as Acquisition if CDBG funds will be used only for the acquisition of property for a public purpose. This code is frequently used for the acquisition of property on which a public facility or public improvement will be constructed using other funds, or for the acquisition of property on which housing will be constructed using other funds. (**NOTE:** Sometimes it will be necessary to include demolition and relocation expenditures under this category because the grantee will not be able to distinguish these funds from those used for acquisition.)

For example, if land is acquired for the development of a senior center and CDBG funds will be used only for acquisition of the property, code the activity as 01. If the property will be acquired and CDBG funds will be used for constructing or rehabilitating a senior center, code the activity 03A, Senior Centers, rather than 01. However, if grantees group acquisition with relocation or disposition, the activity can be coded as acquisition (as this is usually the most expensive portion).

When CDBG funds are used to acquire housing that will also be rehabilitated with CDBG funds, code 14G, Acquisition for Rehabilitation, should be used. Use code 17A, Commercial/Industrial Land Acquisition Disposition, if the grantee or subrecipient will acquire land, clear structures, or package land for the purpose of creating an industrial park or encouraging commercial or industrial redevelopment.

For the HOME program, use this code for the acquisition of a structure that does not require rehabilitation and that will be used to provide affordable rental housing or Homeownership units. Use code 14G for the acquisition of a structure that requires rehabilitation and will be used to provide affordable rental housing or Homeownership units. Use code 12 for the acquisition of land on which new housing will be constructed using HOME funds.

ESG funds cannot be used for acquisition activities.

### 02 Disposition

Disposition can occur through the sale, lease, or donation of property acquired with CDBG funds or under urban renewal. Communities ordinarily use this term to describe costs that are incidental to disposing or transferring real property acquired with CDBG funds, and to describe the costs of temporarily maintaining properties pending disposition (for example, legal service, financial service, appraisal survey, and transfer of ownership costs).

## Public Facilities and Improvements

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CDBG, HOPWA, and ESG funds may be used by the grantee or other public or private non-profit entities for public facilities and improvements.

**The matrix codes listed below should be used when the grantee includes the cost of acquiring real property with the cost of construction or rehabilitation of a public facility or improvement.** (If CDBG funds will **only** be used to acquire property for a public facility, use the Acquisition code, 01.) Examples of public facilities include senior, handicapped, youth, or neighborhood centers, shelters for the homeless, and child care centers. Infrastructure improvements include street, sidewalk, water, sewer, flood, and drainage improvements.

Finally, commercial and industrial improvements undertaken by the grantee or a subrecipient for economic development purposes should be coded 17A, 17B, 17C, or 17D, as appropriate.

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### **03 Public Facilities and Improvements**

This is the general code for public facilities. **This code should not be used unless the activity does not fall under a more specific category.**

#### **03A Senior Centers**

Use code 03A for the construction or rehabilitation of senior citizen centers. A facility described as serving "senior citizens and the disabled" may be classified under this category; however, if the facility is intended **primarily** to serve persons with disabilities, the facility should be classified under 03B, Centers for the Disabled/Handicapped. (If the activity involves rehabilitation of a building to provide permanent housing for the elderly, the activity should be coded in the 14 series, Housing; if the activity involves new construction of such permanent housing, it should be classified under code 12, Construction of Housing.)

#### **03B Centers for the Disabled/Handicapped**

Use code 03B for construction or rehabilitation of group homes or centers for the disabled. (As noted above, if the activity involves rehabilitation of a building to provide permanent housing, it should be coded in the 14 series, Housing; if the activity involves new construction of such permanent housing, it should be classified under code 12, Construction of Housing.)

**03C Homeless Facilities (Not Operating Costs)**

Use code 03C for construction, conversion, renovation, or rehabilitation of shelters for the homeless, including shelters for battered spouses. This code should also be used for transitional housing and SROs (single room occupancy units) for the homeless that are funded by CDBG.

**NOTE:** Transitional housing for homeless persons should be coded 03C for CDBG-funded activities. However, for activities funded by other programs, transitional housing and SROs may be coded under the 14 series, as housing rehabilitation. ESG funds may not be used for new construction.

Centers for abused children should be coded under 03Q, Abused and Neglected Children's Facilities.

**03D Youth Centers/Facilities**

This refers to facilities that will be used primarily to provide services for teenage youth (ages 13 to 19). This includes playground and recreation facilities that are a part of youth center Facilities. Facilities for children ages 0 to 12 should be coded as 03M, Child Care Centers/ Facilities for Children.

**03E Neighborhood Facilities**

Use code 03E for structures that will be used for social services or for multiple purposes, including recreation, and that are principally designed to serve a neighborhood. Such facilities may include libraries and public schools.

**03F Parks, Recreational Facilities**

Use code 03F whenever the activity involves developing an open space area or a facility to be used principally for recreation purposes.

**03G Parking Facilities**

This code should be used for off-street parking lots and parking garages. If on-street parking is included as part of a street improvement program, the activity should be recorded as street improvements, unless the proposed description of the activity or the accomplishments clearly indicate that the purpose of the activity will be primarily to improve parking. If a parking addition/improvement is the major component of improvements made to a neighborhood facility or other facility under the 03 series, the activity should be classified under 03G as a parking improvement.

**03H Solid Waste Disposal Facilities**

This code should be used for any activity that describes the construction and/or rehabilitation of solid waste disposal facilities.

**031 Flood and Drainage Facilities**

This code should be used for those activities that the grantee indicates will be used for flood control or irrigation (e.g., retention ponds or catch basins). This code does not include storm sewers, street drains, or storm drains. When in doubt, use 03J for water/sewer improvements and 03K for street drains and storm drains.

**03J Water/Sewer Improvements**

Water/Sewer Improvements include installation or replacement of water lines, sanitary sewers, storm sewers, and fire hydrants. All water/sewer projects undertaken with only minor or no street improvements should be coded as 03J. Repaving of streets is generally required as part of the installation of water/sewer improvements. However, if the activity is primarily for the purpose of street improvements but involves some water/sewer improvements, the activity should be coded as 03K, Street Improvements. For example, an activity that involves paving 6 blocks of Main Street and installing 100 feet of new water lines in one of those blocks should be classified under 03K. Activities classified under the 03J code generally should not include flood and drainage facilities; flood and drainage facilities should be classified under 031.

**03K Street Improvements**

A street improvement project may include street drains, storm drains, curb and gutter work, tunnels, bridges, and the installation of street lights or signs. If sidewalks and trees will be installed as a peripheral part of a street improvement, the activity should still be coded as Street Improvements. Street improvements that include landscaping, street lights, and/or street signs (commonly referred to as "streetscapes") should also be coded 03K.

See also the discussion above in 03J, Water/Sewer Improvements.

**03L Sidewalks**

Use this code when an activity is for the purpose of sidewalk improvements. Sidewalk improvements that include the installation of trash receptacles, trees, benches, and lighting should also be coded under 03L.

- 03M Child Care Centers/Facilities for Children**  
Examples of these include daycare centers and Head Start pre-school centers.
- 03N Tree Planting**  
Activities that are limited to tree planting (sometimes referred to as "beautification") should be coded under 03N. As noted under 03K and 03L, tree planting included as part of a streetscape activity should be coded 03K, and tree planting included as part of sidewalks should be coded 03L.
- 03O Fire Station/Equipment**  
In addition to the construction or rehabilitation of a fire station, this category includes the purchase of fire trucks, ambulances, and rescue equipment.
- 03P Health Facilities**  
This code includes both physical and mental health facilities. If the facility is more accurately classified under another category, such as one for Abused and Neglected Children (03Q), it should be classified as such.
- 03Q Abused and Neglected Children's Facilities**  
Use this code when the activity includes daycare, treatment, or temporary housing for abused and neglected children.
- 03R Asbestos Removal**  
Use this code when the primary goal of the improvement to any public facility is to remove asbestos.
- 03S Facilities for AIDS Patients (Not Operating Costs)**  
Construction or rehabilitation of buildings for treatment or temporary housing for people who are HIV positive or who have AIDS. If the facility is for AIDS education and prevention, the facility should be categorized under Health Facilities (03P).
- 03T Operating Costs of Homeless/AIDS Patients Programs**  
Use this code for operating expenses of ESG-funded emergency shelters. This code includes all costs associated with the operation of facilities (such as utilities, maintenance, and insurance) for homeless persons and/or AIDS patients. **(NOTE:** If this code is used for a CDBG-assisted activity, the activity will be included in the public service calculation, because the use of CDBG funds to pay for the cost of operating homeless/AIDS patients programs is a public service.)

## Public Services

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Examples of public services activities include CDBG-assisted programs for drug and alcohol counseling, meals-on-wheels, daycare, and Head Start; ESG-funded essential services; and HOPWA-funded supportive services. Care should be taken to distinguish a service from construction or rehabilitation of a facility where a service is being provided. For example, the construction or rehabilitation of a senior center is coded as 03A, but the funding of services provided at a facility for senior citizens is coded as 05A. Rental of a facility for a service is considered part of delivery of the service and should be coded as a public service. Public service activities also include the cost of operating and maintaining that portion of a facility in which a service is located.

Generally, if the activity is restricted to one client group such as the elderly, use the code for that client group; for example, use code 05A for Senior Services. Exceptions to this rule occur when considering employment services and substance abuse services. A grantee may code an activity such as youth employment services as either ODD, Youth Services, or 05H, Employment Training.

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### 05 Public Services (General)

**Do not use this code unless the activity cannot be classified under a more specific activity code.**

Public service activities include housing referral and counseling services, neighborhood cleanup, Homeownership counseling, food distribution (food bank services), health education, or rape prevention education. General or unspecified homeless services, including those described as essential or supportive services, may also be assigned this activity code.

Use this code for **essential services** provided by the ESG Program, unless a more specific activity code can be assigned.

### 05A Senior Services

Use code 05A for services that will be provided to elderly persons (e.g., meals-on-wheels, dial-a-ride). Also use this code for services provided for victims of Alzheimer's disease. (Code 05A, Senior Services, or 05B, Services for the Disabled, may be used for activities that will provide services for both senior citizens and persons with disabilities if the activity is not intended **primarily** to serve one group rather than the other.)

- 05B Services for the Disabled  
(Previously Referred to as Handicapped Services)**  
Use this code to indicate services for persons with disabilities, regardless of age.
- 05C Legal Services**  
Includes programs that provide legal aid to low- and moderate-income persons. If legal services are solely to settle tenant/landlord disputes, use code 05K.
- 05D Youth Services**  
Use code 05D for services for teenagers (ages 13 to 19) that include, for example, recreational services limited to teenagers or a teen counseling program. If a counseling program is targeted for youth but includes counseling for the family as well, it may still be classified as a youth service if the focus is on counseling for youth. However, use GEL, Child Care Services, for services for children up to age 13, and DEN, Abused and Neglected Children, for services for abused children.
- 05E Transportation Services**  
Use this code for transportation services. Transportation services for a specific client group should be classified under the code for that client group; for example, use code 05A, Senior Services, for transportation services for the elderly.
- 05F Substance Abuse Services**  
Use this code for substance abuse recovery programs as well as prevention/education activities.
- 05G Battered and Abused Spouses**  
Use this code only for programs serving adults or families. If the activity is limited to serving abused and neglected children, classify the activity under DEN, Abused and Neglected Children.
- 05H Employment Training**  
Use this code for assistance that increases self-sufficiency. This includes literacy, independent living skills, job training, and employment service activities. These activities may be administered by the grantee or a subrecipient, such as a social service agency. When financial assistance will be used to provide job training for the creation of a permanent job (or jobs) with a specific business (or businesses), use code 18A, Economic Development Direct: Direct Financial Assistance to For-Profit Business.

- 05I Crime Awareness/Prevention**  
Use this code for any program that promotes these goals, including crime prevention education programs and paying for security guards.
- 05J Fair Housing Activities**  
**(If CDBG, subject to 15 percent public service cap)**  
Use this code for fair housing services (e.g., counseling on housing discrimination) when the grantee indicates that a national objective will be met. Use code 21 D when a national objective is not stated.
- 05K Tenant/Landlord Counseling**  
Use this code for counseling provided to help prevent or settle disputes that occur between tenants and landlords.
- 05L Child Care Services**  
Use this code for services that will benefit children (generally under age 13), including parenting skills classes. However, services exclusively for abused and neglected children should be classified under DEN, Abused and Neglected Children.
- 05M Health Services**  
Health services activities include operation of neighborhood clinics, postrape counseling, vermin abatement services (also known as "vector control"), and other activities designed to serve the health needs of residents. (Exception: Mental health services, which should be classified under 050.)
- 05N Abused and Neglected Children**  
Use this code for daycare or other services exclusively for abused and neglected children.
- 05O Mental Health Services**  
Use this code for activities designed to address the mental health needs of residents of the community.
- 05P Screening for Lead-Based Paint/Lead Hazards Poisoning**  
Use this code for activities designed primarily to provide screening for not removal of lead-based paint and other lead poisoning hazards.

## **05Q Subsistence Payments**

For CDBG, this code should only be used for activities designed to provide one-time or short-term (no more than three months) emergency grant payments on behalf of an individual or family, generally for the purpose of preventing homelessness. Examples include use of CDBG funds to prevent the loss of utilities, or payment of rent/mortgage to prevent eviction.

For other programs, this code may be used for activities that provide tenant subsidies and other payments for expenses **other than** rent or security deposits. If payments are only for rent, code as 05S, Rental Housing Subsidies (HOME Tenant-Based Rental Assistance). Payments for security deposits should be coded 05T, Security Deposits (if HOME, not part of 5 percent Administration cap). For ESG, this code should be used for projects that provide **a range** of homeless prevention assistance, including short-term subsidies to defray rent and utility arrearages for families, security deposits or first month's rent, payments to prevent foreclosure on a home, mediation and legal services, and other similar programs.

## **05R Homeownership Assistance (Not Direct)**

CDBG: **Prior to December 11, 1995**, this category should be used for Homeownership assistance carried out as a public service. Examples include write-down of mortgage costs, payment of closing costs, and downpayment assistance. When carried out as a public service, generally the recipients are not 100 percent low- and moderate-income. The national objective should be shown as LMH.

**Effective December 11, 1995**, Homeownership under 05R is limited to only homebuyer downpayment assistance, and the activity must use the LMH (housing) national objective. (**NOTE:** Homeownership assistance provided by the authority of the National Affordable Housing Act should be classified under code 13, Direct Homeownership Assistance.)

**05S Rental Housing Subsidies (HOME Tenant-Based Rental Assistance)**

Use this code for tenant subsidies exclusively for rental payments, including HOME Tenant-Based Rental Assistance. Under CDBG, effective December 11, 1995, an activity to provide assistance for this purpose must be carried out by a community-based development organization (CHDO); prior to December 11, 1995, the activity must have been carried out by an eligible subrecipient under 570.204.

For ESG, this code should be assigned to homeless prevention projects that only provide rental subsidies.

**05T Security Deposits**

For all programs, use this code for activities exclusively providing security deposits as a form of tenant subsidy.

