County of Los Angeles

2014-15 Recommended Budget

Board of Supervisors

Gloria Molina
Supervisor, First District

Mark Ridley-Thomas
Supervisor, Second District

Zev Yaroslavsky
Supervisor, Third District

Don Knabe
Supervisor, Fourth District

Michael D. Antonovich
Supervisor, Fifth District

William T Fujioka
Chief Executive Officer

John Naimo
Acting Auditor-Controller

Submitted to the
Board of Supervisors
April 2014

Volume One

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Volume One

"To Enrich Lives Through Effective and Caring Service"

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County of Los Angeles Board of Supervisors

Gloria Molina
Supervisor, First District
Population: 2,003,777
Square Miles: 246

Mark Ridley-Thomas
Supervisor, Second District
Population: 2,027,479
Square Miles: 162

Zev Yaroslavsky
Supervisor, Third District
Population: 2,001,285
Square Miles: 431

Don Knabe
Supervisor, Fourth District
Population: 2,009,517
Square Miles: 440

Michael D. Antonovich
Supervisor, Fifth District
Population: 1,983,856
Square Miles: 2,807

Enriching Lives

County of Los Angeles

2014-15 Recommended Budget

April 2014

Submitted to the

County of Los Angeles Board of Supervisors

by

William T Fujioka
Chief Executive Officer

and

John Naimo
Acting Auditor-Controller

County of Los Angeles
CHIEF EXECUTIVE OFFICE
Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, California 90012
(213) 974-1101
http://ceo.lacounty.gov

WILLIAM T FUJIOKA
Chief Executive Officer

Board of Supervisors
GLORIA MOLINA
First District

MARK RIDLEY-THOMAS
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

April 15, 2014

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

FISCAL YEAR 2014-15 RECOMMENDED COUNTY BUDGET
(3-VOTES)

The Fiscal Year (FY) 2014-15 County of Los Angeles Recommended Budget total of $26.054 billion reflects a decrease of $45 million in total requirements. General County funds, including the General Fund and Hospital Enterprise Funds ($20.271 billion), reflect a net increase of $262 million. Special District/Special Funds reflect a decrease of $307 million.

TOTAL REQUIREMENTS – ALL FUNDS – 2014-15
(Dollars in Billions)

Fund	2013-14 Budget	2014-15 Recommended	Change	% Change
Total General County	$20.009	$20.271	$0.262	1.3%
Special Districts/Special Funds	6.090	5.783	(0.307)	-5.0%
Total Budget	$26.099	$26.054	$(0.045)	-0.2%
Budgeted Positions	103,678	105,023	1,345	1.3%

BUDGET ECONOMIC OUTLOOK

The current economic outlook for the nation and California shows positive growth for the remainder of 2014, gaining strength in 2015. Positive economic growth gained momentum towards the end of 2013 with strong gains in the stock market and continued improvement in housing, marked by increases in home prices. The labor market is also improving led by employment gains in the construction industry. As a result, the unemployment rate has continued a downward trend. In January, the unemployment rate fell to 9 percent compared to 11.8 percent for the same month last year.

Month	Unemployment Rate
January 2013	11.8%
November 2013	9.4%
December 2013	8.8%
January 2014	9.0%

The economic outlook, although positive, continues to face challenges and uncertainties. Low housing inventory and tighter lending standards remain a challenge to the housing recovery. In addition, tapering of the federal bond buying program has resulted in an increase in interest rates which can potentially hinder economic growth and place another burden on consumers. Nevertheless, the economic recovery of the last year is encouraging and we will continue to monitor economic indicators as we move forward throughout the budget process.

BUDGET OVERVIEW

Since Fiscal Year (FY) 2008-09, as a result of the past recession, the County has faced significant budget challenges that have strained locally generated revenues, which we use to finance the net County cost (NCC) portion of our budget. These challenges were managed without major service reductions, layoffs, or furloughs. This achievement was made possible through the leadership of the Board, County managers, and the hard work of all County employees. The Board's long-standing conservative budget practices, and our strong compliance to fiscal policies, enabled us to weather these trying economic times.

As we proceed to the first stage of our annual budget process, we find that the slow pace of the economic recovery, coupled with unavoidable cost increases and the need to fund critical programs, will challenge our budget. It is important to note that although the economy is showing signs of recovery, our principle concern is whether this recovery is sustainable. Accordingly, the focus of this year's budget is stabilization and prudent growth.

Following are the primary components of change recommended in the 2014-15 Budget:

2014-15 Net County Cost Budget Components

Unavoidable Cost Increases	$217.3 million
Program Changes	92.6 million
Total Cost Increases	**$309.9 million**
Total Revenue and Fund Balance Increases	**$309.9 million**

Unavoidable Cost Increases

The primary drivers of unavoidable cost increases are for salaries and employee benefits. The County's retirement contribution rates will increase primarily due to the losses sustained by the Los Angeles County Employees Retirement Association (LACERA) in FY 2008-09, and the reduction in the assumed investment rate of return and changes in actuarial assumptions. Under California county retirement law, liabilities not funded through member contributions are the responsibility of the employer. LACERA's funding policy calls for asset gains and losses to be smoothed over a five-year period, and the unfunded portion of the liability to be amortized over thirty years. This marks the fifth and final year of smoothing of the losses suffered back in FY 2008-09. This is an important milestone since all of those losses have now been incorporated in the County budget and we anticipate our retirement costs will be more stable going forward. In addition, health insurance premiums for County employees also increased unavoidable costs.

For the first time since August 2008 for safety employees and January 2009 for the remaining employees, the County approved salary increases. During this five (5) year period of economic challenges, employee labor groups actively partnered with the County by agreeing to zero salary increases to help the County weather the crisis. The increases were approved in FY 2013-14 and now must be incorporated in the 2014-15 Recommended Budget.

Program Changes

Outlined below are some of the significant program changes that are financed with locally generated revenues.

- **Citizen's Commission on Jail Violence (CCJV)** – Provides the second year of funding ($36.5 million ongoing) to implement the CCJV recommendations. This, coupled with ongoing funding provided in FY 2013-14, brings the total ongoing funding amount for the CCJV implementation to $56.5 million.

- **Cadre of Administrative Reserve Personnel (CARP)** – Eliminates the CARPing program by providing $18.0 million to the Sheriff's Department for the second year of a two-year funding plan.

- **In-Home Supportive Services (IHSS) Program** – Increases funding for the IHSS program by $12.8 million based upon State law that requires counties to provide a 3.5 percent inflation increase to the counties maintenance of effort base amount.

- **Inpatient Bed Cost Increases** – Reflects a $6.3 million increase for the Department of Mental Health as a result of a cost-of-living adjustments (COLA) for both State hospital beds (6 percent COLA) and Institutions for Mental Diseases (IMD) beds (4.7 percent COLA). The department contracts for these beds from private providers and the State, which provides critical care for individuals who require these services and helps to alleviate overcrowding of emergency rooms and hospital inpatient beds throughout the County.

- **Public Library Hours Restored** – Restores funding of $3.6 million to allow the Public Library to restore library hours as they were in FY 2009-10, prior to the services curtailments.

- **Juvenile Day Reporting Center (JDRC**) – Transfers $2.3 million in annual funding from the Provisional Financing Uses budget unit to the Probation Department as approved by the Board on March 4, 2014. JDRCs provide a community-based alternative to incarceration. This adjustment adds 17.0 budgeted positions to the Probation Department.

- **Animal Care and Control** – Transfers $1.1 million funding from the Provisional Financing Uses budget unit to the Department of Animal Care and Control to provide additional resources for the Antelope Valley Communication Center ($0.7 million) and to conduct criminal investigations ($0.2 million), as well as funding for the replacement of the department's voice recorder system ($0.2 million). This recommendation also adds 13.0 budgeted positions.

In addition, we are recommending important program changes that are financed with a variety of outside revenues sources, primarily with State and federal funding.

- **Child Welfare Services** – Reflects funding of $15.4 million and adds 100.0 children social workers to reduce caseloads and improve child safety along with 26.0 clerical and support staff that will assist social workers in their role to protect children. This increase is fully offset with State revenues.

- **Promoting Safe and Stable Families/Partnership for Families (PFF)** – Provides $5.0 million to continue this community-based child maltreatment prevention initiative. The initiative was designed to address the needs of families with children five years of age or younger and pregnant women who are at risk for child maltreatment in the County. The Department of Children and Family Services has identified ongoing funding from 2011 Realignment to continue this program.

- **CalWORKs Child Poverty and Family Supplemental Support** – Increases both appropriation and State revenues by $71.7 million for the Department of Public Social Services (DPSS) to support a five (5) percent increase in the CalWORKs aid grant.

- **Expanded Subsidized Employment** – Reflects a $37.3 million increase in both appropriation and revenue for DPSS as a result of additional dedicated subsidized employment funding for CalWORKs participants.

- **Family Stabilization Program** – Increases funding by $6.9 million for DPSS for the Family Stabilization program and adds 35.0 budgeted positions. The CalWORKs Family Stabilization Program is a new component of the 24-Month Early Engagement Redesign for the CalWORKs Welfare-to-Work program, effective January 1, 2014. The Family Stabilization program will provide intensive case management and services to address the needs of families who have identified barriers that are destabilizing the family and would interfere with participation in Welfare-to-Work activities or services.

Revenue Increases

Just as the economy has improved, so have a majority of the County's revenues and we are once again forecasting increases in a variety of locally generated revenues along with increases in statewide sales tax revenues. For 2014-15, the Assessor is forecasting a preliminary assessed valuation increase of 4.06 percent. The assessed valuation increase would have been greater had it not been for a recent period of low inflation. Since the forecast is preliminary and the Assessor is scheduled to release updated forecasts in May 2014, with a final assessment roll forecast in July 2014, our office will continue to work with the Assessor's office to monitor and update our property tax projection accordingly. In addition to the changes in assessed valuation, we are recommending a $40.0 million (ongoing) increase in property tax revenue residual from the dissolution of redevelopment agencies.

Again, we are seeing year-over-year growth in Proposition 172 Sales Tax and Realignment Sales Tax. Based upon this increase and a survey of local economic forecasts, we have assumed a 4.0 percent growth factor in our overall sales tax projection for the 2014-15 Recommended Budget. Like property taxes, we will continue to monitor these revenue sources and update our projections going forward, throughout the budget process.

The increases in property and sales taxes, however, are partially offset by a $13.2 million reduction in recording fee revenues. The Registrar-Recorder/County Clerk is experiencing a significant drop in a variety of recording filings.

Health Services

The Affordable Care Act (ACA) was implemented on January 1, 2014 and the Department of Health Services (DHS) is continuing to develop its analysis of the impact of the ACA. With the support of the Board and the CEO's Health Care Reform Task Force, DHS and its many partners are working together to transform its system into an integrated care delivery model. An integrated care model will enable its system to provide the right care, at the right time, in the right location, by the right provider.

The Department has developed preliminary estimates to project the impact on its budget regarding what is likely to occur in FY 2014-15. However, because of the unpredictability of what will actually take place as the ACA implementation rolls forward, the Department cautions that significant revisions to the budget may become necessary as the estimates are refined to align with actual experience. Further, the estimates included in the budget are solely based on the impact to the Department and do not factor in any sharing with the State under Assembly Bill (AB) 85, Redirection of 1991 State Health Realignment. The Department continues to work with the State to develop data formats, procedures, and protocols that will be used to determine the amount.

The Department's 2014-15 Recommended Budget is fully funded with available resources. The Department's Hospital Enterprise Fund reserve was used in prior years to fund Departmental expenses; however, it is anticipated to be depleted in FY 2013-14. The Department is closely monitoring this issue and updates will be provided in future budget phases. The Recommended Budget provides funding for:

- A net increase of 737.0 new positions and $17.0 million in related funding for the standardized nurse staffing plan for various patient care areas, primarily to meet State mandated AB 394 nurse staffing ratios and hospital-based clinic needs.

- An increase of 26.0 new positions and $1.5 million in related funding, offset with the decrease of 26.0 vacant budgeted positions, for the first year of a two-year plan to deploy Senior Community Health Workers (SCHW) at DHS facilities to more efficiently serve the Department's sickest, and hardest to serve patients, and to support increased empanelment of patients in medical home teams.

- An increase of 20.0 new positions and $2.5 million in related funding, offset with 20.0 vacant budgeted positions, to hire Registered Nurses that have completed a training program to become Advanced Practice Registered Nurse Practitioners.

- An increase of $4.0 million to expand the Housing for Health program by increasing the number of recuperative beds in the South Los Angeles area, implementing the flexible housing subsidy pool, and increasing the number of housing units available to homeless DHS patients.

- A net increase of $15.4 million for four months of funding for DHS' support of patient care for the new MLK Community Hospital that is anticipated to open in the Spring of 2015.

Looking Forward

Looking forward, the County faces uncertainty with several programs, including the roll out of the ACA, as noted earlier, and potential recommendations from the Blue Ribbon Commission on Child Protection. Funding for the Blue Ribbon Commission recommendations will be addressed in subsequent budget phases.

During the budget crisis, we utilized reserves and capital funds to help balance our budget. We continue our work to strengthen the County's Rainy Day Fund and address the County's significant deferred maintenance and capital improvement needs. The County also utilized ongoing departmental budget curtailments to help achieve a balanced budget during the budget crisis. On average, departments suffered a 15 percent reduction to the NCC portion of their budgets while at the same time absorbing certain employee benefit cost increases. Some departments also have structural deficits caused by several years of curtailments and cost absorptions. Although we have restored some critical curtailments, strong consideration should be given in later stages of the budget process to strategically restore some of the remaining curtailments and addressing structural deficits as locally generated revenues increase.

The County has taken steps to prefund Other Post-Employment Benefits (OPEB), by creating a trust fund with an initial deposit of $448.8 million, updating our budget policy to earmark excess available fund balance to be deposited in the trust fund, and reaching agreement with our labor partners to reduce this benefit for future County employees. Although these are important steps in the right direction, serious consideration needs to be given to developing and implementing future actions to fund this benefit.

POTENTIAL STATE/FEDERAL BUDGET IMPACTS

State Budget

On January 9, 2014, the Governor released his 2014-15 Proposed State Budget, which includes $106.8 billion in State General Fund expenditures. Unlike recent years, the proposed budget assumes $4.0 billion in additional State revenues and contains no significant reductions to County-administered programs. Given the State's positive revenue outlook, some members of the Legislature have expressed an interest in restoring the reductions to education and health and human services programs made in recent years when the State faced significant budget shortfalls.

The proposed budget assumes $6.7 billion in federal funding to provide Medi-Cal coverage for newly eligible persons. It also continues AB 85, which among other things, modifies the 1991 Realignment revenue allocation mechanism to calculate potential County savings resulting from the ACA and to redirect a portion of the potential savings from counties to the State. AB 85 contains Los Angeles County-specific language developed by the Department of Health Services and the Brown Administration to determine the Department's expenses and revenues and how to calculate the potential savings that will be shared with the State.

Since the State budget situation continues to unfold and remains fluid, we are deferring recommendations to align the County budget with actions by the Governor and the Legislature until later phases of the State Budget process when their situation becomes clearer. Similarly, we are deferring Public Safety Realignment (AB 109) budget adjustments, since AB 109 allocations to counties are expected to be addressed in the Governor's May Budget Revision.

Federal Budget

Difficulties at the Federal level have made it difficult to enact annual appropriations bills needed to fund federal programs and operations. The Federal government was shut down during the first 16 days of Federal Fiscal Year (FFY) 2014, which began on

October 1, 2013, because Congress neither had enacted any FFY 2014 appropriations bills nor a Continuing Resolution to temporarily fund Federal programs and operations. Full-year FFY 2014 appropriations were not enacted until January 17, 2014.

Due to these difficulties, it is highly unlikely that federal legislation will be enacted that will significantly reduce mandatory (entitlement) programs, such as Medicaid, Temporary Assistance for Needy Families, Title IV-E Foster Care and Adoption Assistance, Child Support Enforcement, and the Supplemental Nutrition Assistance Program, through which the County receives the vast majority of its overall Federal revenue from mandatory (entitlement) programs. The County's total federal revenue will increase in 2014-15 since Medicaid revenue, which, by far, is the largest source of federal revenue to the County, will grow significantly due to the ACA Medicaid expansions.

The County currently receives its Title IV-E Foster Care revenue through a waiver, which expires on June 30, 2014. Under this waiver, the County receives annual capped Federal allocations which grow 2 percent a year, and which provide the County with greater flexibility over the use of funds. At this time, the State of California is negotiating the waiver's extension with the Federal government. The main waiver extension issue is its financial terms and conditions – that is, how much Federal waiver funding would be provided in future years. This is especially important because, under current State law, counties are responsible for financing all non-Federal child welfare costs.

The funding outlook for Federal discretionary programs, which are funded through annual appropriations bills, is more promising than it was one year ago. This is because, in December 2013, Congress enacted the Bipartisan Budget Act which increased the overall discretionary spending cap to $1.012 trillion in FFY 2014 and $1.014 trillion in FFY 2015 from the post-sequester FFY 2013 level of $986 billion.

CAPITAL PROJECTS/EXTRAORDINARY MAINTENANCE PROGRAMS

Capital Projects

The 2014-15 Recommended Capital Projects/Refurbishments Budget appropriates $772.5 million for continued development, design, and construction of projects that address high-priority health, public safety, recreation and infrastructure needs.

The 2014-15 Recommended Budget also reflects a decrease of $104.0 million from the 2013-14 Final Adopted Budget, due to the completion of 18 projects in 2013-14 and expenditures for ongoing projects. In addition, several bond-financed projects, which are not accounted for in the Capital Projects/Refurbishments Budget once bonds have

been issued, were also completed. Such projects include the Martin Luther King, Jr. Multi-Service Ambulatory Care Center, High Desert Multi-Service Ambulatory Care Center, Harbor-UCLA Surgery and Emergency Room Expansion, Bob Hope Patriotic Hall Renovation, and Coroner Project.

The 2014-15 Recommended Budget appropriates $35.8 million for soil and groundwater investigation, monitoring, and remediation projects at County-owned sites in the cities of Downey, Carson, and throughout unincorporated Los Angeles County.

The County continues to address facility needs resulting from the enactment of AB 109, the State's Public Safety Realignment Act, which resulted in an influx of new inmates into County jails. The 2014-15 Recommended Budget appropriates $147.5 million for facility improvements to various jail facilities, and an additional $40.3 million is being recommended to construct a reconfigured juvenile detention facility at Camp Kilpatrick to accommodate a new evidence-based rehabilitation and educational model. The project is partially funded by a State grant.

In addition to these environmental and public protection projects, the County continues to refurbish and construct new libraries, parks and beach facilities to enrich the lives of County residents, as well as address its own governmental needs through the construction of new facilities, such as a new countywide data center.

Sustainable Design Program

In January 2007, the Board of Supervisors approved the establishment of the Sustainable Design Program as a component of the County's Energy and Environmental Policy. The purpose of the Program is to support the County's goal of a 20 percent reduction in its facilities' energy and resource consumption by the year 2015 through the integration of sustainable, "green building" technologies into the designs of the County's capital improvement and refurbishment projects. The 2014-15 Recommended Budget for Capital Projects/Refurbishments reflects the County's continued commitment to the idea of sustainability, with the incorporation of sustainable design technologies into 155, or 47 percent, of the County's 330 active building or refurbishment related projects.

Extraordinary Maintenance

The County continues to direct ongoing investment to meet performance requirements and expectations for its facilities. The 2014-15 Recommended Budget appropriates $140.9 million for high-priority repairs, maintenance, and accessibility modification needs at County facilities, including juvenile halls, animal shelters, County beaches, parks, and for various roof repairs throughout the County.

BUDGET TIMETABLE

Below is the schedule for budget hearings and deliberations.

Board Action	Approval Date
Adopt Recommended Budget; Order Printing, Notice and Distribution; and Schedule Public Hearings	April 15, 2014
Commence Public Budget Hearings	May 14, 2014
Commence Final Budget Deliberations and Adopt Budget Upon Conclusion	June 23, 2014

Prior to deliberations on the FY 2014-15 Adopted Budget, we will file reports on:

- May revisions to the Governor's Budget and updates on other 2014-15 State and federal budget legislation and the impact on the County's Recommended Budget;
- Final revisions reflecting the latest estimates of requirements and available funds;
- Issues raised in public hearings or written testimony;
- Specific matters with potential fiscal impact; and
- Issues as instructed by the Board.

APPROVAL OF RECOMMENDED BUDGET

The matter before the Board is the adoption of the Recommended Budget.

- The documents must be available for consideration by the public at least 10 days prior to the commencement of public budget hearings.
- Adjustments to the budget, including revisions to reflect the Board's funding priorities and State and federal budget actions, can be made during budget deliberations, prior to adoption of the Budget.
- Pursuant to State law (the County Budget Act), the Board may make changes to the Recommended Budget with a simple majority (3 votes) until adoption of the Budget, if changes are based on the permanent record developed during public hearings (e.g., Recommended Budget, budget requests and all written and oral input by Supervisors, County staff and the public).

- Changes not based on the "permanent record" require 4/5 vote.

THEREFORE, IT IS RECOMMENDED THAT THE BOARD:

Order such revisions, additions, and changes to the Chief Executive Officer's budget recommendations as deemed necessary, and approve the revised figures as the Recommended Budget for 2014-15; order the publication of the necessary notices; and set May 14, 2014, as the date that public budget hearings will begin.

Respectfully submitted,

WILLIAM T FUJIOKA
Chief Executive Officer

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General Information

County of Los Angeles
Strategic Plan

Enriching Lives
lacounty.gov

County Mission

- **To enrich lives through effective and caring service**

County Values

Our **philosophy** of **teamwork** and **collaboration** is anchored in our shared values:

- **Accountability** —We accept responsibility for the decisions we make and the actions we take.
- **Can-Do Attitude** —We approach each challenge believing that, together, a solution can be achieved.
- **Compassion** —We treat those we serve and each other in a kind and caring manner.
- **Customer Orientation** —We place the highest priority on meeting our customers' needs with accessible, responsive quality services, and treating them with respect and dignity.
- **Integrity** —We act consistent with our values and the highest ethical standards.
- **Leadership** —We engage, motivate and inspire others to collaboratively achieve common goals through example, vision and commitment.
- **Professionalism** —We perform to a high standard of excellence. We take pride in our employees and invest in their job satisfaction and development.
- **Respect for Diversity** —We value the uniqueness of every individual and their perspective.
- **Responsiveness** —We take the action needed in a timely manner.

Strategic Plan Goals

1. **Operational Effectiveness:** Maximize the effectiveness of the process, structure, and operations to support timely delivery of customer-oriented and efficient public service.
2. **Fiscal Sustainability:** Strengthen and enhance the County's capacity to sustain essential County services through proactive and prudent fiscal policies and stewardship.
3. **Integrated Services Delivery:** Maximize opportunities to measurably improve client and community outcomes and leverage resources through the continuous integration of health, community, and public safety services.

Gloria Molina	Mark Ridley-Thomas	Zev Yaroslavsky	Don Knabe	Michael D. Antonovich
Supervisor, First District	Supervisor, Second District	Supervisor, Third District	Supervisor, Fourth District	Supervisor, Fifth District

2014-15 RECOMMENDED BUDGET
FINANCIAL SUMMARY
TOTAL COUNTY

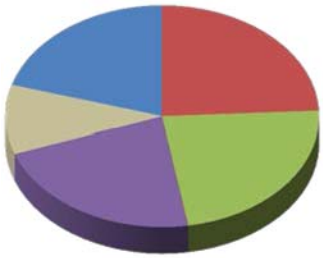
(in Billions of Dollars)

	2013-14 Budget	2014-15 Recommended Budget	Change	Percent Change
General County	$ 20.009	$ 20.271	$ 0.262	1.3%
Special Revenue Funds	2.717	2.576	-0.141	-5.2%
Capital Project Special Funds	0.431	0.373	-0.058	-13.5%
Special Districts	2.245	2.144	-0.101	-4.5%
Other Proprietary Funds	0.217	0.220	0.003	1.4%
Agency Fund	0.480	0.470	-0.010	-2.1%
TOTAL	**$ 26.099**	**$ 26.054**	**-$ 0.045**	**-0.2%**

The 2014-15 recommended net operating budget totals $26.1 billion, a decrease of $0.045 million, or -0.2 percent less than the FY 2013-14 budget. The budget represents a balanced plan, devoting limited resources to the highest priority programs while maintaining basic services. These programs cover a wide range of functions, from road and flood maintenance, to ensuring the health and safety of County residents, to providing access to a variety of recreational and cultural opportunities. The proposals for FY 2014-15 are subject to public hearings, scheduled for May 2014, and adoption by the Board, anticipated in June. Changes are detailed by department and/or funds within the 2014-15 Recommended Budget.

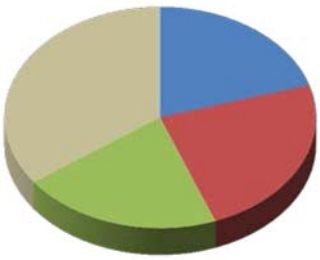
The figures displayed on this page reflect the revenues and expenditures of the County as if it were one large department. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling $1.9 billion, artificially inflate the budget by approximately 7 percent, resulting in an operating budget of $27.9 billion, which is reflected in the Auditor-Controller budget schedules, pursuant to State Controller requirements.

TOTAL COUNTY
REQUIREMENTS: $26.1 Billion



Social Services	23%
Health	24%
Public Protection	20%
Other	11%
Special Districts/Funds	22%

TOTAL COUNTY
RESOURCES: $26.1 Billion



Property Taxes	21%
State Assistance	24%
Federal Assistance	20%
Other	35%

2014-15 RECOMMENDED BUDGET
FINANCIAL SUMMARY
GENERAL COUNTY

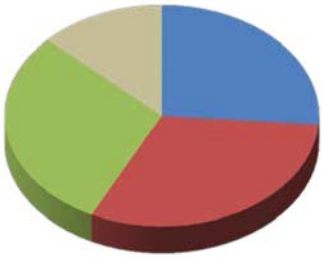
(in Billions of Dollars)

	2013-14 Budget	2014-15 Recommended Budget	Change	Percent Change
General Fund	$ 17.206	$ 17.215	$ 0.009	0.05%
Hospital Enterprise Funds	2.803	3.056	0.253	9.03%
TOTAL	**$ 20.009**	**$ 20.271**	**$ 0.262**	**1.31%**

The 2014-15 recommended net operating budget for general County operations is $20.3 billion, an increase of $262 million, or 1.31 percent higher than the FY 2013-14 budget. General County funds provide for a multitude of services to individuals and communities within the County. These services include: 1) a law enforcement system; 2) justice-related services; 3) extensive regulatory services to ensure public and environmental protection; 4) various health, welfare, and social services; 5) diverse recreational and cultural programs; and 6) essential government services. Changes are detailed by department within the Budget Summaries section of this document.

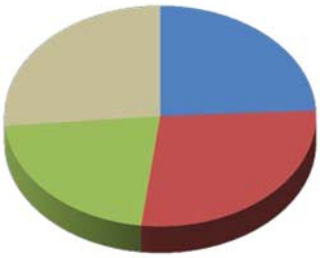
The figures displayed on this page reflect the revenues and expenditures of general County operations as if they were one large department. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling $1.1 billion, artificially inflate the budget by almost 6 percent, resulting in an operating budget of $21.4 billion.

GENERAL COUNTY
REQUIREMENTS: $20.3 Billion



Social Services	30%
Health	31%
Public Protection	26%
Other	13%

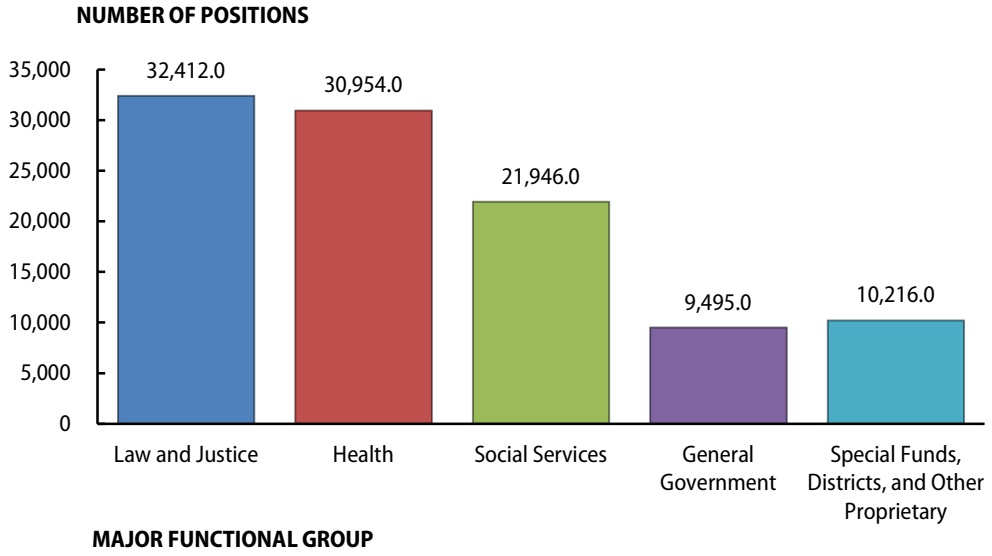
GENERAL COUNTY
RESOURCES: $20.3 Billion



Property Taxes	22%
State Assistance	28%
Federal Assistance	24%
Other	26%

BUDGETED POSITIONS
BY MAJOR FUNCTIONAL GROUP

TOTAL BUDGETED POSITIONS: 105,023.0



The 2014-15 Recommended Budget provides funding for 105,023.0 budgeted full-time equivalent positions, which represents an increase of 1,345.0 from the 2013-14 level of 103,678.0. As depicted in the chart, approximately 60 percent of the budgeted positions in the County are in the law and justice, and the health functional groups.

The major changes in budgeted positions are attributable to the following:

- Child Support Services - decrease of 48.0 vacant positions primarily to fund unavoidable increases in salaries and employee benefits and charges from other County departments.
- Children and Family Services - increase of 189.0 to support efforts to reduce caseloads, increase child safety and improve timeliness and quality of service; and to support the Department's Information Technology (IT) applications and other administrative functions.
- Fire Department - increase of 17.0 to support administrative functions and address workload increases.
- Health Services/Hospital Enterprise - increase of 832.0 primarily to meet State mandated AB 394 nurse staffing ratios, as well as for the conversion of contract staff to permanent County employees at various hospitals and to reflect Managed Care Services (MCS) organizational changes.
- Mental Health - increase of 47.0 primarily to support Medicaid expansion under the Affordable Care Act, and to increase capacity at the countywide call center for mental health services.
- Probation - increase of 26.0 primarily for the opening of two Juvenile Day Reporting Centers and the enhancement of the Return-to-Work unit.
- Public Library - increase of 11.0 for the opening of the new Stevenson Ranch Library.
- Public Health - increase of 53.0 primarily to support the Communicable Diseases Prevention and Control (CDCP) division, Substance Abuse and Prevention Control (SAPC), and various administrative support services.
- Sheriff - increase of 152.0 primarily for phase I of a three-year implementation plan to address the Citizens' Commission on Jail Violence recommendations on jail reforms.
- Other - net increase of 66.0 in the remaining departments primarily to implement and support various programs within the County.

Recommended Budgeted Positions

FUND	ORGANIZATION NAME	BUDGET FISCAL YEAR 2013-14	RECOMMENDED FISCAL YEAR 2014-15	NET CHANGE
GENERAL FUND	AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES	397.0	395.0	(2.0)
	ALTERNATE PUBLIC DEFENDER	293.0	293.0	0.0
	ANIMAL CARE AND CONTROL	371.0	384.0	13.0
	ASSESSOR	1,432.0	1,432.0	0.0
	AUDITOR-CONTROLLER	603.0	610.0	7.0
	BEACHES AND HARBORS	282.0	286.0	4.0
	BOARD OF SUPERVISORS	366.0	368.0	2.0
	CHIEF EXECUTIVE OFFICER	530.0	535.0	5.0
	CHIEF INFORMATION OFFICE	24.0	26.0	2.0
	CHILD SUPPORT SERVICES	1,630.0	1,582.0	(48.0)
	CHILDREN AND FAMILY SERVICES - ADMINISTRATION	7,532.0	7,721.0	189.0
	COMMUNITY AND SENIOR SERVICES - ADMINISTRATION	513.0	521.0	8.0
	CONSUMER AFFAIRS	57.0	67.0	10.0
	COUNTY COUNSEL	566.0	570.0	4.0
	DISTRICT ATTORNEY	2,140.0	2,145.0	5.0
	GRAND JURY	5.0	5.0	0.0
	HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION	1,454.0	1,484.0	30.0
	HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES	254.0	252.0	(2.0)
	HEALTH SERVICES - MANAGED CARE SERVICES	247.0	313.0	66.0
	HEALTH SERVICES - ONLINE REAL-TIME CENTRAL HEALTH INFO DB	85.0	85.0	0.0
	HUMAN RESOURCES	363.0	367.0	4.0
	INTERNAL SERVICES	2,142.0	2,155.0	13.0
	MEDICAL EXAMINER - CORONER	217.0	222.0	5.0
	MENTAL HEALTH	4,685.0	4,732.0	47.0
	MILITARY AND VETERANS AFFAIRS	31.0	33.0	2.0
	MUSEUM OF ART	38.0	38.0	0.0
	MUSEUM OF NATURAL HISTORY	19.0	16.0	(3.0)
	PARKS AND RECREATION	1,501.0	1,488.0	(13.0)
	PROBATION	6,618.0	6,644.0	26.0
	PUBLIC DEFENDER	1,132.0	1,132.0	0.0
	PUBLIC HEALTH - ANTELOPE VALLEY REHAB CENTERS	105.0	105.0	0.0
	PUBLIC HEALTH - CHILDREN'S MEDICAL SERVICES	811.0	812.0	1.0
	PUBLIC HEALTH - DIVISION OF HIV AND STD PROGRAMS	228.0	228.0	0.0
	PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS	3,103.0	3,145.0	42.0
	PUBLIC HEALTH - SUBSTANCE ABUSE PREVENTION AND CONTROL	266.0	276.0	10.0
	PUBLIC SOCIAL SERVICES - ADMINISTRATION	13,671.0	13,671.0	0.0
	REGIONAL PLANNING	187.0	188.0	1.0
	REGISTRAR-RECORDER AND COUNTY CLERK	1,078.0	1,078.0	0.0
	SHERIFF	19,153.0	19,305.0	152.0
	TREASURER AND TAX COLLECTOR	529.0	526.0	(3.0)
	TRIAL COURT OPERATIONS	50.0	50.0	0.0
	TOTAL GENERAL FUND	**74,708.0**	**75,285.0**	**577.0**

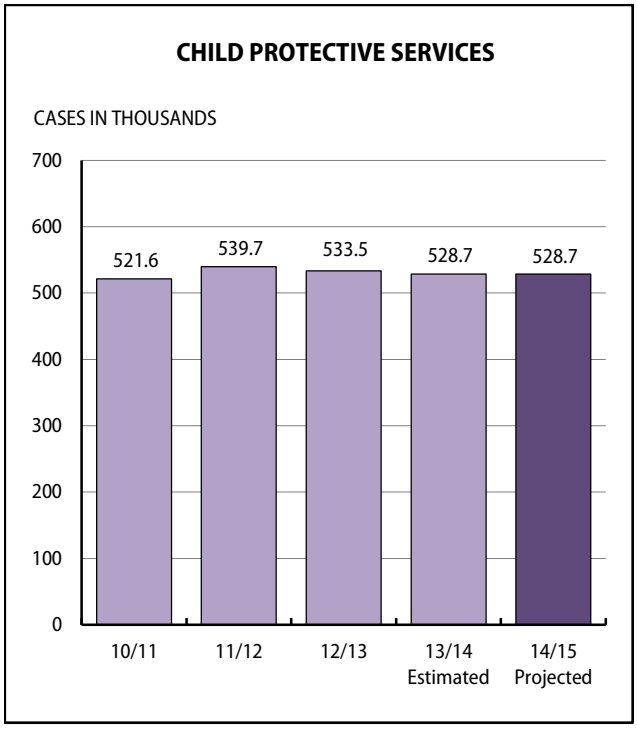
FUND	ORGANIZATION NAME	BUDGET FISCAL YEAR 2013-14	RECOMMENDED FISCAL YEAR 2014-15	NET CHANGE
HOSPITAL ENTERPRISE FUNDS	LAC+USC HEALTHCARE NETWORK	8,496.0	8,800.0	304.0
	METROCARE NETWORK	5,387.0	5,690.0	303.0
	RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	1,596.0	1,639.0	43.0
	VALLEYCARE NETWORK	3,305.0	3,393.0	88.0
	TOTAL HOSPITAL ENTERPRISE FUNDS	**18,784.0**	**19,522.0**	**738.0**
	TOTAL GENERAL FUND AND HOSPITAL ENTERPRISE	**93,492.0**	**94,807.0**	**1,315.0**
INTERNAL SERVICE FUND	PUBLIC WORKS	4,254.0	4,256.0	2.0
	TOTAL INTERNAL SERVICE FUND	**4,254.0**	**4,256.0**	**2.0**
	TOTAL OTHER PROPRIETARY FUNDS	**4,254.0**	**4,256.0**	**2.0**
SPECIAL DISTRICT FUNDS	FIRE DEPARTMENT	4,580.0	4,597.0	17.0
	TOTAL SPECIAL DISTRICT FUNDS	**4,580.0**	**4,597.0**	**17.0**
SPECIAL REVENUE FUNDS	PUBLIC LIBRARY	1,352.0	1,363.0	11.0
	TOTAL SPECIAL REVENUE FUNDS	**1,352.0**	**1,363.0**	**11.0**
	TOTAL ALL FUNDS	**103,678.0**	**105,023.0**	**1,345.0**

CHILDREN AND FAMILY SERVICES

MAJOR CASELOADS

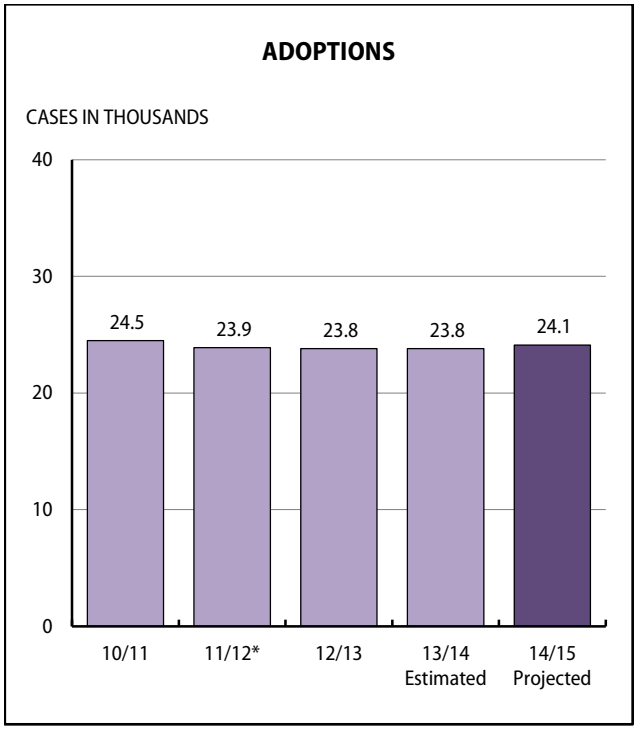
These caseloads reflect the major workload of the Department:

Child protective services caseloads reflect mandated emergency response, family maintenance and reunification, and permanent placement services.



The adoption caseloads represent the average number of families receiving adoption assistance payments.

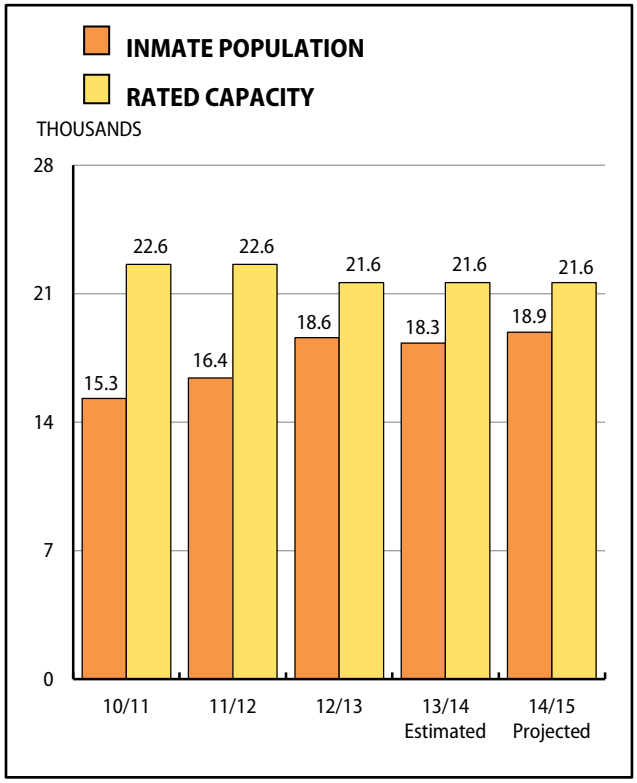
*2011-12 caseloads have been revised from previous publications.



DETENTION POPULATION

SHERIFF INMATE POPULATION

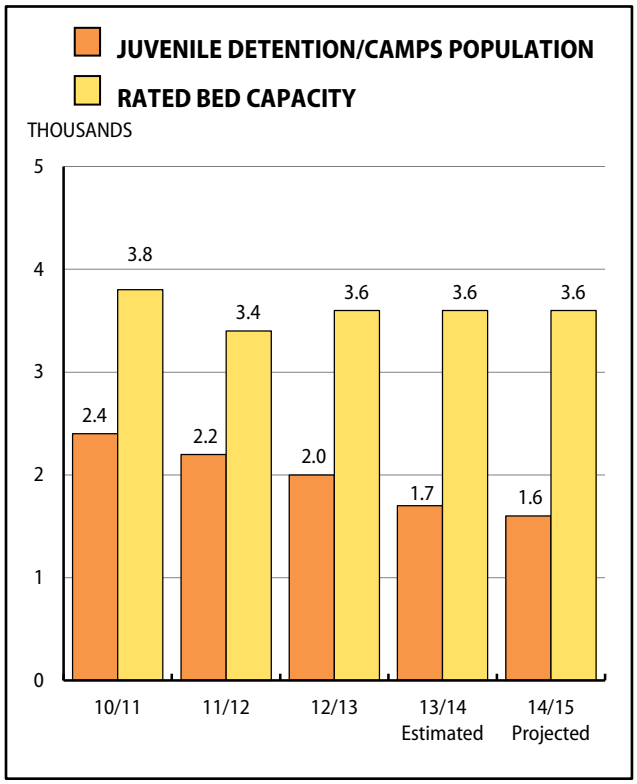
The Sheriff's inmate population, which includes both pre-sentenced and sentenced inmates, is housed in six custody facilities: Men's Central Jail, Twin Towers Correctional Facility, Century Regional Detention Facility, and the Peter J. Pitchess Detention Center Facilities (South Facility, East Facility, and the North County Correctional Facility). The estimated average length of stay that inmates will spend in jail in 2013-14 is expected to increase to 57 days compared to an average of 53 days in 2012-13.



PROBATION JUVENILE HALLS/CAMPS POPULATION

The juvenile hall population is comprised of minors (generally under the age of 18 years), who are awaiting adjudication and disposition of legal matters as well as for various post-disposition matters, in three separate facilities: Central, Los Padrinos, and Barry J. Nidorf.

The camps provide treatment, care, custody, and training for the rehabilitation of delinquent minors placed in these 14 facilities as wards of the Juvenile Court for an average period of 22 weeks. The estimated 2013-14 and projected 2014-15 figures reflect three camps that are temporarily closed.

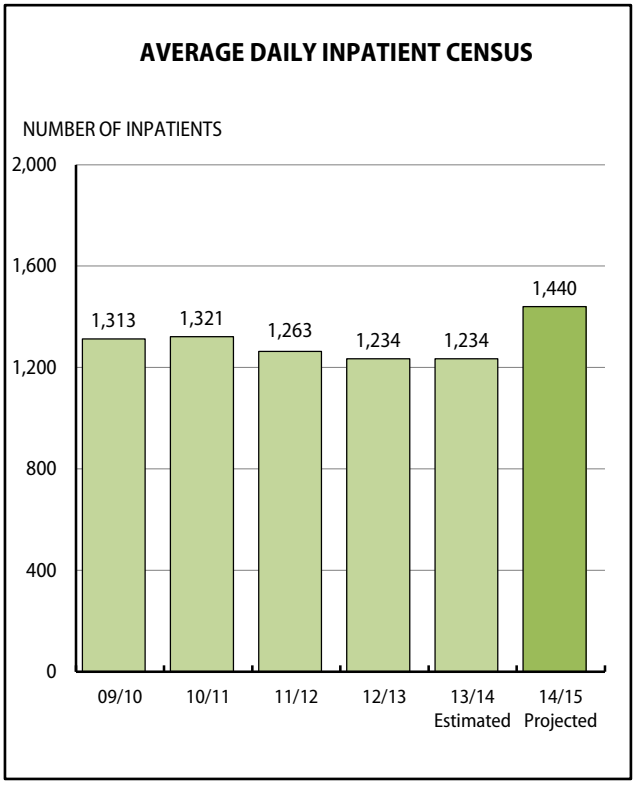


HEALTH SERVICES

INPATIENT CENSUS

The Department of Health Services' (DHS) inpatient census has remained relatively static over the past four years. Prior to 2009-10, DHS experienced an overall decline in census primarily due to the transition of LAC+USC Medical Center to a smaller replacement facility in November 2008, and the conversion of Martin Luther King, Jr.-Harbor Hospital (MLK) to the MLK Multi-Service Ambulatory Care Center, which included the purchase of inpatient beds operated by other hospitals within the community.

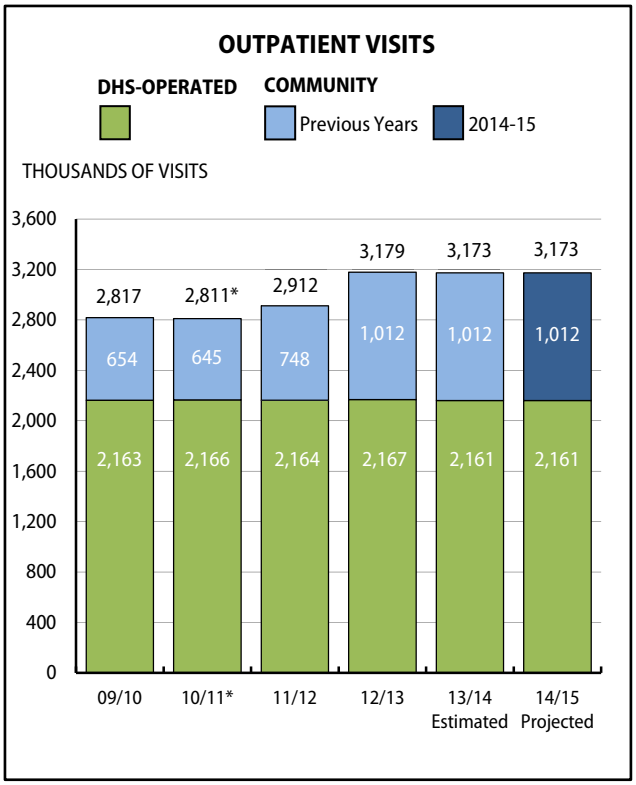
The inpatient census is estimated to remain at similar levels for 2013-14. DHS projects the 2014-15 census to be in line with the 2014-15 budget. With the implementation of the Affordable Care Act (ACA) on January 1, 2014, DHS is making operational changes to transform the Department into an integrated health system that can address the challenges posed by the ACA. DHS will continue to review their budgeted census as they evaluate the impact of the ACA on their inpatient census in future years.



OUTPATIENT VISITS

In past years, DHS made substantial progress on increasing outpatient visits while reducing costly hospital inpatient care. This was largely due to the purchase of additional outpatient visits from community-based private providers also known as Community Partners (CP). Outpatient visits remained at similar levels from 2009-10 through 2011-12. Visits increased in 2012-13 as a result of additional funding from the Board for the CP clinic capacity expansion program. DHS projects outpatient visits will remain at similar levels for 2013-14 and 2014-15. The Department continues to evaluate the impact of the ACA on outpatient visits.

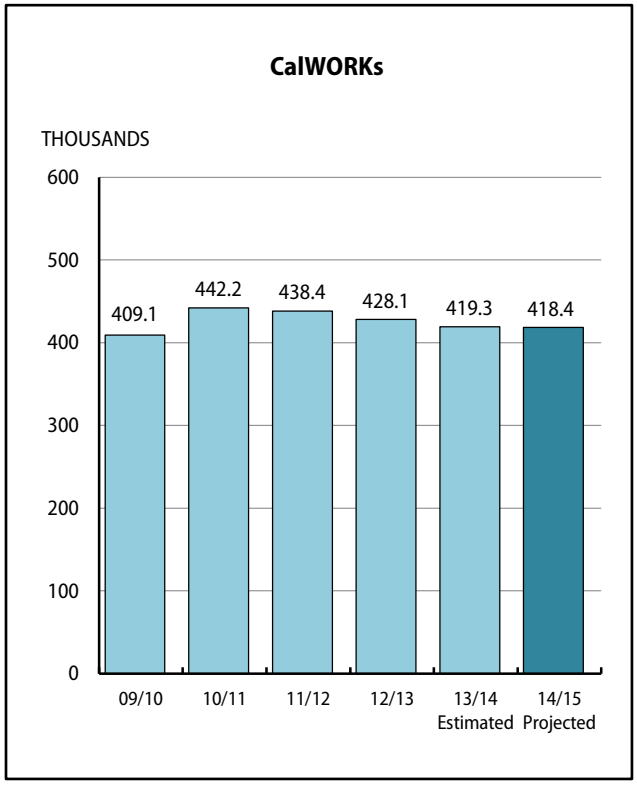
*2010-11 visits have been revised from previous publications.



PUBLIC ASSISTANCE

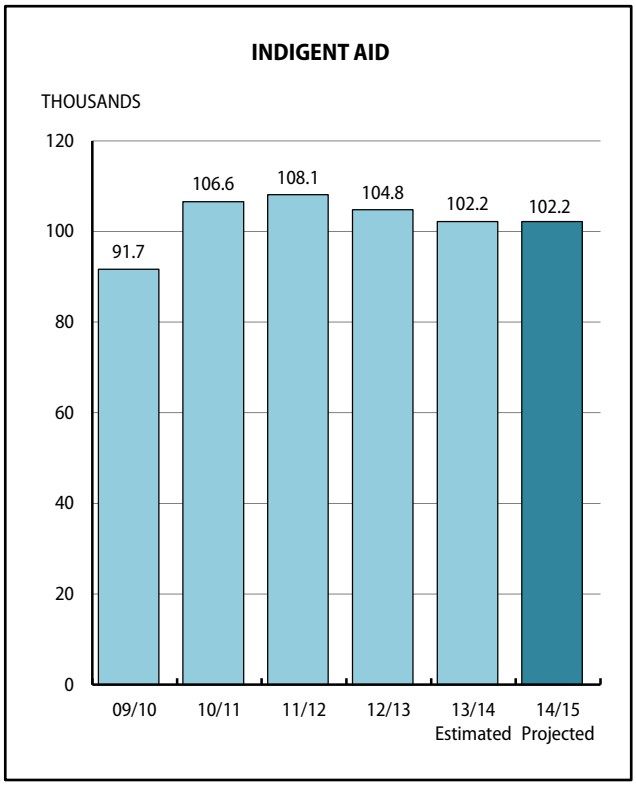
CALIFORNIA WORK OPPORTUNITIES AND RESPONSIBILITY TO KIDS (CalWORKs)

The Federal Temporary Assistance for Needy Families (TANF) block grant program is authorized under Title IV of the Social Security Act. It replaced the Aid to Families with Dependent Children (AFDC) entitlement program, among others. In California, TANF requirements are administered under Division 9, Part 3, Chapter 2 of the Welfare and Institutions Code, as the CalWORKs program. The CalWORKs program provides temporary financial support and supportive services to eligible adults with children to enable them to transition from welfare to work and to achieve economic self-sufficiency. This chart reflects the average number of persons aided each month by fiscal year.

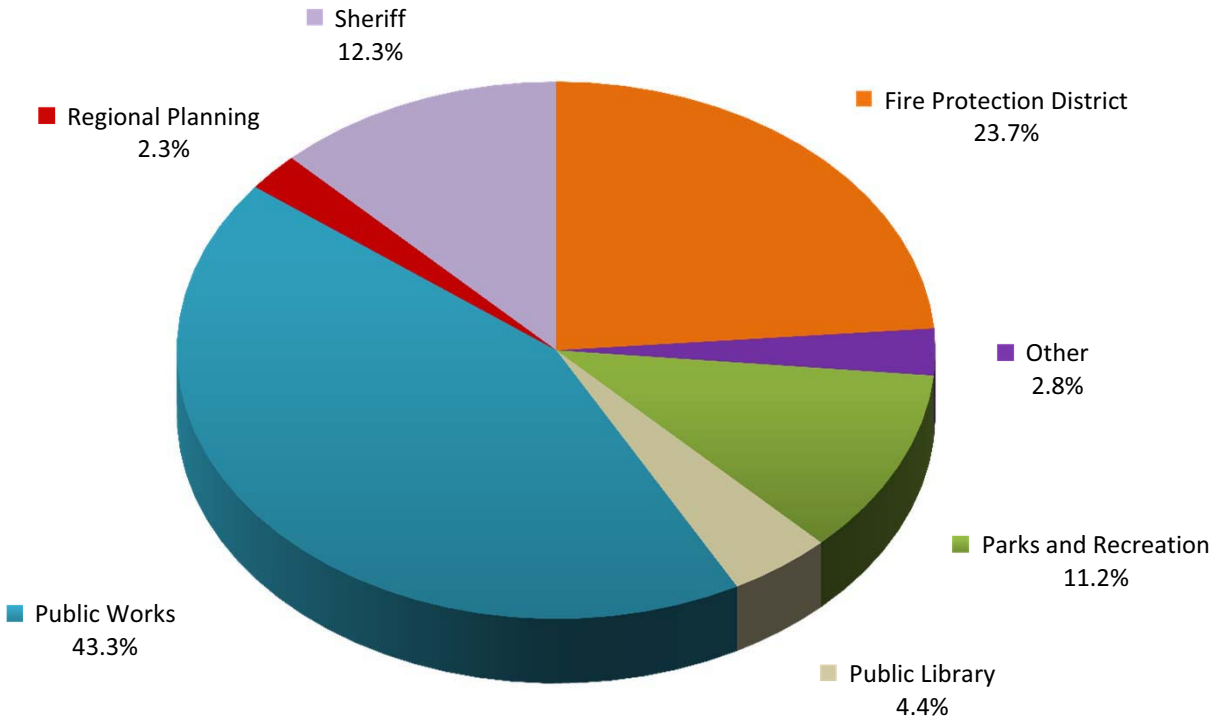


INDIGENT AID

Indigent Aid, a State-mandated program administered by counties, is defined by Section 17000 of the Welfare and Institutions Code. The Indigent Aid program provides financial assistance to indigents who are ineligible for other State and federal assistance programs. This program also provides emergency assistance to individuals and families in temporary need. This chart reflects the average number of persons aided each month by fiscal year.



UNINCORPORATED AREA SERVICES PROGRAM SUMMARY
GROSS APPROPRIATION: $1,118.02 Million



			Amounts in Millions
	Public Works - Public Works Services		$ 484.53
	Fire Protection District - Regional Operations		264.38
	Sheriff - Patrol Services*		137.71
	Parks and Recreation - Parks Services		125.67
	Public Library - Library Services		48.89
	Regional Planning - Planning and Land Use Regulation Services		25.27
	Other		
	Animal Care and Control - Animal Housing and Field Services	11.10	
	Beaches and Harbors - Marina del Rey	2.80	
	Chief Executive Office - Unincorporated Area Services	2.01	
	Community and Senior Services - Community and Senior Centers	6.06	
	County Counsel - Code Enforcement	1.42	
	District Attorney - Prosecution and Code Enforcement Services	3.00	
	Public Health Programs - Environmental Health Services	3.60	
	Treasurer and Tax Collector - Business License Services	1.58	
			31.57

*Includes direct patrol costs based on FY 2013-14 rates, excluding countywide and departmental overhead costs and specialized countywide services costs such as Aero Bureau, Special Enforcement Bureau, etc. Beginning in FY 2013-14, these costs were excluded from Patrol Services, which is a departure from previously reported figures.

Reader's Guide to Understanding the Budget

The Recommended County Budget contains the proposed financial and operating plan for the County for the fiscal year, which runs from July 1 to June 30. The following general outline is designed to assist the reader in understanding the information presented in each document. Additional information related to the County and its operations and services can be obtained via its Internet website at http://lacounty.gov.

THE GOVERNING BODY

A five-member elected Board of Supervisors that has legislative and executive authority governs the County, a political subdivision of the State of California.

FINANCIAL STRUCTURE AND OPERATIONS

To secure uniform accounting standards among California's 58 counties, the State Controller provides administrative directives and recommends practices and procedures relating to the form and content of the annual County Budget. In accordance with State direction, the County uses a modified accrual basis of accounting, and organizes and operates that system on a fund basis. Funds are separate legal or fiscal entities by which resources are allocated and controlled. The County Budget has seven major types of funds:

I. General Fund

The General Fund is the principal fund in the County Budget and is used to finance most governmental operations that are general in purpose and not included in another fund.

II. Enterprise Funds

Enterprise Funds are used to account for operations of governmental units where the users of the services include the general public, and the costs of providing the services are financed primarily by user charges, similar to a private business. Examples are the Hospital Enterprise Funds.

III. Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of revenue sources that must be spent for specific purposes. Examples of Special Funds are the Child Abuse and Neglect Prevention Program Fund and the Sheriff Processing Fee Fund.

IV. Capital Project Special Funds

Capital Project Special Funds are used to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds). Examples are the General Facility Capital Improvement Fund and the Marina Replacement Accumulated Capital Outlay Fund.

V. Special District Funds

Funded by specific taxes and assessments, Special District Funds are separate legal entities that provide public improvements and services to benefit targeted properties and residents. Examples are the Garbage Disposal Districts and the Sewer Maintenance Districts.

VI. Other Proprietary Funds

Other Proprietary Funds are used to account for financing goods and services provided by one department to another department, or by a department to another governmental unit, on a cost-reimbursement basis. An example of this type of fund is the Public Works Internal Service Fund.

VII. Agency Fund

Included in this category are the Community Development Commission and the Housing Authority, which are under the control of the Board, but are separate legal entities.

VOLUME ONE

TRANSMITTAL LETTER

The Transmittal Letter provides an overview of the Chief Executive Officer's Recommended County Budget. The letter includes a summary of the key countywide recommendations reflected in the budget and provides a discussion of funding recommendations for major County program areas. The Transmittal Letter also outlines the legal requirements and process for adopting both a Recommended and Final County Budget.

BUDGET SUMMARIES

The Budget Summaries section of the Recommended County Budget provides information about each budget. The following information is included in this section for each department:

- Budget Summary
- Mission Statement
- Budget Message
- Critical/Strategic Planning Initiatives
- Changes From Prior Year Budget
- Unmet Needs *(as applicable)*
- Budget Detail
- Program Summary
- Organization Chart

PROGRAM SUMMARY

The Program Summary, a section in the Budget Summaries, provides information such as the legal authority for the program, whether the program is mandated or discretionary, the description of the program and summary budget information reflecting the base budget.

VOLUME TWO

BUDGET DETAIL SCHEDULES

The Budget Detail Schedules section displays appropriation by budget unit by object (and in some cases, object class) and provides the Auditor-Controller with budgetary control over expenditures and future financial commitments during the fiscal year. This section is separated into six subsections: Capital Projects/Refurbishments, Special Revenue Funds, Capital Project Special Funds, Special District Funds, Other Proprietary Funds, and Agency Fund.

CAPITAL PROJECTS/REFURBISHMENTS

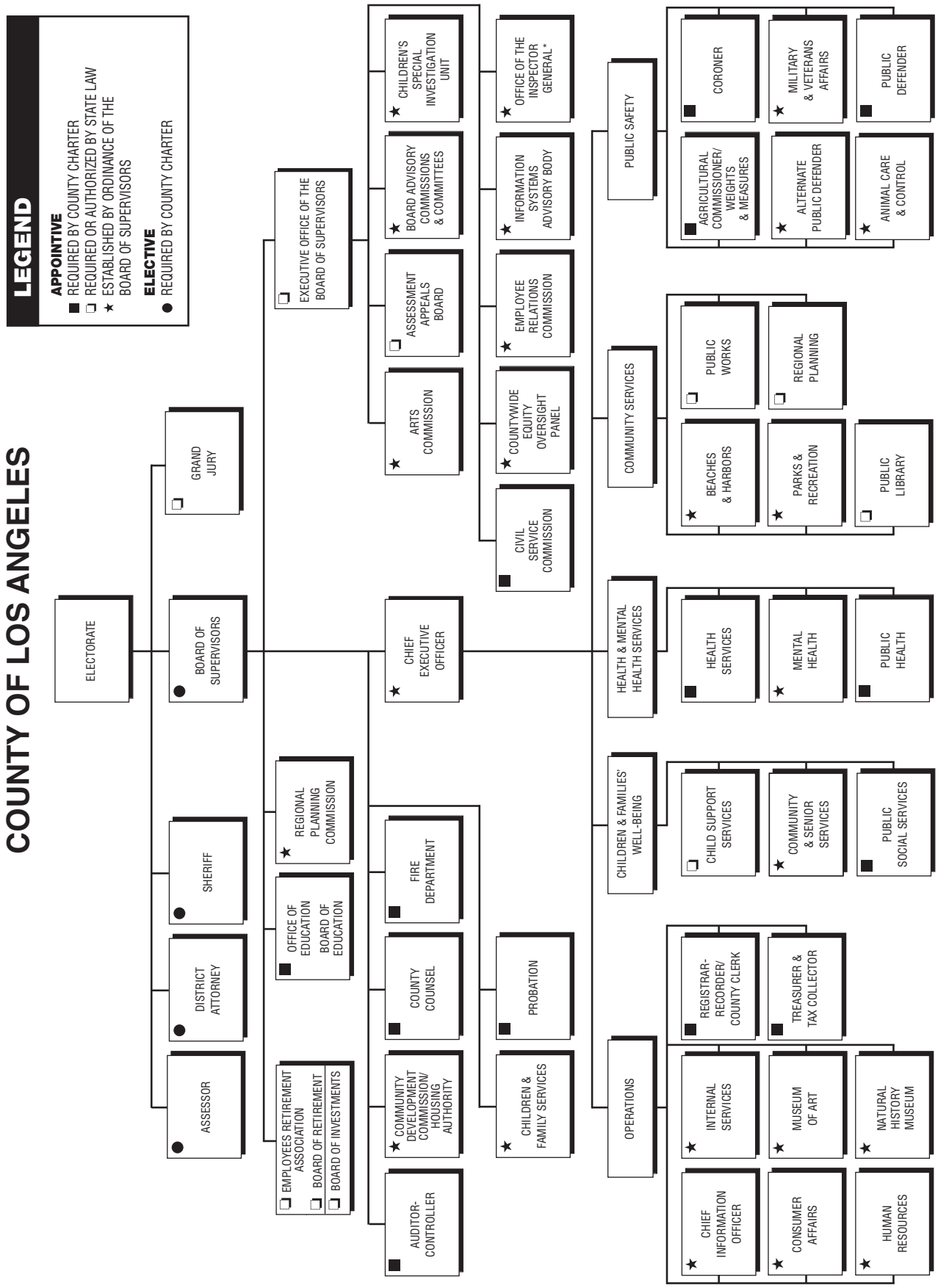
The Capital Projects/Refurbishments schedule, a section in the Budget Detail Schedules, provides information about the County's General Fund capital improvement and refurbishment projects. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as Land Acquisition, Buildings and Improvements, and Infrastructure.

BUDGET SUMMARY SCHEDULES

These schedules provide summary and detailed information on financing sources and uses.

AUDITOR-CONTROLLER SCHEDULES

These schedules provide summary and detailed countywide financing source and use information necessary to meet mandated State Controller requirements.



*As of printing, the Office of Inspector General had not yet been established by County ordinance.

Note: Several departments report directly to the Board of Supervisors or are headed by elected officials, but work with the Chief Executive Office through the clusters. These are: Assessor, Auditor-Controller, Executive Office of the Board of Supervisors, County Counsel (Operations); Community Development Commission (Community Services); Children & Family Services (Children & Families' Well-Being); Sheriff, District Attorney, Fire, Probation (Public Safety).

Budget Summaries

Agricultural Commissioner/Weights and Measures

Kurt E. Floren, Agricultural Commissioner/Weights and Measures Director

Agricultural Commissioner/Weights and Measures Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 29,686,929.45	$ 29,915,000	$ 30,494,000	$ 31,329,000	$ 30,928,000	$ 434,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 31,300,786.61	$ 31,750,000	$ 33,654,000	$ 34,863,000	$ 34,432,000	$ 778,000
SERVICES & SUPPLIES	7,058,581.33	7,581,000	7,581,000	7,409,000	7,409,000	(172,000)
OTHER CHARGES	167,621.84	337,000	337,000	337,000	335,000	(2,000)
CAPITAL ASSETS - EQUIPMENT	527,875.87	500,000	250,000	500,000	500,000	250,000
GROSS TOTAL	$ 39,054,865.65	$ 40,168,000	$ 41,822,000	$ 43,109,000	$ 42,676,000	$ 854,000
INTRAFUND TRANSFERS	(466,495.62)	(613,000)	(613,000)	(599,000)	(599,000)	14,000
NET TOTAL	$ 38,588,370.03	$ 39,555,000	$ 41,209,000	$ 42,510,000	$ 42,077,000	$ 868,000
NET COUNTY COST	$ 8,901,440.58	$ 9,640,000	$ 10,715,000	$ 11,181,000	$ 11,149,000	$ 434,000
BUDGETED POSITIONS	392.0	397.0	397.0	396.0	395.0	(2.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	PROTECTION INSPECTION

Mission Statement

To protect the environment, the agricultural industry, consumers and business operators through effective enforcement of federal and State laws and County ordinances in the areas of health, safety, and consumer concerns of County residents. The Department's highly diverse public services include: ensuring the safe and wholesome supply of food and water; protecting consumers and businesses from fraud; preventing the misuse of pesticides; managing and excluding pests; minimizing fire hazards from weeds and brush; and providing useful consumer and agricultural information.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects an overall net County cost (NCC) increase of $0.4 million primarily due to Board-approved increases in salaries and employee benefits, partially offset by the deletion of one-time funding for various projects. The Recommended Budget also includes a net decrease of 2.0 positions due to the deletion of 4.0 positions in the Environmental Toxicology Program and 1.0 position in Administration as a result of decreased services provided to Public Works and Public Health and a reduction in State revenue, respectively; partially offset by the addition of 3.0 revenue-offset positions in the Integrated Pest Management Program.

Critical/Strategic Planning Initiatives

The Department continues to:

- Pursue additional revenue source opportunities, through proactive involvement in legislation development, coordination with upper management of the California Department of Food and Agriculture and Division of Measurement Standards, and establishment of partnerships with other agencies, to more effectively perform its mission.
- Implement long-term strategies to improve Service Excellence and Workforce Excellence through ongoing employee development and development of the Agricultural Commissioner/Weights and Measures (ACWM) Internet Website and other outreach efforts to enhance public awareness of the Department and its services.
- Maintain focus of recruitment efforts to attract qualified and skilled applicants to fill inspector positions to ensure environmental and public safety, provide mandated and increased protections to consumers and businesses, and provide protection to the environment, native plant life and the agricultural industry.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**41,822,000**	**613,000**	**30,494,000**	**10,715,000**	**397.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	588,000	--	--	588,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	433,000	--	--	433,000	--
3. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(2,000)	--	--	(2,000)	--
4. Pest Exclusion/Produce Quality Program: Reflects increases in export inspection and unclaimed gas tax revenues, partially offset by increases in services and supplies, capital assets and a reduction in overtime allocation.	66,000	--	364,000	(298,000)	--
5. Weights and Measures Program: Reflects increases in device registration, calibration services and State contract revenues, fully offset by an increase to services and supplies and capital assets to purchase a dynamometer to test hybrid vehicles.	135,000	--	135,000	--	--
6. Environmental Toxicology Program: Reflects decreases in intrafund transfers and revenue based on anticipated reductions in services provided to Public Works and Public Health, partially offset by increases in services and supplies and the deletion of 4.0 vacant positions.	(278,000)	(20,000)	(349,000)	91,000	(4.0)
7. Environmental Protection Program: Reflects anticipated increases in pesticide mill tax and structural fumigation investigations revenues, partially offset by increases in services and supplies and capital asset requirements for this program.	136,000	--	177,000	(41,000)	--
8. Weed Hazard/Integrated Pest Management Program: Reflects changes in operations and funding levels for the Weed Hazard/Integrated Pest Management Program and adds 3.0 budgeted positions.	279,000	6,000	258,000	15,000	3.0
9. Administration: Reflects a reduction in unclaimed gas tax revenue, partially offset by an increase in services and supplies associated with Administrative Services. Also reflects a net reduction of 1.0 position to appropriately reflect classification findings.	82,000	--	(151,000)	233,000	(1.0)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
10. One-Time Funding: Reflects the deletion of one-time carryover funding for the refurbishment of the Arcadia Headquarters Building, remodeling for the Metrology Lab and Water Tower, and purchase of specialty trucks and laboratory equipment.	(585,000)	--	--	(585,000)	--
Total Changes	**854,000**	**(14,000)**	**434,000**	**434,000**	**(2.0)**
2014-15 Recommended Budget	**42,676,000**	**599,000**	**30,928,000**	**11,149,000**	**395.0**

AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
AGRICULTURAL SERVICES	$ 10,854,591.01	$ 11,749,000	$ 12,141,000	$ 12,746,000	$ 12,438,000	$ 297,000
BUSINESS LICENSES	8,186,392.81	7,752,000	7,752,000	7,882,000	7,882,000	130,000
CHARGES FOR SERVICES - OTHER	3,418,093.20	4,116,000	4,303,000	4,218,000	4,218,000	(85,000)
LEGAL SERVICES	505,401.70	575,000	575,000	502,000	502,000	(73,000)
MISCELLANEOUS	480,144.06	257,000	257,000	262,000	262,000	5,000
OTHER SALES	(1,264.15)	3,000	3,000	3,000	3,000	0
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	260,368.53	300,000	300,000	300,000	300,000	0
SALE OF CAPITAL ASSETS	34,954.25	0	0	0	0	0
STATE - OTHER	159,453.34	157,000	157,000	142,000	142,000	(15,000)
STATE AID - AGRICULTURE	5,788,794.70	5,006,000	5,006,000	5,274,000	5,181,000	175,000
TOTAL REVENUE	$ 29,686,929.45	$ 29,915,000	$ 30,494,000	$ 31,329,000	$ 30,928,000	$ 434,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 19,352,215.22	$ 20,321,000	$ 21,475,000	$ 21,367,000	$ 21,295,000	$ (180,000)
CAFETERIA BENEFIT PLANS	4,336,208.30	4,010,000	4,460,000	5,174,000	4,824,000	364,000
COUNTY EMPLOYEE RETIREMENT	1,750,442.86	3,156,000	3,356,000	3,773,000	3,765,000	409,000
DENTAL INSURANCE	112,872.45	71,000	71,000	71,000	71,000	0
DEPENDENT CARE SPENDING ACCOUNTS	66,356.00	47,000	47,000	47,000	47,000	0
DISABILITY BENEFITS	120,934.29	82,000	82,000	86,000	86,000	4,000
FICA (OASDI)	260,655.96	199,000	199,000	199,000	198,000	(1,000)
HEALTH INSURANCE	591,581.27	578,000	678,000	678,000	678,000	0
LIFE INSURANCE	58,704.68	38,000	38,000	38,000	38,000	0
OTHER EMPLOYEE BENEFITS	(600.00)	5,000	5,000	5,000	5,000	0
RETIREE HEALTH INSURANCE	3,283,751.00	1,643,000	1,643,000	1,831,000	1,831,000	188,000
SAVINGS PLAN	113,126.47	222,000	222,000	237,000	237,000	15,000
THRIFT PLAN (HORIZONS)	460,575.85	445,000	445,000	443,000	443,000	(2,000)
UNEMPLOYMENT INSURANCE	56,580.00	93,000	93,000	69,000	69,000	(24,000)
WORKERS' COMPENSATION	737,382.26	840,000	840,000	845,000	845,000	5,000
TOTAL S & E B	31,300,786.61	31,750,000	33,654,000	34,863,000	34,432,000	778,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	663,984.32	791,000	791,000	730,000	730,000	(61,000)
AGRICULTURAL	485,726.73	552,000	552,000	602,000	602,000	50,000
CLOTHING & PERSONAL SUPPLIES	66,302.89	55,000	55,000	65,000	65,000	10,000
COMMUNICATIONS	137,546.77	165,000	165,000	214,000	214,000	49,000
COMPUTING-MAINFRAME	19,929.00	10,000	10,000	10,000	10,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	224,213.74	220,000	220,000	117,000	117,000	(103,000)
COMPUTING-PERSONAL	56,306.27	150,000	150,000	116,000	116,000	(34,000)
HOUSEHOLD EXPENSE	14,592.81	24,000	24,000	27,000	27,000	3,000
INFORMATION TECHNOLOGY SERVICES	11,858.00	150,000	150,000	231,000	231,000	81,000
INFORMATION TECHNOLOGY-SECURITY	0.00	50,000	50,000	50,000	50,000	0
INSURANCE	4,004.00	6,000	6,000	6,000	6,000	0
MAINTENANCE - BUILDINGS & IMPRV	691,749.94	432,000	432,000	246,000	246,000	(186,000)
MAINTENANCE - EQUIPMENT	135,250.10	179,000	179,000	211,000	211,000	32,000

AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
MEDICAL DENTAL & LAB SUPPLIES	208,087.24	243,000	243,000	215,000	215,000	(28,000)
MEMBERSHIPS	24,203.47	10,000	10,000	11,000	11,000	1,000
MISCELLANEOUS EXPENSE	60,643.01	50,000	50,000	50,000	50,000	0
OFFICE EXPENSE	250,743.13	187,000	187,000	171,000	171,000	(16,000)
PROFESSIONAL SERVICES	160,556.47	129,000	129,000	129,000	129,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	6,000	6,000	6,000	6,000	0
RENTS & LEASES - BLDG & IMPRV	309,728.56	334,000	334,000	278,000	278,000	(56,000)
RENTS & LEASES - EQUIPMENT	951.06	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	150,668.19	61,000	61,000	114,000	114,000	53,000
SPECIAL DEPARTMENTAL EXPENSE	33,787.55	77,000	77,000	78,000	78,000	1,000
TECHNICAL SERVICES	1,249,267.52	1,560,000	1,560,000	1,476,000	1,476,000	(84,000)
TELECOMMUNICATIONS	384,745.62	442,000	442,000	442,000	442,000	0
TRAINING	23,051.58	99,000	99,000	112,000	112,000	13,000
TRANSPORTATION AND TRAVEL	1,465,598.11	1,366,000	1,366,000	1,448,000	1,448,000	82,000
UTILITIES	225,085.25	233,000	233,000	254,000	254,000	21,000
TOTAL S & S	7,058,581.33	7,581,000	7,581,000	7,409,000	7,409,000	(172,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	7,121.84	172,000	172,000	172,000	172,000	0
RET-OTHER LONG TERM DEBT	160,500.00	165,000	165,000	165,000	163,000	(2,000)
TOTAL OTH CHARGES	167,621.84	337,000	337,000	337,000	335,000	(2,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	111.90	0	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	19,408.93	150,000	150,000	0	0	(150,000)
VEHICLES & TRANSPORTATION EQUIPMENT	508,355.04	350,000	100,000	500,000	500,000	400,000
TOTAL CAPITAL ASSETS - EQUIPMENT	527,875.87	500,000	250,000	500,000	500,000	250,000
TOTAL CAPITAL ASSETS	527,875.87	500,000	250,000	500,000	500,000	250,000
GROSS TOTAL	$ 39,054,865.65	$ 40,168,000	$ 41,822,000	$ 43,109,000	$ 42,676,000	$ 854,000
INTRAFUND TRANSFERS	(466,495.62)	(613,000)	(613,000)	(599,000)	(599,000)	14,000
NET TOTAL	$ 38,588,370.03	$ 39,555,000	$ 41,209,000	$ 42,510,000	$ 42,077,000	$ 868,000
NET COUNTY COST	$ 8,901,440.58	$ 9,640,000	$ 10,715,000	$ 11,181,000	$ 11,149,000	$ 434,000
BUDGETED POSITIONS	392.0	397.0	397.0	396.0	395.0	(2.0)

Departmental Program Summary

1. Pest Detection

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs (Exotic Pest Detection)	7,154,000	--	4,389,000	2,765,000	74.0
Less Administration	*1,457,000*	--	*150,000*	*1,307,000*	--
Net Program Costs	5,697,000	--	4,239,000	1,458,000	74.0

Authority: Mandated program - California Food and Agricultural Code (CFAC), Sections 401 and 5101.

Protect crops and home gardens from exotic insects known to be pests in other parts of the country or world through a detection trapping system.

2. Pesticide Training and Hazardous Materials Inventory Reporting

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	134,000	--	102,000	32,000	1.0
Less Administration	*21,000*	--	--	*21,000*	--
Net Program Costs	113,000	--	102,000	11,000	1.0

Pesticide Training

Authority: Non-mandated, discretionary program.

Provide training for private industry, County, and other governmental agencies whose employees handle pesticides.

Hazardous Materials Management Plan and Inventory Statement Program

Authority: Mandated Program – California Health and Safety Code (CHSC) Division 20, Chapter 6.95 Article 1.

The Commissioner shall conduct inspections of agricultural handlers of hazardous materials. The Commissioner shall forward these inventories to the County Certified Unified Program Agency (LACoCUPA) for review and incorporation into LACoCUPA's Business Plan database.

3. Agricultural Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	262,000	--	221,000	41,000	3.0
Less Administration	*41,000*	--	--	*41,000*	--
Net Program Costs	221,000	--	221,000	--	3.0

Authority: Non-mandated, discretionary program.

Enforce apiary laws and regulations. Provide direct services to the public to act as clearing house for other agencies providing service where we are unable to offer public outreach on apiary matters, and to make available a public education component. Conduct presentations for public, private, and governmental employees, fairs and seminars. Maintain Africanized Honey Bee (AHB) Hotline. Coordinate with the industry responses to AHB complaint calls.

4. Pesticide Use Regulation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,045,000	--	2,617,000	428,000	23.0
Less Administration	*493,000*	--	*50,000*	*443,000*	--
Net Program Costs	2,552,000	--	2,567,000	(15,000)	23.0

Authority: Mandated program – CFAC Sections 22872(B) (5), 11501, 2272, and 2279.

Provide direct services, regulatory oversight and local administration of pesticide use enforcement; and develop an annual statistical report of the County's agricultural production.

5. Nursery/Seed

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	263,000	--	107,000	156,000	2.0
Less Administration	*42,000*	--	--	*42,000*	--
Net Program Costs	221,000	--	107,000	114,000	2.0

Authority: Mandated program – CFAC, Sections 52251 and 6961.

Provide healthy, pest-free plants to consumers for the beautification of their homes and environment through the detection and control of existing and introduced injurious pests and diseases.

The mission of the Nursery Program is to prevent the introduction and spread of agricultural pests through nursery stock and protect agriculture and consumers against economic losses resulting from the sale of inferior, defective, or pest infested nursery stock.

The Seed Program ensures accurate identification and viability of seeds available for purchase by consumers and industry. Poor quality seeds can cost farmers and home gardeners alike considerable amounts of time, money, and resources by way of reduced yields, poor crop quality, contamination by weeds, or other unwanted species. By enforcing California Seed Law requiring labeling, the Department is able to ensure that consumers receive the desired product.

6. Pest Exclusion

High Risk

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs (High Risk)	2,281,000	--	2,367,000	(86,000)	17.0
Less Administration	*333,000*	--	*50,000*	*283,000*	--
Net Program Costs	1,948,000	--	2,317,000	(369,000)	17.0

Authority: Mandated program – CFAC, Sections 5101 and 6301.

Protect agriculture and natural resources by enforcing both State and federal quarantines established against exotic pests and diseases. County agricultural inspectors seek out unauthorized agricultural shipments at the Los Angeles Airport (LAX) and high-risk facilities, such as postal carriers, express carriers, air and sea ports, and produce specialty markets. Shipments infested with quarantine pests and/or in violation with established quarantines are required to be treated under the supervision of county agricultural inspectors.

Low Risk

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs (Phytosanitary Certification)	1,749,000	--	1,142,000	607,000	14.0
Less Administration	*292,000*	--	*50,000*	*242,000*	--
Net Program Costs	1,457,000	--	1,092,000	365,000	14.0

Authority: Mandated program – CFAC, Sections 5202 and 5205.

Provide an efficient service for the nursery and produce industries by certifying that their highly perishable shipments comply with the entry requirements of other states and countries through the use of Phytosanitary certifications. The Low Risk Program promotes commerce, equipment, and supports the ability of industry to export agricultural products domestically and internationally.

Entomology/Plant Pathology Laboratories/Sudden Oak Death (SOD)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	387,000	--	313,000	74,000	3.0
Less Administration	*62,000*	--	--	*62,000*	--
Net Program Costs	325,000	--	313,000	12,000	3.0

Entomology/Plant Pathology Laboratories

Authority: Non-mandated, discretionary program.

Provide support and assistance to Department programs, i.e., Fruit Fly Detection, SOD, and Pest Exclusion, as well as other County departments and municipal governments.

Protect consumers by identifying known and potential agricultural pests entering the County through port facilities.

Produce educational materials, including pest images to augment presentations, to increase the efficiency of departmental pest exclusion staff and the public. Information is provided to the general public via the Department's website.

SOD

Authority: Mandated program – Federal Domestic Quarantine 7 Code of Federal Regulations (CFR) 301.92.

The SOD program enforces federal and State quarantine against Phytophthora ramorum (P. ramorum). County agricultural inspectors inspect and sample nurseries in the County for plants infected by P. ramorum. Nurseries found to be free of P. ramorum are issued a compliance agreement that allows them to ship nursery stock out-of-state. Nurseries found to have plants that are infected by P. ramorum are further inspected to determine the extent of the disease within the nursery. All blocks of nursery stock found to have infected plants are required to be destroyed by burial in a landfill. Audits of each nursery with a SOD compliance agreement are conducted quarterly to ensure that the nurseries are following the requirements contained in the compliance agreement.

7. Glassy-Winged Sharpshooter

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs (GWSS)	1,638,000	--	1,248,000	390,000	18.0
Less Administration	*354,000*	--	*50,000*	*304,000*	--
Net Program Costs	1,284,000	--	1,198,000	86,000	18.0

Authority: Mandated program – CFAC, Sections 6045, 6046, and 6047.

Provide a mechanism by which wholesale nurseries, a major agricultural producer in the County, can ship intrastate; prevent the artificial spread of the insect pest that carries Pierce's Disease of grapevines, a disease that threatens grape and wine production in Northern California.

8. Produce Standardization

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,677,000	--	818,000	859,000	14.0
Less Administration	*271,000*	--	*50,000*	*221,000*	--
Net Program Costs	1,406,000	--	768,000	638,000	14.0

Authority: Mandated program – CFAC, Sections 42801 and 43061.

Ensure fair competition between produce dealers and that fruit, vegetables, and eggs meet minimum California standards for quality. The program provides verification and documentation to growers for produce that is not sold and is donated or destroyed.

9. Scales and Meters Accuracy – Device

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,130,000	--	5,794,000	336,000	48.0
Less Administration	*971,000*	--	--	*971,000*	--
Net Program Costs	5,159,000	--	5,794,000	(635,000)	48.0

Authority: Mandated program – California Business and Professions Code (CBPC) Section 12103.5.

Department employees systematically test the accuracy of weighing and measuring devices used for commercial purposes. Inspectors use mass and volume standards, traceable to the National Institute of Standards and Technology (NIST), and specialized equipment to conduct these tests.

10. Scanner Inspection – Price Verification

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,652,000	--	2,188,000	464,000	22.0
Less Administration	*434,000*	--	--	*434,000*	--
Net Program Costs	2,218,000	--	2,188,000	30,000	22.0

Authority: Mandated program - CBPC Section 12103.5.

Department employees conduct undercover test purchases at retail stores. The prices they are charged for items selected are then compared with the stores lowest posted or advertised prices. Any overcharge is a violation of the CBPC.

11. Business Practices and Investigations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,546,000	--	222,000	1,324,000	13.0
Less Administration	*248,000*	--	--	*248,000*	--
Net Program Costs	1,298,000	--	222,000	1,076,000	13.0

Authority: Mandated program – CBPC Section 12103.5

Weighmaster Audits: Employees conduct audits of weighmaster tickets at weighmaster locations.

Test Sales: Employees conduct undercover test sales of pre-weighed recyclable materials at recycling businesses. Any underpayment, beyond scale tolerances, is a violation of CBPC 12512.

12. Integrated Pest Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,047,000	188,000	3,824,000	1,035,000	41.0
Less Administration	*827,000*	--	*50,000*	*777,000*	--
Net Program Costs	4,220,000	188,000	3,774,000	258,000	41.0

Authority: Mandated program – California Government Code, Section 25842; CFAC, Sections 5404, 6022, and 6024; and Los Angeles County Code, Section 2.40.040E.

Control or reduce the spread of disease vectors and the establishment of animal, weed, insect, and disease pests detrimental to agriculture, ornamental landscaping or the environment through biologically sound and efficient control methods.

13. Weed Abatement

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,055,000	365,000	4,517,000	1,173,000	40.0
Less Administration	*786,000*	--	--	*786,000*	--
Net Program Costs	5,269,000	365,000	4,517,000	387,000	40.0

Authority: Mandated program – CHSC, Sections 14875-14922; California Government Code, Sections 39560-39588, and 51182; and California Public Resources Code, Section 4291.

Provide fire protection to homes, businesses, and the citizens of the County by monitoring and, if necessary, removing flammable vegetation and combustible debris from unimproved property.

14. Environmental Toxicology Laboratory

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,656,000	46,000	1,059,000	1,551,000	19.0
Less Administration	*379,000*	--	--	*379,000*	--
Net Program Costs	2,277,000	46,000	1,059,000	1,172,000	19.0

Authority: Non-mandated, discretionary program.

Analyze water, produce, wipe, paint and other environmental samples for toxic contaminants including heavy metals, pesticides and bacteria as the base for health policy decisions. Samples are analyzed for County agencies and private firms.

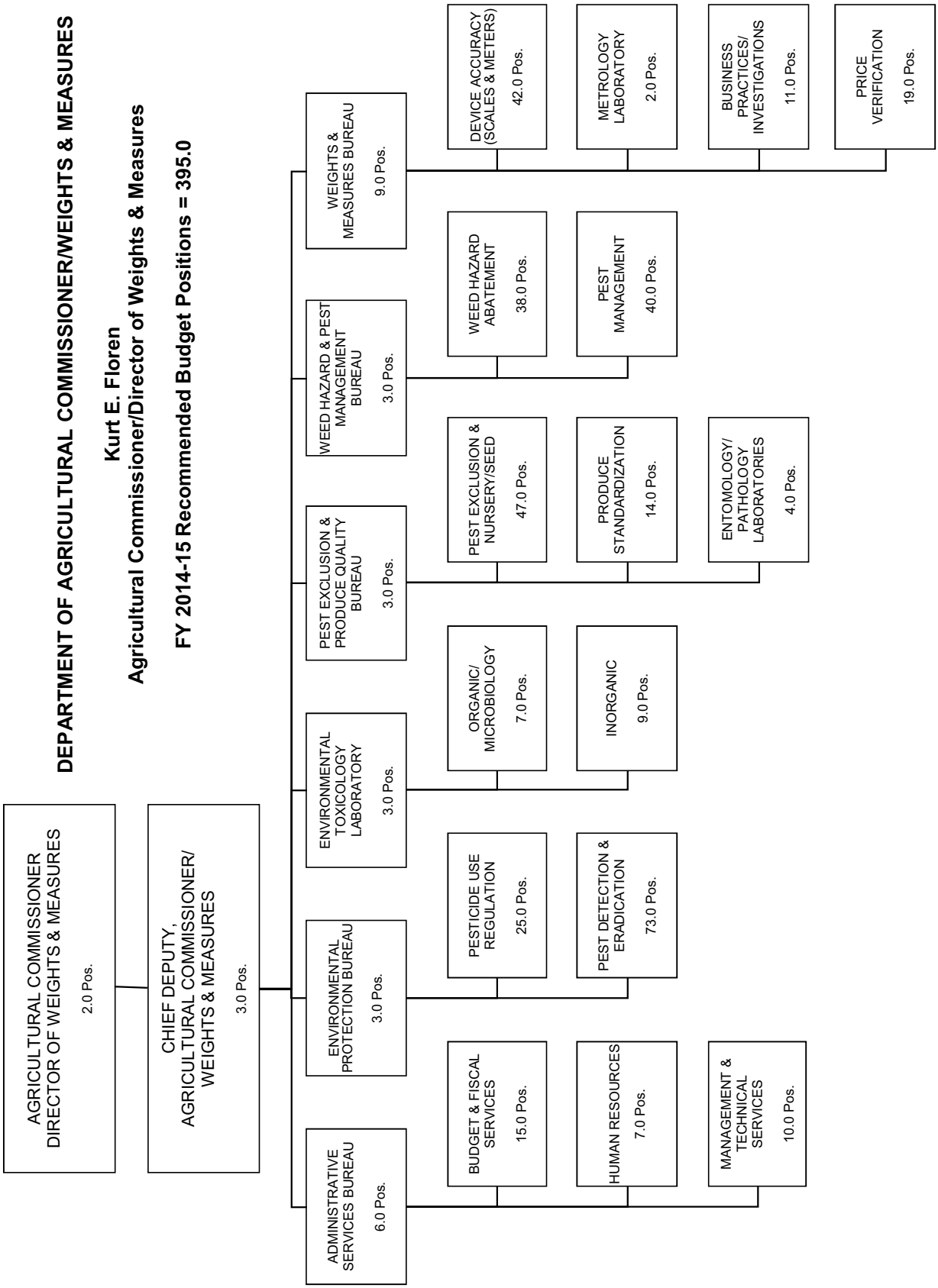
15. Administrative Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,011,000	--	450,000	6,561,000	43.0
Less Administration	--	--	--	--	--
Net Program Costs	7,011,000	--	450,000	6,561,000	43.0

Authority: Non-mandated, discretionary program.

Provide administrative support to the Department in the areas of finance, budgeting, purchasing, human resources, payroll, facility management, and information technology. It includes the executive office.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	42,676,000	599,000	30,928,000	11,149,000	395.0


DEPARTMENT OF AGRICULTURAL COMMISSIONER/WEIGHTS & MEASURES
Kurt E. Floren
Agricultural Commissioner/Director of Weights & Measures
FY 2014-15 Recommended Budget Positions = 395.0
AGRICULTURAL COMMISSIONER DIRECTOR OF WEIGHTS & MEASURES
2.0 Pos.
CHIEF DEPUTY, AGRICULTURAL COMMISSIONER/ WEIGHTS & MEASURES
3.0 Pos.
ADMINISTRATIVE SERVICES BUREAU
6.0 Pos.
BUDGET & FISCAL SERVICES
15.0 Pos.
HUMAN RESOURCES
7.0 Pos.
MANAGEMENT & TECHNICAL SERVICES
10.0 Pos.
ENVIRONMENTAL PROTECTION BUREAU
3.0 Pos.
PESTICIDE USE REGULATION
25.0 Pos.
PEST DETECTION & ERADICATION
73.0 Pos.
ENVIRONMENTAL TOXICOLOGY LABORATORY
3.0 Pos.
ORGANIC/ MICROBIOLOGY
7.0 Pos.
INORGANIC
9.0 Pos.
PEST EXCLUSION & PRODUCE QUALITY BUREAU
3.0 Pos.
PEST EXCLUSION & NURSERY/SEED
47.0 Pos.
PRODUCE STANDARDIZATION
14.0 Pos.
ENTOMOLOGY/ PATHOLOGY LABORATORIES
4.0 Pos.
WEED HAZARD & PEST MANAGEMENT BUREAU
3.0 Pos.
WEED HAZARD ABATEMENT
38.0 Pos.
PEST MANAGEMENT
40.0 Pos.
WEIGHTS & MEASURES BUREAU
9.0 Pos.
DEVICE ACCURACY (SCALES & METERS)
42.0 Pos.
METROLOGY LABORATORY
2.0 Pos.
BUSINESS PRACTICES/ INVESTIGATIONS
11.0 Pos.
PRICE VERIFICATION
19.0 Pos.

Alternate Public Defender

Janice Y. Fukai, Alternate Public Defender

Alternate Public Defender Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 577,952.09	$ 1,171,000	$ 1,171,000	$ 962,000	$ 962,000	$ (209,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 47,523,999.95	$ 50,775,000	$ 52,116,000	$ 54,615,000	$ 54,615,000	$ 2,499,000
SERVICES & SUPPLIES	4,504,279.19	4,708,000	4,708,000	4,056,000	4,056,000	(652,000)
OTHER CHARGES	3,976.24	165,000	165,000	185,000	185,000	20,000
CAPITAL ASSETS - EQUIPMENT	44,920.97	44,000	44,000	44,000	44,000	0
GROSS TOTAL	$ 52,077,176.35	$ 55,692,000	$ 57,033,000	$ 58,900,000	$ 58,900,000	$ 1,867,000
NET TOTAL	$ 52,077,176.35	$ 55,692,000	$ 57,033,000	$ 58,900,000	$ 58,900,000	$ 1,867,000
NET COUNTY COST	$ 51,499,224.26	$ 54,521,000	$ 55,862,000	$ 57,938,000	$ 57,938,000	$ 2,076,000
BUDGETED POSITIONS	289.0	293.0	293.0	293.0	293.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

To provide high quality and caring legal representation to indigent persons charged with a crime when a conflict of interest prevents the Public Defender from providing the required legal services, and to represent clients in appellate courts as required.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects an increase in NCC of $2.1 million primarily due to Board-approved increases in salaries and employee benefits partially offset by the deletion of one-time carryover funding.

Critical/Strategic Planning Initiatives

The Department continues to:

- Work with justice partners to implement the Public Safety AB109 Realignment Program;
- Implement and refine its programs and initiatives to correspond with the County's Strategic Plan;
- Collaborate with the Public Defender to develop a plan for the creation of a new Case Management System;
- Collaborate with the Internal Services Department (ISD) and the Chief Information Office to migrate the Department's active directory structure to the County's;
- Migrate the Department's Case Management System to a browser-based technology and assist the Public Defender in implementing this system for their office; and
- Collaborate with ISD to migrate the Department's application and data servers to the County's Virtual Server Cloud.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**57,033,000**	**0**	**1,171,000**	**55,862,000**	**293.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,774,000	--	--	1,774,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	662,000	--	--	662,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums offset by a decrease in workers compensation and long-term disability costs.	--	--	--	--	--
4. AB109 Program: Reflects an increase in salaries and employee benefits for AB109 positions fully offset by a decrease in services and supplies.	--	--	--	--	--
5. Position Reclassification: Reflects the addition of 1.0 Division Chief position offset by the deletion of 1.0 Head Deputy position and a reduction in services and supplies to fund a critical position within the Department.	--	--	--	--	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	20,000	--	--	20,000	--
7. One-Time Funding: Reflects the deletion of one-time funding for eDiscovery, Case Management System consultant and the purchase of computers.	(380,000)	--	--	(380,000)	--
8. AB109 One-Time Funding: Reflects the deletion of one-time funding related to the AB109 program.	(209,000)	--	(209,000)	--	--
Total Changes	**1,867,000**	**0**	**(209,000)**	**2,076,000**	**0.0**
2014-15 Recommended Budget	**58,900,000**	**0**	**962,000**	**57,938,000**	**293.0**

Unmet Needs

The Department requires funding for 3.0 Investigator positions.

ALTERNATE PUBLIC DEFENDER BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 1,297.72	$ 0	$ 0	$ 0	$ 0	$ 0
COURT FEES & COSTS	11,284.11	5,000	5,000	5,000	5,000	0
FEDERAL - OTHER	64,435.52	67,000	67,000	67,000	67,000	0
MISCELLANEOUS	182,094.74	86,000	86,000	86,000	86,000	0
STATE - 2011 REALIGNMENT REVENUE	318,840.00	1,013,000	1,013,000	804,000	804,000	(209,000)
TOTAL REVENUE	$ 577,952.09	$ 1,171,000	$ 1,171,000	$ 962,000	$ 962,000	$ (209,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 32,157,512.91	$ 34,994,000	$ 35,061,000	$ 36,396,000	$ 36,396,000	$ 1,335,000
CAFETERIA BENEFIT PLANS	4,692,922.79	3,838,000	4,899,000	5,068,000	5,068,000	169,000
COUNTY EMPLOYEE RETIREMENT	3,132,899.18	6,100,000	5,997,000	6,664,000	6,664,000	667,000
DENTAL INSURANCE	104,866.42	111,000	88,000	88,000	88,000	0
DEPENDENT CARE SPENDING ACCOUNTS	38,294.00	43,000	43,000	43,000	43,000	0
DISABILITY BENEFITS	347,638.89	41,000	41,000	37,000	37,000	(4,000)
FICA (OASDI)	481,445.42	482,000	507,000	528,000	528,000	21,000
HEALTH INSURANCE	1,583,295.97	1,563,000	1,784,000	2,002,000	2,002,000	218,000
LIFE INSURANCE	135,190.74	19,000	25,000	25,000	25,000	0
OTHER EMPLOYEE BENEFITS	0.00	6,000	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	2,817,744.00	1,429,000	1,381,000	1,387,000	1,387,000	6,000
SAVINGS PLAN	1,092,232.53	1,160,000	1,381,000	1,431,000	1,431,000	50,000
THRIFT PLAN (HORIZONS)	858,495.34	890,000	802,000	841,000	841,000	39,000
WORKERS' COMPENSATION	81,461.76	99,000	101,000	99,000	99,000	(2,000)
TOTAL S & E B	47,523,999.95	50,775,000	52,116,000	54,615,000	54,615,000	2,499,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,100,940.67	874,000	874,000	874,000	874,000	0
CLOTHING & PERSONAL SUPPLIES	7.84	3,000	3,000	3,000	3,000	0
COMMUNICATIONS	88,671.06	82,000	82,000	82,000	82,000	0
COMPUTING-MAINFRAME	21,734.98	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	12,049.86	46,000	46,000	46,000	46,000	0
COMPUTING-PERSONAL	42,186.61	110,000	110,000	20,000	20,000	(90,000)
HOUSEHOLD EXPENSE	1,997.86	5,000	5,000	5,000	5,000	0
INFORMATION TECHNOLOGY SERVICES	1,200.00	446,000	446,000	156,000	156,000	(290,000)
INSURANCE	0.00	2,000	2,000	2,000	2,000	0
MAINTENANCE - BUILDINGS & IMPRV	400,640.68	319,000	319,000	319,000	319,000	0
MAINTENANCE - EQUIPMENT	3,459.80	12,000	12,000	12,000	12,000	0
MEMBERSHIPS	75,859.89	82,000	82,000	82,000	82,000	0
MISCELLANEOUS EXPENSE	463,318.62	60,000	60,000	60,000	60,000	0
OFFICE EXPENSE	168,581.92	311,000	311,000	102,000	102,000	(209,000)
PROFESSIONAL SERVICES	82,683.13	110,000	110,000	110,000	110,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	15,000	15,000	15,000	15,000	0
RENTS & LEASES - BLDG & IMPRV	351,494.90	641,000	641,000	641,000	641,000	0
RENTS & LEASES - EQUIPMENT	117,603.52	320,000	320,000	320,000	320,000	0
SPECIAL DEPARTMENTAL EXPENSE	6,854.55	167,000	167,000	104,000	104,000	(63,000)
TECHNICAL SERVICES	178,498.85	40,000	40,000	40,000	40,000	0

ALTERNATE PUBLIC DEFENDER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
TELECOMMUNICATIONS	617,434.39	515,000	515,000	515,000	515,000	0
TRAINING	1,324.00	10,000	10,000	10,000	10,000	0
TRANSPORTATION AND TRAVEL	71,763.55	128,000	128,000	128,000	128,000	0
UTILITIES	695,972.51	410,000	410,000	410,000	410,000	0
TOTAL S & S	4,504,279.19	4,708,000	4,708,000	4,056,000	4,056,000	(652,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	3,868.65	3,000	3,000	3,000	3,000	0
RET-OTHER LONG TERM DEBT	0.00	162,000	162,000	182,000	182,000	20,000
TAXES & ASSESSMENTS	107.59	0	0	0	0	0
TOTAL OTH CHARGES	3,976.24	165,000	165,000	185,000	185,000	20,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	0.00	22,000	22,000	22,000	22,000	0
ELECTRONIC EQUIPMENT	44,920.97	22,000	22,000	22,000	22,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	44,920.97	44,000	44,000	44,000	44,000	0
TOTAL CAPITAL ASSETS	44,920.97	44,000	44,000	44,000	44,000	0
GROSS TOTAL	$ 52,077,176.35	$ 55,692,000	$ 57,033,000	$ 58,900,000	$ 58,900,000	$ 1,867,000
NET TOTAL	$ 52,077,176.35	$ 55,692,000	$ 57,033,000	$ 58,900,000	$ 58,900,000	$ 1,867,000
NET COUNTY COST	$ 51,499,224.26	$ 54,521,000	$ 55,862,000	$ 57,938,000	$ 57,938,000	$ 2,076,000
BUDGETED POSITIONS	289.0	293.0	293.0	293.0	293.0	0.0

Departmental Program Summary

1. Defense of Adults

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	55,563,000	--	962,000	54,601,000	275.0
Less Administration	--	--	--	--	--
Net Program Costs	55,563,000	--	962,000	54,601,000	275.0

Authority: Mandated program – Federal and State Constitutions and Section 987.2 of the California Penal Code.

This program provides legal representation for indigent persons charged with felony and misdemeanor offenses. This is a mandated program with discretionary service levels. Unavoidable costs are leases and utilities.

2. Administration

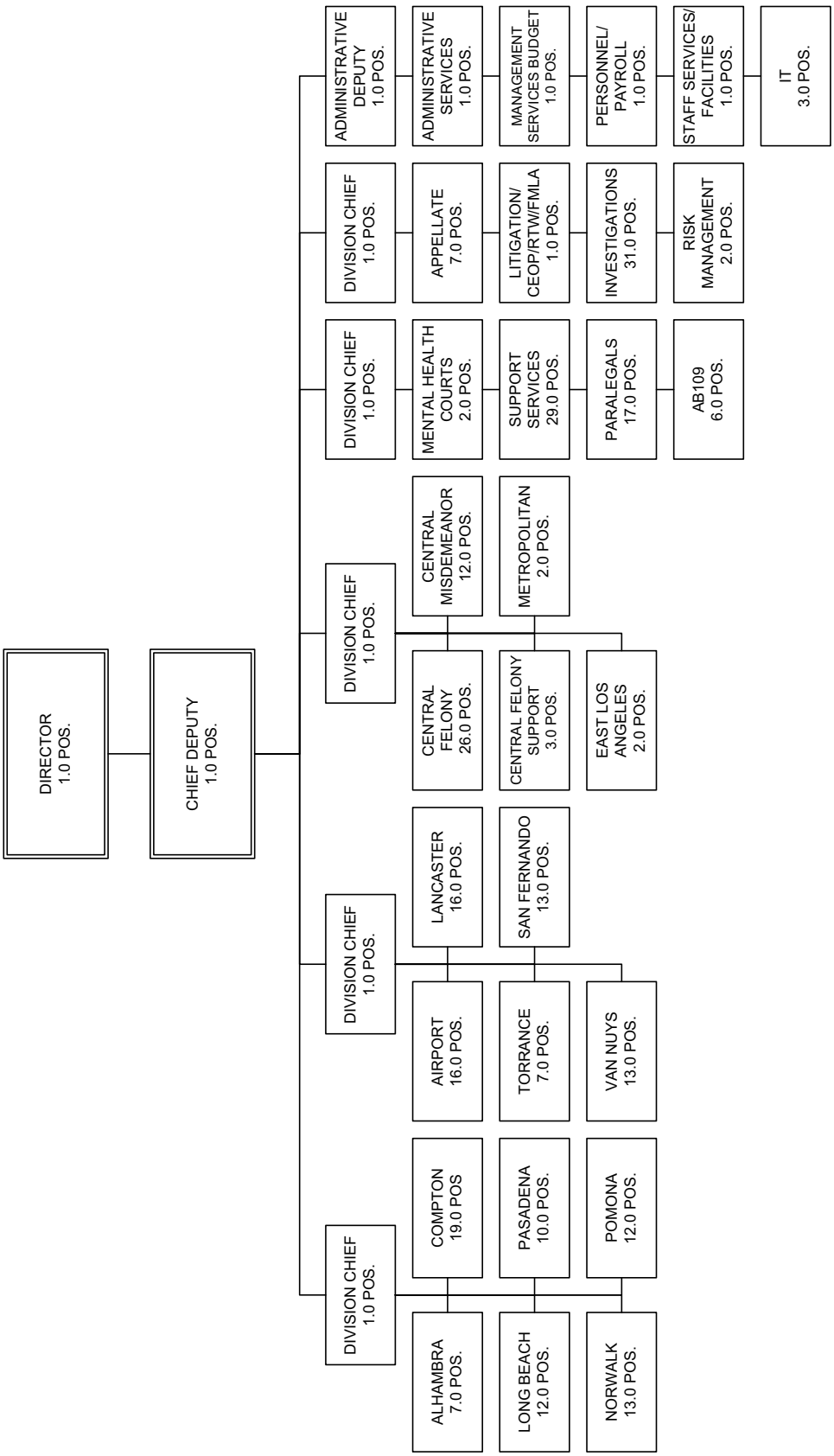
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,337,000	--	--	3,337,000	18.0
Less Administration	--	--	--	--	--
Net Program Costs	3,337,000	--	--	3,337,000	18.0

Authority: Non-mandated, discretionary program.

This program provides administrative support to the Department. Services include executive office and departmental budgeting, accounting, personnel/payroll, procurement, data management, and facilities management.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	58,900,000	0	962,000	57,938,000	293.0

ALTERNATE PUBLIC DEFENDER
JANICE Y FUKAI, ALTERNATE PUBLIC DEFENDER
FY 2014-15 RECOMMENDED BUDGET POSITIONS = 293.0



Animal Care and Control

Marcia Mayeda, Director

Animal Care and Control Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 12,988,619.48	$ 13,434,000	$ 14,659,000	$ 14,659,000	$ 14,659,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 27,020,252.83	$ 27,941,000	$ 28,877,000	$ 30,950,000	$ 30,784,000	$ 1,907,000
SERVICES & SUPPLIES	6,666,874.68	7,587,000	7,990,000	11,627,000	7,251,000	(739,000)
OTHER CHARGES	223,223.27	434,000	290,000	422,000	422,000	132,000
CAPITAL ASSETS - EQUIPMENT	9,434.11	565,000	565,000	250,000	250,000	(315,000)
OTHER FINANCING USES	336,308.63	237,000	296,000	237,000	296,000	0
GROSS TOTAL	$ 34,256,093.52	$ 36,764,000	$ 38,018,000	$ 43,486,000	$ 39,003,000	$ 985,000
NET TOTAL	$ 34,256,093.52	$ 36,764,000	$ 38,018,000	$ 43,486,000	$ 39,003,000	$ 985,000
NET COUNTY COST	$ 21,267,474.04	$ 23,330,000	$ 23,359,000	$ 28,827,000	$ 24,344,000	$ 985,000
BUDGETED POSITIONS	356.0	371.0	371.0	389.0	384.0	13.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The Department of Animal Care and Control, operating under State law and County ordinance, provides for public safety in the community through the removal and impoundment of domestic animals and livestock in the unincorporated areas of the County and contract cities. Central to the core mission of the Department is enforcement of applicable animal control laws, medical care and sheltering of impounded animals, recovery and redemption of lost animals with their owners, adoption and placement of available animals, investigation of animal cruelty and dangerous animal complaints, rabies vaccinations, and licensing of dogs and cats. The Department also provides for public education programs, spay and neuter surgeries and evacuation of animals during local and regional emergencies. The Department operates six animal shelters which have veterinary medical clinics as part of their operations. Department costs are partially offset by revenue from pet licenses, income from contract cities, and fees collected for various activities in the shelters.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects an overall increase in NCC of $1.0 million primarily due to Board-approved increases in salaries and employee benefits, funding for 10.0 positions for the Antelope Valley Communication Center, 3.0 positions for the Major Case Unit, one-time funding for the replacement of the Voice Recorder System, and aging vehicles. These increases are partially offset by the deletion of one-time funding for safety equipment, vehicles, and a video surveillance system.

Critical/Strategic Planning Initiatives

The Department of Animal Care and Control will continue to enhance revenue and develop more efficient processes for the delivery of its services. The primary efforts will be the implementation of the Antelope Valley Communication Center to streamline response to service calls from constituents in the Antelope Valley and offset the workload from the existing communication center, and augmentation of staff in the department's Major Case Unit. The Department is contemplating an enterprise solution for mobile connectivity to provide field staff and service vehicles access to data and updates through real time connectivity to the department's network and shelter management system.

This endeavor will significantly enhance the efficiency of the officers in the field by providing mobile access to licensing information, and report writing in the field. The deployment of video surveillance continues to be a high priority for the department, ensuring the safety of our employees, the public, and animals in our care; and provides a secure environment, improves workforce accountability, and discourages theft and other inappropriate conduct. The department has been finalizing its 2020 plan. This is a five year plan for fiscal years 2015-16 through 2019-20 that focuses on two key areas of need: facilities improvement and replacement; and staffing requirements. In the interim, the refurbishment of aged kennel buildings and other animal housing facilities continues to be a primary focus of the department's facility management strategy.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**38,018,000**	**0**	**14,659,000**	**23,359,000**	**371.0**
New/Expanded Programs					
1. Antelope Valley (AV) Communication Center: Reflects an increase in salaries and employee benefits and services and supplies to fund 6.0 Intermediate Typist Clerks, 1.0 Supervising Typist Clerk, 2.0 Animal Control Officer I, and 1.0 Animal Control Officer II positions at the new AV Communication Center.	706,000	--	--	706,000	10.0
2. Major Case Unit: Reflects funding for 3.0 additional Animal Control Officer II positions to conduct criminal investigations.	242,000	--	--	242,000	3.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	589,000	--	--	589,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	259,000	--	--	259,000	--
3. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	132,000	--	--	132,000	--
4. One-Time Funding: Reflects the deletion of one-time funding for safety equipment, vehicles, video surveillance and a public address system.	(1,275,000)	--	--	(1,275,000)	--
5. Reclassification: Reflects the reclassification of a Warehouse Worker II to Procurement Assistant II position.	--	--	--	--	--
6. Voice Recorder System: Reflects one-time funding for the replacement of the Voice Recorder System.	150,000	--	--	150,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
7. Ongoing Funding: Reflects the transfer of ongoing funding to the Provisional Financing Uses budget unit.	(68,000)	--	--	(68,000)	--
8. Vehicle Replacement: Reflects one-time funding for the replacement of five aging vehicles.	250,000	--	--	250,000	--
9. Unavoidable Costs: Reflects changes in worker's compensation costs due to anticipated benefit increases and escalating medical cost trends and an increase in retiree health premiums, fully offset by a reduction in unemployment insurance costs and services and supplies.	--	--	--	--	--
Total Changes	**985,000**	**0**	**0**	**985,000**	**13.0**
2014-15 Recommended Budget	**39,003,000**	**0**	**14,659,000**	**24,344,000**	**384.0**

Unmet Needs

The Department's unmet needs request include funding for volunteer and medical programs. Additionally, the Department is requesting funding for replacement of asphalt in the perimeter of the kennel buildings and parking lots at all of the department's care centers, replacement of kennels at the Carson, Baldwin Park, Lancaster and Downey care centers, a mobile connectivity solution for field access to the department's network and shelter management system, implementation of a CCTV system at the Downey Care Center, and implementation of countywide dead animal removal services.

ANIMAL CARE AND CONTROL BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ANIMAL LICENSES	$ 3,461,402.73	$ 3,483,000	$ 3,200,000	$ 3,200,000	$ 3,200,000	$ 0
CHARGES FOR SERVICES - OTHER	755,884.40	1,142,000	1,452,000	1,452,000	1,452,000	0
HUMANE SERVICES	8,526,126.11	8,625,000	9,600,000	9,600,000	9,600,000	0
MISCELLANEOUS	235,143.85	179,000	400,000	400,000	400,000	0
SALE OF CAPITAL ASSETS	10,062.39	5,000	7,000	7,000	7,000	0
TOTAL REVENUE	$ 12,988,619.48	$ 13,434,000	$ 14,659,000	$ 14,659,000	$ 14,659,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 15,747,513.36	$ 16,382,000	$ 17,280,000	$ 18,437,000	$ 18,094,000	$ 814,000
CAFETERIA BENEFIT PLANS	4,320,407.11	4,688,000	4,709,000	5,016,000	5,252,000	543,000
COUNTY EMPLOYEE RETIREMENT	1,511,100.30	2,930,000	2,991,000	3,386,000	3,342,000	351,000
DENTAL INSURANCE	95,925.45	103,000	72,000	72,000	72,000	0
DEPENDENT CARE SPENDING ACCOUNTS	40,603.00	42,000	46,000	46,000	46,000	0
DISABILITY BENEFITS	131,403.59	94,000	96,000	96,000	96,000	0
FICA (OASDI)	230,503.84	238,000	201,000	212,000	209,000	8,000
HEALTH INSURANCE	242,043.67	266,000	225,000	225,000	225,000	0
LIFE INSURANCE	33,805.22	22,000	40,000	40,000	40,000	0
OTHER EMPLOYEE BENEFITS	0.00	2,000	2,000	2,000	2,000	0
RETIREE HEALTH INSURANCE	3,281,586.00	1,638,000	1,638,000	1,803,000	1,803,000	165,000
SAVINGS PLAN	115,155.59	123,000	160,000	163,000	160,000	0
THRIFT PLAN (HORIZONS)	245,866.26	286,000	290,000	320,000	311,000	21,000
UNEMPLOYMENT INSURANCE	26,049.00	58,000	58,000	39,000	39,000	(19,000)
WORKERS' COMPENSATION	998,290.44	1,069,000	1,069,000	1,093,000	1,093,000	24,000
TOTAL S & E B	27,020,252.83	27,941,000	28,877,000	30,950,000	30,784,000	1,907,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	558,032.31	628,000	484,000	600,000	600,000	116,000
CLOTHING & PERSONAL SUPPLIES	95,510.66	125,000	120,000	138,000	127,000	7,000
COMMUNICATIONS	172,318.68	163,000	183,000	583,000	183,000	0
COMPUTING-MAINFRAME	154.87	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	137,414.26	120,000	60,000	120,000	120,000	60,000
COMPUTING-PERSONAL	258.26	15,000	7,000	7,000	7,000	0
CONTRACTED PROGRAM SERVICES	10,905.00	8,000	0	10,000	10,000	10,000
HOUSEHOLD EXPENSE	217,710.12	276,000	249,000	249,000	249,000	0
INFORMATION TECHNOLOGY SERVICES	206,145.00	160,000	57,000	57,000	57,000	0
INSURANCE	3,827.37	4,000	4,000	4,000	4,000	0
MAINTENANCE - BUILDINGS & IMPRV	746,395.13	1,122,000	1,278,000	4,318,000	668,000	(610,000)
MAINTENANCE - EQUIPMENT	27,522.87	16,000	53,000	53,000	53,000	0
MEDICAL DENTAL & LAB SUPPLIES	555,335.24	692,000	1,075,000	939,000	939,000	(136,000)
MEMBERSHIPS	300.00	1,000	2,000	2,000	2,000	0
MISCELLANEOUS EXPENSE	47,760.96	75,000	204,000	176,000	156,000	(48,000)
OFFICE EXPENSE	183,813.55	147,000	214,000	180,000	180,000	(34,000)
PROFESSIONAL SERVICES	821,801.66	899,000	1,064,000	960,000	960,000	(104,000)
PUBLICATIONS & LEGAL NOTICE	2,193.92	4,000	2,000	2,000	2,000	0
RENTS & LEASES - BLDG & IMPRV	56,423.71	60,000	88,000	68,000	88,000	0

ANIMAL CARE AND CONTROL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - EQUIPMENT	66,562.32	50,000	6,000	40,000	40,000	34,000
SMALL TOOLS & MINOR EQUIPMENT	2,304.01	5,000	0	5,000	5,000	5,000
SPECIAL DEPARTMENTAL EXPENSE	958,873.94	1,178,000	939,000	1,139,000	839,000	(100,000)
TECHNICAL SERVICES	56,703.19	87,000	35,000	50,000	35,000	0
TELECOMMUNICATIONS	502,545.87	535,000	663,000	712,000	712,000	49,000
TRAINING	14,666.67	20,000	30,000	30,000	30,000	0
TRANSPORTATION AND TRAVEL	771,354.94	762,000	743,000	750,000	750,000	7,000
UTILITIES	450,040.17	435,000	430,000	435,000	435,000	5,000
TOTAL S & S	6,666,874.68	7,587,000	7,990,000	11,627,000	7,251,000	(739,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	15,144.27	221,000	139,000	139,000	139,000	0
RET-OTHER LONG TERM DEBT	208,079.00	213,000	151,000	283,000	283,000	132,000
TOTAL OTH CHARGES	223,223.27	434,000	290,000	422,000	422,000	132,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ELECTRONIC EQUIPMENT	0.00	137,000	137,000	0	0	(137,000)
MACHINERY EQUIPMENT	9,434.11	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	428,000	428,000	250,000	250,000	(178,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	9,434.11	565,000	565,000	250,000	250,000	(315,000)
TOTAL CAPITAL ASSETS	9,434.11	565,000	565,000	250,000	250,000	(315,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	336,308.63	237,000	296,000	237,000	296,000	0
TOTAL OTH FIN USES	336,308.63	237,000	296,000	237,000	296,000	0
GROSS TOTAL	$ 34,256,093.52	$ 36,764,000	$ 38,018,000	$ 43,486,000	$ 39,003,000	$ 985,000
NET TOTAL	$ 34,256,093.52	$ 36,764,000	$ 38,018,000	$ 43,486,000	$ 39,003,000	$ 985,000
NET COUNTY COST	$ 21,267,474.04	$ 23,330,000	$ 23,359,000	$ 28,827,000	$ 24,344,000	$ 985,000
BUDGETED POSITIONS	356.0	371.0	371.0	389.0	384.0	13.0

Departmental Program Summary

1. Animal Housing

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,351,000	--	4,637,000	4,714,000	99.0
Less Administration	--	--	--	--	--
Net Program Costs	9,351,000	--	4,637,000	4,714,000	99.0

Authority: Mandated program - California Food and Agriculture Sections 30501, 31101, 31105, and 31602 and California Penal Code Section 597.

The program includes: (1) impound, housing, and provision of medical care to stray and abandoned animals; (2) return of licensed, micro-chipped, or tagged animals to owners of record; (3) adoption of available animals to the public, animal rescues, and adoption partners; and (4) emergency sheltering of animals displaced by wildfires or other disasters.

2. Revenue Services (Licensing and Canvassing)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,947,000	--	3,947,000	--	50.0
Less Administration	--	--	--	--	--
Net Program Costs	3,947,000	--	3,947,000	--	50.0

Authority: Mandated program - California Food and Agricultural Code Sections 30801-05, 30952, 31105-08, 31252, 31254, and 32252-53 and Los Angeles County Code Section 10.20.030.

The Licensing program is responsible for the maintenance of new license information and processing of annual renewal notices to animal owners in the unincorporated areas of the County and contract cities.

The Canvassing program performs neighborhood animal license enforcement at residences and other locations in the unincorporated areas of the County and contract cities. Department representatives collect past due licenses, verify rabies vaccination compliance, and perform annual inspections of businesses that care for, sell, or house animals.

3. Field Services (Includes Call Center)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,912,000	--	5,106,000	6,806,000	146.0
Less Administration	--	--	--	--	--
Net Program Costs	11,912,000	--	5,106,000	6,806,000	146.0

Authority: Mandated program - California Food and Agriculture Code Sections 30501, 31101, 31105, and 31602 and California Penal Code Section 597.

Responds to calls in the unincorporated areas of the County and contract cities for the capture and removal of dangerous and aggressive, stray, and unwanted dogs, cats, and other non-wildlife animals. Provides direct customer services including the removal of dead animals from the public and acceptance of relinquished animals. Assists other public service agencies in providing emergency services during natural or man-made disasters.

4. Medical Services (Shelter and Clinic)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,356,000	--	969,000	4,387,000	31.0
Less Administration	--	--	--	--	--
Net Program Costs	5,356,000	--	969,000	4,387,000	31.0

Authority: Mandated program - California Food and Agricultural Code Sections 30501, 30503, 31101, 31105, 31602, and 31751.3.

Provides general medical services to stray, relinquished, and abandoned animals brought in from the field by Animal Control officers and the public. Medical Services provides examinations, vaccinations, deworming, treatment, surgical repair, and surgical sterilization consistent with the Spay and Neuter Program, and services provided by private veterinarians.

5. Special Enforcement (Includes Spay and Neuter Program, Major Case, and Critical Case Processing Unit)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,075,000	--	--	2,075,000	25.0
Less Administration	--	--	--	--	--
Net Program Costs	2,075,000	--	--	2,075,000	25.0

Authority: Spay and Neuter Program: Mandated program - California Food and Agricultural Code Sections 30503 and 31751.3. Major Case Unit: Mandated program - California Food and Agricultural Code Sections 31645 and 31646; California Penal Code Sections 399.5, 597, and 599aa; and Los Angeles County Code Sections 10.20.280, 10.28.020, 10.28.270, and 10.40.010.

The Spay and Neuter Program supports the mandated spaying or neutering of all shelter dogs or cats prior to adoption and the County's mandated program in the unincorporated communities of the County.

The Major Case Unit responds to calls or requests, investigates, and prosecutes incidents of animal cruelty or dangerous animals.

The Critical Case Processing Unit conducts administrative hearings to determine whether offending dogs are potentially dangerous or vicious, and to investigate and process potentially dangerous and vicious dog cases.

6. Administration

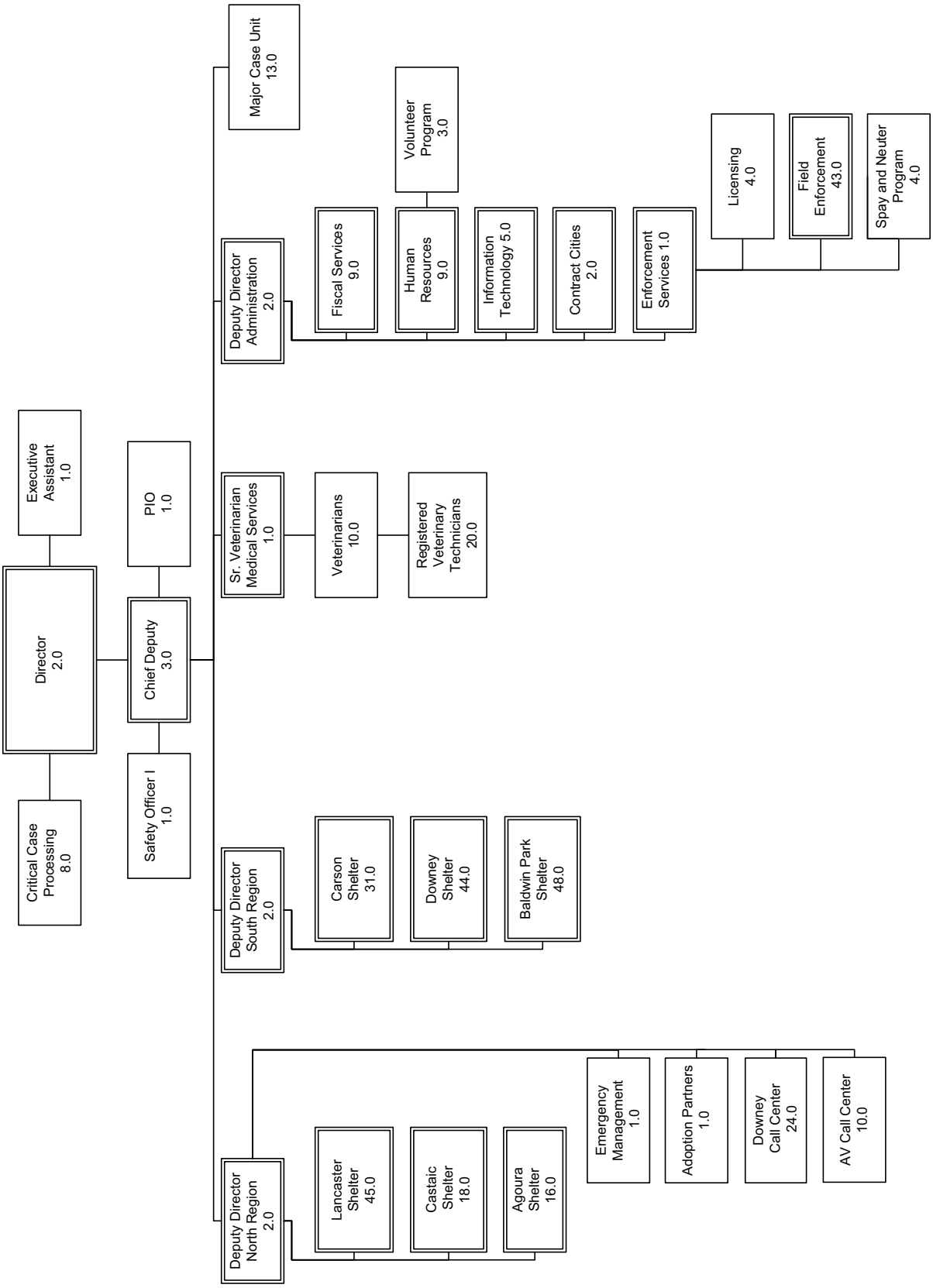
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,362,000	--	--	6,362,000	33.0
Less Administration	--	--	--	--	--
Net Program Costs	6,362,000	--	--	6,362,000	33.0

Authority: Non-mandated, discretionary program.

Administration provides the support required for the ongoing operations of the Department. This includes the executive office, budget and fiscal services, contract development and monitoring, human resources, fleet management, and information technology.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	39,003,000	0	14,659,000	24,344,000	384.0

Department of Animal Care and Control
Marcia Mayeda, Director
FY 2014-15 Recommended Budget Positions = 384.0



Arts Commission

Laura Zucker, Executive Director

Arts Commission Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,317,816.98	$ 1,446,000	$ 1,446,000	$ 1,341,000	$ 1,341,000	$ (105,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 9,920,410.02	$ 10,813,000	$ 10,813,000	$ 14,507,000	$ 11,160,000	$ 347,000
GROSS TOTAL	$ 9,920,410.02	$ 10,813,000	$ 10,813,000	$ 14,507,000	$ 11,160,000	$ 347,000
INTRAFUND TRANSFERS	(672,000.00)	(669,000)	(669,000)	(1,252,000)	(1,022,000)	(353,000)
NET TOTAL	$ 9,248,410.02	$ 10,144,000	$ 10,144,000	$ 13,255,000	$ 10,138,000	$ (6,000)
NET COUNTY COST	$ 7,930,593.04	$ 8,698,000	$ 8,698,000	$ 11,914,000	$ 8,797,000	$ 99,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

To foster excellence, diversity, vitality, understanding, and accessibility of the arts in the County. The Arts Commission provides leadership in cultural services for the County, including information and resources for the community, artists, educators, arts organizations, and municipalities.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a net increase of $99,000 primarily due to restoring funding for the Organizational Grant, unavoidable cost increases, and Board-approved increases in salaries and employee benefits, partially offset by the deletion of one-time funding for the Organizational Grant program and Ford Theatre programs.

Critical/Strategic Planning Initiatives

- Continue a multi-year initiative to implement the Board-adopted *Arts for All* strategic plan to make the arts core in K-12 for 1.7 million students in the County by developing ongoing systems for data collection that will inform *Arts for All* planning processes, as well as provide evidence of changes in arts education offerings in the region over time.
- Institute a number of new systems to improve grants and professional development programs, including the development of new guidelines for the FY 2015-16 Organizational Grant Program.
- Continue implementation of the Master Plan for the current and future facilities of the John Anson Ford Theatres focusing on upgrades to the theatre itself, including amphitheatre stage reconstruction, new retaining walls and landscaping on the hillside, and tenant improvements consisting of additional dressing rooms, a new green room, and Americans with Disabilities Act improvements.
- Implement, through the Los Angeles County Open Spaces District grant funds, a new Civic Art Graffiti Abatement Project which will create innovative arts based projects.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**10,813,000**	**669,000**	**1,446,000**	**8,698,000**	**0.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	146,000	12,000	--	134,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	63,000	6,000	--	57,000	--
3. One-Time funding: Reflects the deletion of one-time funding provided for the Organizational Grant ($200,000), Jazzed and Motivated ($6,000), and Signature Series at the Ford ($375,000).	(581,000)	--	--	(581,000)	--
4. Organizational Grant: Reflects an increase in funding ($400,000) to fully restore the program to $4,518,000 as well as funding to cover the licensing fees for the California Cultural Data Project ($36,000).	436,000	--	--	436,000	--
5. Civic Art: Reflects one-time funding for Art Asset Management and Inventory ($240,000), and project management ($95,000).	335,000	335,000	--	--	--
6. Unavoidable Costs: Reflects funding for unavoidable production cost increases for the Holiday Celebration ($21,000), and minimum wage increases for the Arts Internship program ($14,000) and temporary staff at the Ford Theatre ($18,000).	53,000	--	--	53,000	--
7. Ministerial Adjustments: Reflects appropriation and revenue adjustments for the Arts Education and Civic Art programs based on anticipated revenue changes.	(105,000)	--	(105,000)	--	--
Total Changes	**347,000**	**353,000**	**(105,000)**	**99,000**	**0.0**
2014-15 Recommended Budget	**11,160,000**	**1,022,000**	**1,341,000**	**8,797,000**	**0.0**

Unmet Needs

The Arts Commission's critical unmet needs include additional funding and positions for the Administration, Civic Art, John Anson Ford Theatre and Organizational Grant program as well as full restoration of the Free Concerts program.

ARTS COMMISSION BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 46,000	$ 46,000	$ 46,000	$ 46,000	$ 0
FEDERAL - OTHER	0.00	175,000	175,000	75,000	75,000	(100,000)
MISCELLANEOUS	922,816.98	830,000	830,000	825,000	825,000	(5,000)
STATE - OTHER	15,000.00	15,000	15,000	15,000	15,000	0
TRANSFERS IN	380,000.00	380,000	380,000	380,000	380,000	0
TOTAL REVENUE	$ 1,317,816.98	$ 1,446,000	$ 1,446,000	$ 1,341,000	$ 1,341,000	$ (105,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 2,354,318.86	$ 2,923,000	$ 2,923,000	$ 4,252,000	$ 3,132,000	$ 209,000
CLOTHING & PERSONAL SUPPLIES	94.77	0	0	0	0	0
COMMUNICATIONS	21,569.19	30,000	30,000	30,000	30,000	0
COMPUTING-MAINFRAME	798.14	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	3,000	3,000	3,000	3,000	0
COMPUTING-PERSONAL	5,163.67	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	0.00	4,318,000	4,318,000	6,591,000	4,518,000	200,000
FOOD	644.04	4,000	4,000	4,000	4,000	0
HOUSEHOLD EXPENSE	5,616.00	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	0.00	25,000	25,000	25,000	61,000	36,000
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	15,307.03	35,000	35,000	35,000	35,000	0
MAINTENANCE - EQUIPMENT	158.19	20,000	20,000	20,000	20,000	0
MEDICAL DENTAL & LAB SUPPLIES	2,532.96	0	0	0	0	0
MEMBERSHIPS	5,669.00	4,000	4,000	4,000	4,000	0
MISCELLANEOUS EXPENSE	0.00	36,000	36,000	36,000	36,000	0
OFFICE EXPENSE	20,092.22	20,000	20,000	20,000	20,000	0
PROFESSIONAL SERVICES	7,397,935.51	3,385,000	3,385,000	3,477,000	3,287,000	(98,000)
RENTS & LEASES - EQUIPMENT	12,550.28	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	2,186.07	2,000	2,000	2,000	2,000	0
SPECIAL DEPARTMENTAL EXPENSE	3,215.96	0	0	0	0	0
TECHNICAL SERVICES	22,510.03	0	0	0	0	0
TELECOMMUNICATIONS	29,799.63	0	0	0	0	0
TRANSPORTATION AND TRAVEL	20,248.47	7,000	7,000	7,000	7,000	0
TOTAL S & S	9,920,410.02	10,813,000	10,813,000	14,507,000	11,160,000	347,000
GROSS TOTAL	$ 9,920,410.02	$ 10,813,000	$ 10,813,000	$ 14,507,000	$ 11,160,000	$ 347,000
INTRAFUND TRANSFERS	(672,000.00)	(669,000)	(669,000)	(1,252,000)	(1,022,000)	(353,000)
NET TOTAL	$ 9,248,410.02	$ 10,144,000	$ 10,144,000	$ 13,255,000	$ 10,138,000	$ (6,000)
NET COUNTY COST	$ 7,930,593.04	$ 8,698,000	$ 8,698,000	$ 11,914,000	$ 8,797,000	$ 99,000

Arts Commission - Arts Programs Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,266,049.81	$ 1,346,000	$ 1,346,000	$ 1,341,000	$ 1,341,000	$ (5,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 9,146,862.14	$ 10,044,000	$ 10,044,000	$ 13,255,000	$ 10,138,000	$ 94,000
GROSS TOTAL	$ 9,146,862.14	$ 10,044,000	$ 10,044,000	$ 13,255,000	$ 10,138,000	$ 94,000
NET TOTAL	$ 9,146,862.14	$ 10,044,000	$ 10,044,000	$ 13,255,000	$ 10,138,000	$ 94,000
NET COUNTY COST	$ 7,880,812.33	$ 8,698,000	$ 8,698,000	$ 11,914,000	$ 8,797,000	$ 99,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Arts Commission - Civic Art Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 51,767.17	$ 100,000	$ 100,000	$ 0	$ 0	$ (100,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 773,547.88	$ 769,000	$ 769,000	$ 1,252,000	$ 1,022,000	$ 253,000
GROSS TOTAL	$ 773,547.88	$ 769,000	$ 769,000	$ 1,252,000	$ 1,022,000	$ 253,000
INTRAFUND TRANSFERS	(672,000.00)	(669,000)	(669,000)	(1,252,000)	(1,022,000)	(353,000)
NET TOTAL	$ 101,547.88	$ 100,000	$ 100,000	$ 0	$ 0	$ (100,000)
NET COUNTY COST	$ 49,780.71	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Departmental Program Summary

1. Organizational Grants and Professional Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,922,000	--	16,000	4,906,000	--
Less Administration	--	--	--	--	--
Net Program Costs	4,922,000	--	16,000	4,906,000	--

Authority: Non-mandated, discretionary program.

The program provides financial support, technical assistance, and professional development services to 370 non-profit arts organizations annually. Programs assist and strengthen non-profit organizations and municipal programs to provide arts services to enrich the lives of County residents. All applications undergo a rigorous peer panel review and scoring process to determine the quality of proposed projects and services, which are then approved by the Board. Grantees are provided additional opportunities, which include in-depth leadership training for executive, artistic, and managing directors; workshops on advancement and capacity building topics such as human resources, marketing, board development, and fundraising; grant application workshops; and scholarships for arts administrators to take courses at the Center for Non-profit Management and Long Beach Non-profit Partnership, and to attend local conferences.

2. Arts Internships

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	695,000	--	45,000	650,000	--
Less Administration	--	--	--	--	--
Net Program Costs	695,000	--	45,000	650,000	--

Authority: Non-mandated, discretionary program.

The program provides approximately 125 paid 10-week summer internships for undergraduate college students at 105 performing and literary arts non-profits and municipal arts agencies. In addition, interns participate in an arts summit. This program develops future arts leaders to serve in staff positions, as board members, and volunteers in organizations that provide cultural services to County residents. The program works in partnership with the Getty Foundation, which supports internships in visual arts organizations.

3. Arts Education

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,407,000	--	900,000	507,000	--
Less Administration	--	--	--	--	--
Net Program Costs	1,407,000	--	900,000	507,000	--

Authority: Non-mandated, discretionary program.

The Arts Commission provides leadership for the 2002 Board-adopted *Arts for All*, a countywide collaboration working to create vibrant classrooms, schools, communities, and economies through the inclusion of the arts as core curriculum for each of our 1.6 million public K-12 students. Key strategies include: 1) assisting school districts in planning and implementing arts education; 2) building capacity of both teachers and community artists to deliver high-quality arts instruction; 3) publishing online directories of arts education programs for students and educators; and 4) collecting, analyzing, and sharing data to track progress and inform strategy.

4. Community Programs - John Anson Ford Theatres

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,196,000	--	48,000	1,148,000	--
Less Administration	--	--	--	--	--
Net Program Costs	1,196,000	--	48,000	1,148,000	--

Authority: Non-mandated, discretionary program.

Operates and programs the John Anson Ford Theatres and supports its flagship program, the Ford Amphitheatre Summer Partnership Program, which provides resources to County resident arts organizations and assists them to successfully present performances in its historic 1,200 seat amphitheatre. This appropriation does not reflect earned income, which is deposited in the Ford Theatre Special Development Fund, and contributed income, which is in the budget of the Ford Theatre Foundation, the non-profit fundraising arm of the Ford.

5. Community Programs – Holiday Celebration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	949,000	--	332,000	617,000	--
Less Administration	--	--	--	--	--
Net Program Costs	949,000	--	332,000	617,000	--

Authority: Non-mandated, discretionary program.

The County Holiday Celebration, which celebrated its 54th year in 2013, is a three-hour music and dance production held every December 24th at the Music Center's Dorothy Chandler Pavilion. The show is free to the public and honors the diverse cultures and holiday traditions that are celebrated in the many communities of the County. The Holiday Celebration is broadcast live on KCET and streamed on the Internet and is watched by an estimated one million local viewers. The program is also aired on the Armed Forces Network, bringing the show to United States service men and women living on military bases around the world.

6. Community Programs – Free Concerts in Public Sites

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	30,000	--	--	30,000	--
Less Administration	--	--	--	--	--
Net Program Costs	30,000	--	--	30,000	--

Authority: Non-mandated, discretionary program.

Free Concerts in Public Sites includes concerts and participatory workshops that are free to the public. Events include concerts at non-profit, municipal, and County sites which apply for funding from the Board to support musician fees, and interactive music and dance workshops designed to engage communities in the performing arts by encouraging direct participation in diverse art forms.

7. Civic Art

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,022,000	1,022,000	--	--	--
Less Administration	--	--	--	--	--
Net Program Costs	1,022,000	1,022,000	--	--	--

Authority: Non-mandated, discretionary program.

The program provides leadership in the development of high quality civic spaces by integrating the work of artists into the planning, design, and construction of County infrastructure and facilities. The program encourages innovative approaches to civic art and provides access to artistic experiences of the highest caliber to residents and visitors of the County. It also provides educational resources and ensures stewardship to foster broad public access to artwork owned by the County. The program has developed and maintains the records and inventory for County-owned civic artwork.

8. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	939,000	--	--	939,000	--
Less Administration	--	--	--	--	--
Net Program Costs	939,000	--	--	939,000	--

Authority: Non-mandated, discretionary program.

The administrative unit, which is made up of five staff positions, oversees the Arts Commission's strategic planning, budgeting, private sector fundraising, human resources, information technology (IT), marketing and communications, and provides support for the 15 Arts Commissioners appointed by the Board. This appropriation also includes general administrative and IT supplies.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	11,160,000	1,022,000	1,341,000	8,797,000	0.0

Assessor

John R. Noguez, Assessor

Assessor Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 56,655,005.47	$ 57,436,000	$ 57,986,000	$ 64,296,000	$ 64,296,000	$ 6,310,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 126,382,437.35	$ 127,217,000	$ 131,616,000	$ 138,748,000	$ 136,148,000	$ 4,532,000
SERVICES & SUPPLIES	22,353,352.40	31,258,000	27,295,000	24,065,000	23,937,000	(3,358,000)
OTHER CHARGES	1,516,618.31	1,482,000	1,614,000	1,421,000	1,421,000	(193,000)
CAPITAL ASSETS - EQUIPMENT	140,732.37	636,000	636,000	75,000	25,000	(611,000)
GROSS TOTAL	$ 150,393,140.43	$ 160,593,000	$ 161,161,000	$ 164,309,000	$ 161,531,000	$ 370,000
INTRAFUND TRANSFERS	(86,792.26)	(69,000)	(87,000)	(85,000)	(85,000)	2,000
NET TOTAL	$ 150,306,348.17	$ 160,524,000	$ 161,074,000	$ 164,224,000	$ 161,446,000	$ 372,000
NET COUNTY COST	$ 93,651,342.70	$ 103,088,000	$ 103,088,000	$ 99,928,000	$ 97,150,000	$ (5,938,000)
BUDGETED POSITIONS	1,431.0	1,432.0	1,432.0	1,432.0	1,432.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

To value people and property by creating an accurate and timely assessment roll while delivering exceptional and professional public service with integrity.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a net decrease in NCC of $5.9 million primarily due to the deletion of one-time funding for various automation projects that were completed as part of the Legacy System Replacement Project Phase 1, and to backfill revenues resulting from the loss of the property tax administrative fee (PTAF). The Recommended Budget also includes funding for Board-approved increases in salaries and employee benefits, and unavoidable cost increases associated with the Data Warehouse and Document Imaging projects.

Critical/Strategic Planning Initiatives

The Assessor's Office will continue to:

- Introduce operational efficiencies to improve work activities and public services;
- Define and develop the Legacy System Replacement structure for the Assessor's tax system including all other stakeholder departments;
- Increase the use of social media and the Internet to disseminate critical service messages to the public about Assessor programs and operations;
- Implement the electronic data warehouse and document imaging program as a base step in any Legacy System Replacement effort;
- Recruit, train, and develop additional staff to increase operational effectiveness; and
- Pursue shorter duration projects that automate and improve the assessment process.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**161,161,000**	**87,000**	**57,986,000**	**103,088,000**	**1,432.0**
Critical Issues					
1. Information Technology Systems (ITS): Reflects unavoidable cost increases necessary to maintain existing ITS connected with the Data Warehouse and Document Imaging projects.	342,000	--	--	342,000	--
Other Changes					
1. Salaries and Employee Benefits: Reflects Board-approved increases in salaries and health insurance subsidies.	2,059,000	--	700,000	1,359,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employee Retirement Association's investment portfolio and revised investment return assumptions.	2,051,000	--	1,188,000	863,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	760,000	--	760,000	--	--
4. Unavoidable Costs: Reflects changes in workers' compensation costs partially offset by an anticipated increase in long-term disability.	(62,000)	--	(62,000)	--	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(20,000)	--	(7,000)	(13,000)	--
6. One-Time Funding: Reflects the deletion of one-time funding for automation projects that were completed and to backfill revenues resulting from the loss of PTAF.	(1,134,000)	--	3,731,000	(4,865,000)	--
7. One-Time Funding: Reflects the deletion of one-time funding for information technology training and computer training for employees represented by the SEIU Local 721 as approved by the Joint Labor Management Committee.	(300,000)	--	--	(300,000)	--
8. One-Time Funding Legacy System Replacement Phase 1: Reflects the deletion of one-time funding for the Legacy System Replacement Project Phase 1.	(2,774,000)	--	--	(2,774,000)	--
9. One-Time Funding Appraisers: Reflects the deletion of one-time funding for the Appraiser Trainee Superclass to meet the Department's critical appraisal production needs.	(276,000)	--	--	(276,000)	--
10. One-Time Funding Property Tax Administration Program (PTAP): Reflects the deletion of one-time funding to reimburse the PTAP fund.	(274,000)	--	--	(274,000)	--
11. Intrafund Changes: Reflects a net decrease in services and supplies primarily due to an anticipated lower demand for auction books, partially offset by a projected increase in CoreLogic and Datatrace licenses.	(2,000)	(2,000)	--	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
12. PTAP Transfer: Reflects the continuation of a one-time transfer of PTAP funds to meet increased workloads in FY 2014-15.	--	--	--	--	--
Total Changes	**370,000**	**(2,000)**	**6,310,000**	**(5,938,000)**	**0.0**
2014-15 Recommended Budget	**161,531,000**	**85,000**	**64,296,000**	**97,150,000**	**1,432.0**

ASSESSOR BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 52,804,606.69	$ 53,906,000	$ 50,925,000	$ 56,380,000	$ 56,380,000	$ 5,455,000
AUDITING AND ACCOUNTING FEES	5,214.00	5,000	11,000	11,000	11,000	0
CHARGES FOR SERVICES - OTHER	1,924.49	2,000	3,000	3,000	3,000	0
COURT FEES & COSTS	1,740.00	1,000	1,000	1,000	1,000	0
FORFEITURES & PENALTIES	2,729,023.99	2,118,000	1,064,000	1,807,000	1,807,000	743,000
LEGAL SERVICES	0.00	0	10,000	10,000	10,000	0
MISCELLANEOUS	434,213.71	1,065,000	982,000	1,098,000	1,098,000	116,000
OTHER SALES	182,367.08	172,000	172,000	168,000	168,000	(4,000)
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	64,663.05	71,000	80,000	80,000	80,000	0
RECORDING FEES	1,339.73	1,000	1,000	1,000	1,000	0
ROYALTIES	95,546.73	95,000	70,000	70,000	70,000	0
STATE - OTHER	334,366.00	0	4,667,000	4,667,000	4,667,000	0
TOTAL REVENUE	$ 56,655,005.47	$ 57,436,000	$ 57,986,000	$ 64,296,000	$ 64,296,000	$ 6,310,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 81,438,983.39	$ 81,447,000	$ 86,397,000	$ 89,057,000	$ 86,457,000	$ 60,000
CAFETERIA BENEFIT PLANS	16,906,317.22	17,224,000	16,818,000	18,515,000	18,515,000	1,697,000
COUNTY EMPLOYEE RETIREMENT	7,646,295.48	14,353,000	14,002,000	16,079,000	16,079,000	2,077,000
DENTAL INSURANCE	426,438.30	428,000	443,000	443,000	443,000	0
DEPENDENT CARE SPENDING ACCOUNTS	212,387.00	209,000	242,000	242,000	242,000	0
DISABILITY BENEFITS	929,624.83	929,000	984,000	998,000	998,000	14,000
FICA (OASDI)	1,066,682.15	1,074,000	1,141,000	1,141,000	1,141,000	0
HEALTH INSURANCE	478,280.17	506,000	467,000	467,000	467,000	0
LIFE INSURANCE	153,040.25	167,000	339,000	339,000	339,000	0
OTHER EMPLOYEE BENEFITS	(600.00)	0	1,000	1,000	1,000	0
RETIREE HEALTH INSURANCE	13,489,072.00	6,785,000	6,140,000	6,900,000	6,900,000	760,000
SAVINGS PLAN	150,743.81	157,000	337,000	337,000	337,000	0
THRIFT PLAN (HORIZONS)	2,154,773.20	2,451,000	2,695,000	2,695,000	2,695,000	0
UNEMPLOYMENT INSURANCE	19,327.00	32,000	46,000	46,000	46,000	0
WORKERS' COMPENSATION	1,311,072.55	1,455,000	1,564,000	1,488,000	1,488,000	(76,000)
TOTAL S & E B	126,382,437.35	127,217,000	131,616,000	138,748,000	136,148,000	4,532,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,053,474.15	1,094,000	999,000	1,111,000	1,111,000	112,000
CLOTHING & PERSONAL SUPPLIES	0.00	0	1,000	1,000	1,000	0
COMMUNICATIONS	32,188.11	35,000	33,000	33,000	33,000	0
COMPUTING-MAINFRAME	1,328,769.00	1,369,000	1,550,000	1,562,000	1,562,000	12,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,261,969.31	1,763,000	1,906,000	1,697,000	1,691,000	(215,000)
COMPUTING-PERSONAL	663,340.77	1,511,000	1,944,000	963,000	963,000	(981,000)
HOUSEHOLD EXPENSE	20,497.72	41,000	45,000	45,000	45,000	0
INFORMATION TECHNOLOGY SERVICES	2,966,038.00	4,632,000	5,013,000	3,375,000	3,375,000	(1,638,000)
INFORMATION TECHNOLOGY-SECURITY	14,187.00	4,000	9,000	4,000	4,000	(5,000)
INSURANCE	44,087.19	29,000	174,000	27,000	27,000	(147,000)
MAINTENANCE - BUILDINGS & IMPRV	3,587,453.14	4,754,000	3,730,000	3,841,000	3,741,000	11,000

ASSESSOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - EQUIPMENT	206,006.76	276,000	258,000	271,000	271,000	13,000
MEDICAL DENTAL & LAB SUPPLIES	278.13	1,000	1,000	1,000	1,000	0
MEMBERSHIPS	6,422.50	8,000	9,000	9,000	9,000	0
MISCELLANEOUS EXPENSE	10,581.39	15,000	17,000	17,000	17,000	0
OFFICE EXPENSE	1,034,315.61	870,000	770,000	770,000	770,000	0
PROFESSIONAL SERVICES	831,262.61	515,000	827,000	556,000	534,000	(293,000)
RENTS & LEASES - BLDG & IMPRV	2,566,427.34	2,611,000	2,739,000	2,667,000	2,667,000	(72,000)
RENTS & LEASES - EQUIPMENT	25,291.28	60,000	98,000	67,000	67,000	(31,000)
SPECIAL DEPARTMENTAL EXPENSE	1,276.21	18,000	1,000	1,000	1,000	0
TECHNICAL SERVICES	198,584.19	211,000	227,000	232,000	232,000	5,000
TELECOMMUNICATIONS	1,575,823.66	6,009,000	1,651,000	1,780,000	1,780,000	129,000
TRAINING	350,016.92	550,000	550,000	188,000	188,000	(362,000)
TRANSPORTATION AND TRAVEL	1,273,011.45	1,547,000	1,454,000	1,454,000	1,454,000	0
UTILITIES	3,302,049.96	3,335,000	3,289,000	3,393,000	3,393,000	104,000
TOTAL S & S	22,353,352.40	31,258,000	27,295,000	24,065,000	23,937,000	(3,358,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	17,962.60	77,000	78,000	70,000	70,000	(8,000)
RET-OTHER LONG TERM DEBT	1,498,522.67	1,404,000	1,531,000	1,346,000	1,346,000	(185,000)
TAXES & ASSESSMENTS	133.04	1,000	5,000	5,000	5,000	0
TOTAL OTH CHARGES	1,516,618.31	1,482,000	1,614,000	1,421,000	1,421,000	(193,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	140,732.37	636,000	636,000	75,000	25,000	(611,000)
TOTAL CAPITAL ASSETS	140,732.37	636,000	636,000	75,000	25,000	(611,000)
GROSS TOTAL	$ 150,393,140.43	$ 160,593,000	$ 161,161,000	$ 164,309,000	$ 161,531,000	$ 370,000
INTRAFUND TRANSFERS	(86,792.26)	(69,000)	(87,000)	(85,000)	(85,000)	2,000
NET TOTAL	$ 150,306,348.17	$ 160,524,000	$ 161,074,000	$ 164,224,000	$ 161,446,000	$ 372,000
NET COUNTY COST	$ 93,651,342.70	$ 103,088,000	$ 103,088,000	$ 99,928,000	$ 97,150,000	$ (5,938,000)
BUDGETED POSITIONS	1,431.0	1,432.0	1,432.0	1,432.0	1,432.0	0.0

Departmental Program Summary

1. Appraisals

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	90,312,000	47,000	35,236,000	55,029,000	786.0
Less Administration	--	--	--	--	--
Net Program Costs	90,312,000	47,000	35,236,000	55,029,000	786.0

Authority: Mandated program - Article XIII of the State Constitution and the California Revenue and Taxation Code.

The primary function of this program is to appraise real estate properties that undergo a change of ownership or are subject to new construction or a change in market conditions, as well as to appraise business personal properties. This includes well over 2.3 million parcels throughout the County and over 300,000 business properties, which together have a revenue-producing assessment value of slightly over $1.0 trillion. This program also provides public service throughout the Assessor's Office. The district offices also handle approximately 194,000 telephone calls a year and assist nearly 58,000 taxpayers in person.

2. Roll Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	47,361,000	24,000	18,554,000	28,783,000	414.0
Less Administration	--	--	--	--	--
Net Program Costs	47,361,000	24,000	18,554,000	28,783,000	414.0

Authority: Mandated program - Article XIII of the State Constitution and the California Revenue and Taxation Code.

This program is responsible for processing transfers and new construction permits; providing advice on legal and ownership matters to staff; creating and maintaining over 3,141 map books; processing property tax exemptions; serving as the nucleus of the Assessor's public information efforts; and handling over 159,000 telephone calls, of which 117,389 were public service issues and 42,132 were ownership issues. In addition, the Ownership Division received 59,314 inquiries related to ownership.

3. Information Technology

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,132,000	7,000	5,135,000	4,990,000	112.0
Less Administration	--	--	--	--	--
Net Program Costs	10,132,000	7,000	5,135,000	4,990,000	112.0

Authority: Mandated program - Article XIII of the State Constitution and the California Revenue and Taxation Code.

This program is responsible for the development, support and production of the Department's automated systems. It is composed of a highly technical group of analysts, programmers, and production operations specialists who manage systems in a multi-platform and multi-discipline environment. Key activities include developing the annual tax roll, facilitating solutions in response to tax law changes, and supporting customers and technical contract management through the Help Desk. This program also supports its multi-departmental property tax websites, which provided information on assessments, taxation, and appeals to over 4.2 million visitors in 2013.

4. Administration

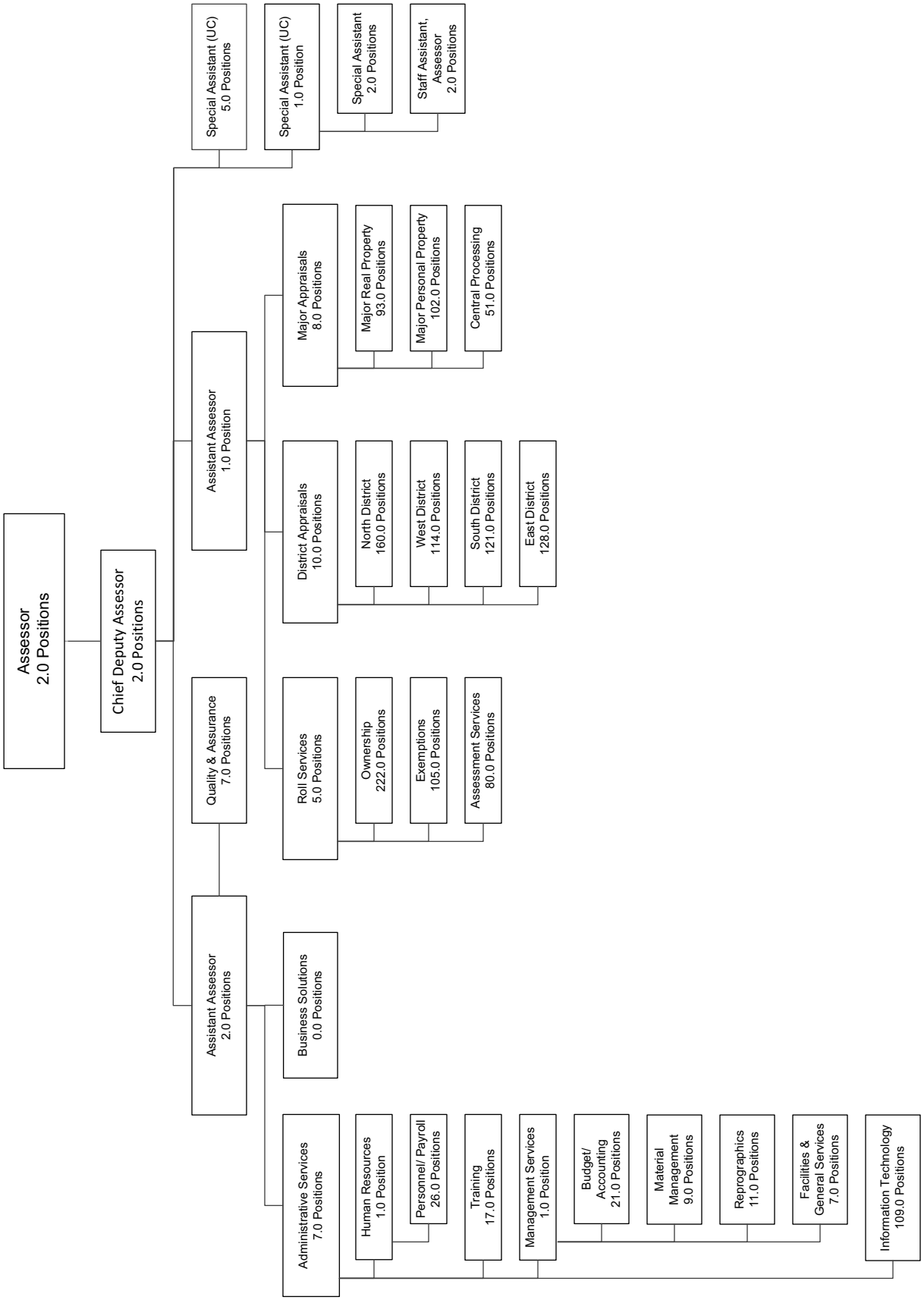
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	13,726,000	7,000	5,371,000	8,348,000	120.0
Less Administration	--	--	--	--	--
Net Program Costs	13,726,000	7,000	5,371,000	8,348,000	120.0

Authority: Non-mandated, discretionary program.

This program consists of the executive office, which provides leadership and direction, budget services, accounting, human resources, and facilities and general services, as well as the reprographics and materials management sections, which provide administrative support to the Department.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	161,531,000	85,000	64,296,000	97,150,000	1,432.0

OFFICE OF THE ASSESSOR
JOHN R. NOGUEZ, ASSESSOR
FY 2014-15 Recommended Budget Positions = 1,432.0



Auditor-Controller

John Naimo, Acting Auditor-Controller

Auditor-Controller Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 19,455,452.69	$ 18,023,000	$ 18,633,000	$ 19,544,000	$ 19,514,000	$ 881,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 61,752,175.65	$ 64,096,000	$ 69,185,000	$ 74,213,000	$ 73,046,000	$ 3,861,000
SERVICES & SUPPLIES	14,096,891.68	15,432,000	16,005,000	15,219,000	15,032,000	(973,000)
OTHER CHARGES	165,332.26	192,000	230,000	230,000	230,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	19,000	19,000	19,000	19,000	0
GROSS TOTAL	$ 76,014,399.59	$ 79,739,000	$ 85,439,000	$ 89,681,000	$ 88,327,000	$ 2,888,000
INTRAFUND TRANSFERS	(38,691,964.19)	(40,482,000)	(44,466,000)	(46,655,000)	(46,655,000)	(2,189,000)
NET TOTAL	$ 37,322,435.40	$ 39,257,000	$ 40,973,000	$ 43,026,000	$ 41,672,000	$ 699,000
NET COUNTY COST	$ 17,866,982.71	$ 21,234,000	$ 22,340,000	$ 23,482,000	$ 22,158,000	$ (182,000)
BUDGETED POSITIONS	592.0	603.0	603.0	620.0	610.0	7.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

The Auditor-Controller provides the County with financial leadership and expert advice on a wide range of fiscal matters, and advocates for financial integrity and accountability in all County business practices. Responsibilities include statutory duties outlined in Sections 26880 and 26900 of the California Government Code; establishing County fiscal and internal control policies and procedures; operating eCAPS and eHR, the County's integrated accounting, disbursing, procurement, purchasing, time collection, and payroll systems; administering the countywide payroll; conducting audits and fraud investigations of departments, employees, and contractors; responding to requests by the Board for special reviews, investigations, and analyses; providing fiscal, payroll, and procurement services for 18 client departments in a shared services environment; monitoring social services contracts; performing mandated property tax functions, including extending property tax rolls, apportioning property tax allocations to taxing entities, including Successor Agencies and issuing property tax refunds due to property value reductions; disbursing warrants to vendors, judgment recipients, and claimants; and providing system development and support to a variety of countywide financial systems.

In addition, the Auditor-Controller provides the State and other agencies with mandated reports including the Comprehensive Annual Financial Report.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a decrease in NCC of $0.2 million primarily due to the elimination of one-time carryover funding, partially offset by Board-approved increases in salaries and employee benefits. The Recommended Budget also includes a net increase of 7.0 revenue-offset positions to address departmental workload increases associated with Joint Powers Authorities (JPAs), Community Redevelopment Agency (CRA) Dissolution, and the Department of Children and Family Services (DCFS) group home and foster family agency audits.

Critical/Strategic Planning Initiatives

The Auditor-Controller advocates for fiscal responsibility and service excellence through various initiatives, including:

- Ensuring public trust in County government by implementing the Board-approved annual audit plan and conducting investigations of fraud and malfeasance;
- Working with the Chief Executive Office to fully fund compliance audits and enhancing service delivery by ensuring that such services can be provided in a manner consistent with government and accounting industry standards and best practices for audit independence;
- Ongoing enhancement of eCAPS and the Advantage eHR suite of applications to centralize and consolidate the County's financial management, reporting, human resources, and talent management functions;
- Improving the fiscal accountability of social services contractors by resolving issues related to federal recovery of questioned costs, ensuring auditor access to contractor records and continuing to enhance the Contractor's Manual to ensure compliance with contract terms and conditions;
- Promoting use of direct deposit to pay vendors, thereby reducing the County's reliance on check disbursements;
- Advocating for development of an integrated, enterprise Property Tax System to replace aging, obsolete and inefficient legacy applications that require high levels of staff and technical support; and
- Promoting County efficiency initiatives such as eForms, the Countywide Contracting Process Improvement Plan, and case management systems.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**85,439,000**	**44,466,000**	**18,633,000**	**22,340,000**	**603.0**
New/Expanded Programs					
1. JPAs: Reflects the addition of 1.0 position in the Accounting Division to address increased workload associated with newly added JPAs.	96,000	--	96,000	--	1.0
2. CRA: Reflects the addition of 1.0 position in the Tax Division to address increased workload associated with the CRA Dissolution.	109,000	--	109,000	--	1.0
3. Legislation and eTAX Support: Reflects the deletion of 3.0 positions in exchange for 2.0 higher-level positions in the Tax Division to assist in the implementation of new legislation and the development of an integrated property tax system.	(9,000)	--	(9,000)	--	(1.0)
4. Human Resources Support: Reflects the addition of 1.0 position to manage the exams process and increased workload.	88,000	88,000	--	--	1.0
5. DCFS Group Home and Foster Family Agency Audits: Reflects the addition of 5.0 positions to perform audits of DCFS group homes and foster family agencies.	516,000	516,000	--	--	5.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,203,000	1,102,000	486,000	615,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	675,000	344,000	143,000	188,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	174,000	124,000	50,000	--	--
4. Unavoidable Costs: Reflects changes in workers' compensation costs partially offset by decreases in long-term disability and unemployment insurance.	19,000	13,000	6,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
5. Measure U: Reflects the deletion of one-time carryover funding for Measure U.	(983,000)	--	--	(983,000)	--
6. San Fernando Valley Council of Governments (SFCOG): Reflects the deletion of one-time funding to finance one-time administrative costs associated with services provided to the SFCOG.	--	2,000	--	(2,000)	--
Total Changes	**2,888,000**	**2,189,000**	**881,000**	**(182,000)**	**7.0**
2014-15 Recommended Budget	**88,327,000**	**46,655,000**	**19,514,000**	**22,158,000**	**610.0**

Unmet Needs

The Auditor-Controller's unmet needs include: 1) restoration of training funding; 2) staff to address increases in workload, changes in legislation, and new projects; 3) staff to perform critical audits for General Fund departments at the level determined by the Auditor-Controller's countywide risk assessment; and 4) ensuring central funding for integrated, enterprise Property Tax System (estimated cost: $70.0 million over several years).

AUDITOR-CONTROLLER BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 7,930,422.28	$ 7,139,000	$ 7,381,000	$ 7,180,000	$ 7,150,000	$ (231,000)
AUDITING AND ACCOUNTING FEES	8,076,027.49	7,382,000	7,755,000	8,809,000	8,809,000	1,054,000
CHARGES FOR SERVICES - OTHER	2,562,758.36	2,365,000	2,345,000	2,386,000	2,386,000	41,000
CIVIL PROCESS SERVICES	136,634.08	125,000	145,000	155,000	155,000	10,000
FEDERAL AID - MENTAL HEALTH	313,490.15	349,000	349,000	349,000	349,000	0
MISCELLANEOUS	417,524.33	409,000	405,000	405,000	405,000	0
STATE - 2011 REALIGNMENT REVENUE	0.00	254,000	253,000	260,000	260,000	7,000
STATE - OTHER	18,596.00	0	0	0	0	0
TOTAL REVENUE	$ 19,455,452.69	$ 18,023,000	$ 18,633,000	$ 19,544,000	$ 19,514,000	$ 881,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 39,551,482.70	$ 40,327,000	$ 45,293,000	$ 48,115,000	$ 47,262,000	$ 1,969,000
CAFETERIA BENEFIT PLANS	7,168,102.28	7,744,000	7,593,000	8,374,000	8,226,000	633,000
COUNTY EMPLOYEE RETIREMENT	3,857,731.60	7,502,000	7,498,000	8,333,000	8,243,000	745,000
DENTAL INSURANCE	191,841.37	191,000	151,000	151,000	151,000	0
DEPENDENT CARE SPENDING ACCOUNTS	62,440.75	62,000	89,000	89,000	89,000	0
DISABILITY BENEFITS	552,188.79	244,000	250,000	246,000	246,000	(4,000)
FICA (OASDI)	539,783.74	561,000	492,000	666,000	651,000	159,000
HEALTH INSURANCE	1,811,893.37	1,963,000	1,968,000	1,968,000	1,968,000	0
LIFE INSURANCE	121,358.56	44,000	39,000	39,000	39,000	0
OTHER EMPLOYEE BENEFITS	840.00	7,000	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	5,377,887.00	2,767,000	2,767,000	2,941,000	2,941,000	174,000
SAVINGS PLAN	1,080,973.92	1,186,000	1,576,000	1,624,000	1,596,000	20,000
THRIFT PLAN (HORIZONS)	1,093,285.92	1,136,000	1,101,000	1,276,000	1,243,000	142,000
UNEMPLOYMENT INSURANCE	9,243.00	13,000	13,000	8,000	8,000	(5,000)
WORKERS' COMPENSATION	333,122.65	349,000	349,000	377,000	377,000	28,000
TOTAL S & E B	61,752,175.65	64,096,000	69,185,000	74,213,000	73,046,000	3,861,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	508,299.79	390,000	378,000	469,000	469,000	91,000
COMMUNICATIONS	32,528.12	28,000	27,000	30,000	30,000	3,000
COMPUTING-MAINFRAME	3,117,735.63	1,965,000	2,406,000	1,713,000	1,713,000	(693,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	96,142.00	236,000	243,000	340,000	340,000	97,000
COMPUTING-PERSONAL	216,944.88	204,000	270,000	132,000	132,000	(138,000)
INFORMATION TECHNOLOGY SERVICES	2,019,893.23	2,731,000	2,784,000	3,105,000	3,105,000	321,000
INSURANCE	24,371.01	87,000	54,000	87,000	87,000	33,000
MAINTENANCE - BUILDINGS & IMPRV	1,278,388.65	1,203,000	1,188,000	1,399,000	1,399,000	211,000
MAINTENANCE - EQUIPMENT	116,272.45	133,000	121,000	182,000	182,000	61,000
MEDICAL DENTAL & LAB SUPPLIES	0.00	1,000	0	0	0	0
MEMBERSHIPS	11,169.00	13,000	15,000	13,000	13,000	(2,000)
MISCELLANEOUS EXPENSE	7,555.44	48,000	48,000	48,000	48,000	0
OFFICE EXPENSE	1,198,470.02	1,265,000	1,377,000	1,331,000	1,286,000	(91,000)
PROFESSIONAL SERVICES	1,712,654.36	3,250,000	3,208,000	2,225,000	2,225,000	(983,000)
RENTS & LEASES - BLDG & IMPRV	1,346,480.79	1,381,000	1,379,000	1,425,000	1,425,000	46,000
RENTS & LEASES - EQUIPMENT	6,408.70	7,000	7,000	7,000	7,000	0

AUDITOR-CONTROLLER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
SMALL TOOLS & MINOR EQUIPMENT	83.24	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	339.28	0	0	0	0	0
TECHNICAL SERVICES	275,613.45	287,000	338,000	341,000	341,000	3,000
TELECOMMUNICATIONS	637,771.80	632,000	650,000	647,000	647,000	(3,000)
TRAINING	60,484.93	69,000	48,000	190,000	48,000	0
TRANSPORTATION AND TRAVEL	68,293.97	87,000	88,000	90,000	90,000	2,000
UTILITIES	1,360,990.94	1,415,000	1,376,000	1,445,000	1,445,000	69,000
TOTAL S & S	14,096,891.68	15,432,000	16,005,000	15,219,000	15,032,000	(973,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	648.05	25,000	25,000	45,000	45,000	20,000
RET-OTHER LONG TERM DEBT	164,639.22	167,000	205,000	185,000	185,000	(20,000)
TAXES & ASSESSMENTS	44.99	0	0	0	0	0
TOTAL OTH CHARGES	165,332.26	192,000	230,000	230,000	230,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	0.00	19,000	19,000	19,000	19,000	0
TOTAL CAPITAL ASSETS	0.00	19,000	19,000	19,000	19,000	0
GROSS TOTAL	$ 76,014,399.59	$ 79,739,000	$ 85,439,000	$ 89,681,000	$ 88,327,000	$ 2,888,000
INTRAFUND TRANSFERS	(38,691,964.19)	(40,482,000)	(44,466,000)	(46,655,000)	(46,655,000)	(2,189,000)
NET TOTAL	$ 37,322,435.40	$ 39,257,000	$ 40,973,000	$ 43,026,000	$ 41,672,000	$ 699,000
NET COUNTY COST	$ 17,866,982.71	$ 21,234,000	$ 22,340,000	$ 23,482,000	$ 22,158,000	$ (182,000)
BUDGETED POSITIONS	592.0	603.0	603.0	620.0	610.0	7.0

Departmental Program Summary

1. Accounting and Reporting

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,466,000	1,452,000	1,802,000	5,212,000	65.0
Less Administration	--	--	--	--	--
Net Program Costs	8,466,000	1,452,000	1,802,000	5,212,000	65.0

Authority: Mandated program - United States Government Code Title 26; State Controller Office of Management and Budget (OMB) A-87 and A-133; State Constitution, Section 24, Article 13; California Government Code various Titles; California Education Codes 41760.2, and 84207; California Revenue and Taxation Code 4653; and County Code 5.02.

The program maintains control over the County's accounting and budget functions, including enforcing budgetary controls over budget units; monitors and reports the County's cash position; prepares legally-required financial reports; prepares the Countywide Cost Allocation Plan; and allocates interest among treasury pool participants; and per legal agreement serves as controller for JPAs and non-profit corporations. This program provides procedural and technical guidance on various financial matters such as general accounting, cost accounting, and capital assets accounting. Comprehensive financial reporting is prepared relative to the Board directives, legal mandates, and compliance with Generally Accepted Accounting Principles.

2. Auditing and Reporting

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,698,000	5,539,000	1,331,000	1,828,000	61.0
Less Administration	--	--	--	--	--
Net Program Costs	8,698,000	5,539,000	1,331,000	1,828,000	61.0

Authority: Mandated program - California Government Code Sections 26909, 26923, 29321.1, 25252.6 and 25250; California Welfare and Institutions Code 275; California Revenue and Taxation Code 4108.5; and County Code Sections 2.10 and 16.62.

The program performs financial, compliance, management and performance audits; oversees contracts for audit services for all County departments; and responds immediately to all Board special requests for investigations or audits.

3. Countywide Contract Monitoring

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,061,000	8,315,000	--	(254,000)	58.0
Less Administration	--	--	--	--	--
Net Program Costs	8,061,000	8,315,000	--	(254,000)	58.0

Authority: Non-mandated, discretionary program.

The program performs monitoring of County contractors in seven social services programs. The program also provides training and other technical support to the social services departments' contract monitoring operations.

4. Countywide Disbursements Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,148,000	5,110,000	255,000	1,783,000	57.0
Less Administration	--	--	--	--	--
Net Program Costs	7,148,000	5,110,000	255,000	1,783,000	57.0

Authority: Mandated program – California Government Code Sections 911, 6001, 5.40, 5.42, 26390, 29741-29742, 29800-29803, 29806 and 29850-29853; California Welfare and Institutions Code Section 15000; and County Codes 2.10 and 408.020.

The program is responsible for issuing (mailing) payments on behalf of all County departments and certain special districts. The program is also responsible for retaining supporting payment records (e.g., warrant registers and negotiated warrants, etc.) to support expenditure information.

5. Countywide Payroll Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,921,000	6,786,000	998,000	(863,000)	37.0
Less Administration	--	--	--	--	--
Net Program Costs	6,921,000	6,786,000	998,000	(863,000)	37.0

Authority: Mandated program - United States Government Code Title 26; California Government Code Sections 11550-11563, 28101-28160, 30051-30056, and 30061; and County Code Titles 5 and 6, and Title 2, Section 2.10.020.

The program prepares and accounts for the County employee payroll and related employee benefits. This program is also responsible for implementing pay practices negotiated with bargaining units, withholding both mandatory and voluntary deductions, and withholding earnings payable to various creditors and agencies for garnishments, federal and State tax levies, and child support.

6. Office of County Investigations (OCI), Children's Group Home Ombudsman, and Health Insurance Portability and Accountability Act (HIPAA) Privacy

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,740,000	4,060,000	413,000	267,000	28.0
Less Administration	--	--	--	--	--
Net Program Costs	4,740,000	4,060,000	413,000	267,000	28.0

OCI

Authority: Mandated program - United States Federal Sentencing Guidelines Section 8B2.1(b)(5); California Penal Code Section 830.13; and County Code Section 2.10.

The OCI is responsible for conducting criminal and administrative investigations of misconduct and fraud by County employees, contractors, and vendors. The OCI responds immediately to all Board special requests for investigations, and investigates, and reports on allegations of fraud reported to the County Fraud Hotline or other referrals. In addition, OCI provides countywide consulting services, policy development, training, and fraud monitoring and prevention services.

Children's Group Home Ombudsman

Authority: Non-mandated, discretionary program.

The Children's Group Home Ombudsman serves as an advocate and problem solver for children placed in group homes who believe that their personal rights have been violated. The Ombudsman is independent from the agencies that place children in homes. Children are encouraged to contact the Ombudsman, who will conduct a thorough investigation of the issues that are raised, if needed, and provide assistance in resolving problems.

HIPAA Privacy

Authority: Mandated program – The federal HIPAA and Health Information Technology for Economic Clinical Health (HITECH) Act Privacy Rule (45 CFR Parts 160, 162 and 164) became effective April 14, 2003 and September 23, 2009, respectively.

The HIPAA Compliance Unit maintains oversight of and provides guidance to the County's HIPAA-covered and Memorandum of Understanding (MOU) departments. The principal activities of the HIPAA Compliance Unit are: liaison to the United States Department of Health and Human Services Office for Civil Rights; implement the HIPAA and HITECH privacy regulations to the covered and MOU departments; audit covered departments to ensure compliance; develop and update policies and procedures in order to maintain compliance with the regulations; investigate complaints and breaches; ensure departments train workforce members on HIPAA and HITECH regulations; coordinate efforts with the Chief Information Office on HIPAA/HITECH Security Rule matters; and provide periodic reports to the Board.

7. Shared Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,391,000	3,344,000	--	5,047,000	90.0
Less Administration	--	--	--	--	--
Net Program Costs	8,391,000	3,344,000	--	5,047,000	90.0

Authority: Non-mandated, discretionary program.

Shared Services provides a consolidated business processing center for accounts payable, accounts receivable, grants accounting, procurement and payroll functions and delivers optimum service in a cost-effective, high-quality manner, enhancing overall organizational effectiveness. These services are currently provided to 18 County departments.

8. Systems Programs (Countywide Information Technology (IT) Development and Maintenance, and IT Network and Personal Computer (PC) Support Services)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,796,000	11,734,000	2,794,000	2,268,000	99.0
Less Administration	--	--	--	--	--
Net Program Costs	16,796,000	11,734,000	2,794,000	2,268,000	99.0

Countywide IT Development and Maintenance

Authority: Mandated program support for separately reported, mandated programs (i.e., Accounting and Reporting, Property Tax, Countywide Payroll, and Disbursements Programs).

The program develops, installs, and maintains automated systems which support operations of the Department and provide business services for all other departments through countywide programs which include the following major automated systems: eCAPS; eHR; Secured Tax Roll System; and Countywide Timekeeping and Personnel/Payroll System; welfare/foster care systems; trust; disbursement; and property tax systems.

IT Network and PC Support Services (ITS)

Authority: Non-mandated, discretionary program.

While ITS is not specifically mandated, its many functions support the performance of both mandated and non-mandated programs. ITS develops, installs, and maintains the departmental network of servers and desktop computers; monitors network connectivity; implements and maintains various software applications relating to messaging and office productivity; implements backup and disaster recovery procedures to ensure business continuity; implements security features mandated by the Chief Information Security Officer; and supports the Administration Program.

9. Property Tax

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	12,526,000	227,000	10,947,000	1,352,000	84.0
Less Administration	--	--	--	--	--
Net Program Costs	12,526,000	227,000	10,947,000	1,352,000	84.0

Authority: Mandated program - State Controller OMB 87; California Government Code Sections 30051-30056 and 30067; California Revenue and Taxation Code Sections 75, 1647-49, 4655, 4658, 5102, and 5452-5454; and California Health and Safety Code Division 24.

The program determines property tax allocations; distributes and accounts for property taxes collected; and issues overpayment refunds to taxpayers. Throughout the year, additions and changes to the tax roll are processed which result in new or corrected tax bills or refunds. Taxes once collected are apportioned and distributed to nearly 2,300 local agencies (one percent general tax levy, debt service, and direct assessment accounts) including the County, cities, school districts, education revenue augmentation fund, special districts, and successor agencies.

10. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,580,000	88,000	974,000	5,518,000	31.0
Less Administration	--	--	--	--	--
Net Program Costs	6,580,000	88,000	974,000	5,518,000	31.0

Authority: Non-mandated, discretionary program.

The program provides executive oversight and administrative support to the operations of the Department. This program includes the executive office and support staff, departmental budgeting, accounting, personnel/payroll, training and recruiting, emergency planning, procurement, strategic planning, master agreement functions, facilities management, efficiency initiative coordination, and special projects.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	88,327,000	46,655,000	19,514,000	22,158,000	610.0

Auditor-Controller - Integrated Applications Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 4,836,000.00	$ 5,150,000	$ 5,150,000	$ 5,150,000	$ 5,150,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 55,695,910.03	$ 57,667,000	$ 60,112,000	$ 45,467,000	$ 45,467,000	$ (14,645,000)
GROSS TOTAL	$ 55,695,910.03	$ 57,667,000	$ 60,112,000	$ 45,467,000	$ 45,467,000	$ (14,645,000)
INTRAFUND TRANSFERS	(22,411,640.00)	(23,644,000)	(23,644,000)	(23,644,000)	(23,644,000)	0
NET TOTAL	$ 33,284,270.03	$ 34,023,000	$ 36,468,000	$ 21,823,000	$ 21,823,000	$ (14,645,000)
NET COUNTY COST	$ 28,448,270.03	$ 28,873,000	$ 31,318,000	$ 16,673,000	$ 16,673,000	$ (14,645,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

The Auditor-Controller – Integrated Applications budget includes the costs associated with the development and operation of enterprise applications managed by the Auditor-Controller. The current budget reflects funding for costs associated with the eCAPS/eHR Project and other enterprise applications. eCAPS is the County's integrated financial application that includes accounting, budget, disbursement, procurement, inventory, vendor self-service, contracts, grant lifecycle management, and cost accounting. eHR is the integration of countywide human resources applications for payroll, timekeeping, personnel administration, position control, recruitment, mileage reimbursement, manager self-service, and other functions. In the future, other Auditor-Controller managed enterprise applications will be included in this budget.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a net decrease of $14.6 million primarily due to the elimination of one-time funding for contract, development, and maintenance costs associated with the enterprise system.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**60,112,000**	**23,644,000**	**5,150,000**	**31,318,000**	**0.0**
Other Changes					
1. eCAPS/eHR Project: Reflects the deletion of one-time funding of $15.8 million primarily for service level agreement, County operating costs, and accelerated eCAPS project deliverables, partially offset by one-time funding of $0.7 million for facilities costs.	(15,174,000)	--	--	(15,174,000)	--
2. eCAPS/eHR Support: Reflects the addition of one-time funding primarily for the third-year eCAPS/eHR support that 1.0 Senior Accounting Systems Analyst and 4.0 Accounting Systems Analyst II positions provide to County departments. These costs will be billed from the Auditor-Controller operating budget and funding will be revisited after FY 2014-15.	529,000	--	--	529,000	--
Total Changes	**(14,645,000)**	**0**	**0**	**(14,645,000)**	**0.0**
2014-15 Recommended Budget	**45,467,000**	**23,644,000**	**5,150,000**	**16,673,000**	**0.0**

Auditor-Controller - Transportation Clearing Account Budget Summary

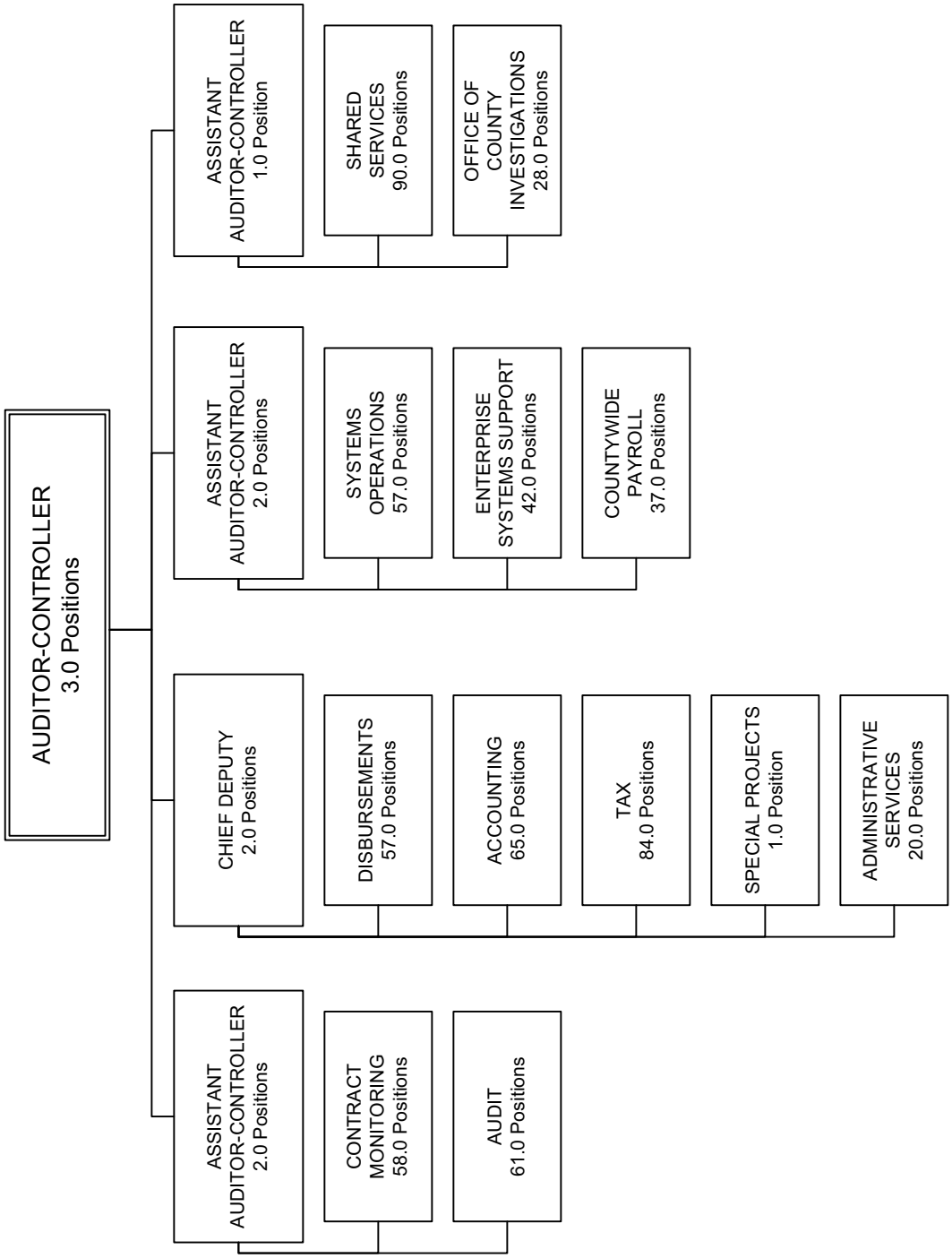
CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 20,748,228.78	$ 19,500,000	$ 26,000,000	$ 23,000,000	$ 23,000,000	$ (3,000,000)
S & S EXPENDITURE DISTRIBUTION	(20,751,665.49)	(19,500,000)	(26,000,000)	(23,000,000)	(23,000,000)	3,000,000
TOTAL S & S	(3,436.71)	0	0	0	0	0
GROSS TOTAL	$ (3,436.71)	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ (3,436.71)	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ (3,436.71)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

2014-15 Budget Message

The Transportation Clearing Account is a central receiving point for charges for transportation costs incurred by departments. All charges are then distributed to the appropriate departments leaving this budget unit with no net appropriation. The 2014-15 Recommended Budget reflects a decrease in appropriation from the 2013-14 Final Adopted Budget primarily due to the completion of the Transit Access Pass (TAP) program conversion from the traditional paper based bus passes and anticipated expenditure trends.

DEPARTMENT OF AUDITOR-CONTROLLER
JOHN NAIMO, ACTING AUDITOR-CONTROLLER
FY 2014-15 Recommended Budget Positions = 610.0



Beaches and Harbors

Gary Jones, Acting Director

Beaches and Harbors Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 80,284,296.36	$ 67,566,000	$ 62,280,000	$ 63,505,000	$ 63,505,000	$ 1,225,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 19,516,086.55	$ 20,698,000	$ 22,380,000	$ 23,616,000	$ 23,616,000	$ 1,236,000
SERVICES & SUPPLIES	15,949,956.95	15,628,000	15,144,000	15,337,000	15,337,000	193,000
OTHER CHARGES	2,933,252.95	3,278,000	3,477,000	3,632,000	3,632,000	155,000
CAPITAL ASSETS - EQUIPMENT	1,482,984.42	90,000	90,000	95,000	95,000	5,000
OTHER FINANCING USES	9,954,279.00	4,086,000	4,086,000	4,086,000	4,086,000	0
GROSS TOTAL	$ 49,836,559.87	$ 43,780,000	$ 45,177,000	$ 46,766,000	$ 46,766,000	$ 1,589,000
INTRAFUND TRANSFERS	(344,116.09)	(37,000)	(5,000)	(5,000)	(5,000)	0
NET TOTAL	$ 49,492,443.78	$ 43,743,000	$ 45,172,000	$ 46,761,000	$ 46,761,000	$ 1,589,000
NET COUNTY COST	$ (30,791,852.58)	$ (23,823,000)	$ (17,108,000)	$ (16,744,000)	$ (16,744,000)	$ 364,000
BUDGETED POSITIONS	257.0	282.0	282.0	286.0	286.0	4.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	RECREATION FACILITIES

Mission Statement

Caring for your coast in a sustainable manner by providing clean, safe, and accessible public urban beaches and Marina del Rey harbor while promoting quality of life, economic vitality, boating and other recreational opportunities.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a $0.4 million net increase in NCC primarily attributable to increases in Board-approved salaries and employee benefits, offset with the deletion of one-time funding. The Recommended Budget includes the addition of 1.0 Account Clerk I, 1.0 Senior Clerk, 1.0 Contract Monitor, Recreational Services and 1.0 Planner positions, offset with projected increases in Beach and Marina revenues. The Department increased funding for security services, LAC-CAL equipment, Marina marketing and programing, offset with projected increases in Beach and Marina revenues. The Recommended Budget also reflects a budget realignment based on historical experience and anticipated requirements.

Critical/Strategic Planning Initiatives

Implementation of the County's and Department's Strategic Plans will accomplish the following outcomes: 1) visitors to the beaches and Marina del Rey will experience world renowned recreational opportunities and quality customer service through accessible, clean, attractive and safe facilities; and 2) Marina boaters, visitors and residents will enjoy experiencing the County's "Crown Jewel" through redeveloped leasehold properties and beautiful and well-maintained public amenities.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**45,177,000**	**5,000**	**62,280,000**	**(17,108,000)**	**282.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	539,000	--	--	539,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	209,000	--	--	209,000	--
3. Unavoidable Costs: Reflects an increase in retiree health insurance, workers' compensation, and long-term disability, and a decrease in unemployment insurance costs based on historical experience. This adjustment is offset by a projected increase in Marina revenue.	155,000	--	155,000	--	--
4. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	24,000	--	--	24,000	--
5. One-time Funding: Reflects the deletion of one-time funding of $75,000 for parking citation devices, and $166,000 for the automated fuel management system.	(241,000)	--	--	(241,000)	--
6. Transient Occupancy Tax: Reflects the reversal of funding for transient occupancy tax (TOT) increase collected from Marina del Ray hotels over the FY 2011-12 base level. Funding will be added back during the Supplemental Changes phase based on the updated TOT collected.	(167,000)	--	--	(167,000)	--
7. New Positions: Reflects the addition of 1.0 Account Clerk I, 1.0 Senior Clerk, and 1.0 Contract Monitor, Recreational Services positions to monitor special events and filming operations on the beaches and in Marina del Rey, and 1.0 Planner position to handle the Marina del Rey Total Maximum Daily Load Program. This adjustment is offset by projected increases in Beach and Marina revenues.	333,000	--	333,000	--	4.0
8. Chace Park Recreational Programs: Reflects an increase in services and supplies for security services by Sheriff's Deputy and various programs at Burton Chace Park, offset by a projected increase in Marina revenue.	199,000	--	199,000	--	--
9. Marketing and Promotions: Reflects an increase in funding to promote various programs in the Marina, and for a graphic design contract, offset by a projected increase in Marina revenue.	110,000	--	110,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
10. Other Budget Changes: Primarily reflects funding for Marina programing cost increases and LAC-CAL equipment, offset with projected increases of Beach and Marina revenues. Also reflects budgetary realignments based on historical experience and anticipated requirements.	428,000	--	428,000	--	--
Total Changes	**1,589,000**	**0**	**1,225,000**	**364,000**	**4.0**
2014-15 Recommended Budget	**46,766,000**	**5,000**	**63,505,000**	**(16,744,000)**	**286.0**

BEACHES AND HARBORS BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ 260,600.00	$ 150,000	$ 150,000	$ 200,000	$ 200,000	$ 50,000
CHARGES FOR SERVICES - OTHER	15,302,159.07	14,714,000	14,772,000	14,815,000	14,815,000	43,000
CONSTRUCTION PERMITS	181,931.57	160,000	145,000	181,000	181,000	36,000
INTEREST	51,497.58	21,000	24,000	9,000	9,000	(15,000)
MISCELLANEOUS	852,720.54	265,000	265,000	265,000	265,000	0
OTHER LICENSES & PERMITS	63,354.87	28,000	25,000	25,000	25,000	0
OTHER SALES	13,739,426.47	5,250,000	0	0	0	0
PLANNING & ENGINEERING SERVICES	1,143.73	7,000	0	0	0	0
RENTS & CONCESSIONS	48,544,578.39	46,158,000	45,999,000	47,160,000	47,160,000	1,161,000
SALE OF CAPITAL ASSETS	14,301.41	13,000	0	0	0	0
STATE - OTHER	28,000.00	0	0	0	0	0
STATE AID - CONSTRUCTION	63,674.23	0	0	0	0	0
TRANSFERS IN	308,000.00	0	0	0	0	0
VEHICLE CODE FINES	872,908.50	800,000	900,000	850,000	850,000	(50,000)
TOTAL REVENUE	$ 80,284,296.36	$ 67,566,000	$ 62,280,000	$ 63,505,000	$ 63,505,000	$ 1,225,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 11,907,992.63	$ 12,858,000	$ 14,444,000	$ 14,858,000	$ 14,858,000	$ 414,000
CAFETERIA BENEFIT PLANS	2,787,852.83	3,025,000	2,840,000	3,217,000	3,217,000	377,000
COUNTY EMPLOYEE RETIREMENT	1,125,743.09	2,131,000	2,200,000	2,460,000	2,460,000	260,000
DENTAL INSURANCE	64,106.23	70,000	38,000	48,000	48,000	10,000
DEPENDENT CARE SPENDING ACCOUNTS	16,498.00	14,000	23,000	23,000	23,000	0
DISABILITY BENEFITS	207,038.04	153,000	223,000	230,000	230,000	7,000
FICA (OASDI)	161,806.14	183,000	181,000	184,000	184,000	3,000
HEALTH INSURANCE	220,885.02	240,000	324,000	324,000	324,000	0
LIFE INSURANCE	33,837.98	34,000	38,000	43,000	43,000	5,000
OTHER EMPLOYEE BENEFITS	6,300.00	5,000	10,000	10,000	10,000	0
RETIREE HEALTH INSURANCE	2,056,179.00	1,035,000	1,030,000	1,144,000	1,144,000	114,000
SAVINGS PLAN	117,335.05	119,000	137,000	140,000	140,000	3,000
THRIFT PLAN (HORIZONS)	234,488.78	257,000	298,000	307,000	307,000	9,000
UNEMPLOYMENT INSURANCE	12,324.00	12,000	26,000	19,000	19,000	(7,000)
WORKERS' COMPENSATION	563,699.76	562,000	568,000	609,000	609,000	41,000
TOTAL S & E B	19,516,086.55	20,698,000	22,380,000	23,616,000	23,616,000	1,236,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	808,172.69	755,000	569,000	569,000	569,000	0
CLOTHING & PERSONAL SUPPLIES	91,266.45	86,000	113,000	113,000	113,000	0
COMMUNICATIONS	196,677.16	133,000	107,000	107,000	107,000	0
COMPUTING-MAINFRAME	5,175.54	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	53,344.88	65,000	84,000	84,000	84,000	0
COMPUTING-PERSONAL	70,932.08	64,000	72,000	72,000	72,000	0
CONTRACTED PROGRAM SERVICES	0.00	0	50,000	50,000	50,000	0
FOOD	7,134.52	4,000	0	0	0	0
HOUSEHOLD EXPENSE	384,338.45	439,000	179,000	179,000	179,000	0
INFORMATION TECHNOLOGY SERVICES	28,564.80	56,000	129,000	129,000	129,000	0
INSURANCE	38,513.48	10,000	12,000	12,000	12,000	0

BEACHES AND HARBORS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - BUILDINGS & IMPRV	4,320,993.73	3,205,000	3,337,000	3,337,000	3,337,000	0
MAINTENANCE - EQUIPMENT	336,905.73	682,000	568,000	407,000	407,000	(161,000)
MEDICAL DENTAL & LAB SUPPLIES	74,504.54	2,000	3,000	3,000	3,000	0
MEMBERSHIPS	11,016.26	6,000	6,000	6,000	6,000	0
MISCELLANEOUS EXPENSE	15,642.40	24,000	12,000	12,000	12,000	0
OFFICE EXPENSE	185,396.37	135,000	175,000	175,000	175,000	0
PROFESSIONAL SERVICES	1,082,527.18	1,462,000	1,552,000	1,552,000	1,552,000	0
RENTS & LEASES - BLDG & IMPRV	5,705.60	2,000	12,000	12,000	12,000	0
RENTS & LEASES - EQUIPMENT	140,628.50	154,000	98,000	98,000	98,000	0
SMALL TOOLS & MINOR EQUIPMENT	174,281.43	149,000	88,000	88,000	88,000	0
SPECIAL DEPARTMENTAL EXPENSE	2,151,266.44	2,102,000	1,999,000	2,163,000	2,163,000	164,000
TECHNICAL SERVICES	2,669,552.08	2,913,000	3,049,000	3,239,000	3,239,000	190,000
TELECOMMUNICATIONS	385,230.38	552,000	426,000	426,000	426,000	0
TRAINING	82,598.41	85,000	96,000	96,000	96,000	0
TRANSPORTATION AND TRAVEL	1,667,507.12	1,577,000	1,528,000	1,528,000	1,528,000	0
UTILITIES	962,080.73	966,000	880,000	880,000	880,000	0
TOTAL S & S	15,949,956.95	15,628,000	15,144,000	15,337,000	15,337,000	193,000
OTHER CHARGES						
INTEREST ON NOTES & WARRANTS	813,741.36	814,000	844,000	844,000	844,000	0
JUDGMENTS & DAMAGES	62,550.12	130,000	130,000	130,000	130,000	0
RET-OTHER LONG TERM DEBT	2,018,964.18	2,289,000	2,464,000	2,619,000	2,619,000	155,000
TAXES & ASSESSMENTS	37,997.29	45,000	39,000	39,000	39,000	0
TOTAL OTH CHARGES	2,933,252.95	3,278,000	3,477,000	3,632,000	3,632,000	155,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	50,000	50,000	55,000	55,000	5,000
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	228,921.50	0	0	0	0	0
ELECTRONIC EQUIPMENT	635,361.09	40,000	40,000	40,000	40,000	0
MANUFACTURED/PREFABRICATED STRUCTURE	9,155.36	0	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	43,962.43	0	0	0	0	0
PARK/RECREATION EQUIPMENT	32,482.00	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	533,102.04	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	1,482,984.42	90,000	90,000	95,000	95,000	5,000
TOTAL CAPITAL ASSETS	1,482,984.42	90,000	90,000	95,000	95,000	5,000
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	9,954,279.00	4,086,000	4,086,000	4,086,000	4,086,000	0
TOTAL OTH FIN USES	9,954,279.00	4,086,000	4,086,000	4,086,000	4,086,000	0
GROSS TOTAL	$ 49,836,559.87	$ 43,780,000	$ 45,177,000	$ 46,766,000	$ 46,766,000	$ 1,589,000
INTRAFUND TRANSFERS	(344,116.09)	(37,000)	(5,000)	(5,000)	(5,000)	0
NET TOTAL	$ 49,492,443.78	$ 43,743,000	$ 45,172,000	$ 46,761,000	$ 46,761,000	$ 1,589,000
NET COUNTY COST	$ (30,791,852.58)	$ (23,823,000)	$ (17,108,000)	$ (16,744,000)	$ (16,744,000)	$ 364,000
BUDGETED POSITIONS	257.0	282.0	282.0	286.0	286.0	4.0

Departmental Program Summary

1. Marina

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	18,072,000	--	46,713,000	(28,641,000)	59.0
Less Administration	*1,661,000*	--	--	*1,661,000*	*17.0*
Net Program Costs	16,411,000	--	46,713,000	(30,302,000)	42.0

Authority: Non-mandated, discretionary program.