**03T Operating Costs of Homeless/AIDS Patients Programs**

If this code is used for a CDBG-assisted activity, the activity will be included in the public service calculation, because the use of CDBG funds to pay for the cost of operating homeless/AIDS patients programs is a public service. (**NOTE:** If this code will be used for an ESG-funded emergency shelter, the activity will be considered a public facility/service.) This code includes all costs associated with the operation of facilities (such as utilities, maintenance, and insurance) for homeless persons and/or AIDS patients.

## Housing

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Housing includes new construction, rehabilitation, and delivery costs. For CDBG, housing rehabilitation includes "handy-person," paint, smoke detector, and lock installation programs as well as water and sewer connections to housing. (Landscaping may be included as part of a rehabilitation project when performed in conjunction with other rehabilitation activities.) Code 14A should be used for single-family housing, and 14B should be used for privately owned multi-family rehabilitation.

For CDBG, the rehabilitation of facilities or shelters for homeless persons may not be coded under the 14 series. The construction or rehabilitation of homeless shelters and group homes is not generally considered housing; rather, it is considered "Public facilities" under the CDBG program. However, for programs designed to provide permanent housing for homeless persons (rather than temporary shelter), such rehabilitation may be coded under the 14 series.

For CDBG housing service expenses under 201 K, which is restricted to assisting HOME projects, use the codes that apply to the particular HOME projects.

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### **12 Construction of Housing**

Use code 12 for the construction of new housing, including the acquisition of the land on which the housing will be constructed.

ESG funds may not be used for the construction of housing.

### **13 Direct Homeownership Assistance**

Under the HOME program, use this code for Homeownership assistance.

Under the CDBG program, assistance provided to facilitate Homeownership may be in the form of subsidizing interest rates and mortgage principal amounts, payment of closing costs and downpayment assistance for low- and moderate-income homebuyers, acquiring guarantees for mortgage financing from private lenders, and financing the acquisition by low- and moderate-income persons of housing they already occupy. The assistance may be provided by the grantee or through a subrecipient, and the LMH (housing) national objective should be used. However, if all recipients are not low- or moderate-income persons, the activity must be classified 05R, Homeownership Assistance, Not Direct.

**14A Rehabilitation: Single-Unit Residential**

This category includes loans and grants for the rehabilitation of privately owned homes. **NOTE:** Under CDBG, single family means one-unit structures.

**14B Rehabilitation: Multi-Unit Residential**

For CDBG, this category includes the rehabilitation of buildings with two or more residential units. Under the CDBG program, grantees may use 14B for SROs that will provide permanent housing for low- and moderate income persons, including the elderly or persons with disabilities. SROs intended to provide temporary or transitional housing for homeless persons should be classified under the 03 series, Public Facilities and Improvements, rather than under the 14 series.

**14C Public Housing Modernization**

This type of activity includes the rehabilitation of housing units owned/operated by a public housing authority (PHA) or an Indian housing authority (IHA).

**14D Rehabilitation: Other Publicly Owned Residential Buildings**

This type of activity includes housing that is owned by a public entity other than a PHA or an IHA. This category may include SROs that are owned by a public entity other than a PHA or IHA. (CDBG: As discussed under 14B above, if the SROs are to provide permanent housing for low income persons, including the elderly or handicapped persons, they may be classified under 14D if they are owned by a public entity other than a PHA or IHA. If such SROs are intended to provide temporary shelter or transitional housing for homeless persons, they should be classified under the 03 series, Public Facilities and Improvements, rather than under the 14 series.)

**14F Energy Efficiency Improvements**

Code 14F should be used only when it is clear that the activity being funded is a rehabilitation program for the sole purpose of promoting energy efficiency (e.g., a weatherization program).

If an activity will provide energy-efficiency improvements for public housing units or other publicly owned residential buildings, it should be classified as 14C or 14D, as appropriate.

#### **14G Acquisition For Rehabilitation**

CDBG: Use code 14G when property is acquired in order that it may be rehabilitated for housing. (Use codes 01 or 17A for other acquisition activities.) 14G may be used to reflect the cost of only the acquisition if the rehabilitation costs will be paid from another source, or it may also include both the costs of acquisition and rehabilitation if the cost of the rehabilitation is also paid with CDBG funds.

For the HOME program, use this code for the acquisition of a structure that requires rehabilitation and will be used to provide affordable rental housing or Homeownership units.

#### **14H Rehabilitation Administration**

Use this code for all activity delivery costs (including staff, other direct costs, and service costs) directly related to carrying out housing rehabilitation activities. Examples of these include architectural, engineering, appraisal, and other professional services; preparation of work specifications and work write-ups; loan processing and loan origination fees; surveys, site, and utility plans; application processing; and other fees involving housing rehabilitation.

The costs of administering one or more rehabilitation programs may be classified as separate activities or they may be included as part of the total cost of each rehabilitation activity. Similarly, activities such as "rehabilitation counseling" may be included as part of housing rehabilitation activities coded 14A-14D and 14F. When housing rehabilitation administration is classified in the 14 series, a national objective must be identified. However, housing rehabilitation administration may be included under General Program Administration, code 21, without a national objective being identified. If classified in this manner, though, the activity will be included under the 20 percent Planning and Administration cap.

#### **14I Lead-Based Paint/Lead Hazard Test/Abatement**

Use this code when the primary goal of a housing rehabilitation activity is for lead-based paint and hazard evaluation and reduction.

#### **16A Residential Historic Preservation**

This code should only be used for the rehabilitation of historic residential structures.

#### **19A This is not a valid code.**

Refer to code 21H. HOME Administration/Planning Costs of PJs.

#### **19B This is not a valid code.**

Refer to code 21I, HOME CHDO Operating Expenses.

## Commercial/Industrial Improvements by Grantee or Non-Profit

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These codes may be used to identify special economic development activities carried out by the grantee or through a public or private non-profit subrecipient. Under this series, CDBG funds are not given to a specific for-profit business or businesses. Assistance to for-profits for economic development projects should be classified under the 18 series.

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### **17A Commercial/Industrial Land Acquisition/Disposition**

Use code 17A if the grantee or subrecipient will acquire land, clear structures, or package commercial or industrial property for a special economic development activity, like creating an industrial park.

### **17B Commercial/Industrial Infrastructure Development**

Use code 17B if the grantee or subrecipient will make street improvements, water improvements, parking additions, rail transport improvements, or other improvements to a site for a special economic development activity. This category may include installation of public improvements in an industrial site or construction of streets/roads to and through commercial/industrial areas.

### **17C Commercial/Industrial Building Acquisition, Construction, Rehabilitation**

Use code 17C if the grantee or subrecipient will acquire, construct, or rehabilitate a commercial/industrial building for a special economic development activity.

### **17D Other Commercial/Industrial Improvements**

Use this code for other commercial and industrial improvements undertaken by the grantee or a non-profit for a special economic development activity that is not covered by 17A, 17B, or 17C.

## Direct Economic Development Assistance to Private For-Profits

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Direct assistance to a for-profit entity, provided either by the grantee or through a subrecipient, should be classified under the 18 series.

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### **14E Rehabilitation: Publicly or Privately Owned Commercial/Industrial**

Use code 14E only if the rehabilitation will be limited to improvements to the exterior of a commercial building (generally referred to as "facade improvements") or to the correction of code violations.

**NOTE:** Rehabilitation of public facilities should be classified under the 03 series, Public Facilities and Improvements. Also, code 17C (Commercial/Industrial Building Acquisition, Construction, and Rehabilitation) should be used for commercial and industrial building rehabilitation conducted by the grantee or a non-profit as part of a special economic development activity. Code 17B (Commercial/Industrial Infrastructure Development) should be used to indicate funds a grantee or non-profit subrecipient uses to rehabilitate a privately owned commercial/industrial building.

### **18A ED Direct: Direct Financial Assistance to For-Profit Business**

Use code 18A if the grantee or subrecipient will provide financial assistance to a for-profit business. Examples may include loans, loan guarantees, or grants to acquire property, clear structures, construct or rehabilitate a building, and/or purchase equipment. Activities coded 18A generally use a national objective code of LMJ (indicating a benefit to low and moderate-income persons on the basis of the creation or retention of jobs) and report job creation/retention accomplishments.

### **18B ED Direct: Technical Assistance**

Use code 18B if a grantee or subrecipient will provide technical assistance to for-profit businesses. This includes workshops, marketing, or referrals.

### **18C Micro-Enterprise Assistance**

Use code 18C for activities that involve providing financial assistance, technical assistance, or general support services/programs to owners of and persons developing micro-enterprises. (A micro-enterprise is a business with five or fewer employees, including the owner(s).)

## General Administrative and Planning Costs

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### **20 Planning**

Use code 20 for planning activities identified by the grantee—except those planning activities conducted by HOME participating jurisdictions (PJs), which should be coded 21H.

Examples of the types of activities included under planning and capacity building include development of comprehensive plans (for example, a consolidated plan), energy strategies, community development plans, environmental studies, area neighborhood plans, and functional plans. **NOTE:** A national objective is not required for planning activities.

### **21A General Program Administration**

This code is used to indicate reasonable costs of overall program management, coordination, monitoring, and evaluation. Such costs include (but are not limited to) salaries, wages, and related costs of the recipient's staff or other staff engaged in program administration, which includes (but is not limited to) providing information about the program, preparing program budgets and schedules, preparing reports, and other costs for goods or services needed for administration of the program. This code should also be used to report the use of CDBG funds to administer a federally designated Empowerment Zone or Enterprise Community, or to administer the HOME program.

### **21B Indirect Costs**

Use this code to indicate costs charged to a program under an indirect cost allocation plan.

### **21C Public Information**

This code is used for the provision of information and other resources to residents and citizen organizations participating in the planning, implementation, or assessment of activities.

**21D Fair Housing Activities**

(Subject to 20 percent Administration cap.) Use code 21 D to identify fair housing activities that are to be included among General Program Administration activities. Fair housing activities classified under 21D are subject to the 20 percent Planning and Administration cap but do not have to have a national objective identified. (**NOTE:** Fair housing activities carried out as a public service rather than as part of program administration may be classified under 05J, Fair Housing Activities.)

**21E Submissions or Applications for Federal Programs**

Use this code for the preparation of documents required for submission to HUD to receive funds under the CDBG program and to prepare applications for other federal programs when the grantee has determined that such activities are necessary to achieve its community development needs.

**21F This is not a valid code.**

Refer to code 05S, Rental Housing Subsidies (HOME Tenant-Based Rental Assistance).

**21G This is not a valid code.**

Refer to code 05T, Security Deposits.

**21H HOME Administration/Planning Cost of PJs  
(Subject to 10 percent Administration cap.)**

Administration and planning costs of a HOME participating jurisdiction (PJ) may include program management, coordination, planning, monitoring, and evaluation activities.

**21I HOME CHDO Operating Expenses  
(Subject to 5 percent Operating Expenses cap.)**

Use this code to indicate expenses incurred for operating costs associated with a CHDO carrying out its activities. The actual costs of new housing construction, acquisition, and rehabilitation should not be assigned this code.

## Other

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### **04 Clearance and Demolition**

Included under this code are activities that involve the clearance or demolition of buildings and improvements, or the movement of structures to other sites.

### **04A Clean-up of Contaminated Sites/Brownfields**

Use this code for activities that are designed primarily for cleaning toxic/environmental waste or contamination from a site.

### **06 Interim Assistance**

There are two circumstances under which the Interim Assistance code may be used:

- a. When making limited improvements (e.g., repair of streets, sidewalks, or public buildings) to areas with determinable signs of physical deterioration when the improvements are intended to arrest deterioration prior to permanent improvements being made.
- b. When the activity will alleviate an emergency condition threatening public health and safety, such as emergency removal of tree limbs or other debris after a major storm.

### **07 Urban Renewal Completion**

This code should be used only if the assistance will be used for the completion of urban renewal projects. (This code refers to the close-out of the urban renewal categorical grant program that preceded CDBG; active urban renewal projects that are now being completed are generally located in large cities.) Activities involving downtown renewal, downtown redevelopment, or urban renewal should NOT be coded 07 unless it is clear that the activity will result in the closing out of an urban renewal project.

### **08 Relocation**

Funds may be used for relocation payments and assistance to displaced persons, including individuals, families, businesses, non-profit organizations, and farms.

### **09 Loss of Rental Income**

This activity involves the use of funds to pay housing owners for the loss of rental income incurred by holding (for temporary periods) housing units to be used for the relocation of individuals and families displaced by CDBG-assisted activities.

**10 Removal of Architectural Barriers**

**NOTE: This code should NOT be used for activities assisted on or after December 11, 1995.** Effective December 11, 1995, assisted activities must be classified as either Housing under the 14 series or as Public Facilities and Improvements under the 03 series.

Use this code for activities assisted prior to December 11, 1995, when the activity was undertaken for the purpose of improving the accessibility of facilities for persons with disabilities. Some common activities within this category include curb cuts, wheelchair ramps, or alterations to buildings for increasing handicapped accessibility, such as wider doorways or elevators. This code should be used for public facilities, buildings, or private residences where CDBG funds are used to remove barriers for increasing handicapped accessibility.

**11 Privately Owned Utilities**

This code should be used for an activity that involves the use of CDBG funds to acquire, reconstruct, rehabilitate, or install the distribution lines and facilities of privately owned utilities, including placing new or existing distribution facilities and lines underground.

**15 Code Enforcement**

Code enforcement involves the payment of salaries and overhead costs directly related to the enforcement of local codes. Use this code only for payment of costs associated with property inspection and follow-up action, such as legal proceedings. If CDBG funds will be used to correct code violations, use the appropriate rehabilitation code.

**16B Non-Residential Historic Preservation**

This code should be used for any non-residential historic building that will be rehabilitated. Examples include the rehabilitation of an historic building for use by an historic preservation society, the renovation of an historic building for use as a museum, or the renovation of an historic building for use as a neighborhood facility.

**19C CDBG Non-Profit Organization Capacity Building**

Use this code for activities funded under the CDBG program that increase the capacity of non-profit organizations to carry out eligible neighborhood revitalization or economic development activities. Activities that strengthen non-profits may include providing staff with specialized training and technical assistance.

- 19D CDBG Assistance to Institutions of Higher Education**  
Use this code when assistance is provided to institutions of higher education that have demonstrated a capacity to carry out eligible activities.
- 19E CDBG Operation and Repair of Foreclosed Property**  
This code should be used for activities that use CDBG funds to make essential repairs and to pay operating expenses necessary to maintain the habitability of housing units acquired through tax foreclosure in order to prevent abandonment and deterioration of such housing primarily in low- and moderate-income neighborhoods.
- 19F Repayments of Section 108 Loan Principal**  
Use this code to indicate repayment of principal for a Section 108 Loan Guarantee.
- 21 Unprogrammed Funds**  
This code should only be used to identify funds that have not been programmed for use. This category may include funds identified as reserve or contingency funds.