Manage, develop, operate, maintain and promote the County-owned Marina del Rey, a public asset managed as a public-private partnership with land owned by the County and ground leased to private investors, including professional real estate oversight of the Marina, development, maintenance and operation of public areas (e.g., public launch ramp, guest docks, parking lots); Marina permit issuance; and repair and improvement of infrastructure.

2. Beach

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	28,096,000	5,000	16,792,000	11,299,000	226.0
Less Administration	*4,032,000*	--	--	*4,032,000*	*44.0*
Net Program Costs	24,064,000	5,000	16,792,000	7,267,000	182.0

Authority: Non-mandated, discretionary program.

Manage, develop, operate, maintain and promote 25 miles of County-owned or operated beaches, including concession, parking and use permit administration, and beach maintenance (refuse removal, restroom cleaning, sand maintenance, landscaping, and facility repairs).

3. Water Awareness, Training, Education, Recreation Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	598,000	--	--	598,000	1.0
Less Administration	--	--	--	--	--
Net Program Costs	598,000	--	--	598,000	1.0

Authority: Non-mandated, discretionary program.

Educate the County's youth in organized activities which provide skills, knowledge, and personal experiences in ocean and beach safety, with special emphasis on recruiting youth with limited access or opportunities to engage in beach and harbor activities.

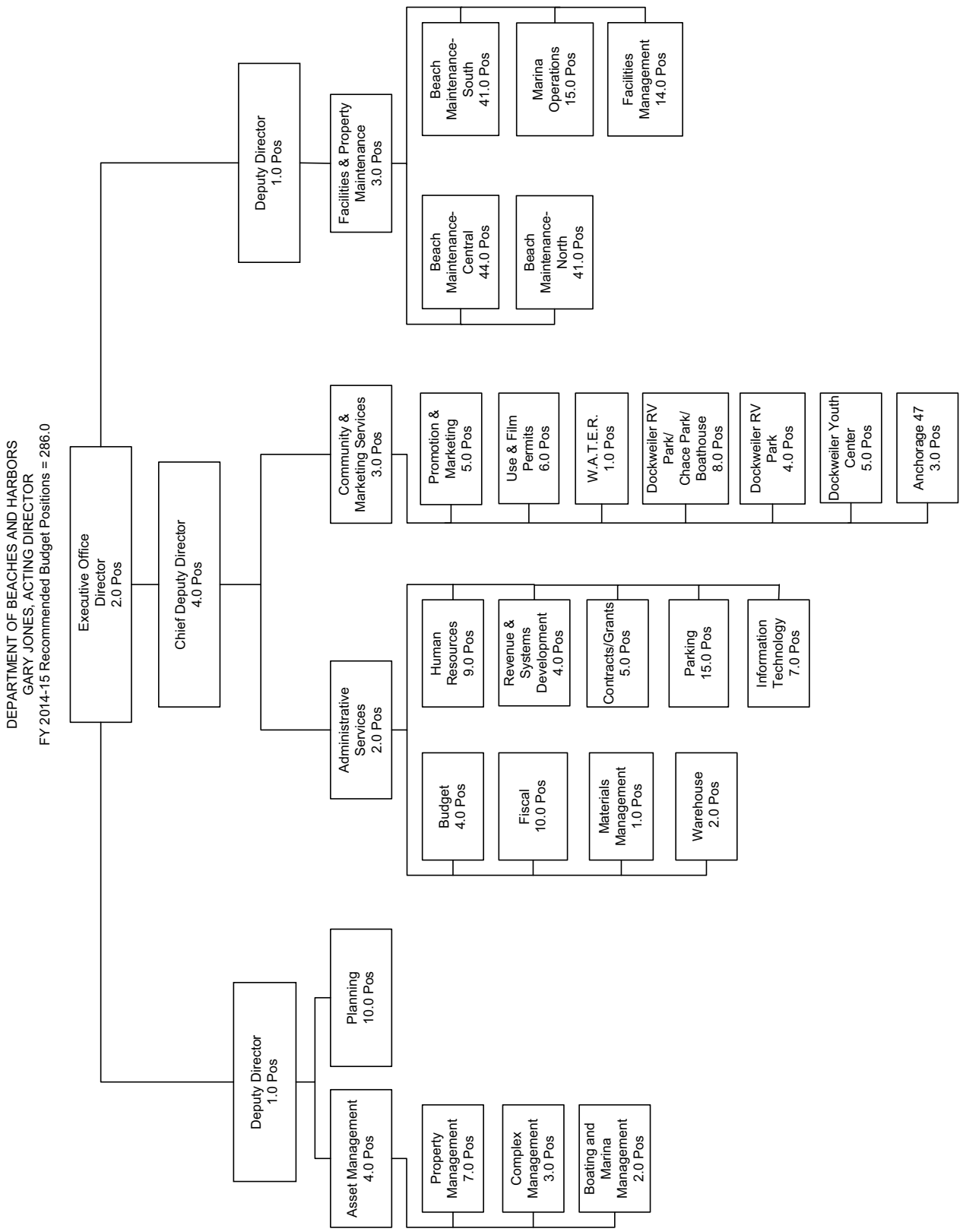
4. Administrative

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,693,000	--	--	5,693,000	61.0
Less Administration	--	--	--	--	--
Net Program Costs	5,693,000	--	--	5,693,000	61.0

Authority: Non-mandated, discretionary program.

Provide administrative support required for the ongoing operation of the Department, which includes executive management staff, human resources, accounts receivable and fiscal services, budgeting, information technology, materials management, contracts and grants, legislation, parking, and auditing.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	46,766,000	5,000	63,505,000	(16,744,000)	286.0


DEPARTMENT OF BEACHES AND HARBORS
GARY JONES, ACTING DIRECTOR
FY 2014-15 Recommended Budget Positions = 286.0
Executive Office Director 2.0 Pos
Chief Deputy Director 4.0 Pos
Deputy Director 1.0 Pos
Facilities & Property Maintenance 3.0 Pos
Beach Maintenance-South 41.0 Pos
Marina Operations 15.0 Pos
Facilities Management 14.0 Pos
Beach Maintenance-Central 44.0 Pos
Beach Maintenance-North 41.0 Pos
Community & Marketing Services 3.0 Pos
Promotion & Marketing 5.0 Pos
Use & Film Permits 6.0 Pos
W.A.T.E.R. 1.0 Pos
Dockweiler RV Park/ Chace Park/ Boathouse 8.0 Pos
Dockweiler RV Park 4.0 Pos
Dockweiler Youth Center 5.0 Pos
Anchorage 47 3.0 Pos
Administrative Services 2.0 Pos
Human Resources 9.0 Pos
Revenue & Systems Development 4.0 Pos
Contracts/Grants 5.0 Pos
Parking 15.0 Pos
Information Technology 7.0 Pos
Budget 4.0 Pos
Fiscal 10.0 Pos
Materials Management 1.0 Pos
Warehouse 2.0 Pos
Deputy Director 1.0 Pos
Planning 10.0 Pos
Asset Management 4.0 Pos
Property Management 7.0 Pos
Complex Management 3.0 Pos
Boating and Marina Management 2.0 Pos

Board of Supervisors

Sachi A. Hamai, Executive Officer

Board of Supervisors Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 8,189,352.00	$ 12,397,000	$ 12,164,000	$ 12,361,000	$ 12,363,000	$ 199,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 47,403,527.02	$ 50,435,000	$ 50,323,000	$ 53,562,000	$ 53,591,000	$ 3,268,000
SERVICES & SUPPLIES	45,675,173.05	57,880,000	111,644,000	113,543,000	112,199,000	555,000
S & S EXPENDITURE DISTRIBUTION	(8,916,913.00)	(9,170,000)	(9,170,000)	(9,522,000)	(9,522,000)	(352,000)
TOTAL S & S	36,758,260.05	48,710,000	102,474,000	104,021,000	102,677,000	203,000
OTHER CHARGES	193,811.74	298,000	298,000	298,000	303,000	5,000
CAPITAL ASSETS - EQUIPMENT	307,966.08	271,000	235,000	260,000	235,000	0
OTHER FINANCING USES	182,000.00	125,000	125,000	125,000	125,000	0
GROSS TOTAL	$ 84,845,564.89	$ 99,839,000	$ 153,455,000	$ 158,266,000	$ 156,931,000	$ 3,476,000
INTRAFUND TRANSFERS	(19,799,010.29)	(21,488,000)	(21,488,000)	(22,625,000)	(22,061,000)	(573,000)
NET TOTAL	$ 65,046,554.60	$ 78,351,000	$ 131,967,000	$ 135,641,000	$ 134,870,000	$ 2,903,000
NET COUNTY COST	$ 56,857,202.60	$ 65,954,000	$ 119,803,000	$ 123,280,000	$ 122,507,000	$ 2,704,000
BUDGETED POSITIONS	358.0	366.0	366.0	375.0	368.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	LEGISLATIVE AND ADMINISTRATIVE

Mission Statement

The Board of Supervisors (Board), as the governing body of the County, enacts ordinances, directs overall operation of County departments and districts, and oversees the delivery of services within the County.

The Executive Office of the Board (Executive Office) provides a full range of administrative support to the Board. The mission of the Executive Office is, by 2018, to be recognized as the County's leading department providing innovative and efficient government services through quality information and customer service.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects the current levels necessary to provide efficient and responsive delivery of services to the Board and the public. The overall NCC increase of $2.7 million is primarily due to Board-approved increases in salaries and employee benefits and restorations of funding for community programs, partially offset by deletions of carryover funding for the Information Systems Advisory Body (ISAB).

Critical/Strategic Planning Initiatives

The Executive Office is in the process of implementing its strategic plan, in alignment with the County's Strategic Plan, with multiple goals for FY 2014-15. Resources are needed to achieve those goals which continue to focus on the use of technology-driven services.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**153,455,000**	**21,488,000**	**12,164,000**	**119,803,000**	**366.0**
New/Expanded Programs					
1. Los Angeles Coliseum Commission: Reflects funding for 2.0 positions to provide support to the Commission as approved by the Board on October 8, 2013, fully offset by revenue and a decrease in services and supplies.	145,000	--	145,000	--	2.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,956,000	156,000	7,000	1,793,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	760,000	66,000	2,000	692,000	--
3. Retiree Health: Reflects a projected increase in retiree health insurance premiums.	268,000	268,000	--	--	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends as well as unemployment insurance costs based on historical experience.	34,000	34,000	--	--	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and budget claiming guidelines (2CFR Section 225).	5,000	--	--	5,000	--
6. ISAB: Reflects the deletion of carryover funding.	(500,000)	--	--	(500,000)	--
7. Community Programs: Reflects the restoration of funding from the First District provided to the Department of Community and Senior Services for Community Centers ($12,000), Department of Parks and Recreation for Casa Cultura ($17,000), Whittier School District ($650,000), and Bassett Unified ($150,000), partially offset by funding provided to the Public Library for the Pico Rivera Library ($173,000).	656,000	--	--	656,000	--
8. Community Programs: Reflects the restoration of funding from the Third District provided to the Arts Commission related to the Inside Out Writers Fund ($177,000), partially offset by the deletion of one-time funding for the LA Opera Opening Night Simulcast ($169,000).	8,000	--	--	8,000	--
9. Community Programs: Reflects the restoration of funding from the Fourth District provided to the Probation Department to support anti-gang efforts.	50,000	--	--	50,000	--
10. Proprietorship Program: Reflects an increase in building proprietorship costs ($352,000), fully offset by an expenditure distribution to tenant departments.	--	--	--	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
11. Ministerial Adjustments: Reflects adjustments to appropriation, intrafund transfers, and revenue based on actual experience.	94,000	49,000	45,000	--	--
Total Changes	**3,476,000**	**573,000**	**199,000**	**2,704,000**	**2.0**
2014-15 Recommended Budget	**156,931,000**	**22,061,000**	**12,363,000**	**122,507,000**	**368.0**

Unmet Needs

The Department's unmet needs include the restoration of a curtailment taken in FY 2010-11 due to the County's structural deficit, increases to fund services received from other County departments, and various staffing requests to enhance operational efficiency and service delivery.

BOARD OF SUPERVISORS BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 1,325,808.00	$ 1,125,000	$ 1,126,000	$ 1,126,000	$ 1,126,000	$ 0
BUSINESS LICENSES	9,400.00	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	646,121.99	1,390,000	1,390,000	1,143,000	1,143,000	(247,000)
CIVIL PROCESS SERVICES	87,864.75	96,000	96,000	115,000	115,000	19,000
COURT FEES & COSTS	195.00	0	0	0	0	0
ELECTION SERVICES	0.00	0	0	431,000	431,000	431,000
FEDERAL - OTHER	794,794.33	1,050,000	1,050,000	1,050,000	1,050,000	0
INTEREST	5,079.71	1,000	0	0	0	0
MISCELLANEOUS	4,819,475.84	6,794,000	6,561,000	6,798,000	6,798,000	237,000
SALE OF CAPITAL ASSETS	12,074.88	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	110,886.00	1,065,000	1,065,000	1,072,000	1,074,000	9,000
STATE - OTHER	377,651.50	826,000	826,000	576,000	576,000	(250,000)
TRANSFERS IN	0.00	50,000	50,000	50,000	50,000	0
TOTAL REVENUE	$ 8,189,352.00	$ 12,397,000	$ 12,164,000	$ 12,361,000	$ 12,363,000	$ 199,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 30,825,709.60	$ 33,288,000	$ 33,210,000	$ 34,855,000	$ 34,378,000	$ 1,168,000
CAFETERIA BENEFIT PLANS	4,955,434.94	5,116,000	5,102,000	5,373,000	5,311,000	209,000
COUNTY EMPLOYEE RETIREMENT	2,961,782.18	5,590,000	5,574,000	6,441,000	6,365,000	791,000
DENTAL INSURANCE	127,958.30	100,000	100,000	100,000	100,000	0
DEPENDENT CARE SPENDING ACCOUNTS	38,336.75	38,000	38,000	38,000	38,000	0
DISABILITY BENEFITS	393,862.35	65,000	65,000	68,000	68,000	3,000
FICA (OASDI)	423,944.76	347,000	346,000	370,000	363,000	17,000
HEALTH INSURANCE	2,024,036.26	1,977,000	1,977,000	1,977,000	2,664,000	687,000
LIFE INSURANCE	169,967.17	63,000	63,000	63,000	63,000	0
OTHER EMPLOYEE BENEFITS	13,536.61	0	0	0	0	0
RETIREE HEALTH INSURANCE	3,754,244.00	1,824,000	1,824,000	2,092,000	2,092,000	268,000
SAVINGS PLAN	781,916.74	1,049,000	1,046,000	1,111,000	1,093,000	47,000
THRIFT PLAN (HORIZONS)	707,042.98	716,000	716,000	781,000	763,000	47,000
UNEMPLOYMENT INSURANCE	9,804.00	31,000	31,000	36,000	36,000	5,000
WORKERS' COMPENSATION	215,950.38	231,000	231,000	257,000	257,000	26,000
TOTAL S & E B	47,403,527.02	50,435,000	50,323,000	53,562,000	53,591,000	3,268,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	3,578,647.71	3,023,000	3,023,000	3,072,000	3,052,000	29,000
CLOTHING & PERSONAL SUPPLIES	123,119.40	0	0	0	0	0
COMMUNICATIONS	902,714.49	465,000	465,000	865,000	865,000	400,000
COMPUTING-MAINFRAME	165,580.32	9,000	9,000	9,000	9,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,738,534.44	1,415,000	1,415,000	1,415,000	1,415,000	0
COMPUTING-PERSONAL	4,742,298.69	4,452,000	4,449,000	4,562,000	4,562,000	113,000
CONTRACTED PROGRAM SERVICES	9,128,987.08	19,445,000	73,330,000	75,217,000	74,044,000	714,000
FOOD	21,570.46	0	0	0	0	0
HOUSEHOLD EXPENSE	59,429.82	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	2,386,912.60	6,386,000	6,386,000	5,554,000	5,486,000	(900,000)
INSURANCE	33,577.69	50,000	50,000	50,000	50,000	0

BOARD OF SUPERVISORS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - BUILDINGS & IMPRV	7,576,755.21	7,534,000	7,534,000	7,842,000	7,842,000	308,000
MAINTENANCE - EQUIPMENT	7,971.48	6,000	6,000	6,000	6,000	0
MEDICAL DENTAL & LAB SUPPLIES	1,552.49	0	0	0	0	0
MEMBERSHIPS	11,156.37	2,000	2,000	2,000	2,000	0
MISCELLANEOUS EXPENSE	141,727.14	150,000	150,000	150,000	150,000	0
OFFICE EXPENSE	983,918.57	650,000	616,000	805,000	805,000	189,000
PROFESSIONAL SERVICES	3,185,905.82	5,134,000	5,050,000	4,987,000	4,964,000	(86,000)
PUBLICATIONS & LEGAL NOTICE	582,031.74	414,000	414,000	375,000	375,000	(39,000)
RENTS & LEASES - BLDG & IMPRV	1,298,076.11	1,161,000	1,161,000	1,161,000	1,161,000	0
RENTS & LEASES - EQUIPMENT	344,458.51	200,000	200,000	200,000	200,000	0
SMALL TOOLS & MINOR EQUIPMENT	2,443.98	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	539,542.94	385,000	385,000	385,000	385,000	0
TECHNICAL SERVICES	3,268,221.00	2,950,000	2,950,000	2,989,000	2,989,000	39,000
TELECOMMUNICATIONS	2,598,299.66	1,879,000	1,879,000	1,807,000	1,807,000	(72,000)
TRAINING	99,711.34	200,000	200,000	200,000	200,000	0
TRANSPORTATION AND TRAVEL	586,947.74	484,000	484,000	344,000	344,000	(140,000)
UTILITIES	1,565,080.25	1,486,000	1,486,000	1,546,000	1,486,000	0
S & S EXPENDITURE DISTRIBUTION	(8,916,913.00)	(9,170,000)	(9,170,000)	(9,522,000)	(9,522,000)	(352,000)
TOTAL S & S	36,758,260.05	48,710,000	102,474,000	104,021,000	102,677,000	203,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	2,611.36	75,000	75,000	75,000	75,000	0
RET-OTHER LONG TERM DEBT	191,063.47	190,000	190,000	190,000	195,000	5,000
RIGHTS OF WAY	0.00	31,000	31,000	31,000	31,000	0
TAXES & ASSESSMENTS	136.91	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	193,811.74	298,000	298,000	298,000	303,000	5,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	54,000.13	205,000	205,000	205,000	205,000	0
ELECTRONIC EQUIPMENT	188,317.60	0	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	66,000	30,000	30,000	30,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	65,648.35	0	0	25,000	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	307,966.08	271,000	235,000	260,000	235,000	0
TOTAL CAPITAL ASSETS	307,966.08	271,000	235,000	260,000	235,000	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	182,000.00	125,000	125,000	125,000	125,000	0
TOTAL OTH FIN USES	182,000.00	125,000	125,000	125,000	125,000	0
GROSS TOTAL	$ 84,845,564.89	$ 99,839,000	$ 153,455,000	$ 158,266,000	$ 156,931,000	$ 3,476,000
INTRAFUND TRANSFERS	(19,799,010.29)	(21,488,000)	(21,488,000)	(22,625,000)	(22,061,000)	(573,000)
NET TOTAL	$ 65,046,554.60	$ 78,351,000	$ 131,967,000	$ 135,641,000	$ 134,870,000	$ 2,903,000
NET COUNTY COST	$ 56,857,202.60	$ 65,954,000	$ 119,803,000	$ 123,280,000	$ 122,507,000	$ 2,704,000
BUDGETED POSITIONS	358.0	366.0	366.0	375.0	368.0	2.0

Departmental Program Summary

1. County Government Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	103,839,000	6,638,000	3,839,000	93,362,000	217.0
Less Administration	--	--	--	--	--
Net Program Costs	103,839,000	6,638,000	3,839,000	93,362,000	217.0

Authority: Mandated program with discretionary service levels – California Constitution, California Government Code 26227.

The program consists of five Board offices and the Clerk of the Board. The Board provides for the public welfare by establishing County and special district policies; supervises activities of County departments and special districts; adopts annual budgets; and sets salaries. The Executive Office prepares Board agendas, prepares minutes of the meetings, posts actions taken by the Board, maintains Board records, and provides the Board with administrative and information technology (IT) support.

2. Assessment Appeals Board

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,162,000	--	1,557,000	2,605,000	23.0
Less Administration	--	--	--	--	--
Net Program Costs	4,162,000	--	1,557,000	2,605,000	23.0

Authority: Mandated program with discretionary service levels – Article XII of the California Constitution.

The Assessment Appeals Board hears and renders decisions on assessment appeals filed by property owners regarding assessed valuations on the County tax roll.

3. ISAB

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	13,675,000	11,244,000	2,202,000	229,000	7.0
Less Administration	--	--	--	--	--
Net Program Costs	13,675,000	11,244,000	2,202,000	229,000	7.0

Authority: Non-mandated, discretionary program.

ISAB consists of two programs, the Integration Services program and the Videoconferencing program. The Integration Services program provides funding to support the criminal justice systems participating in ISAB, coordinates and ensures appropriate systems interface, and provides technical and administrative support and workload data analysis. The Videoconferencing program provides funding for the maintenance, operations, and expansion of additional videoconferencing and interviewer stations throughout the County.

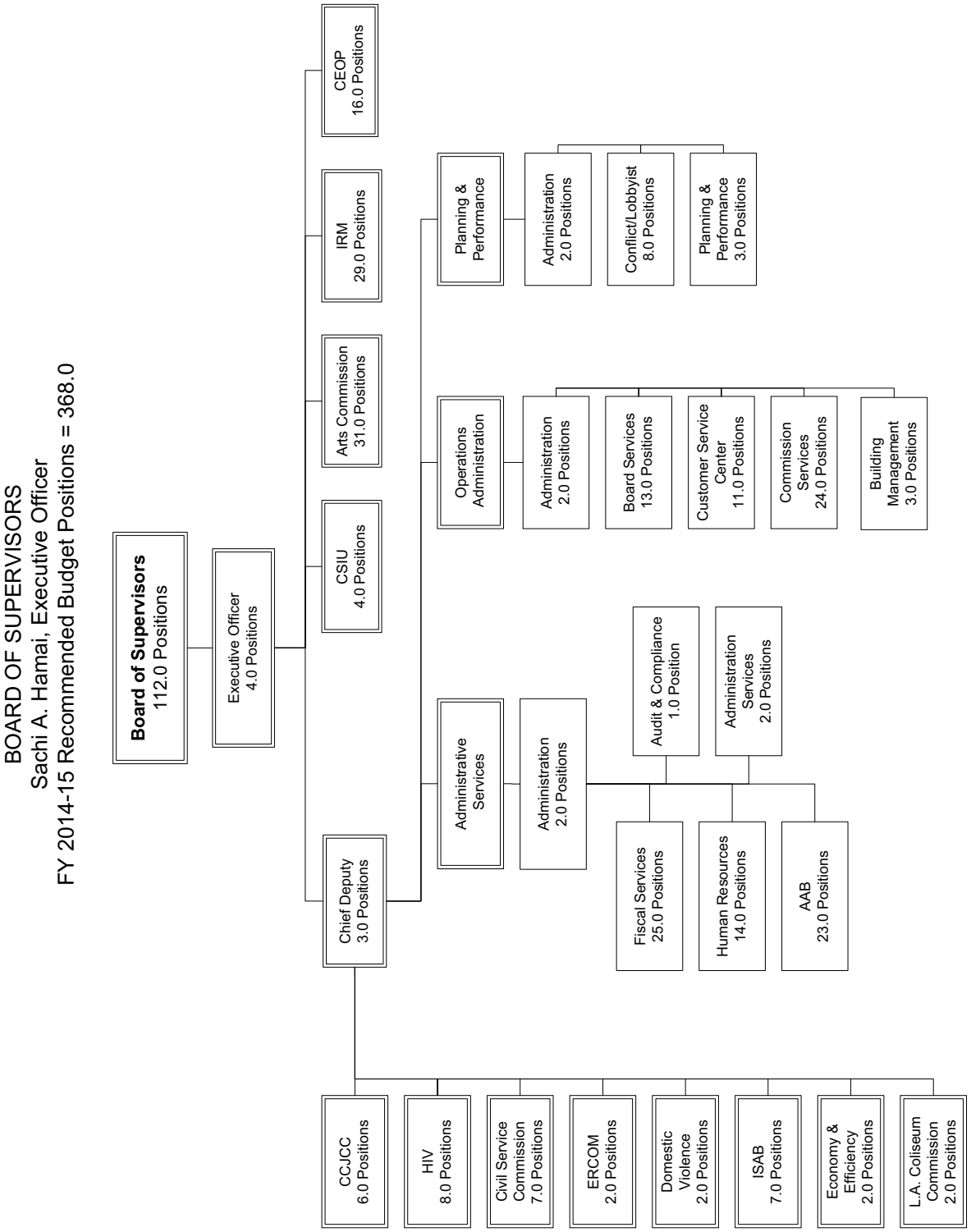
4. Administrative Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	35,255,000	4,179,000	4,765,000	26,311,000	121.0
Less Administration	--	--	--	--	--
Net Program Costs	35,255,000	4,179,000	4,765,000	26,311,000	121.0

Authority: Non-mandated, discretionary program.

The program provides budget, procurement, accounting, IT, personnel and payroll services to Board offices, the Executive Office, and commissions. It also provides services to client departments including office support and temporary clerical services to other County departments and budget units; a comprehensive building management program for the Kenneth Hahn Hall of Administration, and provides legislation and sundry operational support.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	156,931,000	22,061,000	12,363,000	122,507,000	368.0


BOARD OF SUPERVISORS
Sachi A. Hamai, Executive Officer
FY 2014-15 Recommended Budget Positions = 368.0
Board of Supervisors
112.0 Positions
Executive Officer
4.0 Positions
CEOP
16.0 Positions
IRM
29.0 Positions
Arts Commission
31.0 Positions
CSIU
4.0 Positions
Chief Deputy
3.0 Postions
Planning &
Performance
Administration
2.0 Positions
Conflict/Lobbyist
8.0 Positions
Planning &
Performance
3.0 Positions
Operations
Administration
Administration
2.0 Positions
Board Services
13.0 Positions
Customer Service
Center
11.0 Positions
Commission
Services
24.0 Positions
Building
Management
3.0 Positions
Administrative
Services
Administration
2.0 Positions
Audit & Compliance
1.0 Position
Administration
Services
2.0 Positions
Fiscal Services
25.0 Positions
Human Resources
14.0 Positions
AAB
23.0 Positions
CCJCC
6.0 Positions
HIV
8.0 Positions
Civil Service
Commission
7.0 Positions
ERCOM
2.0 Positions
Domestic
Violence
2.0 Positions
ISAB
7.0 Positions
Economy &
Efficiency
2.0 Positions
L.A. Coliseum
Commission
2.0 Positions

Capital Projects/Refurbishments

Capital Projects/Refurbishments Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 67,206,950.25	$ 27,897,000	$ 261,209,000	$ 238,091,000	$ 238,091,000	$ (23,118,000)
EXPENDITURES/APPROPRIATIONS						
CAPITAL ASSETS - LAND	$ 937,617.08	$ 210,000	$ 313,000	$ 102,000	$ 102,000	$ (211,000)
CAPITAL ASSETS - B & I	105,875,984.21	75,212,000	876,189,000	772,437,000	772,437,000	(103,752,000)
TOTAL CAPITAL PROJECT	106,813,601.29	75,422,000	876,502,000	772,539,000	772,539,000	(103,963,000)
TOTAL CAPITAL ASSETS	106,813,601.29	75,422,000	876,502,000	772,539,000	772,539,000	(103,963,000)
GROSS TOTAL	$ 106,813,601.29	$ 75,422,000	$ 876,502,000	$ 772,539,000	$ 772,539,000	$ (103,963,000)
NET COUNTY COST	$ 39,606,651.04	$ 47,525,000	$ 615,293,000	$ 534,448,000	$ 534,448,000	$ (80,845,000)

Mission Statement

The Capital Projects/Refurbishments Budget displays the Chief Executive Officer's funding recommendations for the acquisition, development, design, construction, and refurbishment of General Fund capital assets and infrastructure. These recommendations support projects that are currently funded and underway, as well as projects that are anticipated to commence in the coming fiscal year and for which viable and sufficient funding has been identified.

2014-15 Budget Message

The 2014-15 Recommended Capital Projects/Refurbishments Budget reflects the Boards' continuing commitment to allocate a significant amount of available one-time funding to expand, replace, or refurbish the County's capital assets and infrastructure. The Recommended Budget appropriates $1.06 billion for 330 active projects that address high priority health, public safety, recreation, and infrastructure needs

Of the total 2014-15 Recommended Budget appropriation, $772.5 million is allocated to General Fund projects that encompass a broad range of recreational, cultural, law enforcement, health, and general government functions funded by $238.1 million in one-time revenue from grants and other sources, and $534.4 million in local discretionary monies. The General Fund appropriation represents the 2014-15 budgetary requirements of 199 projects that are currently under development, design, or construction.

The total appropriation for the 2014-15 Recommended Budget represents a decrease of $104.0 million from the 2013-14 Final Adopted Budget. The net decrease reflects the completion of 18 projects in 2013-14 and continuing progress on 199 other projects that are currently under development, design, or construction.

2014-15 RECOMMENDED CAPITAL PROJECTS/REFURBISHMENT GENERAL FUND BUDGET

Department *	Appropriation	Revenue	NCC
Animal Care and Control	2,486,000	297,000	2,189,000
Auditor Controller	35,000	--	35,000
Beaches and Harbors	11,026,000	4,440,000	6,586,000
Child Care Facilities	550,000	--	550,000
Community and Senior Citizen Services	1,147,000	--	1,147,000
Coroner	302,000	34,000	268,000
Federal and State Disaster Aid	5,269,000	2,290,000	2,979,000
Health Services	22,433,000	3,242,000	19,191,000
Internal Services Department	988,000	--	988,000
ISD-Special Projects	964,000	964,000	--
Mental Health	20,369,000	20,215,000	154,000
Museum of Natural History	379,000	170,000	209,000
Parks and Recreation	94,853,000	47,272,000	47,581,000
Probation	48,345,000	28,728,000	19,617,000
Public Health	15,255,000	--	15,255,000
Public Library	79,427,000	3,619,000	75,808,000
Public Works - Public Ways/Public Facilities	1,417,000	--	1,417,000
Sheriff	208,669,000	104,439,000	104,230,000
Trial Courts	2,844,000	1,208,000	1,636,000
Various Capital Projects/Refurbishments	255,781,000	21,173,000	234,608,000
Total - General Fund	**772,539,000**	**238,091,000**	**534,448,000**

*Departments not mentioned have no budgeted Capital Projects

In addition to those projects appropriated in the General Fund, the capital program includes certain critical projects which are financed with special district revenue, commercial paper proceeds, and are appropriated in certain special funds, summarized in Volume Two These projects address capital needs in the areas of infrastructure repair and development, health services, public safety, and general government, and include, but are not limited to, the Countywide Data Center Project, Rancho Los Amigos Seismic Retrofit and Inpatient Consolidation Project, Manhattan Beach Library Project, San Fernando Valley Family Support Center Project, East Antelope Valley Animal Care Center Project, Online Real-Time Centralized Health Information Database Projects, and various Fire District projects. There are 83 projects in development, design, or construction with a total project value of $1.98 billion.

The 2014-15 Recommended Budget does not reflect projects that have been financed through the issuance of long-term bonds. Such projects include the Hall of Justice Rehabilitation Project valued at $231.8 million. Bond financed funds are held and administered by independent bond trustees.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**876,502,000**	**0**	**261,209,000**	**615,293,000**	**0.0**
Other Changes					
1. Animal Care and Control: Animal Care and Control's capital program is valued at $11.0 million and includes the acquisition of property for the Carson/Gardena Animal Care Center; design of Civic Art for the East Antelope Valley Animal Care Center Project; the construction of the Castaic Spay/Neuter Clinic (CSNC) and Administration Building Project and the Antelope Valley Communications Center; and the closeout of three projects. The decrease in appropriation and NCC reflects project expenditures for the CSNC and Administration Building Project, the Antelope Valley Communications Center, and the purchase of land for the Carson/Gardena Animal Care Center.	(609,000)	--	--	(609,000)	--
2. Auditor-Controller: Auditor- Controller's capital program is valued at $241,000. The decrease in appropriation and NCC reflects project expenditures for the Kenneth Hahn Hall of Administration Basement Office Refurbishment Project.	(12,000)	--	--	(12,000)	--
3. Beaches and Harbors: Beaches and Harbors' capital program is valued at $51.2 million and includes 14 projects: one project in design, three projects in construction, one ongoing project and nine projects scheduled for completion or in project budget closeout. The decrease in appropriation, revenue, and NCC reflects project expenditures primarily for the Will Rogers State Beach View Pier/Parking Lot Project, Transient Docks Replacement Project, Dan Blocker Beach and Marina Del Rey Seawall Refurbishment Project.	(13,130,000)	--	(9,958,000)	(3,172,000)	--
4. Child Care Facilities: Child Care Facilities' capital program is valued at $3.6 million and includes one ongoing project and one project in project budget closeout. The decrease in appropriation and NCC reflects expenditures related to the closeout of the Third District New Facility Project.	(10,000)	--	--	(10,000)	--
5. Community and Senior Citizen Services: Community and Senior Services' capital program is valued at $2.4 million, which consists of one project in construction. The decrease in appropriation, revenue, and NCC reflects construction expenditures for the Centro Maravilla Service Center Project.	(1,250,000)	--	(153,000)	(1,097,000)	--
6. Coroner: The Coroner's capital program is valued at $469,000 with one project in design. The decrease in appropriation and revenue reflects civic art expenditures at the Crypt Replacement Project, which is bond financed.	(2,000)	--	(2,000)	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
7. Federal and State Disaster Aid: The Federal and State Disaster Aid budget is valued at $10.4 million consisting of five projects: two in design and three in construction, to replace various structures destroyed during the 2008 Sayre and 2009 Station Fires. The decrease in appropriation, revenue, and NCC reflects project expenditures for the Olive View Medical Center Child Care Facility, Emergency Medical Services Office Garage, and Storage Building.	(2,899,000)	--	(2,739,000)	(160,000)	--
8. Health Services: Health Services' capital program is valued at $78.1 million and includes 18 projects: three projects in development, two projects in design, five projects in construction, and eight projects in completion. The decrease in appropriation, revenue, and NCC reflects the completion of the Augustus F. Hawkins Psychiatric Unit Replacement Phase II, Olive View Outpatient Pharmacy, La Puente Health Center Heating, Ventilation, and Air Conditioning and LAC+USC AQMD Rule 1146 Compliance Projects.	(3,394,000)	--	(1,632,000)	(1,762,000)	--
9. Internal Services Department: The Internal Services Department's (ISD) capital program is valued at $1.2 million and includes one project currently in design. The decrease in appropriation and NCC reflects expenditures for the design and development of the Hall of Administration Basement Renovation project.	(185,000)	--	--	(185,000)	--
10. ISD-Special Projects: ISD Special Projects' capital program is valued at $7.1 million and includes three projects in construction. The decrease in appropriation and revenue reflects expenditures for the construction of the Puente Hills New Tower and Communications Equipment Building, and new towers at Hauser Peak and Bald Mountain.	(1,147,000)	--	(1,147,000)	--	--
11. Mental Health: Mental Health's capital program is valued at $31.3 million and consists of four capital projects: one project in project budget closeout, two projects in development, and one design-build project. The increase in appropriation and revenue reflects the addition of funding for the Downtown Mental Health Acquisition and Refurbishment Project offset by expenditures for project budget closeout activities of the Olive View Psychiatric Urgent Care Center Project and development activities of the Arcadia Mental Health Center Replacement Project.	250,000	--	250,000	--	--
12. Military and Veterans Affairs: Military and Veterans Affairs' capital program is valued at $304,000 and includes one project in project budget closeout. The decrease in appropriation and revenue reflects the project budget closeout expenditures for the civic art element at the Bob Hope Patriotic Hall General Improvements Project, which is bond-financed.	(19,000)	--	(19,000)	--	--
13. Museum of Natural History: Museum of Natural History's capital program is valued at $2.5 million and includes two capital projects in development: the Electrical Panel Upgrade Project and Phase II of the Hancock Park Pit 91 Project. The decrease in appropriation and revenue reflects expenditures for the development of the Electrical Panel Upgrade Project.	(50,000)	--	(50,000)	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
14. Parks and Recreation: Parks and Recreation's capital program is valued at $241.2 million and consists of 116 projects in various phases: two projects in acquisition; 36 projects in development; two projects in design; ten projects in construction; six projects in completion; two projects have been cancelled; 43 projects are in project budget closeout; and three projects are design-build projects. Eleven projects have ongoing development budgets with funds to be allocated to new projects that have yet to be identified, established and implemented. The decrease in appropriation and revenue reflects significant expenditures for many active projects and the closeout of completed projects. The increase in NCC reflects the addition of funding for hazardous materials remediation activities at Helen Keller Park and the replacement of infrastructure and amenities at the Whittier Narrows Equestrian Center to comply with regulatory requirements. The active and developing projects are primarily new enhancements to recreational amenities such as an interpretive nature center, new skate parks, golf driving ranges and junior tees and greens, soccer fields, picnic shelters, equestrian staging and arenas and multi-purpose trails. Refurbishments to existing facilities include community room renovations, irrigation system replacements, and general improvements to preserve or replace infrastructure to achieve energy efficiency, reduce water consumption, and to comply with Americans with Disabilities Act requirements.	(1,793,000)	--	(1,978,000)	185,000	--
15. Probation: Probation's capital program is valued at $87.5 million and includes eight projects: one project in development, one project in design, four projects in project budget closeout, and two projects in construction. The decrease in appropriation and NCC reflects the project budget closeout of the security enhancement projects and ongoing planning and design expenditures for the Camp Vernon Kilpatrick replacement project.	(7,512,000)	--	--	(7,512,000)	--
16. Public Health: Public Health's capital program is valued at $15.6 million and consists of nine capital projects: eight projects in development and one project in project budget closeout. The increase in appropriation and NCC reflects seven new Public Health Center Heating, Ventilation, and Air Conditioning system refurbishment projects.	12,164,000	--	--	12,164,000	--
17. Public Library: Public Library's capital program is valued at $123.3 million and includes 15 projects: nine projects in development; one project in design; one project in construction; and four projects in project budget closeout. The increase in appropriation and NCC reflects the addition of funding for the development of the East San Gabriel Valley Library and South Whittier Library Projects, while the decrease in revenue reflects project expenditures for the Quartz Hill Library Project.	6,915,000	--	(600,000)	7,515,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
18. Public Works - Public Ways/Public Facilities: The Public Ways/Public Facilities' capital program is valued at $5.5 million with two projects in project budget closeout. The decrease in appropriation and NCC reflects the budget closeout expenditures for the South Bay Bike Trail Refurbishment Project and the San Gabriel River Bike Trail Phase 3 Refurbishment Project.	(270,000)	--	--	(270,000)	--
19. Sheriff: The Sheriff Department's capital program is valued at $306.4 million and includes 25 capital projects: 11 projects in development; ten projects in construction; two projects in project budget closeout; one completed project; and one project cancellation. The decrease in appropriation, revenue, and NCC reflects design and construction expenditures for the remaining phase of the Biscailuz Center Regional Training Campus Project, Hall of Records Office Renovation, Castaic Lake Office Renovation Project, Communications Data Center Refurbishment, Lennox Station Refurbishment, the continuation of soil and water remediation projects at various Sheriff facilities, and the transfer of excess NCC to other priority capital projects and obligated fund balance Committed for Capital Projects and Extraordinary Maintenance.	(104,225,000)	--	(250,000)	(103,975,000)	--
20. Trial Courts: The Trial Courts' capital program is valued at $6.3 million and includes four projects in development and one cancelled project. The decrease in appropriation and NCC reflects the cancellation of the San Fernando Juvenile Hearing Rooms Project.	(38,000)	--	--	(38,000)	--
21. Various Capital Projects/Refurbishments: The Various Capital Projects capital program is valued at $346.5 million for 97 various non-departmental or countywide projects. The increase in appropriation and NCC reflects the transfer of funds for new projects such as the Rancho Los Amigos Hospital Renovation, MLK Parking Structure Development, South Whittier Library Replacement, Los Nietos Library Refurbishment, Willowbrook/MLK Library Relocation, Santa Clarita Sheriff Station and Annex Replacement, LAC+USC Master Plan Programming, and Alcazar Yard and Augustus F. Hawkins Replacement Projects and is partially offset by expenditures, reflected in the decrease of revenue, for ongoing development, design, and construction for various high-priority projects, including the San Fernando High School Teen Health Center, Eastern Hill Improvements, Lennox Library and Community Center, Monroe High School Based Health Center, replacement of septic systems for various beaches, and major soil and groundwater remediation projects.	13,253,000	--	(4,840,000)	18,093,000	--
Total Changes	**(103,963,000)**	**0**	**(23,118,000)**	**(80,845,000)**	**0.0**
2014-15 Recommended Budget	**772,539,000**	**0**	**238,091,000**	**534,448,000**	**0.0**

Chief Executive Officer

William T Fujioka, Chief Executive Officer

Chief Executive Officer Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 15,692,880.86	$ 24,163,000	$ 33,187,000	$ 33,187,000	$ 33,187,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 65,343,947.96	$ 71,892,000	$ 76,677,000	$ 80,475,000	$ 80,475,000	$ 3,798,000
SERVICES & SUPPLIES	18,297,589.85	36,083,000	43,925,000	36,521,000	36,521,000	(7,404,000)
OTHER CHARGES	491,703.06	544,000	544,000	502,000	502,000	(42,000)
CAPITAL ASSETS - EQUIPMENT	1,178,192.62	500,000	500,000	500,000	500,000	0
GROSS TOTAL	$ 85,311,433.49	$ 109,019,000	$ 121,646,000	$ 117,998,000	$ 117,998,000	$ (3,648,000)
INTRAFUND TRANSFERS	(33,603,499.24)	(40,258,000)	(43,861,000)	(44,659,000)	(44,659,000)	(798,000)
NET TOTAL	$ 51,707,934.25	$ 68,761,000	$ 77,785,000	$ 73,339,000	$ 73,339,000	$ (4,446,000)
NET COUNTY COST	$ 36,015,053.39	$ 44,598,000	$ 44,598,000	$ 40,152,000	$ 40,152,000	$ (4,446,000)
BUDGETED POSITIONS	529.0	530.0	530.0	535.0	535.0	5.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	LEGISLATIVE AND ADMINISTRATIVE

Mission Statement

Provide fiscal and management leadership to facilitate policy development and effective program implementation, on behalf of the Board, to achieve the County's mission.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a decrease in NCC of $4.4 million primarily due to the deletion of $7.6 million in carryover funds, partially offset by $3.1 million in Board-approved increases in salaries and employee benefits. The Recommended Budget also reflects the addition, without NCC, of 4.0 positions to strengthen financial controls of the Workers' Compensation program and the addition of 1.0 position to address the increased workload in psychological evaluations; and minimal costs associated with the reclassification of two positions which provide countywide web development services.

Critical/Strategic Planning Initiatives

The revision to the County's Strategic Plan is scheduled to be approved by the Board in April 2014, which will include updated strategic initiatives under Goal 1 ("Operational Effectiveness") and Goal 3 ("Integrated Service Delivery"). Under the 2014-15 Strategic Plan, Goal 1 will incorporate "Fiscal Responsibility" and Goal 2 will be expanded to "Community and Responsiveness" with corresponding strategic initiatives, reflecting the County's renewed focus to serving its constituents in the most proactive and responsive manner. While some strategic initiatives may be multi-year efforts, each will include three to five action items to be completed during the calendar year. The structure of the County Strategic Plan is designed to:

- Be more responsive to the dynamic environment in which the County operates;
- Clearly identify and focus on the highest-impact strategic priorities, reflecting a limited set of significant issues and opportunities; and
- Recognize the uniqueness of individual department goals and ensure that these equally important priorities are addressed effectively and timely through departmental strategic planning and operations.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**121,646,000**	**43,861,000**	**33,187,000**	**44,598,000**	**530.0**
New/Expanded Programs					
1. Workers' Compensation: Reflects the addition of 4.0 positions to provide appropriate financial oversight of the County's Workers' Compensation program including enhancement and implementation of financial controls and mechanisms to ensure secured transactions per audit recommendations.	648,000	648,000	--	--	4.0
2. Occupational Health Programs: Reflects the addition of 1.0 position to address the increased workload in conducting psychological evaluations of applicants for key positions such as Arson Investigator and Social Worker, as well as re-evaluation of existing County employees who may be exhibiting behavioral or performance issues in the workplace; fully offset by departmental billings.	150,000	150,000	--	--	1.0
3. Board Services: Reflects the additional costs to reclassify two positions which provide countywide web development services.	78,000	--	--	78,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,516,000	--	--	2,516,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	431,000	--	--	431,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	126,000	--	--	126,000	--
4. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(42,000)	--	--	(42,000)	--
5. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increase and escalating medical cost trends; offset by a projected decrease in unemployment insurance cost based on historical experience.	24,000	--	--	24,000	--
6. Departmental Adjustments: Reflects the realignment of departmental resources as well as the deletion of prior-year carryover.	(7,579,000)	--	--	(7,579,000)	--
Total Changes	**(3,648,000)**	**798,000**	**0**	**(4,446,000)**	**5.0**
2014-15 Recommended Budget	**117,998,000**	**44,659,000**	**33,187,000**	**40,152,000**	**535.0**

CHIEF EXECUTIVE OFFICER BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
AUDITING AND ACCOUNTING FEES	$ 3,865.25	$ 0	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	7,930,102.10	12,237,000	12,237,000	12,237,000	12,237,000	0
FEDERAL - OTHER	4,303,669.20	4,826,000	9,778,000	9,778,000	9,778,000	0
FEDERAL AID - MENTAL HEALTH	173,285.74	13,000	138,000	138,000	138,000	0
MISCELLANEOUS	551,671.94	589,000	735,000	735,000	735,000	0
PERSONNEL SERVICES	914,136.77	341,000	905,000	905,000	905,000	0
RENTS & CONCESSIONS	566,089.78	604,000	1,694,000	1,694,000	1,694,000	0
STATE - OTHER	1,250,060.08	5,553,000	7,700,000	7,700,000	7,700,000	0
TOTAL REVENUE	$ 15,692,880.86	$ 24,163,000	$ 33,187,000	$ 33,187,000	$ 33,187,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 43,293,945.06	$ 42,926,000	$ 52,048,000	$ 54,410,000	$ 54,410,000	$ 2,362,000
CAFETERIA BENEFIT PLANS	6,730,211.38	8,122,000	8,120,000	8,432,000	8,432,000	312,000
COUNTY EMPLOYEE RETIREMENT	4,174,497.04	8,053,000	8,211,000	8,745,000	8,745,000	534,000
DENTAL INSURANCE	147,825.45	134,000	125,000	125,000	125,000	0
DEPENDENT CARE SPENDING ACCOUNTS	42,655.00	45,000	43,000	43,000	43,000	0
DISABILITY BENEFITS	484,282.56	450,000	38,000	43,000	43,000	5,000
FICA (OASDI)	563,174.86	585,000	627,000	661,000	661,000	34,000
HEALTH INSURANCE	2,053,887.61	1,924,000	2,212,000	2,449,000	2,449,000	237,000
LIFE INSURANCE	235,923.56	215,000	59,000	59,000	59,000	0
OTHER EMPLOYEE BENEFITS	25,387.50	25,000	53,000	53,000	53,000	0
RETIREE HEALTH INSURANCE	4,523,867.25	6,261,000	2,324,000	2,450,000	2,450,000	126,000
SAVINGS PLAN	1,418,630.59	1,480,000	1,273,000	1,363,000	1,363,000	90,000
THRIFT PLAN (HORIZONS)	1,192,697.83	1,153,000	1,027,000	1,106,000	1,106,000	79,000
UNEMPLOYMENT INSURANCE	4,311.76	2,000	5,000	3,000	3,000	(2,000)
WORKERS' COMPENSATION	452,650.51	517,000	512,000	533,000	533,000	21,000
TOTAL S & E B	65,343,947.96	71,892,000	76,677,000	80,475,000	80,475,000	3,798,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,210,343.79	3,349,000	1,493,000	1,493,000	1,493,000	0
COMMUNICATIONS	89,062.78	86,000	75,000	88,000	88,000	13,000
COMPUTING-MAINFRAME	193,139.00	282,000	194,000	215,000	215,000	21,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	357,487.56	402,000	408,000	447,000	447,000	39,000
COMPUTING-PERSONAL	260,981.78	192,000	149,000	144,000	144,000	(5,000)
CONTRACTED PROGRAM SERVICES	1,543,893.52	12,025,000	14,593,000	7,133,000	7,133,000	(7,460,000)
HOUSEHOLD EXPENSE	0.00	1,000	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	704,325.97	1,696,000	1,316,000	1,330,000	1,330,000	14,000
INFORMATION TECHNOLOGY-SECURITY	0.00	65,000	60,000	81,000	81,000	21,000
INSURANCE	8,243.00	46,000	81,000	81,000	81,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,832,459.58	1,500,000	1,510,000	1,964,000	1,964,000	454,000
MAINTENANCE - EQUIPMENT	87,785.30	87,000	154,000	131,000	131,000	(23,000)
MEMBERSHIPS	18,858.20	17,000	14,000	14,000	14,000	0
MISCELLANEOUS EXPENSE	158,608.56	268,000	175,000	175,000	175,000	0
OFFICE EXPENSE	366,266.90	1,469,000	1,688,000	1,534,000	1,534,000	(154,000)
PROFESSIONAL SERVICES	3,504,117.41	4,303,000	11,975,000	11,797,000	11,797,000	(178,000)

CHIEF EXECUTIVE OFFICER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
PUBLICATIONS & LEGAL NOTICE	31,391.19	61,000	26,000	26,000	26,000	0
RENTS & LEASES - BLDG & IMPRV	1,351,359.13	2,629,000	1,343,000	1,343,000	1,343,000	0
RENTS & LEASES - EQUIPMENT	29,391.28	44,000	70,000	70,000	70,000	0
SPECIAL DEPARTMENTAL EXPENSE	3,460,596.41	2,691,000	3,809,000	3,679,000	3,679,000	(130,000)
TECHNICAL SERVICES	508,840.37	354,000	272,000	287,000	287,000	15,000
TELECOMMUNICATIONS	812,986.01	1,179,000	2,875,000	2,877,000	2,877,000	2,000
TRAINING	157,369.70	172,000	58,000	58,000	58,000	0
TRANSPORTATION AND TRAVEL	254,624.90	247,000	246,000	213,000	213,000	(33,000)
UTILITIES	1,355,457.51	2,918,000	1,341,000	1,341,000	1,341,000	0
TOTAL S & S	18,297,589.85	36,083,000	43,925,000	36,521,000	36,521,000	(7,404,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	3,634.99	34,000	34,000	34,000	34,000	0
RET-OTHER LONG TERM DEBT	488,012.00	509,000	509,000	467,000	467,000	(42,000)
TAXES & ASSESSMENTS	56.07	1,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	491,703.06	544,000	544,000	502,000	502,000	(42,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	348,988.59	0	0	0	0	0
ELECTRONIC EQUIPMENT	712,566.27	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	116,637.76	500,000	500,000	500,000	500,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	1,178,192.62	500,000	500,000	500,000	500,000	0
TOTAL CAPITAL ASSETS	1,178,192.62	500,000	500,000	500,000	500,000	0
GROSS TOTAL	$ 85,311,433.49	$ 109,019,000	$ 121,646,000	$ 117,998,000	$ 117,998,000	$ (3,648,000)
INTRAFUND TRANSFERS	(33,603,499.24)	(40,258,000)	(43,861,000)	(44,659,000)	(44,659,000)	(798,000)
NET TOTAL	$ 51,707,934.25	$ 68,761,000	$ 77,785,000	$ 73,339,000	$ 73,339,000	$ (4,446,000)
NET COUNTY COST	$ 36,015,053.39	$ 44,598,000	$ 44,598,000	$ 40,152,000	$ 40,152,000	$ (4,446,000)
BUDGETED POSITIONS	529.0	530.0	530.0	535.0	535.0	5.0

Departmental Program Summary

1. Financial Resource Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	13,933,000	3,378,000	505,000	10,050,000	68.0
Less Administration	--	--	--	--	--
Net Program Costs	13,933,000	3,378,000	505,000	10,050,000	68.0

Authority: Mandated program with discretionary level of funding. California Government Code Sections 29040, 29042, 20944, 29060 to 29062, and 29065.5 and County Code Section 2.08.202 to 2.08.100 and Chapter 4.12.

This program provides for the overall resource management of the County's financial and operational functions in order to meet critical service requirements and enhance fiscal stability. The primary activities performed by this function include: coordination of the Board's budget policy implementation at the departmental and nondepartmental level; preparation of the County Budget, including changes in the Final Budget and ongoing adjustments based on monthly analysis of expenditures and revenue collections by departments, Special Districts, Special Revenue Funds, and other funds; and projection and management of the General Fund cash flow.

2. Facilities and Asset Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,551,000	10,012,000	4,485,000	2,054,000	95.0
Less Administration	--	--	--	--	--
Net Program Costs	16,551,000	10,012,000	4,485,000	2,054,000	95.0

Authority: Asset Management: Mandated program with discretionary level of funding. California Government Code Sections 25350.51, 25350.060, and 31000.9 and County Code Sections 2.08.150 to 2.08.165.

This program provides for the overall management of the County's physical resources in order to meet critical service requirements. The primary activities performed by this function include planning, implementation, and management of real property related matters including: the Board capital projects program; commercial development of potentially surplus property, new property purchases, and sales; lease acquisitions and renewals necessary to carry out various departmental missions; and coordination of the County's efforts to maximize Federal Emergency Management Agency funding of disaster recovery efforts and Homeland Security Grants.

3. Compensation, Classification and Employee Relations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,462,000	4,460,000	1,301,000	2,701,000	47.0
Less Administration	--	--	--	--	--
Net Program Costs	8,462,000	4,460,000	1,301,000	2,701,000	47.0

Authority: Non-mandated, discretionary program.

The Compensation Policy function provides for the development of strategic planning and advance strategies in support of countywide economic issues and the development of timely pay and benefits program recommendations. These recommendations are generally the result of significant man hours involving classification studies and evaluations; salary surveys of other public and private entities; analysis of employee benefits programs; and researching workforce trends and employee turnover, as well as conducting vital actuarial studies touching on a variety of health and welfare issues.

The Classification and Compensation Administration function is the systematic establishment of appropriate job titles, job descriptions, and salaries for positions established under authority of the Board. General guidelines are established under the County Charter, Civil Service Rule 5 (Classification), long-standing County practice, and generally accepted principles of public sector classification.

Employee Relations manages the overall employer-employee relations' functions to ensure uniform administration of labor relations policies, procedures, and statutory compliance. The primary activities of the division include the development of recommendations to the Board on policies and on broad bargaining strategies; conducting negotiations and consultations with labor unions within the scope of authority granted by the Board, resulting in agreements that govern the wages, hours, and working conditions of represented employees. Employee Relations also administers Memorandas of Understanding and coordinates employee relations matters within the jurisdiction of the Employee Relations Commission. As such, Employee Relations serves as the County's advocate in arbitration hearings to determine whether or not contract violations occurred, in unfair hearings to determine whether there has been a violation of the Employee Relations Ordinance, and in hearings on issues such as bargaining unit determinations.

4. Unincorporated Area Services (UAS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,010,000	256,000	14,000	1,740,000	6.0
Less Administration	--	--	--	--	--
Net Program Costs	2,010,000	256,000	14,000	1,740,000	6.0

Authority: Non-mandated, discretionary program.

This program provides coordination between Board deputies and the Community Services Cluster departments and support for: civic centers and one-stop centers; access services including community guides and websites; economic development and revitalization; emergency management planning; enhanced unincorporated community municipal services; and interdepartmental projects requiring facilitation and leadership by the UAS staff.

5. Health and Human Service Integration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,324,000	4,282,000	230,000	1,812,000	31.5
Less Administration	--	--	--	--	--
Net Program Costs	6,324,000	4,282,000	230,000	1,812,000	31.5

Authority: Non-mandated, discretionary program.

The program's main mission is to enhance and integrate services for children and families by supporting and coordinating collaborative policy development initiatives, assisting County departments to integrate service delivery systems, and providing children and families with needed information. Services include providing project management planning and oversight; coordinating and conducting program evaluations; and coordinating revenue maximization efforts.

6. Child Care

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	18,049,000	--	18,061,000	(12,000)	14.5
Less Administration	--	--	--	--	--
Net Program Costs	18,049,000	--	18,061,000	(12,000)	14.5

Authority: Non-mandated, discretionary program.

The Office of Child Care provides collaborative policy development and implementation support on issues related to child care and development services in the County. Key initiatives include the implementation of the Investing in Early Educators Program (AB 212) and the administration of the Steps to Excellence Project.

7. Homeless Prevention Initiative (HPI) and Homeless and Housing Program Fund (HHPF)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	507,000	149,000	--	358,000	3.0
Less Administration	--	--	--	--	--
Net Program Costs	507,000	149,000	--	358,000	3.0

Authority: Non-mandated, discretionary program.

The HPI represents a $100.0 million investment, unanimously approved by the Board to focus on reducing and/or preventing homelessness. This includes two categories of program: ongoing homeless assistance programs and one-time only programs which are included in the HHPF. The programs include: rental subsidies, eviction protection, and moving assistance; low-cost predevelopment loans for developers of special needs and affordable housing; capital and operating subsidies for developers of emergency, transitional, and permanent supportive housing; and housing assistance and supportive services for homeless persons discharged from County facilities.

8. Intergovernmental and External Affairs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,786,000	1,044,000	53,000	3,689,000	23.0
Less Administration	--	--	--	--	--
Net Program Costs	4,786,000	1,044,000	53,000	3,689,000	23.0

Authority: Non-mandated, discretionary program.

The purpose of the Intergovernmental and External Affairs program is to develop policy recommendations and represent the County's policies and interests at the local, State and federal levels. Major elements of this program are the development of federal and State Legislative Agendas, which are prepared in collaboration with County departments, advocates, and the Legislative Strategist. The Agendas are approved by the Board and contain policies to enhance and protect County resources and programs, provide administrative flexibility to maximize resources for services and protect against imposition of additional mandates without adequate reimbursement; and to pursue specific legislation to remediate, enhance, or increase flexibility of existing programs and projects in departments. Program staff analyze initiatives, legislation and amendments, budget proposals, and other measures affecting the County's programs and operations.

The County's policies and positions are represented in Washington, DC and Sacramento in coordination with affected departments and mutual interest organizations and entities such as the National Association of Counties, the California State Association of Counties, the Urban Counties Caucus, and other jurisdictions and entities. Other intergovernmental aspects include acting as liaison to the cities within the County; administering General Services Agreements with the cities to provide services through County departments; and representing the County's interests with external organizations, jurisdictions and entities.

9. Risk Management (RM)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	19,084,000	14,327,000	3,488,000	1,269,000	96.0
Less Administration	--	--	--	--	--
Net Program Costs	19,084,000	14,327,000	3,488,000	1,269,000	96.0

Authority: Creation of the RM program as approved by Board order on April 30, 2002. RM Operations: Non-mandated, discretionary program. Workers' Compensation: Mandated program with discretionary level of funding - California Labor Code 3700 and County Code Section 5.31.050, 5.31.060, 5.31.070, 6.20.070. Occupational Health and Disability Management: Non-mandated, discretionary program. Loss Control and Prevention: Non-mandated, discretionary program. RM Inspector General: Non-mandated, discretionary program.

The overall purpose of the RM programs is to use available RM tools to evaluate County risks; develop methodologies and programs to minimize those risks (and financial losses), and to advise the Board and County departments regarding ways to better control those risks. RM services are provided through a wide range of risk management programs, either directly by RM staff and/or through specialized contractors and consultants. RM programs and services include: Commercial Insurance; Loss Control and Prevention; Occupational Health; Liability Claim Management (including Small and Property Claims); Workers' Compensation (including Return-to-Work and Medical Management); Short-Term and Long-Term Disability; and RM Inspector General functions (including Corrective Action Plans).

These programs include the development and purchase of commercial insurance for a wide range of County insurance needs; claim administration and management of liability and workers' compensation claims; review of departmental contractual risk exposures; various loss control and prevention training to assist departments to reduce exposure and meet State and federal workplace safety requirements; administration of health programs to minimize effects of employee injuries and illnesses; provide psychological evaluations and counseling; monitor Corrective Action Plans; and assist employees and departments with return-to-work efforts.

10. Emergency Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,493,000	3,093,000	23,000	377,000	21.0
Less Administration	--	--	--	--	--
Net Program Costs	3,493,000	3,093,000	23,000	377,000	21.0

Authority: Non-mandated, discretionary program.

The Emergency Management program creates, develops, coordinates, administers, and implements all-hazards emergency plans, procedures, and programs within County government including the unincorporated areas; and in support of the Operational Area. This program ensures that the County is prepared and ready to prevent, mitigate, respond to, and recover from major emergencies and disasters by effectively mobilizing public and private resources within the County, as well as accessing outside resources through mutual aid, State, and federal governments.

11. Countywide Support Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,784,000	3,635,000	4,970,000	8,179,000	83.0
Less Administration	--	--	--	--	--
Net Program Costs	16,784,000	3,635,000	4,970,000	8,179,000	83.0

Authority: Office of Protocol: Non-mandated, discretionary program. Workplace Programs: Mandated with discretionary level of funding - County Code Chapter 4.30, and California Health and Safety Code Section 44223.

The CEO provides leadership, coordination, and support for a variety of countywide programs and efforts including the following:

Strategic Planning Coordination: Provides central leadership and support services for continued advancement, refinement, and implementation of the County Strategic Plan and related strategic initiatives, including the County's performance measurement and management framework, *Performance Counts!*.

Quality and Productivity: Provides advice, assistance, and support to the County's elected officials, managers, and employees to promote the quality, productivity, and effectiveness of County activities and public services. Supports implementation of programs such as the Productivity Investment Fund, Productivity and Quality Awards, and Commission conferences that enhance the quality and productivity of the delivery of County services.

Office of Protocol: Extends official hospitality on behalf of the Board to visiting foreign dignitaries primarily at the level of ambassador and above and maintains a liaison with the Consular Corps and internationally focused organizations to promote international goodwill and understanding, business, tourism, and cultural awareness.

Workplace Programs: Coordinates the countywide Employee Commute Reduction Program, which is a mandated Rideshare program (e.g., countywide trip reduction), and oversees countywide employee programs such as the annual charitable giving and March of Dimes campaigns, the County volunteer program and County logo merchandise.

Strategic Initiatives: Leads and coordinates several high profile countywide or multi-departmental initiatives including review of redevelopment activities of the County's cities and managing various task force efforts to address Board-identified issues.

Cable and Multimedia: Leads and coordinates projects across the County related to cable and multimedia, including launch of the County Channel, collection and review of franchise fee revenues, one-stop service for cable customer complaints and inquiries, and policy analysis and recommendations for innovative, pragmatic solutions such as two-way videoconferencing, wireless strategies, and management of the public rights-of-way. Also, provides photographic and graphic arts services to Board and County departments as well as maintaining the County's website.

Countywide Information Technology Services: Provides support for countywide systems involving CEO-lead programs, including the budget system and emergency management.

12. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,015,000	23,000	57,000	7,935,000	47.0
Less Administration	--	--	--	--	--
Net Program Costs	8,015,000	23,000	57,000	7,935,000	47.0

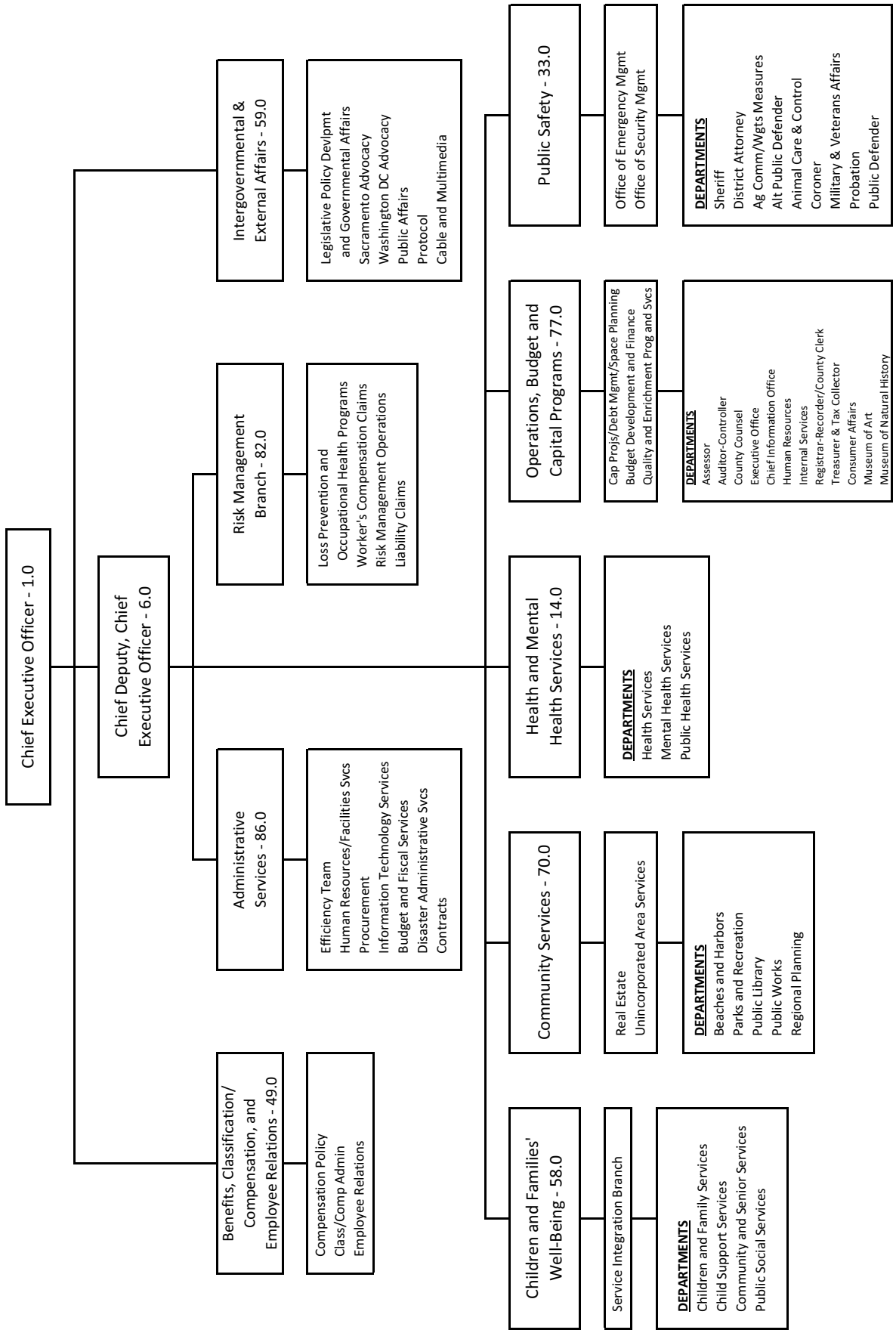
Authority: Non-mandated, discretionary program.

This program provides executive management and administrative support to the Department including executive office, agenda preparation, departmental budgeting and fiscal/accounting, human resources, procurement and facilities support, and information technology services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	117,998,000	44,659,000	33,187,000	40,152,000	535.0

CHIEF EXECUTIVE OFFICER
WILLIAM T FUJIOKA

2014-15 RECOMMENDED BUDGET POSITIONS = 535.0



Chief Information Office

Richard Sanchez, Chief Information Officer

Chief Information Office Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 20.25	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 4,029,964.80	$ 4,316,000	$ 4,613,000	$ 5,534,000	$ 5,129,000	$ 516,000
SERVICES & SUPPLIES	875,665.62	994,000	994,000	1,395,000	1,231,000	237,000
GROSS TOTAL	$ 4,905,630.42	$ 5,310,000	$ 5,607,000	$ 6,929,000	$ 6,360,000	$ 753,000
NET TOTAL	$ 4,905,630.42	$ 5,310,000	$ 5,607,000	$ 6,929,000	$ 6,360,000	$ 753,000
NET COUNTY COST	$ 4,905,610.17	$ 5,310,000	$ 5,607,000	$ 6,929,000	$ 6,360,000	$ 753,000
BUDGETED POSITIONS	24.0	24.0	24.0	28.0	26.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Chief Information Office (CIO) provides vision and strategic direction for the effective and secure use of information technology (IT) to improve the delivery of services and achieve operational improvements and County business goals. The CIO is responsible for enterprise IT planning, cross-departmental IT issues, countywide IT practices and policies, and providing recommendations to the Board regarding prudent allocation of IT resources.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects an increase in NCC of $0.8 million primarily due to Board-approved salaries and employee benefits increases as well as new and expanded programs.

Critical/Strategic Planning Initiatives

The Department continues to:

- Support the County's Strategic Plan by participating actively as both owner and supporter of many County strategies and objectives;
- Maintain a countywide strategic IT planning program including an IT governance structure, which ensures alignment of IT initiatives with County strategic goals, strategies, and objectives;
- Review Board-approved IT contracts and department business automation plans to ensure alignment with departmental and countywide goals; and
- Foster better management of County IT resources to improve service delivery and increase organizational effectiveness.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**5,607,000**	**0**	**0**	**5,607,000**	**24.0**
New/Expanded Programs					
1. eCommerce: Reflects the transfer of program oversight and funding from the Treasurer and Tax Collector.	137,000	--	--	137,000	1.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	137,000	--	--	137,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	123,000	--	--	123,000	--
3. Administration: Reflects the restoration of funding and one position that was curtailed in FY 2009-10.	106,000	--	--	106,000	1.0
4. Business Automation Plan (BAP) Replacement: Reflects one-time funding for the replacement of the current BAP.	250,000	--	--	250,000	--
5. Unavoidable Costs: Reflects a projected increase in retiree health insurance premiums, workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends offset by a reduction in services and supplies.	--	--	--	--	--
Total Changes	**753,000**	**0**	**0**	**753,000**	**2.0**
2014-15 Recommended Budget	**6,360,000**	**0**	**0**	**6,360,000**	**26.0**

Unmet Needs

The Department's unmet needs include the restoration of 1.0 Information Technology Consultant, CIO position, additional funding for 2.0 Senior Information Technology Consultant, CIO positions to support the County's Information Security program and the District Attorney's High Technology Crime Bureau, and funding for the creation of a departmental intranet and internet portal to facilitate communication within the County and with outside entities.

CHIEF INFORMATION OFFICE BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	$ 20.25	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL REVENUE	$ 20.25	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 2,677,126.19	$ 2,837,000	$ 3,042,000	$ 3,620,000	$ 3,310,000	$ 268,000
CAFETERIA BENEFIT PLANS	388,821.79	425,000	479,000	584,000	533,000	54,000
COUNTY EMPLOYEE RETIREMENT	254,943.87	495,000	474,000	642,000	591,000	117,000
DENTAL INSURANCE	8,970.31	4,000	5,000	5,000	5,000	0
DEPENDENT CARE SPENDING ACCOUNTS	1,132.00	0	2,000	2,000	2,000	0
DISABILITY BENEFITS	52,085.39	5,000	6,000	7,000	7,000	1,000
FICA (OASDI)	34,445.38	38,000	45,000	53,000	48,000	3,000
HEALTH INSURANCE	168,623.01	162,000	181,000	181,000	219,000	38,000
LIFE INSURANCE	24,282.03	12,000	11,000	11,000	11,000	0
OTHER EMPLOYEE BENEFITS	5,775.00	7,000	0	0	0	0
RETIREE HEALTH INSURANCE	203,939.00	106,000	103,000	115,000	115,000	12,000
SAVINGS PLAN	99,806.28	112,000	121,000	141,000	128,000	7,000
THRIFT PLAN (HORIZONS)	83,116.81	91,000	121,000	144,000	131,000	10,000
WORKERS' COMPENSATION	26,897.74	22,000	23,000	29,000	29,000	6,000
TOTAL S & E B	4,029,964.80	4,316,000	4,613,000	5,534,000	5,129,000	516,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	322,614.26	134,000	134,000	129,000	129,000	(5,000)
CLOTHING & PERSONAL SUPPLIES	205.39	0	0	0	0	0
COMMUNICATIONS	0.00	5,000	5,000	5,000	5,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	5,646.85	49,000	49,000	40,000	40,000	(9,000)
COMPUTING-PERSONAL	12,338.91	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	0.00	90,000	90,000	465,000	65,000	(25,000)
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	9,492.52	6,000	6,000	7,000	7,000	1,000
MAINTENANCE - EQUIPMENT	0.00	9,000	9,000	9,000	9,000	0
MEMBERSHIPS	19,260.00	15,000	15,000	15,000	15,000	0
MISCELLANEOUS EXPENSE	3,160.81	2,000	2,000	2,000	2,000	0
OFFICE EXPENSE	11,498.97	35,000	35,000	55,000	41,000	6,000
PROFESSIONAL SERVICES	63,390.29	148,000	148,000	146,000	396,000	248,000
PUBLICATIONS & LEGAL NOTICE	0.00	1,000	1,000	1,000	1,000	0
RENTS & LEASES - BLDG & IMPRV	364,684.11	379,000	379,000	386,000	386,000	7,000
TECHNICAL SERVICES	1,377.51	1,000	1,000	49,000	49,000	48,000
TELECOMMUNICATIONS	42,617.75	95,000	95,000	65,000	65,000	(30,000)
TRAINING	1,070.00	8,000	8,000	8,000	8,000	0
TRANSPORTATION AND TRAVEL	18,472.25	16,000	16,000	12,000	12,000	(4,000)
UTILITIES	(164.00)	0	0	0	0	0
TOTAL S & S	875,665.62	994,000	994,000	1,395,000	1,231,000	237,000
GROSS TOTAL	$ 4,905,630.42	$ 5,310,000	$ 5,607,000	$ 6,929,000	$ 6,360,000	$ 753,000
NET TOTAL	$ 4,905,630.42	$ 5,310,000	$ 5,607,000	$ 6,929,000	$ 6,360,000	$ 753,000
NET COUNTY COST	$ 4,905,610.17	$ 5,310,000	$ 5,607,000	$ 6,929,000	$ 6,360,000	$ 753,000
BUDGETED POSITIONS	24.0	24.0	24.0	28.0	26.0	2.0

Departmental Program Summary

1. Effective Application of Information Technology

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,802,000	--	--	4,802,000	19.0
Less Administration	--	--	--	--	--
Net Program Costs	4,802,000	--	--	4,802,000	19.0

Authority: Part federal-mandated – Health Insurance Portability Accountability Act (HIPPA) and part non-mandated, discretionary program.

This program provides vision, direction, analysis, and recommendations to facilitate collaboration among County departments on common goals and initiatives; and implements IT best practices, optimizes County IT resources, and guides informed business decisions. Major services include development of a countywide IT strategic vision and associated policies; guidance and assistance to departments to ensure their technology plans are consistent with the countywide plan; recommendations to the Board regarding the viability and cost-effectiveness of requested departmental IT agreements; preparation of risk assessments on key IT projects; and review of departmental strategic and tactical plans to ensure consistency with County strategic plan goals and objectives. This program also provides leadership, policy development, and implementation on federal mandated HIPAA security regulations and countywide security issues, protects critical information assets, and mitigates the impact of computer security incidents.

2. Administration

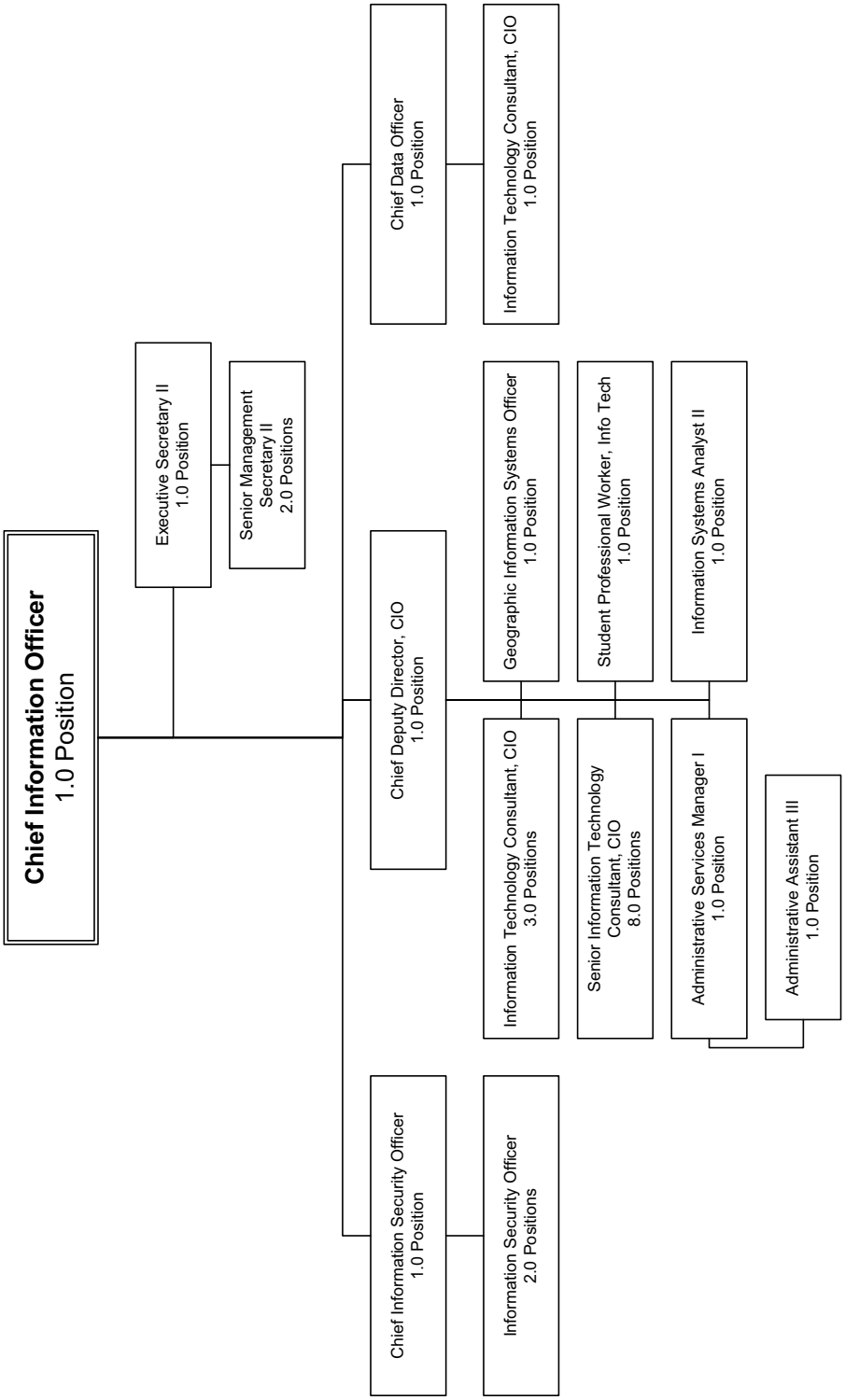
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,558,000	--	--	1,558,000	7.0
Less Administration	--	--	--	--	--
Net Program Costs	1,558,000	--	--	1,558,000	7.0

Authority: Non-mandated, discretionary program.

This program provides direction, management and administrative support to the Department, which includes departmental procurement, accounting, budgeting, contracting, and human resources.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	6,360,000	0	0	6,360,000	26.0

CHIEF INFORMATION OFFICE
Richard Sanchez, Chief Information Officer
FY 2014-15 Recommended Budget Positions = 26.0



Child Support Services

Steven J. Golightly, Ph.D., Director

Child Support Services Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 161,840,026.85	$ 165,475,000	$ 167,065,000	$ 174,198,000	$ 172,732,000	$ 5,667,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 143,268,374.77	$ 143,909,000	$ 142,855,000	$ 151,025,000	$ 149,832,000	$ 6,977,000
SERVICES & SUPPLIES	20,253,183.59	22,269,000	22,627,000	21,952,000	21,679,000	(948,000)
OTHER CHARGES	2,094,781.86	2,182,000	1,813,000	1,747,000	1,747,000	(66,000)
CAPITAL ASSETS - EQUIPMENT	85,358.41	816,000	15,000	0	0	(15,000)
GROSS TOTAL	$ 165,701,698.63	$ 169,176,000	$ 167,310,000	$ 174,724,000	$ 173,258,000	$ 5,948,000
INTRAFUND TRANSFERS	(80,363.00)	(65,000)	(17,000)	0	0	17,000
NET TOTAL	$ 165,621,335.63	$ 169,111,000	$ 167,293,000	$ 174,724,000	$ 173,258,000	$ 5,965,000
NET COUNTY COST	$ 3,781,308.78	$ 3,636,000	$ 228,000	$ 526,000	$ 526,000	$ 298,000
BUDGETED POSITIONS	1,632.0	1,630.0	1,630.0	1,628.0	1,582.0	(48.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The mission of the Child Support Services Department (CSSD) is to enrich the community by providing child support services in an efficient, effective and professional manner, one family at a time.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects $173.3 million in gross appropriation and the net deletion of 48.0 vacant budget items. The increase of $5.9 million in gross appropriation is primarily the result of increases in Board-approved salaries and employee benefits. This is the 12th consecutive year that CSSD receives a flat baseline administrative cost allocation from the California Department of Child Support Services (DCSS), assuming a flat funding allocation from the State for the Electronic Data Processing Maintenance and Operation budget. The budget also reflects the elimination of intrafund transfer from the Department of Children and Family Services (DCFS) associated with its discontinued utilization of the CSSD's Electronic Data Service Document Processing (EDP) contract; one-time carryover funding for the CLEAR database subscription service; and one-time trust fund balances and the County's share of Welfare Recoupment Collections. As part of the continued effort to align expenditures with allocations, the Department developed the "CSSD 2017" initiative as part of its Strategic Goals and Planning.

Critical/Strategic Planning Initiatives

- The Department continues to engage senior, mid-level and line staff in its Child Support Statistical process to strategize and redesign business practices using current and real time statistical data to align resources and improve performance. The Department remains committed to measures that ensure effective and professional service delivery and support the County's Strategic Plan goals, and continues to align performance measures with the County's Strategic Plan and the federal and State performance measures for local child support agencies.
- The Department also continues to move forward with the "CSSD 2017" initiative taking every opportunity to leverage resources and build an organization that is structurally sound, efficient, financially healthy, and focused on its goals and mission.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**167,310,000**	**17,000**	**167,065,000**	**228,000**	**1,630.0**
Other Changes					
1. EDP Contract: Reflects the elimination of intrafund transfer from DCFS associated with the discontinued utilization of the EDP contract.	(17,000)	(17,000)	--	--	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and employee benefits.	5,412,000	--	5,284,000	128,000	--
3. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's Investment portfolio and revised investment return assumptions.	4,205,000	--	4,154,000	51,000	--
4. Unavoidable Costs: Reflects an increase in workers' compensation costs due to anticipated benefit increases and escalating medical cost trends.	186,000	--	186,000	--	--
5. Operations: Reflects the addition of 3.0 Attorney III, 1.0 Head Child Support Officer, and 1.0 ASM II positions to address critical needs of the Department, fully offset by the deletion of 6.0 Attorney II and 1.0 Senior Information Systems Analyst positions.	(295,000)	--	(295,000)	--	(2.0)
6. CLEAR Database Subscription: Reflects the elimination of one-time carryover. CSSD will fund within existing resources going forward.	(453,000)	--	(299,000)	(154,000)	--
7. Operating Costs: Reflects a decrease in appropriation and revenue primarily due to decreased Trust Fund financing , miscellaneous services and supplies reductions, and the deletion of 46.0 vacant positions, partially offset by projected one-time carryover funding.	(3,053,000)	--	(3,328,000)	275,000	(46.0)
8. Countywide Cost Allocation Adjustment Funding: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(37,000)	--	(35,000)	(2,000)	--
Total Changes	**5,948,000**	**(17,000)**	**5,667,000**	**298,000**	**(48.0)**
2014-15 Recommended Budget	**173,258,000**	**0**	**172,732,000**	**526,000**	**1,582.0**

CHILD SUPPORT SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 1,498.84	$ 0	$ 0	$ 0	$ 0	$ 0
FEDERAL - OTHER	103,477,058.00	112,130,000	110,365,000	115,816,000	114,348,000	3,983,000
INTEREST	4,566,726.00	0	0	0	0	0
MISCELLANEOUS	61,548.01	3,728,000	7,040,000	8,613,000	8,613,000	1,573,000
OTHER SALES	2,052.07	0	0	0	0	0
PERSONNEL SERVICES	22,487.62	23,000	0	0	0	0
SALE OF CAPITAL ASSETS	997.90	0	0	0	0	0
STATE - OTHER	53,707,658.41	49,594,000	49,660,000	49,769,000	49,771,000	111,000
TOTAL REVENUE	$ 161,840,026.85	$ 165,475,000	$ 167,065,000	$ 174,198,000	$ 172,732,000	$ 5,667,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 86,474,391.94	$ 85,953,000	$ 87,745,000	$ 89,896,000	$ 85,492,000	$ (2,253,000)
CAFETERIA BENEFIT PLANS	20,578,821.83	22,035,000	21,211,000	22,884,000	26,168,000	4,957,000
COUNTY EMPLOYEE RETIREMENT	8,612,211.06	25,219,000	14,533,000	17,630,000	17,583,000	3,050,000
DENTAL INSURANCE	504,049.75	0	515,000	527,000	525,000	10,000
DEPENDENT CARE SPENDING ACCOUNTS	169,303.38	177,000	222,000	177,000	177,000	(45,000)
DISABILITY BENEFITS	1,256,569.28	0	889,000	964,000	964,000	75,000
FICA (OASDI)	1,171,043.12	0	1,275,000	1,171,000	1,167,000	(108,000)
HEALTH INSURANCE	1,923,118.18	3,993,000	2,047,000	2,250,000	2,245,000	198,000
LIFE INSURANCE	164,890.80	0	61,000	61,000	61,000	0
OTHER EMPLOYEE BENEFITS	(600.00)	0	0	0	0	0
RETIREE HEALTH INSURANCE	15,950,142.00	0	7,590,000	8,543,000	8,538,000	948,000
SAVINGS PLAN	966,406.61	0	1,109,000	1,109,000	1,106,000	(3,000)
THRIFT PLAN (HORIZONS)	2,041,434.99	3,029,000	2,184,000	2,184,000	2,179,000	(5,000)
UNEMPLOYMENT INSURANCE	25,209.00	0	59,000	28,000	28,000	(31,000)
WORKERS' COMPENSATION	3,431,382.83	3,503,000	3,415,000	3,601,000	3,599,000	184,000
TOTAL S & E B	143,268,374.77	143,909,000	142,855,000	151,025,000	149,832,000	6,977,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,935,847.29	3,003,000	2,688,000	2,035,000	2,035,000	(653,000)
COMMUNICATIONS	88,161.63	94,000	102,000	382,000	109,000	7,000
COMPUTING-MAINFRAME	5,633.74	5,000	5,000	1,000	1,000	(4,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	361,193.92	40,000	466,000	336,000	336,000	(130,000)
COMPUTING-PERSONAL	202,604.77	264,000	520,000	209,000	209,000	(311,000)
HOUSEHOLD EXPENSE	3,170.98	64,000	10,000	0	0	(10,000)
INFORMATION TECHNOLOGY SERVICES	130,882.55	141,000	99,000	188,000	188,000	89,000
INSURANCE	56,825.25	17,000	76,000	0	0	(76,000)
MAINTENANCE - BUILDINGS & IMPRV	128,706.41	14,000	71,000	70,000	70,000	(1,000)
MAINTENANCE - EQUIPMENT	217,740.40	88,000	170,000	192,000	192,000	22,000
MEDICAL DENTAL & LAB SUPPLIES	9,121.68	1,000	1,000	0	0	(1,000)
MEMBERSHIPS	99,271.45	127,000	127,000	125,000	125,000	(2,000)
MISCELLANEOUS EXPENSE	30,900.47	17,000	15,000	15,000	15,000	0
OFFICE EXPENSE	1,282,903.39	1,352,000	1,228,000	1,220,000	1,220,000	(8,000)
PROFESSIONAL SERVICES	575,776.42	1,003,000	1,288,000	987,000	987,000	(301,000)
RENTS & LEASES - BLDG & IMPRV	9,829,066.63	10,357,000	10,357,000	10,474,000	10,474,000	117,000

CHILD SUPPORT SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - EQUIPMENT	8,617.29	9,000	0	9,000	9,000	9,000
SPECIAL DEPARTMENTAL EXPENSE	1,069,949.30	1,021,000	1,045,000	1,010,000	1,010,000	(35,000)
TECHNICAL SERVICES	1,819,730.58	2,107,000	1,944,000	2,157,000	2,157,000	213,000
TELECOMMUNICATIONS	2,021,705.39	2,236,000	2,130,000	2,154,000	2,154,000	24,000
TRAINING	63,422.93	30,000	30,000	111,000	111,000	81,000
TRANSPORTATION AND TRAVEL	265,441.68	229,000	210,000	227,000	227,000	17,000
UTILITIES	46,509.44	50,000	45,000	50,000	50,000	5,000
TOTAL S & S	20,253,183.59	22,269,000	22,627,000	21,952,000	21,679,000	(948,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	9,279.91	192,000	192,000	68,000	68,000	(124,000)
RET-OTHER LONG TERM DEBT	2,085,501.95	1,990,000	1,621,000	1,679,000	1,679,000	58,000
TOTAL OTH CHARGES	2,094,781.86	2,182,000	1,813,000	1,747,000	1,747,000	(66,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	0.00	85,000	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	85,358.41	23,000	15,000	0	0	(15,000)
ELECTRONIC EQUIPMENT	0.00	708,000	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	85,358.41	816,000	15,000	0	0	(15,000)
TOTAL CAPITAL ASSETS	85,358.41	816,000	15,000	0	0	(15,000)
GROSS TOTAL	$ 165,701,698.63	$ 169,176,000	$ 167,310,000	$ 174,724,000	$ 173,258,000	$ 5,948,000
INTRAFUND TRANSFERS	(80,363.00)	(65,000)	(17,000)	0	0	17,000
NET TOTAL	$ 165,621,335.63	$ 169,111,000	$ 167,293,000	$ 174,724,000	$ 173,258,000	$ 5,965,000
NET COUNTY COST	$ 3,781,308.78	$ 3,636,000	$ 228,000	$ 526,000	$ 526,000	$ 298,000
BUDGETED POSITIONS	1,632.0	1,630.0	1,630.0	1,628.0	1,582.0	(48.0)

Departmental Program Summary

1. Child Support Enforcement

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	161,537,000	--	161,011,000	526,000	1,492.0
Less Administration	--	--	--	--	--
Net Program Costs	161,537,000	--	161,011,000	526,000	1,492.0

Authority: Mandated program – California Family Code Section 17304 requires the creation of an independent Child Support Services Department for each county in California.

CSSD is responsible for establishing, modifying and enforcing child and medical support obligations; enforcing existing spousal support orders; and determining parentage for children as required under federal and State law.

2. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,721,000	--	11,721,000	--	90.0
Less Administration	--	--	--	--	--
Net Program Costs	11,721,000	--	11,721,000	--	90.0

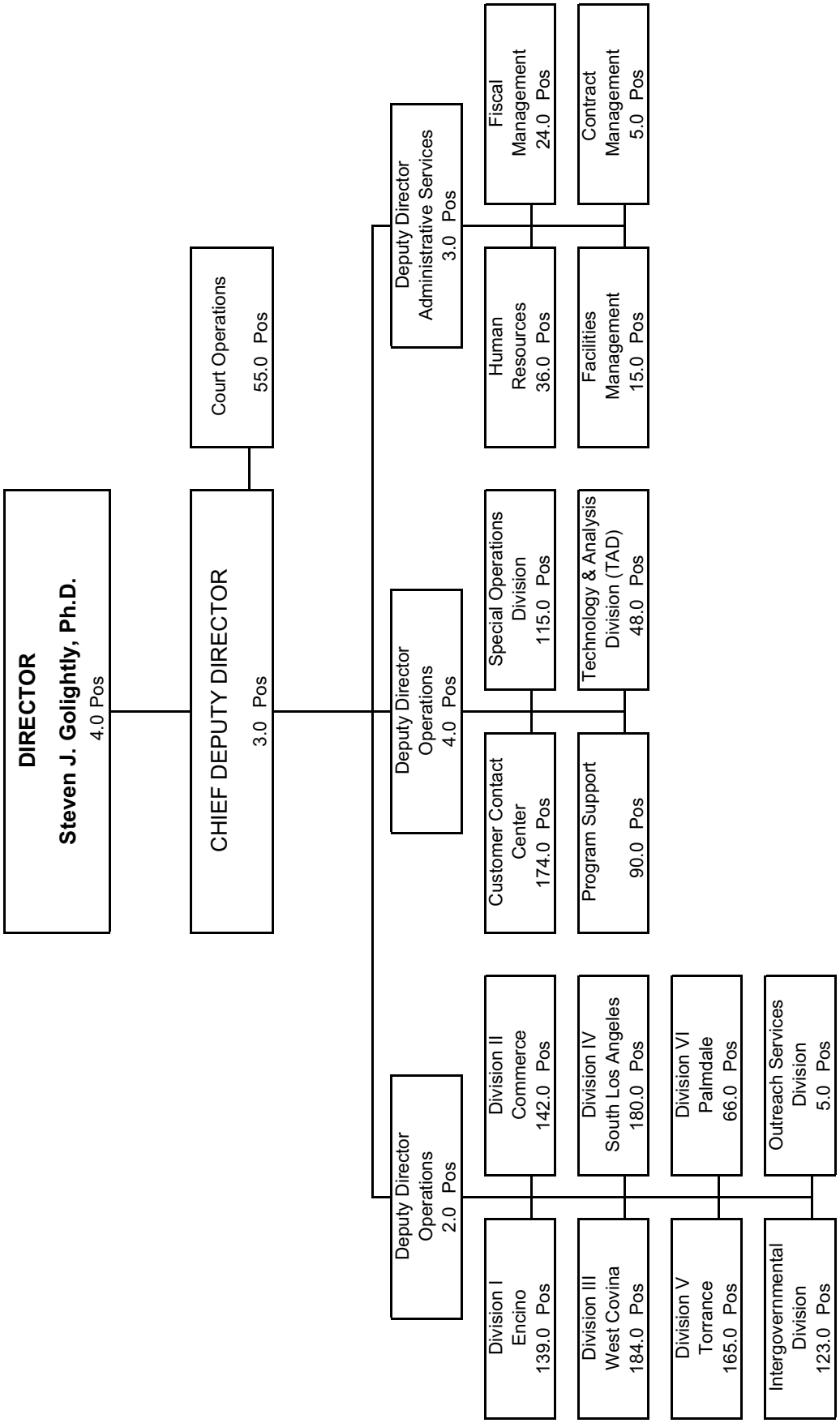
Authority: Non-mandated, discretionary program.

Administrative support provided to the Department, includes executive office, fiscal management (budget, procurement, and accounting), human resources (personnel, payroll, and employee relations), facilities management, contract management services, and staff development.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	173,258,000	0	172,732,000	526,000	1,582.0

CHILD SUPPORT SERVICES DEPARTMENT

FY 2014-15 Recommended Budget Positions = 1,582.0



Children and Family Services

Philip L. Browning, Director

Children and Family Services Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,459,294,200.30	$ 1,514,471,000	$ 1,573,250,000	$ 1,666,511,000	$ 1,630,038,000	$ 56,788,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 689,467,049.62	$ 726,368,000	$ 742,583,000	$ 935,412,000	$ 780,913,000	$ 38,330,000
SERVICES & SUPPLIES	226,480,213.06	244,150,000	252,430,000	277,160,000	258,029,000	5,599,000
OTHER CHARGES	850,674,878.86	876,134,000	956,009,000	963,569,000	963,888,000	7,879,000
CAPITAL ASSETS - EQUIPMENT	108,833.25	390,000	390,000	390,000	390,000	0
GROSS TOTAL	$1,766,730,974.79	$ 1,847,042,000	$ 1,951,412,000	$ 2,176,531,000	$ 2,003,220,000	$ 51,808,000
INTRAFUND TRANSFERS	(2,974,101.80)	(5,120,000)	(4,620,000)	(4,792,000)	(4,620,000)	0
NET TOTAL	$1,763,756,872.99	$ 1,841,922,000	$ 1,946,792,000	$ 2,171,739,000	$ 1,998,600,000	$ 51,808,000
NET COUNTY COST	$ 304,462,672.69	$ 327,451,000	$ 373,542,000	$ 505,228,000	$ 368,562,000	$ (4,980,000)
BUDGETED POSITIONS	7,391.0	7,532.0	7,532.0	8,963.0	7,721.0	189.0

Children and Family Services - Administration Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 658,440,892.66	$ 697,210,000	$ 703,845,000	$ 782,594,000	$ 746,121,000	$ 42,276,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 689,467,049.62	$ 726,368,000	$ 742,583,000	$ 935,412,449	$ 780,913,000	$ 38,330,000
SERVICES & SUPPLIES	220,057,213.08	238,242,000	246,522,000	271,252,000	252,121,000	5,599,000
OTHER CHARGES	20,377,593.81	27,003,000	32,559,000	31,371,000	31,690,000	(869,000)
CAPITAL ASSETS - EQUIPMENT	108,833.25	390,000	390,000	390,000	390,000	0
GROSS TOTAL	$ 930,010,689.76	$ 992,003,000	$ 1,022,054,000	$ 1,238,425,449	$ 1,065,114,000	$ 43,060,000
INTRAFUND TRANSFERS	(1,231,709.80)	(2,226,000)	(1,726,000)	(1,898,000)	(1,726,000)	0
NET TOTAL	$ 928,778,979.96	$ 989,777,000	$ 1,020,328,000	$ 1,236,527,449	$ 1,063,388,000	$ 43,060,000
NET COUNTY COST	$ 270,338,087.30	$ 292,567,000	$ 316,483,000	$ 453,933,449	$ 317,267,000	$ 784,000
BUDGETED POSITIONS	7,391.0	7,532.0	7,532.0	8,963.0	7,721.0	189.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

Mission Statement

The Department of Children and Family Services (DCFS) will practice a uniform service delivery model that measurably improves child safety, permanency, and access to effective and caring services.

2014-15 Budget Message

The 2014-15 Recommended Budget for Administration reflects an increase of $43.1 million in gross appropriation, funded with increases of $42.3 million in revenue, and $0.8 million in NCC.

The growth in revenue consists primarily of: 1) an increase of $3.1 million in federal revenue for the Title IV-E Waiver; and 2) an increase of $39.2 million in anticipated 2011 State Realignment growth funds. The $0.8 million net NCC increase is the result of: 1) $0.3 million to support the Board-approved Katie A. Strategic Plan; 2) $14.9 million to partially fund employee benefits subsidies; and 3) $0.3 million for increased rent charges. These are partially offset by the deletion of $14.7 million in one-time funding from Title IV-E Waiver Savings used for Board-approved Waiver strategies.

The Recommended Budget also reflects 189.0 additional positions consisting of: 1) 126.0 line-operation positions to reduce caseloads and provide necessary office support; 2) 27.0 line operations support positions; 3) 17.0 positions to support the department's Information Systems bureau; and 4) 19.0 positions for administrative support.

Critical/Strategic Planning Initiatives

DCFS continues its collaborative initiatives with the Chief Executive Office (CEO), other County departments, and community partners to support and strengthen the ability of families and communities to help children thrive, and to maintain child and youth safety. The Department has made significant improvement to reduce the number of children age 0-12 in group homes by 54.0 percent. As evidenced in its Waiver strategy indicators below, DCFS continues to make meaningful improvements in the following key performance indicators (from July 1, 2010 to June 30, 2013):

- Timely Response to Emergency Response (ER) Referrals (Immediate Response) increased from 97.2 percent to 98.3 percent;
- Timely Response to ER Referrals (5-day) increased from 94.2 percent to 96.2 percent; and
- Placement Stability (children in out-of-home care from eight days to 12 months) increased from 85.6 percent to 88.5 percent. The National Standard is 86.0 percent.

The Department has reported the following successful initiations and implementations:

- Delinquency Prevention Project: The Department re-launched this project to assist possible cross-over youth prior to being referred to the Probation Department. The Department continues to align practice model and resources in a manner that provides those children with the greatest needs. DCFS and Probation are engaged in collaboration with Georgetown University's Center for Juvenile Justice Reform. Implementation of the practice model is assisting jurisdictions across the County to identify practice areas (points) along the path of a dependent youth's involvement with the juvenile justice system that needs strengthening.
- Student Information Tracking System (SITS): As a result of AB 643, signed into law effective January 2014, DCFS is no longer required to obtain a court order or have specific parental consent to obtain educational information from a school. In anticipation of the new law, DCFS and the Los Angeles Unified School District (LAUSD) currently use an electronic data-sharing system which limits the information on students with individual court orders. AB 643 allows data to move more freely from the school to the social worker and provides access to over 10,000 records online. The Department is currently working to increase the number of schools and school districts on SITS.
- Smartphones and tablets to Children Social Workers (CSWs): As part of the new technology initiative to provide better access to the Internet, Child Welfare Services/Case Management System (CWS/CMS) and desktop files, CSWs are being provided iPhones and tablets. The Department expects to complete the roll out of an additional 1,200 new smartphones and 2,400 tablets to CSWs in 2014. The enhanced photo capabilities on these devices allow workers to record key evidence in substantiating alleged abuse and neglect. The photos can immediately be emailed to the office in "real time" for review by a supervisor or manager to assist in decision-making on possible detentions and to expedite case processing.

In addition, the following strategies and initiatives implemented in FY 2013-14 continue to support and generate the desired outcomes:

- Strategic Plan 2012-16: In September 2012, the Department completed the development, the first in over a decade, of a comprehensive Strategic Plan that guides operations over the next two years. The development of the plan included extensive input from staff throughout the Department, community partners, and other key stakeholders. The Plan entails the departmental Vision, Mission and Values and three overarching Goals (Emphasizing Child Centered Practices, Pursuing Workforce Excellence, and Strengthening Organizational Operation and Systems).

- Data-Driven Decision Making Practice: DCFS continues to refine and enhance the capability and functionality of the Data-Driven Decision Making practice and monthly stats meetings. Through the implementation of these processes, participants use data and the stories behind them to provide a format for discussion regarding strengths, challenges, strategies and best practices. The process includes reviewing data, engaging staff in conversations about the key performance indicators and focusing collective attention on critical elements of our work. In addition, a newly-installed data dashboard on the DCFS internal website allows all staff and managers to monitor current data regarding key performance indicators and statistics related to child safety and well-being.
- California Fostering Connections to Success Act (formerly known as AB 12): The Department has continued tracking AB 12 and negotiated cost-neutrality with Sacramento. The "cost neutrality" cap, which is a provision to ensure counties are not disadvantaged financially for the implementation of Extended Foster Care (EFC), was slated for removal when AB 12 funding was incorporated into the 2011 State Realignment. This could have potentially shifted the additional financial burden to the County when insufficient funds are allocated by the State. Due to the successful advocacy effort by DCFS and CEO, the State agreed to retain the "cost neutrality" cap on the County costs for EFC.
- New Policy Manual: The Department has initiated the replacement of its existing 6,000 page policy manual with a web-based, user friendly manual. The web-based policy manual is anticipated to be completed by June 2014.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**1,022,054,000**	**1,726,000**	**703,845,000**	**316,483,000**	**7,532.0**
Collaborative Programs					
1. Katie A. Strategic Plan: Reflects funding to provide continued support for the Board-approved Katie A. Strategic Plan.	306,000	--	20,000	286,000	--
New/Expanded Programs					
1. Child Welfare Services: Reflects funding for 126.0 positions to reduce caseloads of case-carrying Children Social Workers and 27.0 positions for critically needed line-operations support. Also reflects ongoing funding for the Children's Welcome Center, Emergency Shelter Care services, cost increases for birth certificate fees, alcohol and drug testing, and psychiatric health facility services.	20,722,000	--	20,722,000	--	153.0
2. Business Information Systems: Reflects funding for 17.0 positions to support the Department's Information Technology (IT) applications.	2,654,000	--	2,654,000	--	17.0
3. Psychiatric Urgent Care Center (UCC): Reflects funding for the Psychiatric UCC at the Martin Luther King, Jr. Medical Center.	260,000	--	260,000	--	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies:	9,817,000	--	828,000	8,989,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	6,486,000	--	547,000	5,939,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected change in unemployment insurance cost based on historical experience.	272,000	--	272,000	--	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	2,604,000	--	2,604,000	--	--
5. One-Time Funding: Reflects the elimination of one-time funding for temporary staff and overtime used to reduce the ER over 60 caseloads. Ongoing staff needs will be met by ongoing revenue, as shown in other FY 2014-15 adjustments.	(6,838,000)	--	4,764,000	(11,602,000)	--
6. Administration: Reflects funding for increased County Counsel costs and 19.0 positions for critically needed administrative support.	3,258,000	--	3,258,000	--	19.0
7. Other Salaries and Employee Benefits: Reflects funding to support the increased need for ongoing overtime.	3,200,000	--	6,320,000	(3,120,000)	--
8. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	319,000	--	27,000	292,000	--
Total Changes	**43,060,000**	**0**	**42,276,000**	**784,000**	**189.0**
2014-15 Recommended Budget	**1,065,114,000**	**1,726,000**	**746,121,000**	**317,267,000**	**7,721.0**

Unmet Needs

The Department's critical unmet needs include additional funding to: 1) reduce social worker caseloads to 15 for Generic workers and 12 for ER workers, in accordance with the SB 2030 Workload Study to ensure maximum service delivery to children and families; 2) increase administrative and support staff to enhanced operational efficiency and workforce accountability; and 3) accommodate the Department's space needs.

CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ADOPTION FEES	$ 628,280.00	$ 650,000	$ 650,000	$ 650,000	$ 650,000	$ 0
CHARGES FOR SERVICES - OTHER	111,430.26	0	0	0	0	0
FEDERAL - OTHER	7,323,161.10	4,198,000	4,198,000	4,198,000	4,198,000	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	410,236,801.00	413,349,000	419,868,000	437,652,000	422,952,000	3,084,000
MISCELLANEOUS	547,449.01	1,679,000	1,679,000	1,679,000	1,679,000	0
SALE OF CAPITAL ASSETS	513.82	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE	22,232,000.00	25,232,000	25,232,000	25,232,000	25,232,000	0
STATE - 2011 REALIGNMENT REVENUE	213,997,766.54	248,961,000	250,099,000	311,064,000	289,291,000	39,192,000
STATE - OTHER	4,557.00	0	0	0	0	0
STATE - PUBLIC ASSISTANCE ADMINISTRATION	3,358,933.93	3,029,000	2,007,000	2,007,000	2,007,000	0
TRANSFERS IN	0.00	112,000	112,000	112,000	112,000	0
TOTAL REVENUE	$ 658,440,892.66	$ 697,210,000	$ 703,845,000	$ 782,594,000	$ 746,121,000	$ 42,276,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 442,743,238.16	$ 457,099,000	$ 480,287,000	$ 597,328,449	$ 495,254,000	$ 14,967,000
CAFETERIA BENEFIT PLANS	87,378,968.85	95,417,000	94,288,000	132,657,000	104,470,000	10,182,000
COUNTY EMPLOYEE RETIREMENT	41,783,472.37	86,287,000	81,411,000	108,765,000	90,330,000	8,919,000
DENTAL INSURANCE	2,003,673.71	2,120,000	1,751,000	1,751,000	1,751,000	0
DEPENDENT CARE SPENDING ACCOUNTS	600,349.32	653,000	950,000	956,000	951,000	1,000
DISABILITY BENEFITS	4,553,283.84	3,901,000	4,519,000	4,917,000	4,766,000	247,000
FICA (OASDI)	6,094,059.78	6,363,000	6,406,000	8,030,000	6,595,000	189,000
HEALTH INSURANCE	4,515,046.83	5,844,000	4,173,000	4,756,000	4,756,000	583,000
LIFE INSURANCE	626,292.50	356,000	163,000	182,000	165,000	2,000
OTHER EMPLOYEE BENEFITS	(600.00)	(1,000)	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	68,500,485.00	34,517,000	34,815,000	37,419,000	37,419,000	2,604,000
SAVINGS PLAN	1,769,542.67	2,008,000	2,655,000	2,970,000	2,726,000	71,000
THRIFT PLAN (HORIZONS)	10,029,324.00	11,093,000	10,387,000	14,860,000	10,909,000	522,000
UNEMPLOYMENT INSURANCE	128,845.00	250,000	293,000	239,000	239,000	(54,000)
WORKERS' COMPENSATION	18,741,067.59	20,461,000	20,479,000	20,576,000	20,576,000	97,000
TOTAL S & E B	689,467,049.62	726,368,000	742,583,000	935,412,449	780,913,000	38,330,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	36,553,509.45	38,177,000	39,247,000	43,975,000	39,735,000	488,000
CLOTHING & PERSONAL SUPPLIES	205,326.65	210,000	210,000	210,000	210,000	0
COMMUNICATIONS	572,936.00	855,000	1,272,000	1,250,000	1,250,000	(22,000)
COMPUTING-MAINFRAME	1,460,562.94	1,814,000	1,555,000	1,555,000	1,555,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	375,238.00	200,000	0	150,000	96,000	96,000
COMPUTING-PERSONAL	2,326,210.66	2,868,000	3,187,000	8,381,000	3,823,000	636,000
CONTRACTED PROGRAM SERVICES	44,123,257.87	46,584,000	51,229,000	51,853,000	51,853,000	624,000
FOOD	276,794.45	310,000	360,000	370,000	370,000	10,000
HOUSEHOLD EXPENSE	37,559.39	63,000	63,000	63,000	63,000	0
INFORMATION TECHNOLOGY SERVICES	1,588,496.00	1,910,000	3,179,000	3,254,000	3,227,000	48,000
INFORMATION TECHNOLOGY-SECURITY	0.00	0	150,000	150,000	150,000	0
INSURANCE	177,070.70	184,000	184,000	184,000	184,000	0

CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - BUILDINGS & IMPRV	1,579,030.17	2,267,000	3,361,000	3,306,000	3,306,000	(55,000)
MAINTENANCE - EQUIPMENT	1,542,144.53	270,000	320,000	320,000	320,000	0
MEDICAL DENTAL & LAB SUPPLIES	4,224.52	21,000	56,000	56,000	56,000	0
MEMBERSHIPS	77,238.00	122,000	100,000	100,000	100,000	0
MISCELLANEOUS EXPENSE	620,373.47	614,000	676,000	676,000	676,000	0
OFFICE EXPENSE	4,060,457.39	4,343,000	4,596,000	5,994,000	4,775,000	179,000
PROFESSIONAL SERVICES	40,648,449.83	45,938,000	42,407,000	44,076,000	43,984,000	1,577,000
PUBLICATIONS & LEGAL NOTICE	43,792.00	65,000	65,000	65,000	65,000	0
RENTS & LEASES - BLDG & IMPRV	34,390,381.80	36,576,000	36,586,000	44,167,000	37,429,000	843,000
RENTS & LEASES - EQUIPMENT	1,730,481.93	3,627,000	3,627,000	3,627,000	3,627,000	0
SMALL TOOLS & MINOR EQUIPMENT	1,391.86	8,000	8,000	8,000	8,000	0
SPECIAL DEPARTMENTAL EXPENSE	109,053.63	146,000	137,000	37,000	37,000	(100,000)
TECHNICAL SERVICES	6,383,158.86	6,894,000	8,673,000	8,737,000	8,737,000	64,000
TELECOMMUNICATIONS	7,783,456.54	8,877,000	8,885,000	11,604,000	9,401,000	516,000
TRAINING	11,121,470.74	12,618,000	13,614,000	14,114,000	14,114,000	500,000
TRANSPORTATION AND TRAVEL	20,325,890.51	20,376,000	20,470,000	20,666,000	20,666,000	196,000
UTILITIES	1,939,255.19	2,305,000	2,305,000	2,304,000	2,304,000	(1,000)
TOTAL S & S	220,057,213.08	238,242,000	246,522,000	271,252,000	252,121,000	5,599,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,120,300.30	4,836,000	9,813,000	8,625,000	8,625,000	(1,188,000)
RET-OTHER LONG TERM DEBT	4,236,853.28	3,960,000	5,905,000	5,905,000	6,224,000	319,000
SUPPORT & CARE OF PERSONS	15,020,440.23	18,207,000	16,841,000	16,841,000	16,841,000	0
TOTAL OTH CHARGES	20,377,593.81	27,003,000	32,559,000	31,371,000	31,690,000	(869,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	36,000	36,000	36,000	36,000	0
ELECTRONIC EQUIPMENT	106,847.65	204,000	204,000	204,000	204,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	1,985.60	150,000	150,000	150,000	150,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	108,833.25	390,000	390,000	390,000	390,000	0
TOTAL CAPITAL ASSETS	108,833.25	390,000	390,000	390,000	390,000	0
GROSS TOTAL	$ 930,010,689.76	$ 992,003,000	$ 1,022,054,000	$ 1,238,425,449	$ 1,065,114,000	$ 43,060,000
INTRAFUND TRANSFERS	(1,231,709.80)	(2,226,000)	(1,726,000)	(1,898,000)	(1,726,000)	0
NET TOTAL	$ 928,778,979.96	$ 989,777,000	$ 1,020,328,000	$ 1,236,527,449	$ 1,063,388,000	$ 43,060,000
NET COUNTY COST	$ 270,338,087.30	$ 292,567,000	$ 316,483,000	$ 453,933,449	$ 317,267,000	$ 784,000
BUDGETED POSITIONS	7,391.0	7,532.0	7,532.0	8,963.0	7,721.0	189.0

Children and Family Services - Assistance Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 800,853,307.64	$ 817,261,000	$ 869,405,000	$ 883,917,000	$ 883,917,000	$ 14,512,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 6,422,999.98	$ 5,908,000	$ 5,908,000	$ 5,908,000	$ 5,908,000	$ 0
OTHER CHARGES	830,297,285.05	849,131,000	923,450,000	932,198,000	932,198,000	8,748,000
GROSS TOTAL	$ 836,720,285.03	$ 855,039,000	$ 929,358,000	$ 938,106,000	$ 938,106,000	$ 8,748,000
INTRAFUND TRANSFERS	(1,742,392.00)	(2,894,000)	(2,894,000)	(2,894,000)	(2,894,000)	0
NET TOTAL	$ 834,977,893.03	$ 852,145,000	$ 926,464,000	$ 935,212,000	$ 935,212,000	$ 8,748,000
NET COUNTY COST	$ 34,124,585.39	$ 34,884,000	$ 57,059,000	$ 51,295,000	$ 51,295,000	$ (5,764,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

The Children and Family Services-Assistance Budget funds programs to: 1) support children who are placed in out-of-home care because of abuse or neglect; 2) aid prospective adoptive parents in meeting the additional expenses of special needs children; 3) provide expenses necessary to recruit and place a child with a relative through the finalization of the legal guardianship; and 4) assist public and private agencies in providing child abuse and neglect prevention and intervention programs to meet the needs of high-risk children.

2014-15 Budget Message

The 2014-15 Recommended Budget for Assistance Payments reflects an overall $5.8 million decrease in NCC primarily due to the deletion of: 1) $4.8 million in one-time funding for Extended Foster Care; and 2) $4.5 million in one-time funding for Promoting Safe and Stable Families (PSSF) programs. The NCC decrease is partially offset by a projected placement cost increase of 1) $0.3 million for the Emergency Assistance program; 2) $0.4 million for the General Relief Ineligible (GRI) program; 3) $0.4 million for the Adoptions Assistance Program (AAP); and 4) $1.2 million for the Kin-GAP program; and a $1.2 million for ongoing Waiver initiatives.

Critical/Strategic Planning Initiatives

The Department is currently implementing a number of strategies to ensure safety, stability and permanency for children under its care. The efficiencies as a result of the strategic changes are projected to reduce foster care costs. The three key areas that are projected to affect the assistance costs include: 1) ensuring that only those children and families who would be appropriately served by the child welfare system enter the system; 2) reducing the time children spend in out-of-home care; and 3) providing services to children and families to enable the children to remain in their home or achieve timely permanency.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**929,358,000**	**2,894,000**	**869,405,000**	**57,059,000**	**0.0**
Program Changes					
1. Kin-GAP: Reflects funding to cover higher case costs associated with placement rate increases.	4,575,000	--	3,312,000	1,263,000	--
2. AAP: Reflects funding to cover higher case costs associated with placement rate increases.	3,048,000	--	2,680,000	368,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. Foster Care Waiver: Reflects the elimination of one-time funding as well as Waiver funding from Provisional Financing Uses for ongoing Waiver initiatives.	(4,605,000)	--	(5,855,000)	1,250,000	--
4. Emergency Assistance Foster Care: Reflects funding to cover higher case costs associated with placement rate increases.	959,000	--	672,000	287,000	--
5. GRI: Reflects funding to cover higher case costs associated with placement rate increases.	355,000	--	--	355,000	--
6. Extended Foster Care: Reflects additional funding due to a projected caseload increase, partially offset by the deletion of one-time funding.	3,776,000	--	8,563,000	(4,787,000)	--
7. PSSF: Reflects the discontinuation of one-time Waiver reinvestment funding for the Waiver Third Sequence Initiatives and Waiver Enhancement projects as well as the elimination of one-time carryover funding, partially offset by an increase in federal revenue.	(4,360,000)	--	140,000	(4,500,000)	--
8. PSSF: Reflects an increase in funding for contracts for the Partnerships for Families program.	5,000,000	--	5,000,000	--	--
Total Changes	**8,748,000**	**0**	**14,512,000**	**(5,764,000)**	**0.0**
2014-15 Recommended Budget	**938,106,000**	**2,894,000**	**883,917,000**	**51,295,000**	**0.0**

CHILDREN AND FAMILY SERVICES - ASSISTANCE PAYMENTS BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	$ 152,055.00	$ 0	$ 0	$ 0	$ 0	$ 0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	8,186,561.00	3,556,000	3,556,000	3,696,000	3,696,000	140,000
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	290,227,381.50	279,392,000	297,413,000	302,269,000	302,269,000	4,856,000
INSTITUTIONAL CARE & SERVICES	(8,476.00)	0	0	0	0	0
MISCELLANEOUS	467,169.02	0	544,000	544,000	544,000	0
STATE - 1991 REALIGNMENT REVENUE	210,705,472.41	227,789,000	227,789,000	227,789,000	227,789,000	0
STATE - 2011 REALIGNMENT REVENUE	260,794,212.88	280,598,000	314,177,000	317,339,000	318,960,000	4,783,000
STATE - OTHER	(4,252,452.02)	0	0	0	0	0
STATE - PUBLIC ASSISTANCE ADMINISTRATION	278,424.85	0	0	0	0	0
STATE - PUBLIC ASSISTANCE PROGRAMS	34,302,959.00	25,926,000	25,926,000	32,280,000	30,659,000	4,733,000
TOTAL REVENUE	$ 800,853,307.64	$ 817,261,000	$ 869,405,000	$ 883,917,000	$ 883,917,000	$ 14,512,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 6,422,999.98	$ 3,112,000	$ 3,112,000	$ 3,112,000	$ 3,112,000	$ 0
PROFESSIONAL SERVICES	0.00	2,796,000	2,796,000	2,796,000	2,796,000	0
TOTAL S & S	6,422,999.98	5,908,000	5,908,000	5,908,000	5,908,000	0
OTHER CHARGES						
SUPPORT & CARE OF PERSONS	830,297,285.05	849,131,000	923,450,000	932,198,000	932,198,000	8,748,000
TOTAL OTH CHARGES	830,297,285.05	849,131,000	923,450,000	932,198,000	932,198,000	8,748,000
GROSS TOTAL	$ 836,720,285.03	$ 855,039,000	$ 929,358,000	$ 938,106,000	$ 938,106,000	$ 8,748,000
INTRAFUND TRANSFERS	(1,742,392.00)	(2,894,000)	(2,894,000)	(2,894,000)	(2,894,000)	0
NET TOTAL	$ 834,977,893.03	$ 852,145,000	$ 926,464,000	$ 935,212,000	$ 935,212,000	$ 8,748,000
NET COUNTY COST	$ 34,124,585.39	$ 34,884,000	$ 57,059,000	$ 51,295,000	$ 51,295,000	$ (5,764,000)

Adoption Assistance Program Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 273,969,327.79	$ 267,679,000	$ 278,573,000	$ 281,253,000	$ 281,253,000	$ 2,680,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 267,934,011.82	$ 268,291,000	$ 281,385,000	$ 284,433,000	$ 284,433,000	$ 3,048,000
GROSS TOTAL	$ 267,934,011.82	$ 268,291,000	$ 281,385,000	$ 284,433,000	$ 284,433,000	$ 3,048,000
NET TOTAL	$ 267,934,011.82	$ 268,291,000	$ 281,385,000	$ 284,433,000	$ 284,433,000	$ 3,048,000
NET COUNTY COST	$ (6,035,315.97)	$ 612,000	$ 2,812,000	$ 3,180,000	$ 3,180,000	$ 368,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Child Abuse Prevention Program Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 3,514,828.87	$ 3,112,000	$ 3,112,000	$ 3,112,000	$ 3,112,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 3,626,999.98	$ 3,112,000	$ 3,112,000	$ 3,112,000	$ 3,112,000	$ 0
GROSS TOTAL	$ 3,626,999.98	$ 3,112,000	$ 3,112,000	$ 3,112,000	$ 3,112,000	$ 0
NET TOTAL	$ 3,626,999.98	$ 3,112,000	$ 3,112,000	$ 3,112,000	$ 3,112,000	$ 0
NET COUNTY COST	$ 112,171.11	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Foster Care Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 452,623,942.15	$ 480,711,000	$ 523,303,000	$ 526,683,000	$ 526,683,000	$ 3,380,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 2,796,000.00	$ 2,796,000	$ 2,796,000	$ 2,796,000	$ 2,796,000	$ 0
OTHER CHARGES	450,763,320.63	476,929,000	540,238,000	540,723,000	540,723,000	485,000
GROSS TOTAL	$ 453,559,320.63	$ 479,725,000	$ 543,034,000	$ 543,519,000	$ 543,519,000	$ 485,000
INTRAFUND TRANSFERS	(1,742,392.00)	(2,894,000)	(2,894,000)	(2,894,000)	(2,894,000)	0
NET TOTAL	$ 451,816,928.63	$ 476,831,000	$ 540,140,000	$ 540,625,000	$ 540,625,000	$ 485,000
NET COUNTY COST	$ (807,013.52)	$ (3,880,000)	$ 16,837,000	$ 13,942,000	$ 13,942,000	$ (2,895,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

KinGAP Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 45,252,897.00	$ 47,233,000	$ 45,891,000	$ 49,203,000	$ 49,203,000	$ 3,312,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 55,280,629.31	$ 57,669,000	$ 55,435,000	$ 60,010,000	$ 60,010,000	$ 4,575,000
GROSS TOTAL	$ 55,280,629.31	$ 57,669,000	$ 55,435,000	$ 60,010,000	$ 60,010,000	$ 4,575,000
NET TOTAL	$ 55,280,629.31	$ 57,669,000	$ 55,435,000	$ 60,010,000	$ 60,010,000	$ 4,575,000
NET COUNTY COST	$ 10,027,732.31	$ 10,436,000	$ 9,544,000	$ 10,807,000	$ 10,807,000	$ 1,263,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Promoting Safe and Stable Families/Family Preservation Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 29,744,822.85	$ 18,526,000	$ 18,526,000	$ 23,666,000	$ 23,666,000	$ 5,140,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 56,535,639.26	$ 46,242,000	$ 46,392,000	$ 47,032,000	$ 47,032,000	$ 640,000
GROSS TOTAL	$ 56,535,639.26	$ 46,242,000	$ 46,392,000	$ 47,032,000	$ 47,032,000	$ 640,000
NET TOTAL	$ 56,535,639.26	$ 46,242,000	$ 46,392,000	$ 47,032,000	$ 47,032,000	$ 640,000
NET COUNTY COST	$ 26,790,816.41	$ 27,716,000	$ 27,866,000	$ 23,366,000	$ 23,366,000	$ (4,500,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Seriously Emotionally Disturbed Children Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ (4,252,511.02)	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ (216,315.97)	$ 0	$ 0	$ 0	$ 0	$ 0
GROSS TOTAL	$ (216,315.97)	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ (216,315.97)	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 4,036,195.05	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Departmental Program Summary

1. Early Intervention

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	41,443,000	40,000	29,057,000	12,346,000	289.0
Less Administration	*4,807,000*	*40,000*	*3,254,000*	*1,513,000*	*38.0*
Less Assistance	*3,112,000*	--	*3,112,000*	--	--
Net Program Costs	33,524,000	--	22,691,000	10,833,000	251.0

Authority: Mandated program with discretionary service levels - California Welfare and Institutions (W&I) Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Matches the unique needs of children and families with available services and resources in their community. Services are provided through Family Support and Alternative Response Program. The services are a proactive approach toward the prevention of family conflict that may lead to child abuse or neglect. The focus of these services is on strengthening and empowering families and communities to promote the growth of children, youth, adults, and family members.

2. Crisis Intervention

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	426,942,000	424,000	291,521,000	134,997,000	3,052.0
Less Administration	*60,447,000*	*424,000*	*36,567,000*	*23,456,000*	*398.0*
Less Assistance	--	--	--	--	--
Net Program Costs	366,495,000	--	254,954,000	111,541,000	2,654.0

Authority: Mandated program with discretionary service levels - California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Responsible for assessing and investigating allegations of child abuse and neglect; initiating legal action (when appropriate) to petition for court dependency status; and coordinating Departmental response to child abduction cases. The Child Protection Hotline receives calls of alleged abuse and neglect, and determines whether to refer the allegations for investigation. Emergency response staff conducts in-person investigations and provides family-centered, strength-based planning processes, such as Family Preservation Services. When a decision is made to seek court supervision for a child, Juvenile Court Services takes action to establish court dependency status and functions as the liaison between the Department and the Court.

3. Intensive Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	705,585,000	2,795,000	583,345,000	119,445,000	2,499.0
Less Administration	*38,693,000*	*349,000*	*30,374,000*	*7,970,000*	*326.0*
Less Assistance	*366,142,000*	*1,794,000*	*341,216,000*	*23,132,000*	--
Net Program Costs	300,750,000	652,000	211,755,000	88,343,000	2,173.0

Authority: Mandated program with discretionary service levels - California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Provide services to children and families at high or very high risk for abuse, neglect, abandonment, or exploitation. Services include Case Management and Support, Wraparound, Emancipation, Respite Care, Health, Mental Health, Substance Abuse Treatment, and Educational Development. These services are provided to children and families when a child remains in the home of a parent/guardian with child and family maintenance or when they have been placed in out-of-home care Family Reunification and Permanent Placement.

4. Permanency

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	829,250,000	1,361,000	726,115,000	101,774,000	1,881.0
Less Administration	*34,218,000*	*261,000*	*23,397,000*	*10,560,000*	*246.0*
Less Assistance	*568,852,000*	*1,100,000*	*539,589,000*	*28,163,000*	--
Net Program Costs	226,180,000	--	163,129,000	63,051,000	1,635.0

Authority: Mandated program with discretionary service levels - California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Provides a continuum of services to promote permanency for children. These services include Family Reunification, Legal Guardianship, and Adoption. Family Reunification is the preferred permanency plan since it preserves family connections. Family Reunification services include: Case Management and Support, Wraparound, Emancipation, Respite Care, Health, Mental Health, Substance Abuse Treatment, and Educational Development. When it is not possible to reunify families, a plan of adoption or legal guardianship (with relatives or non-relatives) is considered. If adoption is the permanent plan, the services provided include recruitment and placement of children in adoptive homes, placement supervision until adoption is finalized, and post-adoptive services to birth, adoptive parents, and adoptee. The Department also provides recommendations to the Superior Court on independent adoptions arranged by the birth parents and stepparent.

5. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	138,165,000	1,074,000	93,592,000	43,499,000	1,008.0
Less Administration	--	--	--	--	--
Less Assistance	--	--	--	--	--
Net Program Costs	138,165,000	1,074,000	93,592,000	43,499,000	1008.0

Authority: Non-mandated, discretionary program.

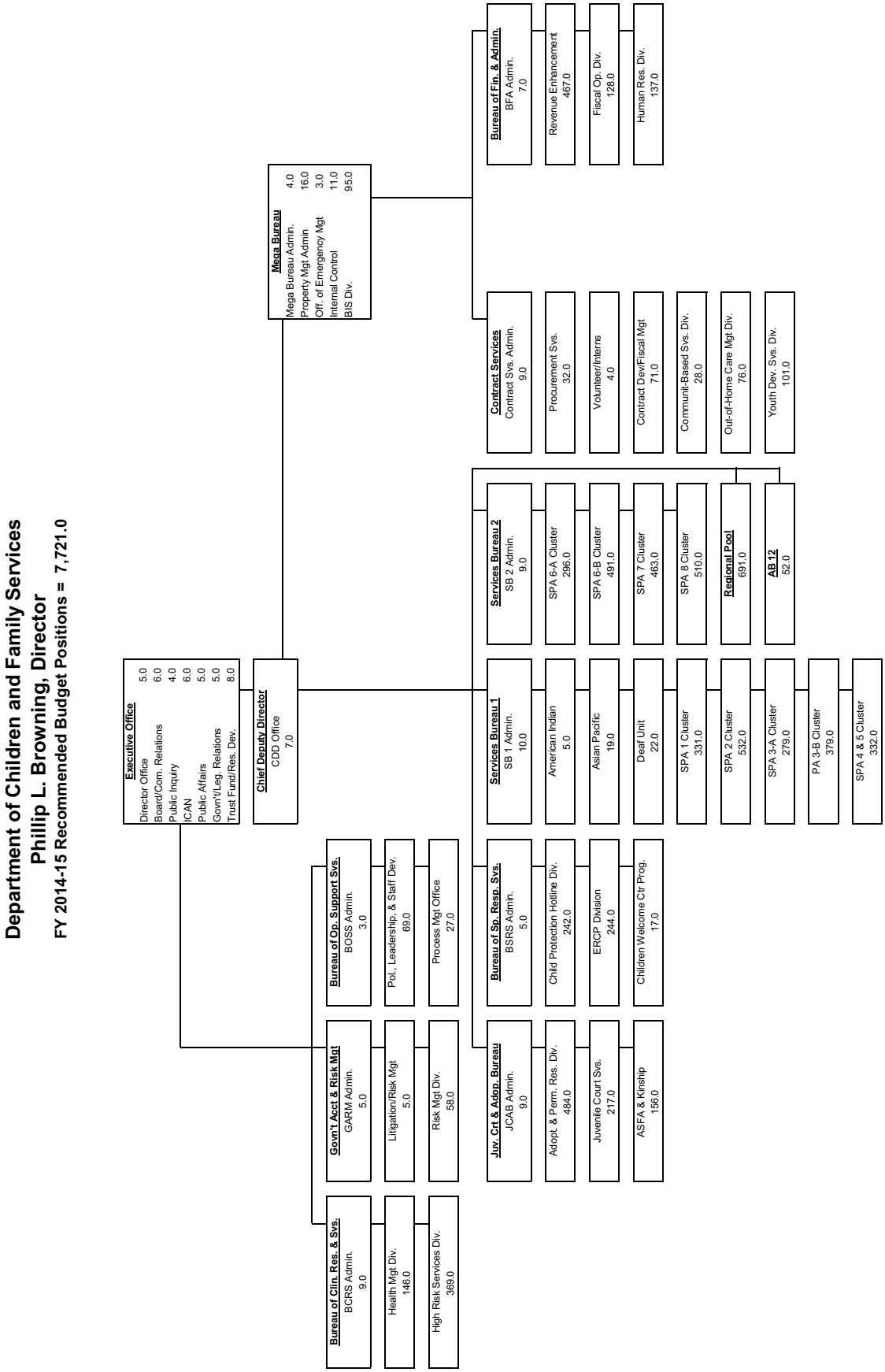
Provides administrative support to the Department in the areas of finance, budgeting, purchasing, human resources, payroll, facilities management, contracts, and IT.

6. Assistance

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	938,106,000	2,894,000	883,917,000	51,295,000	--
Less Administration	--	--	--	--	--
Less Assistance	--	--	--	--	--
Net Program Costs	938,106,000	2,894,000	883,917,000	51,295,000	--

Authority: Mandated program (except Special Services Program) - California W&I Code Sections

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	2,003,220,000	4,620,000	1,630,038,000	368,562,000	7,721.0


Department of Children and Family Services
Phillip L. Browning, Director
FY 2014-15 Recommended Budget Positions = 7,721.0
Executive Office
Director Office 5.0
Board/Com. Relations 6.0
Public Inquiry 4.0
ICAN 6.0
Public Affairs 5.0
Govn't/Leg. Relations 5.0
Trust Fund/Res. Dev. 8.0
Chief Deputy Director
CDD Office
7.0
Mega Bureau
Mega Bureau Admin. 4.0
Property Mgt Admin 16.0
Off. of Emergency Mgt 3.0
Internal Control 11.0
BIS Div. 95.0
Bureau of Fin. & Admin.
BFA Admin.
7.0
Revenue Enhancement
467.0
Fiscal Op. Div.
128.0
Human Res. Div.
137.0
Contract Services
Contract Svs. Admin.
9.0
Procurement Svs.
32.0
Volunteer/Interns
4.0
Contract Dev/Fiscal Mgt
71.0
Communit-Based Svs. Div.
28.0
Out-of-Home Care Mgt Div.
76.0
Youth Dev. Svs. Div.
101.0
Services Bureau 2
SB 2 Admin.
9.0
SPA 6-A Cluster
296.0
SPA 6-B Cluster
491.0
SPA 7 Cluster
463.0
SPA 8 Cluster
510.0
Regional Pool
691.0
AB 12
52.0
Services Bureau 1
SB 1 Admin.
10.0
American Indian
5.0
Asian Pacific
19.0
Deaf Unit
22.0
SPA 1 Cluster
331.0
SPA 2 Cluster
532.0
SPA 3-A Cluster
279.0
PA 3-B Cluster
379.0
SPA 4 & 5 Cluster
332.0
Bureau of Op. Support Svs.
BOSS Admin.
3.0
Pol., Leadership, & Staff Dev.
69.0
Process Mgt Office
27.0
Bureau of Sp. Resp. Svs.
BSRS Admin.
5.0
Child Protection Hotline Div.
242.0
ERCP Division
244.0
Children Welcome Ctr Prog.
17.0
Govn't Acct & Risk Mgt
GARM Admin.
5.0
Litigation/Risk Mgt
5.0
Risk Mgt Div.
58.0
Juv. Crt & Adop. Bureau
JCAB Admin.
9.0
Adopt. & Perm. Res. Div.
484.0
Juvenile Court Svs.
217.0
ASFA & Kinship
156.0
Bureau of Clin. Res. & Svs.
BCRS Admin.
9.0
Health Mgt Div.
146.0
High Risk Services Div.
369.0

Community and Senior Services

Cynthia D. Banks, Director

Community and Senior Services Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 63,166,933.71	$ 62,753,000	$ 88,059,000	$ 77,328,000	$ 76,857,000	$ (11,202,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 44,585,956.38	$ 44,910,000	$ 48,315,000	$ 51,249,000	$ 49,792,000	$ 1,477,000
SERVICES & SUPPLIES	72,935,029.33	70,733,000	92,658,000	88,418,000	87,735,000	(4,923,000)
OTHER CHARGES	1,229,564.27	423,000	424,000	424,000	424,000	0
CAPITAL ASSETS - EQUIPMENT	1,199.00	1,000	50,000	50,000	50,000	0
GROSS TOTAL	$ 118,751,748.98	$ 116,067,000	$ 141,447,000	$ 140,141,000	$ 138,001,000	$ (3,446,000)
INTRAFUND TRANSFERS	(34,873,968.00)	(33,008,000)	(33,008,000)	(34,608,000)	(34,608,000)	(1,600,000)
NET TOTAL	$ 83,877,780.98	$ 83,059,000	$ 108,439,000	$ 105,533,000	$ 103,393,000	$ (5,046,000)
NET COUNTY COST	$ 20,710,847.27	$ 20,306,000	$ 20,380,000	$ 28,205,000	$ 26,536,000	$ 6,156,000
BUDGETED POSITIONS	509.0	513.0	513.0	530.0	521.0	8.0

Community and Senior Services - Administration Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 13,027,128.54	$ 14,462,000	$ 17,307,000	$ 16,833,000	$ 16,302,000	$ (1,005,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 44,585,956.38	$ 44,910,000	$ 48,315,000	$ 51,249,000	$ 49,792,000	$ 1,477,000
SERVICES & SUPPLIES	16,856,169.98	17,554,000	17,018,000	17,817,000	17,074,000	56,000
OTHER CHARGES	1,229,564.27	423,000	424,000	424,000	424,000	0
CAPITAL ASSETS - EQUIPMENT	1,199.00	1,000	50,000	50,000	50,000	0
GROSS TOTAL	$ 62,672,889.63	$ 62,888,000	$ 65,807,000	$ 69,540,000	$ 67,340,000	$ 1,533,000
INTRAFUND TRANSFERS	(32,148,906.00)	(31,008,000)	(31,008,000)	(32,608,000)	(32,608,000)	(1,600,000)
NET TOTAL	$ 30,523,983.63	$ 31,880,000	$ 34,799,000	$ 36,932,000	$ 34,732,000	$ (67,000)
NET COUNTY COST	$ 17,496,855.09	$ 17,418,000	$ 17,492,000	$ 20,099,000	$ 18,430,000	$ 938,000
BUDGETED POSITIONS	509.0	513.0	513.0	530.0	521.0	8.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

Mission Statement

Community and Senior Services and our partners deliver quality services to youth, adults, and seniors that promote independence, dignity, choice, and social well-being.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a net increase of $1.5 million in gross appropriation due primarily to additional Realignment growth funding for Adult Protective Services; increases in salaries and employee benefits; and Utility User Tax (UUT) Cy Pres funding for the First District in Motion programs. These increases are partially offset by a reduction in the California Multi-Sector Workforce Partnership National Emergency Grant (NEG) funding and the elimination of various one-time funding for community and senior centers.

Critical/Strategic Planning Initiatives

- Promote sound, prudent, and transparent fiscal policies and processes that help ensure maintenance of critical programs and services.
- Enhance economic and social outcomes through integrated services and best practices.
- Implement human capital best practices to enhance the recruitment, development, retention, and well-being of qualified County employees.
- Maximize the effectiveness of processes, structures, and operations to support timely delivery of customer-oriented and efficient public services.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**65,807,000**	**31,008,000**	**17,307,000**	**17,492,000**	**513.0**
Curtailments					
1. Employment and Training: Reflects a reduction of the California Multi-Sector Workforce Partnership NEG funding.	(1,025,000)	--	(1,025,000)	--	(2.0)
2. Community and Senior Centers: Reflects the elimination of one-time funding for projects and improvements at various centers.	(845,000)	--	--	(845,000)	--
Other Changes					
1. Adult Protective Services: Reflects an increase of intrafund transfer from the Department of Public Social Services attributable to 2011 Realignment growth revenue. Also reflects the addition of 5.0 positions to address caseload growth.	1,600,000	1,600,000	--	--	5.0
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies, partially offset by a reduction in other employee benefits.	849,000	--	--	849,000	--
3. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions, partially offset by a reduction in other employee benefits.	449,000	--	--	449,000	--
4. UUT Cy Pres: Reflects the second year of funding for the five-year First District in Motion programs. Also reflects the addition of 5.0 positions to assist in administering the programs.	460,000	--	--	460,000	5.0
5. Area Agency on Aging: Reflects an increase in Health Insurance Counseling and Advocacy (HICAP) funding from the California Department of Aging to enhance outreach services.	12,000	--	12,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	33,000	--	8,000	25,000	--
7. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected increase in retiree health insurance premiums. These increases are fully offset by reductions in other employee benefits and services and supplies.	--	--	--	--	--
Total Changes	**1,533,000**	**1,600,000**	**(1,005,000)**	**938,000**	**8.0**
2014-15 Recommended Budget	**67,340,000**	**32,608,000**	**16,302,000**	**18,430,000**	**521.0**

COMMUNITY AND SENIOR SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	$ 12,284,313.27	$ 13,900,000	$ 16,440,000	$ 15,966,000	$ 15,435,000	$ (1,005,000)
MISCELLANEOUS	313,084.71	168,000	445,000	445,000	445,000	0
SALE OF CAPITAL ASSETS	1,284.56	0	0	0	0	0
STATE - OTHER	53,446.00	47,000	47,000	47,000	47,000	0
TRANSFERS IN	375,000.00	347,000	375,000	375,000	375,000	0
TOTAL REVENUE	$ 13,027,128.54	$ 14,462,000	$ 17,307,000	$ 16,833,000	$ 16,302,000	$ (1,005,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 28,198,522.47	$ 28,855,000	$ 30,828,000	$ 32,915,000	$ 31,329,000	$ 501,000
CAFETERIA BENEFIT PLANS	5,631,297.05	5,418,000	6,857,000	6,483,000	6,962,000	105,000
COUNTY EMPLOYEE RETIREMENT	2,700,415.11	4,777,000	5,138,000	5,726,000	5,726,000	588,000
DENTAL INSURANCE	135,311.96	130,000	149,000	149,000	149,000	0
DEPENDENT CARE SPENDING ACCOUNTS	48,990.00	48,000	69,000	69,000	69,000	0
DISABILITY BENEFITS	393,162.92	296,000	303,000	315,000	315,000	12,000
FICA (OASDI)	391,758.87	399,000	315,000	315,000	315,000	0
HEALTH INSURANCE	713,544.93	714,000	698,000	710,000	785,000	87,000
LIFE INSURANCE	90,879.09	38,000	73,000	73,000	73,000	0
OTHER EMPLOYEE BENEFITS	6,300.00	6,000	24,000	24,000	24,000	0
RETIREE HEALTH INSURANCE	4,542,743.00	2,313,000	2,313,000	2,491,000	2,491,000	178,000
SAVINGS PLAN	226,634.82	248,000	202,000	267,000	202,000	0
THRIFT PLAN (HORIZONS)	603,771.05	686,000	344,000	704,000	344,000	0
UNEMPLOYMENT INSURANCE	6,162.00	6,000	26,000	26,000	26,000	0
WORKERS' COMPENSATION	896,463.11	976,000	976,000	982,000	982,000	6,000
TOTAL S & E B	44,585,956.38	44,910,000	48,315,000	51,249,000	49,792,000	1,477,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,898,271.62	1,948,000	1,683,000	1,683,000	1,683,000	0
CLOTHING & PERSONAL SUPPLIES	2,075.10	0	0	0	0	0
COMMUNICATIONS	157,390.38	151,000	37,000	37,000	37,000	0
COMPUTING-MAINFRAME	49,412.00	49,000	5,000	5,000	5,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	216,984.00	217,000	171,000	471,000	471,000	300,000
COMPUTING-PERSONAL	2,062,177.78	1,505,000	1,538,000	1,538,000	1,538,000	0
CONTRACTED PROGRAM SERVICES	1,810,131.92	2,228,000	2,092,000	2,092,000	2,816,000	724,000
FOOD	18,808.36	19,000	60,000	60,000	60,000	0
HOUSEHOLD EXPENSE	165.79	0	50,000	50,000	50,000	0
INFORMATION TECHNOLOGY SERVICES	1,146,046.00	1,623,000	1,837,000	836,000	836,000	(1,001,000)
INSURANCE	12,193.33	12,000	15,000	15,000	15,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,756,481.25	1,695,000	1,709,000	1,709,000	1,709,000	0
MAINTENANCE - EQUIPMENT	3.14	4,000	30,000	30,000	30,000	0
MEMBERSHIPS	49,054.00	49,000	40,000	40,000	40,000	0
MISCELLANEOUS EXPENSE	72,205.15	55,000	237,000	1,737,000	237,000	0
OFFICE EXPENSE	202,077.15	203,000	196,000	196,000	196,000	0
PROFESSIONAL SERVICES	2,405,457.17	3,163,000	2,311,000	2,311,000	2,311,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	0	50,000	50,000	50,000	0
RENTS & LEASES - BLDG & IMPRV	1,366,833.52	1,380,000	1,118,000	1,118,000	1,118,000	0

COMMUNITY AND SENIOR SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - EQUIPMENT	276,133.00	286,000	335,000	335,000	368,000	33,000
SMALL TOOLS & MINOR EQUIPMENT	6,688.77	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	26,832.16	27,000	29,000	29,000	29,000	0
TECHNICAL SERVICES	920,746.88	680,000	1,086,000	1,086,000	1,086,000	0
TELECOMMUNICATIONS	1,200,462.37	1,035,000	1,005,000	1,005,000	1,005,000	0
TRAINING	19,498.52	19,000	109,000	109,000	109,000	0
TRANSPORTATION AND TRAVEL	519,216.84	519,000	519,000	519,000	519,000	0
UTILITIES	660,823.78	687,000	756,000	756,000	756,000	0
TOTAL S & S	16,856,169.98	17,554,000	17,018,000	17,817,000	17,074,000	56,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	897,260.50	90,000	90,000	90,000	90,000	0
RET-OTHER LONG TERM DEBT	331,396.00	332,000	332,000	332,000	332,000	0
TAXES & ASSESSMENTS	907.77	1,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	1,229,564.27	423,000	424,000	424,000	424,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
VEHICLES & TRANSPORTATION EQUIPMENT	1,199.00	1,000	50,000	50,000	50,000	0
TOTAL CAPITAL ASSETS	1,199.00	1,000	50,000	50,000	50,000	0
GROSS TOTAL	$ 62,672,889.63	$ 62,888,000	$ 65,807,000	$ 69,540,000	$ 67,340,000	$ 1,533,000
INTRAFUND TRANSFERS	(32,148,906.00)	(31,008,000)	(31,008,000)	(32,608,000)	(32,608,000)	(1,600,000)
NET TOTAL	$ 30,523,983.63	$ 31,880,000	$ 34,799,000	$ 36,932,000	$ 34,732,000	$ (67,000)
NET COUNTY COST	$ 17,496,855.09	$ 17,418,000	$ 17,492,000	$ 20,099,000	$ 18,430,000	$ 938,000
BUDGETED POSITIONS	509.0	513.0	513.0	530.0	521.0	8.0

Community and Senior Services - Assistance Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 50,139,805.17	$ 48,291,000	$ 70,752,000	$ 60,495,000	$ 60,555,000	$ (10,197,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 56,078,859.35	$ 53,179,000	$ 75,640,000	$ 70,601,000	$ 70,661,000	$ (4,979,000)
GROSS TOTAL	$ 56,078,859.35	$ 53,179,000	$ 75,640,000	$ 70,601,000	$ 70,661,000	$ (4,979,000)
INTRAFUND TRANSFERS	(2,725,062.00)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	0
NET TOTAL	$ 53,353,797.35	$ 51,179,000	$ 73,640,000	$ 68,601,000	$ 68,661,000	$ (4,979,000)
NET COUNTY COST	$ 3,213,992.18	$ 2,888,000	$ 2,888,000	$ 8,106,000	$ 8,106,000	$ 5,218,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

Community and Senior Services and its partners deliver quality services to youth, adults, and seniors that promote independence, dignity, choice, and social well-being.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a net decrease of $4.9 million in appropriation and a net decrease of $10.2 million in revenue due primarily to the reduction of the California Multi-Sector Workforce Partnership NEG funding. There is a net increase of $5.2 million NCC attributable to $218,000 for the Congregate and Home-Delivered Meal Programs and $5.0 million for the Summer Youth Employment Program.

Critical/Strategic Planning Initiatives

- Continue to collaborate with County departments and our network of non-profit and community agencies in providing quality services.
- Leverage and maximize funding to enhance and create subsidized employment opportunities for County residents and businesses.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**75,640,000**	**2,000,000**	**70,752,000**	**2,888,000**	**0.0**
Other Changes					
1. Aging and Adult Services: Reflects the elimination of FY 2013-14 one-time funding for the Senior Nutrition Meal Program.	(702,000)	--	--	(702,000)	--
2. Aging and Adult Services: Reflects funding for the FY 2014-15 Senior Nutrition Meal Program.	920,000	--	--	920,000	--
3. Aging and Adult Services: Reflects an increase in Health Insurance Counseling and Advocacy (HICAP) funding from the California Department of Aging to enhance outreach services.	112,000	--	112,000	--	--
4. Employment and Training: Reflects a reduction of the California Multi-Sector Workforce Partnership NEG funding.	(10,309,000)	--	(10,309,000)	--	--
5. Employment and Training: Reflects the elimination of FY 2013-14 one-time funding for the SYEP.	(1,700,000)	--	--	(1,700,000)	--
6. Employment and Training: Reflects one-time funding for the FY 2014-15 SYEP.	6,700,000	--	--	6,700,000	--
Total Changes	**(4,979,000)**	**0**	**(10,197,000)**	**5,218,000**	**0.0**
2014-15 Recommended Budget	**70,661,000**	**2,000,000**	**60,555,000**	**8,106,000**	**0.0**

COMMUNITY AND SENIOR SERVICES - ASSISTANCE BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	$ 47,891,658.17	$ 46,605,000	$ 69,066,000	$ 58,697,000	$ 58,757,000	$ (10,309,000)
MISCELLANEOUS	36.00	0	0	0	0	0
STATE - OTHER	2,248,111.00	1,686,000	1,686,000	1,798,000	1,798,000	112,000
TOTAL REVENUE	$ 50,139,805.17	$ 48,291,000	$ 70,752,000	$ 60,495,000	$ 60,555,000	$ (10,197,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 14.00	$ 0	$ 0	$ 0	$ 0	$ 0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	720.00	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	55,735,813.02	53,179,000	75,035,000	69,996,000	70,056,000	(4,979,000)
INFORMATION TECHNOLOGY SERVICES	0.00	0	75,000	75,000	75,000	0
PROFESSIONAL SERVICES	222,180.00	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	120,132.33	0	530,000	530,000	530,000	0
TOTAL S & S	56,078,859.35	53,179,000	75,640,000	70,601,000	70,661,000	(4,979,000)
GROSS TOTAL	$ 56,078,859.35	$ 53,179,000	$ 75,640,000	$ 70,601,000	$ 70,661,000	$ (4,979,000)
INTRAFUND TRANSFERS	(2,725,062.00)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	0
NET TOTAL	$ 53,353,797.35	$ 51,179,000	$ 73,640,000	$ 68,601,000	$ 68,661,000	$ (4,979,000)
NET COUNTY COST	$ 3,213,992.18	$ 2,888,000	$ 2,888,000	$ 8,106,000	$ 8,106,000	$ 5,218,000

Older American Act Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 20,513,556.62	$ 19,681,000	$ 26,637,000	$ 26,749,000	$ 26,749,000	$ 112,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 22,019,597.19	$ 21,169,000	$ 28,125,000	$ 28,455,000	$ 28,455,000	$ 330,000
GROSS TOTAL	$ 22,019,597.19	$ 21,169,000	$ 28,125,000	$ 28,455,000	$ 28,455,000	$ 330,000
INTRAFUND TRANSFERS	(490,422.00)	(300,000)	(300,000)	(300,000)	(300,000)	0
NET TOTAL	$ 21,529,175.19	$ 20,869,000	$ 27,825,000	$ 28,155,000	$ 28,155,000	$ 330,000
NET COUNTY COST	$ 1,015,618.57	$ 1,188,000	$ 1,188,000	$ 1,406,000	$ 1,406,000	$ 218,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Workforce Investment Act Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 29,626,248.55	$ 28,610,000	$ 44,115,000	$ 33,746,000	$ 33,806,000	$ (10,309,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 34,059,262.16	$ 32,010,000	$ 47,515,000	$ 42,146,000	$ 42,206,000	$ (5,309,000)
GROSS TOTAL	$ 34,059,262.16	$ 32,010,000	$ 47,515,000	$ 42,146,000	$ 42,206,000	$ (5,309,000)
INTRAFUND TRANSFERS	(2,234,640.00)	(1,700,000)	(1,700,000)	(1,700,000)	(1,700,000)	0
NET TOTAL	$ 31,824,622.16	$ 30,310,000	$ 45,815,000	$ 40,446,000	$ 40,506,000	$ (5,309,000)
NET COUNTY COST	$ 2,198,373.61	$ 1,700,000	$ 1,700,000	$ 6,700,000	$ 6,700,000	$ 5,000,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Departmental Program Summary

1. Adult Protective Services (APS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	27,189,000	25,431,000	--	1,758,000	232.0
Less Administration	--	--	--	--	--
Net Program Costs	27,189,000	25,431,000	--	1,758,000	232.0

Authority: Mandated program – Federal Social Security Act Title XX; California Welfare and Institutions Code (§ 15630-15637, 15640, 15750-15755, 15760, and 15762-15763); and, California Department of Social Services Regulations (§§ 33-100 through 33-805).

APS helps elders (age 65 or older) and dependent adults (physically or cognitively impaired 18-64 year olds) who are suspected victims of abuse or neglect (including self-neglect). APS social workers investigate reports of alleged abuse; assess an individual's abilities and limitations; provide referrals to community services; and provide general case management to help those who are unable to protect themselves.

2. Workforce Investment Act (WIA) – Adult, Dislocated Worker and Youth

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,988,000	300,000	7,488,000	200,000	30.0
Less Administration	--	--	--	--	--
Net Program Costs	7,988,000	300,000	7,488,000	200,000	30.0

Authority: Mandated program – Federal Workforce Investment Act 1998, Public Law 105-220.

The WIA program goal is to increase the self-sufficiency of persons residing in the County. The program provides services that lead to successful transition into the workforce, continued training, or education.

3. Aging and Adult Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,944,000	--	4,868,000	2,076,000	19.0
Less Administration	--	--	--	--	--
Net Program Costs	6,944,000	--	4,868,000	2,076,000	19.0

Authority: Non-mandated, discretionary program.

The Aging and Adult Services program ensures that home delivered meals are provided to the frailest and those least able to prepare meals for themselves. Also, nutritious meals are provided to seniors (aged 60+) and the spouses in a congregate meal social setting, and support services are provided to caregivers of older adults and to senior grandparents caring for grandchildren. The program also provides various care management services to frail, elderly, and younger adults with disabilities who are at risk of being placed in an institutional setting.

4. Community and Senior Centers

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,535,000	--	604,000	6,931,000	56.0
Less Administration	--	--	--	--	--
Net Program Costs	7,535,000	--	604,000	6,931,000	56.0

Authority: Non-mandated, discretionary program.

Community and Senior Center staff oversee or coordinate programs and services for people of all ages through partnerships with community businesses, volunteers, and public and private agencies. These services reduce the isolation faced by our constituents, improves their health and well-being, and simplifies access to information such as income tax preparation, notary services, and other services.

5. Dispute Resolution Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	281,000	--	217,000	64,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	281,000	--	217,000	64,000	2.0

Authority: Non mandated, discretionary program.

The Dispute Resolution program provides various dispute resolution services, such as mediations, telephone conciliations, group facilitators and arbitrations as an alternative to more formal court proceedings. Services are provided through contracts with non-profit organizations and government entities. Contract goals are based on the number of individuals, businesses, and organizations accessing the services and the cost per dispute resolved. Participation in the program is strictly voluntary.

6. Ombudsman

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	710,000	--	--	710,000	6.0
Less Administration	--	--	--	--	--
Net Program Costs	710,000	--	--	710,000	6.0

Authority: Non mandated, discretionary program.

The goal of the Office of the Ombudsman program is to help the public with complaints involving the County Sheriff's Department and Office of Public Safety personnel by conducting thorough, objective reviews of complaints. The Ombudsman program also conducts Community Outreach to educate the public on the services that are available.

7. Human Relations Commission (HRC)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,897,000	--	187,000	1,710,000	19.0
Less Administration	--	--	--	--	--
Net Program Costs	1,897,000	--	187,000	1,710,000	19.0

Authority: Article XXIX of County Ordinance No. 4099, No. 7425, as amended by Ordinance No. 8118, No. 10, 532, and No. 10, 921, and the County Administrative Code.

HRC's goal is to develop programs that proactively address racism, homophobia, religious prejudice, linguistic bias, anti-immigrant sentiment, and other divisive attitudes that can lead to inter-cultural tensions, hate crimes and related violence. Teaming with law enforcement, schools, cities, community-based organizations, youth, academics, policy makers, businesses and other leaders, the HRC brings key players together to resolve immediate inter-cultural conflicts.

8. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	14,796,000	6,877,000	2,938,000	4,981,000	157.0
Less Administration	--	--	--	--	--
Net Program Costs	14,796,000	6,877,000	2,938,000	4,981,000	157.0

Authority: Non-mandated, discretionary program except for APS administration.

Administration programs provide executive management and general administrative support, which include strategic planning, budget planning and control; accounting; contract administration and monitoring; information technology; staff development; property and facilities management; procurement; human resources; timekeeping; and payroll services to the Department.

9. Assistance

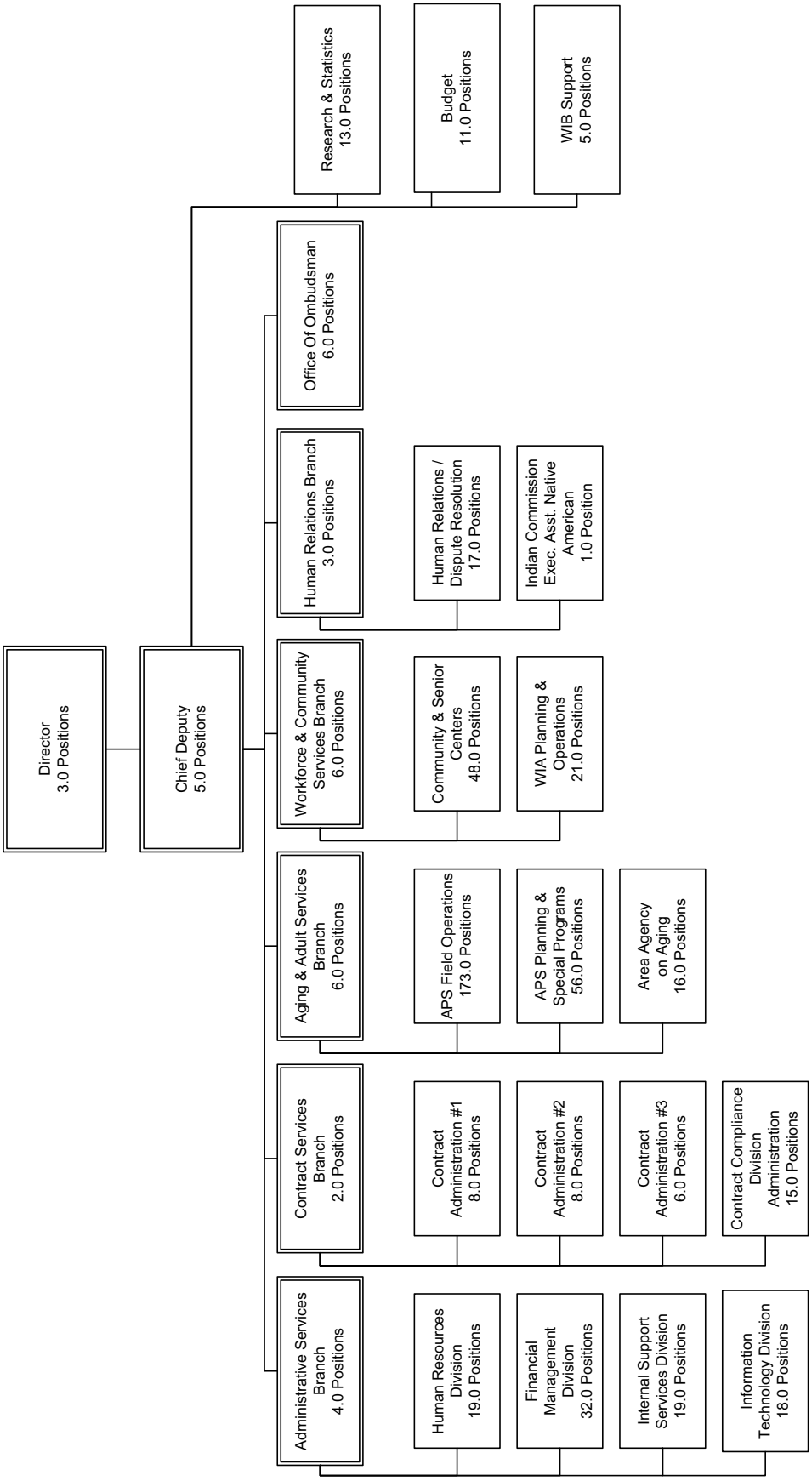
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	70,661,000	2,000,000	60,555,000	8,106,000	--
Less Administration	--	--	--	--	--
Net Program Costs	70,661,000	2,000,000	60,555,000	8,106,000	--

Authority: Non-mandated, discretionary programs.

Assistance provides direct assistance and social services to the public that include WIA, Older Americans Act, and APS.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	138,001,000	34,608,000	76,857,000	26,536,000	521.0

COMMUNITY AND SENIOR SERVICES
CYNTHIA D. BANKS, DIRECTOR
FY 2014-15 RECOMMENDED BUDGET POSITIONS = 521.0



Consumer Affairs

Brian J. Stiger, Director

Consumer Affairs Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,825,456.78	$ 1,054,000	$ 1,309,000	$ 3,983,000	$ 2,507,000	$ 1,198,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 4,405,538.32	$ 4,646,000	$ 4,891,000	$ 7,240,000	$ 6,003,000	$ 1,112,000
SERVICES & SUPPLIES	3,103,682.68	3,164,000	3,072,000	3,684,000	3,401,000	329,000
OTHER CHARGES	18,206.34	12,000	10,000	10,000	27,000	17,000
CAPITAL ASSETS - EQUIPMENT	0.00	16,000	20,000	115,000	20,000	0
GROSS TOTAL	$ 7,527,427.34	$ 7,838,000	$ 7,993,000	$ 11,049,000	$ 9,451,000	$ 1,458,000
INTRAFUND TRANSFERS	(480,749.00)	(664,000)	(564,000)	(564,000)	(564,000)	0
NET TOTAL	$ 7,046,678.34	$ 7,174,000	$ 7,429,000	$ 10,485,000	$ 8,887,000	$ 1,458,000
NET COUNTY COST	$ 5,221,221.56	$ 6,120,000	$ 6,120,000	$ 6,502,000	$ 6,380,000	$ 260,000
BUDGETED POSITIONS	57.0	57.0	57.0	84.0	67.0	10.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

To promote a fair and vibrant marketplace, we serve consumers, businesses, and communities through education, advocacy, and complaint resolution.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects an increase in NCC of $0.3 million primarily due to Board-approved increases in employee salaries and benefits and one-time funding to purchase a new telephone system. The Recommended Budget also reflects the expansion of the Real Estate Fraud Notification Program that conducts real estate fraud investigations and provides information, counseling, and assistance to homeowners facing foreclosure.

Critical/Strategic Planning Initiatives

- Continue to expand the Homeowner Fraud Notification and County Dispute Resolution programs;
- Identify and secure additional office space to accommodate additional staff and provide improved public access; and
- Expand language capabilities to communicate with diverse communities in multiple languages.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**7,993,000**	**564,000**	**1,309,000**	**6,120,000**	**57.0**
Efficiencies					
1. Call Center: Reflects funding to purchase a new hosted telephone system to replace the current system and handle a greater call volume.	40,000	--	--	40,000	--
New/Expanded Programs					
1. Homeowner Notification Program: Reflects the addition of 1.0 Administrative Services Manager I, 2.0 Consumer Affairs Supervisor, and 7.0 Consumer Affairs Representative positions funded by an increase in revenue due to an increase for recorder fees related to Senate Bill 62.	1,198,000	--	1,198,000	--	10.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	173,000	--	--	173,000	--
2. Unavoidable Costs: Reflects changes in workers' compensation costs due to anticipated benefit increases and escalating medical cost trends, fully offset by a decrease in unemployment insurance costs, retiree health insurance premiums, and miscellaneous services and supplies requirements.	--	--	--	--	--
3. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	30,000	--	--	30,000	--
4. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	17,000	--	--	17,000	--
Total Changes	**1,458,000**	**0**	**1,198,000**	**260,000**	**10.0**
2014-15 Recommended Budget	**9,451,000**	**564,000**	**2,507,000**	**6,380,000**	**67.0**

Unmet Needs

The Department of Consumer Affairs' critical unmet needs include additional funding to address the Civic Center Office reconfiguration expansion which requires additional positions with more workstations. The Department is also looking into new configuration options that match their digital workflow.

CONSUMER AFFAIRS BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 1,244,587.00	$ 467,000	$ 714,000	$ 3,388,000	$ 1,912,000	$ 1,198,000
COURT FEES & COSTS	0.00	542,000	550,000	550,000	550,000	0
FEDERAL - OTHER	1,377.00	0	0	0	0	0
MISCELLANEOUS	40,526.78	45,000	45,000	45,000	45,000	0
TRANSFERS IN	538,966.00	0	0	0	0	0
TOTAL REVENUE	$ 1,825,456.78	$ 1,054,000	$ 1,309,000	$ 3,983,000	$ 2,507,000	$ 1,198,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 2,747,416.07	$ 2,963,000	$ 3,262,000	$ 4,899,000	$ 4,056,000	$ 794,000
CAFETERIA BENEFIT PLANS	539,548.07	543,000	535,000	885,000	767,000	232,000
COUNTY EMPLOYEE RETIREMENT	252,351.35	487,000	494,000	750,000	524,000	30,000
DENTAL INSURANCE	12,014.03	5,000	10,000	10,000	10,000	0
DEPENDENT CARE SPENDING ACCOUNTS	5,232.00	1,000	7,000	7,000	7,000	0
DISABILITY BENEFITS	15,318.40	2,000	5,000	5,000	5,000	0
FICA (OASDI)	41,865.56	43,000	28,000	48,000	37,000	9,000
HEALTH INSURANCE	82,163.83	100,000	68,000	68,000	68,000	0
LIFE INSURANCE	16,352.44	19,000	8,000	8,000	8,000	0
OTHER EMPLOYEE BENEFITS	6,300.00	6,000	0	0	0	0
RETIREE HEALTH INSURANCE	461,346.00	229,000	252,000	248,000	248,000	(4,000)
SAVINGS PLAN	31,905.65	30,000	19,000	32,000	29,000	10,000
THRIFT PLAN (HORIZONS)	78,168.93	83,000	63,000	125,000	89,000	26,000
UNEMPLOYMENT INSURANCE	280.00	1,000	1,000	0	0	(1,000)
WORKERS' COMPENSATION	115,275.99	134,000	139,000	155,000	155,000	16,000
TOTAL S & E B	4,405,538.32	4,646,000	4,891,000	7,240,000	6,003,000	1,112,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	187,815.89	208,000	208,000	303,000	208,000	0
COMMUNICATIONS	7,940.00	10,000	10,000	50,000	10,000	0
COMPUTING-MAINFRAME	0.00	1,000	1,000	1,000	1,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	24,904.00	4,000	4,000	4,000	4,000	0
COMPUTING-PERSONAL	224.87	1,000	1,000	1,000	1,000	0
CONTRACTED PROGRAM SERVICES	2,108,500.00	2,134,000	2,134,000	2,134,000	2,134,000	0
HOUSEHOLD EXPENSE	721.53	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	113,793.00	55,000	55,000	55,000	55,000	0
INSURANCE	1,927.43	2,000	2,000	2,000	2,000	0
MAINTENANCE - BUILDINGS & IMPRV	178,914.86	169,000	169,000	169,000	169,000	0
MAINTENANCE - EQUIPMENT	17,996.00	28,000	28,000	28,000	28,000	0
MEMBERSHIPS	1,780.00	2,000	2,000	2,000	2,000	0
MISCELLANEOUS EXPENSE	8,581.48	9,000	9,000	9,000	9,000	0
OFFICE EXPENSE	38,433.25	160,000	68,000	545,000	357,000	289,000
PROFESSIONAL SERVICES	2,686.22	17,000	17,000	17,000	17,000	0
RENTS & LEASES - BLDG & IMPRV	5,823.76	8,000	8,000	8,000	8,000	0
SMALL TOOLS & MINOR EQUIPMENT	233.21	0	0	0	0	0
TECHNICAL SERVICES	5,879.21	22,000	22,000	22,000	22,000	0
TELECOMMUNICATIONS	205,873.05	153,000	153,000	153,000	193,000	40,000

CONSUMER AFFAIRS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
TRAINING	21,985.59	14,000	14,000	14,000	14,000	0
TRANSPORTATION AND TRAVEL	30,018.41	25,000	25,000	25,000	25,000	0
UTILITIES	139,650.92	142,000	142,000	142,000	142,000	0
TOTAL S & S	3,103,682.68	3,164,000	3,072,000	3,684,000	3,401,000	329,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	10,000	8,000	8,000	8,000	0
RET-OTHER LONG TERM DEBT	18,194.00	2,000	2,000	2,000	19,000	17,000
TAXES & ASSESSMENTS	12.34	0	0	0	0	0
TOTAL OTH CHARGES	18,206.34	12,000	10,000	10,000	27,000	17,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
OFFICE FURNITURE,FIXTURES & EQ	0.00	16,000	20,000	115,000	20,000	0
TOTAL CAPITAL ASSETS	0.00	16,000	20,000	115,000	20,000	0
GROSS TOTAL	$ 7,527,427.34	$ 7,838,000	$ 7,993,000	$ 11,049,000	$ 9,451,000	$ 1,458,000
INTRAFUND TRANSFERS	(480,749.00)	(664,000)	(564,000)	(564,000)	(564,000)	0
NET TOTAL	$ 7,046,678.34	$ 7,174,000	$ 7,429,000	$ 10,485,000	$ 8,887,000	$ 1,458,000
NET COUNTY COST	$ 5,221,221.56	$ 6,120,000	$ 6,120,000	$ 6,502,000	$ 6,380,000	$ 260,000
BUDGETED POSITIONS	57.0	57.0	57.0	84.0	67.0	10.0

Departmental Program Summary

1. Complaint Investigations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,125,000	564,000	1,353,000	2,208,000	33.5
Less Administration	*750,000*	*65,000*	*403,000*	*282,000*	*5.5*
Net Program Costs	3,375,000	499,000	950,000	1,926,000	28.0

Authority: Non-mandated, discretionary program.

The unit resolves consumer fraud, identity theft, and real estate fraud through complaint investigation and advocacy. They investigate referrals relating to elder financial abuse and foster youth identity theft. The unit also works with law enforcement, prosecuting and regulatory agencies to identify and investigate consumer identity theft and real estate fraud cases for referral to prosecuting agencies for civil or criminal prosecution.

2. Counseling and Dispute Resolution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,734,000	--	1,048,000	1,686,000	29.9
Less Administration	*405,000*	--	*157,000*	*248,000*	*4.9*
Net Program Costs	2,329,000	--	891,000	1,438,000	25.0

Authority: Non-mandated, discretionary program.

The unit provides consumer counseling, small claims advising, and mediation services. It also includes the Department's Volunteer and Internship Program. Counselors provide answers to questions for resolving disputes, referring consumers to other appropriate resources, and identifying fraud complaints to be submitted to the Department for investigation.

3. Consumer Education and Public Outreach

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	205,000	--	2,000	203,000	2.4
Less Administration	*52,000*	--	*1,000*	*51,000*	*0.4*
Net Program Costs	153,000	--	1,000	152,000	2.0

Authority: Non-mandated, discretionary program.

The unit coordinates communication efforts with the public. This includes organizing and developing speaking engagements, workshops, tabling events, and consumer education fairs; the departmental website and social media sites; brochures, news articles, photos, and other written materials in Plain Language; media relations and interview requests; and relations with other departments, agencies, and the offices of local elected officials.

4. Administration

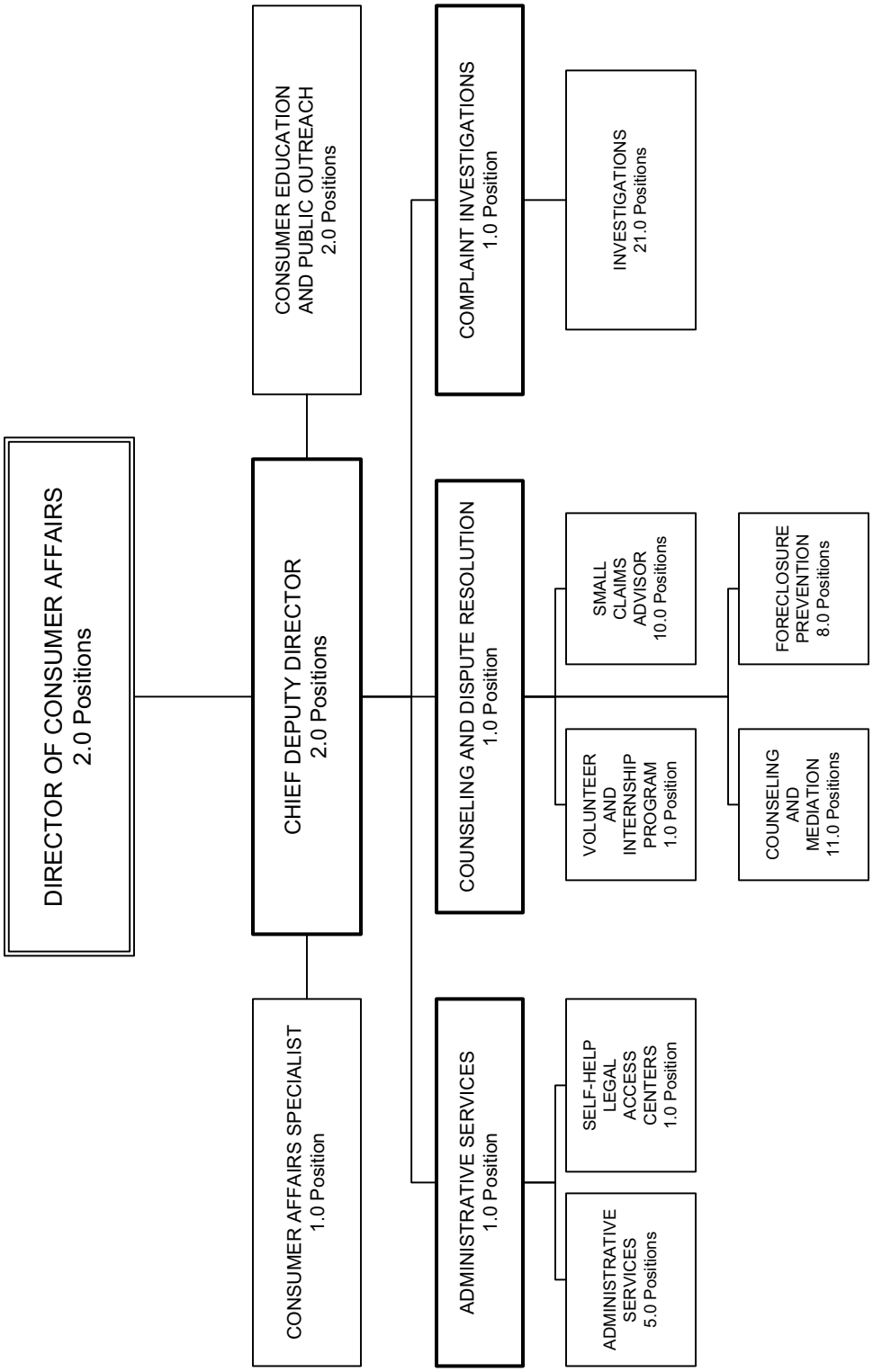
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,614,000	65,000	665,000	2,884,000	12.2
Less Administration	*20,000*	--	--	*20,000*	*0.2*
Net Program Costs	3,594,000	65,000	665,000	2,864,000	12.0

Authority: Non-mandated, discretionary program.

Administration Services provides administrative support and executive oversight to the operations of the Department. This program includes the executive office, departmental budgeting, accounting, personnel/payroll, training and recruiting, emergency planning, procurement, strategic planning functions and special projects. Also included is the Self-Help Legal Access Centers which counsel guests on court procedures and case preparation, including venue, form preparation, service of process, and case presentation. Also includes revenues generated by other administrative and support costs.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	9,451,000	564,000	2,507,000	6,380,000	67.0

DEPARTMENT OF CONSUMER AFFAIRS
Brian J. Stiger, Director
FY 2014-15 Recommended Budget Positions = 67.0



County Counsel

John F. Krattli, County Counsel

County Counsel Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 11,882,147.93	$ 12,572,000	$ 12,719,000	$ 14,495,000	$ 13,302,000	$ 583,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 78,338,252.69	$ 86,978,000	$ 87,516,000	$ 96,390,000	$ 93,192,000	$ 5,676,000
SERVICES & SUPPLIES	8,054,853.41	9,979,000	10,488,000	10,800,000	10,488,000	0
OTHER CHARGES	241,234.31	247,000	247,000	247,000	247,000	0
CAPITAL ASSETS - EQUIPMENT	263,729.37	66,000	66,000	0	0	(66,000)
GROSS TOTAL	$ 86,898,069.78	$ 97,270,000	$ 98,317,000	$ 107,437,000	$ 103,927,000	$ 5,610,000
INTRAFUND TRANSFERS	(68,933,715.37)	(76,877,000)	(77,777,000)	(83,654,000)	(81,337,000)	(3,560,000)
NET TOTAL	$ 17,964,354.41	$ 20,393,000	$ 20,540,000	$ 23,783,000	$ 22,590,000	$ 2,050,000
NET COUNTY COST	$ 6,082,206.48	$ 7,821,000	$ 7,821,000	$ 9,288,000	$ 9,288,000	$ 1,467,000
BUDGETED POSITIONS	563.0	566.0	566.0	574.0	570.0	4.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	COUNSEL

Mission Statement

To be a trusted advisor providing advice, counsel, and guidance to the Board, County departments, and other public offices and agencies while maintaining high-quality, cost-effective legal representation.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a net increase in NCC of $1.5 million primarily due to front funding of the Employment Advice Program and House Counsel Services Program as well as Board-approved increases in salaries and employee benefits. The net increase also includes the deletion of one-time funding for capital assets equipment.

Critical/Strategic Planning Initiatives

County Counsel will continue ongoing initiatives in support of the County's Strategic Plan including:

- Strengthening current practices, and enhancing client relations through communication and training. Redesigning the County Counsel website to improve ease of use and to enhance content available. Content will be updated to include information of interest to the public as well as information about the Summer Intern Program, and it will serve as a gateway to restricted client-only areas where access to non-public information and resources can be provided to client agencies with appropriate authorization.
- Reviewing and improving organization policies, processes and/or structures to enhance effectiveness. Implementing recommendations from the management audit performed by HBR Consultants and communicating with the Board regarding the manner and schedule of the implementation.
- Utilizing new and effective technologies to update office systems and programs and improve organizational effectiveness, such as the implementation of a web-based electronic case management and e-filing system for the Workers' Compensation Division and replacement of the current Risk Management Information System.

- Managing resources more effectively by promoting prudent fiscal policies and practices and exploring innovative methods that help ensure fiscal stability. Developing and implementing processes to further enhance the current Departmental Risk Management Program by ensuring that risk management functions are adequately staffed, and risk management practices are aligned with the rest of the County. Also, enhancing current ergonomic and wellness awareness programs to better manage risks associated with employee safety.
- Implementing a strategic framework to protect and secure the County's technology assets and information. The Departmental Security Officer and members of its legal staff participate in the Health Insurance Portability and Accountability Act/Health Information Technology for Economic and Clinical Health Act Privacy and Security Committee to ensure departmental compliance.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**98,317,000**	**77,777,000**	**12,719,000**	**7,821,000**	**566.0**
Efficiencies					
1. Executive Office: Reflects funding for the addition of 1.0 Senior Associate County Counsel position to provide managerial and policy support. Also reflects funding for 1.0 Executive Secretary V position to provide administrative support. The cost of these additional positions is offset by the deletion of 1.0 Executive Assistant, 1.0 Investigator II, 1.0 Senior Law Clerk, and 1.0 Intermediate Typist Clerk positions.	--	--	--	--	(2.0)
2. Human Resources Reclassification: Reflects a net decrease associated with the reclassification of 1.0 Supervising Typist Clerk to 1.0 Senior Clerk in the Human Resources section.	(1,000)	(1,000)	--	--	--
New/Expanded Programs					
1. Sheriff's Department: Reflects funding for the addition of 2.0 Senior Deputy County Counsel positions, as recommended by the Citizens' Commission on Jail Violence, to provide additional legal services for the Sheriff's Department.	433,000	433,000	--	--	2.0
2. Department of Children and Family Services: Reflects funding for the addition of 1.0 Senior Deputy County Counsel position and 2.0 Deputy County Counsel positions to staff a new courtroom in the Children's Court. Also reflects the addition of 1.0 Deputy County Counsel position to assist with the increase in appellate caseload.	755,000	755,000	--	--	4.0
3. Employment Advice Program: Reflects partial front funding for the program which provides advice to County offices and departments on all labor and employment matters.	--	(547,000)	--	547,000	--
4. Non-Billable House Counsel Services: Reflects partial front funding for non-billable house counsel services to provide County departments with general legal advice.	--	(650,000)		650,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	3,105,000	2,457,000	401,000	247,000	--
2. Unavoidable Costs: Reflects an increase in long-term disability and retiree health due to anticipated benefit increases and escalating medical cost trends, partially offset by a decrease in unemployment insurance costs based on historical experience.	268,000	230,000	38,000	--	--
3. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	1,116,000	883,000	144,000	89,000	--
4. Capital Assets: Reflects the deletion of one-time funding to purchase videoconferencing equipment.	(66,000)	--	--	(66,000)	--
Total Changes	**5,610,000**	**3,560,000**	**583,000**	**1,467,000**	**4.0**
2014-15 Recommended Budget	**103,927,000**	**81,337,000**	**13,302,000**	**9,288,000**	**570.0**

COUNTY COUNSEL BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 464,293.33	$ 573,000	$ 478,000	$ 648,000	$ 511,000	$ 33,000
COURT FEES & COSTS	10,226.37	0	0	0	0	0
LEGAL SERVICES	10,677,101.92	11,654,000	11,894,000	13,487,000	12,444,000	550,000
MISCELLANEOUS	669,053.03	281,000	281,000	281,000	281,000	0
PARK & RECREATION SERVICES	61,473.28	64,000	66,000	79,000	66,000	0
TOTAL REVENUE	$ 11,882,147.93	$ 12,572,000	$ 12,719,000	$ 14,495,000	$ 13,302,000	$ 583,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 51,381,437.05	$ 56,406,000	$ 57,156,000	$ 61,955,000	$ 59,884,000	$ 2,728,000
CAFETERIA BENEFIT PLANS	8,393,855.42	9,550,000	10,014,000	10,675,000	10,611,000	597,000
COUNTY EMPLOYEE RETIREMENT	5,045,638.71	9,790,000	9,604,000	10,975,000	10,873,000	1,269,000
DENTAL INSURANCE	180,982.52	189,000	152,000	193,000	152,000	0
DEPENDENT CARE SPENDING ACCOUNTS	74,722.51	74,000	80,000	80,000	80,000	0
DISABILITY BENEFITS	649,059.59	166,000	129,000	174,000	133,000	4,000
FICA (OASDI)	737,942.48	783,000	772,000	860,000	819,000	47,000
HEALTH INSURANCE	2,798,267.91	3,265,000	2,975,000	3,964,000	3,539,000	564,000
LIFE INSURANCE	214,541.27	32,000	23,000	32,000	23,000	0
OTHER EMPLOYEE BENEFITS	7,440.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	5,199,800.00	2,680,000	2,607,000	2,872,000	2,872,000	265,000
SAVINGS PLAN	1,810,334.80	1,817,000	2,145,000	2,242,000	2,242,000	97,000
THRIFT PLAN (HORIZONS)	1,411,865.87	1,747,000	1,363,000	1,873,000	1,469,000	106,000
UNEMPLOYMENT INSURANCE	3,922.00	8,000	11,000	10,000	10,000	(1,000)
WORKERS' COMPENSATION	428,442.56	471,000	485,000	485,000	485,000	0
TOTAL S & E B	78,338,252.69	86,978,000	87,516,000	96,390,000	93,192,000	5,676,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,006,432.77	1,253,000	1,253,000	1,603,000	1,291,000	38,000
CLOTHING & PERSONAL SUPPLIES	160.67	0	0	0	0	0
COMMUNICATIONS	236,409.10	213,000	293,000	140,000	140,000	(153,000)
COMPUTING-MAINFRAME	244.74	8,000	8,000	8,000	8,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	256,172.00	401,000	401,000	570,000	570,000	169,000
COMPUTING-PERSONAL	710,961.28	211,000	211,000	198,000	198,000	(13,000)
INFORMATION TECHNOLOGY SERVICES	483,782.42	853,000	853,000	1,409,000	1,409,000	556,000
JURY & WITNESS EXPENSE	298.39	0	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	1,089,853.52	1,462,000	1,462,000	1,367,000	1,367,000	(95,000)
MAINTENANCE - EQUIPMENT	124,709.69	150,000	150,000	150,000	150,000	0
MEDICAL DENTAL & LAB SUPPLIES	232.45	0	0	0	0	0
MEMBERSHIPS	118,815.00	137,000	137,000	137,000	137,000	0
MISCELLANEOUS EXPENSE	2,721.99	0	0	0	0	0
OFFICE EXPENSE	408,111.66	473,000	680,000	597,000	597,000	(83,000)
PROFESSIONAL SERVICES	537,632.23	960,000	960,000	784,000	784,000	(176,000)
PUBLICATIONS & LEGAL NOTICE	514.31	2,000	2,000	2,000	2,000	0
RENTS & LEASES - BLDG & IMPRV	585,164.13	697,000	697,000	676,000	676,000	(21,000)
RENTS & LEASES - EQUIPMENT	2,046.28	27,000	129,000	62,000	62,000	(67,000)
SMALL TOOLS & MINOR EQUIPMENT	657.32	0	0	0	0	0

COUNTY COUNSEL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
SPECIAL DEPARTMENTAL EXPENSE	475,532.45	560,000	560,000	619,000	619,000	59,000
TECHNICAL SERVICES	249,122.68	274,000	274,000	279,000	279,000	5,000
TELECOMMUNICATIONS	690,494.95	1,057,000	1,057,000	859,000	859,000	(198,000)
TRAINING	28,988.38	92,000	174,000	99,000	99,000	(75,000)
TRANSPORTATION AND TRAVEL	103,801.79	114,000	152,000	152,000	152,000	0
UTILITIES	941,993.21	1,035,000	1,035,000	1,089,000	1,089,000	54,000
TOTAL S & S	8,054,853.41	9,979,000	10,488,000	10,800,000	10,488,000	0
OTHER CHARGES						
JUDGMENTS & DAMAGES	8,389.92	16,000	16,000	16,000	16,000	0
RET-OTHER LONG TERM DEBT	232,807.00	231,000	231,000	231,000	231,000	0
TAXES & ASSESSMENTS	37.39	0	0	0	0	0
TOTAL OTH CHARGES	241,234.31	247,000	247,000	247,000	247,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	68,424.26	0	0	0	0	0
DATA HANDLING EQUIPMENT	195,305.11	0	0	0	0	0
ELECTRONIC EQUIPMENT	0.00	66,000	66,000	0	0	(66,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	263,729.37	66,000	66,000	0	0	(66,000)
TOTAL CAPITAL ASSETS	263,729.37	66,000	66,000	0	0	(66,000)
GROSS TOTAL	$ 86,898,069.78	$ 97,270,000	$ 98,317,000	$ 107,437,000	$ 103,927,000	$ 5,610,000
INTRAFUND TRANSFERS	(68,933,715.37)	(76,877,000)	(77,777,000)	(83,654,000)	(81,337,000)	(3,560,000)
NET TOTAL	$ 17,964,354.41	$ 20,393,000	$ 20,540,000	$ 23,783,000	$ 22,590,000	$ 2,050,000
NET COUNTY COST	$ 6,082,206.48	$ 7,821,000	$ 7,821,000	$ 9,288,000	$ 9,288,000	$ 1,467,000
BUDGETED POSITIONS	563.0	566.0	566.0	574.0	570.0	4.0

Departmental Program Summary

1. House Counsel

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	41,262,000	29,254,000	4,255,000	7,753,000	222.3
Less Administration	--	--	--	--	--
Net Program Costs	41,262,000	29,254,000	4,255,000	7,753,000	222.3

Authority: Non-mandated, discretionary program.

The Program advises the Board and other client entities as to their duties and authorities under the law, and specifically, areas such as conflict of interest, taxation, finance, legislation, public health, safety, and welfare.

2. Litigation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	46,530,000	39,549,000	6,870,000	111,000	250.7
Less Administration	--	--	--	--	--
Net Program Costs	46,530,000	39,549,000	6,870,000	111,000	250.7

Authority: Non-mandated, discretionary program.

The Program represents the County, its officers and employees, special districts, the Civil Grand Jury, and the Metropolitan Transportation Authority in all civil litigation, probate, dependency court, and workers' compensation matters.

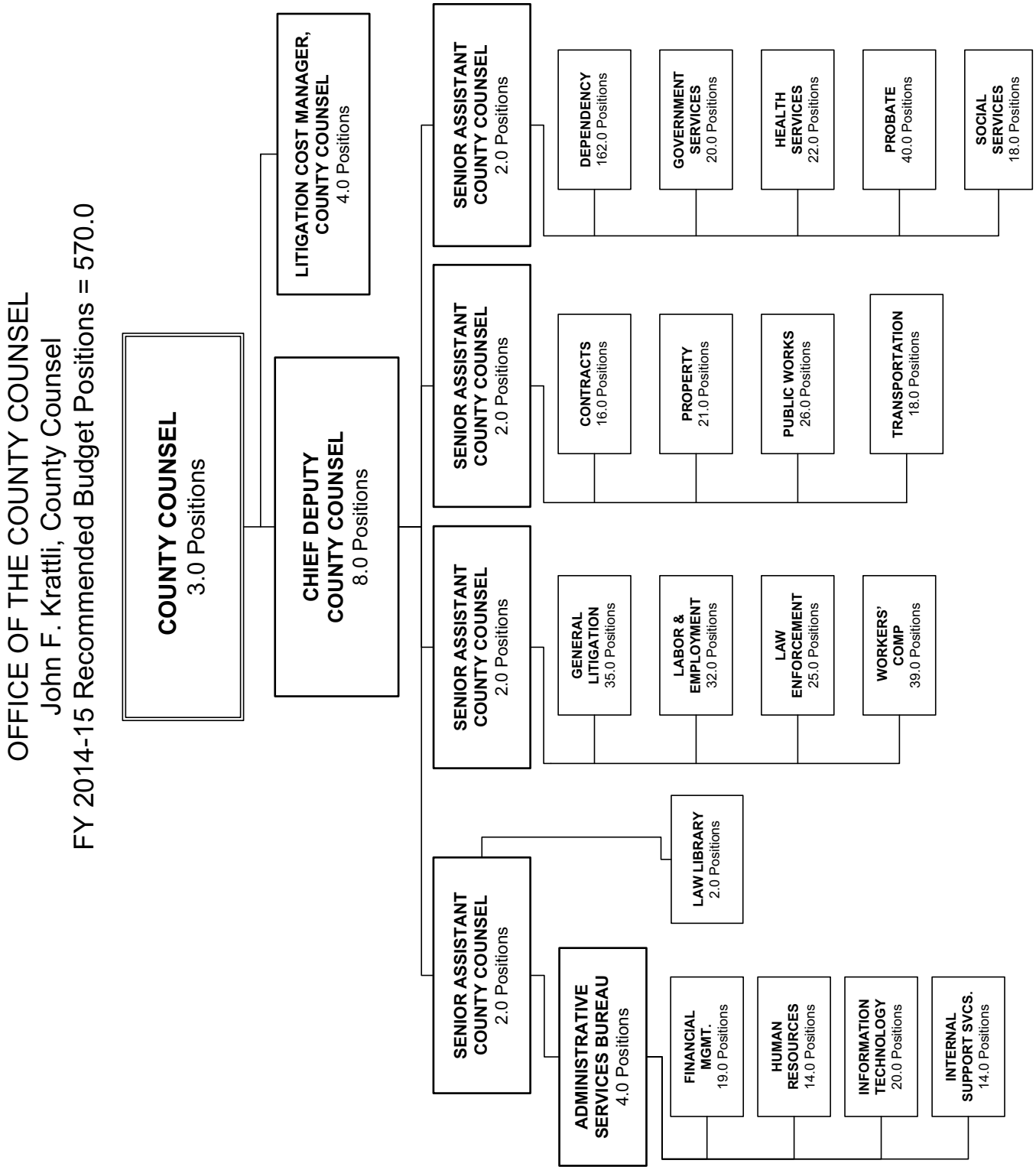
3. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,135,000	12,534,000	2,177,000	1,424,000	97.0
Less Administration	--	--	--	--	--
Net Program Costs	16,135,000	12,534,000	2,177,000	1,424,000	97.0

Authority: Non-mandated, discretionary program.

Provides executive and administrative support required for the ongoing operation of the Department. The Executive Office advises the Board, its members, and key staff. Also, it establishes office policy and coordinates the activities of the various divisions of the office. The Administrative Services Bureau oversees the development and administration of the operating budget and the Judgments and Damages budget; administers the recruitment and selection of legal and non-legal staff; maintains and supports all automated systems; maintains all legal services agreements and amendments; and provides office services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	103,927,000	81,337,000	13,302,000	9,288,000	570.0


OFFICE OF THE COUNTY COUNSEL
John F. Krattli, County Counsel
FY 2014-15 Recommended Budget Positions = 570.0
COUNTY COUNSEL
3.0 Positions
LITIGATION COST MANAGER, COUNTY COUNSEL
4.0 Positions
CHIEF DEPUTY COUNTY COUNSEL
8.0 Positions
SENIOR ASSISTANT COUNTY COUNSEL
2.0 Positions
DEPENDENCY
162.0 Positions
GOVERNMENT SERVICES
20.0 Positions
HEALTH SERVICES
22.0 Positions
PROBATE
40.0 Positions
SOCIAL SERVICES
18.0 Positions
SENIOR ASSISTANT COUNTY COUNSEL
2.0 Positions
CONTRACTS
16.0 Positions
PROPERTY
21.0 Positions
PUBLIC WORKS
26.0 Positions
TRANSPORTATION
18.0 Positions
SENIOR ASSISTANT COUNTY COUNSEL
2.0 Positions
GENERAL LITIGATION
35.0 Positions
LABOR & EMPLOYMENT
32.0 Positions
LAW ENFORCEMENT
25.0 Positions
WORKERS' COMP
39.0 Positions
SENIOR ASSISTANT COUNTY COUNSEL
2.0 Positions
LAW LIBRARY
2.0 Positions
ADMINISTRATIVE SERVICES BUREAU
4.0 Positions
FINANCIAL MGMT.
19.0 Positions
HUMAN RESOURCES
14.0 Positions
INFORMATION TECHNOLOGY
20.0 Positions
INTERNAL SUPPORT SVCS.
14.0 Positions

District Attorney

Jackie Lacey, District Attorney

District Attorney Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 148,397,012.12	$ 149,072,000	$ 152,379,000	$ 157,839,000	$ 157,072,000	$ 4,693,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 296,053,420.67	$ 302,477,000	$ 307,164,000	$ 319,683,000	$ 317,347,000	$ 10,183,000
SERVICES & SUPPLIES	33,198,568.91	33,232,000	34,227,000	41,237,000	33,695,000	(532,000)
OTHER CHARGES	271,497.98	931,000	931,000	931,000	931,000	0
CAPITAL ASSETS - EQUIPMENT	532,091.12	535,000	535,000	525,000	525,000	(10,000)
GROSS TOTAL	$ 330,055,578.68	$ 337,175,000	$ 342,857,000	$ 362,376,000	$ 352,498,000	$ 9,641,000
INTRAFUND TRANSFERS	(10,567,512.48)	(10,240,000)	(10,240,000)	(10,240,000)	(10,240,000)	0
NET TOTAL	$ 319,488,066.20	$ 326,935,000	$ 332,617,000	$ 352,136,000	$ 342,258,000	$ 9,641,000
NET COUNTY COST	$ 171,091,054.08	$ 177,863,000	$ 180,238,000	$ 194,297,000	$ 185,186,000	$ 4,948,000
BUDGETED POSITIONS	2,128.0	2,140.0	2,140.0	2,171.0	2,145.0	5.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The District Attorney of Los Angeles County, as a constitutional officer and the public prosecutor acting on behalf of the people, is vested with the independent power to conduct prosecutions for public offenses, to detect crime and to investigate criminal activity. The District Attorney advises the Grand Jury in its investigations. By law, the District Attorney sponsors and participates in programs to improve the administration of justice.