## Appendix G: Action Plan by Region

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# 2014/2015 Action Plan Index By Region

## Jurisdiction: 1<sup>st</sup> District

### Strategy Area: Avocado Heights-Bassett

Invest. Level	Project No.	Project Name
III	F96131-14	Code Enforcement
III	600922-14	Code Enforcement (Public Works)
III	1KE14A-14	Single Family Rehabilitation Loan Program
III	600071-14	First Districtwide CBR Rehabilitation
III	601638-14	Project STAR (Sunkist)

### Strategy Area: Covina Islands

Invest. Level	Project No.	Project Name
II	601224-14	Fiesta Program

### Strategy Area: East Azusa Islands

Invest. Level	Project No.	Project Name
II	601346-14	Valleydale Park After-School Program
II	1KE14A-14	Single Family Rehabilitation Loan Program

### Strategy Area: East Los Angeles

Invest. Level	Project No.	Project Name
II, III, IV	601134-14	Fathers in the Classroom
II, III, IV	F96125-14	Project S.T.A.R. (Studying, Tutoring, and Reading)
IV	600477-14	Special Events & Programs
II, III, IV	600130-14	Volunteers of East Los Angeles
II, III, IV	601679-14	Volunteers for Community Economic Development
II, III, IV	600926-14	East Los Angeles Farmer's Market
II, III, IV	600857-14	Domestic Violence Intervention/Prevention
II, III, IV	601053-14	East Los Angeles Enterprise Zone
II, III, IV	600071-14	First Districtwide CBR Rehabilitation
II, III, IV	F96131-14	Code Enforcement
II, III, IV	1KE14A-14	Single Family Rehabilitation Loan Program
II, III, IV	600922-14	Code Enforcement (Public Works)
II, III, IV	601387-14	Senior Empowerment Program
II, III, IV	601388-14	Youth Development Program
II, III, IV	601500-14	Handyworker Minor Fix-up Program
II, III, IV	601613-14	East Los Angeles Chamber of Commerce Capacity Building
II, III, IV	601615-14	East Los Angeles Chamber of Commerce Technical Assistance
II, III, IV	601611-14	Maravilla Businesspersons Association, Inc. Capacity Building
II, III, IV	601612-14	Maravilla Businesspersons Association, Inc. Business Promotion
II, III, IV	601680-14	YWCA of Greater Los Angeles Facility Improvements
III	601531-14	Nueva Maravilla Senior Common Area Painting and Flooring
III	601469-14	Maravilla Dispositon
III	601588-14	Eagle Street Affordable Housing Offsite Improvements
II, IV	601628-14	East County Public Housing Common Area Lighting
II	601628-14	Francisquito Villa Senior and 4 <sup>th</sup> and Mednik Pubic Housing Development Common Area Lighting
III	601627-14	Herbert Senior Public Housing Cabling
III	601626-14	Herbert Senior Public Housing Site Improvements
III	601630-14	Nueva Maravilla Community Center and Site Improvements
III	601664-14	Nueva Maravilla Senior Public Housing Interior Unit Flooring

# 2014/2015 Action Plan Index By Region

## Jurisdiction: 1<sup>st</sup> District Continued

### Strategy Area: East Los Angeles (Continued)

IV	601677-14	City Terrace Park Improvements
IV	601678-14	Plaza Community Center Facility Improvements

### Strategy Area: South San Gabriel

Invest. Level	Project No.	Project Name
II	600728-14	Potrero Heights Elementary – PAWS Program
II	600922-14	Code Enforcement (Public Works)
II	1KE14A-14	Single Family Rehabilitation Loan Program

### Strategy Area: Valinda

Invest. Level	Project No.	Project Name
II	600922-14	Code Enforcement (Public Works)
II	601224-14	Fiesta Program
II	1KE14A-14	Single Family Rehabilitation Loan Program

### Strategy Area: West Puente Valley

Invest. Level	Project No.	Project Name
II	601638-14	Project STAR (Sunkist)
II	601224-14	Fiesta Program

### Strategy Area: Whittier Narrows

Invest. Level	Project No.	Project Name
II	600922-14	Code Enforcement (Public Works)

### Strategy Area: Walnut Park

Invest. Level	Project No.	Project Name
II	F96131-14	Code Enforcement
II, III, IV	600922-14	Code Enforcement (Public Works)
II, III, IV	1KE14A-14	Single Family Rehabilitation Loan Program
II, III, IV	600071-14	First Districtwide CBR Rehabilitation
II, III, IV	601435-14	Florence/Firestone Chamber of Commerce Capacity Building
II, III, IV	600855-14	Florence/Firestone Chamber of Commerce Technical Assistance

## Jurisdiction: 2nd District

### Strategy Area: Alondra Park

Invest. Level	Project No.	Project Name
II	L96217-14	Handyworker Program (PACE)
II	2KC14A-14	Single Family Rehabilitation Loan Program

# 2014/2015 Action Plan Index By Region

## Jurisdiction: 2nd District Continued

### Strategy Area: Alondra Park (Continued)

II	F96227-14	Homeowner Fraud Prevention Program
II	601356-14	Mary B. Henry Community Clinic
II	601674-14	Community Business Revitalization Program
II, III, IV	F96232-14	Century Station Code Enforcement Project

### Strategy Area: Athens/West Athens/Westmont

Invest. Level	Project No.	Project Name
II	L96217-14	Handyworker Program (PACE)
II	2KC14A-14	Single Family Rehabilitation Loan Program
II, III, IV	F96227-14	Homeowner Fraud Prevention Program
II, III, IV	F96232-14	Century Station Code Enforcement Project
II, III, IV	601356-14	Mary B. Henry Community Clinic
II, III, IV	601674-14	Community Business Revitalization Program
II	601633-14	Century & Wilton Public Housing Site Improvements
III, IV	601631-14	South Scattered Public Housing Sites Exterior Painting
II, III	601632-14	South Scattered Public Housing Sites Roof Repair
II	601663-14	Mary B. Henry Community Clinic Rehabilitation

### Strategy Area: East Compton

Invest. Level	Project No.	Project Name
II, III	2KC14A-14	Single Family Rehabilitation Loan Program
II, III	F96227-14	Homeowner Fraud Prevention Program
II, III	F96228-14	Team Ridley-Thomas Drug Prevention & Gang Intervention Program
II, III	F96232-14	Century Station Code Enforcement Project
II, III	2BG02X-14	East Rancho Dominguez Disposition
II, III	601356-14	Mary B. Henry Community Clinic
II, III	601526-14	CCEO YouthBuild Handyworker
II, III	601674-14	Community Business Revitalization Program

### Strategy Area: Florence

Invest. Level	Project No.	Project Name
III	L96217-14	Handyworker Program (PACE)
III	2KC14A-14	Single Family Rehabilitation Loan Program
III	F96227-14	Homeowner Fraud Prevention Program
III	F96228-14	Team Ridley-Thomas Drug Prevention & Gang Intervention Program
III	F96232-14	Century Station Code Enforcement Project
III	600919-14	Capacity Building
III	600920-14	Technical Assistance
III	601356-14	Mary B. Henry Community Clinic

# 2014/2015 Action Plan Index By Region

## Jurisdiction: 2nd District Continued

### Strategy Area: Graham (Firestone)

Invest. Level	Project No.	Project Name
II, III, IV	2KC14A-14	Single Family Rehabilitation Loan Program
II, III, IV	F96228-14	Team Ridley-Thomas Drug Prevention & Gang Intervention Program
II, III, IV	F96232-14	Century Station Code Enforcement Project
II, III, IV	601356-14	Mary B. Henry Community Clinic

### Strategy Area: Lennox

Invest. Level	Project No.	Project Name
III	L96217-14	Handyworker Program (PACE)
III	2KR14A-14	Lennox Health & Safety Correction – Single-Unit
III	2KR14B-14	Lennox Health & Safety Correction – Multi-Unit
III	2KC14A-14	Single Family Rehabilitation Loan Program
III	F96227-14	Homeowner Fraud Prevention Program
III	F96228-14	Team Ridley-Thomas Drug Prevention & Gang Intervention Program
III	601526-14	CCEO YouthBuild Handyworker
III	601674-14	Community Business Revitalization Program

### Strategy Area: West Compton

Invest. Level	Project No.	Project Name
III	601356-14	Mary B. Henry Community Clinic
III	601526-14	CCEO YouthBuild Handyworker
III	601674-14	Community Business Revitalization Program
II, III	601632-14	South Scattered Public Housing Sites Roof Repair
II, III, IV	F96227-14	Homeowner Fraud Prevention Program
II, III, IV	F96232-14	Century Station Code Enforcement Project
II, III, IV	2KC14A-14	Single Family Rehabilitation Loan Program

### Strategy Area: Willowbrook

Invest. Level	Project No.	Project Name
II, III, IV	2BF02X-14	Willowbrook Community Redevelopment Project – Disposition
II, III, IV	2KC14A-14	Single Family Rehabilitation Loan Program
II, III, IV	F96227-14	Homeowner Fraud Prevention Program
II, III, IV	F96232-14	Century Station Code Enforcement Project
II, III, IV	601356-14	Mary B. Henry Community Clinic
II, III, IV	601674-14	Community Business Revitalization Program

## Jurisdiction: 4th District

### Strategy Area: Northwest Whittier

Invest. Level	Project No.	Project Name
II	600727-14	Code Enforcement

# 2014/2015 Action Plan Index By Region

## Jurisdiction: 4th District Continued

### Strategy Area: Northwest Whittier

Invest. Level	Project No.	Project Name
II	F96409-14	Amigo Park Recreation Program
II	600727-14	Code Enforcement
II	L96407-14	Handyworker
II	4KA14A-14	Single Family Rehabilitation Loan Program

### Strategy Area: Rowland Heights

Invest. Level	Project No.	Project Name
II	F96415-14	Youth Activities League – Carolyn Rosas Park
II	600727-14	Code Enforcement
II	L96407-14	Handyworker
II	4KA14A-14	Single Family Rehabilitation Loan Program
II	601590-14	Pathfinder Senior Recreation Program

### Strategy Area: South Whittier

Invest. Level	Project No.	Project Name
II	L96407-14	Handyworker
II	4KA14A-14	Single Family Rehabilitation Loan Program

## Jurisdiction: 5<sup>th</sup> District

### Strategy Area: Altadena

II	600475-14	Loma Alta Park Recreation Center
II	601468-14	West Altadena - Disposition
II	601063-14	Bright Scholars Program
II	4KA14A-14	Single Family Rehabilitation Loan Program
I	601577-14	Handyworker Program

### Strategy Area: Monrovia-Arcadia-Duarte Islands

Invest. Level	Project No.	Project Name
II	L96501-14	HSCESGV, Handyworker Program
II	600482-14	Pamela Park Recreation Program
II	4KA14A-14	Single Family Rehabilitation Loan Program

### Strategy Area: East Antelope Valley

Invest. Level	Project No.	Project Name
II	600819-14	Healthy Homes
II	4KA14A-14	Single Family Rehabilitation Loan Program
II	601681-14	Handyworker Program

# 2014/2015 Action Plan Index By Region

## Jurisdiction: 5<sup>th</sup> District Continued

### **Strategy Area: East Pasadena**

Invest. Level	Project No.	Project Name
I	601577-14	Handyworker Program
I	4KA14A-14	Single Family Rehabilitation Loan Program
II	601063-14	Bright Scholars Program

### **Strategy Area: Littlerock/Pearblossom**

Invest. Level	Project No.	Project Name
II	600483-14	Pearblossom Park Recreation Program
II	4KA14A-14	Single Family Rehabilitation Loan Program
II	601681-14	Handyworker Program

### **Strategy Area: Quartz Hill**

Invest. Level	Project No.	Project Name
I	601681-14	Handyworker Program
I	600819-14	Healthy Homes

### **Strategy Area: South Antelope Valley**

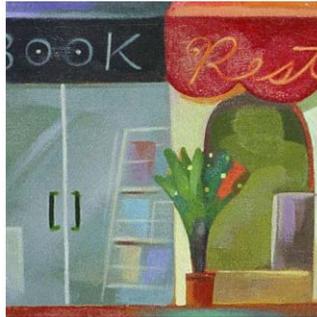
Invest. Level	Project No.	Project Name
II	600819-14	Healthy Homes

### **Strategy Area: West Santa Clarita Valley**

Invest. Level	Project No.	Project Name
I	E96508-14	Samuel Dixon Family Health Center
I	L96509-14	Handyworker Program
II	4KA14A-14	Single Family Rehabilitation Loan Program

## Appendix H: Glossary of Terms

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## GLOSSARY

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**Accessible (Fair Housing Act):** Public or common use area of a building that can be approached, entered, and used by individuals with physical impairments.

**Accessible (Section 504):** Facility or portion of a facility, when designed, constructed, or altered, which can be approached, entered, and used by individuals with physical impairments.

**Accessible housing:** Housing designed to allow easier access for physically disabled or vision impaired persons.

**ACS:** American Community Survey, conducted by the U.S. Census Bureau every year.

**ADDI:** American Dream Downpayment Initiative, designed to assist low-income first-time homebuyers in purchasing single-family homes by providing funds for downpayments, closing costs, and up-front rehabilitation. Administered as a part of HOME.

**Affordability (HOME):** Refers to the requirements of the HOME Program that relate to the cost of housing both at initial occupancy and over established timeframes, as prescribed in the HOME regulations. Affordability requirements vary depending on the nature of the HOME-assisted activity (i.e., homeownership or rental housing).

**Affordable housing:** Housing is considered affordable if it and all related expenses impose a cost of no more than 30 percent of a household's monthly income. See **Cost Burden**. Programs that encourage affordable housing include decent and safe rental and homeowner housing, for extremely low-, very low-, low-, and moderate-income households.

**Age Discrimination Act of 1975:** Prohibits discrimination on the basis of age in programs or activities receiving federal financial assistance.

**Agency (U.S. Government):** Any department, agency, commission, authority, administration, board, or other independent establishment in the executive branch of the government, including any corporation wholly or partly owned by the United States that is an independent instrumentality of the United States, not including the municipal government of the District of Columbia.

**AMI:** Area median income

**Annual Action Plan:** One-year plan for the expenditure of federal housing and community development funds. Five annual action plans correspond to the priority needs, goals, and objectives set out in each period's five-year Consolidated Plan. An Action Plan includes an application for federal funds under HUD's formula grant programs, identification of federal and other resources expected to be used in the year, and description of activities to be undertaken.

**Architectural Barriers Act of 1968:** Requires that buildings and facilities designed, constructed, altered, or leased with certain federal funds after September 1969 be accessible to and useable by handicapped persons.

**At Risk of Homelessness (Category 1):** An individual or family who has an annual income below 30 percent of MFI, does not have sufficient resources or support networks immediately available to prevent them from moving to an emergency shelter or another place defined in Category 1 of the "homeless" definition, and meets one of the following conditions:

- Has moved because of economic reasons 2 or more times during the 60 days immediately preceding the application for assistance,
- Is living in the home of another because of economic hardship,
- Has been notified that their right to occupy their current housing or living situation will be terminated within 21 days after the date of application for assistance,
- Lives in a hotel or motel and the cost is not paid for by charitable organizations or by federal, state, or local government programs for low-income individuals,
- Lives in an SRO or efficiency apartment unit in which there reside more than 2 persons or lives in a larger housing unit in which there reside more than 1.5 persons per room,
- Is exiting a publicly funded institution or system of care, or
- Otherwise lives in housing that has characteristics associated with instability and an increased risk of homelessness.