The District Attorney fulfills these responsibilities through the efforts of the employees of the Office of the District Attorney (Office). Each employee of the Office shall adopt the highest standards of ethical behavior and professionalism. Each employee, moreover, is integral to achieving the mission of the Office and shares the District Attorney's obligation to enhance the fundamental right of the people of the County to a safe and just society. At all times, the mission of the District Attorney's Office shall be carried out in a fair, evenhanded and compassionate manner.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a $4.9 NCC increase primarily due to an increase of 3.0 positions for the new Marsy's Law Unit, funding for the Hall of Justice (HOJ) project, and Board-approved increases in salaries and employee benefits, partially offset by the deletion of one-time funding for high tech crimes, revenue adjustments, elimination of the Bad Check Enforcement Program, and a projected increase in Public Safety Sales Tax (Proposition 172 revenue). The Recommended Budget also reflects the addition of 2.0 positions for the Disability Health Insurance Fraud Program fully offset by grant funding.

Critical/Strategic Planning Initiatives

The Office's FY 2014-15 strategic planning efforts remain focused on the following areas:

- Expand the application of alternatives to incarceration in appropriate cases.
- Carry out the provisions of AB 109 including training and refining internal statistical reporting mechanisms.
- Increase efforts to address the proliferation of identity theft and cyber crimes.
- Advance a crime prevention campaign aimed at educating and protecting citizens from financial crimes, particularly those involving seniors.
- Increase involvement in the environmental crimes enforcement community.
- Continue to work on information and document exchanges with other criminal justice agencies.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**342,857,000**	**10,240,000**	**152,379,000**	**180,238,000**	**2,140.0**
New/Expanded Programs					
1. Disability Health Insurance Fraud (DHIF): Reflects grant funding and the addition of 1.0 Deputy District Attorney III and 1.0 Senior Investigator associated with the DHIF program.	463,000	--	463,000	--	2.0
2. Marsy's Law Unit: Reflects funding to create a unit of 3.0 positions responsible for implementing victims' rights under Marsy's Law.	200,000	--	--	200,000	3.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	5,700,000	--	--	5,700,000	--
2. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	1,131,000	--	1,131,000	--	--
3. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	3,263,000	--	--	3,263,000	--
4. High Tech Crimes: Reflects the deletion of one-time carryover funding for High Tech Crimes.	(100,000)	--	--	(100,000)	--
5. Revenue Adjustments: Reflects various revenue adjustments based on anticipated revenue collections.	--	--	867,000	(867,000)	--
6. Auto Insurance Fraud Urban Grant: Reflects a decrease in the Urban Grant Program.	(433,000)	--	(433,000)	--	--
7. Bad Check Enforcement Program: Reflects the elimination of the Bad Check Enforcement Program as of December 31, 2013.	(1,200,000)	--	(1,450,000)	250,000	--
8. Services and Supplies: Reflects a realignment of services and supplies appropriation based on historical expenditures, current operations, and changing needs.	--	--	--	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
9. HOJ Project: Reflects an increase in costs associated with the HOJ Project.	617,000	--	--	617,000	--
10. Public Safety Sales Tax: Reflects a projected increase in Proposition 172 revenue based on historical trends.	--	--	4,115,000	(4,115,000)	--
Total Changes	**9,641,000**	**0**	**4,693,000**	**4,948,000**	**5.0**
2014-15 Recommended Budget	**352,498,000**	**10,240,000**	**157,072,000**	**185,186,000**	**2,145.0**

Unmet Needs

The critical needs include $10.2 million for the reopening of the HOJ. Beginning December 2014, it will house the District Attorney and over 700 employees. The cost includes furniture, fixtures, equipment, services and supplies associated with this move.

In addition, the District Attorney is requesting funding for 26.0 additional positions to carry out critical activities, such as: 1.0 dedicated investigator in the Major Crimes Division; 1.0 deputy district attorney IV and three paralegals to create a unit within the Department's Family Violence Division to more efficiently and accurately comply with its duty to audit Suspected Child Abuse Reports (SCARS) cross-reporting in the County, as recommended by the Board-approved Blue Ribbon Commission on Child Protection; 7.0 additional paralegals are necessary in order to effectively and efficiently perform core functions and duties in the Divisions of Consumer Protection, Healthcare Fraud, Major Narcotics; Community Prosecution, and Appellate; 7.0 hearing officers to handle identified criminal referrals in a non-courtroom and cost effective setting, consistent with departmental goals to expand alternative sentencing models; 5.0 victim service representative II's to better serve victims; 1.0 staff assistant II in Victim Witness Assistance Program to coordinate events supporting victims of crimes all year round; and 1.0 management analyst to support the significant increased workload in the Employee Relations Division associated with the County Policy on Equity, the newly organized DDA bargaining unit, and significant requirements to be monitored and managed associated with employee's leaves of absence.

These requested positions are essential to offset major curtailments of years past that have left the Department challenged in responding to the increased demands of the office including Third Strike Resentencing, Marsy's Law, and more.

DISTRICT ATTORNEY BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 3,209,052.27	$ 3,440,000	$ 3,400,000	$ 3,400,000	$ 3,400,000	$ 0
FEDERAL - OTHER	5,841,701.00	4,564,000	4,824,000	5,239,000	5,239,000	415,000
FORFEITURES & PENALTIES	4,545,610.25	2,548,000	2,548,000	3,950,000	3,881,000	1,333,000
LEGAL SERVICES	718,371.17	522,000	770,000	545,000	545,000	(225,000)
MISCELLANEOUS	1,898,720.59	1,253,000	2,423,000	973,000	973,000	(1,450,000)
OTHER COURT FINES	713,960.05	750,000	750,000	750,000	750,000	0
OTHER GOVERNMENTAL AGENCIES	240,942.52	260,000	0	260,000	260,000	260,000
OTHER SALES	929.20	0	0	0	0	0
RECORDING FEES	315.21	0	0	0	0	0
SALE OF CAPITAL ASSETS	4,453.15	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	1,651,412.21	3,030,000	3,030,000	3,030,000	3,030,000	0
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	2,629,939.26	2,888,000	2,888,000	2,888,000	2,888,000	0
STATE - OTHER	28,102,633.80	26,543,000	28,472,000	29,465,000	28,767,000	295,000
STATE - PROP 172 PUBLIC SAFETY FUNDS	98,438,260.67	102,874,000	102,874,000	106,989,000	106,989,000	4,115,000
STATE - TRIAL COURTS	400,710.77	400,000	400,000	350,000	350,000	(50,000)
TOTAL REVENUE	$ 148,397,012.12	$ 149,072,000	$ 152,379,000	$ 157,839,000	$ 157,072,000	$ 4,693,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 197,122,157.04	$ 198,145,000	$ 204,308,000	$ 208,326,000	$ 206,698,000	$ 2,390,000
CAFETERIA BENEFIT PLANS	28,005,242.24	28,298,000	27,780,000	31,730,000	31,523,000	3,743,000
COUNTY EMPLOYEE RETIREMENT	21,065,713.37	37,316,000	38,436,000	42,060,000	41,764,000	3,328,000
DENTAL INSURANCE	631,023.98	567,000	556,000	556,000	556,000	0
DEPENDENT CARE SPENDING ACCOUNTS	210,071.13	39,000	259,000	259,000	259,000	0
DISABILITY BENEFITS	2,310,307.57	856,000	1,228,000	1,233,000	1,233,000	5,000
FICA (OASDI)	2,497,972.83	2,542,000	2,085,000	2,114,000	2,090,000	5,000
HEALTH INSURANCE	8,507,298.50	8,070,000	6,851,000	6,851,000	6,851,000	0
LIFE INSURANCE	325,635.95	315,000	93,000	94,000	93,000	0
OTHER EMPLOYEE BENEFITS	92,951.34	81,000	98,000	108,000	98,000	0
RETIREE HEALTH INSURANCE	20,230,712.00	10,398,000	10,398,000	11,096,000	11,053,000	655,000
SAVINGS PLAN	5,099,069.66	5,230,000	5,054,000	5,109,000	5,059,000	5,000
THRIFT PLAN (HORIZONS)	4,963,437.78	5,063,000	4,419,000	4,498,000	4,433,000	14,000
UNEMPLOYMENT INSURANCE	26,889.00	9,000	51,000	51,000	39,000	(12,000)
WORKERS' COMPENSATION	4,964,938.28	5,548,000	5,548,000	5,598,000	5,598,000	50,000
TOTAL S & E B	296,053,420.67	302,477,000	307,164,000	319,683,000	317,347,000	10,183,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,545,301.37	5,867,000	5,867,000	5,854,000	5,854,000	(13,000)
CLOTHING & PERSONAL SUPPLIES	26,661.23	5,000	5,000	5,000	5,000	0
COMMUNICATIONS	375,838.28	362,000	362,000	362,000	362,000	0
COMPUTING-MAINFRAME	305,090.93	376,000	376,000	376,000	376,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	251,554.80	367,000	367,000	275,000	275,000	(92,000)
COMPUTING-PERSONAL	173,107.15	4,000	4,000	0	0	(4,000)
CONTRACTED PROGRAM SERVICES	40,000.00	11,000	11,000	11,000	11,000	0
HOUSEHOLD EXPENSE	13,367.86	0	0	0	0	0

DISTRICT ATTORNEY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
INFORMATION TECHNOLOGY SERVICES	3,674,836.00	4,181,000	4,181,000	4,132,000	4,132,000	(49,000)
INSURANCE	50,944.38	45,000	45,000	45,000	45,000	0
JURY & WITNESS EXPENSE	759.65	0	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	2,197,069.73	2,153,000	2,153,000	2,116,000	2,116,000	(37,000)
MAINTENANCE - EQUIPMENT	65,499.28	127,000	127,000	127,000	127,000	0
MEDICAL DENTAL & LAB SUPPLIES	1,836.04	0	0	0	0	0
MEMBERSHIPS	485,145.50	424,000	424,000	421,000	421,000	(3,000)
MISCELLANEOUS EXPENSE	11,477.82	5,000	5,000	5,000	5,000	0
OFFICE EXPENSE	1,294,575.62	763,000	763,000	5,321,000	779,000	16,000
PROFESSIONAL SERVICES	1,912,257.27	1,308,000	2,303,000	1,105,000	1,105,000	(1,198,000)
PUBLICATIONS & LEGAL NOTICE	1,084.96	23,000	23,000	23,000	23,000	0
RENTS & LEASES - BLDG & IMPRV	4,230,126.23	5,080,000	5,080,000	5,267,000	5,267,000	187,000
RENTS & LEASES - EQUIPMENT	1,129,113.94	548,000	548,000	550,000	550,000	2,000
SMALL TOOLS & MINOR EQUIPMENT	30,718.59	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	107,020.66	53,000	53,000	64,000	64,000	11,000
TECHNICAL SERVICES	1,783,806.54	1,121,000	1,121,000	1,741,000	1,741,000	620,000
TELECOMMUNICATIONS	4,043,408.19	4,080,000	4,080,000	7,099,000	4,099,000	19,000
TRAINING	14,750.00	82,000	82,000	82,000	82,000	0
TRANSPORTATION AND TRAVEL	2,004,341.76	1,917,000	1,917,000	1,907,000	1,907,000	(10,000)
UTILITIES	4,428,875.13	4,330,000	4,330,000	4,349,000	4,349,000	19,000
TOTAL S & S	33,198,568.91	33,232,000	34,227,000	41,237,000	33,695,000	(532,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	92,531.52	744,000	744,000	744,000	744,000	0
RET-OTHER LONG TERM DEBT	177,680.54	183,000	183,000	183,000	183,000	0
TAXES & ASSESSMENTS	1,285.92	4,000	4,000	4,000	4,000	0
TOTAL OTH CHARGES	271,497.98	931,000	931,000	931,000	931,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	46,309.47	0	0	0	0	0
MACHINERY EQUIPMENT	52,989.26	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	432,792.39	535,000	535,000	525,000	525,000	(10,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	532,091.12	535,000	535,000	525,000	525,000	(10,000)
TOTAL CAPITAL ASSETS	532,091.12	535,000	535,000	525,000	525,000	(10,000)
GROSS TOTAL	$ 330,055,578.68	$ 337,175,000	$ 342,857,000	$ 362,376,000	$ 352,498,000	$ 9,641,000
INTRAFUND TRANSFERS	(10,567,512.48)	(10,240,000)	(10,240,000)	(10,240,000)	(10,240,000)	0
NET TOTAL	$ 319,488,066.20	$ 326,935,000	$ 332,617,000	$ 352,136,000	$ 342,258,000	$ 9,641,000
NET COUNTY COST	$ 171,091,054.08	$ 177,863,000	$ 180,238,000	$ 194,297,000	$ 185,186,000	$ 4,948,000
BUDGETED POSITIONS	2,128.0	2,140.0	2,140.0	2,171.0	2,145.0	5.0

Departmental Program Summary

1. General Prosecution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	152,739,000	--	44,739,000	108,000,000	943.0
Less Administration	--	--	--	--	--
Net Program Costs	152,739,000	--	44,739,000	108,000,000	943.0

Authority: Mandated program with discretionary service level – Government Code Section 26500 – 26502.

The Office represents the People of the State of California in all general felony prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The program consists of 11 branch offices, 9 area offices, and all central trial courts.

2. Special Prosecution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	139,415,000	9,904,000	70,784,000	58,727,000	784.0
Less Administration	--	--	--	--	--
Net Program Costs	139,415,000	9,904,000	70,784,000	58,727,000	784.0

Authority: Mandated program with discretionary service level – Government Code Section 26500 – 26502.

The Office represents the People of the State of California in all felony special prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The program utilizes vertical prosecution techniques to handle the most complex and victim-oriented prosecutions.

3. Community Prosecution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,486,000	190,000	4,273,000	3,023,000	25.0
Less Administration	--	--	--	--	--
Net Program Costs	7,486,000	190,000	4,273,000	3,023,000	25.0

Authority: Non-mandated, discretionary programs.

Community prosecution includes a number of programs, three of which are highlighted below. The Abolish Chronic Truancy (ACT) Program enforces compulsory education laws by focusing on parents' responsibility and accountability to get children to (and keep them in) school. The Juvenile Offender Intervention Network (JOIN) Program provides swift intervention (before court filing) through an accountability-based program for juveniles ages 10-17 who have committed a fileable, non-violent, first-time offense. The multi-agency Code Enforcement Unit, active since 2005, has made it possible for County inspectors to gain entry into previously inaccessible properties, thereby allowing inspectors to issue citations, and/or refer cases to the Office for investigation, remediation and/or prosecution.

4. Prosecution Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	21,321,000	--	15,169,000	6,152,000	195.0
Less Administration	--	--	--	--	--
Net Program Costs	21,321,000	--	15,169,000	6,152,000	195.0

Authority: Prosecution support services are non-mandated, discretionary services except for Charter Executive positions. The Victim Witness Assistance Program (VWAP) is authorized by Penal Code Section 13835.

Prosecution support encompasses a number of programs including Trial Support, Parole Revocation, VWAP and Lifer Hearings. The two largest are highlighted below.

VWAP: The VWAP mission is to alleviate the trauma and devastating effects of crime on the lives of victims and their families. Victim and witness advocates guide victims through the court process; help victims receive restitution; provide crisis intervention and emergency assistance; offer referrals to counseling and community services and follow-up with victims and witnesses; provide additional assistance when members are located at numerous sites throughout the County; and assist crime victims and their families as closely as possible to their home.

Lifer Hearings: The Office represents the County in all parole hearings for inmates sentenced to life in prison.

5. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	31,537,000	146,000	22,107,000	9,284,000	198.0
Less Administration	--	--	--	--	--
Net Program Costs	31,537,000	146,000	22,107,000	9,284,000	198.0

Authority: Non-mandated, discretionary services, except for Charter Executive positions.

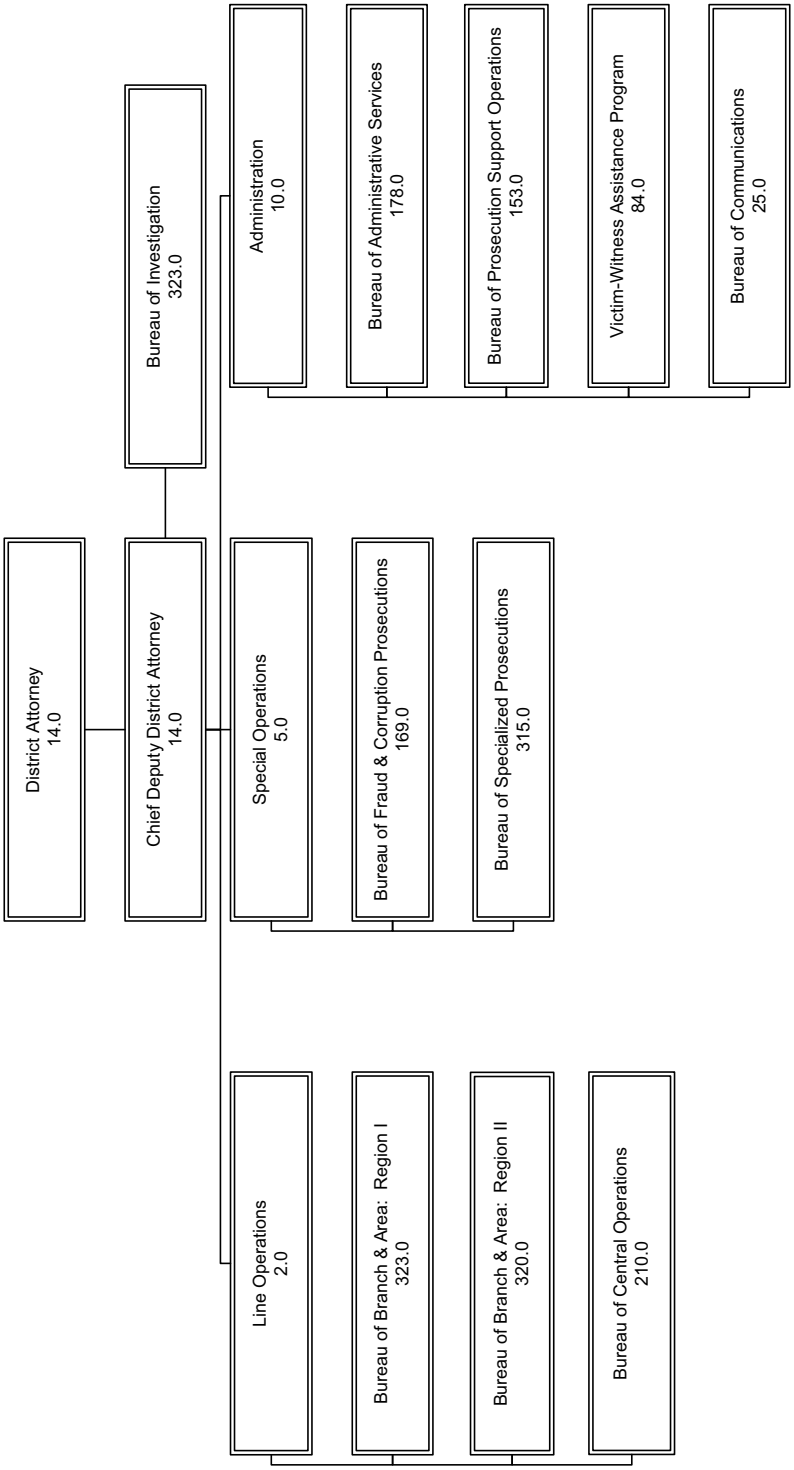
Bureau of Administrative Services: The Bureau provides administrative support to the Office including budget preparation and management, accounting, information technology, contracts, human resources, procurement, and facilities management.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	352,498,000	10,240,000	157,072,000	185,186,000	2,145.0

DISTRICT ATTORNEY'S OFFICE

JACKIE LACEY, DISTRICT ATTORNEY

FY 2014-15 Recommended Budget Positions = 2,145.0



Emergency Preparedness and Response

Emergency Preparedness and Response Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 26,653,642.86	$ 49,254,000	$ 49,254,000	$ 49,254,000	$ 49,254,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 14,587,526.06	$ 25,694,000	$ 25,694,000	$ 24,619,000	$ 24,619,000	$ (1,075,000)
OTHER CHARGES	17,141,466.00	29,264,000	29,264,000	29,264,000	29,264,000	0
CAPITAL ASSETS - EQUIPMENT	130,238.68	50,000	50,000	50,000	50,000	0
GROSS TOTAL	$ 31,859,230.74	$ 55,008,000	$ 55,008,000	$ 53,933,000	$ 53,933,000	$ (1,075,000)
NET TOTAL	$ 31,859,230.74	$ 55,008,000	$ 55,008,000	$ 53,933,000	$ 53,933,000	$ (1,075,000)
NET COUNTY COST	$ 5,205,587.88	$ 5,754,000	$ 5,754,000	$ 4,679,000	$ 4,679,000	$ (1,075,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The Emergency Preparedness and Response (EPR) budget was created to support County and the operational area's emergency preparedness, with high priority given to planning, training, exercising and coordination of response and recovery operations.

2014-15 Budget Message

The EPR budget provides funding for the County Office of Emergency Management to prepare and implement plans and policies for the protection of life and property within the County in the event of an emergency or disaster; operate and maintain of County Emergency Operations Center (EOC), train personnel assigned to County government, special districts, and other jurisdictions throughout the County; plan support for Homeland Security; develop and provide emergency and disaster related educational materials for County residents; and conduct countywide disaster exercises.

Management of the County EOC includes the Operational Area Response and Recovery System, an internet-based information reporting and notification system used by jurisdictions and agencies in the County operational area to convey conditions and operational status as a result of an incident, emergency or disaster, and the Specific Needs Awareness Planning program, also an internet-based comprehensive planning and response tool developed to address the needs of residents that may have an insufficient ability to self-evacuate, or who may require specialized care and resources during a disaster.

The budget also incorporates funds for Homeland Security Grants that includes the State Homeland Security Grant Program; Urban Area Security Initiative; Law Enforcement Terrorism Prevention Program; Citizens Corps Program; Buffer Zone Protection Program; and the Emergency Management Performance Grant for County departments, unincorporated areas, special districts, and cities within the operational area.

The 2014-15 Recommended Budget reflects deletion of $1.1 million in carryover funding.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**55,008,000**	**0**	**49,254,000**	**5,754,000**	**0.0**
Other Changes					
1. One-Time Funding: Reflects the deletion of carryover funding for various projects.	(1,075,000)	--	--	(1,075,000)	--
Total Changes	**(1,075,000)**	**0**	**0**	**(1,075,000)**	**0.0**
2014-15 Recommended Budget	**53,933,000**	**0**	**49,254,000**	**4,679,000**	**0.0**

Employee Benefits

Employee Benefits Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 18,330.04	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 397,172,660.12	$ 411,803,000	$ 448,548,000	$ 451,616,000	$ 451,616,000	$ 3,068,000
S & EB EXPENDITURE DISTRIBUTION	(392,080,321.99)	(411,803,000)	(448,548,000)	(451,616,000)	(451,616,000)	(3,068,000)
TOTAL S & E B	5,092,338.13	0	0	0	0	0
GROSS TOTAL	$ 5,092,338.13	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 5,092,338.13	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 5,074,008.09	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The County of Los Angeles provides its employees with a wide range of fringe benefits. The appropriation for certain non-payroll related employee benefits are centrally reflected in this budget with expenditures distributed to County departments or other agencies.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects anticipated funding for various employee benefits offset with expenditure distribution to County departments.

Employee Benefits Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 18,330.04	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
COUNTY EMPLOYEE SICK LEAVE PAY	$ 4,935,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
LIFE INSURANCE	898,510.43	761,000	798,000	798,000	798,000	0
LONG TERM DISABILITY	40,284,138.21	43,822,000	45,820,000	48,888,000	48,888,000	3,068,000
OTHER EMPLOYEE BENEFITS	1,107.25	0	0	0	0	0
UNEMPLOYMENT INSURANCE	4,839,706.86	5,925,000	8,930,000	8,930,000	8,930,000	0
WORKERS' COMPENSATION	346,214,197.37	361,295,000	393,000,000	393,000,000	393,000,000	0
TOTAL S & EB	$397,172,660.12	$ 411,803,000	$ 448,548,000	$ 451,616,000	$ 451,616,000	$ 3,068,000
S & EB EXPENDITURE DISTRIBUTION	(392,080,321.99)	(411,803,000)	(448,548,000)	(451,616,000)	(451,616,000)	(3,068,000)
GROSS TOTAL	$ 5,092,338.13	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 5,074,008.09	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Employee Benefits Budget Summary (By Fund)

CLASSIFICATION	GENERAL FUND	HOSPITAL ENTERPRISE FUNDS	SPECIAL FUNDS/ SPECIAL DISTRICTS	TOTAL
COUNTY EMPLOYEE RETIREMENT *	$ 1,011,888,000	$ 216,235,000	$ 162,684,000	$ 1,390,807,000
DEFERRED COMPENSATION BENEFITS *	177,330,000	36,562,000	20,788,000	234,680,000
DENTAL INSURANCE *	17,806,000	5,791,000	3,108,000	26,705,000
DEPENDENT CARE SPENDING ACCOUNTS *	7,484,000	1,345,000	952,000	9,781,000
DISABILITY *	32,495,000	10,976,000	3,375,000	46,846,000
FLEXIBLE BENEFITS *	1,044,536,000	253,196,000	125,697,000	1,423,429,000
HEALTH INSURANCE *	77,730,000	17,068,000	10,375,000	105,173,000
LIFE INSURANCE *	4,112,000	881,000	785,000	5,778,000
OASDI - MEDICARE *	62,128,000	16,273,000	10,027,000	88,428,000
OTHER EMPLOYEE BENEFITS	7,286,000	74,000	207,000	7,567,000
RETIREE INSURANCE *	350,221,000	74,855,000	42,541,000	467,617,000
UNEMPLOYMENT INSURANCE BENEFITS *	4,297,000	506,000	926,000	5,729,000
WORKERS' COMPENSATION *	243,059,000	39,177,000	62,096,000	344,332,000
TOTAL	$ 3,040,372,000	$ 672,939,000	$ 443,561,000	$ 4,156,872,000

Amounts above reflect the total of all County departments' employee benefits appropriation included in the Recommended Budget.

* Amounts may differ from appropriation amounts included in the Employee Benefits Budget, which also includes appropriation for Superior Court and LACERA.

Extraordinary Maintenance

Extraordinary Maintenance Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 6,574,699.49	$ 4,900,000	$ 11,767,000	$ 6,867,000	$ 6,867,000	$ (4,900,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 20,350,940.65	$ 25,000,000	$ 126,193,000	$ 140,897,000	$ 140,897,000	$ 14,704,000
OTHER CHARGES	12,000.00	0	0	0	0	0
OTHER FINANCING USES	58,000.00	0	0	0	0	0
GROSS TOTAL	$ 20,420,940.65	$ 25,000,000	$ 126,193,000	$ 140,897,000	$ 140,897,000	$ 14,704,000
NET TOTAL	$ 20,420,940.65	$ 25,000,000	$ 126,193,000	$ 140,897,000	$ 140,897,000	$ 14,704,000
NET COUNTY COST	$ 13,846,241.16	$ 20,100,000	$ 114,426,000	$ 134,030,000	$ 134,030,000	$ 19,604,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

The Extraordinary Maintenance Budget reflects appropriations for major maintenance of County facilities and assets, including legally required building alterations, unanticipated emergency repairs, disaster related repairs that are not funded by the Federal Emergency Management Agency, and high-priority building maintenance activities that exceed the resources available to County departments.

2014-15 Budget Message

The County's infrastructure requires ongoing investment to meet continuous performance requirements. The 2013-14 budget appropriated funds for critical repairs at County health facilities, parks, water treatment plants at Probation facilities, and roof repairs throughout the County. The 2014-15 Recommended Budget appropriates $140.9 million for these and other high-priority repairs, maintenance, and accessibility modification needs at County facilities, including libraries, parks, juvenile halls, senior centers, and animal shelters.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**126,193,000**	**0**	**11,767,000**	**114,426,000**	**0.0**
Other Changes					
1. Services and Supplies: Reflects an increase due to an ongoing allocation and funds transferred to fund energy efficiency projects at various County facilities and implementation of the deferred maintenance assessment program, and critical repairs at various County facilities such as Fort Moore, El Monte Comprehensive Health Center, A. C. Bilbrew Library, Hall of Records, Los Padrinos and Central Juvenile Halls. This increase is partially offset by the completion of repair, maintenance, and accessibility modification projects at various County facilities, including potable water issues at detention camps, roof repairs at health facilities, disability access modification and repairs at community and senior centers and County parks, roof replacement at the Hall of Administration, and boiler repairs at MacLaren Hall that were partially funded by the Gap Loan Trust Fund.	14,704,000	--	(4,900,000)	19,604,000	--
Total Changes	**14,704,000**	**0**	**(4,900,000)**	**19,604,000**	**0.0**
2014-15 Recommended Budget	**140,897,000**	**0**	**6,867,000**	**134,030,000**	**0.0**

Unmet Needs

During FY 2013-14, departments identified additional deferred maintenance needs with an estimated total cost of $91.1 million. These unfunded needs include various general facility repairs; replacement of outdated building systems such as boilers, chillers, heating, ventilating and air conditioning units; roofs; and elevator upgrades to achieve building operational efficiencies.

Federal and State Disaster Aid

Federal and State Disaster Aid Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 61,705,318.75	$ 48,000,000	$ 48,000,000	$ 48,000,000	$ 48,000,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 10,949,081.24	$ 50,000,000	$ 50,000,000	$ 50,000,000	$ 50,000,000	$ 0
CAPITAL ASSETS - EQUIPMENT	270,180.66	0	0	0	0	0
GROSS TOTAL	$ 11,219,261.90	$ 50,000,000	$ 50,000,000	$ 50,000,000	$ 50,000,000	$ 0
INTRAFUND TRANSFERS	(147,296.32)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	0
NET TOTAL	$ 11,071,965.58	$ 48,000,000	$ 48,000,000	$ 48,000,000	$ 48,000,000	$ 0
NET COUNTY COST	$ (50,633,353.17)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

2014-15 Budget Message

The Federal and State Disaster Aid budget provides County departments with economic recovery assistance following major emergencies and disasters. It includes appropriation for emergency and post-emergency responses, in addition to the repair, restoration, or replacement of disaster-damaged County buildings and property, pending reimbursement from appropriate governmental agencies and insurance companies.

Financing Elements

Financing Elements Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$1,565,502,000.00	$ 1,497,581,000	$ 1,497,581,000	$ 1,202,184,000	$ 1,202,184,000	$ (295,397,000)
CANCEL OBLIGATED FUND BAL	350,772,289.00	115,192,000	115,192,000	52,644,000	52,644,000	(62,548,000)
PROPERTY TAXES - REGULAR ROLL	4,005,069,428.46	4,150,414,000	4,123,069,000	4,310,800,000	4,310,800,000	187,731,000
PROPERTY TAXES - SUPPLEMENTAL ROLL	52,182,456.58	73,877,000	54,614,000	71,193,000	71,193,000	16,579,000
OTHER REVENUE	174,036,053.83	52,574,000	14,734,000	15,323,000	15,323,000	589,000
TOTAL FINANCING SOURCES	$6,147,562,227.87	$ 5,889,638,000	$ 5,805,190,000	$ 5,652,144,000	$ 5,652,144,000	$ (153,046,000)
FINANCING USES						
PROV FOR OBLIGATED FUND BAL						
RAINY DAY FUNDS	$ 103,741,000.00	$ 35,033,000	$ 35,033,000	$ 0	$ 0	$ (35,033,000)
COMMITTED	362,508,000.00	23,315,000	23,315,000	47,235,000	47,235,000	23,920,000
OTHER	48,933,099.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	$ 515,182,099.00	$ 58,348,000	$ 58,348,000	$ 47,235,000	$ 47,235,000	$ (11,113,000)
TOTAL FINANCING USES	$ 515,182,099.00	$ 58,348,000	$ 58,348,000	$ 47,235,000	$ 47,235,000	$ (11,113,000)
OTHER REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 113,559.78	$ 0	$ 0	$ 0	$ 0	$ 0
ERAF TAX REVENUE	14,167,159.26	18,708,000	14,734,000	15,323,000	15,323,000	589,000
OTHER GOVERNMENTAL AGENCIES	135,465,278.21	33,866,000	0	0	0	0
OTHER STATE - IN-LIEU TAXES	259,131.92	0	0	0	0	0
OTHER TAXES	8,036,672.05	0	0	0	0	0
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	15,994,252.61	0	0	0	0	0
TOTAL REVENUE	$ 174,036,053.83	$ 52,574,000	$ 14,734,000	$ 15,323,000	$ 15,323,000	$ 589,000

Mission Statement

Financing Elements reflect those appropriations and revenues that are not contained in the departmental or nondepartmental budget summaries.

2014-15 Budget Message

The 2014-15 Recommended Budget includes financing sources and financing uses as follows:

Financing Sources

For budgetary planning purposes, the Chief Executive Office considers total financing sources the difference generated in FY 2013-14 from County revenues exceeding expenditures (fund balance available), the use of prior-year obligated fund balance, and property taxes. Any decrease in fund balance available from the budgeted amount will require expenditure reductions or the identification of additional financing.

The recommended fund balance of $1,202.2 million is comprised of $148.5 million from General Fund operations; and $1,053.7 million of unused FY 2013-14 funds carried over to FY 2014-15 for the following:

- $592.4 million of Capital Projects funds for the completion of various projects and refurbishment needs;
- $117.8 million of Extraordinary Maintenance funds for major repairs and maintenance of County facilities and assets;

- $42.5 million of Project and Facility Development funds for consultant and specialized services related to projects that are under development, as well as improvements to County facilities;
- $188.4 million of Provisional Financing Uses funds primarily for the Departments of Children and Family Services, Probation, Public Social Services, Sheriff, Mental Health, District Attorney for the Hall of Justice relocation, Beaches and Harbors for the electrical vault replacement, Public Defender for expansion of videoconferencing capabilities, Animal Care and Control for the communications center voice recorder system, Agricultural Commissioner/Weights and Measures for a database upgrade, Board of Supervisors, the eProperty Tax Project, Grand Park maintenance, Information Technology Shared Services, 2-1-1 Information Line and economic reserves;
- $53.7 million of Board funds for various community programs;
- $27.1 million of Homeless and Housing Program funds for Homeless Prevention Initiative projects;
- $23.3 million of Children and Family Services funds for the Katie A. Settlement Agreement;
- $4.6 million of Department of Public Social Services funds for General Relief enhancements and the Volunteer Income Tax Assistance (VITA) project;
- $3.6 million of Nondepartmental Special Accounts funds to restore prior-year Public Library curtailments; and
- $0.3 million of Child Support Services funds to support the deficit mitigation strategy using current year savings.

Obligated fund balance of $52.6 million is decreased for the following:

- $31.1 million used to offset one-time costs;
- $14.0 million of Health Services Tobacco Settlement used for health-related costs;
- $6.5 million used for continued support of the Los Angeles Regional Interoperability Communications System (LA-RICS) Joint Powers Authority administrative operations;
- $0.5 million used for Public Library Homework Centers and the Chicano Digitization Project; and
- $0.5 million used by the Department of Community and Senior Services for the First District in Motion Programs.

Property Tax revenues reflect a net increase of $204.9 million from the FY 2013-14 Final Adopted Budget. The increase includes $184.3 million due to a projected 4.06 percent increase in assessed valuation based on the Assessor's preliminary forecast; $0.6 million in sales tax (Triple Flip) revenue as a result of anticipated increases in taxable sales in the County; and a net increase of $20.0 million in ongoing property tax revenue residual related to the County's General Fund share of redistributed property tax revenue resulting from the Redevelopment Dissolution Act (ABx1 26) enacted in February 2012. Property tax revenues include in-lieu Vehicle License Fee revenue as part of the State's Local Government Agreement (2004 Budget Act).

The recommended Property Tax revenue changes are comprised of the following:

- $187.7 million increase in the Regular Roll;
- $16.6 million increase in the Supplemental Roll; and
- $0.6 million increase related to the taxable sales in the County and the dollar for dollar swap of sales tax revenue with Educational Revenue Augmentation Fund (ERAF) property tax revenue (Triple Flip).

Financing Uses

Provision for obligated fund balance may be nonspendable, restricted, committed or assigned for specific needs including future legal or contractual obligations:

- Obligated fund balance Committed for Capital Projects and Extraordinary Maintenance will increase by $47.2 million for various future capital projects and refurbishment needs.

Fire

Daryl L. Osby, Fire Chief, Forester and Fire Warden

Fire Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 46,810,000.00	$ 104,375,000	$ 104,375,000	$ 23,499,000	$ 23,499,000	$ (80,876,000)
CANCEL OBLIGATED FUND BAL	35,631,194.00	3,504,000	2,250,000	50,167,000	50,167,000	47,917,000
PROPERTY TAXES	609,802,686.45	611,916,000	616,052,000	634,321,000	634,321,000	18,269,000
SPECIAL ASSESSMENTS	5,175.39	7,000	8,000	8,000	8,000	0
VOTER APPROVED SPECIAL TAXES	75,332,849.95	75,796,000	75,333,000	78,844,000	78,844,000	3,511,000
OTHER REVENUE	239,571,861.63	226,043,000	230,258,000	215,467,000	215,467,000	(14,791,000)
TOTAL FINANCING SOURCES	$ 1,007,153,767.42	$ 1,021,641,000	$ 1,028,276,000	$ 1,002,306,000	$ 1,002,306,000	$ (25,970,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 758,587,037.41	$ 801,695,000	$ 804,316,000	$ 842,676,000	$ 842,676,000	$ 38,360,000
SERVICES & SUPPLIES	102,843,101.61	117,466,000	144,141,000	126,738,000	126,738,000	(17,403,000)
S & S EXPENDITURE DISTRIBUTION	0.00	0	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	102,843,101.61	117,466,000	137,141,000	119,738,000	119,738,000	(17,403,000)
OTHER CHARGES	2,363,403.85	11,184,000	11,971,000	3,043,000	3,043,000	(8,928,000)
CAPITAL ASSETS - EQUIPMENT	13,755,543.77	15,505,000	22,556,000	25,675,000	25,675,000	3,119,000
OTHER FINANCING USES	4,815,000.00	7,835,000	7,835,000	5,874,000	5,874,000	(1,961,000)
GROSS TOTAL	$ 882,364,086.64	$ 953,685,000	$ 983,819,000	$ 997,006,000	$ 997,006,000	$ 13,187,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 20,415,000.00	$ 44,457,000	$ 44,457,000	$ 5,300,000	$ 5,300,000	$ (39,157,000)
TOTAL OBLIGATED FUND BAL	$ 20,415,000.00	$ 44,457,000	$ 44,457,000	$ 5,300,000	$ 5,300,000	$ (39,157,000)
TOTAL FINANCING USES	$ 902,779,086.64	$ 998,142,000	$ 1,028,276,000	$ 1,002,306,000	$ 1,002,306,000	$ (25,970,000)
BUDGETED POSITIONS	4,572.0	4,580.0	4,580.0	4,597.0	4,597.0	17.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Mission Statement

To protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

2014-15 Budget Message

The Fire Department, as a Special District, is funded independent of the County General Fund, and relies primarily on property taxes and a special tax approved by the voters in 1997 to provide essential fire protection and emergency medical services. Since 2008-09, the Department has been impacted by an overall decline in property taxes and has implemented cost containment measures to mitigate the impact of this decline. However, with an improved financial outlook as a result of projected increases in property tax assessments, the Department is focusing efforts on preserving its infrastructure; ensuring efficiencies; minimizing risk; identifying new revenue streams; and maintaining an appropriate level of reserves. These efforts will provide the foundation to sustain the current level of emergency staffing and essential support services.

The 2014-15 Recommended Budget includes the addition of 17.0 support positions that will help generate additional grant revenue and/or support departmental initiatives aimed at improving efficiencies; funding for additional firefighter recruit

training classes and for Board-approved increases in salaries and employee benefits. The Recommended Budget also includes funding for the future replacement of helicopters and the Department's Computer Aided Dispatch system.

Critical/Strategic Planning Initiatives

The Department provides 24-hour, emergency services to over four million people living and working in 57 of the County's 88 cities, the unincorporated communities, and the City of La Habra in neighboring Orange County. The Department's vast 2,300 square mile jurisdiction also includes 158 lifeguard towers spanning 72 miles of coastline, to protect millions of annual beach visitors, and over one million housing units. The Fire Department is one of the largest emergency service organizations in the country, and enjoys a world-renowned reputation for its adeptness and innovation in managing large-scale wildfires, earthquakes, and other natural and man-made disasters in Southern California.

The Department's Strategic Plan includes twelve goals designed to support future efforts in providing fire-protection and life safety services. These goals are: Preventing Injury and Illness; Delivering Exemplary Emergency Services; Innovating New Delivery Systems; Fostering Workforce Excellence; Ensuring Financial Stability and Accountability; Developing the Leader in Each Employee; Strengthening our Infrastructure; Automating our Systems; Containing Risks; Mitigating Disasters; Preparing the People We Serve; and Communicating our Value.

The 2014-15 Recommended Budget includes funding for programs in support of the following departmental strategic planning efforts: 17.0 support positions which will improve efficiencies and/or help generate additional revenue; additional firefighter recruit classes; replacement of apparatus and heavy equipment; replacement of necessary personal protective equipment for firefighters; cardiac monitors for use in emergency medical services; an automated fuel dispensing system; migration to the Windows operating systems as mandated by the Chief Information Office; a data system to track employee injuries and claims; a new phone system for the Lifeguard Division; and increases in the Department's contract air program.

Changes From 2013-14 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2013-14 Final Adopted Budget	**1,028,276,000**	**1,028,276,000**	**4,580.0**
Other Changes			
1. Support Positions: Reflects the addition of 17.0 support positions for departmental initiatives aimed at improving efficiencies as well as helping to generate additional grant revenue.	1,638,000	1,638,000	17.0
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	20,907,000	20,907,000	--
3. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	5,913,000	5,913,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	1,629,000	1,629,000	--
5. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends.	2,078,000	2,078,000	--
6. Firefighter Training Classes: Reflects funding for three firefighter recruit training classes to be held in 2014-15.	3,544,000	3,544,000	--
7. Other Salaries and Employee Benefits: Reflects adjustments to various salaries and employee benefits categories based on future year projections and historical costs.	2,618,000	2,618,000	--
8. Services and Supplies: Reflects a decrease primarily related to the elimination of one-time funding.	(17,403,000)	(17,403,000)	--
9. Other Charges: Reflects a decrease primarily related to reductions in settlements and bond costs.	(8,928,000)	(8,928,000)	--

	Financing Uses ($)	Financing Sources ($)	Budg Pos
10. Capital Assets: Reflects a net increase in capital assets primarily related to the carryover of $6.5 million for cardiac monitors, partially offset by the reduction of one-time capital assets budgeted in 2013-14.	3,119,000	3,119,000	--
11. Other Financing Uses: Reflects a net decrease in Operating Transfers Out to the Department's Capital Projects and Del Valle Accumulated Capital Outlay (ACO) Funds, partially offset by a new transfer to the Helicopter ACO Fund for future helicopter replacements.	(1,961,000)	(1,961,000)	--
12. Committed Fund Balance: Reflects a reduction of one-time reserves budgeted in 2013-14, partially offset by a new reserve for replacement of the Computer Aided Dispatch System.	(39,157,000)	(39,157,000)	--
13. Position Reclassification: Reflects an increase in appropriation due to a position reclassification adjustment.	33,000	33,000	--
Total Changes	**(25,970,000)**	**(25,970,000)**	**17.0**
2014-15 Recommended Budget	**1,002,306,000**	**1,002,306,000**	**4,597.0**

Unmet Needs

The 2014-15 Budget Request includes funding to sustain departmental operations. The Department utilizes a multi-year fiscal forecast for financial planning purposes. Recent budget forecasts indicate a slight increase in property taxes and therefore, the financial outlook has improved. The Department will continue to evaluate new revenue streams to help support ongoing operations.

FIRE DEPARTMENT BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 46,810,000.00	$ 104,375,000	$ 104,375,000	$ 23,499,000	$ 23,499,000	$ (80,876,000)
CANCEL OBLIGATED FUND BAL	35,631,194.00	3,504,000	2,250,000	50,167,000	50,167,000	47,917,000
AUDITING AND ACCOUNTING FEES	2,344,531.76	2,526,000	2,135,000	2,702,000	2,702,000	567,000
BUSINESS LICENSES	1,140,763.20	1,082,000	1,082,000	1,082,000	1,082,000	0
CHARGES FOR SERVICES - OTHER	165,698,669.52	171,997,000	169,219,000	170,914,000	170,914,000	1,695,000
COURT FEES & COSTS	49,410.00	36,000	36,000	36,000	36,000	0
EDUCATIONAL SERVICES	485,254.62	2,470,000	493,000	2,470,000	2,470,000	1,977,000
ELECTION SERVICES	1,906.00	0	0	0	0	0
FEDERAL - OTHER	8,989,311.38	7,324,000	13,773,000	1,018,000	1,018,000	(12,755,000)
FORFEITURES & PENALTIES	12,167.98	49,000	49,000	49,000	49,000	0
INTEREST	781,803.43	901,000	901,000	901,000	901,000	0
MISCELLANEOUS	631,343.82	1,028,000	1,014,000	800,000	800,000	(214,000)
OTHER GOVERNMENTAL AGENCIES	29,846,902.05	1,146,000	0	0	0	0
OTHER LICENSES & PERMITS	12,228,873.80	12,085,000	12,391,000	12,085,000	12,085,000	(306,000)
OTHER SALES	19,345.42	29,000	29,000	29,000	29,000	0
OTHER STATE - IN-LIEU TAXES	19,055.76	19,000	19,000	19,000	19,000	0
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	3,963,637.71	2,382,000	3,964,000	2,382,000	2,382,000	(1,582,000)
PLANNING & ENGINEERING SERVICES	752,682.00	373,000	228,000	228,000	228,000	0
PROP TAXES - CURRENT - SECURED	546,423,959.37	563,682,000	560,112,000	575,360,000	575,360,000	15,248,000
PROP TAXES - CURRENT - UNSECURED	19,146,070.89	18,521,000	20,038,000	19,195,000	19,195,000	(843,000)
PROP TAXES - PRIOR - SECURED	2,751,788.49	(7,727,000)	3,559,000	1,902,000	1,902,000	(1,657,000)
PROP TAXES - PRIOR - UNSECURED	187,294.08	(131,000)	187,000	187,000	187,000	0
PROPERTY TAXES - CONTRACTUAL AND FACILITY PASS-THROUGH	33,137,580.75	24,894,000	24,000,000	25,000,000	25,000,000	1,000,000
RENTS & CONCESSIONS	115,293.15	85,000	85,000	85,000	85,000	0
SALE OF CAPITAL ASSETS	185,821.54	297,000	297,000	297,000	297,000	0
SPECIAL ASSESSMENTS	5,175.39	7,000	8,000	8,000	8,000	0
STATE - 2011 REALIGNMENT REVENUE	348,152.00	6,840,000	8,727,000	8,727,000	8,727,000	0
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	4,515,125.33	4,607,000	4,607,000	4,607,000	4,607,000	0
STATE - OTHER	7,054,811.16	7,036,000	7,478,000	7,036,000	7,036,000	(442,000)
SUPPLEMENTAL PROP TAXES - CURRENT	7,632,134.73	12,093,000	7,632,000	12,093,000	12,093,000	4,461,000
SUPPLEMENTAL PROP TAXES- PRIOR	523,858.14	584,000	524,000	584,000	584,000	60,000
TRANSFERS IN	387,000.00	3,731,000	3,731,000	0	0	(3,731,000)
VOTER APPROVED SPECIAL TAXES	75,332,849.95	75,796,000	75,333,000	78,844,000	78,844,000	3,511,000
TOTAL FINANCING SOURCES	$1,007,153,767.42	$ 1,021,641,000	$ 1,028,276,000	$ 1,002,306,000	$ 1,002,306,000	$ (25,970,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 529,670,632.26	$ 543,515,000	$ 545,717,000	$ 565,520,000	$ 565,520,000	$ 19,803,000
CAFETERIA BENEFIT PLANS	60,063,013.92	61,948,000	61,986,000	66,563,000	66,563,000	4,577,000
COUNTY EMPLOYEE RETIREMENT	57,104,882.37	100,594,000	102,006,000	111,339,000	111,339,000	9,333,000
DENTAL INSURANCE	1,706,781.74	1,720,000	1,734,000	1,801,000	1,801,000	67,000
DEPENDENT CARE SPENDING	395,307.11	385,000	372,000	365,000	365,000	(7,000)

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
ACCOUNTS						
DISABILITY BENEFITS	928,406.00	623,000	641,000	638,000	638,000	(3,000)
FICA (OASDI)	6,275,469.45	6,352,000	5,940,000	6,509,000	6,509,000	569,000
HEALTH INSURANCE	1,962,557.99	2,057,000	1,969,000	2,230,000	2,230,000	261,000
LIFE INSURANCE	535,192.35	386,000	401,000	422,000	422,000	21,000
OTHER EMPLOYEE BENEFITS	(600.00)	0	0	0	0	0
RETIREE HEALTH INSURANCE	39,334,225.00	19,904,000	19,971,000	21,600,000	21,600,000	1,629,000
SAVINGS PLAN	933,431.52	1,080,000	1,080,000	1,086,000	1,086,000	6,000
THRIFT PLAN (HORIZONS)	9,657,131.43	9,851,000	10,177,000	10,203,000	10,203,000	26,000
UNEMPLOYMENT INSURANCE	566,647.00	568,000	620,000	620,000	620,000	0
WORKERS' COMPENSATION	49,453,959.27	52,712,000	51,702,000	53,780,000	53,780,000	2,078,000
TOTAL S & E B	758,587,037.41	801,695,000	804,316,000	842,676,000	842,676,000	38,360,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	19,557,656.67	21,540,000	24,895,000	22,415,000	22,415,000	(2,480,000)
AGRICULTURAL	47,218.14	40,000	42,000	45,000	45,000	3,000
CLOTHING & PERSONAL SUPPLIES	953,795.89	3,234,000	3,542,000	3,596,000	3,596,000	54,000
COMMUNICATIONS	329,357.66	1,141,000	1,653,000	1,089,000	1,089,000	(564,000)
COMPUTING-MAINFRAME	1,654,934.01	1,104,000	1,194,000	1,151,000	1,151,000	(43,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	400,641.43	1,212,000	2,101,000	1,078,000	1,078,000	(1,023,000)
COMPUTING-PERSONAL	3,444,984.27	4,107,000	4,499,000	4,270,000	4,270,000	(229,000)
CONTRACTED PROGRAM SERVICES	152,723.00	2,255,000	3,546,000	2,232,000	2,232,000	(1,314,000)
FOOD	915,562.50	520,000	557,000	581,000	581,000	24,000
HOUSEHOLD EXPENSE	1,433,381.14	644,000	725,000	701,000	701,000	(24,000)
INFORMATION TECHNOLOGY SERVICES	488,588.00	760,000	823,000	792,000	792,000	(31,000)
INFORMATION TECHNOLOGY-SECURITY	55,943.00	11,000	12,000	12,000	12,000	0
INSURANCE	3,727,162.08	2,829,000	3,038,000	2,903,000	2,903,000	(135,000)
MAINTENANCE - BUILDINGS & IMPRV	6,672,422.18	6,646,000	7,259,000	6,915,000	6,915,000	(344,000)
MAINTENANCE - EQUIPMENT	12,338,765.98	9,590,000	10,221,000	10,368,000	10,368,000	147,000
MEDICAL DENTAL & LAB SUPPLIES	4,925,993.27	2,228,000	2,695,000	2,397,000	2,397,000	(298,000)
MEMBERSHIPS	46,106.27	65,000	76,000	69,000	69,000	(7,000)
MISCELLANEOUS EXPENSE	(2,381,617.27)	4,384,000	10,200,000	9,991,000	9,991,000	(209,000)
OFFICE EXPENSE	1,202,165.72	2,663,000	3,219,000	2,915,000	2,915,000	(304,000)
PROFESSIONAL SERVICES	3,458,979.03	8,800,000	15,776,000	7,635,000	7,635,000	(8,141,000)
PUBLICATIONS & LEGAL NOTICE	15,264.41	5,000	6,000	5,000	5,000	(1,000)
RENTS & LEASES - BLDG & IMPRV	2,156,703.12	2,380,000	2,572,000	2,472,000	2,472,000	(100,000)
RENTS & LEASES - EQUIPMENT	3,823,842.71	5,211,000	5,624,000	5,808,000	5,808,000	184,000
SMALL TOOLS & MINOR EQUIPMENT	5,716,969.43	3,179,000	4,075,000	3,306,000	3,306,000	(769,000)
SPECIAL DEPARTMENTAL EXPENSE	525,487.90	886,000	1,082,000	941,000	941,000	(141,000)
TECHNICAL SERVICES	6,093,912.83	5,671,000	5,679,000	5,508,000	5,508,000	(171,000)
TELECOMMUNICATIONS	10,937,158.72	13,604,000	14,889,000	14,076,000	14,076,000	(813,000)
TRAINING	173,892.33	883,000	1,172,000	1,040,000	1,040,000	(132,000)
TRANSPORTATION AND TRAVEL	9,813,115.76	8,275,000	9,093,000	8,658,000	8,658,000	(435,000)
UTILITIES	4,161,991.43	3,599,000	3,876,000	3,769,000	3,769,000	(107,000)

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
S & S EXPENDITURE DISTRIBUTION	0.00	0	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	102,843,101.61	117,466,000	137,141,000	119,738,000	119,738,000	(17,403,000)
OTHER CHARGES						
INT-OTHER LONG TERM DEBT	1,304,611.86	56,000	0	173,000	173,000	173,000
INTEREST ON NOTES & WARRANTS	27,352.60	0	0	0	0	0
JUDGMENTS & DAMAGES	722,662.78	8,877,000	9,105,000	662,000	662,000	(8,443,000)
RET-OTHER LONG TERM DEBT	264,032.48	2,174,000	2,785,000	2,131,000	2,131,000	(654,000)
TAXES & ASSESSMENTS	44,744.13	77,000	81,000	77,000	77,000	(4,000)
TOTAL OTH CHARGES	2,363,403.85	11,184,000	11,971,000	3,043,000	3,043,000	(8,928,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AIRCRAFT & AIRPORT EQUIPMENT	0.00	87,000	85,000	937,000	937,000	852,000
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	293,000	246,000	64,000	64,000	(182,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	921,870.54	332,000	982,000	720,000	720,000	(262,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	358,814.63	323,000	0	2,370,000	2,370,000	2,370,000
DATA HANDLING EQUIPMENT	91,714.71	0	0	0	0	0
ELECTRONIC EQUIPMENT	130,268.92	297,000	286,000	115,000	115,000	(171,000)
FOOD PREPARATION EQUIPMENT	43,079.19	84,000	68,000	101,000	101,000	33,000
MACHINERY EQUIPMENT	213,777.49	1,081,000	223,000	354,000	354,000	131,000
MANUFACTURED/PREFABRICATED STRUCTURE	262,026.59	353,000	915,000	154,000	154,000	(761,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	129,000	129,000	0	0	(129,000)
MEDICAL-MINOR EQUIPMENT	1,957.50	193,000	6,693,000	6,500,000	6,500,000	(193,000)
NON-MEDICAL LAB/TESTING EQUIP	9,760.95	147,000	75,000	0	0	(75,000)
OTHER EQUIPMENT INSTALLATION	0.00	0	0	11,000	11,000	11,000
TANKS-STORAGE & TRANSPORT	0.00	0	0	250,000	250,000	250,000
TELECOMMUNICATIONS EQUIPMENT	1,207,000.76	3,259,000	2,929,000	0	0	(2,929,000)
VEHICLES & TRANSPORTATION EQUIPMENT	10,505,512.68	7,964,000	8,059,000	13,199,000	13,199,000	5,140,000
WATERCRAFT/VESSEL/BARGES/TUGS	9,759.81	963,000	1,866,000	900,000	900,000	(966,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	13,755,543.77	15,505,000	22,556,000	25,675,000	25,675,000	3,119,000
TOTAL CAPITAL ASSETS	13,755,543.77	15,505,000	22,556,000	25,675,000	25,675,000	3,119,000
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	4,815,000.00	7,835,000	7,835,000	5,874,000	5,874,000	(1,961,000)
TOTAL OTH FIN USES	4,815,000.00	7,835,000	7,835,000	5,874,000	5,874,000	(1,961,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 20,415,000.00	$ 44,457,000	$ 44,457,000	$ 5,300,000	$ 5,300,000	$ (39,157,000)
TOTAL OBLIGATED FUND BAL	$ 20,415,000.00	$ 44,457,000	$ 44,457,000	$ 5,300,000	$ 5,300,000	$ (39,157,000)
TOTAL FINANCING USES	$ 902,779,086.64	$ 998,142,000	$ 1,028,276,000	$ 1,002,306,000	$ 1,002,306,000	$ (25,970,000)
BUDGETED POSITIONS	4,572.0	4,580.0	4,580.0	4,597.0	4,597.0	17.0

Fire - Administrative Budget Unit Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 41,979.36	$ 81,000	$ 81,000	$ 81,000	$ 81,000	$ 0
TOTAL FINANCING SOURCES	$ 41,979.36	$ 81,000	$ 81,000	$ 81,000	$ 81,000	$ 0
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 14,681,199.30	$ 15,287,000	$ 14,804,000	$ 17,702,000	$ 17,702,000	$ 2,898,000
SERVICES & SUPPLIES	3,461,697.39	3,652,000	4,551,000	4,741,000	4,741,000	190,000
CAPITAL ASSETS - EQUIPMENT	66,853.28	0	0	0	0	0
GROSS TOTAL	$ 18,209,749.97	$ 18,939,000	$ 19,355,000	$ 22,443,000	$ 22,443,000	$ 3,088,000
TOTAL FINANCING USES	$ 18,209,749.97	$ 18,939,000	$ 19,355,000	$ 22,443,000	$ 22,443,000	$ 3,088,000
BUDGETED POSITIONS	214.0	209.0	209.0	217.0	217.0	8.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Clearing Account Budget Unit Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 127,304.14	$ 1,730,000	$ 7,000,000	$ 7,000,000	$ 7,000,000	$ 0
S & S EXPENDITURE DISTRIBUTION	0.00	0	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	127,304.14	1,730,000	0	0	0	0
GROSS TOTAL	$ 127,304.14	$ 1,730,000	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 127,304.14	$ 1,730,000	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Executive Budget Unit Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 3,003,723.68	$ 9,465,000	$ 14,115,000	$ 2,945,000	$ 2,945,000	$ (11,170,000)
TOTAL FINANCING SOURCES	$ 3,003,723.68	$ 9,465,000	$ 14,115,000	$ 2,945,000	$ 2,945,000	$ (11,170,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 22,212,644.10	$ 15,709,000	$ 20,359,000	$ 21,264,000	$ 21,264,000	$ 905,000
SERVICES & SUPPLIES	7,382,819.31	9,904,000	22,296,000	7,538,000	7,538,000	(14,758,000)
CAPITAL ASSETS - EQUIPMENT	1,007,852.29	2,964,000	9,752,000	7,424,000	7,424,000	(2,328,000)
GROSS TOTAL	$ 30,603,315.70	$ 28,577,000	$ 52,407,000	$ 36,226,000	$ 36,226,000	$ (16,181,000)
TOTAL FINANCING USES	$ 30,603,315.70	$ 28,577,000	$ 52,407,000	$ 36,226,000	$ 36,226,000	$ (16,181,000)
BUDGETED POSITIONS	200.0	143.0	143.0	143.0	143.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Financing Elements Budget Unit Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 46,810,000.00	$ 104,375,000	$ 104,375,000	$ 23,499,000	$ 23,499,000	$ (80,876,000)
CANCEL OBLIGATED FUND BAL	35,631,194.00	3,504,000	2,250,000	50,167,000	50,167,000	47,917,000
PROPERTY TAXES	609,802,686.45	611,916,000	616,052,000	634,321,000	634,321,000	18,269,000
SPECIAL ASSESSMENTS	195.39	(1,000)	0	0	0	0
VOTER APPROVED SPECIAL TAXES	75,332,849.95	75,796,000	75,333,000	78,844,000	78,844,000	3,511,000
OTHER REVENUE	39,188,248.43	12,849,000	13,285,000	7,972,000	7,972,000	(5,313,000)
TOTAL FINANCING SOURCES	$ 806,765,174.22	$ 808,439,000	$ 811,295,000	$ 794,803,000	$ 794,803,000	$ (16,492,000)
FINANCING USES						
SERVICES & SUPPLIES	$ 20,030,287.39	$ 20,618,000	$ 22,272,000	$ 20,579,000	$ 20,579,000	$ (1,693,000)
OTHER CHARGES	794,759.51	8,954,000	9,186,000	739,000	739,000	(8,447,000)
GROSS TOTAL	$ 20,825,046.90	$ 29,572,000	$ 31,458,000	$ 21,318,000	$ 21,318,000	$ (10,140,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 20,415,000.00	$ 44,457,000	$ 44,457,000	$ 5,300,000	$ 5,300,000	$ (39,157,000)
TOTAL OBLIGATED FUND BAL	$ 20,415,000.00	$ 44,457,000	$ 44,457,000	$ 5,300,000	$ 5,300,000	$ (39,157,000)
TOTAL FINANCING USES	$ 41,240,046.90	$ 74,029,000	$ 75,915,000	$ 26,618,000	$ 26,618,000	$ (49,297,000)

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Health Hazardous Materials Budget Unit Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 18,695,947.25	$ 18,939,000	$ 19,274,000	$ 18,714,000	$ 18,714,000	$ (560,000)
TOTAL FINANCING SOURCES	$ 18,695,947.25	$ 18,939,000	$ 19,274,000	$ 18,714,000	$ 18,714,000	$ (560,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 13,877,013.92	$ 15,146,000	$ 17,209,000	$ 18,624,000	$ 18,624,000	$ 1,415,000
SERVICES & SUPPLIES	791,435.48	438,000	773,000	528,000	528,000	(245,000)
CAPITAL ASSETS - EQUIPMENT	20,173.17	0	0	0	0	0
GROSS TOTAL	$ 14,688,622.57	$ 15,584,000	$ 17,982,000	$ 19,152,000	$ 19,152,000	$ 1,170,000
TOTAL FINANCING USES	$ 14,688,622.57	$ 15,584,000	$ 17,982,000	$ 19,152,000	$ 19,152,000	$ 1,170,000
BUDGETED POSITIONS	145.0	145.0	145.0	145.0	145.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Leadership and Professional Standards Budget Unit Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 0.00	$ 9,728,000	$ 7,938,000	$ 12,162,000	$ 12,162,000	$ 4,224,000
SERVICES & SUPPLIES	0.00	3,442,000	4,987,000	3,989,000	3,989,000	(998,000)
CAPITAL ASSETS - EQUIPMENT	0.00	68,000	64,000	12,000	12,000	(52,000)
GROSS TOTAL	$ 0.00	$ 13,238,000	$ 12,989,000	$ 16,163,000	$ 16,163,000	$ 3,174,000
TOTAL FINANCING USES	$ 0.00	$ 13,238,000	$ 12,989,000	$ 16,163,000	$ 16,163,000	$ 3,174,000
BUDGETED POSITIONS	0.0	70.0	70.0	72.0	72.0	2.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Lifeguard Budget Unit Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 33,057,125.94	$ 36,722,000	$ 36,365,000	$ 36,637,000	$ 36,637,000	$ 272,000
TOTAL FINANCING SOURCES	$ 33,057,125.94	$ 36,722,000	$ 36,365,000	$ 36,637,000	$ 36,637,000	$ 272,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 33,475,579.74	$ 35,481,000	$ 37,263,000	$ 39,158,000	$ 39,158,000	$ 1,895,000
SERVICES & SUPPLIES	2,010,151.12	2,066,000	2,210,000	1,951,000	1,951,000	(259,000)
CAPITAL ASSETS - EQUIPMENT	31,371.55	2,697,000	3,070,000	980,000	980,000	(2,090,000)
GROSS TOTAL	$ 35,517,102.41	$ 40,244,000	$ 42,543,000	$ 42,089,000	$ 42,089,000	$ (454,000)
TOTAL FINANCING USES	$ 35,517,102.41	$ 40,244,000	$ 42,543,000	$ 42,089,000	$ 42,089,000	$ (454,000)
BUDGETED POSITIONS	286.0	286.0	286.0	286.0	286.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Operations Budget Unit Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 137,619,775.70	$ 140,189,000	$ 139,485,000	$ 141,391,000	$ 141,391,000	$ 1,906,000
TOTAL FINANCING SOURCES	$ 137,619,775.70	$ 140,189,000	$ 139,485,000	$ 141,391,000	$ 141,391,000	$ 1,906,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 602,691,134.76	$ 634,580,000	$ 628,614,000	$ 650,841,000	$ 650,841,000	$ 22,227,000
SERVICES & SUPPLIES	24,481,526.76	27,395,000	27,917,000	30,156,000	30,156,000	2,239,000
CAPITAL ASSETS - EQUIPMENT	232,880.94	615,000	472,000	3,490,000	3,490,000	3,018,000
OTHER FINANCING USES	874,000.00	874,000	874,000	5,874,000	5,874,000	5,000,000
GROSS TOTAL	$ 628,279,542.46	$ 663,464,000	$ 657,877,000	$ 690,361,000	$ 690,361,000	$ 32,484,000
TOTAL FINANCING USES	$ 628,279,542.46	$ 663,464,000	$ 657,877,000	$ 690,361,000	$ 690,361,000	$ 32,484,000
BUDGETED POSITIONS	3,118.0	3,118.0	3,118.0	3,118.0	3,118.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Prevention Budget Unit Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
SPECIAL ASSESSMENTS	$ 4,980.00	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 0
OTHER REVENUE	6,763,358.20	6,464,000	6,319,000	6,380,000	6,380,000	61,000
TOTAL FINANCING SOURCES	$ 6,768,338.20	$ 6,472,000	$ 6,327,000	$ 6,388,000	$ 6,388,000	$ 61,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 35,165,289.92	$ 38,360,000	$ 37,492,000	$ 40,418,000	$ 40,418,000	$ 2,926,000
SERVICES & SUPPLIES	504,203.54	534,000	636,000	679,000	679,000	43,000
CAPITAL ASSETS - EQUIPMENT	0.00	53,000	80,000	90,000	90,000	10,000
GROSS TOTAL	$ 35,669,493.46	$ 38,947,000	$ 38,208,000	$ 41,187,000	$ 41,187,000	$ 2,979,000
TOTAL FINANCING USES	$ 35,669,493.46	$ 38,947,000	$ 38,208,000	$ 41,187,000	$ 41,187,000	$ 2,979,000
BUDGETED POSITIONS	247.0	247.0	247.0	247.0	247.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Special Services Budget Unit Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 1,201,703.07	$ 1,334,000	$ 1,334,000	$ 1,347,000	$ 1,347,000	$ 13,000
TOTAL FINANCING SOURCES	$ 1,201,703.07	$ 1,334,000	$ 1,334,000	$ 1,347,000	$ 1,347,000	$ 13,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 36,484,175.67	$ 37,404,000	$ 40,637,000	$ 42,507,000	$ 42,507,000	$ 1,870,000
SERVICES & SUPPLIES	44,053,676.48	47,687,000	51,499,000	49,577,000	49,577,000	(1,922,000)
OTHER CHARGES	1,568,644.34	2,230,000	2,785,000	2,304,000	2,304,000	(481,000)
CAPITAL ASSETS - EQUIPMENT	12,396,412.54	9,108,000	9,118,000	13,679,000	13,679,000	4,561,000
OTHER FINANCING USES	3,941,000.00	6,961,000	6,961,000	0	0	(6,961,000)
GROSS TOTAL	$ 98,443,909.03	$ 103,390,000	$ 111,000,000	$ 108,067,000	$ 108,067,000	$ (2,933,000)
TOTAL FINANCING USES	$ 98,443,909.03	$ 103,390,000	$ 111,000,000	$ 108,067,000	$ 108,067,000	$ (2,933,000)
BUDGETED POSITIONS	362.0	362.0	362.0	369.0	369.0	7.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Lifeguards Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 25,545,000.00	$ 28,982,000	$ 28,982,000	$ 27,763,000	$ 28,393,000	$ (589,000)
GROSS TOTAL	$ 25,545,000.00	$ 28,982,000	$ 28,982,000	$ 27,763,000	$ 28,393,000	$ (589,000)
NET TOTAL	$ 25,545,000.00	$ 28,982,000	$ 28,982,000	$ 27,763,000	$ 28,393,000	$ (589,000)
NET COUNTY COST	$ 25,545,000.00	$ 28,982,000	$ 28,982,000	$ 27,763,000	$ 28,393,000	$ (589,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

To protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

2014-15 Budget Message

The Fire Department - Lifeguard budget provides funding for lifeguard services at County-operated beaches that are the responsibility of the General Fund. The budget establishes an appropriation for a General Fund transfer to the Fire Department's budget, which includes a percentage of all costs and budgeted positions for ocean lifeguard services. The 2014-15 Recommended Budget reflects a net decrease of $0.6 million in NCC primarily due to the deletion of $2.1 million in one-time funding for two rescue boats, a new phone system, and Phase 1 of the Vehicle Replacement Program, partially offset by $0.9 million for Board-approved increases in salaries and employee benefits, and $0.6 million for the purchase of a new rescue boat headquarters.

Critical/Strategic Planning Initiatives

The Fire Department's Strategic Plan includes 12 goals designed to support the Department's envisioned future. These goals are: Preventing Injury and Illness; Delivering Exemplary Emergency Services; Innovating New Delivery Systems; Fostering Workforce Excellence; Ensuring Financial Stability and Accountability; Developing the Leader in Each Employee; Strengthening our Infrastructure; Automating our Systems; Containing Risks; Mitigating Disasters; Preparing the People We Serve; and Communicating our Value.

The 2014-15 Recommended Budget helps support the Department's Strategic Plan efforts as it relates to Lifeguard operations.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**28,982,000**	**0**	**0**	**28,982,000**	**0.0**
Other Changes					
1. **Salaries and Employee Benefits:** Primarily reflects Board-approved increases in salaries and health insurance subsidies.	678,000	--	--	678,000	--
2. **Retirement:** Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	203,000	--	--	203,000	--
3. **One-Time Funding:** Reflects the deletion of one-time funding for FY 2013-14.	(2,100,000)	--	--	(2,100,000)	--
4. **Rescue Boat Headquarters:** Reflects one-time funding for the purchase of a new rescue boat headquarters.	630,000	--	--	630,000	--
Total Changes	**(589,000)**	**0**	**0**	**(589,000)**	**0.0**
2014-15 Recommended Budget	**28,393,000**	**0**	**0**	**28,393,000**	**0.0**

Unmet Needs

The Lifeguard budget has a total of $4.7 million in unmet needs comprised of the following: $3.2 million, which includes funding for 7.0 positions, for the restoration of curtailments implemented in fiscal years 2009-10 and 2010-11; $0.3 million for the restoration of 2.0 positions that were eliminated as part of deficit reduction efforts in fiscal years 2010-11 and 2011-12; and $1.2 million in additional needs for items such as the purchase of new uniforms and the incremental replacement of the Lifeguard's rescue boat fleet.

FIRE DEPT - LIFEGUARDS BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
SPECIAL DEPARTMENTAL EXPENSE	$ 0.00	$ 28,982,000	$ 28,982,000	$ 27,763,000	$ 28,393,000	$ (589,000)
TECHNICAL SERVICES	25,545,000.00	0	0	0	0	0
TOTAL S & S	25,545,000.00	28,982,000	28,982,000	27,763,000	28,393,000	(589,000)
GROSS TOTAL	$ 25,545,000.00	$ 28,982,000	$ 28,982,000	$ 27,763,000	$ 28,393,000	$ (589,000)
NET TOTAL	$ 25,545,000.00	$ 28,982,000	$ 28,982,000	$ 27,763,000	$ 28,393,000	$ (589,000)
NET COUNTY COST	$ 25,545,000.00	$ 28,982,000	$ 28,982,000	$ 27,763,000	$ 28,393,000	$ (589,000)

Departmental Program Summary

1. Emergency Services

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	732,450,000	732,450,000	3,404.0
Less Administration	--	--	--
Net Program Costs	732,450,000	732,450,000	3,404.0

Authority: Mandated program – County Charter, Article IV, Section 24 1/3 (a) through (j) and County Code, Section 2.20.

The Emergency Services program provides life safety emergency services. This program includes regional fire suppression, inspections, hazardous material response, emergency medical services, beach and ocean rescues, urban search and swiftwater rescues, 9-1-1 dispatch and field communications, technical training, and homeland security and disaster preparedness.

2. Preventive Services

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	60,339,000	60,339,000	392.0
Less Administration	--	--	--
Net Program Costs	60,339,000	60,339,000	392.0

Authority: Mandated program – County Charter Article IV, Section 24 1/3 (a) through (j) and County Code Section 2.20.

The Prevention Services program identifies, corrects and minimizes fire and life safety hazards. This program includes plan check reviews, fire code and brush clearance enforcement, vegetation management, health hazardous materials and fire investigations, and specialized inspections.

3. Business Services

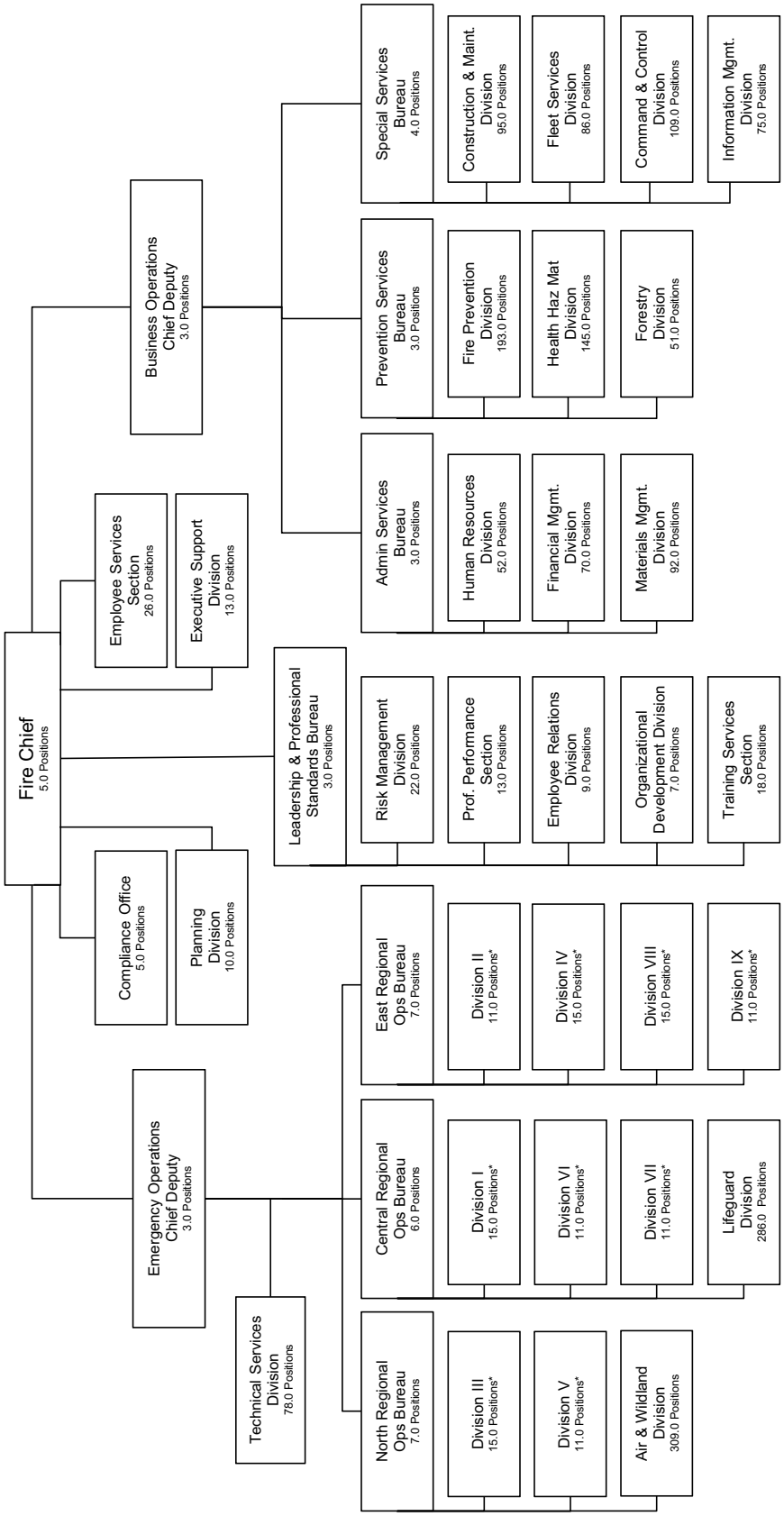
	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	209,517,000	209,517,000	801.0
Less Administration	--	--	--
Net Program Costs	209,517,000	209,517,000	801.0

Authority: Non-mandated, discretionary program.

The Business Services program provides executive oversight and administrative support to the operations of the Department. This program includes public information and education, internal communications, organizational development, risk management, strategic planning, finance, human resources, information technology, procurement, fleet services, and construction and maintenance of departmental facilities.

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Net Program Costs	1,002,306,000	1,002,306,000	4,597.0

LOS ANGELES COUNTY FIRE DEPARTMENT
DARYL L. OSBY, FIRE CHIEF
2014-15 Recommended Budget Positions = 4,597.0



* Includes 2,674 Emergency Field Personnel Positions.

Grand Jury

Darrell Mahood, Director

Grand Jury Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 26,242.95	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 553,727.33	$ 564,000	$ 580,000	$ 598,000	$ 598,000	$ 18,000
SERVICES & SUPPLIES	978,408.99	990,000	1,216,000	1,210,000	1,210,000	(6,000)
GROSS TOTAL	$ 1,532,136.32	$ 1,554,000	$ 1,796,000	$ 1,808,000	$ 1,808,000	$ 12,000
NET TOTAL	$ 1,532,136.32	$ 1,554,000	$ 1,796,000	$ 1,808,000	$ 1,808,000	$ 12,000
NET COUNTY COST	$ 1,505,893.37	$ 1,534,000	$ 1,776,000	$ 1,788,000	$ 1,788,000	$ 12,000
BUDGETED POSITIONS	5.0	5.0	5.0	5.0	5.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The Los Angeles County Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities, and any special legislative district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts pursuant to Article 1, Section 23, among other sections, of the California Constitution.

The Criminal Grand Jury makes inquiries into public offenses committed or triable within the County and presents them to the Court by indictment. The Criminal Grand Jury also conducts investigations brought to them by the District Attorney's Office.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects an increase in NCC of $12,000 primarily due to an increase in Board-approved employee benefits.

Critical/Strategic Planning Initiatives

- The Grand Jury continues to:
- Increase recruitment of Civil Grand Jurors to better represent the varied population of the County;
- Safeguard valuable Grand Jury original records and develop long-term storage solutions; and
- Plan for a third Grand Jury to be used for Criminal Grand Jury matters when needed.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**1,796,000**	**0**	**20,000**	**1,776,000**	**5.0**
Other Changes					
1. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	8,000	--	--	8,000	--
2. Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	4,000	--	--	4,000	--
3. Miscellaneous Adjustment: Reflects a realignment of salaries and services and supplies to properly align budgeted salaries with actual expenditures.	--	--	--	--	--
Total Changes	**12,000**	**0**	**0**	**12,000**	**0.0**
2014-15 Recommended Budget	**1,808,000**	**0**	**20,000**	**1,788,000**	**5.0**

GRAND JURY BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	$ 26,242.95	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 0
TOTAL REVENUE	$ 26,242.95	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 374,515.12	$ 365,000	$ 365,000	$ 371,000	$ 371,000	$ 6,000
CAFETERIA BENEFIT PLANS	66,865.84	69,000	79,000	83,000	83,000	4,000
COUNTY EMPLOYEE RETIREMENT	35,977.06	69,000	69,000	77,000	77,000	8,000
DENTAL INSURANCE	837.39	1,000	3,000	3,000	3,000	0
DEPENDENT CARE SPENDING ACCOUNTS	607.00	0	0	0	0	0
DISABILITY BENEFITS	2,463.12	1,000	1,000	1,000	1,000	0
FICA (OASDI)	3,105.20	6,000	6,000	6,000	6,000	0
HEALTH INSURANCE	7,376.55	10,000	13,000	13,000	13,000	0
LIFE INSURANCE	1,972.38	0	0	0	0	0
RETIREE HEALTH INSURANCE	50,984.00	28,000	28,000	28,000	28,000	0
SAVINGS PLAN	3,139.36	6,000	6,000	6,000	6,000	0
THRIFT PLAN (HORIZONS)	5,884.31	9,000	9,000	9,000	9,000	0
WORKERS' COMPENSATION	0.00	0	1,000	1,000	1,000	0
TOTAL S & E B	553,727.33	564,000	580,000	598,000	598,000	18,000
SERVICES & SUPPLIES						
COMMUNICATIONS	4,980.00	5,000	5,000	5,000	5,000	0
JURY & WITNESS EXPENSE	609,681.25	510,000	647,000	647,000	647,000	0
MAINTENANCE - BUILDINGS & IMPRV	20,801.00	26,000	26,000	26,000	26,000	0
MISCELLANEOUS EXPENSE	0.00	1,000	1,000	1,000	1,000	0
OFFICE EXPENSE	36,989.68	43,000	43,000	43,000	43,000	0
PROFESSIONAL SERVICES	166,194.34	255,000	315,000	315,000	315,000	0
PUBLICATIONS & LEGAL NOTICE	40,600.00	31,000	31,000	31,000	31,000	0
RENTS & LEASES - BLDG & IMPRV	991.35	12,000	12,000	12,000	12,000	0
RENTS & LEASES - EQUIPMENT	0.00	0	8,000	8,000	8,000	0
TECHNICAL SERVICES	4,077.00	5,000	5,000	5,000	5,000	0
TELECOMMUNICATIONS	7,465.57	9,000	9,000	9,000	9,000	0
TRAINING	4,400.00	8,000	8,000	8,000	8,000	0
TRANSPORTATION AND TRAVEL	62.92	1,000	22,000	16,000	16,000	(6,000)
UTILITIES	82,165.88	84,000	84,000	84,000	84,000	0
TOTAL S & S	978,408.99	990,000	1,216,000	1,210,000	1,210,000	(6,000)
GROSS TOTAL	$ 1,532,136.32	$ 1,554,000	$ 1,796,000	$ 1,808,000	$ 1,808,000	$ 12,000
NET TOTAL	$ 1,532,136.32	$ 1,554,000	$ 1,796,000	$ 1,808,000	$ 1,808,000	$ 12,000
NET COUNTY COST	$ 1,505,893.37	$ 1,534,000	$ 1,776,000	$ 1,788,000	$ 1,788,000	$ 12,000
BUDGETED POSITIONS	5.0	5.0	5.0	5.0	5.0	0.0

Departmental Program Summary

1. Civil Grand Jury

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	756,000	--	--	756,000	1.0
Less Administration	--	--	--	--	--
Net Program Costs	756,000	--	--	756,000	1.0

Authority: Mandated program – Article 1, Section 23, Constitution of California.

The Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities within the County, and any special district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts.

2. Criminal Grand Jury

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	544,000	--	--	544,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	544,000	--	--	544,000	2.0

Authority: Mandated program – Article 1, Section 23, Constitution of California.

The Criminal Grand Jury makes inquiries into public offenses committed or triable within the County which are brought before them and presents them to the Court by indictment.

3. Administration (Civil and Criminal)

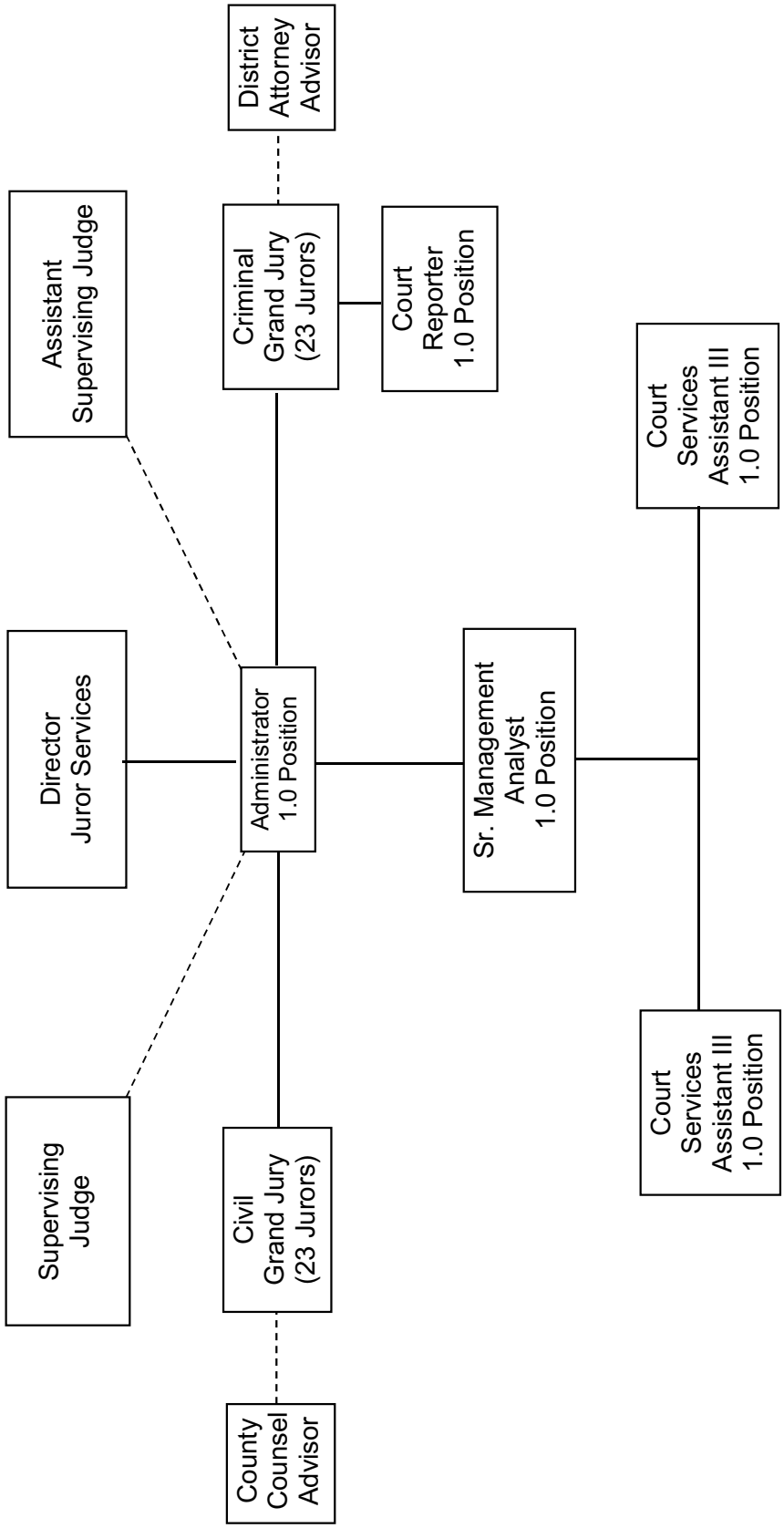
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	508,000	--	20,000	488,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	508,000	--	20,000	488,000	2.0

Authority: Mandated program – California Penal Code (CPC), Title 4, Grand Jury Proceedings; California Rules of Court 10.625; and CPC Section 904 et seq.

Grand Jury Administration provides administrative support and oversight to the Civil and Criminal Grand Jury, including budget and fiscal, personnel, payroll, contracts, procurement, and information technology.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	1,808,000	0	20,000	1,788,000	5.0

GRAND JURY
Darrell Mahood, Director
Juror Services Division
FY 2014-15 Recommended Budget Positions = 5.0



Grand Park

Grand Park Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 898,895.37	$ 680,000	$ 680,000	$ 767,000	$ 767,000	$ 87,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 3,031,325.76	$ 5,145,000	$ 5,136,000	$ 4,555,000	$ 4,555,000	$ (581,000)
GROSS TOTAL	$ 3,031,325.76	$ 5,145,000	$ 5,136,000	$ 4,555,000	$ 4,555,000	$ (581,000)
NET TOTAL	$ 3,031,325.76	$ 5,145,000	$ 5,136,000	$ 4,555,000	$ 4,555,000	$ (581,000)
NET COUNTY COST	$ 2,132,430.39	$ 4,465,000	$ 4,456,000	$ 3,788,000	$ 3,788,000	$ (668,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The mission of Grand Park is to provide a central gathering place to come together to celebrate, and to protect and expand green and open spaces for public use.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a decrease in NCC of $0.7 million due to the deletion of one-time carryover funding. The Recommended Budget also includes a 1.5 percent cost-of-living adjustment for Park operations and ministerial increases in services and supplies fully offset with parking and event revenue. Consistent with established contractual obligations, and demonstrating a commitment to public-private partnerships, the Recommended Budget provides County funds for building and grounds maintenance, custodial, security, and programming requirements necessary for the operation of Grand Park.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, Grand Park exists to serve the people of Los Angeles by assuring open spaces for casual sitting, leisurely strolling, and civic gatherings. Grand Park serves the community by providing access to community groups, neighbors, schoolchildren, and sponsored performing events.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**5,136,000**	**0**	**680,000**	**4,456,000**	**0.0**
Other Changes					
1. **One-Time Carryover:** Reflects the deletion of one-time carryover funding.	(668,000)	--	--	(668,000)	--
2. **Cost-of-Living Adjustment:** Reflects a cost-of-living adjustment for Park operations, fully offset with a projected increase in parking revenue.	63,000	--	63,000	--	--
3. **Services and Supplies:** Reflects a ministerial increase in services and supplies, fully offset with event revenue.	24,000	--	24,000	--	--
Total Changes	**(581,000)**	**0**	**87,000**	**(668,000)**	**0.0**
2014-15 Recommended Budget	**4,555,000**	**0**	**767,000**	**3,788,000**	**0.0**

GRAND PARK BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 80,000	$ 80,000	$ 80,000	$ 80,000	$ 0
MISCELLANEOUS	1,776.96	0	0	0	0	0
RENTS & CONCESSIONS	897,118.41	600,000	600,000	687,000	687,000	87,000
TOTAL REVENUE	$ 898,895.37	$ 680,000	$ 680,000	$ 767,000	$ 767,000	$ 87,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 0.00	$ 1,976,000	$ 1,967,000	$ 1,386,000	$ 1,386,000	$ (581,000)
INSURANCE	0.00	100,000	100,000	100,000	100,000	0
MAINTENANCE - BUILDINGS & IMPRV	0.00	781,000	781,000	781,000	781,000	0
MISCELLANEOUS EXPENSE	2,958,002.00	960,000	960,000	960,000	960,000	0
TECHNICAL SERVICES	0.00	1,078,000	1,078,000	1,078,000	1,078,000	0
UTILITIES	73,323.76	250,000	250,000	250,000	250,000	0
TOTAL S & S	3,031,325.76	5,145,000	5,136,000	4,555,000	4,555,000	(581,000)
GROSS TOTAL	$ 3,031,325.76	$ 5,145,000	$ 5,136,000	$ 4,555,000	$ 4,555,000	$ (581,000)
NET TOTAL	$ 3,031,325.76	$ 5,145,000	$ 5,136,000	$ 4,555,000	$ 4,555,000	$ (581,000)
NET COUNTY COST	$ 2,132,430.39	$ 4,465,000	$ 4,456,000	$ 3,788,000	$ 3,788,000	$ (668,000)

Health Services

Mitchell H. Katz, M.D., Director

Health Services Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 41,035,275.00	$ 124,660,000	$ 124,660,000	$ 0	$ 0	$ (124,660,000)
OTHER REVENUE	4,001,269,848.51	4,037,798,000	3,928,286,000	3,986,072,000	3,891,390,000	(36,896,000)
NET COUNTY COST	677,397,595.34	742,384,000	665,281,000	625,423,000	622,517,000	(42,764,000)
TOTAL FINANCING SOURCES	$4,719,702,718.85	$ 4,904,842,000	$ 4,718,227,000	$ 4,611,495,000	$ 4,513,907,000	$ (204,320,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$1,930,144,876.50	$ 2,032,470,000	$ 2,069,398,000	$ 2,192,600,000	$ 2,148,769,000	$ 79,371,000
SERVICES & SUPPLIES	1,699,374,405.40	1,802,801,000	1,769,163,000	1,747,015,000	1,740,092,000	(29,071,000)
S & S EXPENDITURE DISTRIBUTION	(134,311,598.18)	(140,010,000)	(140,010,000)	(144,761,000)	(144,761,000)	(4,751,000)
TOTAL S & S	1,565,062,807.22	1,662,791,000	1,629,153,000	1,602,254,000	1,595,331,000	(33,822,000)
OTHER CHARGES	559,622,695.71	485,579,000	459,932,000	501,892,000	501,892,000	41,960,000
CAPITAL ASSETS - B & I	0.00	44,857,000	0	23,770,000	23,770,000	23,770,000
CAPITAL ASSETS - EQUIPMENT	13,394,528.41	49,896,000	46,233,000	19,714,000	19,589,000	(26,644,000)
TOTAL CAPITAL ASSETS	13,394,528.41	94,753,000	46,233,000	43,484,000	43,359,000	(2,874,000)
OTHER FINANCING USES	573,009,266.49	554,004,000	554,004,000	312,079,000	265,370,000	(288,634,000)
GROSS TOTAL	$4,641,234,174.33	$ 4,829,597,000	$ 4,758,720,000	$ 4,652,309,000	$ 4,554,721,000	$ (203,999,000)
INTRAFUND TRANSFERS	(46,501,140.56)	(40,493,000)	(40,493,000)	(40,814,000)	(40,814,000)	(321,000)
NET TOTAL	$4,594,733,033.77	$ 4,789,104,000	$ 4,718,227,000	$ 4,611,495,000	$ 4,513,907,000	$ (204,320,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 122,990,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER	1,980,474.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	$ 124,970,474.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$4,719,703,507.77	$ 4,789,104,000	$ 4,718,227,000	$ 4,611,495,000	$ 4,513,907,000	$ (204,320,000)
BUDGETED POSITIONS	20,538.0	20,824.0	20,824.0	21,685.0	21,656.0	832.0

Mission Statement

The mission of the Department of Health Services (DHS) is to ensure access to high-quality, patient-centered, cost-effective health care for County residents through direct services at DHS facilities and through collaboration with community and university partners.

On behalf of the community, the Department provides vital inpatient acute care services in four hospitals, and outpatient services at two multi-service ambulatory care centers (MACC), six comprehensive health centers, 11 health centers, and over 100 Community Partners' (CP) clinics. The Department works in close collaboration with other County departments, such as Mental Health, Public Health, Probation, Children and Family Services and the Sheriff, to provide targeted, coordinated services to residents with specific needs in the community. The Department also manages emergency medical services for the entire County, and trains over 1,000 physician residents annually.

The Department ensures that the medically indigent have appropriate access to health care in their communities. DHS serves as a provider, contractor, and coordinator of health care services that are effective, efficient, and comprehensive, and that lower the cultural, linguistic, financial, and disability-related barriers to access.

The Department is a partner with the private sector, other County departments, and affiliated educational institutions in training health professionals and delivering health care services to the community.

2014-15 Budget Message

The 2014-15 Recommended Budget is fully funded with available resources, and reflects the minimum amount of local resources required by law ($329.5 million and Vehicle License Fees (VLF)-Realignment revenue of $263.4 million), plus an additional $70.1 million in County funding. The additional County funding components include $6.0 million from the General Fund and $64.1 million in Tobacco Settlement funds. The Recommended Budget also reflects $25.1 million in County resources allocated to the Department of Public Social Services (DPSS) for the In-Home Supportive Services (IHSS) Provider Health Care Plan and $11.7 million allocated to the Capital Projects/Refurbishments budget for health-related capital projects.

The Recommended Budget reflects a decrease in NCC of $42.8 million. This consists primarily of a $37.1 million reduction in the use of Tobacco Settlement funds; a decrease of $9.6 million in one-time funding for the final year of the Clinic Capacity Expansion Program (CCEP); and a decrease of $2.0 million in one-time Homeless Prevention Initiative funds from the Second District; partially offset by an increase of $3.3 million for a one percent increase in the maintenance of effort (MOE) related to AB 85, Redirection of 1991 State Health Realignment; an increase of $2.7 million for health care provided by Juvenile Court Health Services to the Probation Department, and other minor adjustments.

The Recommended Budget includes a net increase of 832.0 budgeted positions, primarily attributed to 737.0 additional positions for the nurse staffing plan primarily to comply with State regulations; 56.0 positions for the Board-approved Managed Care Services (MCS) reorganization; 35.0 positions for the conversion of contract staff to County staff in the areas of radiology, family planning, information technology (IT), pharmacy, and health interpreting services; and 4.0 positions for the Children's Welcome Center (CWC) at LAC+USC Medical Center.

The Recommended Budget also provides for increased operational costs associated primarily with Board-approved salaries and employee benefits increases, the first phase of the standardized nurse staffing plan primarily to comply with State regulations, funding for the Senior Community Health Worker Initiative, funding for newly trained Registered Nurses seeking transition to become Nurse Practitioners, expansion funding for the Housing for Health program, as well as funding for DHS' support of patient care at the new Martin Luther King, Jr. (MLK) Community Hospital.

The Recommended Budget reflects $214.7 million in Measure B Special Tax revenue, of which $212.9 million is allocated for County hospital emergency and trauma care costs at LAC+USC Medical Center and Harbor-UCLA Medical Center (H-UCLA), and for County hospital emergency care costs at Olive View-UCLA Medical Center (OV-UCLA), and $1.8 million is allocated for services related to trauma centers and emergency medical services in Health Services Administration-Emergency Medical Services.

The Department's Enterprise Fund reserve was used in prior years to fund departmental expenses; however, it is anticipated to be depleted in FY 2013-14 and the Department is not currently projecting a fund balance available at the close of the fiscal year. Therefore, there is no balance available at this time to fund the 2014-15 Recommended Budget.

Critical/Strategic Planning Initiatives

The Affordable Care Act (ACA) was implemented on January 1, 2014 and DHS is continuing to develop its analysis of the impact of the ACA. With the support of the Board and the CEO's Health Care Reform Task Force, DHS and its many partners are working together to transform its system into an integrated care delivery model that will enable its system to provide the right care, at the right time, in the right location, by the right kind of provider.

The Department has developed preliminary estimates to project the impact on its budget regarding what is likely to occur in FY 2014-15. However, because of the unpredictability of what will actually take place as the ACA implementation rolls forward, the Department cautions that significant revisions to the budget may become necessary as the estimates are refined to align with actual experience. Further, the estimates included in the budget are solely based on the impact to the Department and do not factor in any sharing with the State under AB 85. The Department continues to work with the State to develop data formats, procedures, and protocols that will be used to determine the amount.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**4,758,720,000**	**40,493,000**	**4,052,946,000**	**665,281,000**	**20,824.0**
New/Expanded Programs					
1. Nurse Staffing Plan: Reflects the addition of 737.0 positions as well as 500.0 ordinance-only positions for the standardized nurse staffing plan for various patient care areas within the Department, primarily for the hospitals to meet the AB 394 nurse-staffing ratios, hospital-based clinic needs, and other areas. The plan will be phased in over four years.	16,961,000	--	--	16,961,000	737.0
2. Community Health Worker Initiative: Reflects the addition of 26.0 positions, offset with the decrease of 26.0 vacant positions, for the first year of a two-year plan to deploy Senior Community Health Workers at DHS facilities to more efficiently serve the Department's sickest and hardest-to-serve patients and to support increased empanelment of patients in medical home teams.	1,489,000	--	--	1,489,000	--
3. Nurse Practitioners Training Program: Reflects the addition of 20.0 positions, offset with a deletion of 20.0 vacant positions, to hire Registered Nurses that have completed a training program to become Advanced Practice Registered Nurse Practitioners.	2,514,000	--	--	2,514,000	--
4. Housing for Health – Supportive Housing: Reflects additional funding to expand the Housing for Health program by increasing the number of recuperative beds in the South Los Angeles area, implementing the flexible housing subsidy pool, and increasing the number of housing units available to homeless DHS patients.	4,016,000	--	--	4,016,000	--
5. Managed Care Services (MCS) Changes: Reflects the addition of 56.0 positions and related funding for the MCS organizational staffing changes approved by the Board on November 5, 2013, the implementation of One-e-App software, additional credentialing staff, various position transfers, and the replacement of the patient management system.	9,142,000	--	--	9,142,000	56.0
6. CWC: Reflects the addition of 4.0 positions, fully offset by revenue from the Department of Children and Family Services (DCFS), for the CWC at LAC+USC Medical Center to provide child care services to foster children awaiting placement under the supervision of DCFS.	504,000	--	504,000	--	4.0
Other Changes					
1. Contract Staff Conversion to County Staff: Reflects the addition of 36.0 positions, partially offset with the deletion of 1.0 vacant position, for the conversion of contract staff to County staff for radiology, family planning, IT, pharmacy, and health interpreting services.	(806,000)	--	--	(806,000)	35.0
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies, as well as other employee benefits changes.	31,518,000	--	--	31,518,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. Unavoidable Costs: Reflects a decrease in workers' compensation, long-term disability, and unemployment costs based on historical experience.	(2,059,000)	--	--	(2,059,000)	--
4. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	21,797,000	--	--	21,797,000	--
5. Consumer Price Index (CPI): Reflects a CPI increase of 1.3 percent on purchase orders and certain contracts and 4.5 percent on pharmaceuticals.	11,058,000	--	--	11,058,000	--
6. ISD Utilities: Reflects ISD's utilities estimates, which include projected rate increases from the Los Angeles Department of Water and Power and Southern California Edison.	5,641,000	--	--	5,641,000	--
7. Debt Service: Reflects a net increase in projected debt service payments, primarily for the H-UCLA Surgery/ Emergency Room (ER) expansion project.	3,480,000	--	--	3,480,000	--
8. Medical Malpractice/Insurance: Reflects a net increase for anticipated indemnity and litigation costs associated with medical malpractice, commercial insurance premiums, automotive liability and general liability.	2,206,000	--	--	2,206,000	--
9. New MLK Community Hospital: Reflects a net increase for four months of funding for DHS' support of patient care for the new MLK Community Hospital anticipated to open in the Spring of 2015.	15,350,000	--	--	15,350,000	--
10. Online Real-Time Centralized Health Information Database (ORCHID): Reflects an increase for projected ORCHID costs, including an increase in one-time capital project costs and ORCHID-related peripheral items. Also reflects a net decrease in revenue due to the deletion of commercial paper previously planned to cover certain ORCHID costs, offset by increased revenue for incentive payments.	23,600,000	--	2,145,000	21,455,000	--
11. MCS Right-Sizing: Reflects various appropriation adjustments to recognize the decrease in costs related to the transfer of the Community Health Plan (CHP) to L.A. Care Health Plan in 2012, offset with an increase in out-of-network costs for managed care health plan enrollees.	(28,870,000)	--	(211,000)	(28,659,000)	--
12. CP Program: Reflects a net decrease in funding for the CP, primarily due to the reversal of one-time carryover claims from FY 2013-14; the transition of the HWLA Matched Program to Medi-Cal; and the completion of the CCEP.	(22,871,000)	--	(30,761,000)	7,890,000	--
13. HIV/AIDS Drugs: Reflects the reversal of funding and related revenue for HIV/AIDS drugs due to the transition of HWLA enrollees to Medi-Cal.	(32,485,000)	--	(40,314,000)	7,829,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
14. Other Ministerial Changes: Reflects other ministerial changes, primarily to reverse funding for one-time equipment purchases and Sayre Fire replacement building projects completed in FY 2013-14; a decrease in one-time prior year IT investments; a decrease for reduced interest expense; partially offset by an increase in funding and related revenue for the annualized operating costs of the H-UCLA Surgery/ER expansion. Also includes minor cost adjustments, position changes, and billings among DHS facilities and other County departments, including overhead charges.	(15,884,000)	321,000	32,014,000	(48,219,000)	--
15. Revenue Changes: Reflects a net revenue increase, primarily for health care reform and the implementation of the ACA; increased Managed Care Rate Supplement revenue and the related intergovernmental transfer expense; and increased Hospital Provider Fee revenue; partially offset by a decrease for the transfer of the CHP to L.A. Care Health Plan in 2012, and the deletion of one-time prior year mental health State Plan Amendment revenue.	38,334,000	--	288,361,000	(250,027,000)	--
16. Fund Balance and Operating Subsidies: Reflects the reversal of one-time fund balance available and adjustments for internal operating subsidy transfers to balance the hospital enterprise funds within the Department's existing resources.	(288,634,000)	--	(413,294,000)	124,660,000	--
Total Changes	**(203,999,000)**	**321,000**	**(161,556,000)**	**(42,764,000)**	**832.0**
2014-15 Recommended Budget	**4,554,721,000**	**40,814,000**	**3,891,390,000**	**622,517,000**	**21,656.0**

Unmet Needs

The Department's chronic funding challenges have resulted in directing funding to cover the increased demand of patient care and delaying investments in areas such as training, medical equipment purchases and facility maintenance.

HEALTH SERVICES SUMMARY BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	41,035,275.00	124,660,000	124,660,000	0	0	(124,660,000)
CALIFORNIA CHILDRENS SERVICES	4,829,403.50	4,254,000	2,544,000	2,671,000	2,671,000	127,000
CHARGES FOR SERVICES - OTHER	269,301,050.33	369,385,000	374,877,000	366,655,000	367,159,000	(7,718,000)
COURT FEES & COSTS	231.75	0	0	0	0	0
EDUCATIONAL SERVICES	1,342,448.54	1,282,000	1,429,000	1,484,000	1,484,000	55,000
FEDERAL - OTHER	552,841,672.35	511,749,000	513,602,000	481,507,000	481,507,000	(32,095,000)
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	3,846,250.00	39,644,000	0	25,435,000	25,435,000	25,435,000
FEDERAL AID - MENTAL HEALTH	33,146.15	0	0	0	0	0
FORFEITURES & PENALTIES	6,166,472.78	6,097,000	5,795,000	5,824,000	5,824,000	29,000
INSTITUTIONAL CARE & SERVICES	2,194,231,369.07	2,171,997,000	2,154,744,000	2,432,649,000	2,432,649,000	277,905,000
INTEREST	293,793.43	140,000	480,000	181,000	181,000	(299,000)
LIBRARY SERVICES	9,961.12	2,000	7,000	7,000	7,000	0
MISCELLANEOUS	47,257,585.04	18,834,000	20,017,000	19,945,000	19,945,000	(72,000)
OTHER LICENSES & PERMITS	558,108.14	672,000	669,000	669,000	669,000	0
OTHER SALES	666,644.55	1,031,000	504,000	364,000	364,000	(140,000)
PERSONNEL SERVICES	141,679.64	0	0	0	0	0
RENTS & CONCESSIONS	60,272.80	3,000	0	0	0	0
SALE OF CAPITAL ASSETS	42,135.35	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE	89,558,453.42	91,212,000	2,588,000	72,415,000	23,938,000	21,350,000
STATE - 2011 REALIGNMENT REVENUE	11,309,523.00	15,064,000	15,255,000	15,255,000	15,255,000	0
STATE - CALIFORNIA CHILDREN SERVICES	1,029,221.44	772,000	968,000	968,000	968,000	0
STATE - HEALTH ADMINISTRATION	1,707,115.72	1,231,000	2,526,000	2,476,000	2,476,000	(50,000)
STATE - OTHER	26,471,065.31	28,488,000	42,895,000	30,898,000	30,898,000	(11,997,000)
TRANSFERS IN	789,572,245.08	775,941,000	789,386,000	526,669,000	479,960,000	(309,426,000)
NET COUNTY COST	677,397,595.34	742,384,000	665,281,000	625,423,000	622,517,000	(42,764,000)
TOTAL FINANCING SOURCES	$4,719,702,718.85	$ 4,904,842,000	$ 4,718,227,000	$ 4,611,495,000	$ 4,513,907,000	$ (204,320,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$1,289,752,298.96	$ 1,340,882,000	$ 1,377,137,000	$ 1,425,995,000	$ 1,395,557,000	$ 18,420,000
CAFETERIA BENEFIT PLANS	229,592,624.54	251,627,000	254,750,000	279,776,000	280,889,000	26,139,000
COUNTY EMPLOYEE RETIREMENT	112,459,450.76	218,545,000	216,779,000	257,544,000	246,991,000	30,212,000
DENTAL INSURANCE	5,733,886.55	6,050,000	6,236,000	6,424,000	6,424,000	188,000
DEPENDENT CARE SPENDING ACCOUNTS	1,502,900.40	1,531,000	1,404,000	1,497,000	1,497,000	93,000
DISABILITY BENEFITS	14,776,137.54	11,672,000	12,117,000	11,843,000	11,843,000	(274,000)
FICA (OASDI)	16,522,464.18	18,492,000	16,822,000	21,993,000	17,921,000	1,099,000
HEALTH INSURANCE	18,335,866.05	20,757,000	19,858,000	22,496,000	22,503,000	2,645,000
LIFE INSURANCE	2,385,519.42	1,219,000	915,000	1,232,000	1,235,000	320,000
OTHER EMPLOYEE BENEFITS	126,495.35	86,000	126,000	80,000	80,000	(46,000)
RETIREE HEALTH INSURANCE	162,385,083.00	82,008,000	82,293,000	83,297,000	83,297,000	1,004,000
SAVINGS PLAN	8,087,074.90	8,439,000	9,603,000	9,153,000	9,262,000	(341,000)
THRIFT PLAN (HORIZONS)	25,545,295.68	29,053,000	27,182,000	28,876,000	28,876,000	1,694,000
UNEMPLOYMENT INSURANCE	472,658.20	582,000	698,000	549,000	549,000	(149,000)

HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
WORKERS' COMPENSATION	42,467,120.97	41,527,000	43,478,000	41,845,000	41,845,000	(1,633,000)
TOTAL S & E B	1,930,144,876.50	2,032,470,000	2,069,398,000	2,192,600,000	2,148,769,000	79,371,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	275,654,630.53	279,314,000	285,960,000	308,622,000	306,565,000	20,605,000
CLOTHING & PERSONAL SUPPLIES	6,014,619.13	6,239,000	4,814,000	4,899,000	4,899,000	85,000
COMMUNICATIONS	1,495,951.33	2,228,000	1,832,000	1,191,000	1,191,000	(641,000)
COMPUTING-MAINFRAME	1,966,185.40	2,041,000	5,280,000	5,280,000	5,280,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,359,961.44	5,097,000	4,289,000	3,123,000	3,123,000	(1,166,000)
COMPUTING-PERSONAL	25,563,605.62	28,406,000	12,378,000	8,420,000	8,420,000	(3,958,000)
CONTRACTED PROGRAM SERVICES	259,716,470.21	224,012,000	236,625,000	209,668,000	207,168,000	(29,457,000)
FOOD	334,646.29	332,000	152,000	157,000	157,000	5,000
HOUSEHOLD EXPENSE	10,382,613.86	17,327,000	16,465,000	9,620,000	9,620,000	(6,845,000)
INFORMATION TECHNOLOGY SERVICES	11,356,765.64	19,157,000	57,436,000	22,379,000	22,379,000	(35,057,000)
INFORMATION TECHNOLOGY-SECURITY	76,107.93	79,000	668,000	668,000	668,000	0
INSURANCE	9,828,943.78	22,764,000	22,379,000	23,107,000	23,107,000	728,000
MAINTENANCE - BUILDINGS & IMPRV	41,097,672.05	38,193,000	38,252,000	38,996,000	38,920,000	668,000
MAINTENANCE - EQUIPMENT	38,235,482.03	41,229,000	39,478,000	39,554,000	39,554,000	76,000
MEDICAL DENTAL & LAB SUPPLIES	452,228,000.66	483,770,000	483,258,000	471,699,000	469,291,000	(13,967,000)
MEMBERSHIPS	2,003,966.72	2,129,000	1,775,000	1,757,000	1,757,000	(18,000)
MISCELLANEOUS EXPENSE	1,189,480.56	1,527,000	3,416,000	2,851,000	2,973,000	(443,000)
OFFICE EXPENSE	13,062,909.68	13,815,000	17,042,000	13,015,000	13,034,000	(4,008,000)
PROFESSIONAL SERVICES	356,782,735.68	368,682,000	338,924,000	336,252,000	336,181,000	(2,743,000)
PUBLICATIONS & LEGAL NOTICE	20,123.39	21,000	71,000	71,000	71,000	0
RENTS & LEASES - BLDG & IMPRV	12,554,385.67	6,804,000	9,848,000	9,038,000	9,038,000	(810,000)
RENTS & LEASES - EQUIPMENT	10,098,668.92	10,239,000	11,941,000	12,148,000	12,148,000	207,000
SMALL TOOLS & MINOR EQUIPMENT	2,076,143.01	2,124,000	1,047,000	1,067,000	1,067,000	20,000
SPECIAL DEPARTMENTAL EXPENSE	2,380,755.00	2,412,000	3,072,000	2,593,000	2,593,000	(479,000)
TECHNICAL SERVICES	98,969,724.76	151,467,000	98,572,000	141,852,000	141,663,000	43,091,000
TELECOMMUNICATIONS	19,928,401.79	20,714,000	21,971,000	21,323,000	21,323,000	(648,000)
TRAINING	1,178,726.22	2,778,000	2,190,000	5,249,000	5,249,000	3,059,000
TRANSPORTATION AND TRAVEL	3,843,444.29	4,136,000	3,157,000	3,268,000	3,268,000	111,000
UTILITIES	37,973,283.81	45,765,000	46,871,000	49,148,000	49,385,000	2,514,000
S & S EXPENDITURE DISTRIBUTION	(134,311,598.18)	(140,010,000)	(140,010,000)	(144,761,000)	(144,761,000)	(4,751,000)
TOTAL S & S	1,565,062,807.22	1,662,791,000	1,629,153,000	1,602,254,000	1,595,331,000	(33,822,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	495,622,137.68	377,763,000	352,751,000	390,037,000	390,037,000	37,286,000
INT-OTHER LONG TERM DEBT	1,165,321.64	10,631,000	10,631,000	9,686,000	9,686,000	(945,000)
INTEREST ON NOTES & WARRANTS	2,804,300.55	1,355,000	6,299,000	3,602,000	3,602,000	(2,697,000)
JUDGMENTS & DAMAGES	11,693,302.40	24,703,000	17,473,000	18,899,000	18,899,000	1,426,000
RET-OTHER LONG TERM DEBT	45,435,289.80	68,590,000	70,225,000	77,115,000	77,115,000	6,890,000
SUPPORT & CARE OF PERSONS	2,757,613.68	2,504,000	2,516,000	2,516,000	2,516,000	0
TAXES & ASSESSMENTS	144,729.96	33,000	37,000	37,000	37,000	0
TOTAL OTH CHARGES	559,622,695.71	485,579,000	459,932,000	501,892,000	501,892,000	41,960,000
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	0.00	31,936,000	0	20,655,000	20,655,000	20,655,000
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	0.00	1,198,000	0	1,077,000	1,077,000	1,077,000

HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	0.00	5,863,000	0	1,194,000	1,194,000	1,194,000
BUILDINGS & IMPROVEMENTS - PLANS & SPECIFICATIONS	0.00	5,398,000	0	527,000	527,000	527,000
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	0.00	462,000	0	317,000	317,000	317,000
TOTAL CAPITAL ASSETS - B & I	0.00	44,857,000	0	23,770,000	23,770,000	23,770,000
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	37,128.67	0	0	10,000	10,000	10,000
COMPUTERS, MAINFRAME	0.00	6,289,000	6,289,000	0	0	(6,289,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,988,455.59	19,034,000	18,687,000	13,399,000	13,399,000	(5,288,000)
DATA HANDLING EQUIPMENT	0.00	74,000	3,871,000	0	0	(3,871,000)
ELECTRONIC EQUIPMENT	267,035.32	18,000	12,000	66,000	66,000	54,000
FOOD PREPARATION EQUIPMENT	172,557.98	9,000	9,000	9,000	9,000	0
MACHINERY EQUIPMENT	822,213.18	1,179,000	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	50,687.42	50,000	50,000	50,000	50,000	0
MEDICAL - FIXED EQUIPMENT	181,529.51	1,267,000	1,369,000	648,000	648,000	(721,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	4,363,386.25	8,937,000	8,106,000	2,093,000	1,968,000	(6,138,000)
MEDICAL-MINOR EQUIPMENT	5,286,177.15	11,348,000	6,138,000	3,068,000	3,068,000	(3,070,000)
NON-MEDICAL LAB/TESTING EQUIP	81,884.56	255,000	255,000	255,000	255,000	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	1,360,000	1,360,000	82,000	82,000	(1,278,000)
OTHER EQUIPMENT INSTALLATION	0.00	(11,000)	0	23,000	23,000	23,000
TELECOMMUNICATIONS EQUIPMENT	104,765.19	76,000	76,000	0	0	(76,000)
VEHICLES & TRANSPORTATION EQUIPMENT	38,707.59	11,000	11,000	11,000	11,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	13,394,528.41	49,896,000	46,233,000	19,714,000	19,589,000	(26,644,000)
TOTAL CAPITAL ASSETS	13,394,528.41	94,753,000	46,233,000	43,484,000	43,359,000	(2,874,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	573,009,266.49	554,004,000	554,004,000	312,079,000	265,370,000	(288,634,000)
TOTAL OTH FIN USES	573,009,266.49	554,004,000	554,004,000	312,079,000	265,370,000	(288,634,000)
GROSS TOTAL	$4,641,234,174.33	$ 4,829,597,000	$ 4,758,720,000	$ 4,652,309,000	$ 4,554,721,000	$ (203,999,000)
INTRAFUND TRANSFERS	(46,501,140.56)	(40,493,000)	(40,493,000)	(40,814,000)	(40,814,000)	(321,000)
NET TOTAL	$4,594,733,033.77	$ 4,789,104,000	$ 4,718,227,000	$ 4,611,495,000	$ 4,513,907,000	$ (204,320,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 122,990,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER	1,980,474.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	$ 124,970,474.00	0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$4,719,703,507.77	$ 4,789,104,000	$ 4,718,227,000	$ 4,611,495,000	$ 4,513,907,000	$ (204,320,000)
BUDGETED POSITIONS	20,538.0	20,824.0	20,824.0	21,685.0	21,656.0	832.0

Health Services General Fund Summary Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 499,342,354.96	$ 439,766,000	$ 486,205,000	$ 405,742,000	$ 357,265,000	$ (128,940,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 186,352,680.09	$ 207,549,000	$ 218,087,000	$ 232,239,000	$ 229,943,000	$ 11,856,000
SERVICES & SUPPLIES	495,361,991.58	528,961,000	549,584,000	520,101,000	517,723,000	(31,861,000)
S & S EXPENDITURE DISTRIBUTION	(134,311,598.18)	(140,010,000)	(140,010,000)	(144,761,000)	(144,761,000)	(4,751,000)
TOTAL S & S	361,050,393.40	388,951,000	409,574,000	375,340,000	372,962,000	(36,612,000)
OTHER CHARGES	100,102,952.47	117,018,000	97,776,000	114,900,000	114,900,000	17,124,000
CAPITAL ASSETS - B & I	0.00	44,857,000	0	23,770,000	23,770,000	23,770,000
CAPITAL ASSETS - EQUIPMENT	2,870,065.65	20,435,000	22,709,000	13,796,000	13,796,000	(8,913,000)
TOTAL CAPITAL ASSETS	2,870,065.65	65,292,000	22,709,000	37,566,000	37,566,000	14,857,000
OTHER FINANCING USES	572,864,999.25	443,833,000	443,833,000	311,934,000	265,225,000	(178,608,000)
GROSS TOTAL	$1,223,241,090.86	$ 1,222,643,000	$ 1,191,979,000	$ 1,071,979,000	$ 1,020,596,000	$ (171,383,000)
INTRAFUND TRANSFERS	(46,501,140.56)	(40,493,000)	(40,493,000)	(40,814,000)	(40,814,000)	(321,000)
NET TOTAL	$1,176,739,950.30	$ 1,182,150,000	$ 1,151,486,000	$ 1,031,165,000	$ 979,782,000	$ (171,704,000)
NET COUNTY COST	$ 677,397,595.34	$ 742,384,000	$ 665,281,000	$ 625,423,000	$ 622,517,000	$ (42,764,000)
BUDGETED POSITIONS	1,999.0	2,040.0	2,040.0	2,150.0	2,134.0	94.0

Health Services Administration Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 349,053,302.53	$ 287,421,000	$ 301,201,000	$ 256,693,000	$ 256,693,000	$ (44,508,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 140,502,989.07	$ 148,886,000	$ 143,782,000	$ 156,800,000	$ 155,349,000	$ 11,567,000
SERVICES & SUPPLIES	373,182,521.46	371,879,000	375,083,000	351,690,000	349,190,000	(25,893,000)
S & S EXPENDITURE DISTRIBUTION	(134,311,598.18)	(140,010,000)	(140,010,000)	(144,761,000)	(144,761,000)	(4,751,000)
TOTAL S & S	238,870,923.28	231,869,000	235,073,000	206,929,000	204,429,000	(30,644,000)
OTHER CHARGES	5,628,924.22	22,518,000	18,174,000	20,137,000	20,137,000	1,963,000
CAPITAL ASSETS - EQUIPMENT	2,870,065.65	2,792,000	4,022,000	5,764,000	5,764,000	1,742,000
GROSS TOTAL	$ 387,872,902.22	$ 406,065,000	$ 401,051,000	$ 389,630,000	$ 385,679,000	$ (15,372,000)
INTRAFUND TRANSFERS	(14,828,985.71)	(9,360,000)	(9,566,000)	(9,882,000)	(9,882,000)	(316,000)
NET TOTAL	$ 373,043,916.51	$ 396,705,000	$ 391,485,000	$ 379,748,000	$ 375,797,000	$ (15,688,000)
NET COUNTY COST	$ 23,990,613.98	$ 109,284,000	$ 90,284,000	$ 123,055,000	$ 119,104,000	$ 28,820,000
BUDGETED POSITIONS	1,480.0	1,454.0	1,454.0	1,498.0	1,484.0	30.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Health Services Administration (HSA) provides for the Director of Health Services and staff to administer DHS. The organization provides centralized support and direction for DHS facilities and includes centralized functions such as quality improvement, academic affairs, pharmacy management, clinical resource management, emergency medical services, nursing administration, ambulatory and managed care administration, information technology services, policy and government relations, Board relations, program planning and oversight, contracts and grants coordination, audit and compliance services, fiscal planning, supply chain organization, risk management, and human resources services. The costs of HSA are primarily distributed to other DHS General Fund and Hospital Enterprise Fund units.

HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	$ 78,884.78	$ 122,000	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	203,772,714.14	198,724,000	209,640,000	232,671,000	232,671,000	23,031,000
COURT FEES & COSTS	231.75	0	0	0	0	0
EDUCATIONAL SERVICES	786,206.38	732,000	679,000	734,000	734,000	55,000
FEDERAL - OTHER	86,482,085.58	38,610,000	39,088,000	12,988,000	12,988,000	(26,100,000)
FEDERAL AID - MENTAL HEALTH	33,146.15	0	0	0	0	0
FORFEITURES & PENALTIES	6,084,012.78	6,033,000	5,791,000	5,791,000	5,791,000	0
INSTITUTIONAL CARE & SERVICES	46,581,162.71	38,580,000	40,714,000	0	0	(40,714,000)
MISCELLANEOUS	2,270,035.61	1,537,000	1,213,000	1,213,000	1,213,000	0
OTHER LICENSES & PERMITS	428,676.14	543,000	543,000	543,000	543,000	0
OTHER SALES	1,497.91	0	13,000	8,000	8,000	(5,000)
SALE OF CAPITAL ASSETS	4,453.13	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	0.00	0	191,000	191,000	191,000	0
STATE - HEALTH ADMINISTRATION	0.00	0	50,000	0	0	(50,000)
STATE - OTHER	774,195.47	784,000	798,000	798,000	798,000	0
TRANSFERS IN	1,756,000.00	1,756,000	2,481,000	1,756,000	1,756,000	(725,000)
TOTAL REVENUE	$ 349,053,302.53	$ 287,421,000	$ 301,201,000	$ 256,693,000	$ 256,693,000	$ (44,508,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 90,213,877.13	$ 94,014,000	$ 90,450,000	$ 96,454,000	$ 96,404,000	$ 5,954,000
CAFETERIA BENEFIT PLANS	16,140,543.48	18,097,000	18,243,000	19,808,000	19,774,000	1,531,000
COUNTY EMPLOYEE RETIREMENT	8,852,282.10	17,015,000	16,640,000	19,961,000	19,166,000	2,526,000
DENTAL INSURANCE	422,582.90	448,000	464,000	480,000	480,000	16,000
DEPENDENT CARE SPENDING ACCOUNTS	117,419.99	116,000	107,000	116,000	116,000	9,000
DISABILITY BENEFITS	1,301,662.70	460,000	630,000	468,000	468,000	(162,000)
FICA (OASDI)	1,103,268.55	1,340,000	1,057,000	1,726,000	1,181,000	124,000
HEALTH INSURANCE	3,890,348.96	4,380,000	4,140,000	4,852,000	4,852,000	712,000
LIFE INSURANCE	273,242.37	303,000	37,000	328,000	328,000	291,000
OTHER EMPLOYEE BENEFITS	6,300.00	6,000	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	12,346,608.00	6,672,000	6,219,000	6,523,000	6,523,000	304,000
SAVINGS PLAN	1,873,945.50	1,914,000	1,902,000	1,943,000	1,916,000	14,000
THRIFT PLAN (HORIZONS)	2,305,362.71	2,477,000	2,285,000	2,477,000	2,477,000	192,000
UNEMPLOYMENT INSURANCE	33,611.00	37,000	50,000	37,000	37,000	(13,000)
WORKERS' COMPENSATION	1,621,933.68	1,607,000	1,552,000	1,621,000	1,621,000	69,000
TOTAL S & E B	140,502,989.07	148,886,000	143,782,000	156,800,000	155,349,000	11,567,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	23,127,328.28	23,127,000	32,192,000	32,598,000	32,598,000	406,000
CLOTHING & PERSONAL SUPPLIES	27,805.18	28,000	20,000	20,000	20,000	0
COMMUNICATIONS	961,139.52	961,000	734,000	736,000	736,000	2,000
COMPUTING-MAINFRAME	1,435,112.96	1,435,000	4,331,000	4,331,000	4,331,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,237,908.11	3,238,000	2,686,000	2,698,000	2,698,000	12,000
COMPUTING-PERSONAL	18,158,803.17	18,159,000	3,771,000	4,799,000	4,799,000	1,028,000
CONTRACTED PROGRAM SERVICES	139,190,186.07	113,083,000	124,447,000	96,969,000	94,469,000	(29,978,000)
FOOD	2,464.60	2,000	0	0	0	0
HOUSEHOLD EXPENSE	47,915.06	48,000	74,000	74,000	74,000	0

HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
INFORMATION TECHNOLOGY SERVICES	8,527,463.03	15,421,000	21,560,000	18,207,000	18,207,000	(3,353,000)
INFORMATION TECHNOLOGY-SECURITY	10,446.01	11,000	668,000	668,000	668,000	0
INSURANCE	245,846.70	246,000	168,000	588,000	588,000	420,000
MAINTENANCE - BUILDINGS & IMPRV	1,873,299.80	1,873,000	2,993,000	2,996,000	2,996,000	3,000
MAINTENANCE - EQUIPMENT	354,331.75	354,000	98,000	99,000	99,000	1,000
MEDICAL DENTAL & LAB SUPPLIES	140,455,073.33	158,366,000	142,309,000	147,125,000	147,125,000	4,816,000
MEMBERSHIPS	655,372.00	655,000	247,000	256,000	256,000	9,000
MISCELLANEOUS EXPENSE	32,239.22	32,000	1,213,000	1,213,000	1,213,000	0
OFFICE EXPENSE	2,142,033.59	2,142,000	1,437,000	1,528,000	1,528,000	91,000
PROFESSIONAL SERVICES	13,934,038.92	13,934,000	16,469,000	16,387,000	16,387,000	(82,000)
PUBLICATIONS & LEGAL NOTICE	2,685.50	3,000	66,000	66,000	66,000	0
RENTS & LEASES - BLDG & IMPRV	2,514,212.77	2,514,000	5,260,000	5,521,000	5,521,000	261,000
RENTS & LEASES - EQUIPMENT	198,962.76	199,000	1,757,000	1,759,000	1,759,000	2,000
SMALL TOOLS & MINOR EQUIPMENT	396,465.37	397,000	16,000	22,000	22,000	6,000
SPECIAL DEPARTMENTAL EXPENSE	40,066.60	40,000	10,000	10,000	10,000	0
TECHNICAL SERVICES	7,329,063.42	7,329,000	3,191,000	3,465,000	3,465,000	274,000
TELECOMMUNICATIONS	4,595,103.31	4,595,000	4,921,000	4,937,000	4,937,000	16,000
TRAINING	962,813.59	963,000	1,819,000	1,820,000	1,820,000	1,000
TRANSPORTATION AND TRAVEL	773,318.40	773,000	654,000	642,000	642,000	(12,000)
UTILITIES	1,951,022.44	1,951,000	1,972,000	2,156,000	2,156,000	184,000
S & S EXPENDITURE DISTRIBUTION	(134,311,598.18)	(140,010,000)	(140,010,000)	(144,761,000)	(144,761,000)	(4,751,000)
TOTAL S & S	238,870,923.28	231,869,000	235,073,000	206,929,000	204,429,000	(30,644,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	5,000,000.00	18,050,000	18,050,000	20,000,000	20,000,000	1,950,000
JUDGMENTS & DAMAGES	598,405.62	4,438,000	87,000	100,000	100,000	13,000
SUPPORT & CARE OF PERSONS	25,434.00	25,000	37,000	37,000	37,000	0
TAXES & ASSESSMENTS	5,084.60	5,000	0	0	0	0
TOTAL OTH CHARGES	5,628,924.22	22,518,000	18,174,000	20,137,000	20,137,000	1,963,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,602,978.29	1,597,000	0	5,367,000	5,367,000	5,367,000
DATA HANDLING EQUIPMENT	0.00	0	3,797,000	0	0	(3,797,000)
ELECTRONIC EQUIPMENT	0.00	6,000	0	0	0	0
MACHINERY EQUIPMENT	421,863.66	383,000	0	0	0	0
MEDICAL - FIXED EQUIPMENT	123,619.39	123,000	225,000	225,000	225,000	0
MEDICAL-MINOR EQUIPMENT	682,896.72	683,000	0	172,000	172,000	172,000
VEHICLES & TRANSPORTATION EQUIPMENT	38,707.59	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	2,870,065.65	2,792,000	4,022,000	5,764,000	5,764,000	1,742,000
TOTAL CAPITAL ASSETS	2,870,065.65	2,792,000	4,022,000	5,764,000	5,764,000	1,742,000
GROSS TOTAL	$ 387,872,902.22	$ 406,065,000	$ 401,051,000	$ 389,630,000	$ 385,679,000	$ (15,372,000)
INTRAFUND TRANSFERS	(14,828,985.71)	(9,360,000)	(9,566,000)	(9,882,000)	(9,882,000)	(316,000)
NET TOTAL	$ 373,043,916.51	$ 396,705,000	$ 391,485,000	$ 379,748,000	$ 375,797,000	$ (15,688,000)
NET COUNTY COST	$ 23,990,613.98	$ 109,284,000	$ 90,284,000	$ 123,055,000	$ 119,104,000	$ 28,820,000
BUDGETED POSITIONS	1,480.0	1,454.0	1,454.0	1,498.0	1,484.0	30.0

Juvenile Court Health Services Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,406,461.46	$ 644,000	$ 528,000	$ 644,000	$ 644,000	$ 116,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 25,005,746.30	$ 26,519,000	$ 27,928,000	$ 29,768,000	$ 29,646,000	$ 1,718,000
SERVICES & SUPPLIES	7,520,487.53	7,971,000	8,881,000	7,479,000	7,601,000	(1,280,000)
OTHER CHARGES	10,151.25	28,000	203,000	290,000	290,000	87,000
CAPITAL ASSETS - EQUIPMENT	0.00	206,000	0	0	0	0
GROSS TOTAL	$ 32,536,385.08	$ 34,724,000	$ 37,012,000	$ 37,537,000	$ 37,537,000	$ 525,000
INTRAFUND TRANSFERS	(31,672,154.85)	(31,133,000)	(30,927,000)	(30,932,000)	(30,932,000)	(5,000)
NET TOTAL	$ 864,230.23	$ 3,591,000	$ 6,085,000	$ 6,605,000	$ 6,605,000	$ 520,000
NET COUNTY COST	$ (542,231.23)	$ 2,947,000	$ 5,557,000	$ 5,961,000	$ 5,961,000	$ 404,000
BUDGETED POSITIONS	272.0	254.0	254.0	254.0	252.0	(2.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Juvenile Court Health Services (JCHS) is responsible for providing health care services to juveniles in the Los Angeles County Probation Department's detention and residential treatment facilities, either directly or through referral for specialty or emergency services. Accredited by the National Commission on Correctional Health Care, JCHS provides 24-hour medical services to approximately 38,000 youths annually. Comprehensive health services include pediatric medical care, nursing, dental, pharmacy, laboratory, radiology, and health education. All physicians are licensed and credentialed through LAC+USC Healthcare Network's Department of Pediatrics. These services are partially funded by the Probation Department.

HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	$ 3,566.19	$ 0	$ 0	$ 0	$ 0	$ 0
INSTITUTIONAL CARE & SERVICES	1,398,115.87	644,000	528,000	644,000	644,000	116,000
MISCELLANEOUS	4,779.40	0	0	0	0	0
TOTAL REVENUE	$ 1,406,461.46	$ 644,000	$ 528,000	$ 644,000	$ 644,000	$ 116,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 16,975,442.79	$ 17,644,000	$ 19,446,000	$ 20,239,000	$ 20,377,000	$ 931,000
CAFETERIA BENEFIT PLANS	2,518,446.81	2,812,000	2,673,000	3,003,000	2,976,000	303,000
COUNTY EMPLOYEE RETIREMENT	1,502,083.09	2,980,000	2,848,000	3,378,000	3,179,000	331,000
DENTAL INSURANCE	72,649.50	78,000	79,000	84,000	84,000	5,000
DEPENDENT CARE SPENDING ACCOUNTS	21,781.06	22,000	23,000	22,000	22,000	(1,000)
DISABILITY BENEFITS	317,677.92	305,000	303,000	311,000	311,000	8,000
FICA (OASDI)	226,234.50	252,000	203,000	274,000	240,000	37,000
HEALTH INSURANCE	113,430.04	129,000	119,000	143,000	143,000	24,000
LIFE INSURANCE	19,703.93	17,000	15,000	17,000	17,000	2,000
RETIREE HEALTH INSURANCE	2,065,876.00	1,018,000	1,055,000	1,038,000	1,038,000	(17,000)
SAVINGS PLAN	66,417.19	92,000	60,000	83,000	83,000	23,000
THRIFT PLAN (HORIZONS)	363,930.67	434,000	397,000	434,000	434,000	37,000
UNEMPLOYMENT INSURANCE	3,922.00	4,000	1,000	4,000	4,000	3,000
WORKERS' COMPENSATION	738,150.80	732,000	706,000	738,000	738,000	32,000
TOTAL S & E B	25,005,746.30	26,519,000	27,928,000	29,768,000	29,646,000	1,718,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	445,859.36	399,000	395,000	400,000	400,000	5,000
CLOTHING & PERSONAL SUPPLIES	11,159.83	8,000	9,000	9,000	9,000	0
COMMUNICATIONS	5,460.00	5,000	5,000	5,000	5,000	0
COMPUTING-MAINFRAME	144.00	0	1,000	1,000	1,000	0
COMPUTING-PERSONAL	846.66	10,000	10,000	10,000	10,000	0
CONTRACTED PROGRAM SERVICES	1,230,191.18	2,407,000	3,795,000	2,589,000	2,589,000	(1,206,000)
FOOD	3,349.37	4,000	4,000	4,000	4,000	0
HOUSEHOLD EXPENSE	8,555.16	10,000	24,000	24,000	24,000	0
INFORMATION TECHNOLOGY SERVICES	594.00	1,000	1,000	1,000	1,000	0
INSURANCE	68,607.51	62,000	112,000	141,000	141,000	29,000
MAINTENANCE - BUILDINGS & IMPRV	83,213.04	66,000	46,000	46,000	46,000	0
MAINTENANCE - EQUIPMENT	5,370.34	14,000	84,000	84,000	84,000	0
MEDICAL DENTAL & LAB SUPPLIES	1,641,704.13	1,950,000	2,007,000	1,748,000	1,748,000	(259,000)
MEMBERSHIPS	0.00	30,000	5,000	5,000	5,000	0
MISCELLANEOUS EXPENSE	467.89	0	0	0	122,000	122,000
OFFICE EXPENSE	72,509.46	75,000	76,000	77,000	77,000	1,000
PROFESSIONAL SERVICES	2,437,865.01	2,108,000	1,644,000	1,676,000	1,676,000	32,000
RENTS & LEASES - BLDG & IMPRV	248.52	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	23,984.14	44,000	44,000	45,000	45,000	1,000
SMALL TOOLS & MINOR EQUIPMENT	1,763.27	4,000	4,000	4,000	4,000	0
SPECIAL DEPARTMENTAL EXPENSE	676.56	32,000	32,000	32,000	32,000	0
TECHNICAL SERVICES	1,302,699.79	610,000	407,000	407,000	407,000	0
TELECOMMUNICATIONS	91,802.92	96,000	100,000	94,000	94,000	(6,000)

HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
TRAINING	7,824.02	8,000	5,000	5,000	5,000	0
TRANSPORTATION AND TRAVEL	62,272.36	15,000	57,000	57,000	57,000	0
UTILITIES	13,319.01	13,000	14,000	15,000	15,000	1,000
TOTAL S & S	7,520,487.53	7,971,000	8,881,000	7,479,000	7,601,000	(1,280,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	10,000.00	28,000	203,000	290,000	290,000	87,000
TAXES & ASSESSMENTS	151.25	0	0	0	0	0
TOTAL OTH CHARGES	10,151.25	28,000	203,000	290,000	290,000	87,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	206,000	0	0	0	0
TOTAL CAPITAL ASSETS	0.00	206,000	0	0	0	0
GROSS TOTAL	$ 32,536,385.08	$ 34,724,000	$ 37,012,000	$ 37,537,000	$ 37,537,000	$ 525,000
INTRAFUND TRANSFERS	(31,672,154.85)	(31,133,000)	(30,927,000)	(30,932,000)	(30,932,000)	(5,000)
NET TOTAL	$ 864,230.23	$ 3,591,000	$ 6,085,000	$ 6,605,000	$ 6,605,000	$ 520,000
NET COUNTY COST	$ (542,231.23)	$ 2,947,000	$ 5,557,000	$ 5,961,000	$ 5,961,000	$ 404,000
BUDGETED POSITIONS	272.0	254.0	254.0	254.0	252.0	(2.0)

Managed Care Rate Supplement Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 94,463,877.00	$ 94,464,000	$ 79,391,000	$ 94,464,000	$ 94,464,000	$ 15,073,000
GROSS TOTAL	$ 94,463,877.00	$ 94,464,000	$ 79,391,000	$ 94,464,000	$ 94,464,000	$ 15,073,000
NET TOTAL	$ 94,463,877.00	$ 94,464,000	$ 79,391,000	$ 94,464,000	$ 94,464,000	$ 15,073,000
NET COUNTY COST	$ 94,463,877.00	$ 94,464,000	$ 79,391,000	$ 94,464,000	$ 94,464,000	$ 15,073,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Managed Care Rate Supplement budget unit accounts for payment of the intergovernmental transfers (IGT) for the non-federal share of the Managed Care Rate Supplement.

HEALTH SERVICES - MANAGED CARE RATE SUPPLEMENT BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	$ 94,463,877.00	$ 94,464,000	$ 79,391,000	$ 94,464,000	$ 94,464,000	$ 15,073,000
TOTAL OTH CHARGES	94,463,877.00	94,464,000	79,391,000	94,464,000	94,464,000	15,073,000
GROSS TOTAL	$ 94,463,877.00	$ 94,464,000	$ 79,391,000	$ 94,464,000	$ 94,464,000	$ 15,073,000
NET TOTAL	$ 94,463,877.00	$ 94,464,000	$ 79,391,000	$ 94,464,000	$ 94,464,000	$ 15,073,000
NET COUNTY COST	$ 94,463,877.00	$ 94,464,000	$ 79,391,000	$ 94,464,000	$ 94,464,000	$ 15,073,000

Managed Care Services Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 59,324,137.55	$ 60,489,000	$ 158,598,000	$ 75,990,000	$ 75,990,000	$ (82,608,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 19,271,165.21	$ 21,724,000	$ 21,836,000	$ 30,136,000	$ 29,685,000	$ 7,849,000
SERVICES & SUPPLIES	114,655,498.59	95,876,000	131,105,000	106,320,000	106,320,000	(24,785,000)
OTHER CHARGES	0.00	8,000	8,000	9,000	9,000	1,000
CAPITAL ASSETS - EQUIPMENT	0.00	0	177,000	177,000	177,000	0
GROSS TOTAL	$ 133,926,663.80	$ 117,608,000	$ 153,126,000	$ 136,642,000	$ 136,191,000	$ (16,935,000)
NET TOTAL	$ 133,926,663.80	$ 117,608,000	$ 153,126,000	$ 136,642,000	$ 136,191,000	$ (16,935,000)
NET COUNTY COST	$ 74,602,526.25	$ 57,119,000	$ (5,472,000)	$ 60,652,000	$ 60,201,000	$ 65,673,000
BUDGETED POSITIONS	247.0	247.0	247.0	313.0	313.0	66.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Managed Care Services Division (MCS), formerly known as the Office of Managed Care (OMC), functions as the medical services organization for DHS and coordinates the delivery of health care to improve the quality of care provided by DHS in a managed care environment. MCS' main function is to support patients, providers, health plan partners and staff in fulfilling DHS' managed care responsibilities. MCS' goals are to improve DHS outcomes and patient experience, while reducing the cost of providing care. MCS monitors compliance with managed care contractors, including health plans and medical groups, health care quality, standardizes processes across DHS clinical settings and assesses potential new lines of business given new opportunities under the Affordable Care Act.

HEALTH SERVICES - MANAGED CARE SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 3,541,000	$ 0	$ 0	$ 0	$ 0
INSTITUTIONAL CARE & SERVICES	36,624,565.82	56,852,000	147,197,000	75,894,000	75,894,000	(71,303,000)
INTEREST	252,329.89	96,000	307,000	96,000	96,000	(211,000)
MISCELLANEOUS	22,428,488.91	0	0	0	0	0
STATE - OTHER	18,752.93	0	11,094,000	0	0	(11,094,000)
TOTAL REVENUE	$ 59,324,137.55	$ 60,489,000	$ 158,598,000	$ 75,990,000	$ 75,990,000	$ (82,608,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 12,683,944.53	$ 14,134,000	$ 14,778,000	$ 20,480,000	$ 20,254,000	$ 5,476,000
CAFETERIA BENEFIT PLANS	2,196,265.70	2,574,000	2,463,000	3,553,000	3,550,000	1,087,000
COUNTY EMPLOYEE RETIREMENT	1,192,265.03	2,553,000	2,286,000	3,390,000	3,246,000	960,000
DENTAL INSURANCE	56,140.50	64,000	60,000	69,000	69,000	9,000
DEPENDENT CARE SPENDING ACCOUNTS	14,223.00	14,000	12,000	14,000	14,000	2,000
DISABILITY BENEFITS	155,754.69	87,000	86,000	88,000	88,000	2,000
FICA (OASDI)	149,250.75	194,000	143,000	295,000	227,000	84,000
HEALTH INSURANCE	332,483.53	396,000	349,000	440,000	440,000	91,000
LIFE INSURANCE	28,552.75	6,000	6,000	7,000	7,000	1,000
RETIREE HEALTH INSURANCE	1,673,080.00	864,000	860,000	881,000	881,000	21,000
SAVINGS PLAN	167,942.68	189,000	176,000	266,000	256,000	80,000
THRIFT PLAN (HORIZONS)	302,292.98	341,000	313,000	342,000	342,000	29,000
UNEMPLOYMENT INSURANCE	1,960.00	2,000	1,000	2,000	2,000	1,000
WORKERS' COMPENSATION	317,009.07	306,000	303,000	309,000	309,000	6,000
TOTAL S & E B	19,271,165.21	21,724,000	21,836,000	30,136,000	29,685,000	7,849,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	7,037,198.00	4,705,000	3,780,000	3,678,000	3,678,000	(102,000)
COMMUNICATIONS	0.00	2,000	2,000	2,000	2,000	0
COMPUTING-MAINFRAME	110.00	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	0	150,000	150,000	150,000	0
COMPUTING-PERSONAL	163,409.81	0	80,000	0	0	(80,000)
CONTRACTED PROGRAM SERVICES	98,462,521.31	82,185,000	80,427,000	86,346,000	86,346,000	5,919,000
HOUSEHOLD EXPENSE	798.60	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	36,379.25	5,000	1,000	1,000	1,000	0
INSURANCE	2,214.00	4,000	4,000	3,000	3,000	(1,000)
MAINTENANCE - BUILDINGS & IMPRV	23,198.47	0	0	0	0	0
MAINTENANCE - EQUIPMENT	30,560.96	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	175,944.64	(355,000)	23,936,000	0	0	(23,936,000)
MEMBERSHIPS	0.00	0	37,000	0	0	(37,000)
MISCELLANEOUS EXPENSE	24.00	0	70,000	0	0	(70,000)
OFFICE EXPENSE	419,861.70	615,000	3,921,000	893,000	893,000	(3,028,000)
PROFESSIONAL SERVICES	4,185,383.70	6,499,000	16,075,000	12,588,000	12,588,000	(3,487,000)
RENTS & LEASES - BLDG & IMPRV	1,351,170.72	1,426,000	1,414,000	1,447,000	1,447,000	33,000
RENTS & LEASES - EQUIPMENT	40,213.15	48,000	75,000	75,000	75,000	0
SMALL TOOLS & MINOR EQUIPMENT	2,365.11	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	25,384.44	10,000	332,000	112,000	112,000	(220,000)

HEALTH SERVICES - MANAGED CARE SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
TECHNICAL SERVICES	1,808,090.15	98,000	127,000	129,000	129,000	2,000
TELECOMMUNICATIONS	862,312.39	543,000	622,000	831,000	831,000	209,000
TRAINING	50.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	28,308.19	43,000	42,000	55,000	55,000	13,000
UTILITIES	0.00	48,000	10,000	10,000	10,000	0
TOTAL S & S	114,655,498.59	95,876,000	131,105,000	106,320,000	106,320,000	(24,785,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	8,000	8,000	9,000	9,000	1,000
TOTAL OTH CHARGES	0.00	8,000	8,000	9,000	9,000	1,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	177,000	177,000	177,000	0
TOTAL CAPITAL ASSETS	0.00	0	177,000	177,000	177,000	0
GROSS TOTAL	$ 133,926,663.80	$ 117,608,000	$ 153,126,000	$ 136,642,000	$ 136,191,000	$ (16,935,000)
NET TOTAL	$ 133,926,663.80	$ 117,608,000	$ 153,126,000	$ 136,642,000	$ 136,191,000	$ (16,935,000)
NET COUNTY COST	$ 74,602,526.25	$ 57,119,000	$ (5,472,000)	$ 60,652,000	$ 60,201,000	$ 65,673,000
BUDGETED POSITIONS	247.0	247.0	247.0	313.0	313.0	66.0

Online Real-Time Centralized Health Information Database Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 0.00	$ 0	$ 23,290,000	$ 0	$ 0	$ (23,290,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 1,572,779.51	$ 10,420,000	$ 24,541,000	$ 15,535,000	$ 15,263,000	$ (9,278,000)
SERVICES & SUPPLIES	3,484.00	53,235,000	34,515,000	54,612,000	54,612,000	20,097,000
CAPITAL ASSETS - B & I	0.00	44,857,000	0	23,770,000	23,770,000	23,770,000
CAPITAL ASSETS - EQUIPMENT	0.00	17,437,000	18,510,000	7,855,000	7,855,000	(10,655,000)
TOTAL CAPITAL ASSETS	0.00	62,294,000	18,510,000	31,625,000	31,625,000	13,115,000
GROSS TOTAL	$ 1,576,263.51	$ 125,949,000	$ 77,566,000	$ 101,772,000	$ 101,500,000	$ 23,934,000
NET COUNTY COST	$ 1,576,263.51	$ 125,949,000	$ 54,276,000	$ 101,772,000	$ 101,500,000	$ 47,224,000
BUDGETED POSITIONS	0.0	85.0	85.0	85.0	85.0	0.0

The Online Real-Time Centralized Health Information Database (ORCHID) budget unit, also known as the Electronic Health Record Information System (EHRIS), was established in November 2012 to account for the staffing costs associated with the development of DHS' electronic health record system. The 2014-15 Recommended Budget has been expanded to include all costs related to the development, design, and construction activities of ORCHID and the related capital projects that will be paid for out of DHS' operating budget.

A separate special fund was established to account for the development of the system and related capital projects that are to be funded through the issuance of tax-exempt commercial paper.

ONLINE REAL-TIME CENTRALIZED HEALTH INFORMATION DATABASE BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
TRANSFERS IN	$ 0.00	$ 0	$ 23,290,000	$ 0	$ 0	$ (23,290,000)
TOTAL REVENUE	$ 0.00	$ 0	$ 23,290,000	$ 0	$ 0	$ (23,290,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 1,170,330.76	$ 7,769,000	$ 21,641,000	$ 12,635,000	$ 12,635,000	$ (9,006,000)
CAFETERIA BENEFIT PLANS	137,656.54	1,091,000	1,393,000	1,393,000	1,393,000	0
COUNTY EMPLOYEE RETIREMENT	154,523.98	944,000	1,092,000	1,092,000	913,000	(179,000)
DENTAL INSURANCE	3,680.12	16,000	0	0	0	0
DEPENDENT CARE SPENDING ACCOUNTS	1,176.06	1,000	0	0	0	0
DISABILITY BENEFITS	10,315.56	4,000	0	0	0	0
FICA (OASDI)	14,018.74	103,000	93,000	93,000	0	(93,000)
HEALTH INSURANCE	42,713.94	267,000	0	0	0	0
LIFE INSURANCE	2,192.13	1,000	2,000	2,000	2,000	0
SAVINGS PLAN	15,284.34	104,000	320,000	320,000	320,000	0
THRIFT PLAN (HORIZONS)	20,887.34	120,000	0	0	0	0
TOTAL S & E B	1,572,779.51	10,420,000	24,541,000	15,535,000	15,263,000	(9,278,000)
SERVICES & SUPPLIES						
INFORMATION TECHNOLOGY SERVICES	0.00	0	31,490,000	0	0	(31,490,000)
PROFESSIONAL SERVICES	3,484.00	2,500,000	3,025,000	3,025,000	3,025,000	0
TECHNICAL SERVICES	0.00	48,886,000	0	48,348,000	48,348,000	48,348,000
TRAINING	0.00	1,440,000	0	3,188,000	3,188,000	3,188,000
TRANSPORTATION AND TRAVEL	0.00	409,000	0	51,000	51,000	51,000
TOTAL S & S	3,484.00	53,235,000	34,515,000	54,612,000	54,612,000	20,097,000
CAPITAL ASSETS						
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	0.00	31,936,000	0	20,655,000	20,655,000	20,655,000
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	0.00	1,198,000	0	1,077,000	1,077,000	1,077,000
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	0.00	5,863,000	0	1,194,000	1,194,000	1,194,000
BUILDINGS & IMPROVEMENTS - PLANS & SPECIFICATIONS	0.00	5,398,000	0	527,000	527,000	527,000
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	0.00	462,000	0	317,000	317,000	317,000
TOTAL CAPITAL ASSETS - B & I	0.00	44,857,000	0	23,770,000	23,770,000	23,770,000
TOTAL CAPITAL PROJECT	0.00	44,857,000	0	23,770,000	23,770,000	23,770,000

ONLINE REAL-TIME CENTRALIZED HEALTH INFORMATION DATABASE BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	17,437,000	18,510,000	7,855,000	7,855,000	(10,655,000)
TOTAL CAPITAL ASSETS	0.00	62,294,000	18,510,000	31,625,000	31,625,000	13,115,000
GROSS TOTAL	$ 1,576,263.51	$ 125,949,000	$ 77,566,000	$ 101,772,000	$ 101,500,000	$ 23,934,000
NET TOTAL	1,576,263.51	125,949,000	77,566,000	101,772,000	101,500,000	23,934,000
NET COUNTY COST	$ 1,576,263.51	$ 125,949,000	$ 54,276,000	$ 101,772,000	$ 101,500,000	$ 47,224,000
BUDGETED POSITIONS	0.0	85.0	85.0	85.0	85.0	0.0

Realignment Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 89,558,453.42	$ 91,212,000	$ 2,588,000	$ 72,415,000	$ 23,938,000	$ 21,350,000
NET COUNTY COST	$ (89,558,453.42)	$ (91,212,000)	$ (2,588,000)	$ (72,415,000)	$ (23,938,000)	$ (21,350,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Realignment budget unit accounts for Realignment Sales Tax revenues, which may be used for any County health services programs.

HEALTH SERVICES - REALIGNMENT BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
STATE - 1991 REALIGNMENT REVENUE	$ 89,558,453.42	$ 91,212,000	$ 2,588,000	$ 72,415,000	$ 23,938,000	$ 21,350,000
TOTAL REVENUE	$ 89,558,453.42	$ 91,212,000	$ 2,588,000	$ 72,415,000	$ 23,938,000	$ 21,350,000
NET COUNTY COST	$ (89,558,453.42)	$ (91,212,000)	$ (2,588,000)	$ (72,415,000)	$ (23,938,000)	$ (21,350,000)

Contributions to Hospital Enterprise Funds Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OTHER FINANCING USES						
LAC+USC HEALTHCARE NETWORK	$ 202,654,027.80	$ 164,795,000	$ 164,795,000	$ 90,794,000	$ 72,680,000	$ (92,115,000)
METROCARE NETWORK	174,917,566.17	185,221,000	185,221,000	119,787,000	100,414,000	(84,807,000)
RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	43,202,008.15	38,886,000	38,754,000	88,882,000	85,286,000	46,532,000
VALLEYCARE NETWORK	59,052,184.73	54,931,000	55,063,000	12,471,000	6,845,000	(48,218,000)
DHS ENTERPRISE FUND	93,039,212.40	0	0	0	0	0
TOTAL	$ 572,864,999.25	$ 443,833,000	$ 443,833,000	$ 311,934,000	$ 265,225,000	$(178,608,000)

The Contributions to Hospital Enterprise Funds provides a financial subsidy of General Fund resources to support the operation of the four Hospital Enterprise Funds.

HEALTH SERVICES - HOSPITAL CONTRIBUTION BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	$ 572,864,999.25	$ 443,833,000	$ 443,833,000	$ 311,934,000	$ 265,225,000	$ (178,608,000)
TOTAL OTH FIN USES	572,864,999.25	443,833,000	443,833,000	311,934,000	265,225,000	(178,608,000)
GROSS TOTAL	$ 572,864,999.25	$ 443,833,000	$ 443,833,000	$ 311,934,000	$ 265,225,000	$ (178,608,000)
NET TOTAL	$ 572,864,999.25	$ 443,833,000	$ 443,833,000	$ 311,934,000	$ 265,225,000	$ (178,608,000)
NET COUNTY COST	$ 572,864,999.25	$ 443,833,000	$ 443,833,000	$ 311,934,000	$ 265,225,000	$ (178,608,000)

Hospital Enterprise Fund Summary Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 41,035,275.00	$ 124,660,000	$ 124,660,000	$ 0	$ 0	$ (124,660,000)
REVENUE	2,929,062,494.30	3,154,199,000	2,998,248,000	3,268,396,000	3,268,900,000	270,652,000
TOTAL FINANCING SOURCES	$2,970,097,769.30	$ 3,278,859,000	$ 3,122,908,000	$ 3,268,396,000	$ 3,268,900,000	$ 145,992,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$1,743,792,196.41	$ 1,824,921,000	$ 1,851,311,000	$ 1,960,361,000	$ 1,918,826,000	$ 67,515,000
SERVICES & SUPPLIES	1,204,012,413.82	1,273,840,000	1,219,579,000	1,226,914,000	1,222,369,000	2,790,000
OTHER CHARGES	459,519,743.24	368,561,000	362,156,000	386,992,000	386,992,000	24,836,000
CAPITAL ASSETS - EQUIPMENT	10,524,462.76	29,461,000	23,524,000	5,918,000	5,793,000	(17,731,000)
OTHER FINANCING USES	144,267.24	110,171,000	110,171,000	145,000	145,000	(110,026,000)
NET TOTAL	$3,417,993,083.47	$ 3,606,954,000	$ 3,566,741,000	$ 3,580,330,000	$ 3,534,125,000	$ (32,616,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 122,990,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER	1,980,474.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	$ 124,970,474.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$3,542,963,557.47	$ 3,606,954,000	$ 3,566,741,000	$ 3,580,330,000	$ 3,534,125,000	$ (32,616,000)
GAIN OR LOSS	$ (572,865,788.17)	$ (328,095,000)	$ (443,833,000)	$ (311,934,000)	$ (265,225,000)	$ 178,608,000
OPERATING SUBSIDY-GF	$ 572,864,999.25	$ 443,833,000	$ 443,833,000	$ 311,934,000	$ 265,225,000	$ (178,608,000)
BUDGETED POSITIONS	18,539.0	18,784.0	18,784.0	19,535.0	19,522.0	738.0

Hospital Enterprise Fund - LAC+USC Healthcare Network Operating Plan Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 1,623,625.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	1,291,427,404.95	1,412,934,000	1,316,679,000	1,462,338,000	1,462,842,000	146,163,000
TOTAL FINANCING SOURCES	$1,293,051,029.95	$ 1,412,934,000	$ 1,316,679,000	$ 1,462,338,000	$ 1,462,842,000	$ 146,163,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 736,785,056.63	$ 765,160,000	$ 778,231,000	$ 826,601,000	$ 807,530,000	$ 29,299,000
SERVICES & SUPPLIES	572,598,122.33	601,394,000	576,784,000	590,313,000	591,774,000	14,990,000
OTHER CHARGES	182,231,691.49	132,816,000	124,774,000	134,325,000	134,325,000	9,551,000
CAPITAL ASSETS - EQUIPMENT	2,109,713.51	2,682,000	1,685,000	1,893,000	1,893,000	208,000
NET TOTAL	$1,493,724,583.96	$ 1,502,052,000	$ 1,481,474,000	$ 1,553,132,000	$ 1,535,522,000	$ 54,048,000
PROV FOR OBLIGATED FUND BAL						
OTHER	$ 1,980,474.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 1,980,474.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$1,495,705,057.96	$ 1,502,052,000	$ 1,481,474,000	$ 1,553,132,000	$ 1,535,522,000	$ 54,048,000
GAIN OR LOSS	$ (202,654,028.01)	$ (89,118,000)	$ (164,795,000)	$ (90,794,000)	$ (72,680,000)	$ 92,115,000
OPERATING SUBSIDY-GF	$ 202,654,027.80	$ 164,795,000	$ 164,795,000	$ 90,794,000	$ 72,680,000	$ (92,115,000)
BUDGETED POSITIONS	8,476.0	8,496.0	8,496.0	8,827.0	8,800.0	304.0

The LAC+USC Healthcare Network consists of the LAC+USC Medical Center (LAC+USC), three comprehensive health centers, and one health center. Affiliated with the University of Southern California (USC) School of Medicine, LAC+USC provides inpatient hospital services, which include surgical, intensive care, emergency, trauma, orthopedic, obstetrics/gynecology, psychiatric, and pediatric services. LAC+USC also provides outpatient services and various specialty services, such as a burn center, a neonatal intensive care unit, and a hyperbaric chamber on Catalina Island.

LAC+USC HEALTHCARE NETWORK BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 1,623,625.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	1,291,427,404.95	1,412,934,000	1,316,679,000	1,462,338,000	1,462,842,000	146,163,000
TOTAL FINANCING SOURCES	$1,293,051,029.95	$ 1,412,934,000	$ 1,316,679,000	$ 1,462,338,000	$ 1,462,842,000	$ 146,163,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 494,203,585.06	$ 506,933,000	$ 520,088,000	$ 540,741,000	$ 526,627,000	$ 6,539,000
CAFETERIA BENEFIT PLANS	89,097,402.02	96,119,000	96,888,000	106,677,000	106,922,000	10,034,000
COUNTY EMPLOYEE RETIREMENT	41,853,939.04	80,344,000	79,129,000	94,856,000	90,798,000	11,669,000
DENTAL INSURANCE	2,232,175.71	2,344,000	2,415,000	2,509,000	2,509,000	94,000
DEPENDENT CARE SPENDING ACCOUNTS	533,527.70	531,000	522,000	531,000	531,000	9,000
DISABILITY BENEFITS	5,502,721.75	4,766,000	4,831,000	4,867,000	4,867,000	36,000
FICA (OASDI)	6,211,515.29	6,872,000	6,199,000	7,914,000	6,694,000	495,000
HEALTH INSURANCE	4,930,251.20	5,457,000	5,449,000	6,008,000	6,008,000	559,000
LIFE INSURANCE	776,210.83	388,000	380,000	396,000	397,000	17,000
OTHER EMPLOYEE BENEFITS	81,971.39	27,000	65,000	21,000	21,000	(44,000)
RETIREE HEALTH INSURANCE	62,606,435.00	31,560,000	31,805,000	32,191,000	32,191,000	386,000
SAVINGS PLAN	1,824,653.59	1,791,000	1,974,000	1,719,000	1,794,000	(180,000)
THRIFT PLAN (HORIZONS)	9,282,385.73	10,675,000	10,127,000	10,673,000	10,673,000	546,000
UNEMPLOYMENT INSURANCE	212,014.93	268,000	307,000	268,000	268,000	(39,000)
WORKERS' COMPENSATION	17,436,267.39	17,085,000	18,052,000	17,230,000	17,230,000	(822,000)
TOTAL S & E B	736,785,056.63	765,160,000	778,231,000	826,601,000	807,530,000	29,299,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	107,711,848.99	112,110,000	110,641,000	118,356,000	119,893,000	9,252,000
CLOTHING & PERSONAL SUPPLIES	2,742,327.22	2,800,000	2,418,000	2,455,000	2,455,000	37,000
COMMUNICATIONS	232,069.00	313,000	162,000	162,000	162,000	0
COMPUTING-MAINFRAME	196,040.23	226,000	561,000	561,000	561,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	24,674.46	38,000	0	0	0	0
COMPUTING-PERSONAL	2,467,014.60	2,827,000	1,003,000	1,029,000	1,029,000	26,000
CONTRACTED PROGRAM SERVICES	3,901,526.13	2,692,000	4,576,000	4,811,000	4,811,000	235,000
FOOD	138,927.65	142,000	96,000	98,000	98,000	2,000
HOUSEHOLD EXPENSE	5,220,850.80	5,406,000	4,494,000	4,547,000	4,547,000	53,000
INFORMATION TECHNOLOGY SERVICES	1,389,820.00	1,876,000	2,162,000	2,162,000	2,162,000	0
INSURANCE	4,472,546.71	9,932,000	9,694,000	10,097,000	10,097,000	403,000
MAINTENANCE - BUILDINGS & IMPRV	11,155,350.00	11,708,000	9,245,000	9,387,000	9,311,000	66,000
MAINTENANCE - EQUIPMENT	17,289,826.72	17,158,000	16,684,000	16,716,000	16,716,000	32,000
MEDICAL DENTAL & LAB SUPPLIES	145,091,862.34	151,698,000	154,300,000	155,862,000	155,862,000	1,562,000
MEMBERSHIPS	633,632.40	677,000	620,000	644,000	644,000	24,000
MISCELLANEOUS EXPENSE	670,148.07	835,000	475,000	391,000	391,000	(84,000)
OFFICE EXPENSE	4,294,130.22	4,385,000	4,416,000	4,490,000	4,490,000	74,000
PROFESSIONAL SERVICES	203,032,716.69	210,219,000	188,515,000	188,454,000	188,454,000	(61,000)
PUBLICATIONS & LEGAL NOTICE	6,787.00	7,000	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	2,160,296.58	708,000	647,000	631,000	631,000	(16,000)
RENTS & LEASES - EQUIPMENT	3,009,799.49	3,073,000	4,481,000	4,520,000	4,520,000	39,000

LAC+USC HEALTHCARE NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
SMALL TOOLS & MINOR EQUIPMENT	681,257.50	696,000	584,000	593,000	593,000	9,000
SPECIAL DEPARTMENTAL EXPENSE	1,405,151.82	1,434,000	1,435,000	1,454,000	1,454,000	19,000
TECHNICAL SERVICES	31,681,240.62	35,304,000	36,758,000	36,719,000	36,719,000	(39,000)
TELECOMMUNICATIONS	6,331,998.79	6,285,000	6,354,000	6,520,000	6,520,000	166,000
TRAINING	79,901.18	131,000	170,000	122,000	122,000	(48,000)
TRANSPORTATION AND TRAVEL	878,023.47	878,000	684,000	690,000	690,000	6,000
UTILITIES	15,698,353.65	17,836,000	15,609,000	18,842,000	18,842,000	3,233,000
TOTAL S & S	572,598,122.33	601,394,000	576,784,000	590,313,000	591,774,000	14,990,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	167,663,286.40	108,934,000	104,338,000	113,642,000	113,642,000	9,304,000
INT-OTHER LONG TERM DEBT	1,030,677.90	3,239,000	3,239,000	3,239,000	3,239,000	0
INTEREST ON NOTES & WARRANTS	967,774.35	439,000	2,247,000	1,414,000	1,414,000	(833,000)
JUDGMENTS & DAMAGES	8,985,075.83	16,808,000	11,291,000	12,385,000	12,385,000	1,094,000
RET-OTHER LONG TERM DEBT	3,564,817.39	3,375,000	3,629,000	3,615,000	3,615,000	(14,000)
TAXES & ASSESSMENTS	20,059.62	21,000	30,000	30,000	30,000	0
TOTAL OTH CHARGES	182,231,691.49	132,816,000	124,774,000	134,325,000	134,325,000	9,551,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	14,716.09	0	0	0	0	0
ELECTRONIC EQUIPMENT	69,373.06	0	0	0	0	0
MACHINERY EQUIPMENT	261,889.00	796,000	0	0	0	0
MEDICAL - FIXED EQUIPMENT	41,431.50	0	0	52,000	52,000	52,000
MEDICAL-MAJOR MOVEABLE EQUIPMENT	1,704,185.88	1,897,000	1,511,000	1,633,000	1,633,000	122,000
MEDICAL-MINOR EQUIPMENT	10,493.43	0	174,000	174,000	174,000	0
NON-MEDICAL LAB/TESTING EQUIP	7,624.55	0	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	0	34,000	34,000	34,000
OTHER EQUIPMENT INSTALLATION	0.00	(11,000)	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	2,109,713.51	2,682,000	1,685,000	1,893,000	1,893,000	208,000
TOTAL CAPITAL ASSETS	2,109,713.51	2,682,000	1,685,000	1,893,000	1,893,000	208,000
NET TOTAL	$1,493,724,583.96	$ 1,502,052,000	$ 1,481,474,000	$ 1,553,132,000	$ 1,535,522,000	$ 54,048,000
PROV FOR OBLIGATED FUND BAL						
OTHER	$ 1,980,474.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 1,980,474.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$1,495,705,057.96	$ 1,502,052,000	$ 1,481,474,000	$ 1,553,132,000	$ 1,535,522,000	$ 54,048,000
OPERATING SUBSIDY-GF	$ 202,654,027.80	$ 164,795,000	$ 164,795,000	$ 90,794,000	$ 72,680,000	$ (92,115,000)
BUDGETED POSITIONS	8,476.0	8,496.0	8,496.0	8,827.0	8,800.0	304.0

LAC+USC MEDICAL CENTER

	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	695,887,000	705,018,000	754,041,000	733,595,000	28,577,000
Services and Supplies	553,438,000	530,231,000	542,961,000	544,302,000	14,071,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	553,438,000	530,231,000	542,961,000	544,302,000	14,071,000
Other Charges	125,120,000	116,963,000	126,594,000	126,594,000	9,631,000
Capital Assets - Equipment	1,384,000	1,685,000	1,685,000	1,685,000	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	1,375,829,000	1,353,897,000	1,425,281,000	1,406,176,000	52,279,000
Revenue/Fund Balance	1,250,302,000	1,228,370,000	1,320,720,000	1,321,224,000	92,854,000
County Contribution	125,527,000	125,527,000	104,561,000	84,952,000	(40,575,000)
Positions	7,740.0	7,740.0	8,084.0	8,047.0	307.0
Budgeted Beds (Average Daily Census)	665	665	665	665	0

SUMMARY OF LAC+USC HEALTHCARE NETWORK HEALTH CENTERS

	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	69,273,000	73,213,000	72,560,000	73,935,000	722,000
Services and Supplies	47,956,000	46,553,000	47,352,000	47,472,000	919,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	47,956,000	46,553,000	47,352,000	47,472,000	919,000
Other Charges	7,696,000	7,811,000	7,731,000	7,731,000	(80,000)
Capital Assets - Equipment	1,298,000	0	208,000	208,000	208,000
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	126,223,000	127,577,000	127,851,000	129,346,000	1,769,000
Revenue/Fund Balance	86,955,000	88,309,000	141,618,000	141,618,000	53,309,000
County Contribution	39,268,000	39,268,000	(13,767,000)	(12,272,000)	(51,540,000)
Positions	756.0	756.0	743.0	753.0	(3.0)

Hospital Enterprise Fund - MetroCare Network Operating Plan Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 2,604,727.00	$ 8,029,000	$ 8,029,000	$ 0	$ 0	$ (8,029,000)
REVENUE	880,230,201.26	968,753,000	918,051,000	1,030,701,000	1,030,701,000	112,650,000
TOTAL FINANCING SOURCES	$ 882,834,928.26	$ 976,782,000	$ 926,080,000	$ 1,030,701,000	$ 1,030,701,000	$ 104,621,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 534,024,235.35	$ 565,639,000	$ 572,947,000	$ 613,752,000	$ 601,546,000	$ 28,599,000
SERVICES & SUPPLIES	349,387,177.15	373,770,000	366,721,000	366,599,000	359,557,000	(7,164,000)
OTHER CHARGES	167,421,456.48	153,372,000	155,921,000	167,067,000	167,067,000	11,146,000
CAPITAL ASSETS - EQUIPMENT	6,919,625.50	20,413,000	15,712,000	3,070,000	2,945,000	(12,767,000)
NET TOTAL	$1,057,752,494.48	$ 1,113,194,000	$ 1,111,301,000	$ 1,150,488,000	$ 1,131,115,000	$ 19,814,000
TOTAL FINANCING USES	$1,057,752,494.48	$ 1,113,194,000	$ 1,111,301,000	$ 1,150,488,000	$ 1,131,115,000	$ 19,814,000
GAIN OR LOSS	$ (174,917,566.22)	$ (136,412,000)	$ (185,221,000)	$ (119,787,000)	$ (100,414,000)	$ 84,807,000
OPERATING SUBSIDY-GF	$ 174,917,566.17	$ 185,221,000	$ 185,221,000	$ 119,787,000	$ 100,414,000	$ (84,807,000)
BUDGETED POSITIONS	5,179.0	5,387.0	5,387.0	5,688.0	5,690.0	303.0

The MetroCare Network consists of the Harbor-UCLA (H-UCLA) Medical Center, the Martin Luther King, Jr. Multi-Service Ambulatory Care Center (MLK MACC), the Hubert Humphrey Comprehensive Health Center and Long Beach Comprehensive Health Center, and four health centers. Affiliated with the UCLA School of Medicine, H-UCLA Medical Center provides a full spectrum of medical, surgical and psychiatric inpatient services and outpatient ambulatory care services including: cardiovascular surgery, intensive and acute respiratory care, family medicine, general internal medicine, gynecology, interventional radiology, neurology, neurosurgery, obstetrics, pediatrics, radiation therapy and renal transplants. The H-UCLA Medical Center provides emergency services and is designated as a Level I Trauma Center. Additionally, MLK MACC provides a patient-centered, community-oriented approach to outpatient services, and a full array of ambulatory services to address the most pressing clinical issues of the community such as diabetes, hypertension, cholesterol, heart disease, cancer and HIV/AIDS.

METROCARE NETWORK BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 2,604,727.00	$ 8,029,000	$ 8,029,000	$ 0	$ 0	$ (8,029,000)
REVENUE	880,230,201.26	968,753,000	918,051,000	1,030,701,000	1,030,701,000	112,650,000
TOTAL FINANCING SOURCES	$ 882,834,928.26	$ 976,782,000	$ 926,080,000	$ 1,030,701,000	$ 1,030,701,000	$ 104,621,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 361,426,462.94	$ 377,762,000	$ 381,681,000	$ 403,191,000	$ 394,521,000	$ 12,840,000
CAFETERIA BENEFIT PLANS	62,115,305.84	68,514,000	70,599,000	77,539,000	77,895,000	7,296,000
COUNTY EMPLOYEE RETIREMENT	30,556,727.71	59,779,000	60,169,000	70,823,000	68,045,000	7,876,000
DENTAL INSURANCE	1,495,253.31	1,545,000	1,636,000	1,655,000	1,655,000	19,000
DEPENDENT CARE SPENDING ACCOUNTS	431,975.33	431,000	391,000	431,000	431,000	40,000
DISABILITY BENEFITS	4,364,210.27	3,501,000	3,528,000	3,576,000	3,576,000	48,000
FICA (OASDI)	4,600,935.46	5,287,000	4,839,000	6,299,000	5,134,000	295,000
HEALTH INSURANCE	5,410,660.57	6,003,000	5,839,000	6,619,000	6,619,000	780,000
LIFE INSURANCE	756,303.05	235,000	240,000	244,000	245,000	5,000
OTHER EMPLOYEE BENEFITS	37,983.90	53,000	55,000	53,000	53,000	(2,000)
RETIREE HEALTH INSURANCE	41,226,338.00	20,507,000	20,840,000	20,918,000	20,918,000	78,000
SAVINGS PLAN	2,230,852.82	2,307,000	2,815,000	2,594,000	2,644,000	(171,000)
THRIFT PLAN (HORIZONS)	6,672,901.74	7,585,000	7,067,000	7,578,000	7,578,000	511,000
UNEMPLOYMENT INSURANCE	113,156.51	110,000	195,000	110,000	110,000	(85,000)
WORKERS' COMPENSATION	12,585,167.90	12,020,000	13,053,000	12,122,000	12,122,000	(931,000)
TOTAL S & E B	534,024,235.35	565,639,000	572,947,000	613,752,000	601,546,000	28,599,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	75,180,372.13	77,562,000	77,564,000	85,422,000	80,792,000	3,228,000
CLOTHING & PERSONAL SUPPLIES	2,324,617.93	2,332,000	2,073,000	2,108,000	2,108,000	35,000
COMMUNICATIONS	190,776.25	191,000	208,000	208,000	208,000	0
COMPUTING-MAINFRAME	225,797.43	154,000	161,000	161,000	161,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	22,523.52	0	0	0	0	0
COMPUTING-PERSONAL	3,255,555.65	5,396,000	5,526,000	1,166,000	1,166,000	(4,360,000)
CONTRACTED PROGRAM SERVICES	12,864,928.19	14,820,000	19,074,000	15,199,000	15,199,000	(3,875,000)
FOOD	137,794.70	133,000	52,000	54,000	54,000	2,000
HOUSEHOLD EXPENSE	2,747,319.41	6,390,000	6,359,000	2,789,000	2,789,000	(3,570,000)
INFORMATION TECHNOLOGY SERVICES	625,063.22	1,091,000	1,197,000	1,230,000	1,230,000	33,000
INFORMATION TECHNOLOGY-SECURITY	50,002.64	56,000	0	0	0	0
INSURANCE	2,788,919.85	8,230,000	8,471,000	8,577,000	8,577,000	106,000
JURY & WITNESS EXPENSE	0.00	(737,000)	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	12,253,365.28	12,519,000	10,307,000	14,777,000	14,777,000	4,470,000
MAINTENANCE - EQUIPMENT	11,770,505.81	14,323,000	13,709,000	13,876,000	13,876,000	167,000
MEDICAL DENTAL & LAB SUPPLIES	97,937,043.27	106,490,000	102,479,000	106,963,000	104,555,000	2,076,000
MEMBERSHIPS	294,647.00	294,000	317,000	319,000	319,000	2,000
MISCELLANEOUS EXPENSE	432,198.51	268,000	674,000	266,000	266,000	(408,000)
OFFICE EXPENSE	3,144,492.90	3,491,000	3,847,000	3,478,000	3,478,000	(369,000)
PROFESSIONAL SERVICES	64,566,771.73	65,418,000	57,259,000	57,700,000	57,629,000	370,000
PUBLICATIONS & LEGAL NOTICE	2,895.09	3,000	0	0	0	0

METROCARE NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - BLDG & IMPRV	5,031,012.09	567,000	605,000	496,000	496,000	(109,000)
RENTS & LEASES - EQUIPMENT	4,397,519.69	4,430,000	2,423,000	2,292,000	2,292,000	(131,000)
SMALL TOOLS & MINOR EQUIPMENT	729,894.14	766,000	326,000	359,000	359,000	33,000
SPECIAL DEPARTMENTAL EXPENSE	345,941.38	350,000	780,000	664,000	664,000	(116,000)
TECHNICAL SERVICES	32,023,363.65	32,838,000	32,909,000	30,260,000	30,327,000	(2,582,000)
TELECOMMUNICATIONS	4,064,834.74	4,195,000	5,146,000	4,533,000	4,533,000	(613,000)
TRAINING	13,712.56	14,000	107,000	48,000	48,000	(59,000)
TRANSPORTATION AND TRAVEL	1,038,360.50	987,000	1,068,000	1,075,000	1,075,000	7,000
UTILITIES	10,926,947.89	11,199,000	14,080,000	12,579,000	12,579,000	(1,501,000)
TOTAL S & S	349,387,177.15	373,770,000	366,721,000	366,599,000	359,557,000	(7,164,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	133,376,628.03	98,902,000	96,043,000	100,280,000	100,280,000	4,237,000
INT-OTHER LONG TERM DEBT	0.00	6,295,000	6,295,000	5,350,000	5,350,000	(945,000)
INTEREST ON NOTES & WARRANTS	1,035,985.33	469,000	2,107,000	1,114,000	1,114,000	(993,000)
JUDGMENTS & DAMAGES	1,326,276.32	2,081,000	4,499,000	5,135,000	5,135,000	636,000
RET-OTHER LONG TERM DEBT	28,946,792.31	43,143,000	44,495,000	52,706,000	52,706,000	8,211,000
SUPPORT & CARE OF PERSONS	2,732,179.68	2,479,000	2,479,000	2,479,000	2,479,000	0
TAXES & ASSESSMENTS	3,594.81	3,000	3,000	3,000	3,000	0
TOTAL OTH CHARGES	167,421,456.48	153,372,000	155,921,000	167,067,000	167,067,000	11,146,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	0	0	10,000	10,000	10,000
COMPUTERS, MAINFRAME	0.00	3,010,000	3,010,000	0	0	(3,010,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	247,434.85	0	0	0	0	0
ELECTRONIC EQUIPMENT	197,662.26	0	0	0	0	0
FOOD PREPARATION EQUIPMENT	52,076.38	0	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	50,687.42	50,000	50,000	50,000	50,000	0
MEDICAL - FIXED EQUIPMENT	16,478.62	788,000	788,000	15,000	15,000	(773,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	2,409,444.87	6,049,000	6,049,000	259,000	134,000	(5,915,000)
MEDICAL-MINOR EQUIPMENT	3,916,889.92	10,429,000	5,728,000	2,702,000	2,702,000	(3,026,000)
NON-MEDICAL LAB/TESTING EQUIP	28,951.18	0	0	0	0	0
OTHER EQUIPMENT INSTALLATION	0.00	0	0	23,000	23,000	23,000
TELECOMMUNICATIONS EQUIPMENT	0.00	76,000	76,000	0	0	(76,000)
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	11,000	11,000	11,000	11,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	6,919,625.50	20,413,000	15,712,000	3,070,000	2,945,000	(12,767,000)
TOTAL CAPITAL ASSETS	6,919,625.50	20,413,000	15,712,000	3,070,000	2,945,000	(12,767,000)
NET TOTAL	$1,057,752,494.48	$ 1,113,194,000	$ 1,111,301,000	$ 1,150,488,000	$ 1,131,115,000	$ 19,814,000
TOTAL FINANCING USES	$1,057,752,494.48	$ 1,113,194,000	$ 1,111,301,000	$ 1,150,488,000	$ 1,131,115,000	$ 19,814,000
OPERATING SUBSIDY-GF	$ 174,917,566.17	$ 185,221,000	$ 185,221,000	$ 119,787,000	$ 100,414,000	$ (84,807,000)
BUDGETED POSITIONS	5,179.0	5,387.0	5,387.0	5,688.0	5,690.0	303.0

HARBOR/UCLA MEDICAL CENTER

	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	442,228,000	440,993,000	480,712,000	467,883,000	26,890,000
Services and Supplies	239,025,000	229,718,000	238,368,000	233,487,000	3,769,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	239,025,000	229,718,000	238,368,000	233,487,000	3,769,000
Other Charges	81,034,000	81,710,000	98,224,000	98,224,000	16,514,000
Capital Assets – Equipment	9,966,000	9,966,000	2,700,000	2,700,000	(7,266,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	772,253,000	762,387,000	820,004,000	802,294,000	39,907,000
Revenue/Fund Balance	705,677,000	695,811,000	705,200,000	705,200,000	9,389,000
County Contribution	66,576,000	66,576,000	114,804,000	97,094,000	30,518,000
Positions	3,632.4	4,040.0	4,369.0	4,353.0	313.0
Budgeted Beds (Average Daily Census)	373	373	373	373	0

SUMMARY OF COASTAL HEALTH CENTERS

	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	19,825,000	21,969,000	23,081,000	22,382,000	413,000
Services and Supplies	12,488,000	13,210,000	12,873,000	12,723,000	(487,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	12,488,000	13,210,000	12,873,000	12,723,000	(487,000)
Other Charges	2,592,000	2,592,000	2,341,000	2,341,000	(251,000)
Capital Assets – Equipment	0	0	34,000	34,000	34,000
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	34,905,000	37,771,000	38,329,000	37,480,000	(291,000)
Revenue/Fund Balance	25,936,000	28,802,000	43,074,000	43,074,000	14,272,000
County Contribution	8,969,000	8,969,000	(4,745,000)	(5,594,000)	(14,563,000)
Positions	181.1	216.0	225.0	216.0	0.0

MARTIN LUTHER KING, JR.-MULTI-AMBULATORY CARE CENTER

	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	70,713,000	76,598,000	77,548,000	77,297,000	699,000
Services and Supplies	105,663,000	106,937,000	99,012,000	97,017,000	(9,920,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	105,663,000	106,937,000	99,012,000	97,017,000	(9,920,000)
Other Charges	66,141,000	67,963,000	63,096,000	63,096,000	(4,867,000)
Capital Assets – Equipment	10,320,000	5,619,000	282,000	157,000	(5,462,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	252,837,000	257,117,000	239,938,000	237,567,000	(19,550,000)
Revenue/Fund Balance	161,314,000	165,594,000	226,354,000	226,354,000	60,760,000
County Contribution	91,523,000	91,523,000	13,584,000	11,213,000	$ (80,310,000)
Positions	560.7	716.0	711.0	708.0	(8.0)

SUMMARY OF SOUTHWEST HEALTH CENTERS

	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	32,873,000	33,387,000	32,411,000	33,984,000	597,000
Services and Supplies	16,594,000	16,856,000	16,346,000	16,330,000	(526,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	16,594,000	16,856,000	16,346,000	16,330,000	(526,000)
Other Charges	3,605,000	3,656,000	3,406,000	3,406,000	(250,000.00)
Capital Assets – Equipment	127,000	127,000	54,000	54,000	(73,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	53,199,000	54,026,000	52,217,000	53,774,000	(252,000)
Revenue/Fund Balance	35,046,000	35,873,000	56,073,000	56,073,000	20,200,000
County Contribution	18,153,000	18,153,000	(3,856,000)	(2,299,000)	(20,452,000)
Positions	312.0	415.0	383.0	413.0	(2.0)

Hospital Enterprise Fund - Rancho Los Amigos National Rehabilitation Center Operating Plan Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 2,074,043.00	$ 2,344,000	$ 2,344,000	$ 0	$ 0	$ (2,344,000)
REVENUE	216,495,168.40	195,868,000	207,601,000	172,136,000	172,136,000	(35,465,000)
TOTAL FINANCING SOURCES	$ 218,569,211.40	$ 198,212,000	$ 209,945,000	$ 172,136,000	$ 172,136,000	$ (37,809,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 144,533,203.22	$ 150,106,000	$ 155,539,000	$ 161,611,000	$ 157,329,000	$ 1,790,000
SERVICES & SUPPLIES	68,737,887.44	70,282,000	65,659,000	68,156,000	68,842,000	3,183,000
OTHER CHARGES	48,200,932.48	27,833,000	27,277,000	30,895,000	30,895,000	3,618,000
CAPITAL ASSETS - EQUIPMENT	299,196.86	356,000	356,000	356,000	356,000	0
NET TOTAL	$ 261,771,220.00	$ 248,577,000	$ 248,831,000	$ 261,018,000	$ 257,422,000	$ 8,591,000
TOTAL FINANCING USES	$ 261,771,220.00	$ 248,577,000	$ 248,831,000	$ 261,018,000	$ 257,422,000	$ 8,591,000
GAIN OR LOSS	$ (43,202,008.60)	$ (50,365,000)	$ (38,886,000)	$ (88,882,000)	$ (85,286,000)	$ (46,400,000)
OPERATING SUBSIDY-GF	$ 43,202,008.15	$ 38,886,000	$ 38,886,000	$ 88,882,000	$ 85,286,000	$ 46,400,000
BUDGETED POSITIONS	1,597.0	1,596.0	1,596.0	1,652.0	1,639.0	43.0

Affiliated with the University of Southern California School of Medicine, Rancho Los Amigos National Rehabilitation Center provides patients with medical and rehabilitation services in a culturally sensitive environment.

RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 2,074,043.00	$ 2,344,000	$ 2,344,000	$ 0	$ 0	$ (2,344,000)
REVENUE	216,495,168.40	195,868,000	207,601,000	172,136,000	172,136,000	(35,465,000)
TOTAL FINANCING SOURCES	$ 218,569,211.40	$ 198,212,000	$ 209,945,000	$ 172,136,000	$ 172,136,000	$ (37,809,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 94,415,096.24	$ 96,400,000	$ 101,636,000	$ 103,019,000	$ 99,975,000	$ (1,661,000)
CAFETERIA BENEFIT PLANS	17,765,469.92	19,436,000	19,381,000	21,486,000	21,486,000	2,105,000
COUNTY EMPLOYEE RETIREMENT	8,850,450.12	17,079,000	17,535,000	19,375,000	18,427,000	892,000
DENTAL INSURANCE	449,333.54	470,000	495,000	503,000	503,000	8,000
DEPENDENT CARE SPENDING ACCOUNTS	127,479.36	127,000	120,000	127,000	127,000	7,000
DISABILITY BENEFITS	1,127,820.96	939,000	1,017,000	960,000	960,000	(57,000)
FICA (OASDI)	1,157,590.73	1,279,000	1,190,000	1,459,000	1,169,000	(21,000)
HEALTH INSURANCE	1,228,899.76	1,359,000	1,356,000	1,497,000	1,497,000	141,000
LIFE INSURANCE	175,383.88	69,000	70,000	70,000	70,000	0
OTHER EMPLOYEE BENEFITS	240.06	0	0	0	0	0
RETIREE HEALTH INSURANCE	13,610,079.00	6,868,000	6,888,000	7,006,000	7,006,000	118,000
SAVINGS PLAN	542,755.52	567,000	770,000	572,000	572,000	(198,000)
THRIFT PLAN (HORIZONS)	1,976,466.12	2,235,000	2,104,000	2,231,000	2,231,000	127,000
UNEMPLOYMENT INSURANCE	23,465.76	22,000	62,000	23,000	23,000	(39,000)
WORKERS' COMPENSATION	3,082,672.25	3,256,000	2,915,000	3,283,000	3,283,000	368,000
TOTAL S & E B	144,533,203.22	150,106,000	155,539,000	161,611,000	157,329,000	1,790,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	18,102,802.94	17,632,000	18,945,000	20,630,000	21,316,000	2,371,000
CLOTHING & PERSONAL SUPPLIES	111,246.85	105,000	137,000	138,000	138,000	1,000
COMMUNICATIONS	9,960.00	10,000	30,000	30,000	30,000	0
COMPUTING-MAINFRAME	4,000.00	4,000	7,000	7,000	7,000	0
COMPUTING-PERSONAL	707,365.13	680,000	613,000	691,000	691,000	78,000
CONTRACTED PROGRAM SERVICES	2,050,284.63	2,729,000	1,195,000	1,362,000	1,362,000	167,000
HOUSEHOLD EXPENSE	932,779.49	902,000	1,173,000	933,000	933,000	(240,000)
INFORMATION TECHNOLOGY SERVICES	407,880.00	443,000	703,000	454,000	454,000	(249,000)
INSURANCE	1,027,117.20	1,473,000	1,475,000	1,441,000	1,441,000	(34,000)
MAINTENANCE - BUILDINGS & IMPRV	2,460,400.51	2,282,000	1,673,000	1,480,000	1,480,000	(193,000)
MAINTENANCE - EQUIPMENT	1,449,873.11	1,388,000	1,851,000	1,780,000	1,780,000	(71,000)
MEDICAL DENTAL & LAB SUPPLIES	15,077,424.12	14,670,000	14,683,000	15,740,000	15,740,000	1,057,000
MEMBERSHIPS	136,142.00	143,000	172,000	173,000	173,000	1,000
MISCELLANEOUS EXPENSE	34,316.91	12,000	185,000	272,000	272,000	87,000
OFFICE EXPENSE	508,543.06	522,000	570,000	532,000	532,000	(38,000)
PROFESSIONAL SERVICES	14,374,819.33	15,484,000	9,836,000	10,133,000	10,133,000	297,000
RENTS & LEASES - BLDG & IMPRV	42,288.42	3,000	3,000	6,000	6,000	3,000
RENTS & LEASES - EQUIPMENT	1,021,114.47	1,037,000	1,066,000	1,079,000	1,079,000	13,000
SMALL TOOLS & MINOR EQUIPMENT	12,801.06	12,000	46,000	16,000	16,000	(30,000)
SPECIAL DEPARTMENTAL EXPENSE	290,868.12	273,000	449,000	284,000	284,000	(165,000)
TECHNICAL SERVICES	4,757,966.38	5,260,000	5,127,000	5,141,000	5,141,000	14,000
TELECOMMUNICATIONS	953,269.32	918,000	1,040,000	1,011,000	1,011,000	(29,000)

RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
TRAINING	11,428.67	10,000	47,000	22,000	22,000	(25,000)
TRANSPORTATION AND TRAVEL	265,484.23	245,000	327,000	365,000	365,000	38,000
UTILITIES	3,987,711.49	4,045,000	4,306,000	4,436,000	4,436,000	130,000
TOTAL S & S	68,737,887.44	70,282,000	65,659,000	68,156,000	68,842,000	3,183,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	40,222,161.74	19,308,000	18,305,000	23,050,000	23,050,000	4,745,000
INT-OTHER LONG TERM DEBT	0.00	558,000	558,000	558,000	558,000	0
INTEREST ON NOTES & WARRANTS	244,007.78	81,000	569,000	303,000	303,000	(266,000)
JUDGMENTS & DAMAGES	34,889.46	197,000	156,000	55,000	55,000	(101,000)
RET-OTHER LONG TERM DEBT	7,699,873.50	7,688,000	7,688,000	6,928,000	6,928,000	(760,000)
TAXES & ASSESSMENTS	0.00	1,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	48,200,932.48	27,833,000	27,277,000	30,895,000	30,895,000	3,618,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	37,128.67	0	0	0	0	0
MEDICAL - FIXED EQUIPMENT	0.00	356,000	356,000	356,000	356,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	57,484.00	0	0	0	0	0
MEDICAL-MINOR EQUIPMENT	204,584.19	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	299,196.86	356,000	356,000	356,000	356,000	0
TOTAL CAPITAL ASSETS	299,196.86	356,000	356,000	356,000	356,000	0
NET TOTAL	$ 261,771,220.00	$ 248,577,000	$ 248,831,000	$ 261,018,000	$ 257,422,000	$ 8,591,000
TOTAL FINANCING USES	$ 261,771,220.00	$ 248,577,000	$ 248,831,000	$ 261,018,000	$ 257,422,000	$ 8,591,000
OPERATING SUBSIDY-GF	$ 43,202,008.15	$ 38,886,000	$ 38,886,000	$ 88,882,000	$ 85,286,000	$ 46,400,000
BUDGETED POSITIONS	1,597.0	1,596.0	1,596.0	1,652.0	1,639.0	43.0

Hospital Enterprise Fund - ValleyCare Network Operating Plan Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 4,782,880.00	$ 4,261,000	$ 4,261,000	$ 0	$ 0	$ (4,261,000)
REVENUE	540,909,719.69	576,644,000	555,917,000	603,221,000	603,221,000	47,304,000
TOTAL FINANCING SOURCES	$ 545,692,599.69	$ 580,905,000	$ 560,178,000	$ 603,221,000	$ 603,221,000	$ 43,043,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 328,449,701.21	$ 344,016,000	$ 344,594,000	$ 358,397,000	$ 352,421,000	$ 7,827,000
SERVICES & SUPPLIES	213,289,226.90	228,394,000	210,415,000	201,846,000	202,196,000	(8,219,000)
OTHER CHARGES	61,665,662.79	54,540,000	54,184,000	54,705,000	54,705,000	521,000
CAPITAL ASSETS - EQUIPMENT	1,195,926.89	6,010,000	5,771,000	599,000	599,000	(5,172,000)
OTHER FINANCING USES	144,267.24	145,000	145,000	145,000	145,000	0
NET TOTAL	$ 604,744,785.03	$ 633,105,000	$ 615,109,000	$ 615,692,000	$ 610,066,000	$ (5,043,000)
TOTAL FINANCING USES	$ 604,744,785.03	$ 633,105,000	$ 615,109,000	$ 615,692,000	$ 610,066,000	$ (5,043,000)
GAIN OR LOSS	$ (59,052,185.34)	$ (52,200,000)	$ (54,931,000)	$ (12,471,000)	$ (6,845,000)	$ 48,086,000
OPERATING SUBSIDY-GF	$ 59,052,184.73	$ 54,931,000	$ 54,931,000	$ 12,471,000	$ 6,845,000	$ (48,086,000)
BUDGETED POSITIONS	3,287.0	3,305.0	3,305.0	3,368.0	3,393.0	88.0

The ValleyCare Network consists of the Olive View-UCLA Medical Center (OV-UCLA), High Desert Multi-Service Ambulatory Care Center (HD MACC), Mid-Valley Comprehensive Health Center, outlying health centers, including clinics within the Antelope Valley Rehabilitation Centers, and one school-based clinic. Affiliated with the UCLA School of Medicine, OV-UCLA provides inpatient hospital services, which include surgical, intensive care, emergency, orthopedic, obstetrics/gynecology, and psychiatric services, as well as outpatient services. The HD MACC provides a full array of ambulatory services, which include primary care, urgent care, ambulatory surgery, medical and surgical specialty clinics, and various special programs. Both OV-UCLA and the HD MACC provide foster care Medical Hub Clinics, as well as clinics for suspected child abuse and neglect.