**At Risk of Homelessness (Category 2):** A child or youth who does not qualify as homeless under the homeless definition, but qualifies as homeless under another Federal statute

**At Risk of Homelessness (Category 3):** An unaccompanied youth who does not qualify as homeless under the homeless definition, but qualifies as homeless under section 725(2) of the McKinney-Vento Homeless Assistance Act, and the parent(s) or guardian(s) or that child or youth if living with him or her.

**BEA:** Bureau of Economic Analysis.

**BLL:** Blood lead level, a measure of lead in the blood measured in micrograms of lead per deciliter of blood ( $\mu\text{g/dL}$ ). Lead poisoning occurs with an EBLL (elevated blood lead level), determined by the U.S. CDC to be 25 ( $\mu\text{g/dL}$ ) in adults and 5 ( $\mu\text{g/dL}$ ) in children.

**BLS:** Bureau of Labor Statistics

**California Fair Employment and Housing Act (FEHA):** Extends additional protections based on sexual orientation, ancestry, source of income, and marital status.

**Brownfields Economic Development Initiative (BEDI) Grant Program:** Designed to help cities redevelop abandoned, idled, or underutilized industrial and commercial properties and facilities where expansion or redevelopment is complicated by real or potential environmental contamination. Provides funding to local governments which can be used in conjunction with CDBG and Section 108 loan guarantees to finance redevelopment of brownfield sites.

**CAPER (Consolidated Annual Performance and Evaluation Performance Report):** Annual report that allows HUD, local officials, and the public to evaluate a grantee's overall performance, including whether activities and strategies undertaken during the preceding year made an impact on the goals and needs identified in the Consolidated Plan.

**Capital Fund Program (CFP):** Provides funds, annually, to PHAs for the development, financing, and modernization of public housing developments and for management improvements.

**CAR:** California Association of Realtors®

**CDBG (Community Development Block Grant) Program:** Federal grant program that distributes housing and community development funds to states, counties, and cities. Funds are used for activities such as housing construction and rehabilitation; economic development; public services that benefit low- and moderate- income people; and activities that eliminate slums and blight or meet urgent needs.

**CDC:** Community Development Commission of the County of Los Angeles, lead agency for the *2013–2018 Los Angeles Urban County Consolidated Plan for Housing and Community Development* and administrator of the County's federal housing and community development program funds. The CDC comprises numerous divisions, each with its own area of responsibility. CDC staff also coordinate with other County departments, approximately 85 community-based organizations, and the Los Angeles Homeless Services Authority to meet Consolidated Plan goals and allocate CDBG, HOME and ESG program funds.

**CDC (U.S.):** U.S. Centers for Disease Control and Prevention

**CDHS:** California Department of Health Services

**Census tract:** Geographic area of measurement defined by the U.S. Census Bureau. Census tract boundaries are updated with each decennial census based on population size, and ideally represent approximately the same number of persons in each tract (generally between 1,200 and 8,000 persons, with an optimum size of 4,000 persons).

**Certification:** A written assertion based on supporting evidence that must be kept available for inspection by HUD, by the Inspector General of HUD, and by the public. The assertion shall be deemed to be accurate unless HUD determines otherwise, after inspecting the evidence and providing due notice and opportunity for comment.

**CHAS:** HUD's Comprehensive Housing Affordability Strategy

**CHDO (Community and Housing Development Organization):** Private nonprofit, community-based service organization whose primary purpose is to provide and develop decent, affordable housing. Certified CHDOs are approved by HUD grantees to confirm that they meet certain HOME Program requirements, making them eligible for HOME funding. At least one-third of the board of CHDOs must come from low-income areas.

**Chronically Homeless:** Having a disabling condition and having either been continuously homeless for a year or more or have had at least four (4) episodes of homelessness in the past three (3) years: sleeping in a place not meant for human habitation and/or in an emergency shelter/safe haven during that time.

**CLPPP:** U.S. CDC's Childhood Lead Poisoning Prevention Program

**CoC (Continuum of Care):** Policies designed to address homelessness that include a coordinated, community-based process of identifying needs and building a system to address those needs, based on the understanding that homelessness is not caused merely by a lack of shelter, but involves a variety of underlying, unmet needs—physical, economic, and social.

**Consolidated Plan (Consolidated Plan for Housing and Community Development):** Five-year planning document prepared by HUD grantees in exchange for federal funding from the CDBG, ESG, HOME, and HOPWA programs. Consolidated Plans evaluate needs based on current data and citizen participation; define goals and objectives to meet priority needs; create a five-year strategy to achieve goals; and describe individual activities and current funding levels in an Annual Action Plan for the first year of the five-year period.

**Cost burden:** The condition that occurs when a household has gross housing costs that range from 30.1 to 50 percent of gross household income.

**CPP:** Citizen Participation Plan, required for Consolidated Plans

**Developmental Disability (Developmental Disabilities Assistance and Bill of Rights Act of 2000):**

- (1) A severe, chronic disability of an individual that:
  - (i) Is attributable to a mental or physical impairment or combination of mental and physical impairments,
  - (ii) Is manifested before the individual attains age 22,
  - (iii) Is likely to continue indefinitely,
  - (iv) Results in substantial functional limitations in three or more of the following areas of major life activity:
    - (A) Self-care;
    - (B) Receptive and expressive language;
    - (C) Learning;
    - (D) Mobility;
    - (E) Self-direction;
    - (F) Capacity for independent living; or
    - (G) Economic self-sufficiency.or
  - (v) Reflects the individual's need for a combination and sequence of special, interdisciplinary, or generic services, individualized supports, or other forms of assistance that are of lifelong or extended duration and are individually planned and coordinated.
- (2) An individual from birth to age 9, inclusive, who has a substantial developmental delay or specific congenital or acquired condition if the individual, without services and supports, has a high probability of meeting three (3) or more of above the criteria later in life.

**Disability:** A lasting physical, mental, or emotional condition that makes it difficult for a person to conduct daily activities of living or impedes him or her from being able to go outside the home alone or to work.

**Disproportionate share:** Exists when the percentage of a population is 10 percentage points or more above the study area average.

**DPH:** Los Angeles County Department of Public Health

**EBLL:** See BLL.

**EDI:** Economic Development Initiative Grant Program; provides grants to local governments to be used in conjunction with Section 108 loan guarantees, enhancing the security of Section 108 loans and making more feasible the development and revitalization projects that Section 108 guarantees finance. EDI grants may be used to provide additional security for Section 108 loans (for example, as a loss reserve), thereby reducing the exposure of its CDBG funds (which by law must be pledged as security for the loan guarantees) or to pay for costs associated with a project.

**Elderly (CDC, CDBG non-housing activities):** A person aged 55 or older, as defined by the County for non-housing activities; CDBG regulations do not define the term "elderly" and allow grantees to choose their own definitions. The CDBG low and moderate-income limited clientele national objective at 570.208(a)(2)(i)(A) includes the elderly.

**Elderly (Census Bureau):** A person aged 65 or older. Includes the **frail elderly** population: those aged 75 or older.

**Elderly (HUD):** A person aged 62 or older, as defined in 24 CFR 91.5 and 24 CFR 5.100.

**Emergency shelter (HUD):** Any facility with overnight sleeping accommodations, the primary purpose of which is to provide temporary shelter for the homeless in general or for specific populations of the homeless.

**Entitlement community:** Unit of general local government that qualifies to receive CBDG entitlement funds. These are:

- Principal cities of Metropolitan Statistical Areas;
- Other metropolitan cities with populations of at least 50,000; and
- Qualified urban counties with populations of at least 200,000 (excluding the population of entitlement cities).

**Entitlement grant:** Formula block grant program funding providing annual funds to eligible local government recipients. See **Entitlement Communities, Grant**.

**ESG (Emergency Solutions Grants) Program:** A federally funded program designed to help individuals and families quickly regain stability in permanent housing after experiencing a housing crisis or homelessness. ESG fund can be used by grantees or subrecipients for programs that meet one of five program goals: street outreach,

emergency shelter, homelessness prevention, rapid re-housing assistance, and data collection through the Homeless Management Information System or HMIS.

**ESG:** Emergency Shelter Grants program

**Fair Housing Act:** Title VIII of the Civil Rights Act of 1968, as amended, prohibits discrimination in the sale, rental, and financing of dwellings, and in other housing-related transactions, based on race, color, national origin, religion, sex, familial status (including children under the age of 18 living with parents or legal custodians, pregnant women, and persons securing custody of children under the age of 18), and handicap (disability).

**Fair Housing Amendments Act:** Title VIII was amended in 1988 (effective March 12, 1989); in connection with prohibitions on discrimination against individuals with disabilities, contains design and construction accessibility provisions for certain new multi-family dwellings developed for first occupancy on or after March 13, 1991.

**Family:** A household composed of two or more people related by birth, marriage, or adoption and residing together.

**Fannie Mae:** Federal National Mortgage Association (FNMA), a government-sponsored enterprise that purchases mortgages from lenders and repackages them as mortgage-backed securities for investors.

**Financing:** Functions necessary to provide the financial resources to fund government operations and federal assistance including the functions of taxation, fee and revenue generation, public debt, deposit funds, and intragovernmental collections.

**First-Time Homebuyer (Los Angeles County Housing Resource Center):** A low-income family or individual applicant to the Affordable Homeownership Program who has not owned a home during the three years preceding application. The program provides first-time homebuyers financial assistance for owner-occupied home purchases.

**Fiscal Year:** Yearly accounting period, July 1 through June 30 of each calendar year.

**Frail Elderly:** A person aged 75 or older (See **Elderly**).

**Freddie Mac:** Federal Home Loan Mortgage Corporation (FHLMC), a government-sponsored enterprise that purchases mortgages from lenders and repackages them as mortgage-backed securities for investors.

**Grant (Federal):** An award of financial assistance from a federal agency to a recipient to carry out a public purpose of support or stimulation authorized by a law of the United States. Federal grants are not federal assistance or loans to individuals.

**Grantee:** Unit of state or local government or other entity named in the notice of grant awards as the recipient.

**Gross housing costs:** For homeowners, gross housing costs include property taxes, insurance, energy payments, water and sewer service, and refuse collection. If the homeowner has a mortgage, the determination also includes principal and interest payments on the mortgage loan. For renters, this figure represents monthly rent and electricity or natural gas energy charges.

**Group home:** Housing occupied by two or more single persons or families consisting of common space and/or facilities for group use by the occupants of the unit and (except in the case of shared one-bedroom units) separate private space for each family.

**HACoLA:** Housing Authority of the County of Los Angeles

**HAL:** High annual percentage rate (APR) loan, defined as more than three percentage points higher than comparable treasury rates for home purchase loans, or five percentage points higher for refinance loans.<sup>1</sup>

**HAMFI:** HUD Area Median Family Income, the threshold that varies geographically and by family size, and is used to calculate income levels. In 2011, it was \$64,000 in the Los Angeles-Long Beach metropolitan area in 2011 for families of all sizes.<sup>2</sup>

**HCV Program:** Housing Choice Voucher Program, formerly the Section 8 Program. Primary program that provides rental assistance to low-income families who are unable to afford market rents. Assistance is provided on behalf of the family or individual in the form of vouchers or certificates; participants can choose any housing that meets the requirements of the program.

**HEARTH Act:** Homeless Emergency Assistance and Rapid Transition to Housing Act

**HHPF:** Homeless and Housing Program Fund, created by Los Angeles County Board of Supervisors

**HMDA:** Home Mortgage Disclosure Act

**HOME Program:** Home Investment Partnerships Program, largest federal block grant program for states and local governments; designed to provide decent and affordable housing for low-income families.

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<sup>1</sup> 12 CFR Part 203, [http://www.ffiec.gov/hmda/pdf/regc\\_020702.pdf](http://www.ffiec.gov/hmda/pdf/regc_020702.pdf)

<sup>2</sup> U.S. Department of Housing and Urban Development, FY 2011 Income Limits, May 31, 2011, [http://www.huduser.org/portal/datasets/il/il11/ca\\_v2.pdf](http://www.huduser.org/portal/datasets/il/il11/ca_v2.pdf)

**Homeless (HUD):** On January 4, 2012 the federal definition of homeless was revised to include four categories:

- People who are living in a place not meant for human habitation, in emergency shelter, in transitional housing, or are exiting an institution where they resided for up to 90 days (it was previously 30 days) if they were in shelter or a place not meant for human habitation before entering the institution.
- People who are losing their primary nighttime residence, which may include a motel or hotel or a doubled-up situation, within 14 days (previously 7 days) and lack resources or support networks to remain in housing. The regulation also describes specific documentation requirements for this category.
- (New category) Families with children or unaccompanied youth (up to age 24) who are unstably housed and likely to continue in that state. Unstably housed families are those who have not had a lease or ownership interest in a housing unit in the last 60 or more days, have had two or more moves in the last 60 days, and who are likely to continue to be unstably housed because of disability or multiple barriers to employment.
- People who are fleeing or attempting to flee domestic violence, dating violence, sexual assault, stalking, or other dangerous or life-threatening situations related to violence; have no other residence; and lack the resources or support networks to obtain other permanent housing.

**Homeless Management Information System (HMIS):** Information system designated by the Continuum of Care to comply with HUD's data collection, management, and reporting standards and used to collect client-level data and data on the provision of housing and services to homeless individuals and families and persons at risk of homelessness.

**HOPWA Program:** Housing Opportunities for People with AIDS Program, designed to provide entitlements with resources and incentives to devise long-term comprehensive strategies for meeting the housing needs of persons with acquired immunodeficiency syndrome (AIDS) or related diseases and their families.

**Household:** A household consists of all the people who occupy a housing unit. A house, an apartment or other group of rooms, or a single room, is regarded as a housing unit when it is occupied or intended for occupancy as separate living quarters; that is, when the occupants do not live with any other persons in the structure and there is direct access from the outside or through a common hall. Households include family and non-family households.

**Housing problems (HUD):** Overcrowding, incomplete plumbing or kitchen facilities, or cost burdens

**Housing:** Includes manufactured housing and manufactured housing lots, permanent housing for disabled homeless persons, transitional housing, single-room occupancy housing, and group homes. Does not include emergency shelters (including shelters for disaster victims) or facilities such as nursing homes, convalescent homes, hospitals, residential treatment facilities, correctional facilities, and student dormitories.

**HPI:** Homeless Prevention Initiative, created by Los Angeles County Board of Supervisors

**HUD:** U.S. Department of Housing and Urban Development; federal agency responsible for national policy and programs that address housing needs, improve and develop communities, and enforce fair housing laws.

**Income levels (HUD):** Income levels serve as eligibility criteria for persons, households, and areas participating in federally funded programs. Income levels are based on median family income (MFI), which varies geographically and by family size.

- **Extremely Low-Income:** Between 0 and 30 percent of MFI
- **Very Low-Income:** Between 30.1 and 50 percent of MFI
- **Low-Income:** Between 50.1 and 80 percent of MFI
- **Moderate-Income:** Between 80.1 and 100 percent of MFI

**Incomplete kitchen facilities:** A housing unit is classified as lacking complete kitchen facilities when any of the following are not present: a sink with piped hot and cold water, a range or cook top and oven, and a refrigerator.

**Incomplete plumbing facilities:** A housing unit is classified as lacking complete plumbing facilities when any of the following are not present: piped hot and cold water, a flush toilet, and a bathtub or shower.