VALLEYCARE NETWORK BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 4,782,880.00	$ 4,261,000	$ 4,261,000	$ 0	$ 0	$ (4,261,000)
REVENUE	540,909,719.69	576,644,000	555,917,000	603,221,000	603,221,000	47,304,000
TOTAL FINANCING SOURCES	$ 545,692,599.69	$ 580,905,000	$ 560,178,000	$ 603,221,000	$ 603,221,000	$ 43,043,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 218,663,559.51	$ 226,226,000	$ 227,417,000	$ 229,236,000	$ 224,764,000	$ (2,653,000)
CAFETERIA BENEFIT PLANS	39,621,534.23	42,984,000	43,110,000	46,317,000	46,893,000	3,783,000
COUNTY EMPLOYEE RETIREMENT	19,497,179.69	37,851,000	37,080,000	44,669,000	43,217,000	6,137,000
DENTAL INSURANCE	1,002,070.97	1,085,000	1,087,000	1,124,000	1,124,000	37,000
DEPENDENT CARE SPENDING ACCOUNTS	255,317.90	289,000	229,000	256,000	256,000	27,000
DISABILITY BENEFITS	1,995,973.69	1,610,000	1,722,000	1,573,000	1,573,000	(149,000)
FICA (OASDI)	3,059,650.16	3,165,000	3,098,000	3,933,000	3,276,000	178,000
HEALTH INSURANCE	2,387,078.05	2,766,000	2,606,000	2,937,000	2,944,000	338,000
LIFE INSURANCE	353,930.48	200,000	165,000	168,000	169,000	4,000
RETIREE HEALTH INSURANCE	28,856,667.00	14,519,000	14,626,000	14,740,000	14,740,000	114,000
SAVINGS PLAN	1,365,223.26	1,475,000	1,586,000	1,656,000	1,677,000	91,000
THRIFT PLAN (HORIZONS)	4,621,068.39	5,186,000	4,889,000	5,141,000	5,141,000	252,000
UNEMPLOYMENT INSURANCE	84,528.00	139,000	82,000	105,000	105,000	23,000
WORKERS' COMPENSATION	6,685,919.88	6,521,000	6,897,000	6,542,000	6,542,000	(355,000)
TOTAL S & E B	328,449,701.21	344,016,000	344,594,000	358,397,000	352,421,000	7,827,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	44,049,220.83	43,779,000	42,443,000	47,538,000	47,888,000	5,445,000
CLOTHING & PERSONAL SUPPLIES	797,462.12	966,000	157,000	169,000	169,000	12,000
COMMUNICATIONS	96,546.56	746,000	691,000	48,000	48,000	(643,000)
COMPUTING-MAINFRAME	104,980.78	222,000	219,000	219,000	219,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	74,855.35	1,821,000	1,453,000	275,000	275,000	(1,178,000)
COMPUTING-PERSONAL	810,610.60	1,334,000	1,375,000	725,000	725,000	(650,000)
CONTRACTED PROGRAM SERVICES	2,016,832.70	6,096,000	3,111,000	2,392,000	2,392,000	(719,000)
FOOD	52,109.97	51,000	0	1,000	1,000	1,000
HOUSEHOLD EXPENSE	1,424,395.34	4,571,000	4,341,000	1,253,000	1,253,000	(3,088,000)
INFORMATION TECHNOLOGY SERVICES	369,566.14	320,000	322,000	324,000	324,000	2,000
INFORMATION TECHNOLOGY-SECURITY	15,659.28	12,000	0	0	0	0
INSURANCE	1,223,691.81	2,817,000	2,455,000	2,260,000	2,260,000	(195,000)
MAINTENANCE - BUILDINGS & IMPRV	13,248,844.95	9,745,000	13,988,000	10,310,000	10,310,000	(3,678,000)
MAINTENANCE - EQUIPMENT	7,335,013.34	7,992,000	7,052,000	6,999,000	6,999,000	(53,000)
MEDICAL DENTAL & LAB SUPPLIES	51,848,948.83	51,688,000	43,544,000	44,261,000	44,261,000	717,000
MEMBERSHIPS	284,173.32	330,000	377,000	360,000	360,000	(17,000)
MISCELLANEOUS EXPENSE	20,085.96	380,000	799,000	709,000	709,000	(90,000)
OFFICE EXPENSE	2,481,338.75	2,585,000	2,775,000	2,017,000	2,036,000	(739,000)
PROFESSIONAL SERVICES	54,247,656.30	52,520,000	46,101,000	46,289,000	46,289,000	188,000
PUBLICATIONS & LEGAL NOTICE	7,755.80	8,000	5,000	5,000	5,000	0
RENTS & LEASES - BLDG & IMPRV	1,455,156.57	1,586,000	1,919,000	937,000	937,000	(982,000)
RENTS & LEASES - EQUIPMENT	1,407,075.22	1,408,000	2,095,000	2,378,000	2,378,000	283,000

VALLEYCARE NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
SMALL TOOLS & MINOR EQUIPMENT	251,596.56	249,000	71,000	73,000	73,000	2,000
SPECIAL DEPARTMENTAL EXPENSE	272,666.08	273,000	34,000	37,000	37,000	3,000
TECHNICAL SERVICES	20,067,300.75	21,142,000	20,053,000	17,383,000	17,127,000	(2,926,000)
TELECOMMUNICATIONS	3,029,080.32	4,082,000	3,788,000	3,397,000	3,397,000	(391,000)
TRAINING	102,996.20	212,000	42,000	44,000	44,000	2,000
TRANSPORTATION AND TRAVEL	797,677.14	786,000	325,000	333,000	333,000	8,000
UTILITIES	5,395,929.33	10,673,000	10,880,000	11,110,000	11,347,000	467,000
TOTAL S & S	213,289,226.90	228,394,000	210,415,000	201,846,000	202,196,000	(8,219,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	54,896,184.51	38,105,000	36,624,000	38,601,000	38,601,000	1,977,000
INT-OTHER LONG TERM DEBT	134,643.74	539,000	539,000	539,000	539,000	0
INTEREST ON NOTES & WARRANTS	556,533.09	366,000	1,376,000	771,000	771,000	(605,000)
JUDGMENTS & DAMAGES	738,655.17	1,143,000	1,229,000	925,000	925,000	(304,000)
RET-OTHER LONG TERM DEBT	5,223,806.60	14,384,000	14,413,000	13,866,000	13,866,000	(547,000)
TAXES & ASSESSMENTS	115,839.68	3,000	3,000	3,000	3,000	0
TOTAL OTH CHARGES	61,665,662.79	54,540,000	54,184,000	54,705,000	54,705,000	521,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	0.00	3,279,000	3,279,000	0	0	(3,279,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	123,326.36	0	0	0	0	0
DATA HANDLING EQUIPMENT	0.00	74,000	74,000	0	0	(74,000)
ELECTRONIC EQUIPMENT	0.00	12,000	12,000	66,000	66,000	54,000
FOOD PREPARATION EQUIPMENT	120,481.60	9,000	9,000	9,000	9,000	0
MACHINERY EQUIPMENT	138,460.52	0	0	0	0	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	192,271.50	785,000	546,000	201,000	201,000	(345,000)
MEDICAL-MINOR EQUIPMENT	471,312.89	236,000	236,000	20,000	20,000	(216,000)
NON-MEDICAL LAB/TESTING EQUIP	45,308.83	255,000	255,000	255,000	255,000	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	1,360,000	1,360,000	48,000	48,000	(1,312,000)
TELECOMMUNICATIONS EQUIPMENT	104,765.19	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	1,195,926.89	6,010,000	5,771,000	599,000	599,000	(5,172,000)
TOTAL CAPITAL ASSETS	1,195,926.89	6,010,000	5,771,000	599,000	599,000	(5,172,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	144,267.24	145,000	145,000	145,000	145,000	0
NET TOTAL	$ 604,744,785.03	$ 633,105,000	$ 615,109,000	$ 615,692,000	$ 610,066,000	$ (5,043,000)
TOTAL FINANCING USES	$ 604,744,785.03	$ 633,105,000	$ 615,109,000	$ 615,692,000	$ 610,066,000	$ (5,043,000)
OPERATING SUBSIDY-GF	$ 59,052,184.73	$ 54,931,000	$ 54,931,000	$ 12,471,000	$ 6,845,000	$ (48,086,000)
BUDGETED POSITIONS	3,287.0	3,305.0	3,305.0	3,368.0	3,393.0	88.0

OLIVE VIEW/UCLA MEDICAL CENTER

	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	265,652,000	265,302,000	278,339,000	271,140,000	5,838,000
Services and Supplies	176,874,000	156,953,000	153,476,000	153,650,000	(3,303,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	176,874,000	156,953,000	153,476,000	153,650,000	(3,303,000)
Other Charges	36,207,000	35,822,000	38,493,000	38,493,000	2,671,000
Capital Assets – Equipment	686,000	686,000	513,000	513,000	(173,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	479,419,000	458,763,000	470,821,000	463,796,000	5,033,000
Revenue/Fund Balance	451,739,000	431,083,000	430,608,000	430,608,000	(475,000)
County Contribution	27,680,000	27,680,000	40,213,000	33,188,000	5,508,000
Positions	2,442.0	2,442.0	2,544.0	2,531.0	89.0
Budgeted Beds (Average Daily Census)	213	213	213	213	0

SUMMARY OF SAN FERNANDO VALLEY HEALTH CENTERS

	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	26,947,000	27,358,000	26,232,000	28,401,000	1,043,000
Services and Supplies	12,613,000	12,577,000	13,300,000	13,320,000	743,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	12,613,000	12,577,000	13,300,000	13,320,000	743,000
Other Charges	2,494,000	2,523,000	2,494,000	2,494,000	(29,000)
Capital Assets - Equipment	268,000	29,000	0	0	(29,000)
Other Financing Uses	145,000	145,000	145,000	145,000	0
Total Financial Requirements	42,467,000	42,632,000	42,171,000	44,360,000	1,728,000
Revenue/Fund Balance	51,783,000	51,948,000	78,232,000	78,232,000	26,284,000
County Contribution	(9,316,000)	(9,316,000)	(36,061,000)	(33,872,000)	(24,556,000)
Positions	316.0	316.0	283.0	316.0	0.0

HIGH DESERT MULTI-SERVICE AMBULATORY CARE CENTER

	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	41,177,000	41,479,000	42,474,000	42,358,000	879,000
Services and Supplies	31,520,000	31,786,000	27,046,000	27,195,000	(4,591,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	31,520,000	31,786,000	27,046,000	27,195,000	(4,591,000)
Other Charges	14,457,000	14,457,000	12,543,000	12,543,000	(1,914,000)
Capital Assets - Equipment	4,981,000	4,981,000	0	0	(4,981,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	92,135,000	92,703,000	82,063,000	82,096,000	(10,607,000)
Revenue/Fund Balance	58,335,000	58,903,000	53,878,000	53,878,000	(5,025,000)
County Contribution	33,800,000	33,800,000	28,185,000	28,218,000	(5,582,000)
Positions	418.0	418.0	405.0	417.0	(1.0)

SUMMARY OF HIGH DESERT HEALTH CENTERS

	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	10,240,000	10,455,000	11,352,000	10,522,000	67,000
Services and Supplies	7,387,000	9,099,000	8,024,000	8,031,000	(1,068,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	7,387,000	9,099,000	8,024,000	8,031,000	(1,068,000)
Other Charges	1,382,000	1,382,000	1,175,000	1,175,000	(207,000)
Capital Assets – Equipment	75,000	75,000	86,000	86,000	11,000
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	19,084,000	21,011,000	20,637,000	19,814,000	(1,197,000)
Revenue/Fund Balance	16,317,000	18,244,000	40,503,000	40,503,000	22,259,000
County Contribution	2,767,000	2,767,000	(19,866,000)	(20,689,000)	(23,456,000)
Positions	129.0	129.0	136.0	129.0	0.0

Hospital Enterprise Fund - DHS Operating Plan Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 29,950,000.00	$ 110,026,000	$ 110,026,000	$ 0	$ 0	$ (110,026,000)
TOTAL FINANCING SOURCES	$ 29,950,000.00	$ 110,026,000	$ 110,026,000	$ 0	$ 0	$ (110,026,000)
FINANCING USES						
OTHER FINANCING USES	$ 0.00	$ 110,026,000	$ 110,026,000	$ 0	$ 0	$ (110,026,000)
NET TOTAL	$ 0.00	$ 110,026,000	$ 110,026,000	$ 0	$ 0	$ (110,026,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 122,990,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 122,990,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 122,990,000.00	$ 110,026,000	$ 110,026,000	$ 0	$ 0	$ (110,026,000)
GAIN OR LOSS	$ (93,040,000.00)	$ 0	$ 0	$ 0	$ 0	$ 0
OPERATING SUBSIDY-GF	$ 93,039,212.40	$ 0	$ 0	$ 0	$ 0	$ 0

The DHS Enterprise Fund accounts for miscellaneous enterprise fund items not associated with any specific facility. As of the 2013-14 Final Adopted Budget, the remaining fund balance available was transferred to the four Hospital Enterprise Funds and was depleted. At this time, the fund balance available is estimated to remain depleted and will be updated, if necessary, in a later budget phase.

DHS ENTERPRISE FUND BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 29,950,000.00	$ 110,026,000	$ 110,026,000	$ 0	$ 0	$ (110,026,000)
TOTAL FINANCING SOURCES	$ 29,950,000.00	$ 110,026,000	$ 110,026,000	$ 0	$ 0	$ (110,026,000)
FINANCING USES						
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	0.00	110,026,000	110,026,000	0	0	(110,026,000)
NET TOTAL	$ 0.00	$ 110,026,000	$ 110,026,000	$ 0	$ 0	$ (110,026,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 122,990,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 122,990,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 122,990,000.00	$ 110,026,000	$ 110,026,000	$ 0	$ 0	$ (110,026,000)
OPERATING SUBSIDY-GF	$ 93,039,212.40	$ 0	$ 0	$ 0	$ 0	$ 0

Departmental Program Summary

1. Adult Inpatient (excluding Obstetrics and Psychiatric)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	465,520,000	--	465,520,000	--	2,232.1
Less Administration	--	--	--	--	--
Net Program Costs	465,520,000	--	465,520,000	--	2,232.1

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Adult inpatient services are provided to adult patients at DHS hospital facilities. The types of care provided to the patients include, but are not limited to, medical acute, surgical acute, intensive care, coronary intensive care, and burn care. The program provides acute and preventative medical care, as well as pharmaceutical prescription for acute or chronic diseases for the treatment of all adult patients.

2. Obstetrics (Inpatient only; includes Labor and Delivery and Nursery)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	60,243,000	--	60,243,000	--	278.9
Less Administration	--	--	--	--	--
Net Program Costs	60,243,000	--	60,243,000	--	278.9

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Obstetrics services provided to the mother prior to and including delivery includes perinatal care during labor, assistance in delivery, postnatal care in recovery, minor gynecologic procedures, and nursing care following delivery. Included in this program is the daily nursing care for normal newborn infants, premature infants not requiring extraordinary care, and anchor babies.

3. Pediatrics Inpatient Services (excluding Psychiatric and Rehabilitation)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	77,111,000	--	77,111,000	--	361.6
Less Administration	--	--	--	--	--
Net Program Costs	77,111,000	--	77,111,000	--	361.6

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Pediatric inpatient services are provided to pediatric patients, including neonatal patients, who require services not available or appropriately given in the newborn nursery. Services such as medical, surgical, and orthopedics are included.

4. Rehabilitation (Inpatient and Outpatient)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	156,935,000		156,935,000	--	1,011.5
Less Administration	--	--	--	--	--
Net Program Costs	156,935,000	--	156,935,000	--	1,011.5

Authority: Non-mandated, discretionary program.

Rehabilitation services at Rancho Los Amigos include both acute inpatient and outpatient services. Rehabilitation care is provided to patients needing physical or corrective treatment of bodily conditions on the basis of physicians' orders and approved rehabilitation care plans.

5. Psychiatric Services (Inpatient, Outpatient and Emergency Department; all ages)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	57,739,000	--	57,739,000	--	271.1
Less Administration	--	--	--	--	--
Net Program Costs	57,739,000	--	57,739,000	--	271.1

Authority: Non-mandated, discretionary program.

Psychiatric acute care is provided to adult, adolescent and child patients with mental illnesses or disorders. The services can also be provided for mental illnesses requiring isolation or a locked unit. These services are staffed with specially trained personnel and contain monitoring and specialized support equipment for patients who, as a result of shock, trauma, or threatening conditions, require intensified, comprehensive observation and care. The program also includes emergency treatment for the mentally ill requiring immediate care on an unscheduled basis provided in the psychiatric emergency room. Activities include, but are not limited to, assisting psychiatrists in emergency procedures, comforting patients, maintaining aseptic conditions, and monitoring vital life signs.

6. Emergency Department (ED) (excluding Psychiatric Emergency Department)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	120,536,000	--	120,536,000	--	563.2
Less Administration	--	--	--	--	--
Net Program Costs	120,536,000	--	120,536,000	--	563.2

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Emergency services consist of the provision of emergency treatment to the ill and injured that require immediate medical or surgical care on an unscheduled basis. In addition, patients treated at emergency service facilities of the hospital for non-emergency medical care are included.

7. Hospital Outpatient Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	166,071,000	--	166,071,000	--	793.2
Less Administration	--	--	--	--	--
Net Program Costs	166,071,000	--	166,071,000	--	793.2

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Hospital outpatient services provide clinic services for ambulatory patients. These services provide diagnostic, preventive, curative, and educational services on a scheduled basis, excluding walk-in or urgent care clinics. Services include, but are not limited to, physical examinations, diagnosis, and treatment of ambulatory patients with illnesses or other medical conditions. Clinics include, but are not limited to, admitting, diabetic, ear/nose/throat, eye, gynecology, orthopedic, pediatrics, surgery, cardiology, physical medicine, urology, urgent care, psychiatric, dental, and allergy.

8. Hospital-Based Ancillary Services (excluding Labor and Delivery, Laboratory and Pharmacy Services)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	499,227,000	--	499,227,000	--	2,345.1
Less Administration	--	--	--	--	--
Net Program Costs	499,227,000	--	499,227,000	--	2,345.1

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Hospital-based ancillary services are the support services offered for the treatment and care of both inpatient and outpatient clients receiving treatment at DHS facilities. These services include, but are not limited to, medical supplies and equipment, cardiology services and diagnostic testing, medications to patients, endoscopy and therapies, diagnostic procedures, surgery and recovery, anesthesiology, echocardiology, cardiac catheterization, stress testing, Holter monitoring, electromyography, radiology diagnostic and therapeutic, nuclear medicine, magnetic resonance imaging, ultrasonography, computerized tomographic (CT) scanning, respiratory therapy, pulmonary function testing, renal dialysis, lithotripsy, gastro-intestinal endoscopy, physical therapy, speech therapy, occupational therapy, and audiology.

9. Hospital-Based Laboratories

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	184,861,000	--	184,861,000	--	872.7
Less Administration	--	--	--	--	--
Net Program Costs	184,861,000	--	184,861,000	--	872.7

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

The Department of Laboratories and Pathology includes clinical pathology and anatomic pathology. Anatomic pathology consists of surgical, cytologic and autopsy pathology, hematopathology, and electron microscopy. Clinical pathology sections include blood bank/transfusion medicine, chemistry, hematology and coagulation, immunology, microbiology, and urinalysis. Activities are designated as pre-analytical, analytical, and post-analytical, which range from patient preparation and specimen collection, transport of specimen, specimen processing, testing/analysis, results reporting and, in some cases, test interpretations. Specimens include blood, tissues, and various human sources for culture. The blood bank/transfusion services may range from donor

collection/procurement, testing for transfusion compatibility, release for transfusion, to apheresis of patients. Blood products range from whole blood, red cells, and fresh-frozen plasma to apheresis units. Some testing is performed off-site in either another hospital laboratory or in a contract reference laboratory.

10. Hospital-Based Pharmacies

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	303,386,000	--	303,386,000	--	1,439.2
Less Administration	--	--	--	--	--
Net Program Costs	303,386,000	--	303,386,000	--	1,439.2

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Pharmaceutical management encompasses various medication use processes, including the prescribing, dispensing, administering, and monitoring of medication. Also involved in the appropriate management of pharmaceuticals are formulary management, purchasing and inventory control. In total, these processes involve multidisciplinary collaboration, with the overall goal of ensuring optimal cost-effective therapy.

11. Medical Education

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	246,517,000	--	246,517,000	--	1,150.0
Less Administration	--	--	--	--	--
Net Program Costs	246,517,000	--	246,517,000	--	1,150.0

Authority: Non-mandated, discretionary program.

Includes non-in-service educational programs conducted by the hospitals. This includes the Medical Postgraduate Education programs and Schools of Nursing. LAC+USC, H-UCLA, and OV-UCLA are designated as large, teaching public hospitals. As such, they provide an organized program of medical postgraduate clinical education to residents, interns, and fellows.

12. Clinic-Based Outpatient Services (including Ancillaries, etc.)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	522,950,000	--	522,950,000	--	2,458.5
Less Administration	--	--	--	--	--
Net Program Costs	522,950,000	--	522,950,000	--	2,458.5

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Clinic-based outpatient services (including ancillaries, etc.) are provided by Comprehensive Health Centers (CHCs), Health Centers (HCs), and Multi-Service Ambulatory Care Centers (MACCs). State law and case law mandate that the County ensures the availability of health services that alleviate substantial pain, treat infection, maintain basic function and adequate nutrition and care for conditions posing serious health risks for certain groups without health insurance or financial resources. Operating the CHCs, HCs, and MACCs, is one way the County has chosen to fulfill its obligation to deliver these services.

13. Community Partners Program (formerly Public/Private Partnerships Program)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	62,377,000	--	55,849,000	6,528,000	239.0
Less Administration	--	--	--	--	--
Net Program Costs	62,377,000	--	55,849,000	6,528,000	239.0

Authority: Non-mandated, discretionary program.

The Division of Managed Care is responsible for the overall management of the Department's Community Partners program (formerly referred to as Public/Private Partnerships), SB 474 and Healthy Way LA (contract monitoring and execution only) which includes the development of Requests for Proposals, contract management, monitoring and development, claim adjudication, and program planning and evaluation. The division works collaboratively with community health care organizations, contractors, and health advocates to plan, implement and evaluate ambulatory care services throughout the County, as well as Department managers and community stakeholders to develop countywide ambulatory care initiatives and policies.

The program, in collaboration with its strategic and traditional partners, provides primary, specialty and dental services to clientele across the entire County. The goal is to ensure that all patients who qualify for the program receive the highest quality healthcare services.

14. Emergency Medical Services (EMS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	42,642,000	1,268,000	41,374,000	--	202.0
Less Administration	--	--	--	--	--
Net Program Costs	42,642,000	1,268,000	41,374,000	--	202.0

Authority: Non-mandated, discretionary program.

The EMS Agency is responsible for planning, implementing, monitoring and evaluating the local EMS system. This includes establishing policies, addressing the financial aspects of system operation, and making provisions for collection, analysis, and dissemination of EMS-related data. In addition, the EMS Agency is responsible for establishing operational policies and procedures; designating EMS base hospitals and specialty care centers, such as trauma centers; developing guidelines, standards, and protocols for patient treatment and transfer; implementing a pre-hospital Advanced Life Support Program; certifying and accrediting pre-hospital medical care personnel; and approving EMS personnel training programs.

15. Juvenile Court Health Services (JCHS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	37,537,000	30,932,000	644,000	5,961,000	252.0
Less Administration	--	--	--	--	--
Net Program Costs	37,537,000	30,932,000	644,000	5,961,000	252.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

JCHS provides health care and dental services to children and youth in the Probation Department's detention and residential facilities.

16. Managed Care Services (MCS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	102,612,000	--	42,411,000	60,201,000	313.0
Less Administration	--	--	--	--	--
Net Program Costs	102,612,000	--	42,411,000	60,201,000	313.0

Authority: Non-mandated, discretionary program.

The MCS Division, formerly known as the Office of Managed Care (OMC), functions as the medical services organization (MSO) for DHS and coordinates the delivery of health care to improve the quality of care provided by DHS in a managed care environment. MCS' main function is to support patients, providers, health plan partners and staff in fulfilling DHS' managed care responsibilities. MCS' goals are to improve DHS outcomes and patient experience, while reducing the cost of providing care. MCS monitors compliance with managed care contractors, including health plans and medical groups, health care quality, standardizes processes across DHS clinical settings and assesses potential new lines of business given new opportunities under the ACA.

17. Administration (including Fiscal Services, General Services, and Patient Care Services)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,448,457,000	8,614,000	890,016,000	549,827,000	6,872.9
Less Administration	--	--	--	--	--
Net Program Costs	1,448,457,000	8,614,000	890,016,000	549,827,000	6,872.9

Authority: Non-mandated, discretionary program.

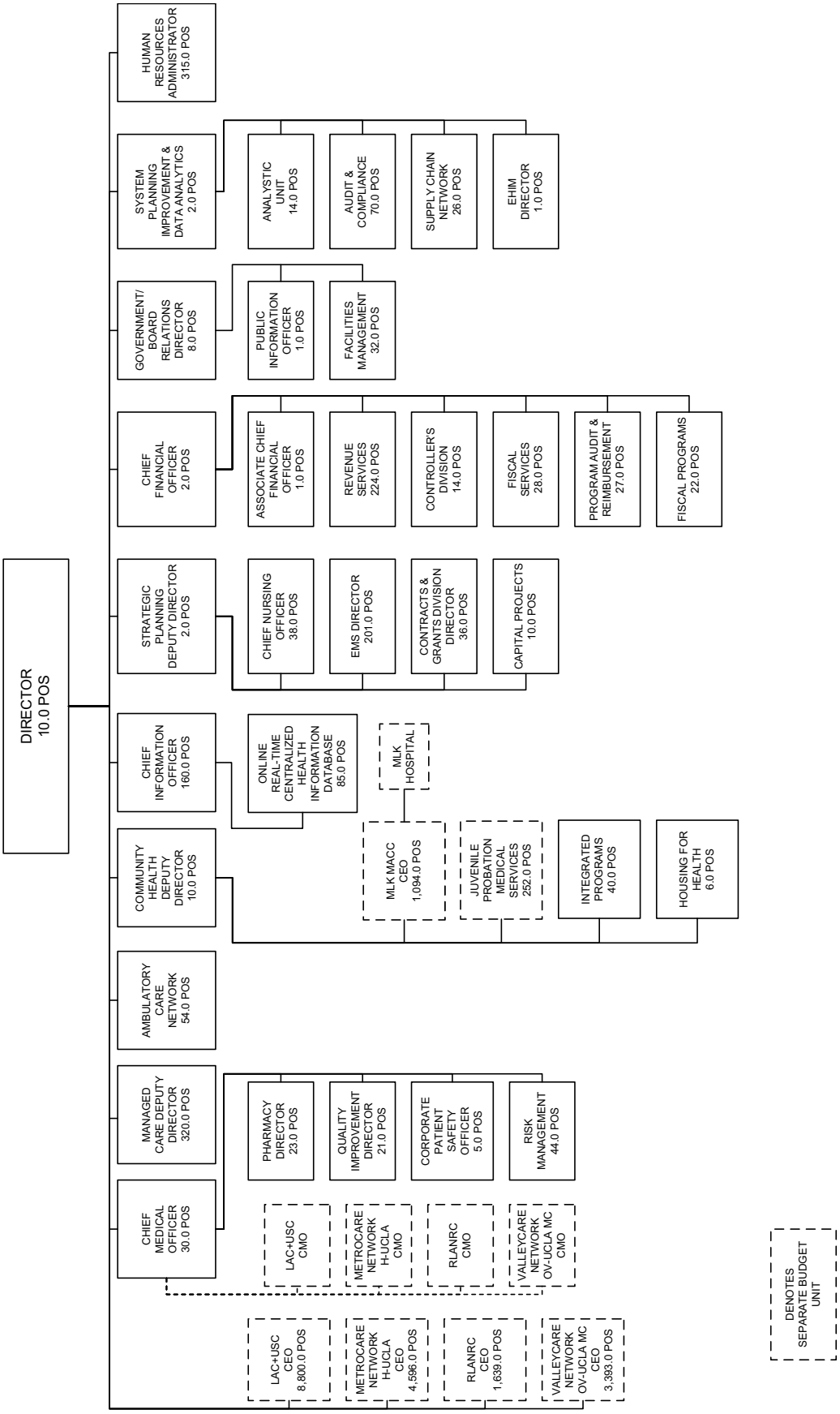
Administration includes Administrative Program, General Services, Patient Care Services, Electronic Health Record Information System, and Health Services' non-operating budget units (Contributions to Enterprise Funds, DHS Enterprise Fund, Managed Care Rate Supplement Intergovernmental Transfer, and Health Services-Realignment).

Administration Program provides administrative support and executive oversight to the operations of the Department. This program includes the executive office, departmental budgeting, accounting, personnel/payroll, procurement and strategic planning functions, admitting, registration, hospital administration, employee health services, auxiliary group, medical library, medical records, medical staff administration, nursing administration, nursing float personnel, in-service education-nursing, utilization management, and other unassigned costs such as depreciation/amortization, leases and rentals, malpractice insurance, other insurance, interest, and non-payroll-related employee benefits. In addition, it includes intergovernmental relations, communications, and various other administrative functions with department-wide impact.

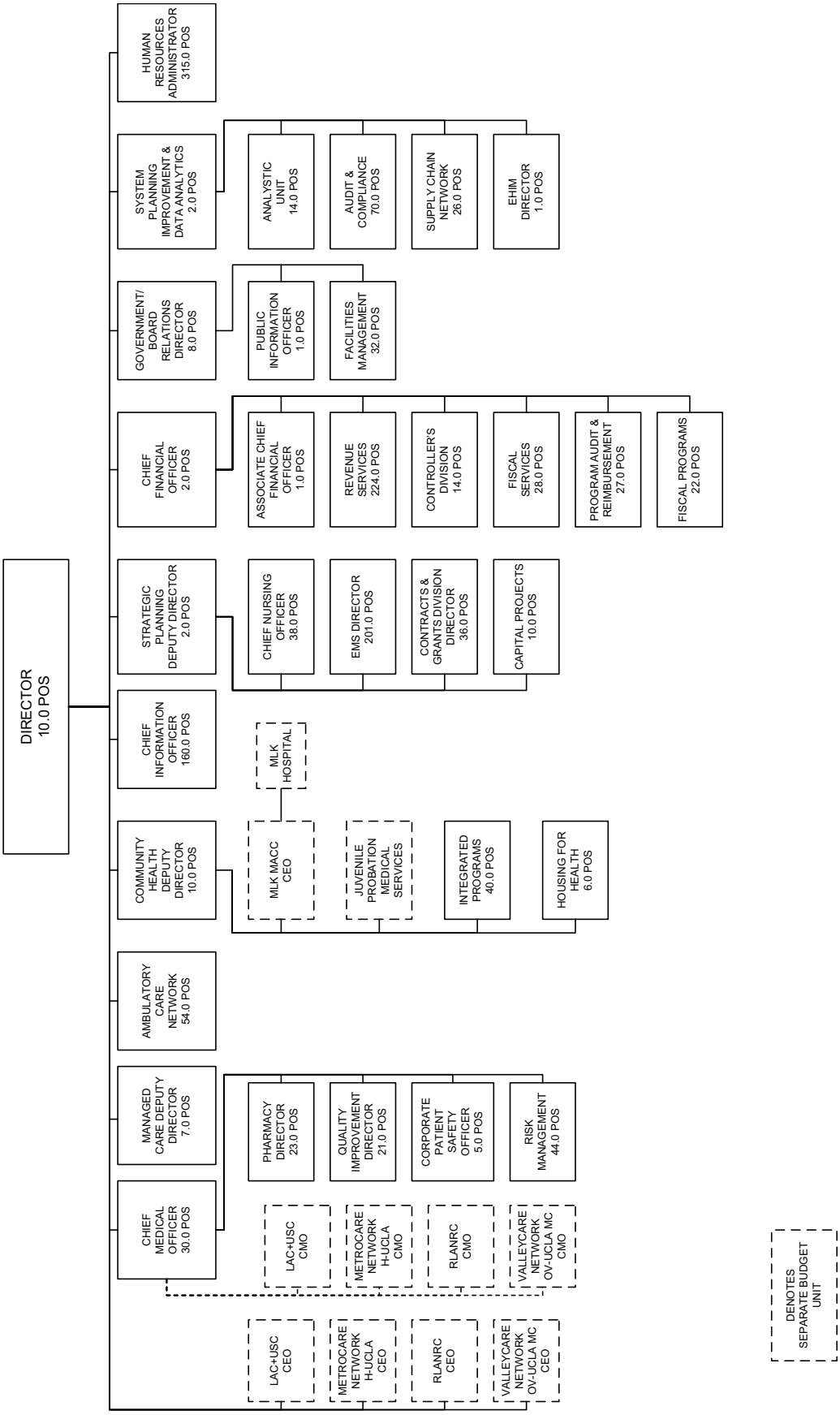
General Services are the non-patient care support services needed to operate a hospital. Included under general services are kitchen, dietary, laundry and linen, social work, housekeeping, security, grounds, plant operations, plant maintenance, communications, and data processing.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	4,554,721,000	40,814,000	3,891,390,000	622,517,000	21,656.0

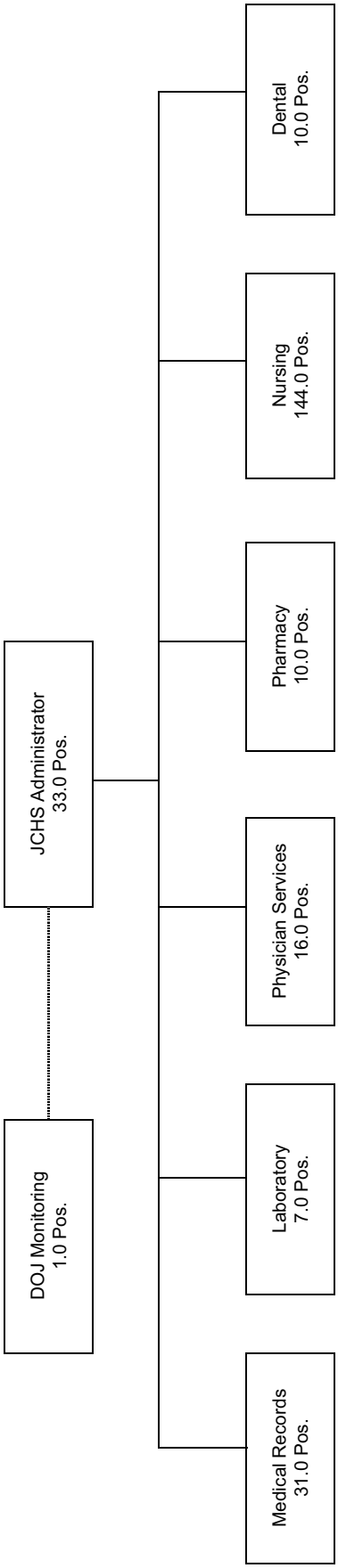
DEPARTMENT OF HEALTH SERVICES
Mitchell H. Katz, M.D., Director
2014-15 Recommended Budget Total Positions: 21,656.0



HEALTH SERVICES ADMINISTRATION
2014-15 Recommended Budget Total Positions: 1,484.0

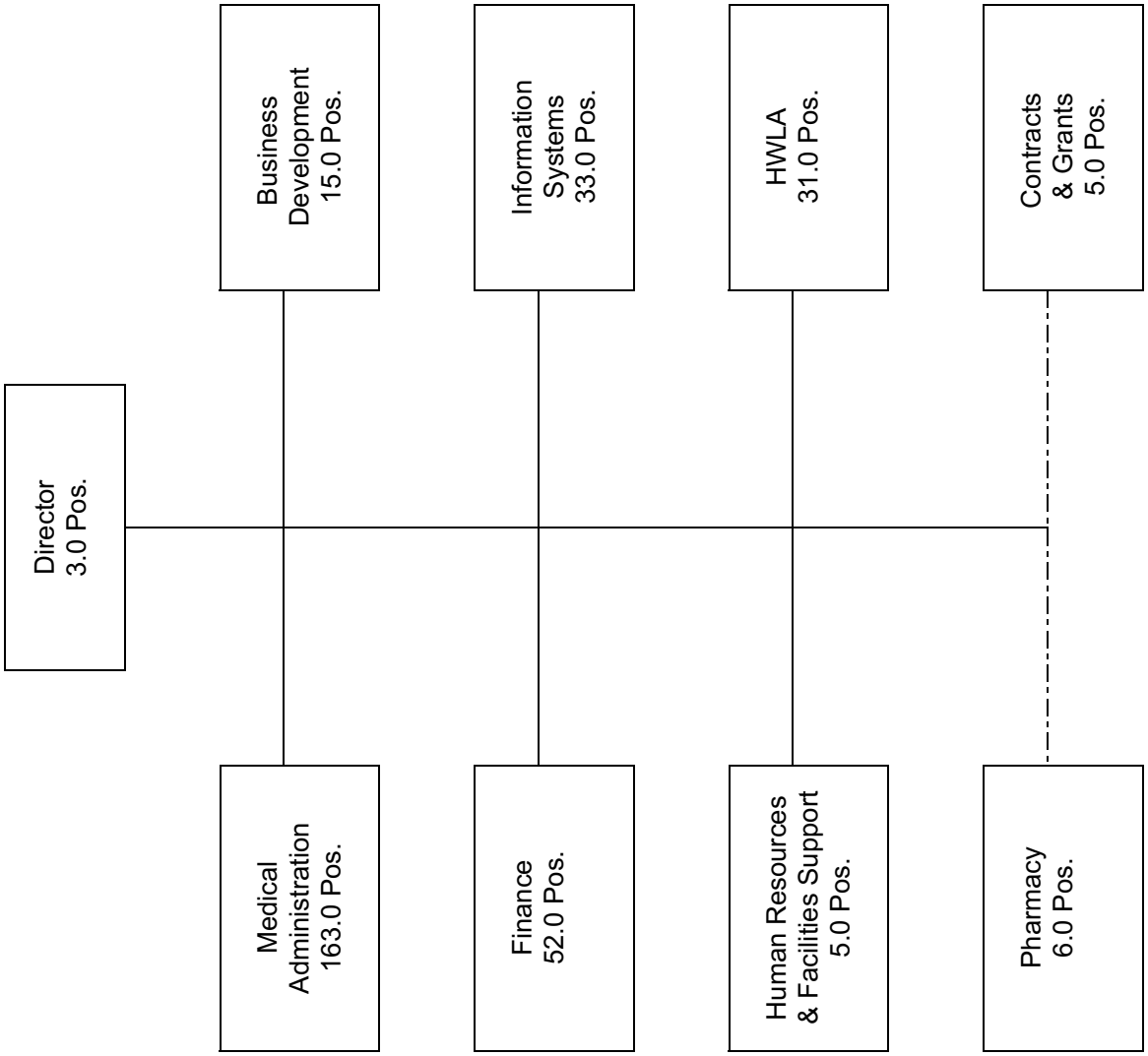


Health Services - Juvenile Court Health Services
2014-15 Recommended Budget Total Positions: 252.0

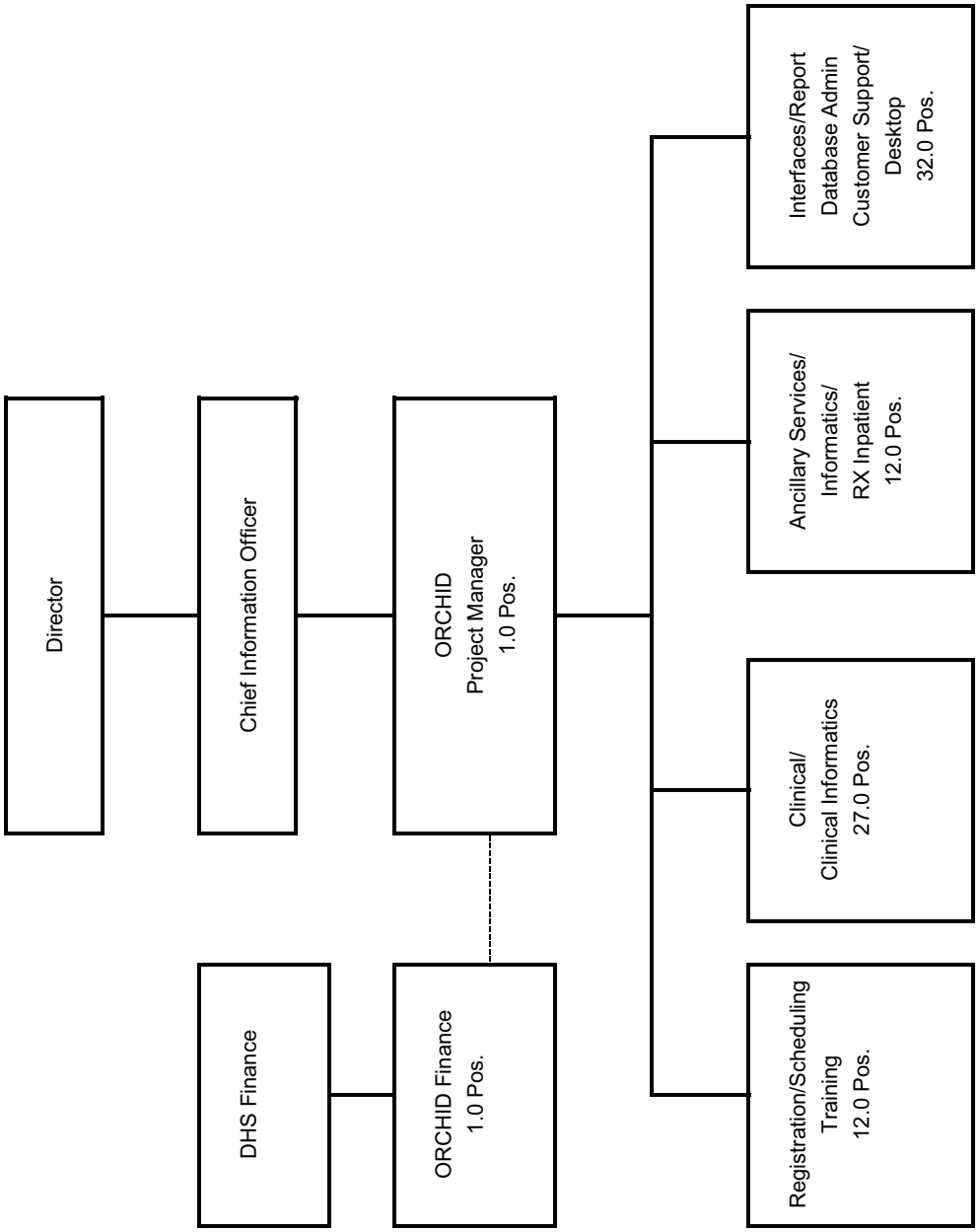


Health Services - Managed Care Services

2014-15 Recommended Budget Total Positions: 313.0

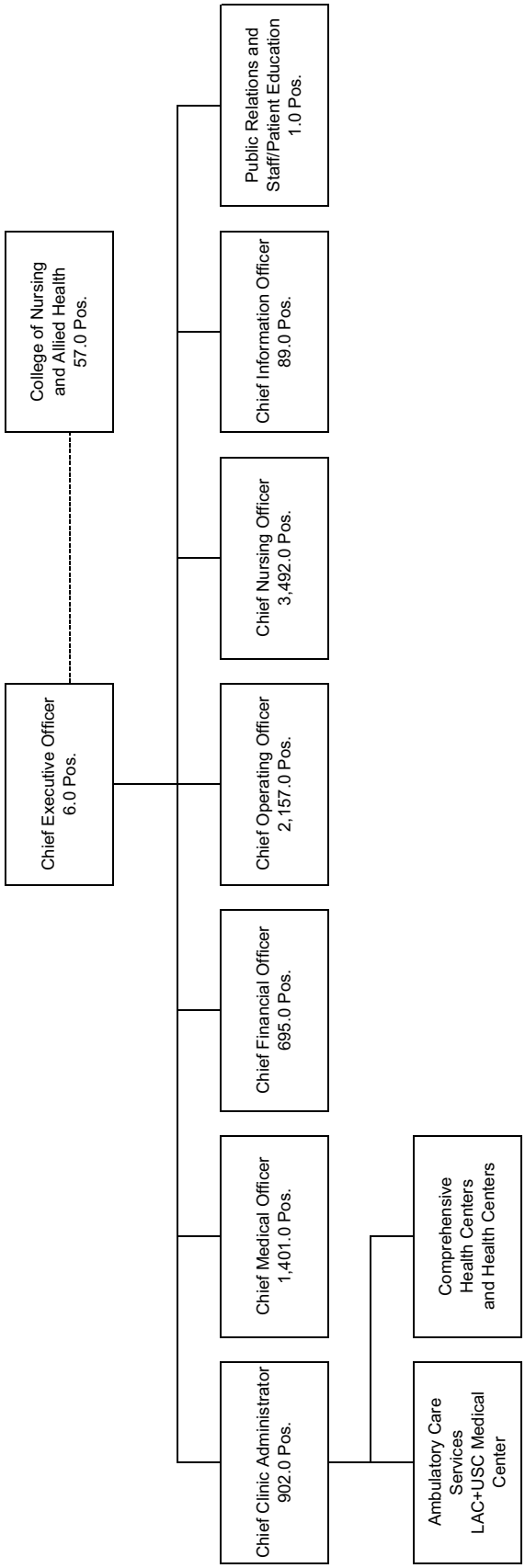


Health Services - Online Real-Time Centralized Health Information Database (ORCHID)
2014-15 Recommended Budget Total Positions: 85.0

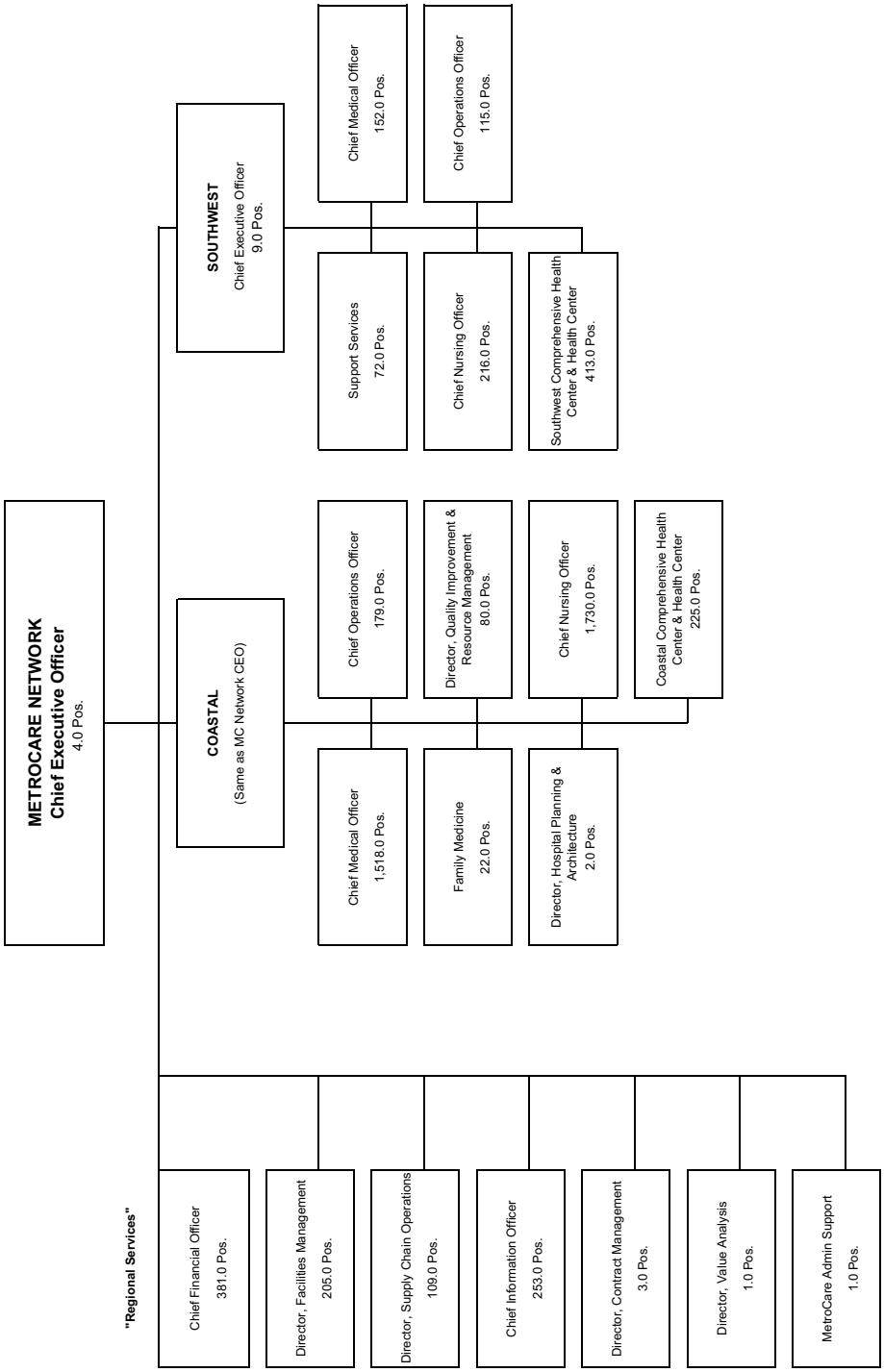


Health Services - LAC+USC Healthcare Network

2014-15 Recommended Budget Total Positions: 8,800.0

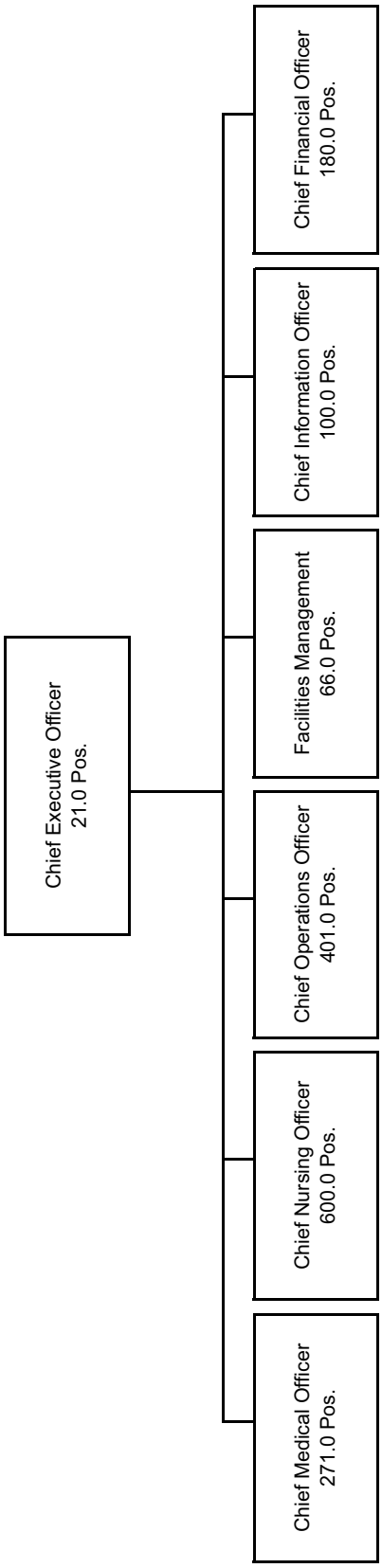


Health Services - MetroCare Network
2014-15 Recommended Budget Total Positions: 5,690.0



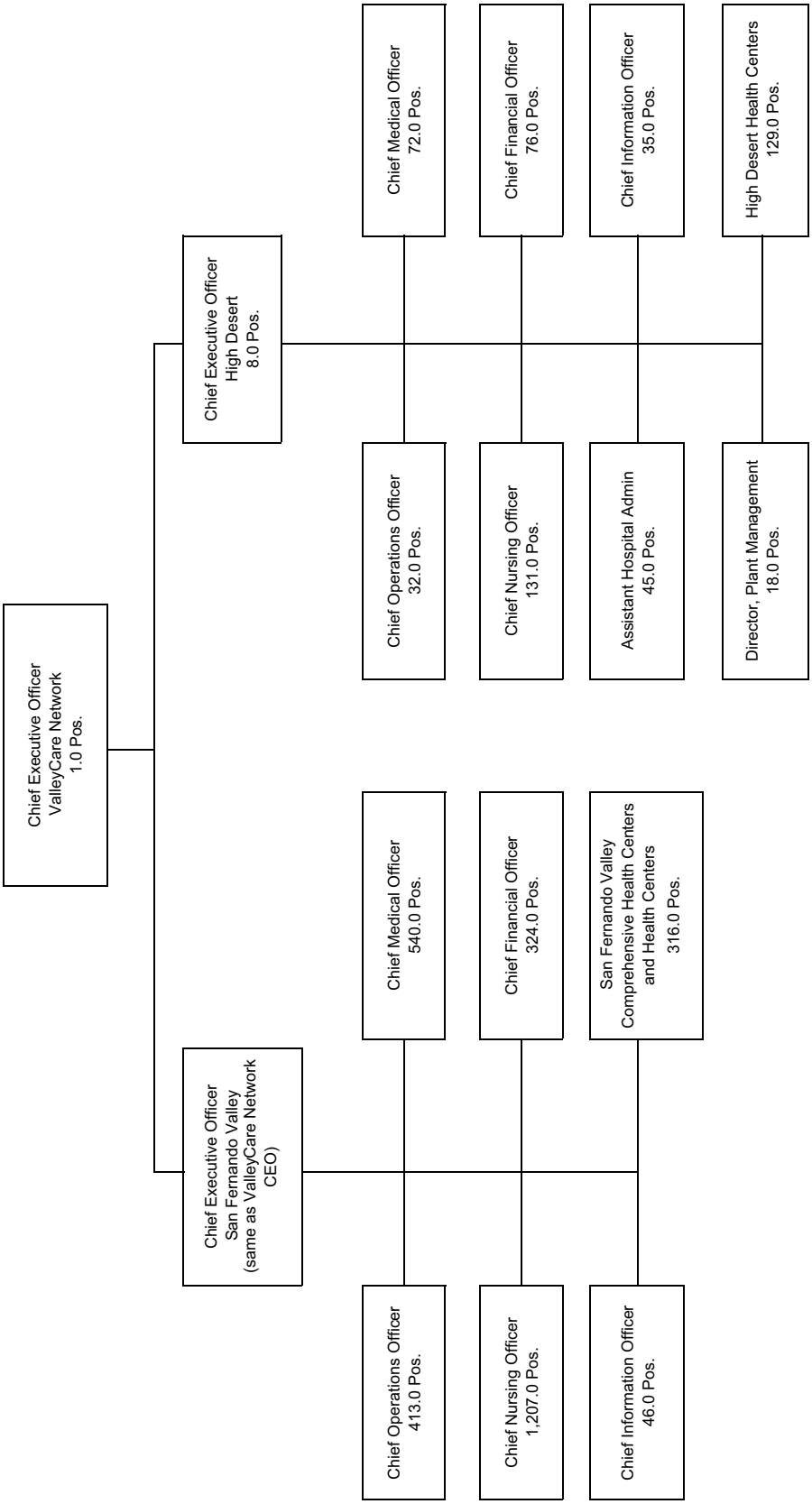
Health Services - Rancho Los Amigos National Rehabilitation Center

2014-15 Recommended Budget Total Positions: 1,639.0



Health Services - ValleyCare Network

2014-15 Recommended Budget Total Positions: 3,393.0



Martin Luther King, Jr. Community Hospital-Financial Assistance

Martin Luther King, Jr. Community Hospital-Financial Assistance Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 0.00	$ 15,400,000	$ 0	$ 0	$ 0	$ 0
GROSS TOTAL	$ 0.00	$ 15,400,000	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 0.00	$ 15,400,000	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 0.00	$ 15,400,000	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Mission Statement

The Martin Luther King, Jr. (MLK) Community Hospital-Financial Assistance budget unit was created by the Board on December 17, 2013 to monitor funding related to assisting Martin Luther King, Jr.-Los Angeles (MLK-LA) Healthcare Corporation with establishing the new MLK Community Hospital.

2014-15 Budget Message

The 2014-15 Recommended Budget does not reflect funding at this time for the new MLK Community Hospital. The FY 2014-15 Budget increase will be reflected in a future budget phase. The FY 2013-14 estimate reflects Board-approved, one-time funding to assist MLK-LA with pre-hospital opening activities.

Homeless and Housing Program

Homeless and Housing Program Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 21,658,602.53	$ 31,380,000	$ 58,444,000	$ 49,674,000	$ 49,674,000	$ (8,770,000)
GROSS TOTAL	$ 21,658,602.53	$ 31,380,000	$ 58,444,000	$ 49,674,000	$ 49,674,000	$ (8,770,000)
NET TOTAL	$ 21,658,602.53	$ 31,380,000	$ 58,444,000	$ 49,674,000	$ 49,674,000	$ (8,770,000)
NET COUNTY COST	$ 21,658,602.53	$ 31,380,000	$ 58,444,000	$ 49,674,000	$ 49,674,000	$ (8,770,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

The Homeless and Housing Program (HHP) was initiated to address the County's contributions to preventing and reducing homelessness in the County. In 2006, the Board approved a $100.0 million Homeless Prevention Initiative (HPI). The Chief Executive Office (CEO) has managed this initiative and worked with County departments, the Los Angeles Homeless Services Authority (LAHSA), the City of Los Angeles and various other cities as well as many non-profit partners to increase permanent housing opportunities aligned with needed supportive services for homeless individuals, families, and youth. The HHP focuses on the following: increasing the number of permanent housing units (new development and market rate rentals) that target homeless individuals and families for occupancy; increasing the number of rental subsidies that align with theses housing opportunities; aligning existing health, mental health and substance abuse resources with permanent housing opportunities to ensure that residents receive needed services and remain housed; and, maximizing and leveraging other streams of funding.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a net NCC decrease of $8.7 million in one-time funding due to the reduction in one-time carryover savings. The budget provides one-time and ongoing funding to homeless assistance programs including: Single Adult and Transitional Age Youth Housing models; Gateway Connections Program to create permanent supportive housing and supportive services for homeless in the Gateway Cities area; Specialty Courts such as the Prototype Court and Homeless Court Programs for defendants who are homeless and have co-occurring illnesses (mental health and substance abuse); and others that provide supportive services for homeless families, individuals, and veterans.

While the economic downturn had a significant impact on many in the County, it had a disproportionate impact on the most vulnerable among us – the homeless population. It is important that the County help the most vulnerable homeless individuals and families regain permanent housing.

Critical/Strategic Planning Initiatives

The HHP has overseen at least 63 programs funded in part by HPI. In FY 2012-13, these programs served approximately 10,800 individuals, families and/or youth. Some of the highlights include the following:

- Secured emergency, transitional, or permanent supportive housing for approximately 4,884 individuals, families or youth.
- Implemented the Family Solution Centers, which consist of six regional sites within the County that connect homeless families to rapid rehousing, permanent supportive housing, and services. This demonstration project is funded in part by HPI ($1.0 million) and is administered by LAHSA.
- Worked with the Sheriff's Department, Corporation for Supportive Housing, and other community-based organizations to develop an improved Just In Reach Program with a greater focus on permanent, supportive housing to serve homeless ex-offenders exiting the jail and State prison systems.
- Implemented the Gateway Connections Program to increase permanent affordable housing with services, outreach and engagement of street homeless, and rapid re-housing in the Gateway Cities Region. This effort is funded by HPI ($1.2 million per year for three years) from Supervisorial Districts 1 and 4 and is administered by the Gateway Cities Council of Governments and the CEO.
- Participated in the United Way's Home for Good Funders Collaborative which resulted in millions of dollars being leveraged and coordinated to permanently house and provide supportive services for approximately 1,000 chronically homeless individuals.
- Continued to implement a Homeless Encampment Protocol, a collaboration of the CEO, Sheriff's Department, and LAHSA that responds to homeless encampments throughout the County. This collaborative program has addressed over 35 homeless encampments throughout the County in FY 2012-13.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**58,444,000**	**0**	**0**	**58,444,000**	**0.0**
Other Changes					
1. HPI: Reflects the reversal of prior-year one-time carryover funds for various homeless projects.	(35,834,000)	--	--	(35,834,000)	--
2. HPI: Reflects one-time carryover funding for various homeless assistance programs.	27,064,000	--	--	27,064,000	--
Total Changes	**(8,770,000)**	**0**	**0**	**(8,770,000)**	**0.0**
2014-15 Recommended Budget	**49,674,000**	**0**	**0**	**49,674,000**	**0.0**

HOMELESS AND HOUSING PROGRAM BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 139,912.11	$ 148,000	$ 148,000	$ 148,000	$ 148,000	$ 0
CONTRACTED PROGRAM SERVICES	0.00	31,232,000	58,296,000	49,526,000	49,526,000	(8,770,000)
PROFESSIONAL SERVICES	21,421,041.53	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	97,648.89	0	0	0	0	0
TOTAL S & S	21,658,602.53	31,380,000	58,444,000	49,674,000	49,674,000	(8,770,000)
GROSS TOTAL	$ 21,658,602.53	$ 31,380,000	$ 58,444,000	$ 49,674,000	$ 49,674,000	$ (8,770,000)
NET TOTAL	$ 21,658,602.53	$ 31,380,000	$ 58,444,000	$ 49,674,000	$ 49,674,000	$ (8,770,000)
NET COUNTY COST	$ 21,658,602.53	$ 31,380,000	$ 58,444,000	$ 49,674,000	$ 49,674,000	$ (8,770,000)

Departmental Program Summary

1. Homeless and Housing Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	49,674,000	--	--	49,674,000	--
Less Administration	--	--	--	--	--
Net Program Costs	49,674,000	--	--	49,674,000	--

Authority: Non-mandated, discretionary program.

HHP was initiated to address the County's contributions to preventing and reducing homelessness in the County.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	49,674,000	0	0	49,674,000	0.0

Human Resources

Lisa M. Garrett, Director of Personnel

Human Resources Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 8,452,635.12	$ 9,301,000	$ 11,650,000	$ 12,200,000	$ 12,152,000	$ 502,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 36,965,366.86	$ 39,817,000	$ 45,365,000	$ 50,080,000	$ 48,088,000	$ 2,723,000
SERVICES & SUPPLIES	16,015,244.48	17,194,000	19,051,000	21,096,000	19,151,000	100,000
OTHER CHARGES	35,088.15	46,000	36,000	36,000	36,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	0	192,000	192,000	192,000	0
GROSS TOTAL	$ 53,015,699.49	$ 57,057,000	$ 64,644,000	$ 71,404,000	$ 67,467,000	$ 2,823,000
INTRAFUND TRANSFERS	(32,481,632.41)	(34,653,000)	(39,891,000)	(41,735,000)	(40,430,000)	(539,000)
NET TOTAL	$ 20,534,067.08	$ 22,404,000	$ 24,753,000	$ 29,669,000	$ 27,037,000	$ 2,284,000
NET COUNTY COST	$ 12,081,431.96	$ 13,103,000	$ 13,103,000	$ 17,469,000	$ 14,885,000	$ 1,782,000
BUDGETED POSITIONS	351.0	363.0	363.0	390.0	367.0	4.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PERSONNEL

Mission Statement

Provide innovative and efficient human resource solutions to support public service by recruiting, developing, and retaining a highly qualified, diverse workforce.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects an increase in NCC of $1.8 million. The increase is primarily attributed to Board-approved increases in salaries and employee benefits, ongoing funding for the expansion of the Executive Leadership Development Program, front funding for the Impact Team, and the expansion of the Administrative Intern Program.

Critical/Strategic Planning Initiatives

The Department of Human Resources continues working on the countywide human resources (HR) transformation which includes:

- Continuing front funding of the Impact Team;
- Implementing and expanding the Executive Leadership Development Program;
- Continuing the expansion and use of broad-based testing, competency-based examinations;
- Implementing the Performance Management Tracking System (PMTS);
- Identifying a permanent solution to meet the increased space and equipment needs for countywide examinations and trainings; and
- Seeking permanent funding and positions to establish HR Shared Services as part of the countywide HR architectural model.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**64,644,000**	**39,891,000**	**11,650,000**	**13,103,000**	**363.0**
New/Expanded Programs					
1. Executive Leadership Development Program: Reflects an increase in funding to expand the Executive Leadership Development program as part of succession planning and to enhance current leadership performance for mid-to-senior level County managers.	100,000	--	--	100,000	--
2. Appeals: Reflects the deletion of 1.0 Human Resources Analyst (HRA) IV "F" item and the addition of 1.0 HRA IV "A" item to provide assistance for the increased volume of appeals.	54,000	42,000	12,000	--	--
3. Equal Employment Investigations: Reflects the addition of 2.0 Staff Assistant II positions to support investigators.	134,000	104,000	30,000	--	2.0
4. Centralized Examination: Reflects funding for 2.0 Exam Proctors "F" positions to assist with the administration of exams.	65,000	35,000	10,000	20,000	2.0
5. Impact Team: Reflects front funding to continue to offset Impact Team costs to benefit departments that are in critical need of HR assistance but cannot fund essential services.	--	(1,030,000)	--	1,030,000	--
6. Administrative Intern: Reflects an increase in ongoing and one-time funding for 2.0 Administrative Intern II positions and to begin the program earlier.	163,000	(258,000)	--	421,000	2.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,764,000	1,089,000	318,000	357,000	--
2. Unavoidable Costs: Reflects a projected increase in retiree health insurance premiums and workers' compensation costs due to anticipated benefit increases and escalating medical cost trends partially offset by a decrease in unemployment insurance costs based on historical experience.	144,000	112,000	32,000	--	--
3. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	557,000	344,000	100,000	113,000	--
4. Administrative Intern: Reflects the deletion of one-time funding for 2.0 Administrative Intern II positions funded by the Fifth District and to begin the program earlier.	(158,000)	101,000	--	(259,000)	(2.0)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
5. Administrative Deputy: Reflects the deletion of 1.0 Administrative Deputy II position and the addition of 1.0 Administrative Deputy II (UC) position due to a reclassification.	--	--	--	--	--
Total Changes	**2,823,000**	**539,000**	**502,000**	**1,782,000**	**4.0**
2014-15 Recommended Budget	**67,467,000**	**40,430,000**	**12,152,000**	**14,885,000**	**367.0**

Unmet Needs

The Department's unmet needs include funding for the establishment of a countywide testing/training space, an assessment tool to provide information for implementing development plans and actions, as well as additional positions for test research and HR departmental support.

HUMAN RESOURCES BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 8,366,118.10	$ 7,960,000	$ 10,306,000	$ 10,874,000	$ 10,826,000	$ 520,000
MISCELLANEOUS	86,517.02	82,000	85,000	67,000	67,000	(18,000)
PERSONNEL SERVICES	0.00	759,000	759,000	759,000	759,000	0
TRANSFERS IN	0.00	500,000	500,000	500,000	500,000	0
TOTAL REVENUE	$ 8,452,635.12	$ 9,301,000	$ 11,650,000	$ 12,200,000	$ 12,152,000	$ 502,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 23,927,619.42	$ 25,336,000	$ 30,650,000	$ 33,935,000	$ 31,999,000	$ 1,349,000
CAFETERIA BENEFIT PLANS	3,824,880.08	4,238,000	4,786,000	5,399,000	4,969,000	183,000
COUNTY EMPLOYEE RETIREMENT	2,360,256.13	4,594,000	4,435,000	4,839,000	4,994,000	559,000
DENTAL INSURANCE	100,086.08	104,000	76,000	76,000	76,000	0
DEPENDENT CARE SPENDING ACCOUNTS	33,197.55	25,000	45,000	45,000	45,000	0
DISABILITY BENEFITS	281,037.72	2,000	2,000	3,000	3,000	1,000
FICA (OASDI)	330,798.21	364,000	306,000	359,000	326,000	20,000
HEALTH INSURANCE	1,398,972.41	1,874,000	1,433,000	1,433,000	1,760,000	327,000
LIFE INSURANCE	112,576.55	30,000	22,000	23,000	22,000	0
OTHER EMPLOYEE BENEFITS	6,300.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	2,985,925.00	1,514,000	1,507,000	1,648,000	1,648,000	141,000
SAVINGS PLAN	748,510.11	812,000	1,099,000	1,197,000	1,171,000	72,000
THRIFT PLAN (HORIZONS)	686,226.38	739,000	812,000	929,000	881,000	69,000
UNEMPLOYMENT INSURANCE	6,442.00	5,000	8,000	8,000	8,000	0
WORKERS' COMPENSATION	162,539.22	180,000	184,000	186,000	186,000	2,000
TOTAL S & E B	36,965,366.86	39,817,000	45,365,000	50,080,000	48,088,000	2,723,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	6,271,389.85	6,172,000	5,506,000	6,822,000	6,822,000	1,316,000
COMMUNICATIONS	10,551.97	11,000	33,000	13,000	13,000	(20,000)
COMPUTING-MAINFRAME	67,103.00	70,000	48,000	81,000	81,000	33,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,326,514.73	1,453,000	1,363,000	1,629,000	1,629,000	266,000
COMPUTING-PERSONAL	1,275,182.41	600,000	1,064,000	762,000	717,000	(347,000)
HOUSEHOLD EXPENSE	97.22	0	1,000	0	0	(1,000)
INFORMATION TECHNOLOGY SERVICES	1,725,599.00	1,825,000	2,718,000	2,200,000	2,200,000	(518,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	0	0	157,000	0	0
INSURANCE	8,155.22	9,000	54,000	10,000	10,000	(44,000)
JURY & WITNESS EXPENSE	517.60	1,000	2,000	1,000	1,000	(1,000)
MAINTENANCE - BUILDINGS & IMPRV	358,842.00	318,000	402,000	831,000	366,000	(36,000)
MAINTENANCE - EQUIPMENT	20,641.68	25,000	50,000	29,000	29,000	(21,000)
MEMBERSHIPS	22,598.39	21,000	25,000	24,000	24,000	(1,000)
MISCELLANEOUS EXPENSE	9,718.48	15,000	115,000	17,000	17,000	(98,000)
OFFICE EXPENSE	448,988.41	450,000	545,000	1,141,000	560,000	15,000
PROFESSIONAL SERVICES	1,156,547.77	1,256,000	1,562,000	1,444,000	1,444,000	(118,000)
RENTS & LEASES - BLDG & IMPRV	1,400,770.26	2,836,000	1,408,000	3,510,000	2,849,000	1,441,000
RENTS & LEASES - EQUIPMENT	188,994.77	350,000	246,000	368,000	368,000	122,000
SPECIAL DEPARTMENTAL EXPENSE	0.00	1,000	4,000	1,000	1,000	(3,000)
TECHNICAL SERVICES	80,056.37	78,000	634,000	90,000	90,000	(544,000)

HUMAN RESOURCES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
TELECOMMUNICATIONS	503,398.36	550,000	606,000	669,000	633,000	27,000
TRAINING	799,206.01	800,000	2,197,000	900,000	900,000	(1,297,000)
TRANSPORTATION AND TRAVEL	62,981.70	63,000	113,000	63,000	63,000	(50,000)
UTILITIES	277,389.28	290,000	355,000	334,000	334,000	(21,000)
TOTAL S & S	16,015,244.48	17,194,000	19,051,000	21,096,000	19,151,000	100,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	13,000	12,000	12,000	12,000	0
RET-OTHER LONG TERM DEBT	35,076.00	33,000	24,000	24,000	24,000	0
TAXES & ASSESSMENTS	12.15	0	0	0	0	0
TOTAL OTH CHARGES	35,088.15	46,000	36,000	36,000	36,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	137,000	137,000	137,000	0
TELECOMMUNICATIONS EQUIPMENT	0.00	0	25,000	25,000	25,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	30,000	30,000	30,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	0	192,000	192,000	192,000	0
TOTAL CAPITAL ASSETS	0.00	0	192,000	192,000	192,000	0
GROSS TOTAL	$ 53,015,699.49	$ 57,057,000	$ 64,644,000	$ 71,404,000	$ 67,467,000	$ 2,823,000
INTRAFUND TRANSFERS	(32,481,632.41)	(34,653,000)	(39,891,000)	(41,735,000)	(40,430,000)	(539,000)
NET TOTAL	$ 20,534,067.08	$ 22,404,000	$ 24,753,000	$ 29,669,000	$ 27,037,000	$ 2,284,000
NET COUNTY COST	$ 12,081,431.96	$ 13,103,000	$ 13,103,000	$ 17,469,000	$ 14,885,000	$ 1,782,000
BUDGETED POSITIONS	351.0	363.0	363.0	390.0	367.0	4.0

Departmental Program Summary

1. Human Resource Departmental Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,007,000	1,762,000	444,000	801,000	13.0
Less Administration	--	--	--	--	--
Net Program Costs	3,007,000	1,762,000	444,000	801,000	13.0

Authority: Non-mandated, discretionary program.

Provides technical guidance to line human resource offices, coordinates the development and dissemination of countywide human resource policies, investigates claims of unfair and/or inappropriate personnel practices, and coordinates countywide workforce reduction.

2. Countywide Examinations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,769,000	3,552,000	605,000	1,612,000	44.0
Less Administration	--	--	--	--	--
Net Program Costs	5,769,000	3,552,000	605,000	1,612,000	44.0

Authority: Non-mandated, discretionary program.

Administers countywide civil service examinations. The Division conducts recruitments for sensitive and critical positions and provides examination services for various countywide classifications on an open competitive or promotional basis and monitors the administration of the Delegated Examination Program. In addition, the Division operates the Employment Information Services Office, which provides a one-stop general information center for County employees and members of the public.

3. Talent Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,285,000	822,000	204,000	259,000	14.0
Less Administration	--	--	--	--	--
Net Program Costs	1,285,000	822,000	204,000	259,000	14.0

Authority: Non-mandated, discretionary program.

Provides candidate preparation materials, offers training on personnel selection, conducts job analysis, develops testing instruments and performs validation studies to provide valid/legally defensible testing instruments. The unit also works with departments to help with recruitment and retention, and collects and reports on departments' vacancy data to guide the strategy of the Countywide Examinations Division.

4. Ombudsman/Community Liaison

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,177,000	927,000	171,000	79,000	6.0
Less Administration	--	--	--	--	--
Net Program Costs	1,177,000	927,000	171,000	79,000	6.0

Authority: Non-mandated, discretionary program.

Produces organization brochures, flyers and informational material; represents the County at recruitment fairs, manages the *LA County STARS!* Program; facilitates Board-ordered community outreach programs focusing on local university students and emancipated foster youth; and handles individual complaints from County employees on personnel issues.

5. Human Resource Impact Division

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,315,000	--	--	3,315,000	18.0
Less Administration	--	--	--	--	--
Net Program Costs	3,315,000	--	--	3,315,000	18.0

Authority: Non-mandated, discretionary program.

Provides services to line departments to strengthen their delivery of HR services. Additionally, it evaluates the current practices to determine strengths, areas requiring correction or development, and opportunities for improvement.

6. Organizational and Employee Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,277,000	4,971,000	1,441,000	2,865,000	32.0
Less Administration	--	--	--	--	--
Net Program Costs	9,277,000	4,971,000	1,441,000	2,865,000	32.0

Authority: Non-mandated, discretionary program.

Develop customized programs to develop and enhance skills of the County workforce as well as develop strategic objectives related to customer service, workforce excellence, and organizational effectiveness.

7. Employee Benefits

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,671,000	5,390,000	3,645,000	636,000	33.0
Less Administration	--	--	--	--	--
Net Program Costs	9,671000	5,390,000	3,645,000	636,000	33.0

Authority: Non-mandated, discretionary program.

Administers County benefit programs that include group insurance programs (medical, dental, and life), defined contribution plans (Horizons, Savings, Deferred Earnings, and Pension Savings Plans) and the unemployment insurance program. These programs are provided through quality cost-effective services that involve interaction, negotiation and administration of various County contracts with insurance carriers, consultants and third party administrators. The Division delivers employee benefits services to all County employees through annual benefits open enrollment campaigns for Choices, Options, Flex/MegaFlex, and COBRA. The Division also administers ongoing monthly benefit website to assist employees. In addition, health fairs and wellness seminars are coordinated with health care providers to raise employee awareness of health-related issues.

8. Executive Recruitment and Special Projects

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,929,000	1,824,000	454,000	2,651,000	29.0
Less Administration	--	--	--	--	--
Net Program Costs	4,929,000	1,824,000	454,000	2,651,000	29.0

Authority: Non-mandated, discretionary program.

Executive recruitments for qualified candidates for department head vacancies are conducted on behalf of the Board and executive recruitment for other unclassified and classified positions are conducted at the request of County departments.

9. Appeals

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,170,000	1,367,000	298,000	505,000	11.0
Less Administration	--	--	--	--	--
Net Program Costs	2,170,000	1,367,000	298,000	505,000	11.0

Authority: Non-mandated, discretionary program.

Analyzes and responds in writing to appeals regarding issues involving examinations, discipline, and personnel matters; conducting inquiries into issues raised by employees and applicants with the Director of Personnel and the Board; assisting operating departments in the resolution of appeals problems; and answering telephone inquiries from appellants and departments.

10. Civil Service Advocacy

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,756,000	1,829,000	652,000	1,275,000	25.0
Less Administration	--	--	--	--	--
Net Program Costs	3,756,000	1,829,000	652,000	1,275,000	25.0

Authority: Non-mandated, discretionary program.

Represents County client departments in appeals before the Civil Service Commission (Commission) on matters of: 1) discipline - suspensions of more than five days, reductions, and discharges; 2) examinations – appraisal of promotability, rating from records and interview scores; and 3) claims of discrimination. The Division also provides advice to County departments on performance management issues and case presentations before the Commission and its assigned hearing officers. Additionally, the Division is involved in advising County departments on proposed administrative actions and reviews County departments' proposed action letters to ensure compliance with Civil Service Rules, County Code, and applicable departmental policies.

11. Equal Employment Investigations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,375,000	7,678,000	1,595,000	102,000	64.0
Less Administration	--	--	--	--	--
Net Program Costs	9,375,000	7,678,000	1,595,000	102,000	64.0

Authority: Mandated Program – Los Angeles County Code, Title 5, Chapter 5.08, Equal Employment and Section 5.08.010, County Policy on Discrimination, State Law, California Fair Employment and Housing Act (Government Code 12900 et. seq.); Nondiscrimination in Employment Requirements; Federal Law, Title VII, CRA of 1964, as amended; Title I of the Americans with Disabilities Act of 1990, The Age Discrimination in Employment Act of 1967; and Equal Pay Act of 1963.

Ensures the County complies with federal, State, and County nondiscrimination and employment laws and policies by investigating complaints of employment discrimination, harassment, and retaliation filed by its employees with County departments and agencies, and federal and State enforcement agencies.

Provides oversight of departmental investigations of employment discrimination and monitors departments who conduct their own employment discrimination investigations. Also provides departments with technical assistance and reviews departmental investigations for effectiveness.

12. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	13,736,000	10,308,000	2,643,000	785,000	78.0
Less Administration	--	--	--	--	--
Net Program Costs	13,736,000	10,308,000	2,643,000	785,000	78.0

Authority: Non-mandated, discretionary program.

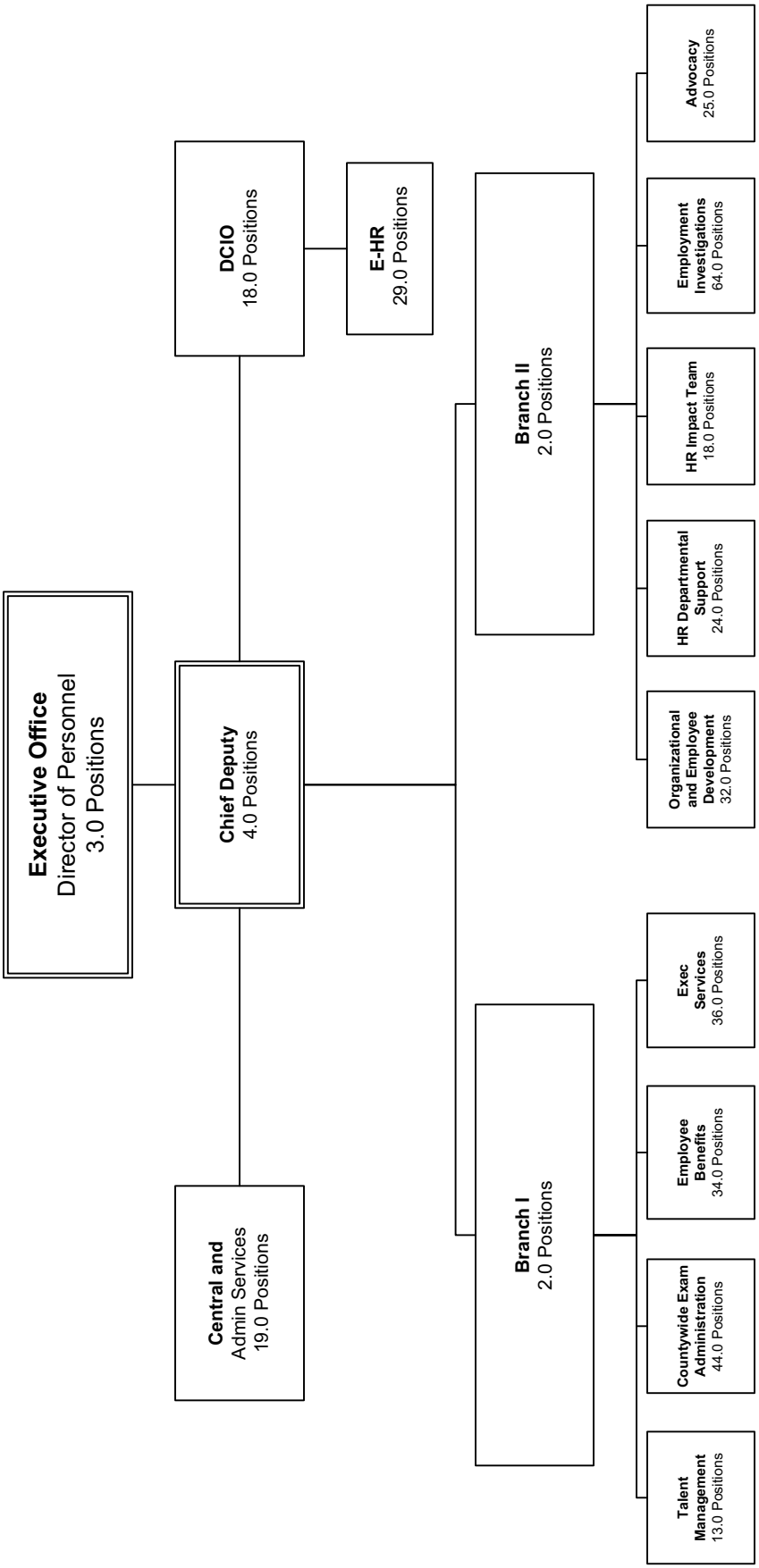
Responsible for centralized/administrative support to the Department including departmental budgeting, accounting operations, facilities management, personnel, information technology, procurement, and other office support impacting countywide services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	67,467,000	40,430,000	12,152,000	14,885,000	367.0

Department of Human Resources

Lisa M. Garrett, Director of Personnel

FY 2014-15 Recommended Budget Positions = 367.0



Internal Services

Jim Jones, Director

Internal Services Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 78,437,145.03	$ 82,639,000	$ 94,354,000	$ 99,152,000	$ 99,152,000	$ 4,798,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 218,734,940.96	$ 221,635,000	$ 244,498,000	$ 253,110,000	$ 253,110,000	$ 8,612,000
SERVICES & SUPPLIES	163,590,106.53	164,208,000	195,727,000	192,142,000	192,142,000	(3,585,000)
OTHER CHARGES	9,066,769.25	10,368,000	12,980,000	13,638,000	13,638,000	658,000
CAPITAL ASSETS - EQUIPMENT	1,782,551.08	2,888,000	2,638,000	4,989,000	4,989,000	2,351,000
GROSS TOTAL	$ 393,174,367.82	$ 399,099,000	$ 455,843,000	$ 463,879,000	$ 463,879,000	$ 8,036,000
INTRAFUND TRANSFERS	(299,639,058.87)	(292,992,000)	(338,024,000)	(347,080,000)	(347,080,000)	(9,056,000)
NET TOTAL	$ 93,535,308.95	$ 106,107,000	$ 117,819,000	$ 116,799,000	$ 116,799,000	$ (1,020,000)
NET COUNTY COST	$ 15,098,163.92	$ 23,468,000	$ 23,465,000	$ 17,647,000	$ 17,647,000	$ (5,818,000)
BUDGETED POSITIONS	2,135.0	2,142.0	2,142.0	2,155.0	2,155.0	13.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

The Internal Services Department (ISD) supports the County by providing excellent in-house, contracted, and advisory services in the areas of purchasing, contracts, facilities, information technology (IT), energy and environmental programs, and other essential support services.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a decrease in NCC of $5.8 million primarily due to the deletion of one-time funding for email migration costs for seven departments, upgrade of the water pumping system and controls at the Hall of Administration (HOA), replacement of private branch exchange (PBX) systems with Voice-over Internet Protocol (VoIP) for the most critical locations, power and sustainability improvements at the Downey Data Center, server consolidation, building maintenance workload, architectural and engineering fees associated with the Disaster Recovery Data Center project, and a reduction for the Countywide Cost Allocation Adjustment. These decreases are partially offset by ongoing and one-time funding for building maintenance workload, ongoing funding for countywide contracting training efforts, and increases in salaries and employee benefits. Also reflected is a net increase in gross appropriation of $8.0 million and 13.0 positions primarily attributable to various reimbursable services provided to County departments and other agencies, such as custodial services, County Office of Sustainability services, computing services, IT shared services, and facilities operations services.

Critical/Strategic Planning Initiatives

The ISD Strategic Plan for 2014-15 identifies strategic goals to improve customer service, create savings through innovation, and provide environmental leadership. This year's plan includes the following new or continuing strategic objectives:

- Continue to expand countywide email service and the County's private cloud, which provides savings through economies of scale and additional functionality;
- Implement new fiber countywide to address greater demand for bandwidth due to the expanding use of video conferencing, centralization of systems, WiFi access, and the increased use of personal computing devices;
- Continue to re-band and replace the Countywide Integrated Radio System (CWIRS) with a new P-25 compliant system, and continue to support the Los Angeles Regional Interoperable Communication System with essential radio technical and contracting expertise;

- Implement the Southern California Regional Energy Network Program, including the Energy Upgrade California program (residential and multi-family incentives for implementing energy saving measures) and financing programs that provide low cost funds to implement energy saving measures;
- Continue to expand ISD's customer service quality assurance program to ensure strong customer feedback mechanisms;
- Create a new ISD internet website as a tool for customers to access ISD services and provide an additional avenue for customer feedback; and
- Continue to support the Chief Executive Office (CEO) and the Department of Public Works in the construction project for a new countywide data center, and lead countywide efforts to develop and execute a consolidated data center strategy based on shared computing and mechanical infrastructure.

Major accomplishments from last year include: expanded private cloud hosting solution and implemented user self-service server deployment; provided choices in server hosting from "basic" through "fully managed," and reduced the cost per server ranging from 21 percent to 71 percent; implemented service management software to track customer incident reports for IT services; developed a pilot Contracts Management System (CMS) intended for countywide use along with the Auditor-Controller and other lead departments; secured grant funding to offset the cost of implementing electric vehicle charging infrastructure at various County facilities; implemented energy efficiency projects (lighting retrofits/controls, heating ventilation air conditioning (HVAC), retro-commissioning) that resulted in $1.0 million countywide annual cost avoidance in electric and natural gas costs; and implemented the Disabled Veteran Business Enterprise Preference program as directed by the Board.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**455,843,000**	**338,024,000**	**94,354,000**	**23,465,000**	**2,142.0**
Efficiencies					
1. Telecommunications: Reflects a net decrease in reimbursable funding for telecommunications equipment that are expected to be purchased in FY 2013-14 and due to reduced technical engineering labor. Also, reflects a minor funding increase from budgeted position exchanges.	(1,119,000)	(873,000)	(246,000)	--	--
2. Purchasing and Contract Services: Reflects a net decrease in reimbursable funding due to reduced office equipment maintenance costs, parking lot management fees, and expired/reduced Los Angeles County Capital Asset Leasing (LAC-CAL) lease payments for long-term financed equipment.	(1,007,000)	(817,000)	(190,000)	--	--
Collaborative Programs					
1. Email Migration: Reflects the deletion of funding for one-time email migration costs for the Departments of Agricultural Commissioner/Weights and Measures, Assessor, County Counsel, Fire, Mental Health, Public Library, and Public Works that is expected to be completed in FY 2013-14.	--	338,000	2,057,000	(2,395,000)	--
2. Upgrade Water Pumping System at HOA: Reflects the deletion of one-time funding to upgrade the water pumping system and controls at the HOA that is expected to be completed in FY 2013-14.	(700,000)	--	--	(700,000)	--
3. PBX Systems Replacement: Reflects the deletion of one-time funding for the replacement of end-of-life and unsupportable PBX systems with VoIP technology that is expected to be completed in FY 2013-14 for the most critical locations.	(1,308,000)	--	--	(1,308,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Data Center Power and Sustainability: Reflects the deletion of one-time funding to sustain services at the Downey Data Center (HVAC systems, power systems, etc.) in FY 2013-14 due to delays in relocating to the new data center.	(520,000)	--	--	(520,000)	--
5. Server Consolidation: Reflects the deletion of one-time funding for server consolidation costs which create energy savings and is a necessary step in preparing for the new data center and information technology disaster recovery that is expected to be completed in FY 2013-14.	(620,000)	--	--	(620,000)	--
6. Building Maintenance Workload: Reflects the deletion of one-time funding to address priority workload in ISD's building maintenance program that were needed in FY 2013-14.	--	750,000	--	(750,000)	--
7. Disaster Recovery Data Center: Reflects the deletion of one-time funding for architectural and engineering fees for the Disaster Recovery Data Center project.	(1,388,000)	--	--	(1,388,000)	--
New/Expanded Programs					
1. Custodial Services Reorganization: Reflects a net increase in reimbursable funding and 5.0 positions for the reorganization of the Custodial Services Division commensurate with the increasing growth of the operation. The augmentation and realignment of resources will enhance and strengthen operational efficiencies within the appropriate geographic areas they serve.	563,000	439,000	124,000	--	5.0
2. County Office of Sustainability: Reflects an increase in reimbursable funding and 3.0 positions to create a new planning and administration unit and provide additional energy efficiency support positions that are funded by the California Public Utilities Commission.	414,000	414,000	--	--	3.0
3. Computing Services: Reflects a net increase in reimbursable funding and 3.0 positions attributable to workload growth, critical needs, and duties previously performed by contractors that the Department now deems permanent. Also, reflects new LAC-CAL long-term financed equipment and new capital assets purchases.	4,647,000	3,625,000	1,022,000	--	3.0
4. Shared Services: Reflects an increase in reimbursable funding and 1.0 position to augment the 24/7 help desk and telephone operations, and an increase in software licensing expenditures due to growth.	561,000	438,000	123,000	--	1.0
5. Facilities Operations Services: Reflects a net increase in reimbursable funding primarily to finance architectural and engineering service agreements as approved by the Board on July 2, 2013, and an increase in funding from other County departments.	1,098,000	856,000	242,000	--	--
6. Administration: Reflects a net increase in reimbursable funding for services received from other County departments, mainly judgments and damages, security services, and the County Equity Oversight Panel.	596,000	465,000	131,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
7. Vehicle Replacement Program: Reflects an increase in reimbursable funding to support a structured program of critical vehicle replacements for the fleet used by ISD employees to provide services throughout the County.	62,000	48,000	14,000	--	--
8. Building Maintenance Workload: Reflects the addition of ongoing and one-time NCC to address priority workload in ISD's building maintenance program.	--	(1,657,000)	--	1,657,000	--
9. Countywide Contracting Training: Reflects the addition of ongoing NCC and 1.0 position to provide comprehensive and centralized contract training and consultation services to departments countywide.	145,000	--	--	145,000	1.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	3,914,000	2,897,000	848,000	169,000	--
2. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability, and unemployment insurance costs based on historical experience.	(75,000)	(58,000)	(17,000)	--	--
3. Retirement: Reflects an increase due to prior-year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	2,195,000	1,599,000	504,000	92,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	768,000	584,000	184,000	--	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(200,000)	--	--	(200,000)	--
6. CEO Classification Allocations: Reflects alignment of FY 2013-14 Board-approved positions to classification findings.	10,000	8,000	2,000	--	--
Total Changes	**8,036,000**	**9,056,000**	**4,798,000**	**(5,818,000)**	**13.0**
2014-15 Recommended Budget	**463,879,000**	**347,080,000**	**99,152,000**	**17,647,000**	**2,155.0**

Unmet Needs

The Department's unmet needs include funding for 1.0 position to provide comprehensive and centralized contract training and consultation services to departments countywide, and to upgrade the reserve uninterruptable power supply (UPS) with additional capacity.

INTERNAL SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 69,901,761.41	$ 74,247,000	$ 85,454,000	$ 90,112,000	$ 90,112,000	$ 4,658,000
FEDERAL - OTHER	231,957.00	214,000	214,000	275,000	275,000	61,000
LEGAL SERVICES	294,894.19	280,000	473,000	618,000	618,000	145,000
MISCELLANEOUS	885,957.08	631,000	960,000	980,000	980,000	20,000
OTHER GOVERNMENTAL AGENCIES	19,999.99	0	0	0	0	0
OTHER SALES	56,175.14	38,000	39,000	38,000	38,000	(1,000)
PLANNING & ENGINEERING SERVICES	113,911.26	100,000	0	0	0	0
RECORDING FEES	228,588.67	252,000	251,000	252,000	252,000	1,000
RENTS & CONCESSIONS	6,908,475.21	6,784,000	6,873,000	6,784,000	6,784,000	(89,000)
SALE OF CAPITAL ASSETS	71,188.08	93,000	90,000	93,000	93,000	3,000
STATE - OTHER	(275,763.00)	0	0	0	0	0
TOTAL REVENUE	$ 78,437,145.03	$ 82,639,000	$ 94,354,000	$ 99,152,000	$ 99,152,000	$ 4,798,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 141,850,921.73	$ 141,266,000	$ 158,771,000	$ 162,532,000	$ 162,532,000	$ 3,761,000
CAFETERIA BENEFIT PLANS	25,551,584.96	26,941,000	27,863,000	29,040,000	29,040,000	1,177,000
COUNTY EMPLOYEE RETIREMENT	13,252,621.76	25,081,000	25,590,000	28,019,000	28,019,000	2,429,000
DENTAL INSURANCE	636,177.18	638,000	646,000	651,000	651,000	5,000
DEPENDENT CARE SPENDING ACCOUNTS	123,688.27	119,000	128,000	129,000	129,000	1,000
DISABILITY BENEFITS	2,776,519.57	2,067,000	2,349,000	2,344,000	2,344,000	(5,000)
FICA (OASDI)	1,690,956.37	1,701,000	1,699,000	1,712,000	1,712,000	13,000
HEALTH INSURANCE	3,187,227.52	3,667,000	3,509,000	3,847,000	3,847,000	338,000
LIFE INSURANCE	402,176.74	144,000	137,000	138,000	138,000	1,000
OTHER EMPLOYEE BENEFITS	9,255.00	1,000	6,000	26,000	26,000	20,000
RETIREE HEALTH INSURANCE	18,605,597.00	9,300,000	9,424,000	10,273,000	10,273,000	849,000
SAVINGS PLAN	1,892,765.08	1,978,000	2,658,000	2,676,000	2,676,000	18,000
THRIFT PLAN (HORIZONS)	3,559,936.26	3,544,000	5,759,000	5,772,000	5,772,000	13,000
UNEMPLOYMENT INSURANCE	55,740.00	64,000	132,000	134,000	134,000	2,000
WORKERS' COMPENSATION	5,139,773.52	5,124,000	5,827,000	5,817,000	5,817,000	(10,000)
TOTAL S & E B	218,734,940.96	221,635,000	244,498,000	253,110,000	253,110,000	8,612,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,385,063.81	2,026,000	2,415,000	2,472,000	2,472,000	57,000
AGRICULTURAL	216.69	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	267,320.81	117,000	140,000	156,000	156,000	16,000
COMMUNICATIONS	1,098,620.49	2,230,000	2,658,000	2,659,000	2,659,000	1,000
COMPUTING-MAINFRAME	19,060,390.18	6,019,000	7,174,000	7,225,000	7,225,000	51,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	4,805,348.77	19,361,000	23,078,000	24,851,000	24,851,000	1,773,000
COMPUTING-PERSONAL	18,123,845.58	2,778,000	1,166,000	1,120,000	1,120,000	(46,000)
FOOD	4,871.60	4,000	5,000	2,000	2,000	(3,000)
HOUSEHOLD EXPENSE	598,162.84	645,000	769,000	497,000	497,000	(272,000)
INFORMATION TECHNOLOGY SERVICES	7,189,536.21	12,967,000	15,456,000	12,214,000	12,214,000	(3,242,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	1,841,000	2,194,000	2,109,000	2,109,000	(85,000)
INSURANCE	85,352.43	73,000	87,000	43,000	43,000	(44,000)
MAINTENANCE - BUILDINGS & IMPRV	47,673,759.94	67,053,000	82,425,000	80,759,000	80,759,000	(1,666,000)

INTERNAL SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - EQUIPMENT	11,353,290.35	12,536,000	14,942,000	13,940,000	13,940,000	(1,002,000)
MEDICAL DENTAL & LAB SUPPLIES	69,017.40	64,000	5,000	5,000	5,000	0
MEMBERSHIPS	279,305.57	76,000	90,000	92,000	92,000	2,000
MISCELLANEOUS EXPENSE	381,725.80	303,000	361,000	283,000	283,000	(78,000)
OFFICE EXPENSE	1,433,856.36	790,000	942,000	908,000	908,000	(34,000)
PROFESSIONAL SERVICES	7,554,473.24	9,817,000	11,701,000	12,638,000	12,638,000	937,000
PUBLICATIONS & LEGAL NOTICE	12,576.88	13,000	16,000	14,000	14,000	(2,000)
RENTS & LEASES - BLDG & IMPRV	1,614,643.39	1,414,000	1,686,000	1,445,000	1,445,000	(241,000)
RENTS & LEASES - EQUIPMENT	1,121,168.93	489,000	583,000	557,000	557,000	(26,000)
SMALL TOOLS & MINOR EQUIPMENT	786,367.47	452,000	539,000	538,000	538,000	(1,000)
SPECIAL DEPARTMENTAL EXPENSE	888,793.60	376,000	90,000	104,000	104,000	14,000
TECHNICAL SERVICES	8,813,078.70	4,981,000	5,937,000	5,627,000	5,627,000	(310,000)
TELECOMMUNICATIONS	17,340,280.02	9,944,000	11,853,000	11,607,000	11,607,000	(246,000)
TRAINING	23,868.76	707,000	914,000	914,000	914,000	0
TRANSPORTATION AND TRAVEL	5,068,426.22	4,057,000	4,836,000	5,320,000	5,320,000	484,000
UTILITIES	5,556,744.49	3,075,000	3,665,000	4,043,000	4,043,000	378,000
TOTAL S & S	163,590,106.53	164,208,000	195,727,000	192,142,000	192,142,000	(3,585,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	259,332.65	237,000	1,630,000	1,983,000	1,983,000	353,000
RET-OTHER LONG TERM DEBT	8,789,574.04	10,098,000	11,309,000	11,636,000	11,636,000	327,000
TAXES & ASSESSMENTS	17,862.56	33,000	41,000	19,000	19,000	(22,000)
TOTAL OTH CHARGES	9,066,769.25	10,368,000	12,980,000	13,638,000	13,638,000	658,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	0.00	0	0	600,000	600,000	600,000
COMPUTERS, MIDRANGE/DEPARTMENTAL	987,638.31	1,163,000	950,000	3,963,000	3,963,000	3,013,000
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	0.00	0	255,000	0	0	(255,000)
MACHINERY EQUIPMENT	28,889.14	109,000	100,000	0	0	(100,000)
TELECOMMUNICATIONS EQUIPMENT	709,375.24	1,602,000	1,333,000	426,000	426,000	(907,000)
VEHICLES & TRANSPORTATION EQUIPMENT	56,648.39	14,000	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	1,782,551.08	2,888,000	2,638,000	4,989,000	4,989,000	2,351,000
TOTAL CAPITAL ASSETS	1,782,551.08	2,888,000	2,638,000	4,989,000	4,989,000	2,351,000
GROSS TOTAL	$ 393,174,367.82	$ 399,099,000	$ 455,843,000	$ 463,879,000	$ 463,879,000	$ 8,036,000
INTRAFUND TRANSFERS	(299,639,058.87)	(292,992,000)	(338,024,000)	(347,080,000)	(347,080,000)	(9,056,000)
NET TOTAL	$ 93,535,308.95	$ 106,107,000	$ 117,819,000	$ 116,799,000	$ 116,799,000	$ (1,020,000)
NET COUNTY COST	$ 15,098,163.92	$ 23,468,000	$ 23,465,000	$ 17,647,000	$ 17,647,000	$ (5,818,000)
BUDGETED POSITIONS	2,135.0	2,142.0	2,142.0	2,155.0	2,155.0	13.0

Departmental Program Summary

1. Acquisition Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,575,000	8,092,000	7,073,000	1,410,000	153.3
Less Administration	*1,201,000*	*641,000*	*560,000*	--	*16.9*
Net Program Costs	15,374,000	7,451,000	6,513,000	1,410,000	136.4

Authority: Mandated program, California Government Code Section 25500, et. seq. and County Code Section 2.81.030.