**Joint Powers Authority:** Entity wherein two or more public authorities can operate collectively.

**Jurisdiction:** Unit of government such as a city, county, or state.

**Labor force:** The total number of persons working or looking for work.

**LAHSA:** Los Angeles Homeless Services Authority, a Joint Powers Authority established in 1993 as an independent agency by the County and the City of Los Angeles.

**Large family (HUD):** Family of five or more persons.

**LCCA:** Lead Contamination Control Act

**Lead-based paint hazard:** Any condition that causes exposure to lead, such as lead-contaminated dust; soil; or paint that is deteriorated or present in accessible surfaces, friction surfaces, or impact surfaces that would result in adverse human health effects.

**Letter of Credit:** Line of credit to a grant recipient established at a time of approval of application.

**Liability:** Assets owed for items received, services received, assets acquired, construction performed (regardless of whether invoices have been received), an amount received but not yet earned, or other expenses incurred.

**Limited Clientele Activities:** For school-wide activities that benefit the entire student population, who are at least 51 percent low- or moderate- income, the eligibility citation of 570.208(2)(D) will be applied. To demonstrate that the school population meets the 51 percent low – or moderate –income level, staff will obtain the percentage of students participating in free or reduced-price lunch program from the respective school district’s website.

**LMA (CDBG):** Low-Mod Area

**LMC (CDBG):** Low-Mod Limited Clientele

**LMH (CDBG):** Low-Mod Housing

**LMJ (CDBG):** Low-Mod Jobs

**Los Angeles Urban County:** The County’s unincorporated areas and 49 participating cities which participate in the Urban County funding program. The population of the Los Angeles Urban County was 2,478,556 in 2010, making it the largest Urban County in the U.S.

**Low-Mod:** Low- to moderate-income (household, family, individual, e.g.)

**MFI:** Median family income

**Mixed-use development:** The use of a building, set of buildings, or neighborhood for more than one purpose.

**MSA:** Metropolitan Statistical Area

**NIMBYism:** “Not in my backyard” mentality among community members, often in protest of affordable or multi-family housing.

**NOFA:** Notice of Funding Availability, which notifies prospective applicants for HUD’s competitive funding of funding availability for the following fiscal year.

**Non-entitlement community:** Unit of general local government that does not qualify to receive CDBG entitlement funds or unit of local government that has opted not to participate in an urban county entitlement CDBG program.

**Other vacant units (Census Bureau):** Vacant housing units that are not for sale or rent.

**Overcrowding:** Condition that occurs when a housing unit has more than one to 1.5 persons per room.

**Permanent supportive housing (HUD):** Long-term housing that enables special needs populations to live as independently as possible in a permanent setting. Includes supportive services for homeless individuals with disabilities provided by the organization managing the housing or other public or private service agencies.

**Person with a disability (HUD):** Any person who has a physical or mental impairment that substantially limits one or more major life activities, has a record of such impairment, or is regarded as having such an impairment.

**Poverty:** The Census Bureau uses a set of money income thresholds that vary by family size and composition to determine who is in poverty. If a family’s total income is less than the family’s threshold, then that family and every individual in it is considered in poverty. The official poverty thresholds do not vary geographically, but they are updated for inflation using Consumer Price Index (CPI-U). The official poverty definition uses money income before taxes and does not include capital gains or noncash benefits (such as public housing, Medicaid, and food stamps).

**Predatory loan:** As defined by the Predatory Lending Consumer Protection Act of 2002 as well as the Home Owner Equity Protection Act (HOEPA), loans are considered predatory based on:

1. If they are HOEPA loans;<sup>3</sup>
2. Lien status, such as whether secured by a first lien, a subordinate lien, not secured by a lien, or not applicable (purchased loans); and
3. Presence of HALs. For full definition, see **HAL**.

**Private non-profit organization:** A secular or religious organization described in section 501 (c) of the Internal Revenue Code of 1988 which: (a) is exempt from taxation under subtitle A of the Code; (b) has an accounting system and a voluntary board; and (c) practices nondiscrimination in the provision of assistance.

**Program Income:** Gross income received by the participating jurisdiction, State recipient, or a subrecipient directly generated from the use of federal funds or matching contributions.

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<sup>3</sup> Loans are subject to the HOEPA if they impose rates or fees above a certain threshold set by the Federal Reserve Board. “HMDA Glossary.” <http://www.ffiec.gov/hmda/glossary.htm#H>

- Project sponsor:** Any nonprofit organization or governmental housing agency that receives funds under a contract with the grantee (the CDC) to carry out eligible activities. The selection of project sponsors is not subject to the procurement requirements of 24 CFR 85.36.
- Protected class:** Group of people protected from discrimination and harassment. California residents are protected from housing discrimination based on race, sex, religion, familial status, disability, national origin, color, sexual orientation, ancestry, age, source of income, and marital status.
- Public housing:** Public housing was established to provide decent and safe rental housing for eligible low-income families, the elderly, and persons with disabilities.
- PHA:** Public Housing Authority
- Rapid Re-Housing Assistance:** The provision of housing relocation and stabilization services and short- and/or medium-term rental assistance as necessary to help a homeless individual or family move as quickly as possible into permanent housing and achieve stability in that housing.
- RDA:** Redevelopment agency
- Rehabilitation:** The labor, materials, tools, and other costs of improving buildings, other than minor or routine repairs. Includes cases where the use of a building is changed to an emergency shelter and the cost of this change and any rehabilitation costs do not exceed 75 percent of the value of the building before the change in use.
- Rental assistance:** Provides financial assistance for rental housing costs through either project-based (property) or tenant-based (portable with tenant) assistance. See **HCV, Section 8, TBRA.**
- Renovation:** Rehabilitation that involves costs of 75 percent or less of the value of the building before rehabilitation.
- RFP:** Request for proposals, an instrument used to solicit proposals and/or offers for proposed contracts using the negotiated procurement method.
- RHNA:** Regional Housing Needs Assessment, mandated by State Housing Law as part of the periodic process of updating local housing elements of the General Plan. In Los Angeles County, conducted by SCAG.
- SCAG:** Southern California Association of Governments, the designated metropolitan planning organization for Southern California.
- Section 108 Loan Guarantee Program:** Loan guarantee provision of the CDBG program. Provides communities with a source of financing for economic development, housing rehabilitation, public facilities, and large-scale physical development projects.
- Section 109 of the Housing and Community Development Act of 1974:** Prohibits discrimination on the basis of race, color, national origin, sex, or religion in programs and activities receiving financial assistance from the CDBG program.
- Section 504 of the Rehabilitation Act of 1973:** Protects qualified individuals from discrimination based on disability.
- Section 8:** See HCV (Housing Choice Voucher) Program.
- Senior:** Elderly person, usually more than 60 or 65 years old. See **Elderly.**
- Severe cost burden:** Occurs when gross housing costs represent 50 percent or more of gross household income.
- Severe overcrowding:** Occurs when a housing unit has more than 1.5 persons per room.
- Shelter Plus Care (S+C) Program:** Federally-funded McKinney Act program designed to provide housing and supportive services on a long-term basis for homeless persons with mental and/or physical disabilities.
- Single-family housing:** A one- to four-family residence, condominium unit, cooperative unit, combination of manufactured housing and lot, or manufactured housing lot.
- Special needs populations:** Include the elderly and the frail elderly; neglected or abused children; persons with physical or sensory disabilities (including mobility impaired, blind, deaf, or chemically/environmentally sensitive); persons suffering from mental illness; victims of domestic violence; persons with disabilities related to substance abuse and chemical dependency; and emancipated foster youth
- SRO:** Single-room occupancy hotel room, formerly a common public housing option for homeless persons.
- State:** Any State of the United States and the Commonwealth of Puerto Rico.
- Subrecipient:** A public or private nonprofit agency, authority, or organization or an authorized for-profit entity selected by the participating jurisdiction to administer all or apportion of the jurisdiction's federal grant funds. Subrecipients receive federal funds from the primary entitlement recipient or another subrecipient to undertake activities eligible for such assistance.
- Subsidy:** A payment or benefit made where the benefit exceeds the cost to the beneficiary.
- Substantial rehabilitation:** Rehabilitation of residential property at an average cost for the project in excess of \$25,000 per dwelling unit.

**Supportive housing:** Housing linked with social services tailored to the needs of the population being housed; designed to help those with special needs live more stable, productive lives.

**Supportive Housing Program:** Helps develop housing and related supportive services for people moving from homelessness to independent living.

**TBRA:** Tenant-Based Rental Assistance; any form of rental assistance in which the assisted tenant may move from a dwelling unit with a right to continued assistance elsewhere.

**Tenure:** The status by which a housing unit is held. A housing unit is “owned” if the owner or co-owner lives in the unit, even if it is mortgaged or not fully paid for. A cooperative or condominium unit is “owned” only if the owner or co-owner lives in it. All other occupied units are classified as “rented,” including units rented for cash rent and those occupied without payment of cash rent.

**Title II of the Americans with Disabilities Act of 1990:** Prohibits discrimination based on disability in programs, services, and activities provided or made available by public entities, including public housing, housing assistance, and housing referrals.

**Title VI of the Civil Rights Act of 1964:** Prohibits discrimination on the basis of race, color, or national origin in programs and activities receiving federal financial assistance.

**Title IX of the Education Amendments Act of 1972:** Prohibits discrimination on the basis of sex in education programs or activities that receive federal financial assistance.

**Transit-oriented development (TOD):** A mixed-use residential and commercial area designed to maximize access to transportation services. Typically within a 1/4 to 1/2 mile radius from a transit spot so as to be accessible to pedestrians.

**Transitional housing:** Temporary housing designed to provide a safe living environment for homeless individuals and families while facilitating their transition to permanent housing within a reasonable amount of time (usually 24 months).

**Transitional housing (HUD):** A project that has its purpose facilitating the movement of homelessness individuals and families to permanent housing within a reasonable amount of time (usually 24 months). Transitional supportive housing is where the homeless get a change to re-establish their lives through the stability and safety that housing provides.

**Unit of general local government:** A city, town, township, county, parish, village, or other general purpose political subdivision of a State; a consortium of such political subdivisions recognized by HUD in accordance with § 92.101; and any agency or instrumentality thereof that is established pursuant to legislation and designated by the chief executive to act on behalf of the jurisdiction with regard to provisions of this part.

**Unruh Civil Rights Act:** Provides additional protection from discrimination by business establishments, including housing providers, based on age.

**Urban county (HUD):** A county that receives a CDBG entitlement grant and includes units of general local government that sign cooperation agreements with the county. Also eligible to participate in the HOME program if it joins a consortium.

**Victim Service Provider:** A private nonprofit organization whose primary mission is to provide services to victims of domestic violence, dating violence, sexual assault, or stalking. Includes rape crisis centers, battered women’s shelters, domestic violence transitional housing programs, and other programs.

# Appendix I: CDBG Allocations

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**Forty Year CDBG**

**40th Year Allocation - Final  
18-Mar-14**

Total Urban County Entitlement	\$21,084,444
Reallocation of FY13 Entitlement	\$0
Adjusted Urban County Entitlement	\$21,084,444
Less Administration (20%)	(\$4,216,889)
<b>Total 2014-2015 to be Allocated</b>	<b>\$16,867,555</b>

City	Population 2010	Poverty 2010	Overcrowding 2010	Factor	Allocation
AGOURA HILLS	20,330	805	40	0.003852110	\$64,976
ARCADIA	56,364	4999	833	0.018350390	\$309,526
ARTESIA	16,522	1472	584	0.006599262	\$111,313
AVALON	3,728	421	264	0.002122965	\$35,809
AZUSA	46,361	7464	1,960	0.025808068	\$435,319
BELL	35,477	8034	2,427	0.027328112	\$460,958
BELL GARDENS	42,072	9507	3,245	0.033674468	\$568,006
BEVERLY HILLS	34,109	2668	377	0.009994296	\$168,579
BRADBURY	1,048	49	9	0.000237074	\$3,999
CALABASAS	23,058	1346	12	0.005048985	\$85,164
CLAREMONT	34,926	1879	245	0.008159277	\$137,627
COMMERCE	12,823	1661	789	0.007271692	\$122,656
COVINA	47,796	5061	1,274	0.019094555	\$322,078
CUDAHY	23,805	5798	1,856	0.019896794	\$335,610
CULVER CITY	38,883	2792	587	0.011492012	\$193,842
DIAMOND BAR	55,544	2535	409	0.012208875	\$205,934
DUARTE	21,321	2167	602	0.008470366	\$142,874
EL SEGUNDO	16,654	541	106	0.003197448	\$53,933
HAWAIIAN GARDENS	14,254	2255	762	0.008427913	\$142,158
HERMOSA BEACH	19,506	993	17	0.004026909	\$67,924
IRWINDALE	1,422	164	30	0.000564763	\$9,526
LA CANADA-FLINTRIDGE	20,246	646	41	0.003553213	\$59,934
LA HABRA HEIGHTS	5,325	113	27	0.000887232	\$14,965
LA MIRADA	48,527	2390	1,094	0.013608353	\$229,540
LA PUENTE	39,816	4806	1,911	0.020015122	\$337,606
LA VERNE	31,063	2060	269	0.008155606	\$137,565
LAWNDALE	32,769	5118	1,548	0.018528909	\$312,537
LOMITA	20,256	1728	559	0.007391259	\$124,672
MALIBU	12,645	707	27	0.002784000	\$46,959
MANHATTAN BEACH	35,135	1043	80	0.006053720	\$102,111
MAYWOOD	27,395	6161	2,152	0.022011429	\$371,279
MONROVIA	36,590	3576	782	0.013380200	\$225,691
RANCHO PALOS VERDES	41,643	1601	278	0.008499039	\$143,358
ROLLING HILLS ESTS	8,067	136	56	0.001332860	\$22,482
SAN DIMAS	33,371	1767	312	0.008020668	\$135,289
SAN FERNANDO	23,645	4050	1,036	0.013740454	\$231,768
SAN GABRIEL	39,718	5368	1,319	0.018936579	\$319,414
SAN MARINO	13,147	451	13	0.002317016	\$39,082
SANTA FE SPRINGS	16,223	1392	621	0.006550507	\$110,491
SIERRA MADRE	10,917	744	37	0.002698653	\$45,520
SIGNAL HILL	11,016	845	199	0.003471630	\$58,558
SOUTH EL MONTE	20,116	3130	1,117	0.011945280	\$201,488
SOUTH PASADENA	25,619	1668	403	0.007313065	\$123,354
TEMPLE CITY	35,558	2473	618	0.010649913	\$179,638
WALNUT	29,172	1445	222	0.006647258	\$112,123
WEST HOLLYWOOD	34,399	4580	381	0.013566734	\$228,838
WESTLAKE VILLAGE	8,270	278	17	0.001478350	\$24,936
<b>TOTAL PARTICIPATING CITIES</b>	<b>1,226,651</b>	<b>120,887</b>	<b>31,547</b>	<b>0.46936338</b>	<b>\$7,917,013</b>

**Supervisorial Districts (Unincorporated Area only) \***

I.	259,187	47,885	14,083	0.166748054	\$2,812,632
II.	250,237	53,842	13,331	0.174082379	\$2,936,344
III.	21,124	1,400	74	0.005157289	\$86,991
IV.	215,545	20,540	6,464	0.084453344	\$1,424,521
V.	311,333	26,538	4,831	0.100195554	\$1,690,054
<b>TOTAL DISTRICTS</b>	<b>1,057,426</b>	<b>150,205</b>	<b>38,783</b>	<b>0.53063662</b>	<b>\$8,950,542</b>
<b>TOTAL 2012-2013 ALLOCATIONS</b>	<b>2,284,077</b>	<b>271,092</b>	<b>70,330</b>	<b>100%</b>	<b>\$16,867,555</b>

\* Supervisorial District boundary updated after 2011 adopted reapportionment borders; the population numbers are based on 2010 TIGER file.

# Appendix J: Homeless Prevention and Discharge Policies

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## COUNTY HOMELESS PREVENTION INITIATIVE RECOMMENDATIONS

Department	Recommendation	Cost Assessment	Time Line	Comments
<b>Sheriff's Department</b>				
1. <i>Sheriff:</i> <b>Stabilization Centers</b>	Create five, 24-hour, multi-disciplinary/interdepartmental Stabilization Centers with short-term shelter beds, one in close proximity to the Central Jail and others located regionally. It is intended that the Stabilization Centers will serve two homeless or at-risk homeless populations: 1) those being released from County Jail with no identified place to go; and 2) homeless persons with mental health and/or substance abuse issues who have been arrested for minor offenses. The purpose of the Stabilization Centers is to provide temporary housing and triage of these homeless persons and then connect them with more permanent housing and health and human services programs.	County General Fund contribution will probably be needed to support the Centers.  The People Assisting The Homeless (PATH) Chief Executive Officer has provided a definition and an estimate of the costs for the provision of an "ideal" Stabilization Center; the projected annual cost per center is \$1,425,000. This ideal model builds on the use and expansion of an existing regional homeless access centers; the above stated cost projection is in addition to the approximately \$400,000 in annual Federal funding that the centers now receive. There are currently 18 such centers in the County which are generally funded through HUD Supportive Housing Program Funds. The PATH paper is attached (Exhibit A) and will serve as a point of departure for the work group described in the Comments section to the right.	Long-term (over six months).	A work group consisting of private homeless service providers and County departments (Sheriff, CDC, CAO, DHS, DMH, and DPSS) has been convened to develop the cost and time line for implementation. Initially, it is intended to implement five Stabilization Centers; one in each Supervisorial District. To build on existing infrastructure, the work group will consider expanding existing regional Homeless Access Centers and/or drug/alcohol Community Service Access Centers as Stabilization Centers. The Work Group's first meeting was held on January 4, 2006.  DMH has not committed to providing funding for Stabilization Centers although services for homeless mentally ill persons at these centers will be provided by DMH.  The Stabilization Center's will be budgeted to support 40 shelter beds; 30 of which will be housed at the Centers for the general homeless population being released from County institutions; 10 will be housed at a nearby community partner facility and will be residential treatment beds set aside for homeless people being discharged from institutions who agree to drug treatment.
2. <i>Sheriff (Superior Court):</i> <b>Homeless Court</b>	Create Homeless Court, in partnership with Superior Court, possibly located at the Stabilization Centers on a rotating basis. The purpose of the Court is to quickly divert homeless persons who are arrested for minor offenses, have frequent contact with the criminal justice system, and may have co-occurring mental illness and substance abuse issues out of the criminal justice system and into appropriate treatment and housing.	Annual administrative cost estimated at \$579,000.	Long-term (over six months)	A work group has been established to develop the plan for creating the courts. The work group will include Superior Court, District Attorney, Public Defender representatives as well as the Sheriff, CAO, DMH, and private parties such as the Public Counsel.

## COUNTY HOMELESS PREVENTION INITIATIVE RECOMMENDATIONS

Department	Recommendation	Cost Assessment	Time Line	Comments
3. <i>Sheriff (DMH):</i> <b>Inmates with Mental Illness</b>	Identify additional funding streams to offset the cost of mental health prescriptions for inmates; and develop a pre-release protocol with DMH to ensure that released inmates do not experience "gaps" in medication upon discharge.	Sheriff is exploring alternative funding options.		Sheriff currently funds medications in the jail. DMH conducts assessments of inmates with mental health needs.
4. <i>Sheriff (DCFS):</i> <b>Title IV-E</b>	Explore the possibility of identifying jail inmates who are former foster youth (ages 18-21) and who were in the foster care system on or after their 16 <sup>th</sup> birthday) through the Sheriff's Jail Inmate Classification System (JICS). Once identified, these inmates will be provided with information materials regarding Transitional Resource Centers, services and benefits for which they may be eligible.	Sheriff is exploring the possibility of adding a question regarding an inmate's former foster care status to its classification process. Costs to be identified.	Short-term (less than six months).	DCFS materials that identify program benefits are currently available and can be provided to potentially eligible persons.
5. <i>Sheriff:</i> <b>Connecting Homeless Female Inmates with Their Children</b>	Expand on model that allows homeless female inmates to live with their child(ren) for two days/nights to experience a "family living situation" and prepares them for successful discharge. Program to include academic classes, parenting skills, and participation in job training and incentive programs. (Paul Newman Foundation for Homeless Women funds similar models.)	Total additional staffing needs are estimated at a cost of \$1.7 million: 7 Deputies 15 Custody Assistants 1 Supervising Nurse 1 Nurse Practitioner 1 Staff Nurse	Budgetary issue: Consider during 2006-07 Budget Deliberations.	Improves the ability of homeless female inmates to become successful parents.
6. <i>Sheriff:</i> <b>Job Training</b>	Create mini-career centers within the County jails/Pitchess Detention Center modeled after DPSS' GAIN program and the LA Works Mini-Career Center.	Sheriff has \$50,000 set aside per year, for three years.	Short-term (three months).	Funds will be disbursed within 30-days to LA Works to create a mini-career center in the jail targeting the high rate of unemployment of inmates transitioning from the jail system.
7. <i>Sheriff:</i> <b>Community Transition Unit Staffing</b>	Increase staffing for the Sheriff's Community Transition Unit (CTU), to improve assistance with transition of inmates from custody to the community (i.e., discharge, including follow-up with inmates post release). Develop partnerships/collaborations with other County departments that have resources to assist with the Sheriff's diverse population. Continue to seek collaboration with organizations that embrace Sheriff clients; seek to assure Sheriff discharge plans include linkages to essential housing, and other community services and support.	Total additional personnel needed to expand program are estimated at a cost of \$4.7 million:  45 Custody Assistants 4 Sergeants 2 Psychiatrists 2 Nurses 2 Social Workers 2 Supvg. Operations Assist I 5 Admin. Services Manager III's	Budgetary issue: Consider during 2006-07 Budget Deliberations.	Funding will help fill the gaps in the transition process that have been identified. For example, the CTU would be expanded to all jail facilities (CRDF where the females will be housed and released, Pitchess North, Pitchess East, NCCF) to allow those inmates to be case managed properly. Currently, the CTU is only downtown and is not 24-hours per day. Funding would allow for better discharge planning, including a psychiatrist, nurse, and social worker available to ensure that the transition from jail is comprehensive and successful. Funding would also allow the Sheriff to link and collaborate well with other agencies and to be an effective partner in efforts dealing with homelessness, HIV issues, substance abuse, benefits, etc. Currently,

**DISCHARGE POLICIES WORK GROUP  
DISCHARGE POLICIES RECOMMENDATIONS**

Department	Recommendation	Cost Assessment	Time Line	Comments
				many agencies work with inmates in and out of the jails, but effective partnership and collaboration is lacking.
<p>8. <i>Sheriff:</i> <b>Maintenance of Supplemental Social Security (SSI) Insurance Benefits and Coordination of Benefit Receipt with Jail Transition Services</b></p>	<p>Develop pre-release agreements with the Social Security Administration (SSA) to implement a "pre-release procedure" that establishes eligibility for SSI payments upon release from custody. The pre-release procedure applies to penal institution cases. Ensure ongoing collaboration between organizations related to jail transition, to ensure that an inmate's benefits/income, housing, and interactions with the justice system are coordinated to ensure a successful transition.</p>	<p>County General Fund may be needed to support a staff position in the Sheriff's CTU dedicated to establishing coordination/ collaboration protocols with the SSA and other organizations involved in jail transition.</p>	<p>Short-term (less than six months) Budgetary issue: Consider during 2006-07 Budget Deliberations.</p>	<p>Sheriff to provide details of how they will successfully re-establish SSI benefits for discharged inmates who received benefits prior to incarceration. For example, the Sheriff's CTU processes SSI paperwork prior to release to ensure \$200 in benefits is received by the inmate upon discharge. Sheriff would like a position assigned to the CTU and dedicated to liaison with SSA and other organizations and agencies involved in jail transition. This recommendation is consistent with recommendations coming out of the SSI/SSDI Outreach, Access and Recovery (SOAR) process, a Federally-funded technical assistance program to improve access to SSA Disability Benefits.</p>
<p>9. <i>Sheriff (DMH):</i> <b>Homeless Transportation Program for Mentally Ill</b></p>	<p>Expand contracts with service providers to transport discharge clients to specific housing and support service situations. Initial expansion would be with the Volunteers of America (VOA) to increase transportation service from the jail on a 24/7 schedule and to a wide array of area community service providers.</p>	<p>\$99,000 from Inmate Welfare Funds to fund one year pilot with the VOA to be administered by the Inmate Reception Center (IRC); downtown LA service. The estimated cost for the expansion to all Supervisorial Districts is approximately \$400,000 annually.</p>	<p>Short-term (less than three months).  Long-term (over six months)  Budgetary issue: Consider during 2006-07 Budget Deliberations.</p>	<p>In 2000, the Volunteers of America (VOA) and the Sheriff's CTU worked together to create a program where VOA would provide transportation from the IRC to the VOA Drop-in Center in downtown Los Angeles throughout the day and night. Pickup times were posted throughout the release area. In 2003, VOA applied for a pilot project to expand the transportation program. This would include those individuals who had identified appointments or places to go to when released from the jail so that they were not released with nowhere to go.  VOA will receive \$99,000 to increase transportation service from the jail on a 24/7 schedule and to a wide array of area community service providers.  While it is estimated that VOA currently serves individuals from all Supervisorial Districts, the Sheriff would eventually like to see a driver assigned to each District that coordinates with the courts.</p>
<b>Department of Health Services</b>				
<p>10. <i>DHS:</i></p>	<p>Provide ongoing training to social workers in each County hospital on</p>	<p>Two full-time equivalent</p>	<p>Need</p>	<p>Curriculum for CSW positions is yet to be</p>

**DISCHARGE POLICIES WORK GROUP  
DISCHARGE POLICIES RECOMMENDATIONS**

Department	Recommendation	Cost Assessment	Time Line	Comments
<b>Social Worker Training – Systems Navigators</b>	resources (housing, shelter, community-based organizations (CBOs), interfaith groups, etc.); and ensure that an accurate assessment of housing, health care, and support needs of individuals with no fixed address is completed prior to discharge.	(FTE) positions for four facilities at \$61,424 per year per Clinical Social Worker. A community based organization specializing in homeless services is in the process of writing a grant to obtain support funding.	approximately six months subsequent to the identification of funding to hire and train.	developed.
11. <i>DHS:</i> <b>Social Security Administration (SSA)/DHS Liaisons</b>	Hire two SSA/DHS liaisons to cover the four DHS Healthcare Networks to initiate, streamline, and follow-up on DHS client SSI applications and to assist SSA and Disability Determination Services (DDS) by accessing and submitting appropriate medical records for SSI application processes.	Approximately \$190,000 per year (\$65,000 for salary and benefits for each liaison; \$30,000 for administrative costs).	Long-term (12 months). Budgetary issue: Consider during 2006-07 Budget Deliberations.	
12. <i>DHS:</i> <b>Residential Treatment and Recovery Beds</b>	Increase, by 100, the number of residential treatment and recovery beds to provide ready access for homeless persons.	Residential treatment services average \$75 per bed, per day, or \$27,375 annually; total annual cost for additional 100 beds is \$2,737,500. This per bed rate will fluctuate based on the type of service provided and the population and geographic area served.	RFP would take approximately one year to complete from writing it to the beds actually being available for use.	DHS Alcohol & Drug Program Administration (ADPA) currently contracts with CBOs to provide, among other things, approximately 2,000 alcohol and drug program treatment beds Countywide. It also provides partial funding for the County-operated Antelope Valley Rehabilitation Center's 500 bed residential treatment programs. All beds are routinely full and all programs usually have waiting lists for admission. In addition, many of these beds are committed to other County departments that have also provided funding. Therefore, in order to have beds that are readily accessible by homeless persons, additional beds need to be developed.
13. <i>DHS:</i> <b>Recuperative/Respite Care Beds</b>	Create 20 recuperative/respite care beds outside of the Skid Row area.	Projected cost is \$25,000 per-bed, per-year; total projected annual cost would be \$500,000. This projection is based on JWCH's cost of \$20,000 per-bed in skid row, which is less expensive than other parts of the County.		JWCH Institute, Inc., currently has 40 such beds in Skid Row. This recommendation, if implemented, would provide a lower level care bed for homeless persons not requiring acute inpatient care, but needing some minimal medical oversight, e.g., medication management, wound care, etc., including wheel chair bound clients.  LA County has one of the lowest, if not the lowest number of recuperative/respite care beds available for a large jurisdiction given the number of homeless per capita.

**DISCHARGE POLICIES WORK GROUP  
DISCHARGE POLICIES RECOMMENDATIONS**

Department	Recommendation	Cost Assessment	Time Line	Comments
<b>Department of Mental Health</b>				
14. <b>DMH: Children's Inpatient Clinical Case Management (CCIM) Unit</b>	Increase CCIM unit's staffing resources to allow more intensive and timely consultation services prior to client discharge, which will help to ensure that individuals under 18 are discharged to stable housing and linked to mental health services.	Proposed staff at a cost of \$600,000 per year is: 4 Psychiatric Social Workers 1 Mental Health Counselor 1 Registered Nurse 2 Supervising Psychiatric Social Workers 1 Intermediate Typist Clerk  It is anticipated that 80-90 percent of these costs would be offset by Medi-Cal revenue. Approximately 50 percent of the cost would be offset with Medi-Cal Federal Financial Participation (FFP) for individuals with Medi-Cal. The remaining funding would be NCC. MHSA will not fund this expansion.	Short-term (less than six months) contingent on hiring time lines.	Increased resource development should be a primary feature of any plan to address potential for homelessness with this population (i.e., including access to in-home mental health services, respite care, increased benefits establishment, and specialized residential placements).
15. <b>DMH: Safe Havens</b>	Develop two Safe Havens, as defined by HUD, for clients who are chronically homeless and mentally ill who are not connected to any mental health services and for whom traditional housing services have not been effective.	MHSA plan submitted to the State includes \$1 million for services and operational costs to support the development of two new Safe Havens. Funds should be available in February 2006.	Long-term (implementation to begin April 2006 with completion in late 2007).	Safe Havens (25 beds each) provide a permanent, low demand (not a lot of rules) housing option that targets people who have been unsuccessful in other housing options or have not been previously engaged in mental health services and supports.  This will link with the Outreach Teams: See Item 8 under Sheriff and DMH Item 17.
16. <b>DMH: Downtown Alternative Crisis Services/Wellness Center</b>	Increase the availability of crisis and recovery-based mental health services in the Skid Row area by implementation of an Alternative Crisis Services/Wellness Center located at Downtown Mental Health Center (DMHC) available twenty-four hours, seven days per week.  The Alternative Crisis Services/Wellness Center will serve homeless mentally ill persons living on Skid Row who are unable to secure shelter at night, and/or who require mental health services on an urgent need basis. The Alternative Crisis/Wellness Center will	\$4.0 million dollars per fiscal year.  Funding will be provided by MHSA.	Long term (over six months)	DMH has been collaborating with a variety of community agencies since December 2005 including other County Departments, non-profit providers on the Skid Row area, DMH Stakeholders. DMH intends to continue collaboration in the development and implementation this program in the future.

**DISCHARGE POLICIES WORK GROUP  
DISCHARGE POLICIES RECOMMENDATIONS**

Department	Recommendation	Cost Assessment	Time Line	Comments
	provide mental health services including crisis intervention, medication support, stabilization, and linkage to other community agencies, including housing or shelters. In addition, the Center will function as a resource for local area shelters and provide crisis intervention and stabilization to residents. This Center will interface with the proposed Stabilization Centers by providing more intensive mental health services and supports.			
17. <i>DMH:</i> <b>Patients' Rights</b>	Increase the number of Patients' Rights Advocates to provide full time advocacy and linkage services to mental health clients who are located in Men's Forensic Outpatient Program (FOP-all pods) at the Twin Towers Correctional Facility and the Women's Outpatient Program at the Women's Jail.	DMH is planning to provide two full-time Mental Health Coordinator II positions, funded by MHSA, at a cost of \$147,110 per year.	Short-term (less than six months).	This will link with the "Inmates with Mental Illness:" See Item 3 under Sheriff.
18. <i>DMH (Sheriff):</i> <b>Full Service Partnerships</b>	Ensure that inmates are assessed for, and linked to, the Full Service Partnerships. The MHSA plan includes jail transition and linkage services. The jail linkage team will outreach, engage, and enroll incarcerated individuals diagnosed with mental illness and substance abuse into appropriate mental health services and supports including Full Service Partnerships.	To be funded by MHSA funding in February 2006. The plan includes an annual amount of \$1,748,106 to hire jail linkage staff. DMH plans to enroll approximately 450 individuals directly from the jail in Full Service Partnership Programs at any given time, beginning in March 2006, at an average cost of \$15,000 per individual. In addition, an average of 300 individuals are currently enrolled from the jail in AB 2034 at any given time at a cost of \$11,000 per individual.	Short-term (less than six months), possibly by April 2006.	Currently in the development stage. Full Service Partnerships provide a wide array of services and support to help individuals (e.g., housing services, employment services, peer support services, and integrated mental health services, for individuals with co-occurring mental health and substance abuse disorders). There is a commitment to partner with individuals and families, where possible and appropriate, to identify the needs and preferences of the client as the foundation for the plan that will promote the individual's recovery and wellness.  This will link with the Outreach Teams: See Item 8 under Sheriff.
19. <i>DMH (Sheriff):</i> <b>Prototype Court (MHC)</b>	Create a Prototype Court which will serve as a model to support future expansion of the number of clients served and the number of similar courts. The Prototype Court will only target individuals with co-occurring substance abuse and mental illness. Individuals that meet the criteria and choose to have their cases heard in the Prototype Court will be eligible to be linked to Full Service Partnership (FSP) adult programs that are targeting the jail focal population under the Los Angeles County implementation of the Mental Health Services Act. Many of these individuals will be homeless and have frequent contact with the criminal justice system.	DMH is in the planning process with other stakeholders to develop a Prototype Court. The goal will be to link incarcerated individuals through the Court into Full Service Partnerships as a diversion to the criminal justice system. DMH has estimated that up to 50	Short-term (less than six months), possibly by April 2006.	A proposal to use MHSA funds for a mental health court was originally rejected during the DMH Stakeholder Process. DMH will revisit the idea of a Prototype Court as a method to link incarcerated individuals with mental health and substance abuse treatment needs to FSPs with Stakeholders during an upcoming Stakeholder Process. DMH will develop their concept for the Prototype Court through this Process. See Item 2 under Sheriff.

**DISCHARGE POLICIES WORK GROUP  
DISCHARGE POLICIES RECOMMENDATIONS**

Department	Recommendation	Cost Assessment	Time Line	Comments
		<p>individuals will be served in FSP programs during the initial year of Prototype Court operations.</p>		
<p>20. <i>DMH:</i> <b>Countywide Resource Management</b></p>	<p>Centralize management of DMH Countywide acute inpatient (uninsured), institutional, and intensive and supportive residential bed resources, which will coordinate functions to maximize flow between higher levels of psychiatric care and provide linkage to community-based mental health services and supports. This program will help mitigate the numbers of individuals being discharged from institutional settings into homelessness.</p>	<p>To be funded by MHPA in February 2006. The plan includes \$250,000 which includes salaries, benefits, and administrative costs for:            1 District Chief            1 Mental Health Analyst II            To provide administrative, fiscal, and clinical utilization management for 1,200 acute and residential beds at any given time.</p>	<p>Short-term (less than six months), possibly by April 2006.</p>	<p>The program will provide coordination, linkage, and integration of DMH inpatient and residential bed resources, including acute inpatient beds (uninsured), Institution of Mental Disease (IMD), State hospitals, and intensive residential programs. Coordination throughout the system will reduce hospitalization, incarceration, and the need for institutional care, while increasing the potential for community living and recovery.</p> <p>Links to Sheriff Item 8 and DMH Items 17 and 18.</p>
<p>21. <i>DMH:</i> <b>Residential and Bridging Services</b></p>	<p>Ensure that individuals with mental illness who are being discharged from institutional settings, including County hospitals, County-contracted private acute inpatient beds (for the uninsured), and intensive and supportive residential programs, are linked to appropriate levels and types of mental health and supportive services including residential, substance abuse, and other specialized programs on discharge. The program will be under direction of the DMH Countywide Resource Management Program.</p>	<p>To be funded by MHPA in February 2006. The plan includes \$1.2 million annually (including salaries, benefits, and administrative costs) to provide:            8 Psychiatric Social Workers            2 Supervising Psychiatric Social Workers            5 Peer Advocates/Bridger's</p>	<p>Short-term (less than six months), possibly by April 2006.</p>	<p>DMH program liaisons and peer advocates/bridgers will assist in the coordination of psychiatric services and supports for individuals being discharged from County hospital psychiatric emergency services and inpatient units; County-contracted acute inpatient beds; long-term residential resources; and crisis, intensive, and supportive residential facilities. Program liaisons will provide linkage for individuals with mental illness to Full Service Partnerships, Service Area System Navigators, Impact Teams, MHC, substance abuse and residential programs, to ensure individuals are not discharged into homelessness.</p> <p>Some individuals from the jails are sent involuntarily to County hospitals and subsequently</p>

**DISCHARGE POLICIES WORK GROUP  
DISCHARGE POLICIES RECOMMENDATIONS**

Department	Recommendation	Cost Assessment	Time Line	Comments
				<p>are admitted to County inpatient units. The Residential and Bridging Services will provide DMH staff in the County ERs and inpatient units who will link these individuals to State hospitals, IMDs substance abuse and residential programs, Full Service Partnerships, System Navigators, and other community-based services as clinically appropriate. Linkage from the jail to outpatient services will be through the DMH Jail Linkage program that will link to Full Service Partnerships in item 17.</p> <p>Also links with Sheriff item 8 and DMH 18 and 19.</p>
<b>Department of Public Social Services</b>				
<p>22. <b>DPSS: Benefits for Families/ Individuals Exiting Other Systems</b></p>	<p>Expand linkages with other departments and agencies (DCFS, Probation, Sheriff, Courts, Public Defender, and DHS) to connect families/individuals exiting these systems with CalWORKs, Food Stamps, General Relief, and/or Medi-Cal.</p>	<p>The projected first year cost of taking applications at County Med Centers in the Assistance budget is \$328,000, with ongoing annual Assistance costs projected at \$414,000. Administrative cost to house five EWs, one supervisor and one clerk to service the four pilot hospitals is \$174,000. Both the Assistance and Administrative costs will be Net County Cost. The projected implementation date is July 2006.</p>	<p>Though there is not yet a specific time line, DPSS could begin taking applications at hospitals in 2006.</p>	<p>DPSS is currently meeting with the Sheriff, DHS, and DCFS on this and will expand to include other appropriate departments. For example, currently, DPSS takes GR applications at Twin Towers for inmates with mental health needs who are about to be released and who were on SSI prior to incarceration, or for those deemed potentially eligible for SSI. The possibility of expanding this project to include other aid programs and/or other groups of homeless inmates is currently being explored. Conditional upon additional resources, DPSS could out-station DPSS staff at the Central Jail and/or other County jails to assist individuals exiting jail in applying for CalWORKs, GR, Food Stamps, and Medi-Cal.</p> <p>Links with DPSS Item 23.</p>
<p>23. <b>DPSS: CalWORKs – Current Participants</b></p>	<p>A. Assign case managers to all homeless CalWORKs families to assist them in finding permanent housing while on aid.</p> <p>B. Provide “money management” classes to CalWORKs homeless families to better prepare them for exiting DPSS benefit programs.</p>	<p>A. Annual CalWORKs Single Allocation costs are as follows: 72 GSWs at \$4,639,000; and 9 GSSs at \$702,000</p> <p>B. Costs not available at this time; cost would depend on number of families participating in these classes and the</p>	<p>A. Pilot started May 2005; fully implemented Countywide in July 2005.</p> <p>B. Partially implemented at this time.</p>	<p>A. As of July 2005, all 24 CalWORKs district offices have homeless case managers on staff.</p> <p>B. DPSS homeless case managers initiate referrals to Broad Spectrum for Homeless CalWORKs families for money management training and tax preparation assistance. DPSS is continuing to explore the possibility of adding</p>

**DISCHARGE POLICIES WORK GROUP  
DISCHARGE POLICIES RECOMMENDATIONS**

Department	Recommendation	Cost Assessment	Time Line	Comments
	C. Pilot case managers providing services to help prevent homelessness for CalWORKs families where aid will be terminated because the only remaining eligible child will be reaching the maximum age limit.	type of provider for the classes.  C. No additional cost for pilot	C. Pilot targeted for July 2006.	life skills classes and expanding both to the total CalWORKs caseload.  C. Continuing the services and expanding to all districts will be dependent on pilot results and available resources.
24. <i>DPSS (Sheriff):</i> <b>Benefits for Homeless Inmates Program</b>	Expand the DPSS Twin Towers GR program whereby DPSS staff take GR applications for certain inmates pending imminent release. DPSS proposes to expand the program to the Central Jail; include other benefit programs, such as Food Stamps, CalWORKs and Medi-Cal; and provide application assistance to all inmates who are likely to be homeless upon release.	The projected first year cost in the Assistance budget is \$592,000, with ongoing annual Assistance costs projected at \$748,000. Administrative costs for staffing one unit (7 Eligibility Workers (EW), 1 Eligibility Supervisor and 1 clerk) at both Twin Towers and the Men's Central Jail will be \$349,000 per year. Both the Assistance and Administrative costs will require Net County Cost.	Within 2006	
<b>Department of Children and Family Services</b>				
25. <i>DCFS:</i> <b>Transitional Housing Program (THP)</b>	Secure funding from California State Department of Social Services (CDSS) for Transitional Housing Program Plus (THPPlus) services. The THPPlus funds will increase the Transitional Housing Program beds by at least 50 beds for 2006/07 (from 244 to 294). Secure funding for this program to continue in the next fiscal year.	DCFS was awarded \$600,000 in matching funds to implement THPPlus services.	June 2006	DCFS to determine if there are any community partners who can provide THPPlus services and the funding match.
26. <i>DCFS:</i> <b>Transitional Housing Program (THP)</b>	DCFS and the Emancipation Program Partnership (EPP) will ensure a thorough review of the Transitional Housing Program, including placement of beds, is conducted. Recommendations for enhancements will be provided to the Board upon completion of the review.	Cost is negligible.	90 days from Board approval.	This recommendation was created in response to Supervisor Knabe's March 14, 2006 motion instructing DCFS and the EPP to enhance the THP.
27. <i>DCFS:</i>	Expand P3 to increase services to dependent youth ages 12 and older	DCFS and CAO are currently	Hiring authority	

**DISCHARGE POLICIES WORK GROUP  
DISCHARGE POLICIES RECOMMENDATIONS**

Department	Recommendation	Cost Assessment	Time Line	Comments
<b>Permanency Partners Program (P3)</b>	that are currently in long term foster care. The goal of P3 is to create a partnership with a youth to connect them with individuals who are currently or who have in the past, been significant in the youth's life. If successful, the youth will exit foster care to permanency through reunification, adoption or legal guardianship. The P3 program has expanded services to the emergent runaway population that has been identified, to assist in placement stabilization and permanency planning. As a comprehensive strategy for addressing the runaway youth population is developed, P3 techniques and staff will continue to be utilized to support the Department's efforts to promote safety and permanency for all youth in care.	exploring funding options for 2006/07.	has been received for CSW items and hiring is commencing immediately.  DCFS and CAO are in discussion regarding remaining items and funding for next fiscal year.	
28. <b>DCFS: Community Partnerships</b>	Create alliances with CBOs and landlords capable of providing permanent housing and social services for foster youth who wish to reintegrate into communities.	Cost may be negligible and would be covered within existing budgeted programs.	In process.	DCFS continues to work with CDC and others to expand housing opportunities.
29. <b>DCFS: Governmental Partnership</b>	Work with community partners to make housing vouchers available to foster youth who "age out" of DCFS.	DCFS has budgeted \$5,000 to purchase housing vouchers from its annual State Independent Living Program allocation.		
<b><i>Cross-Departmental</i></b>				
30. <b>Cross-Departmental: Discharge Standards/Guidelines</b>	Ensure that all discharging departments complete the Discharge Standards/Guidelines by tailoring the template to meet their specific departmental needs.	No cost foreseen at this time.	July 2006.	Departments have been provided ample opportunity to review and revise the template. Upon Board approval, departments will have until July 2006 to tailor and implement the standards/guidelines.
31. <b>Cross-Departmental: Universal Discharge Form</b>	All County health and human services departments that provide inpatient and residential services as part of their policies/procedures will develop a discharge risk assessment form that includes a scoring system to identify, on admission to inpatient and residential services, those patients/inmates/foster kids who may have complex needs following discharge.	No cost foreseen at this time.	July 2006.	A work group will be convened by the CAO to develop the universal discharge form.
32. <b>Cross-Departmental: Inventory Data Base</b>	Develop a housing data base to use as a tool for identifying housing opportunities (emergency, transitional, and permanent), with homeless persons as the priority, and support services.	Phase I start up cost: \$3,900 for design, \$15,000 to develop new systems, \$25,000 for marketing, and \$158,000 to launch; total start up cost is \$201,900  Annual maintenance cost: is projected to be \$180,000; total projected cost for year one:	Phase I short-term; Phase II long-term (six to eight months).	CAO currently exploring a contract to develop and maintain database. Phase I would focus on critical needs areas in the County; Phase II would focus Countywide.

**DISCHARGE POLICIES WORK GROUP  
DISCHARGE POLICIES RECOMMENDATIONS**

Department	Recommendation	Cost Assessment	Time Line	Comments
		\$381,900. Subsequent to year one annual cost will consist of the \$180,000 maintenance fee only.		
33. <i>Cross-Departmental:</i> <b>Client Data Base</b>	Develop an Internet-based data base that would, at a minimum, provide chronological information on services provided to discharged persons who become homeless in an effort to eliminate duplication of services.	Sheriff estimates the total cost, including start-up fees, is \$215,000. There will be no further cost since the data base will be maintained by the Sheriff.	Development could be short-term (less than six months).	This would work in concert with the standard discharge guidelines and universal discharge form. Confidentiality issues are being explored.
34. <i>Cross-Departmental (DPSS, LACOE, Probation, DCFS):</i> <b>Transition Age Youth (TAY) Education and Social Services</b>	Develop an educational and social services initiative for youth aging out of eligibility for County services.	Life skills classes for DCFS and Probation youth in out-of-home care are within the DCFS budget and paid through the State's allocation for the Independent Living Program.	Life skills classes have been implemented.	<p>The curriculum of DCFS' contracted life skills classes provides information to youth on how to address various social skills/issues (e.g., health and relationships), during their transition to independent living.</p> <p>Through the Emancipation Program Partnership, DPSS is currently working with DCFS and Public Counsel on an initiative to integrate Independent Living Program services with GR for former foster youth who are now on GR. The purpose of this is to assist these individuals (between the ages of 18 and 21) with expanded services, such as housing and case management.</p> <p>Probation has reported that they will collect data to project departmental need in relation to this recommendation and to assist with identifying strategies.</p>
35. <i>Cross-Departmental:</i> <b>SPA-Based Housing Locators</b>	All discharging departments or groups, establish at least one SPA-based team of housing locators/specialist in each SPA responsible for helping clients overcome barriers to obtaining permanent housing.	<p>The total cost for housing locators would depend on the number of families/individuals served. According to CDC, housing locator services cost at least \$1,500 for each successful permanent housing placement. At a projection of 1,000 placements per year, annual cost would be \$1,500,000</p> <p>Through MHSA funding, DMH will fund two housing</p>	<p>DPSS plans to execute a contract for housing locators for CalWORKs homeless families by July 2006.</p> <p>Currently, DMH funds two housing specialists in two SPAs; 14 additional staff to</p>	DPSS is working with CDC, DCFS, DMH, Probation, CAO, and County Counsel to structure the DPSS Request for Proposals for housing locator services for CalWORKs homeless families, in such a way that other departments will have the option of purchasing housing locator services for their clients from the contractor(s) secured by DPSS.

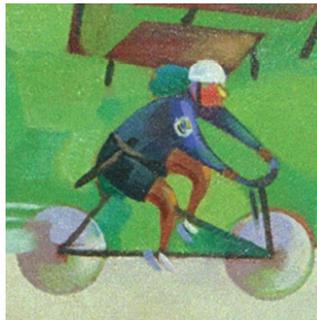
**DISCHARGE POLICIES WORK GROUP  
DISCHARGE POLICIES RECOMMENDATIONS**

Department	Recommendation	Cost Assessment	Time Line	Comments
		specialists per SPA, at a cost of \$849,216 effective February 2006: 5 Medical Case Worker II's 8 Mental Health Service Coordinator I's  DCFS is exploring with the State whether ILP funds can be blended with other County funds to support this initiative. Approximately \$400,000.00 has been identified in the ILP budget.	be hired in March 2006.	
36. <i>Cross Departmental:</i> <b>Homeless Family Access Center (HFAC)</b>	Create a HFAC would assess the service needs of homeless families at Skid row and to connect them with services provided on site; the HFAC would also target families living at missions, hotels, and shelters. The ultimate goal of the HFAC is to connect the families to services and permanent housing outside of Downtown/Skid row area.			

Rev: March 22, 2006  
G:/DischargePoliciesRecommendationswithProjections

2013-2018 Consolidated Plan  
2014-2015 One-Year Action Plan

## **Appendix K: Public Service and Administration Activities**



**Community Development Commission  
of the County of Los Angeles**

## 2014-2015 Public Service Activities

Jurisdiction	Agency	Project Title	Project No.	Priority Need	HUD Code	Budget
1st District	New Horizons Caregivers Group	F.I.E.S.T.A. Program	601224-14	CD - Public Services	05	\$30,000
1st District	Plaza Community Center, Inc.	Domestic Violence Intervention Prevention	600857-14	Special Needs/Non-Homeless	05G	\$40,000
1st District	Plaza Community Center, Inc.	Fathers in the Classroom	601134-14	CD - Public Services	05	\$67,000
1st District	The Salvation Army (Bell Shelter)	Salvation Army Bell Shelter	E96111-14	Homelessness	03T	\$20,000
1st District	YWCA of Greater Los Angeles	Senior Empowerment Program	601387-14	CD - Senior Programs	05A	\$28,000
1st District	YWCA of Greater Los Angeles	Youth Development Program	601388-14	CD - Youth Programs	05D	\$42,000
1st District	County of L.A. Public Library	Project STAR (Sunkist)	601638-14	CD - Youth Programs	05L	\$25,000
1st District	County of L.A. Public Library	Project S.T.A.R. (Studying, Tutoring, and Reading)	F96125-14	CD - Youth Programs	05L	\$90,000
1st District	Department of Parks and Recreation	Valleydale Park After-School Program	601346-14	CD - Youth Programs	05D	\$31,000
1st District	Montebello Unified School District	Potrero Heights Elementary - PAWS Program	600728-14	CD - Youth Programs	05L	\$40,000
2nd District	1736 Family Crisis Center	Homeless Shelter and Ancillary Services	E96201-14	Special Needs/Non-Homeless	05G	\$48,000
2nd District	Junior Blind of America	Children's Project-IFP/CRP	E96212-14	Special Needs/Non-Homeless	05B	\$25,000
2nd District	Peace4Kids	Transition Youth Services	600928-14	CD - Public Services	05	\$30,000
2nd District	West Angeles Community Development Corporation	Food Distribution & CalFresh Applicants Outreach Project	601591-14	CD - Public Services	05	\$50,000
2nd District	Wilmington Community Clinic	Mary B. Henry Community Clinic	601356-14	CD - Public Services	05M	\$90,000
2nd District	Department of Consumer Affairs	Homeowners Fraud Prevention Project	F96227-14	CD - Anti-Crime	05I	\$50,000
2nd District	Department of Parks and Recreation	Team Ridley-Thomas Drug Prevention and Gang Intervention	F96228-14	CD - Youth Programs	05L	\$124,960
3rd District	Affordable Living for the Aging	Housing Alternatives for Seniors	E96302-14	CD - Senior Programs	05A	\$25,000
3rd District	CLARE Foundation	Homeless Court Referral and Supportive Services	601283-14	Homelessness	03T	\$24,395
3rd District	St. Joseph Center	Homeless Services Center	E97301-14	Homelessness	03T	\$20,000
3rd District	Topanga Community Club	Topanga Youth Services	E96315-14	CD - Youth Programs	05D	\$17,596
4th District	Office of Samoan Affairs	Youth and Adult Educational Services	601682-14	CD - Public Services	05	\$21,378
4th District	Whittier - Rio Hondo AIDS Project	Case Management Program	E97409-14	Homelessness	03T	\$20,000
4th District	Department of Parks and Recreation	Pathfinder Senior Recreation Program	601590-14	CD - Senior Programs	05A	\$20,000
4th District	Department of Parks and Recreation	Amigo Park Recreation Program	F96409-14	CD - Public Services	05	\$23,000
4th District	Department of Parks and Recreation	Adventure Park Recreation Program	F96410-14	CD - Public Services	05	\$71,300
4th District	Department of Parks and Recreation	Hacienda Heights Community Recreation Program	F96411-14	CD - Public Services	05	\$23,000
4th District	Sheriff's Dept., Los Angeles County	Youth Activities League- Carolyn Rosas Park	F96415-14	CD - Public Services	05	\$35,000
5th District	Antelope Valley Partners for Health	Healthy Homes	600819-14	CD - Public Services	05	\$24,700
5th District	Quality of Life Center	Bright Futures Scholars Program	601063-14	CD - Youth Programs	05D	\$71,250
5th District	Samuel Dixon Family Health Center, Inc.	Samuel Dixon Family Health Center	E96508-14	CD - Public Services	05M	\$28,500
5th District	Department of Parks and Recreation	Loma Alta Park Tinv Tots Program	600475-14	CD - Youth Programs	05L	\$37,340
5th District	Department of Parks and Recreation	Pamela Park Recreation Program	600482-14	CD - Public Services	05	\$31,820
5th District	Department of Parks and Recreation	Pearblossom Park Recreation Program	600483-14	CD - Public Services	05	\$38,529
5th District	City of San Gabriel	After-School Program	E99520-14	CD - Youth Programs	05L	\$21,369
Arcadia	City of Arcadia	Congregate Meals Program	600794-14	CD - Senior Programs	05A	\$23,065
Arcadia	City of Arcadia	Information and Referral Services for Senior Citizens	D96619-14	CD - Senior Programs	05A	\$23,363
Artesia	City of Artesia	AJ Padelford Park Teen Program	601573-14	CD - Youth Programs	05D	\$16,630
Azusa	City of Azusa	Senior Nutrition Program	600434-14	CD - Senior Programs	05A	\$10,000
Azusa	City of Azusa	Homework House	D00032-14	CD - Public Services	05	\$10,000
Azusa	City of Azusa	Senior Referral & Case Management	D96034-14	CD - Senior Programs	05A	\$10,000
Azusa	City of Azusa	After School Program	D96037-14	CD - Youth Programs	05L	\$33,983
Bell	City of Bell	Graffiti Removal	D96065-14	CD - Anti-Crime	05I	\$69,143
Bell Gardens	City of Bell Gardens	Human Services Association	601525-14	CD - Senior Programs	05A	\$20,700
Bell Gardens	City of Bell Gardens	Rio Hondo Boys and Girls Club	D96081-14	CD - Youth Programs	05D	\$16,500
Beverly Hills	City of Beverly Hills	Services For Seniors Program	D96097-14	CD - Senior Programs	05A	\$25,286
Claremont	City of Claremont	Senior Case Management	D96123-14	CD - Senior Programs	05A	\$20,228
Commerce	City of Commerce	Community Based Policing Program	D97137-14	CD - Anti-Crime	05I	\$15,186
Countywide	Shelter Partnership, Inc.	S. Mark Taper Foundation Shelter Resource Bank	E96601-14	Homelessness	03T	\$200,000
Covina	City of Covina	Senior Information and Referral	601181-14	CD - Senior Programs	05A	\$10,000
Covina	City of Covina	Senior Case Management	601194-14	CD - Senior Programs	05A	\$10,000
Covina	City of Covina	Senior Nutrition	601198-14	CD - Senior Programs	05A	\$10,000

## 2014-2015 Public Service Activities

Jurisdiction	Agency	Project Title	Project No.	Priority Need	HUD Code	Budget
Covina	City of Covina	Second Start Literacy Program	D96153-14	CD - Public Services	05	\$18,311
Culver City	City of Culver City	Disabled Services Program	D96189-14	Special Needs/Non-Homeless	05B	\$28,491
Diamond Bar	City of Diamond Bar	YMCA Child Care and Day Camp Programs	600873-14	CD - Youth Programs	05L	\$11,500
Diamond Bar	City of Diamond Bar	Senior Programming	D96904-14	CD - Senior Programs	05A	\$18,768
Hawaiian Gardens	City of Hawaiian Gardens	Neighborhood Clean-Up Program	D97254-14	CD - Public Services	05	\$21,323
La Mirada	City of La Mirada	Senior Services Program	600507-14	CD - Senior Programs	05A	\$34,431
La Puente	City of La Puente	Senior Services	D96309-14	CD - Senior Programs	05A	\$50,640
Lawndale	City of Lawndale	Senior Activities	D96349-14	CD - Senior Programs	05A	\$46,880
Lomita	City of Lomita	Lifeline Personal Response System	D96370-14	CD - Senior Programs	05A	\$13,000
Malibu	City of Malibu	Day Labor Exchange and Job Referral	D96926-14	CD - Public Services	05H	\$7,043
Maywood	City of Maywood	Graffiti Removal Program	601410-14	CD - Anti-Crime	05I	\$54,570
Monrovia	City of Monrovia	Neighborhood Recreation Program	D96426-14	CD - Youth Programs	05D	\$33,172
San Gabriel	City of San Gabriel	Parks & Recreation Youth Program	D96803-14	CD - Youth Programs	05L	\$37,562
San Gabriel	City of San Gabriel	Graffiti Removal Program	D99806-14	CD - Anti-Crime	05I	\$10,350
San Marino	City of San Marino	Senior Outreach Program	600807-14	CD - Senior Programs	05A	\$5,744
Santa Fe Springs	City of Santa Fe Springs	Teen Program	D96602-14	CD - Youth Programs	05D	\$16,239
South Pasadena	City of South Pasadena	Senior Nutrition Program	601657-14	CD - Senior Programs	05A	\$18,503
Temple City	City of Temple City	Youth Scholarship Program	D97755-14	CD - Youth Programs	05D	\$26,945
Walnut	City of Walnut	Senior Citizen Activities	600804-14	CD - Senior Programs	05A	\$16,818
West Hollywood	City of West Hollywood	Programs for the Homeless	D96835-14	Homelessness	03T	\$34,325
					<b>CDBG</b>	<b>\$2,413,836</b>
ESG	Los Angeles Homeless Services Authority	Street Outreach	601683-14	Homelessness	03T	\$102,770
ESG	Los Angeles Homeless Services Authority	Homeless Management Information Systems (HMIS)	601684-14	Homelessness	03T	\$116,487
ESG	Los Angeles Homeless Services Authority	Rapid Re-Housing Program	601686-14	Homelessness	05Q	\$282,347
ESG	Los Angeles Homeless Services Authority	Shelter Operations	601687-14	Homelessness	03T	\$1,132,610
					<b>ESG</b>	<b>\$1,634,214</b>

## 2014-2015 Planning and Administration Activities

<b>Jurisdiction</b>	<b>Agency</b>	<b>Project Title</b>	<b>Project No.</b>	<b>Priority Need</b>	<b>HUD Code</b>	<b>Budget</b>
CDBG-Countywide	Community Development Division	Urban County Program Administration	XX600-14	CD-Planning & Administration	21A	\$4,408,722
CDBG-Countywide	Community Development Division	Fair Housing Assistance Program	601129-14	Housing	21D	\$200,000
						<b>\$4,608,722</b>
ESG	Los Angeles Homeless Services Authority	Emergency Solutions Grant Administration	601685-14	Homelessness	21A	\$132,504
HOME	Economic and Housing Development Division	HOME Administration	600894-14	Housing	21H	\$1,032,200