Centralized purchasing services as mandated by County Charter to assure that the acquisition process is fair and competitive, and provides the best value in goods and services to County departments. This program also provides advisory support and training for Board-mandated programs for County contracts.

2. Building Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	130,669,000	83,112,000	37,995,000	9,562,000	544.7
Less Administration	*9,469,000*	*6,498,000*	*2,971,000*	--	*60.2*
Net Program Costs	121,200,000	76,614,000	35,024,000	9,562,000	484.5

Authority: Non-mandated, discretionary program.

Provides facility related support services to County departments, including building maintenance, custodial services, grounds maintenance, and craft services.

3. Communication Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	121,279,000	89,924,000	30,372,000	983,000	513.6
Less Administration	*8,789,000*	*6,570,000*	*2,219,000*	--	*56.7*
Net Program Costs	112,490,000	83,354,000	28,153,000	983,000	456.9

Authority: Non-mandated, discretionary program.

Provides network and communication systems such as wide area network, building infrastructure, and radio systems.

4. Data Center Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	94,520,000	82,453,000	9,551,000	2,516,000	364.1
Less Administration	*6,850,000*	*6,139,000*	*711,000*	--	*40.2*
Net Program Costs	87,670,000	76,314,000	8,840,000	2,516,000	323.9

Authority: Non-mandated, discretionary program.

Provides computing and data security services for mainframe, midrange, and web-based computer and internet systems.

5. Support Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	20,703,000	15,951,000	2,838,000	1,914,000	98.9
Less Administration	*1,500,000*	*1,275,000*	*225,000*	--	*10.9*
Net Program Costs	19,203,000	14,676,000	2,613,000	1,914,000	88.0

Authority: Non-mandated, discretionary program.

Provides mail, fleet maintenance, and printing/reprographic services.

6. Programming Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	56,007,000	44,684,000	11,323,000	--	308.5
Less Administration	*4,059,000*	*3,238,000*	*821,000*	--	*34.1*
Net Program Costs	51,948,000	41,446,000	10,502,000	--	274.4

Authority: Non-mandated, discretionary program.

Provides application development, maintenance and enhancements for existing systems, and web infrastructure support.

7. Environmental and Energy Sustainability Programs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	22,864,000	22,864,000	--	--	171.9
Less Administration	*1,657,000*	*1,657,000*	--	--	*19.0*
Net Program Costs	21,207,000	21,207,000	--	--	152.9

Authority: Non-mandated, discretionary program.

Provides oversight of the County's environmental and energy sustainability programs and provides support services to the County's power plant facilities.

8. Net County Cost

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,262,000	--	--	1,262,000	--
Less Administration	--	--	--	--	--
Net Program Costs	1,262,000	--	--	1,262,000	--

Authority: Non-mandated, discretionary program.

Capital lease rent charges from the CEO.

9. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	33,525,000	26,018,000	7,507,000	--	238.0
Less Administration	--	--	--	--	--
Net Program Costs	33,525,000	26,018,000	7,507,000	--	238.0

Authority: Non-mandated, discretionary program.

Provides administrative support for ISD and includes the following functions: executive office; finance and budget; human resources; purchasing (warehouse, procurement, and asset management); departmental information systems management; facility management; and strategic planning.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	463,879,000	347,080,000	99,152,000	17,647,000	2,155.0

Internal Services - Customer Direct Services and Supplies Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,050.00	$ 12,000	$ 12,000	$ 2,000	$ 2,000	$ (10,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 18,224,490.42	$ 18,765,000	$ 21,935,000	$ 18,444,000	$ 18,444,000	$ (3,491,000)
S & S EXPENDITURE DISTRIBUTION	(18,223,441.04)	(18,753,000)	(21,923,000)	(18,442,000)	(18,442,000)	3,481,000
TOTAL S & S	1,049.38	12,000	12,000	2,000	2,000	(10,000)
GROSS TOTAL	$ 1,049.38	$ 12,000	$ 12,000	$ 2,000	$ 2,000	$ (10,000)
NET TOTAL	$ 1,049.38	$ 12,000	$ 12,000	$ 2,000	$ 2,000	$ (10,000)
NET COUNTY COST	$ (0.62)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

2014-15 Budget Message

The Customer Direct Services and Supplies is a "pass through" budget to account for various services and supplies that ISD purchases directly from outside vendors on behalf of customer departments.

The 2014-15 Recommended Budget reflects a decrease of $3.5 million in anticipated requirements from customer departments.

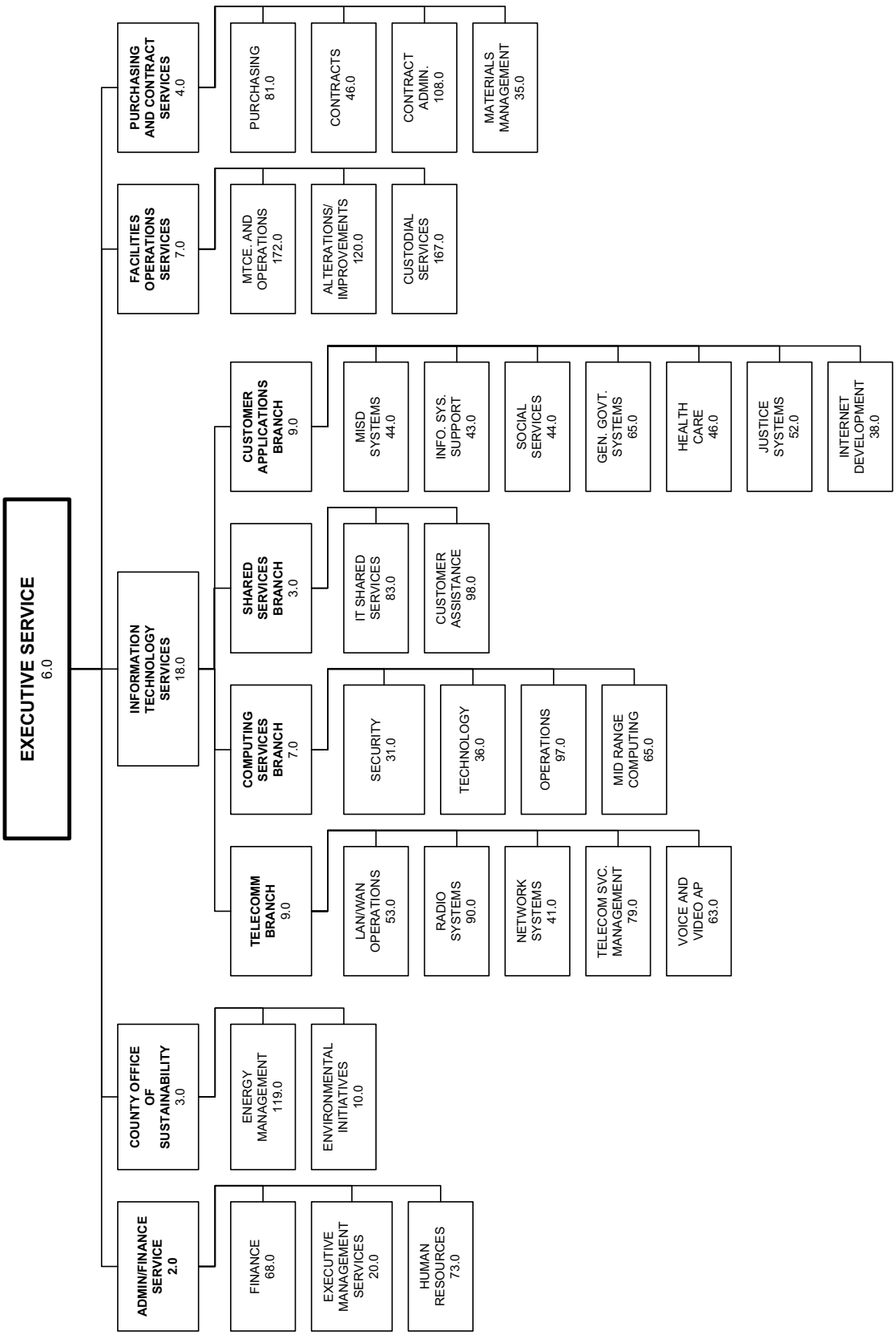
Changes From 2013-14 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**21,935,000**	**21,923,000**	**12,000**	**0**	**0.0**
Other Changes					
1. IT Contract Services: Reflects a decrease in IT contractor services that ISD purchases on behalf of other County departments.	(3,491,000)	(3,481,000)	(10,000)	--	--
Total Changes	**(3,491,000)**	**(3,481,000)**	**(10,000)**	**0**	**0.0**
2014-15 Recommended Budget	**18,444,000**	**18,442,000**	**2,000**	**0**	**0.0**

INTERNAL SERVICES - CUSTOMER DIRECT SERVICES AND SUPPLIES BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 1,050.00	$ 12,000	$ 12,000	$ 2,000	$ 2,000	$ (10,000)
TOTAL REVENUE	$ 1,050.00	$ 12,000	$ 12,000	$ 2,000	$ 2,000	$ (10,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 932,884.68	$ 775,000	$ 0	$ 800,000	$ 800,000	$ 800,000
COMPUTING-MAINFRAME	10,711,406.84	10,219,000	0	11,090,000	11,090,000	11,090,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	381,221.00	0	0	0	0	0
COMPUTING-PERSONAL	188,112.04	2,147,000	326,000	304,000	304,000	(22,000)
INFORMATION TECHNOLOGY SERVICES	5,839,704.23	5,452,000	21,609,000	6,046,000	6,046,000	(15,563,000)
TECHNICAL SERVICES	171,161.63	172,000	0	204,000	204,000	204,000
S & S EXPENDITURE DISTRIBUTION	(18,223,441.04)	(18,753,000)	(21,923,000)	(18,442,000)	(18,442,000)	3,481,000
TOTAL S & S	1,049.38	12,000	12,000	2,000	2,000	(10,000)
GROSS TOTAL	$ 1,049.38	$ 12,000	$ 12,000	$ 2,000	$ 2,000	$ (10,000)
NET TOTAL	$ 1,049.38	$ 12,000	$ 12,000	$ 2,000	$ 2,000	$ (10,000)
NET COUNTY COST	$ (0.62)	$ 0	$ 0	$ 0	$ 0	$ 0

INTERNAL SERVICES DEPARTMENT
Jim Jones, Director
FY 2014-15 Recommended Budget Positions = 2,155.0



Judgments and Damages/Insurance

Judgments and Damages/Insurance Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,870,510.82	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 120,586,341.42	$ 130,842,000	$ 136,598,000	$ 146,980,000	$ 146,980,000	$ 10,382,000
S & S EXPENDITURE DISTRIBUTION	(115,979,681.78)	(124,978,000)	(130,379,000)	(141,116,000)	(141,116,000)	(10,737,000)
TOTAL S & S	4,606,659.64	5,864,000	6,219,000	5,864,000	5,864,000	(355,000)
OTHER CHARGES	97,746,847.59	98,536,000	99,733,000	116,975,000	116,975,000	17,242,000
OC EXPENDITURE DISTRIBUTION	(85,393,527.34)	(85,490,000)	(86,687,000)	(103,145,000)	(103,145,000)	(16,458,000)
TOTAL OTH CHARGES	12,353,320.25	13,046,000	13,046,000	13,830,000	13,830,000	784,000
GROSS TOTAL	$ 16,959,979.89	$ 18,910,000	$ 19,265,000	$ 19,694,000	$ 19,694,000	$ 429,000
NET COUNTY COST	$ 14,089,469.07	$ 18,910,000	$ 19,265,000	$ 19,694,000	$ 19,694,000	$ 429,000

Mission Statement

The Judgments and Damages/Insurance budget provides funding for payment of judgments and settlements of uninsured claims against the County, as well as attorney fees and other litigation costs. In addition, this budget reflects funding for service contracts and the purchase of insurance policies, when such policies are available at a reasonable cost or are required by law or agreement.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects funding for anticipated judgments and/or settlements, attorney fees and litigation costs, service contracts, and various commercial insurance policies. The budget also includes a central appropriation to fund large, unanticipated losses and losses of a countywide nature.

Judgments and Damages Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 4,934.01	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 73,658,994.65	$ 80,270,000	$ 80,270,000	$ 89,180,000	$ 89,180,000	$ 8,910,000
S & S EXPENDITURE DISTRIBUTION	(70,624,605.92)	(74,406,000)	(74,406,000)	(83,316,000)	(83,316,000)	(8,910,000)
TOTAL S & S	3,034,388.73	5,864,000	5,864,000	5,864,000	5,864,000	0
OTHER CHARGES	79,640,846.69	51,510,000	54,044,000	69,393,000	69,393,000	15,349,000
OC EXPENDITURE DISTRIBUTION	(68,078,245.55)	(38,464,000)	(40,998,000)	(55,563,000)	(55,563,000)	(14,565,000)
TOTAL OTH CHARGES	11,562,601.14	13,046,000	13,046,000	13,830,000	13,830,000	784,000
GROSS TOTAL	$ 14,596,989.87	$ 18,910,000	$ 18,910,000	$ 19,694,000	$ 19,694,000	$ 784,000
NET TOTAL	$ 14,596,989.87	$ 18,910,000	$ 18,910,000	$ 19,694,000	$ 19,694,000	$ 784,000
NET COUNTY COST	$ 14,592,055.86	$ 18,910,000	$ 18,910,000	$ 19,694,000	$ 19,694,000	$ 784,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Changes From 2013-14 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**134,314,000**	**115,404,000**	**0**	**18,910,000**	**0.0**
Other Changes					
1. **Legal Fees and Costs:** Reflects an increase in service levels provided and the redistribution of charges to other County departments.	8,910,000	8,910,000	--	--	--
2. **Judgments and Damages:** Reflects an increase in judgments and settlements, and the redistribution of charges to other County departments based on projected cases in the upcoming fiscal year.	14,565,000	14,565,000	--	--	--
3. **One-Time Funding:** Reflects the restoration of one-time funding associated with Utility User Tax Cy Pres funding.	784,000	--	--	784,000	--
Total Changes	**24,259,000**	**23,475,000**	**0**	**784,000**	**0.0**
2014-15 Recommended Budget	**158,573,000**	**138,879,000**	**0**	**19,694,000**	**0.0**

Insurance Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,865,576.81	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 46,927,346.77	$ 50,572,000	$ 56,328,000	$ 57,800,000	$ 57,800,000	$ 1,472,000
S & S EXPENDITURE DISTRIBUTION	(45,355,075.86)	(50,572,000)	(55,973,000)	(57,800,000)	(57,800,000)	(1,827,000)
TOTAL S & S	1,572,270.91	0	355,000	0	0	(355,000)
OTHER CHARGES	18,106,000.90	47,026,000	45,689,000	47,582,000	47,582,000	1,893,000
OC EXPENDITURE DISTRIBUTION	(17,315,281.79)	(47,026,000)	(45,689,000)	(47,582,000)	(47,582,000)	(1,893,000)
TOTAL OTH CHARGES	790,719.11	0	0	0	0	0
GROSS TOTAL	$ 2,362,990.02	$ 0	$ 355,000	$ 0	$ 0	$ (355,000)
NET TOTAL	$ 2,362,990.02	$ 0	$ 355,000	$ 0	$ 0	$ (355,000)
NET COUNTY COST	$ (502,586.79)	$ 0	$ 355,000	$ 0	$ 0	$ (355,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Changes From 2013-14 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**102,017,000**	**101,662,000**	**0**	**355,000**	**0.0**
Other Changes					
1. General Fund: Reflects increases in projected auto and general liability settlement costs for the Departments of Public Social Services, Probation and Internal Services.	4,050,000	4,050,000	--	--	--
2. Enterprise Fund: Reflects an increase in projected medical malpractice liability settlement costs for the Department of Health Services.	1,659,000	1,659,000	--	--	--
3. Special Funds: Reflects decreases in projected auto and general liability settlement costs for the Department of Public Works.	(886,000)	(886,000)	--	--	--
4. Other Funds: Reflects a decrease in projected general liability settlement costs for the Special Districts and Contract Cities Trust Funds.	(1,103,000)	(1,103,000)	--	--	--
5. One-Time Funding Adjustment: Reflects the deletion of one-time funding for Risk Management Branch operations, training, and loss control activities.	(355,000)	--	--	(355,000)	--
Total Changes	**3,365,000**	**3,720,000**	**0**	**(355,000)**	**0.0**
2014-15 Recommended Budget	**105,382,000**	**105,382,000**	**0**	**0**	**0.0**

LA Plaza de Cultura y Artes

LA Plaza de Cultura y Artes Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 1,276,000.00	$ 1,019,000	$ 1,019,000	$ 1,530,000	$ 1,530,000	$ 511,000
GROSS TOTAL	$ 1,276,000.00	$ 1,019,000	$ 1,019,000	$ 1,530,000	$ 1,530,000	$ 511,000
NET TOTAL	$ 1,276,000.00	$ 1,019,000	$ 1,019,000	$ 1,530,000	$ 1,530,000	$ 511,000
NET COUNTY COST	$ 1,276,000.00	$ 1,019,000	$ 1,019,000	$ 1,530,000	$ 1,530,000	$ 511,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The mission of LA Plaza de Cultura y Artes is to serve as the official cultural center of Los Angeles dedicated to educating the public about the seminal role of Mexicans and Mexican-Americans in the development of the region, and to provide diverse audiences with opportunities to experience the richness of Mexican-American culture.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects an increase in NCC of $0.5 million primarily attributed to an anticipated increase in facility operating costs and the Consumer Price Index (CPI) based cost-of-living (COLA) adjustment pursuant to the 2012 operating agreement. The Recommended Budget also reflects full-year funding and support for buildings and grounds maintenance, utilities, and other anticipated operational costs of LA Plaza de Cultura y Artes.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in Los Angeles County, LA Plaza de Cultura y Artes exists to serve the people of Los Angeles, particularly children and families, by educating them about Los Angeles history and Mexican-American culture.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**1,019,000**	**0**	**0**	**1,019,000**	**0.0**
Other Changes					
1. COLA Adjustment: Reflects a COLA increase based on the Board-approved operating agreement.	11,000	--	--	11,000	--
2. Operating Costs: Reflects an anticipated increase in County-funded operating contract costs.	500,000	--	--	500,000	--
Total Changes	**511,000**	**0**	**0**	**511,000**	**0.0**
2014-15 Recommended Budget	**1,530,000**	**0**	**0**	**1,530,000**	**0.0**

LA PLAZA DE CULTURA Y ARTES BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
INSURANCE	$ 17,000.00	$ 17,000	$ 17,000	$ 17,000	$ 17,000	$ 0
MAINTENANCE - BUILDINGS & IMPRV	538,000.00	457,000	457,000	968,000	968,000	511,000
TECHNICAL SERVICES	546,000.00	370,000	370,000	370,000	370,000	0
UTILITIES	175,000.00	175,000	175,000	175,000	175,000	0
TOTAL S & S	1,276,000.00	1,019,000	1,019,000	1,530,000	1,530,000	511,000
GROSS TOTAL	$ 1,276,000.00	$ 1,019,000	$ 1,019,000	$ 1,530,000	$ 1,530,000	$ 511,000
NET TOTAL	$ 1,276,000.00	$ 1,019,000	$ 1,019,000	$ 1,530,000	$ 1,530,000	$ 511,000
NET COUNTY COST	$ 1,276,000.00	$ 1,019,000	$ 1,019,000	$ 1,530,000	$ 1,530,000	$ 511,000

Los Angeles County Capital Asset Leasing

Los Angeles County Capital Asset Leasing Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 3,656,794.76	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 247,851.00	$ 550,000	$ 550,000	$ 400,000	$ 400,000	$ (150,000)
S & S EXPENDITURE DISTRIBUTION	0.00	(550,000)	(550,000)	(400,000)	(400,000)	150,000
TOTAL S & S	247,851.00	0	0	0	0	0
OTHER CHARGES	26,308,929.88	55,000,000	55,000,000	40,000,000	40,000,000	(15,000,000)
OC EXPENDITURE DISTRIBUTION	(22,939,210.65)	(55,000,000)	(55,000,000)	(40,000,000)	(40,000,000)	15,000,000
TOTAL OTH CHARGES	3,369,719.23	0	0	0	0	0
GROSS TOTAL	$ 3,617,570.23	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 3,617,570.23	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ (39,224.53)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Los Angeles County Capital Asset Leasing (LAC-CAL) Corporation was established as a non-profit corporation by the Board in 1983 to assist the County in the financing of its critical capital assets equipment needs. Equipment purchases are initially financed by LAC-CAL through the issuance of bond anticipation notes (BANs). Outstanding BANs are periodically redeemed through the issuance of intermediate-term tax-exempt bonds or certificates of participation, or through leases with third-party lessors. The term of each bond issue or lease reflects the useful life of the financed equipment. The Corporation's outstanding bonds or leases are redeemed through semi-annual payments from the County.

2014-15 Budget Message

The 2014-15 Recommended Budget provides for the collection of lease payments due on LAC-CAL equipment leases from County departments and the transfer of such payments to the LAC-CAL Corporation. Also reflected is the payment of insurance premiums for which expenditures will be distributed to affected departments.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**55,550,000**	**55,550,000**	**0**	**0**	**0.0**
Other Changes					
1. Services and Supplies: Reflects a decrease in appropriation and expenditure distribution due to a decrease in equipment purchases to be financed through the LAC-CAL program, resulting in lower insurance premiums.	(150,000)	(150,000)	--	--	--
2. Other Charges: Reflects a decrease in appropriation and expenditure distribution due to a decrease in equipment purchases to be financed through the LAC-CAL program.	(15,000,000)	(15,000,000)	--	--	--
Total Changes	**15,150,000**	**15,150,000**	**0**	**0**	**0.0**
2014-15 Recommended Budget	**40,400,000**	**40,400,000**	**0**	**0**	**0.0**

Los Angeles Regional Interoperable Communications Systems

Los Angeles Regional Interoperable Communications Systems Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 1,789,815.00	$ 400,000	$ 400,000	$ 0	$ 0	$ (400,000)
OTHER CHARGES	5,826,917.34	13,174,000	13,174,000	6,536,000	6,536,000	(6,638,000)
GROSS TOTAL	$ 7,616,732.34	$ 13,574,000	$ 13,574,000	$ 6,536,000	$ 6,536,000	$ (7,038,000)
NET TOTAL	$ 7,616,732.34	$ 13,574,000	$ 13,574,000	$ 6,536,000	$ 6,536,000	$ (7,038,000)
NET COUNTY COST	$ 7,616,732.34	$ 13,574,000	$ 13,574,000	$ 6,536,000	$ 6,536,000	$ (7,038,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The mission of the Los Angeles Regional Interoperable Communications System (LA-RICS) budget unit is to provide funding and support for County's efforts as part of the LA-RICS Joint Powers Authority (JPA), an independently operated governmental entity. The mission of the JPA is to construct, operate and maintain a shared, secured voice and data communications system that supports first responders and mission-critical personnel within the greater Los Angeles area.

2014-15 Budget Message

In the prior fiscal year, the JPA issued seperate and independent request for proposals (RFP) for the design and build of public safety-grade Land Mobile Radio (LMR) voice and Long-Term Evolution (LTE) data wireless networks. The JPA then selected, negotiated and awarded separate contracts to the prevailing vendor in both RFPs

Both the LMR and LTE networks are currently undergoing system design, with the JPA expediting all work associated with the LTE network in an effort to utilize federal grant funding resources that expire in August 2015. The LMR network features a more practical design schedule, due to flexibility of its funding sources. Each network is independent of the other and will be activated separately.

The JPA is also refining the details for the overall system's estimated one-time financing and on-going funding needs and is in the process of developing a comprehensive funding plan and formula to divide the system's costs equitably among its members. It is also exploring legislative options to extend the federal grants set to expire in 2015.

The 2014-15 Recommended Budget reflects continued funding for administrative operations of the JPA.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**13,574,000**	**0**	**0**	**13,574,000**	**0.0**
Other Changes					
1. **Deletion of One-Time Funding:** Reflects the deletion of one-time funding utilized in FY 2013-14.	(13,574,000)	--	--	(13,574,000)	--
2. **Addition of One-Time Funding:** Reflects the County's one-time contribution to the LA-RICS project.	6,536,000	--	--	6,536,000	--
Total Changes	**(7,038,000)**	**0**	**0**	**(7,038,000)**	**0.0**
2014-15 Recommended Budget	**6,536,000**	**0**	**0**	**6,536,000**	**0.0**

Medical Examiner - Coroner

Mark A. Fajardo, M.D., Chief Medical Examiner - Coroner

Medical Examiner - Coroner Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,098,676.92	$ 2,678,000	$ 2,678,000	$ 1,996,000	$ 1,996,000	$ (682,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 23,345,495.54	$ 24,812,000	$ 24,812,000	$ 27,171,000	$ 26,522,000	$ 1,710,000
SERVICES & SUPPLIES	7,473,822.70	10,840,000	10,840,000	7,795,000	6,524,000	(4,316,000)
OTHER CHARGES	418,995.54	612,000	612,000	550,000	550,000	(62,000)
CAPITAL ASSETS - EQUIPMENT	428,935.49	657,000	657,000	323,000	323,000	(334,000)
OTHER FINANCING USES	8,897.00	0	0	0	0	0
GROSS TOTAL	$ 31,676,146.27	$ 36,921,000	$ 36,921,000	$ 35,839,000	$ 33,919,000	$ (3,002,000)
INTRAFUND TRANSFERS	(186,499.00)	(110,000)	(110,000)	(113,000)	(113,000)	(3,000)
NET TOTAL	$ 31,489,647.27	$ 36,811,000	$ 36,811,000	$ 35,726,000	$ 33,806,000	$ (3,005,000)
NET COUNTY COST	$ 29,390,970.35	$ 34,133,000	$ 34,133,000	$ 33,730,000	$ 31,810,000	$ (2,323,000)
BUDGETED POSITIONS	216.0	217.0	217.0	223.0	222.0	5.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The Department of Medical Examiner-Coroner is mandated by law to inquire into and determine the circumstances, manner, and cause of all violent, sudden, or unusual deaths occurring within the County, including all homicides, suicides, accidental deaths, and natural deaths where the decedent has not seen a physician within 20 days prior to death.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a NCC decrease of $2.3 million primarily due to the deletion of one-time funding for a new electronic case file system (ECFS), the scanning of case files, forensic laboratories accreditation costs, and carryover funding from the prior fiscal year offset by Board-approved increases in salaries and employee benefits, a countywide cost allocation adjustment, funding for 5.0 critical new positions and one-time funding to continue the implementation of the ECFS.

The Board, on recommendation of the Chief Executive Office, appointed the current Chief Medical Examiner-Coroner on August 12, 2013, and subsequently approved an ordinance on September 3, 2013 renaming the Department from "Department of Coroner" to "Department of Medical Examiner-Coroner" and consolidated the management structure under a single department head.

The Medical Examiner-Coroner strives to provide compassionate, quality service to all of its customers, including the decedents' families; funeral directors; law enforcement; courts, the District Attorney, Public Defender and other justice agencies; foreign consulates; and the news media. The Department is proud to be a leader in death investigation and continues to be successful in maintaining the following accreditations: National Association of Medical Examiners, Institute of Medical Quality/California Medical Association, Accreditation Council for Graduate Medical Education, Peace Officers Standards and Training, and American Society of Crime Laboratory Directors/Laboratory Accreditation Board.

Critical/Strategic Planning Initiatives

In coordination with the Internal Services Department - Information Technology (IT) Support Services Division and departmental IT staff, as a multi-year goal, the Medical Examiner-Coroner will develop an appropriate archival system for radiography.

The Department will continue to work with the Chief Information Office and Internal Services Department to complete the next phases of the ECFS project, which will expand system functionality to include Specimen Tracking, Morgue Management, and Case Folder tracking thereby, increasing efficiency and reducing risk of loss or destruction of paper case files.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**36,921,000**	**110,000**	**2,678,000**	**34,133,000**	**217.0**
New/Expanded Programs					
1. ECFS Replacement: Reflects third-year funding for the ECFS project.	577,000	--	--	577,000	--
Critical Issues					
1. Critical Needs: Reflects the addition of the following positions to address critical needs: 1.0 Management Analyst, 1.0 Senior Criminalist, 1.0 Safety Officer I, 1.0 Intermediate Typist Clerk and 1.0 Coroner Investigator.	500,000	--	--	500,000	5.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	549,000	--	--	549,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	356,000	--	--	356,000	--
3. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected change in unemployment insurance cost based on historical experience.	181,000	--	--	181,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	122,000	--	-	122,000	--
5. Unavoidable Costs: Reflects a reduction in services and supplies to offset unavoidable cost and retiree health insurance increases.	(303,000)	--	--	(303,000)	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	1,000	--	--	1,000	--
7. One-Time Funding: Reflects the deletion of one-time funding for the ECFS, scanning of case files, forensic laboratories accreditation costs and carryover funding from the prior fiscal year.	(4,333,000)	--	--	(4,333,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
8. Grant Funding: Reflects the deletion of one-time grant funding and revenue.	(682,000)	--	(682,000)	--	--
9. Classification Adjustment: Reflects funding for a Board-Approved position reclassification.	27,000	--	--	27,000	--
10. Miscellaneous: Reflects an increase in capital assets fully offset by a decrease in other charges and an increase in intrafund transfers to address new ongoing funding obligations.	3,000	3,000	--	--	--
Total Changes	**(3,002,000)**	**3,000**	**(682,000)**	**(2,323,000)**	**5.0**
2014-15 Recommended Budget	**33,919,000**	**113,000**	**1,996,000**	**31,810,000**	**222.0**

Unmet Needs

The following are included for consideration as budget needs and details become available:

The Department plans to evaluate its current staffing needs and organizational structure that has been in place for several years. The Chief Medical Examiner-Coroner, with executive and physician managers, operations and administrative managers will determine the Department's operational and direct and indirect support needs. These needs will be presented to CEO Budget and Classification and Compensation divisions to ensure that appropriate staffing models and levels are allocated in a manner that more optimally aligns positions with duties, range and scope, level of responsibility and autonomy, and meets requirements set by law or policy.

Broader expansion of the Antelope Valley Regional Office operation to occupy approximately 7,500 square feet of available space at High Desert Hospital. This expansion would provide much needed additional decedent storage, augment autopsy capabilities and would function as a remote Emergency Operations Center in the North County. Occupancy in this area is expected to significantly increase over the next decade. This proposed expansion would improve current operations, and would become critical in a natural or man-made disaster situation. The expansion would require additional funding to add 1.0 Coroner Investigator, 1.0 Forensic Pathologist, 1.0 Forensic Technician, 1.0 Forensic Attendant and 1.0 Senior Typist Clerk positions; as well as cover moving and build-out and associated services and supplies costs related to the additional positions.

MEDICAL EXAMINER - CORONER BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 836,656.01	$ 1,262,000	$ 1,352,000	$ 1,352,000	$ 1,352,000	$ 0
COURT FEES & COSTS	254,432.71	177,000	302,000	302,000	302,000	0
FEDERAL - OTHER	230,120.35	682,000	682,000	0	0	(682,000)
MISCELLANEOUS	109,438.28	107,000	96,000	96,000	96,000	0
OTHER SALES	227,320.77	174,000	205,000	205,000	205,000	0
PERSONNEL SERVICES	83,935.00	80,000	24,000	24,000	24,000	0
RECORDING FEES	613.56	1,000	0	0	0	0
ROYALTIES	631.91	0	0	0	0	0
STATE - OTHER	11,928.33	17,000	17,000	17,000	17,000	0
TRANSFERS IN	343,600.00	178,000	0	0	0	0
TOTAL REVENUE	$ 2,098,676.92	$ 2,678,000	$ 2,678,000	$ 1,996,000	$ 1,996,000	$ (682,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 15,026,222.78	$ 16,536,000	$ 16,536,000	$ 17,240,000	$ 17,167,000	$ 631,000
CAFETERIA BENEFIT PLANS	2,771,461.32	3,009,000	2,866,000	3,437,000	3,228,000	362,000
COUNTY EMPLOYEE RETIREMENT	1,366,274.18	2,194,000	2,444,000	3,092,000	2,835,000	391,000
DENTAL INSURANCE	60,038.61	60,000	60,000	60,000	60,000	0
DEPENDENT CARE SPENDING ACCOUNTS	8,586.00	4,000	5,000	5,000	5,000	0
DISABILITY BENEFITS	156,274.35	86,000	90,000	104,000	104,000	14,000
FICA (OASDI)	209,249.85	222,000	206,000	212,000	211,000	5,000
HEALTH INSURANCE	303,318.50	315,000	284,000	384,000	284,000	0
LIFE INSURANCE	71,936.37	73,000	69,000	69,000	69,000	0
OTHER EMPLOYEE BENEFITS	6,300.00	8,000	13,000	13,000	13,000	0
RETIREE HEALTH INSURANCE	1,851,422.00	975,000	911,000	1,033,000	1,033,000	122,000
SAVINGS PLAN	158,281.08	153,000	185,000	195,000	188,000	3,000
THRIFT PLAN (HORIZONS)	472,164.96	322,000	311,000	328,000	326,000	15,000
UNEMPLOYMENT INSURANCE	3,641.00	10,000	7,000	5,000	5,000	(2,000)
WORKERS' COMPENSATION	880,324.54	845,000	825,000	994,000	994,000	169,000
TOTAL S & E B	23,345,495.54	24,812,000	24,812,000	27,171,000	26,522,000	1,710,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	536,959.09	518,000	452,000	520,000	520,000	68,000
CLOTHING & PERSONAL SUPPLIES	27,293.88	51,000	37,000	35,000	35,000	(2,000)
COMMUNICATIONS	56,583.50	61,000	57,000	57,000	57,000	0
COMPUTING-MAINFRAME	75,453.74	2,000	3,000	2,000	2,000	(1,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	141,488.00	172,000	569,000	206,000	206,000	(363,000)
COMPUTING-PERSONAL	55,569.61	267,000	262,000	140,000	140,000	(122,000)
CONTRACTED PROGRAM SERVICES	180,537.78	144,000	141,000	144,000	144,000	3,000
HOUSEHOLD EXPENSE	171,097.60	117,000	147,000	117,000	117,000	(30,000)
INFORMATION TECHNOLOGY SERVICES	340,366.00	3,005,000	3,230,000	1,443,000	1,443,000	(1,787,000)
INSURANCE	5,780.00	5,000	7,000	5,000	5,000	(2,000)
MAINTENANCE - BUILDINGS & IMPRV	2,338,372.59	1,083,000	1,170,000	866,000	866,000	(304,000)
MAINTENANCE - EQUIPMENT	188,513.11	200,000	896,000	204,000	204,000	(692,000)
MEDICAL DENTAL & LAB SUPPLIES	462,069.21	1,009,000	455,000	463,000	463,000	8,000
MISCELLANEOUS EXPENSE	91,934.70	155,000	156,000	105,000	105,000	(51,000)

MEDICAL EXAMINER - CORONER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	385,388.68	181,000	119,000	206,000	196,000	77,000
PROFESSIONAL SERVICES	794,892.44	1,664,000	1,028,000	890,000	587,000	(441,000)
RENTS & LEASES - BLDG & IMPRV	64,988.92	88,000	90,000	546,000	88,000	(2,000)
RENTS & LEASES - EQUIPMENT	54,887.03	39,000	48,000	39,000	39,000	(9,000)
SMALL TOOLS & MINOR EQUIPMENT	22,616.35	184,000	23,000	22,000	22,000	(1,000)
SPECIAL DEPARTMENTAL EXPENSE	66,855.19	73,000	73,000	73,000	73,000	0
TECHNICAL SERVICES	492,332.65	940,000	512,000	865,000	365,000	(147,000)
TELECOMMUNICATIONS	350,927.46	391,000	386,000	355,000	355,000	(31,000)
TRAINING	50,069.99	61,000	60,000	61,000	61,000	1,000
TRANSPORTATION AND TRAVEL	456,942.52	368,000	402,000	368,000	368,000	(34,000)
UTILITIES	61,902.66	62,000	517,000	63,000	63,000	(454,000)
TOTAL S & S	7,473,822.70	10,840,000	10,840,000	7,795,000	6,524,000	(4,316,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	13,000.00	155,000	57,000	57,000	57,000	0
RET-OTHER LONG TERM DEBT	405,993.08	457,000	555,000	493,000	493,000	(62,000)
TAXES & ASSESSMENTS	2.46	0	0	0	0	0
TOTAL OTH CHARGES	418,995.54	612,000	612,000	550,000	550,000	(62,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ELECTRONIC EQUIPMENT	0.00	257,000	257,000	257,000	257,000	0
MEDICAL - FIXED EQUIPMENT	0.00	400,000	400,000	0	0	(400,000)
NON-MEDICAL LAB/TESTING EQUIP	113,179.68	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	315,755.81	0	0	66,000	66,000	66,000
TOTAL CAPITAL ASSETS - EQUIPMENT	428,935.49	657,000	657,000	323,000	323,000	(334,000)
TOTAL CAPITAL ASSETS	428,935.49	657,000	657,000	323,000	323,000	(334,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	8,897.00	0	0	0	0	0
TOTAL OTH FIN USES	8,897.00	0	0	0	0	0
GROSS TOTAL	$ 31,676,146.27	$ 36,921,000	$ 36,921,000	$ 35,839,000	$ 33,919,000	$ (3,002,000)
INTRAFUND TRANSFERS	(186,499.00)	(110,000)	(110,000)	(113,000)	(113,000)	(3,000)
NET TOTAL	$ 31,489,647.27	$ 36,811,000	$ 36,811,000	$ 35,726,000	$ 33,806,000	$ (3,005,000)
NET COUNTY COST	$ 29,390,970.35	$ 34,133,000	$ 34,133,000	$ 33,730,000	$ 31,810,000	$ (2,323,000)
BUDGETED POSITIONS	216.0	217.0	217.0	223.0	222.0	5.0

Departmental Program Summary

1. Forensic Laboratory Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,595,000	--	189,000	3,406,000	20.0
Less Administration	--	--	--	--	--
Net Program Costs	3,595,000	--	189,000	3,406,000	20.0

Authority: Mandated program by State – Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 – 27540, 68096.1, and 68097, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Forensic Laboratory provides essential forensic services to the Department. The toxicology laboratory analyzes post-mortem biological specimens for the presence of drugs and other poisons. These analyses are used by the deputy medical examiners to help determine the cause and mode of death and are also used by decedent families, law enforcement, insurance companies, and the courts. Department criminalists are on call 24/7 to respond to crime scenes for the purpose of physical evidence identification, collection, documentation and preservation. Laboratories also provide gunshot residue testing for the Department as well as for law enforcement agencies throughout California. Laboratory services also include tissue processing for microscopic evaluation by departmental medical examiners. The Forensic Laboratory is also responsible for maintaining all physical evidence on Coroner cases in a manner that ensures its analytical integrity and the chain-of-custody documented from the time of collection to final disposition. The evidence control is based on departmental policies and procedures as well as guidelines set forth by ASCLD/LAB (American Society of Crime Laboratory Directors) whose accreditation the Department holds.

2. Forensic Medicine

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,384,000	--	151,000	9,233,000	27.0
Less Administration	--	--	--	--	--
Net Program Costs	9,384,000	--	151,000	9,233,000	27.0

Authority: Mandated program by State – Chapter 498-77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations; Unidentified Bodies, Human Remains (Government Code Sections 27460 to 27540, 68096.1, 68097; County Code Chapter 2.22 Sections 2.22.010 to 110).

The Forensic Medicine program is responsible for the professional medical investigation and determination of the cause and mode of each death handled by the Department. Board-certified forensic pathologists evaluate sudden unexpected natural deaths, and unnatural deaths such as deaths from firearms, sharp and blunt force trauma, etc. In addition, physicians are frequently called to court to testify on the cause of death and their medical findings and interpretations, particularly in homicide cases.

3. Forensic Medicine - Photo and Support Division - Autopsy Support Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,402,000	--	55,000	2,347,000	24.0
Less Administration	--	--	--	--	--
Net Program Costs	2,402,000	--	55,000	2,347,000	24.0

Authority: Mandated program by State – Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (Government Codes 27460 to 27540. Government Code Section 68096.1 and 68097, Health & Safety Code 7100 to 7114, and County Code Chapter 2.22, Section 2.22.010 to 110).

The Forensic Photo and Support Division is responsible for providing technical support services in the form of autopsy assistance, radiographs, photography and specialized graphics support to Deputy Medical Examiners, prior to, during and after post-mortem examinations. Additionally, they provide field capable photographers to document high-profile death scenes and major incidents.

4. Operations Bureau - Medical Death Investigations - At Scene and Hospital Deaths

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,967,000	15,000	325,000	7,627,000	71.0
Less Administration	--	--	--	--	--
Net Program Costs	7,967,000	15,000	325,000	7,627,000	71.0

Authority: Mandated program by State - Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statues of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 – 27540, 68096.1, and 68097, California Health and Safety Code 7100 - 7114, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Operations Bureau Investigations Division is responsible for providing 24/7 field investigator response to at-scene death investigations and conducts hospital death investigations throughout the County. Staff takes the initial and preliminary information regarding certain deaths that are reportable by State Law to be investigated by the Coroner. The medicolegal death investigation is performed by sworn staff that investigates the death, interviews witnesses, takes photographs and collects evidence for use in criminal and civil matters, identifies deceased persons, and notifies the legal next of kin.

5. Operations Bureau – Forensic Services Division – Decedent Transportation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,747,000	--	906,000	841,000	27.0
Less Administration	--	--	--	--	--
Net Program Costs	1,747,000	--	906,000	841,000	27.0

Authority: Mandated program by state – Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (Government Codes 27460 to 27540. Government Code Section 68096.1 and 68097. Health and Safety Code 7100 to 7114, and County Code Chapter 2.22, Section 2.22.010 to 110).

The Forensic Services Division is responsible for providing 24/7 decedent transportation from death scenes and hospitals to the Forensic Science Center for the entire County. It is also responsible for crypt management services such as the accurate marking of decedents with identification tags, the processing of each individual decedent's paperwork, and the proper storage of the decedent while maintained at the Forensic Science Center. Lastly, the Forensic Services Division is responsible for the release of the decedent from the facility to a private mortuary or the County morgue for final disposition.

6. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,824,000	98,000	370,000	8,356,000	53.0
Less Administration	--	--	--	--	--
Net Program Costs	8,824,000	98,000	370,000	8,356,000	53.0

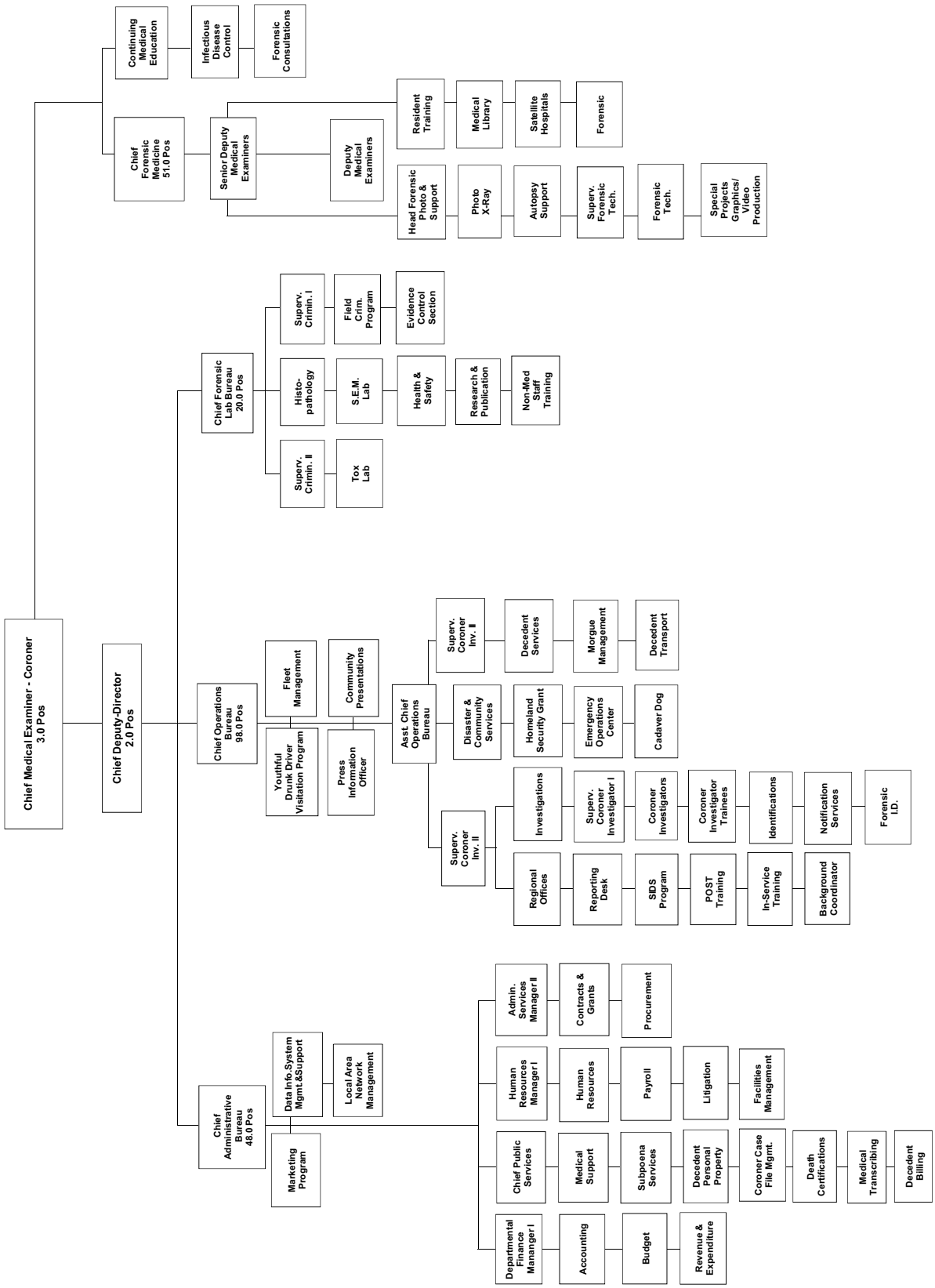
Authority: Mandated program by State - Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 – 27540, 68096.1, and 68097, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Executive and Administration Division provides overall direction and coordination of all programs. It directs the achievement of goals and objectives and maintains administrative support of the Department to include budget, fiscal, personnel, procurement, workers' compensation, IIPP, safety programs, payroll, return-to-work, litigation, information system, technical support, contracts and contract monitoring, volunteer and intern programs.

The Public Services Division provides and maintains decedent case files and processes document requests for reports for internal staff, outside agencies and the public. This Division also performs the following functions: processes and monitors billing for transportation services, processes all incoming Coroner case-related subpoenas, and releases decedent personal property.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Cost	33,919,000	113,000	1,996,000	31,810,000	222.0

Department of Medical Examiner-Coroner
Mark A. Fajardo, M.D., Chief Medical Examiner - Coroner
FY 2014-15 Recommended Budget Positions = 222.0



Mental Health

Marvin J. Southard, D.S.W., Director

Mental Health Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,519,419,727.69	$ 1,655,308,000	$ 1,835,365,000	$ 1,862,571,000	$ 1,887,281,000	$ 51,916,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 453,753,162.01	$ 464,505,000	$ 493,734,000	$ 577,280,000	$ 515,969,000	$ 22,235,000
SERVICES & SUPPLIES	1,191,396,583.43	1,323,823,000	1,427,716,000	1,448,020,000	1,458,502,000	30,786,000
OTHER CHARGES	50,938,334.51	55,426,000	60,586,000	63,861,000	63,861,000	3,275,000
CAPITAL ASSETS - EQUIPMENT	925,440.53	1,376,000	2,971,000	2,971,000	2,971,000	0
GROSS TOTAL	$1,697,013,520.48	$ 1,845,130,000	$ 1,985,007,000	$ 2,092,132,000	$ 2,041,303,000	$ 56,296,000
INTRAFUND TRANSFERS	(85,331,786.72)	(89,372,000)	(93,751,000)	(91,749,000)	(91,749,000)	2,002,000
NET TOTAL	$1,611,681,733.76	$ 1,755,758,000	$ 1,891,256,000	$ 2,000,383,000	$ 1,949,554,000	$ 58,298,000
NET COUNTY COST	$ 92,262,006.07	$ 100,450,000	$ 55,891,000	$ 137,812,000	$ 62,273,000	$ 6,382,000
BUDGETED POSITIONS	4,615.0	4,685.0	4,685.0	5,310.0	4,732.0	47.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Mission Statement

"Partnering with clients, families and communities to create hope, wellness and recovery" is the vision adopted by the Department of Mental Health (DMH), its stakeholders, and community partners in the County's public mental health system. DMH's current strategic plan is designed to achieve this vision and guide the system's mission "to enrich lives through partnerships designed to strengthen the community's capacity to support recovery and resiliency for all clients and their families." More specifically, DMH, through its directly operated and contracted agencies, aims to provide services and supports utilizing best practices that are client-centered, recovery-focused, well-integrated, clinically and culturally competent, and linguistically appropriate. These services are provided in the least restrictive manner possible and include a focus on prevention and early intervention. They are tailored to help individuals achieve their personal goals, increase their ability for independence, and develop skills to lead the most constructive and satisfying life possible.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects the Department's focus on the Affordable Care Act (ACA) implementation and its impact on the directly operated programs and contracted agencies in several key areas. Under the roll-out of the Medicaid expansion in the County, health plans will utilize the Department's access center as the countywide call center for urgent mental health referrals as well as consultation regarding specialty mental health services. To ensure a timely and thorough response to these calls, the Recommended Budget reflects 12.0 positions for the access center. In addition, due to the growing demand for mental health services for adults who are newly eligible for mental health benefits, the Recommended Budget includes 33.0 positions for the directly operated adult outpatient programs. This includes additional social workers who will assess and treat the new Medicaid expansion population and community workers who will aid in care coordination as part of the Department's emphasis on integrating treatment with primary care entities.

The Recommended Budget also reflects the addition of 2.0 positions to support the Nurse Family Partnership program, a collaborative effort with the Department of Public Health, to conduct outreach and support for pregnant women with mental illness. In addition, to ensure the Department engages in quality assurance for claiming by the Office of the Public Guardian, 1.0 additional position is included in the Recommended Budget. This budget continues to develop the Office of Empowerment and Advocacy by adding 4.0 positions supporting efforts to ensure meaningful involvement of

individuals in recovery in the design of mental health programs. Additionally, the budget reflects the addition of 6.0 positions, fully funded by a grant received from the Veteran's Administration, for the delivery of services to homeless veterans with mental illness.

DMH is preparing for the termination of the specific dedicated mental health services funded through the California Work Opportunity and Responsibilities to Kids (CalWORKs) Homeless Services Program as that program transitions to new models of service delivery. This will result in a decrease of $2.4 million and 10.0 positions, and curtailment of funding to contract agencies. In addition, there is a decrease of 1.0 grant-funded position for the Substance Abuse and Mental Health Services Administration Wellness Family Project to reflect the reduction in the annual grant allocation. The Department's budget also includes continued funding for the Psychiatric Emergency Services Decompression Plan, approved by the Board on June 25, 2012. Finally, the Recommended Budget reflects increased rates charged to DMH for inpatient beds at Institutions for Mental Disease (IMD) and State hospitals, due to unavoidable cost-of-living increases of 4.7 percent and 6 percent, respectively.

As in prior years, the Recommended Budget will allow the Department to continue collaborating with County departments, its stakeholders, and community partners to implement Mental Health Services Act (MHSA) programs, Board priorities, and other mandates that ensure the provision of highest quality and most cost-effective services to children, adolescents, adults, and older adults with serious mental illnesses or disorders. These include, but are not limited to, the following: 1) the ongoing delivery and assessment of services provided by MHSA funded programs to children, transition age youth, adults, and older adults to ensure they reflect the Department's commitment to a wellness and recovery-oriented system of care; 2) the continued collaboration with the Department of Children and Family Services (DCFS) on the implementation of the Katie A. Strategic Plan; 3) active participation in the restructuring of the General Relief (GR) program in association with the Department of Public Social Services (DPSS); 4) the implementation of the Collaborative Care Integration program with the Department of Health Services (DHS) to deliver Prevention and Early Intervention (PEI) mental health services at DHS facilities; 5) services to chronically homeless individuals with serious mental illness and co-occurring substance abuse disorders; and 6) the execution of the County action plan to address the needs of youth in probation halls and camps in conjunction with the Probation Department, as well as the Public Safety Realignment (AB109) program focused on the delivery of assessment and treatment services to inmates and parolees with mental health and/or co-occurring mental health and substance use disorders.

Critical/Strategic Planning Initiatives

The Department continues to identify and implement strategic approaches to ensure the provision of high quality and cost-effective care to individuals with serious mental illness disorders. In FY 2014-15 these will include:

- Continued implementation of the ACA, including the Medicaid expansion.
- Development of Health Neighborhoods as a strategy for effective coordination of mental health, health, and substance abuse services – as well as a mechanism for empowering communities to address health disparities.
- Delivery of integrated mental health-primary care services through a variety of structural arrangements (e.g., co-location of directly operated DMH staff in DHS facilities, alignment of contract adult and child providers with primary care providers) as well as use of technology such as eConsult and telepsychiatry.
- Continued implementation of the Psychiatric Emergency Service decompression plan in collaboration with DHS.
- Full implementation of the DMH Integrated Behavioral Health Information System including the electronic health record.
- Continued implementation of Public Safety Realignment mental health/co-occurring disorders services.
- Expansion of services to families of veterans returning from Iraq and Afghanistan that will reduce the stress commonly encountered during family reunification.
- Collaboration with other County departments such as DCFS (Katie A. Strategic Plan), Probation (Juvenile Justice), and DPSS (GR).
- Inclusion of stakeholders and community partners in efforts to transform the entire mental health system.
- Continuation of focus on outcomes and increasing services for underserved ethnic populations.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**1,985,007,000**	**93,751,000**	**1,835,365,000**	**55,891,000**	**4,685.0**
Collaborative Programs					
1. CalWORKs Homeless Services Program: Reflects the Reflect the deletion of 10.0 positions and associated services and supplies in directly operated and contracted services in accordance with a redesign of the Homeless Services Program, funded by intrafund transfers (IFT) from DPSS.	(2,400,000)	(2,400,000)	--	--	(10.0)
New/Expanded Programs					
1. MHSA: Reflects an adjustment to MHSA funding as well as additional one-time funding to fund 2.0 positions for the Nurse Family Partnership (NFP) program and 4.0 positions for Empowerment & Advocacy.	165,000	--	165,000	--	6.0
2. ACA: Reflects an increase in revenue for the following activities: 1) the addition of 12.0 positions for the ACCESS Center, 2) the addition of 33.0 positions for the Adult System of Care transition team, 3) the replacement of formerly received federal revenue under Healthy Way L.A. - Low Income Health Plan and MHSA PEI local match with increased federal Medicaid expansion revenue, and 4) the addition of federal Medicaid expansion revenue to continue and expand services to the Medicaid expansion population in accordance with estimated increases in the population eligible for services under the ACA.	35,553,000	--	35,553,000	--	45.0
3. Housing First Assertive Community Treatment: Reflects an adjustment to a current Department of Veterans Affairs grant to fund 6.0 positions for the delivery of services to homeless veterans with mental illness.	150,000	--	150,000	--	6.0
4. Ambulance Services: Reflects funding for additional ambulance services due to increased transports under the planned collaborative programs with law enforcement.	350,000	--	--	350,000	--
Critical Issues					
1. Public Guardian: Reflects an increase of 1.0 position to enhance review of claims offset by Targeted Case Management / Medi-Cal Administrative Activities revenue, increased costs for services rendered by other County departments, and a revenue realignment to align with anticipated receipts.	488,000	--	(307,000)	795,000	1.0
2. Inpatient Bed Cost Increases: Reflects total (cost-of-living) increases for IMD and State hospital beds of 4.7 percent and 6.0 percent, respectively.	6,321,000	--	--	6,321,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies, partially offset by decreased services and supplies and increased IFT and revenue.	5,431,000	345,000	4,702,000	384,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2. Position Alignments: Reflects the realignment of various positions to more accurately reflect assigned duties, responsibilities, and funding. Also reflects approved countywide reclassifications.	--	--	--	--	--
3. Retirement: Reflects an increase in primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	6,698,000	--	--	6,698,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	1,866,000	--	--	1,866,000	--
5. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to a decrease in claim trends. Reflects a projected change in unemployment insurance cost based on historical experience.	(170,000)	--	--	(170,000)	--
6. Operating Costs: Reflects various changes to billings to and from other County departments; a reduction in appropriation and revenue and 1.0 position for a grant-funded program; and an increase in appropriation for ambulance services. Also reflects various appropriation and revenue realignments based on the Department's experience and one-time adjustments, and a net increase in revenue related to one-time federal revenue to be received in 2014-15.	1,844,000	53,000	11,653,000	(9,862,000)	(1.0)
Total Changes	**56,296,000**	**(2,002,000)**	**51,916,000**	**6,382,000**	**47.0**
2014-15 Recommended Budget	**2,041,303,000**	**91,749,000**	**1,887,281,000**	**62,273,000**	**4,732.0**

Unmet Needs

The Department's unmet needs include: 1) funding for additional Jail Mental Health staff in order to enhance services delivered to incarcerated individuals with mental illness within the existing Los Angeles Sheriff's Department facilities, planned to be addressed in a future budget phase; 2) augmentation of funding for the Probate section of office of the Public Guardian including funding that would support the move of this program to space that can better accommodate the work of the program and funding needed for unavoidable cost increases to maintain probate services; 3) funding to address services for uninsured consumers, including homeless, dually diagnosed and the underserved ethnic populations; 4) positions for the Department's ACCESS Call Center to enhance the provision of timely services, crisis intervention, linkage/referrals, and language translation assistance, and to avoid dropped calls; and 5) program and central administrative infrastructure, including information technology (IT), to support the growth in mental health services' programs and revenue sources.

MENTAL HEALTH BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 3,270,438.96	$ 3,743,000	$ 5,108,000	$ 4,621,000	$ 4,621,000	$ (487,000)
ESTATE FEES	1,362,355.85	1,362,000	1,281,000	1,281,000	1,281,000	0
FEDERAL - OTHER	39,980,190.13	33,774,000	35,780,000	35,802,000	35,670,000	(110,000)
FEDERAL AID - MENTAL HEALTH	468,366,320.69	523,067,000	590,506,000	632,121,000	641,718,000	51,212,000
INTEREST	4,818.21	8,000	0	0	0	0
MENTAL HEALTH SERVICES	79,562.30	80,000	102,000	102,000	102,000	0
MISCELLANEOUS	4,753,525.13	1,161,000	1,799,000	1,359,000	1,359,000	(440,000)
OTHER GOVERNMENTAL AGENCIES	788,613.89	2,484,000	3,171,000	3,183,000	3,183,000	12,000
OTHER STATE AID - HEALTH	(4,087,842.71)	0	0	0	0	0
SALE OF CAPITAL ASSETS	1,113.28	2,000	10,000	10,000	10,000	0
STATE - 2011 REALIGNMENT REVENUE	649,730,966.51	689,405,000	701,503,000	705,300,000	702,415,000	912,000
STATE - OTHER	(16,691,913.98)	500,000	500,000	500,000	500,000	0
TRANSFERS IN	371,861,579.43	399,722,000	495,605,000	478,292,000	496,422,000	817,000
TOTAL REVENUE	$1,519,419,727.69	$ 1,655,308,000	$ 1,835,365,000	$ 1,862,571,000	$ 1,887,281,000	$ 51,916,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 303,962,774.43	$ 311,428,000	$ 334,733,000	$ 380,161,000	$ 339,948,000	$ 5,215,000
CAFETERIA BENEFIT PLANS	51,413,686.87	49,004,000	53,483,000	65,610,000	58,301,000	4,818,000
COUNTY EMPLOYEE RETIREMENT	28,685,911.70	53,036,000	54,966,000	70,004,000	62,594,000	7,628,000
DENTAL INSURANCE	1,254,855.89	1,178,000	1,416,000	1,656,000	1,483,000	67,000
DEPENDENT CARE SPENDING ACCOUNTS	465,956.64	403,000	400,000	465,000	417,000	17,000
DISABILITY BENEFITS	2,551,796.23	2,509,000	1,624,000	1,824,000	1,607,000	(17,000)
FICA (OASDI)	4,345,023.05	4,474,000	4,208,000	5,223,000	4,692,000	484,000
HEALTH INSURANCE	4,119,906.69	4,034,000	3,986,000	5,076,000	4,543,000	557,000
LIFE INSURANCE	485,223.72	531,000	241,000	455,000	435,000	194,000
OTHER EMPLOYEE BENEFITS	(598.85)	0	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	41,632,605.00	21,319,000	21,162,000	26,126,000	23,372,000	2,210,000
SAVINGS PLAN	1,630,980.32	1,744,000	2,156,000	2,418,000	2,267,000	111,000
THRIFT PLAN (HORIZONS)	7,050,422.21	8,078,000	8,250,000	10,213,000	9,209,000	959,000
UNEMPLOYMENT INSURANCE	75,345.00	74,000	177,000	197,000	185,000	8,000
WORKERS' COMPENSATION	6,079,273.11	6,693,000	6,926,000	7,846,000	6,910,000	(16,000)
TOTAL S & E B	453,753,162.01	464,505,000	493,734,000	577,280,000	515,969,000	22,235,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	22,420,566.52	16,800,000	10,761,000	10,781,000	10,781,000	20,000
CLOTHING & PERSONAL SUPPLIES	13,236.62	232,000	1,507,000	1,507,000	1,507,000	0
COMMUNICATIONS	714,236.94	458,000	529,000	529,000	529,000	0
COMPUTING-MAINFRAME	1,111,484.83	1,235,000	876,000	502,000	502,000	(374,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,852,163.05	3,676,000	2,668,000	3,577,000	3,577,000	909,000
COMPUTING-PERSONAL	983,501.64	1,871,000	4,680,000	5,505,000	4,409,000	(271,000)
CONTRACTED PROGRAM SERVICES	1,047,632,476.65	1,166,162,000	1,226,505,000	1,231,264,000	1,254,350,000	27,845,000
FOOD	290,298.64	303,000	369,000	446,000	446,000	77,000
GASB 51 COMMERICIAL SOFTWARE OVER $1 MILLION (GASB 51)	6,730,019.00	5,491,000	0	0	0	0
HOUSEHOLD EXPENSE	75,571.99	93,000	244,000	250,000	250,000	6,000

MENTAL HEALTH BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
INFORMATION TECHNOLOGY SERVICES	7,700,954.32	13,961,000	17,085,000	17,194,000	17,194,000	109,000
INFORMATION TECHNOLOGY-SECURITY	0.00	10,000	30,000	30,000	30,000	0
INSURANCE	0.00	82,000	82,000	82,000	82,000	0
MAINTENANCE - BUILDINGS & IMPRV	3,336,764.45	3,024,000	3,417,000	3,423,000	3,423,000	6,000
MAINTENANCE - EQUIPMENT	24,573.17	43,000	118,000	118,000	118,000	0
MEDICAL DENTAL & LAB SUPPLIES	25,267,455.35	28,059,000	44,780,000	43,324,000	43,324,000	(1,456,000)
MEMBERSHIPS	128,841.34	133,000	215,000	221,000	221,000	6,000
MISCELLANEOUS EXPENSE	25,012.42	26,000	237,000	71,000	71,000	(166,000)
OFFICE EXPENSE	2,777,851.00	2,590,000	3,285,000	3,676,000	3,323,000	38,000
PROFESSIONAL SERVICES	19,725,698.46	29,673,000	36,592,000	37,256,000	37,256,000	664,000
PUBLICATIONS & LEGAL NOTICE	37,348.00	38,000	222,000	222,000	222,000	0
RENTS & LEASES - BLDG & IMPRV	16,632,758.91	16,128,000	28,519,000	39,838,000	30,266,000	1,747,000
RENTS & LEASES - EQUIPMENT	983,761.16	910,000	1,546,000	1,546,000	1,546,000	0
SMALL TOOLS & MINOR EQUIPMENT	5,537.44	5,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	270,866.84	272,000	45,000	49,000	49,000	4,000
TECHNICAL SERVICES	14,396,546.95	16,054,000	16,832,000	18,096,000	18,096,000	1,264,000
TELECOMMUNICATIONS	6,053,033.53	6,749,000	9,709,000	10,379,000	9,630,000	(79,000)
TRAINING	5,732,285.49	5,809,000	12,237,000	13,181,000	12,619,000	382,000
TRANSPORTATION AND TRAVEL	2,693,364.14	1,983,000	2,409,000	2,600,000	2,451,000	42,000
UTILITIES	1,780,374.58	1,953,000	2,217,000	2,353,000	2,230,000	13,000
TOTAL S & S	1,191,396,583.43	1,323,823,000	1,427,716,000	1,448,020,000	1,458,502,000	30,786,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	315,881.78	1,291,000	1,861,000	1,861,000	1,861,000	0
RET-OTHER LONG TERM DEBT	1,053,630.98	1,053,000	1,166,000	1,552,000	1,552,000	386,000
SUPPORT & CARE OF PERSONS	49,567,801.03	53,081,000	57,556,000	60,446,000	60,446,000	2,890,000
TAXES & ASSESSMENTS	1,020.72	1,000	3,000	2,000	2,000	(1,000)
TOTAL OTH CHARGES	50,938,334.51	55,426,000	60,586,000	63,861,000	63,861,000	3,275,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	472,504.88	1,085,000	2,291,000	2,363,000	2,363,000	72,000
DATA HANDLING EQUIPMENT	13,884.42	0	15,000	15,000	15,000	0
ELECTRONIC EQUIPMENT	131,402.92	0	72,000	0	0	(72,000)
OFFICE FURNITURE,FIXTURES & EQ	29,567.51	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	278,080.80	291,000	593,000	593,000	593,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	925,440.53	1,376,000	2,971,000	2,971,000	2,971,000	0
TOTAL CAPITAL ASSETS	925,440.53	1,376,000	2,971,000	2,971,000	2,971,000	0
GROSS TOTAL	$1,697,013,520.48	$ 1,845,130,000	$ 1,985,007,000	$ 2,092,132,000	$ 2,041,303,000	$ 56,296,000
INTRAFUND TRANSFERS	(85,331,786.72)	(89,372,000)	(93,751,000)	(91,749,000)	(91,749,000)	2,002,000
NET TOTAL	$1,611,681,733.76	$ 1,755,758,000	$ 1,891,256,000	$ 2,000,383,000	$ 1,949,554,000	$ 58,298,000
NET COUNTY COST	$ 92,262,006.07	$ 100,450,000	$ 55,891,000	$ 137,812,000	$ 62,273,000	$ 6,382,000
BUDGETED POSITIONS	4,615.0	4,685.0	4,685.0	5,310.0	4,732.0	47.0

Departmental Program Summary

1. Outpatient Mental Health Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,642,613,000	90,761,000	1,528,196,000	23,656,000	3,531.0
Less Administration	--	--	--	--	--
Net Program Costs	1,642,613,000	90,761,000	1,528,196,000	23,656,000	3,531.0

Authority: Mandated program – Sections 1710.5, 4380, 5001, 5530, 5600, 5600.1, 5600.2, 5600.4, 5670, 5671, 5672, 5695, 5775, 6002.1, 6003.2 and 6004 of the California Welfare and Institutions (W&I) Code, Part 2, Division 5; and Section 522, 863.1 (a), 1101, and 1103 of California Code of Regulations, Title 9, Division 1.

DMH provides an array of outpatient mental health services to individuals with severe and persistent mental illness and to severely emotionally disturbed children, adolescents and their families. These services, provided through a network of County-operated and contracted licensed agencies, include case management, individual and group therapy, medication support, crisis intervention and psychological testing.

2. Psychiatric Hospitalization Services in 24-Hour Facilities

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	221,788,000	--	193,928,000	27,860,000	52.0
Less Administration	--	--	--	--	--
Net Program Costs	221,788,000	--	193,928,000	27,860,000	52.0

Authority: Mandated program – Sections 5150, 5250, 5270, 5353, 5358, 5600, 5775 of the California W&I Code, Part 2.5, Division 5.

DMH provides inpatient services to clients that need 24-hour care for grave mental health disabilities. These services are provided through a network of County-operated and contracted licensed hospitals, IMD programs and the Forensic Jail Inpatient program.

3. Public Guardian

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	20,596,000	71,000	16,917,000	3,608,000	171.0
Less Administration	--	--	--	--	--
Net Program Costs	20,596,000	71,000	16,917,000	3,608,000	171.0

Authority: Mandated program - Sections 5350, 5350.1, 5352.5, and 5354.5 of the W&I Code. Sections 27430, and 27432 of the California Government Code.

The Public Guardian investigates the need and acts as the public conservator for individuals mandated by the Courts to be gravely disabled due to a mental disorder; provides services to aid in the well-being for persons who cannot care for themselves properly for their food, clothing, shelter or health needs; and/or unable to manage their finances or resist undue influence or fraud due to mental illness or disorder.

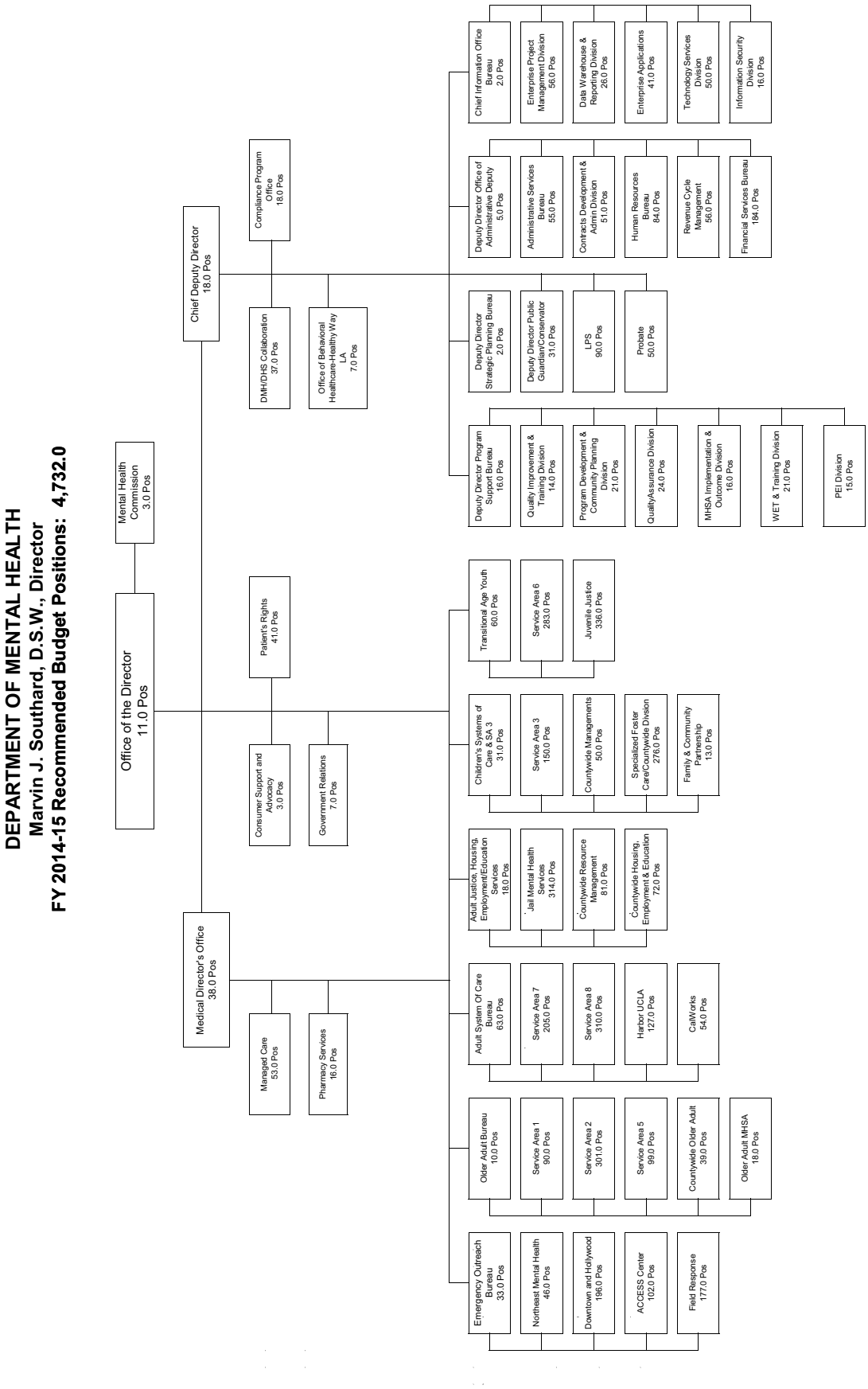
4. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	156,306,000	917,000	148,240,000	7,149,000	978.0
Less Administration	--	--	--	--	--
Net Program Costs	156,306,000	917,000	148,240,000	7,149,000	978.0

Authority: Mandated program – Sections 17001 and 5600.2 of the California W&I Code.

Provides executive and administrative support required for the ongoing operational functions of the Department, which includes the executive office, human resources, fiscal services, IT and the management of a complex system of contracts.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	2,041,303,000	91,749,000	1,887,281,000	62,273,000	4,732.0


DEPARTMENT OF MENTAL HEALTH
Marvin J. Southard, D.S.W., Director
FY 2014-15 Recommended Budget Positions: 4,732.0
Mental Health Commission 3.0 Pos
Office of the Director 11.0 Pos
Chief Deputy Director 18.0 Pos
Compliance Program Office 18.0 Pos
DMH/DHS Collaboration 37.0 Pos
Office of Behavioral Healthcare-Healthy Way LA 7.0 Pos
Chief Information Office Bureau 2.0 Pos
Enterprise Project Management Division 56.0 Pos
Data Warehouse & Reporting Division 26.0 Pos
Enterprise Applications 41.0 Pos
Technology Services Division 50.0 Pos
Information Security Division 16.0 Pos
Deputy Director Office of Administrative Deputy 5.0 Pos
Administrative Services Bureau 55.0 Pos
Contracts Development & Admin Division 51.0 Pos
Human Resources Bureau 84.0 Pos
Revenue Cycle Management 56.0 Pos
Financial Services Bureau 184.0 Pos
Deputy Director Strategic Planning Bureau 2.0 Pos
Deputy Director Public Guardian/Conservator 31.0 Pos
LPS 90.0 Pos
Probate 50.0 Pos
Deputy Director Program Support Bureau 16.0 Pos
Quality Improvement & Training Division 14.0 Pos
Program Development & Community Planning Division 21.0 Pos
QualityAssurance Division 24.0 Pos
MHSA Implementation & Outcome Division 16.0 Pos
WET & Training Division 210 Pos
PEI Division 15.0 Pos
Patient's Rights 41.0 Pos
Consumer Support and Advocacy 3.0 Pos
Government Relations 7.0 Pos
Medical Director's Office 38.0 Pos
Managed Care 53.0 Pos
Pharmacy Services 16.0 Pos
Transitional Age Youth 60.0 Pos
Service Area 6 283.0 Pos
Juvenile Justice 336.0 Pos
Children's Systems of Care & SA 3 31.0 Pos
Service Area 3 150.0 Pos
Countywide Managements 50.0 Pos
Specialized Foster Care/Countywide Division 276.0 Pos
Family & Community Partnership 13.0 Pos
Adult Justice, Housing, Employment/Education Services 18.0 Pos
Jail Mental Health Services 314.0 Pos
Countywide Resource Management 81.0 Pos
Countywide Housing, Employment & Education 72.0 Pos
Adult System Of Care Bureau 63.0 Pos
Service Area 7 205.0 Pos
Service Area 8 310.0 Pos
Harbor UCLA 127.0 Pos
CalWorks 54.0 Pos
Older Adult Bureau 10.0 Pos
Service Area 1 90.0 Pos
Service Area 2 307.0 Pos
Service Area 5 99.0 Pos
Countywide Older Adult 39.0 Pos
Older Adult MHSA 18.0 Pos
Emergency Outreach Bureau 33.0 Pos
Northeast Mental Health 46.0 Pos
Downtown and Hollywood 198.0 Pos
ACCESS Center 102.0 Pos
Field Response 177.0 Pos

Military and Veterans Affairs

Ruth A. Wong, Director

Military and Veterans Affairs Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 346,829.53	$ 543,000	$ 615,000	$ 543,000	$ 543,000	$ (72,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 2,225,181.69	$ 2,605,000	$ 2,747,000	$ 3,055,000	$ 2,910,000	$ 163,000
SERVICES & SUPPLIES	362,105.56	1,607,000	1,607,000	1,460,000	1,460,000	(147,000)
OTHER CHARGES	31,184.62	66,000	36,000	36,000	36,000	0
GROSS TOTAL	$ 2,618,471.87	$ 4,278,000	$ 4,390,000	$ 4,551,000	$ 4,406,000	$ 16,000
INTRAFUND TRANSFERS	(374,528.00)	(383,000)	(383,000)	(383,000)	(383,000)	0
NET TOTAL	$ 2,243,943.87	$ 3,895,000	$ 4,007,000	$ 4,168,000	$ 4,023,000	$ 16,000
NET COUNTY COST	$ 1,897,114.34	$ 3,352,000	$ 3,392,000	$ 3,625,000	$ 3,480,000	$ 88,000
BUDGETED POSITIONS	25.0	31.0	31.0	35.0	33.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	VETERANS' SERVICES

Mission Statement

The Department values the dedication and sacrifice of the military, veterans, and their families by promoting awareness of their contributions through programs that advance veterans' services and benefits. The Department also advocates on behalf of veterans for legislation and changes in laws that enrich their quality of life.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects an $88,000 NCC increase primarily due to funding for 2.0 positions for the Veterans Welfare Referral and Claims Benefits program, storage space and Board-approved increases in salaries and employee benefits, partially offset by the deletion of one-time carryover funding to offset costs associated with the reopening of the newly renovated Bob Hope Patriotic Hall.

Critical/Strategic Planning Initiatives

The Department continues to focus on increasing veterans' service levels by collaborating with County departments, developing and training staff, and partnering with military and veterans' service organizations. The Department will optimize operational effectiveness and integrate service delivery by:

- Strengthening and enhancing its capacity to sustain essential veterans' service through effective training, agency collaboration and leadership by:
  - Ensuring that all veteran service representatives are state accredited through the California State Department of Veterans Affairs (DVA), Training Responsibility Involvement Preparation of Claims (TRIP) through the DVA, and nationally accredited through the National Association of County Veteran Service Officers.
  - Establishing partnerships with County departments and veteran organizations and agencies such as: 1) partnering with the Department of Public Social Services to identify veterans receiving General Relief and pursue compensation claims with the DVA; 2) coordinating with the Department of Mental Health to provide mental health services to veterans and families; 3) continuing efforts with the Sheriff's Department to provide services to veteran inmates in County jails; 4) working with the Departments of Human Resources and Beaches and Harbors to explore job opportunities for veterans; 5) initiating a veteran's resource center at Patriotic Hall with the Public Library; 6) building a one-stop veterans shop at Patriotic Hall in partnership with veterans organizations and agencies; and 7) developing and implementing a communications plan connecting veterans to services and benefits.

- Maximizing opportunities to measurably improve veteran's outcomes and leverage resources by:
  - Delivering veteran services through innovative methods and continuous integration by establishing Memorandums of Understanding with County departments and veteran organizations.
  - Increasing outreach and promotional efforts to enhance the number of veterans receiving services using outcome measures.
  - Providing learning opportunities in partnership with academic institutions and County agencies.
  - Recognizing department/staff through applications for County, State and National awards programs.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**4,390,000**	**383,000**	**615,000**	**3,392,000**	**31.0**
New/Expanded Programs					
1. Veterans Welfare Program: Reflects the addition of 2.0 Veterans Claims Assistant I positions to provide veterans service support.	132,000	--	--	132,000	2.0
Curtailments					
1. Bob Hope Patriotic Hall: Reflects a decrease in revenue due to non-collection of facility rental fees.	(72,000)	--	(72,000)	--	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	103,000	--	--	103,000	--
2. One-Time Funding: Reflects the deletion of one-time carryover funding associated with the re-opening of the newly renovate Bob Hope Patriotic Hall.	(157,000)	--	--	(157,000)	--
3. Services and Supplies: Reflects funding for storage space at the Hall of Administration.	10,000	--	--	10,000	--
Total Changes	**16,000**	**0**	**(72,000)**	**88,000**	**2.0**
2014-15 Recommended Budget	**4,406,000**	**383,000**	**543,000**	**3,480,000**	**33.0**

Unmet Needs

The Department is requesting the following positions: 1.0 Application Developer, 2.0 Veterans Claims Assistant I, 1.0 Administrative Assistant I, and 1.0 Career Development Intern.

With more than 2.0 million veterans living in California, a quarter of these veterans live in Los Angeles. Thus, it is also home to one of the largest populations of homeless veterans in the nation. Predictably, with the increasing number of returning Afghanistan veterans and their families to the Los Angeles area, the growing number and complexity of veterans' claims, and the stand-up of a service center at Bob Hope Patriotic Hall, there is a need to increase the Department's staffing levels. Today's limited funding will not support the continuing increase in the needs of the veterans population. This will be the Department's biggest challenge in the coming years.

MILITARY AND VETERANS AFFAIRS BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 36,000.00	$ 0	$ 72,000	$ 0	$ 0	$ (72,000)
MISCELLANEOUS	5,185.57	1,000	1,000	1,000	1,000	0
STATE - OTHER	68,874.96	387,000	387,000	387,000	387,000	0
STATE AID - DISASTER	30,736.00	0	0	0	0	0
STATE AID - VETERAN AFFAIRS	206,033.00	155,000	155,000	155,000	155,000	0
TOTAL REVENUE	$ 346,829.53	$ 543,000	$ 615,000	$ 543,000	$ 543,000	$ (72,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 1,354,328.43	$ 1,606,000	$ 1,748,000	$ 1,943,000	$ 1,800,000	$ 52,000
CAFETERIA BENEFIT PLANS	324,509.85	375,000	375,000	467,000	465,000	90,000
COUNTY EMPLOYEE RETIREMENT	123,544.45	294,000	294,000	311,000	311,000	17,000
DENTAL INSURANCE	9,249.51	9,000	9,000	9,000	9,000	0
DEPENDENT CARE SPENDING ACCOUNTS	1,042.00	1,000	1,000	1,000	1,000	0
DISABILITY BENEFITS	50,899.33	47,000	47,000	47,000	47,000	0
FICA (OASDI)	16,835.64	17,000	17,000	18,000	18,000	1,000
HEALTH INSURANCE	12,770.44	22,000	22,000	22,000	22,000	0
LIFE INSURANCE	14,794.76	15,000	15,000	15,000	15,000	0
OTHER EMPLOYEE BENEFITS	3,150.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	258,445.00	148,000	148,000	148,000	148,000	0
SAVINGS PLAN	3,828.12	4,000	4,000	4,000	4,000	0
THRIFT PLAN (HORIZONS)	21,636.68	17,000	17,000	20,000	20,000	3,000
UNEMPLOYMENT INSURANCE	560.00	0	0	0	0	0
WORKERS' COMPENSATION	29,587.48	43,000	43,000	43,000	43,000	0
TOTAL S & E B	2,225,181.69	2,605,000	2,747,000	3,055,000	2,910,000	163,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	52,985.26	62,000	62,000	62,000	62,000	0
COMMUNICATIONS	1,086.64	65,000	65,000	65,000	65,000	0
COMPUTING-MAINFRAME	93.90	0	0	0	0	0
COMPUTING-PERSONAL	2,374.80	0	0	0	0	0
HOUSEHOLD EXPENSE	786.98	15,000	15,000	15,000	15,000	0
INFORMATION TECHNOLOGY SERVICES	54,932.00	49,000	49,000	49,000	49,000	0
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	0.00	163,000	163,000	163,000	163,000	0
MAINTENANCE - EQUIPMENT	1,736.92	1,000	1,000	1,000	1,000	0
MEMBERSHIPS	1,520.00	4,000	4,000	4,000	4,000	0
MISCELLANEOUS EXPENSE	9,808.44	4,000	4,000	4,000	4,000	0
OFFICE EXPENSE	72,607.63	197,000	197,000	197,000	197,000	0
PROFESSIONAL SERVICES	11,553.46	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	18,015.84	762,000	762,000	615,000	615,000	(147,000)
RENTS & LEASES - EQUIPMENT	16,582.32	26,000	26,000	26,000	26,000	0
SPECIAL DEPARTMENTAL EXPENSE	2,807.00	31,000	31,000	31,000	31,000	0
TECHNICAL SERVICES	2,573.53	9,000	9,000	9,000	9,000	0
TELECOMMUNICATIONS	36,998.05	0	0	0	0	0
TRAINING	2,624.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	14,296.36	18,000	18,000	18,000	18,000	0

MILITARY AND VETERANS AFFAIRS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
UTILITIES	58,722.43	200,000	200,000	200,000	200,000	0
TOTAL S & S	362,105.56	1,607,000	1,607,000	1,460,000	1,460,000	(147,000)
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	10,871.00	17,000	17,000	17,000	17,000	0
SUPPORT & CARE OF PERSONS	12,500.00	41,000	11,000	11,000	11,000	0
TAXES & ASSESSMENTS	7,813.62	8,000	8,000	8,000	8,000	0
TOTAL OTH CHARGES	31,184.62	66,000	36,000	36,000	36,000	0
GROSS TOTAL	$ 2,618,471.87	$ 4,278,000	$ 4,390,000	$ 4,551,000	$ 4,406,000	$ 16,000
INTRAFUND TRANSFERS	(374,528.00)	(383,000)	(383,000)	(383,000)	(383,000)	0
NET TOTAL	$ 2,243,943.87	$ 3,895,000	$ 4,007,000	$ 4,168,000	$ 4,023,000	$ 16,000
NET COUNTY COST	$ 1,897,114.34	$ 3,352,000	$ 3,392,000	$ 3,625,000	$ 3,480,000	$ 88,000
BUDGETED POSITIONS	25.0	31.0	31.0	35.0	33.0	2.0

Departmental Program Summary

1. Veterans Welfare Referral and Claims Benefits

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,064,000	375,000	542,000	1,147,000	24.0
Less Administration	--	--	--	--	--
Net Program Costs	2,064,000	375,000	542,000	1,147,000	24.0

Authority: Non-mandated, discretionary program.

This program provides assistance with veterans' benefit claims, Medi-Cal benefits, veteran burials, housing grants and education assistance program. Veterans' benefit claims help veterans receive VA benefits. Medi-Cal benefits provide medical care to senior veterans and their dependents who are confined to nursing homes. The Department assists veterans who qualify for pensions, compensation, aid, and attendant care. The college fee tuition waiver is administered to dependents of disabled veterans. The Department also administers the Veteran System Navigator Program that assists veterans transitioning from military to civilian life (combat to community). This includes veterans requiring help with employment, education, substance abuse, homelessness, and mental health services.

2. Bob Hope Patriotic Hall

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,258,000	8,000	1,000	1,249,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	1,258,000	8,000	1,000	1,249,000	2.0

Authority: Non-mandated, discretionary program.

Bob Hope Patriotic Hall is the County's dedicated veteran's memorial building. The County, other government agencies, and veteran organizations provide services to veterans and their families.

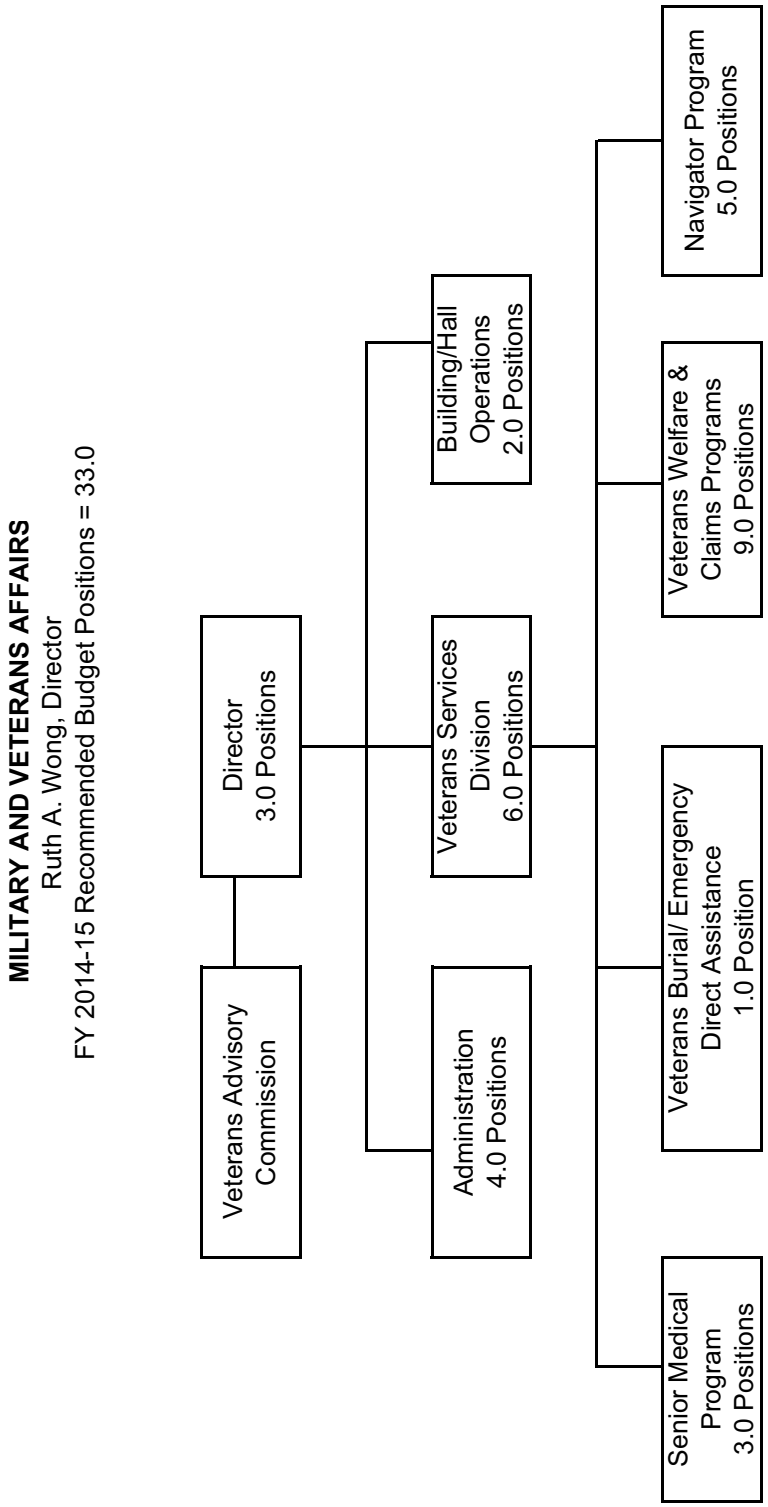
3. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,084,000	--	--	1,084,000	7.0
Less Administration	--	--	--	--	--
Net Program Costs	1,084,000	--	--	1,084,000	7.0

Authority: Non-mandated, discretionary program.

The Administrative Division performs the following functions: budget, accounting, personnel, payroll, contracts, procurement, and public information.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	4,406,000	383,000	543,000	3,480,000	33.0


MILITARY AND VETERANS AFFAIRS
Ruth A. Wong, Director
FY 2014-15 Recommended Budget Positions = 33.0
Veterans Advisory Commission
Director 3.0 Positions
Administration 4.0 Positions
Veterans Services Division 6.0 Positions
Building/Hall Operations 2.0 Positions
Senior Medical Program 3.0 Positions
Veterans Burial/ Emergency Direct Assistance 1.0 Position
Veterans Welfare & Claims Programs 9.0 Positions
Navigator Program 5.0 Positions

Museum of Art

Michael Govan, Director

Museum of Art Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 4,873,067.19	$ 4,992,000	$ 5,134,000	$ 5,255,000	$ 5,255,000	$ 121,000
SERVICES & SUPPLIES	22,955,711.96	23,901,000	23,758,000	23,539,000	23,539,000	(219,000)
OTHER CHARGES	902,738.90	904,000	905,000	906,000	906,000	1,000
GROSS TOTAL	$ 28,731,518.05	$ 29,797,000	$ 29,797,000	$ 29,700,000	$ 29,700,000	$ (97,000)
NET TOTAL	$ 28,731,518.05	$ 29,797,000	$ 29,797,000	$ 29,700,000	$ 29,700,000	$ (97,000)
NET COUNTY COST	$ 28,731,518.05	$ 29,797,000	$ 29,797,000	$ 29,700,000	$ 29,700,000	$ (97,000)
BUDGETED POSITIONS	40.0	38.0	38.0	38.0	38.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The Los Angeles County Museum of Art's (LACMA) mission is to serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods; and to translate these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a net decrease of $0.1 million primarily due to the deletion of one-time carryover funding partially offset by an increase in the CPI-based COLA adjustment pursuant to the 1994 operating agreement amended on May 20, 2008. The Recommended Budget also includes funding for Board-approved increases in salaries and health insurance subsidies fully offset with a decrease in services and supplies funding consistent with the Board-approved operating agreement.

The Recommended Budget continues support for a full exhibition schedule, including special presentations of works by Pierre Huyghe, John Altoon, Larry Sultan, Marsden Hartley, and Archibald Motley. The permanent collection will be highlighted with installations of pre-Columbian, Korean, and Japanese works. Several LACMA-organized exhibitions continue to travel, raising the museum's image and prestige in the field, including German Expressionism and France (Canada), India's Universe (China), and Calder and Abstraction (England).

Art Programs with the Community continues its multi-year partnership with schools, libraries, and other organizations throughout Los Angeles Unified School District Local Districts West and South. This year LACMA is also continuing the Art and Film Educational Initiative, designed to expose audiences to the intersection between art and technology. This program series includes hand-drawn animation workshops for Los Angeles Unified School District middle school students, classroom teacher professional development, curriculum, and an after school filmmaking program. In addition, the LACMA Art+Film Lab will complete the final two sites of a nine-city tour (Redlands, San Bernardino, Altadena, Monterey Park, Hacienda Heights, Montebello, Compton, Inglewood, and Torrance). This initiative consists of an artist-designed mobile classroom that houses hands-on art and filmmaking workshops, film screenings, and an opportunity for community members to record their own video portrait. Each five-week residency culminates in a special free day at LACMA where community members receive complimentary admission and a chance to view a commissioned video artwork featuring residents from each site.

Critical/Strategic Planning Initiatives

The Museum of Art will continue implementation of its long-range strategic objectives:

- Improve the quality and presentation of the collections;
- Attract and engage a broader audience through expanded international recognition of LACMA as a quality art institution and continued commitment to educational programs and overall scholarship;
- Improve the museum campus; and
- Develop a stable and sustainable financial and organization plan.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**29,797,000**	**--**	**--**	**29,797,000**	**38.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies, fully offset with a decrease in services and supplies funding consistent with the Board-approved operating agreement.	--	--	--	--	--
2. One-time Carryover: Reflects the deletion of one-time carryover funding consistent with the Board-approved operating agreement.	(420,000)	--	--	(420,000)	--
3. COLA Adjustment: Reflects a COLA increase based on the Board-approved operating agreement.	323,000	--	--	323,000	--
Total Changes	**(97,000)**	**0**	**0**	**(97,000)**	**0.0**
2014-15 Recommended Budget	**29,700,000**	**0**	**0**	**29,700,000**	**38.0**

MUSEUM OF ART BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 3,282,799.98	$ 3,368,000	$ 3,329,000	$ 3,391,000	$ 3,391,000	$ 62,000
CAFETERIA BENEFIT PLANS	465,800.41	451,000	529,000	548,000	548,000	19,000
COUNTY EMPLOYEE RETIREMENT	267,242.39	483,000	529,000	558,000	558,000	29,000
DENTAL INSURANCE	13,462.97	13,000	14,000	14,000	14,000	0
DEPENDENT CARE SPENDING ACCOUNTS	1,200.00	0	1,000	1,000	1,000	0
DISABILITY BENEFITS	29,122.14	12,000	14,000	15,000	15,000	1,000
FICA (OASDI)	35,035.33	39,000	34,000	35,000	35,000	1,000
HEALTH INSURANCE	154,714.34	164,000	165,000	180,000	180,000	15,000
LIFE INSURANCE	24,829.15	20,000	20,000	20,000	20,000	0
OTHER EMPLOYEE BENEFITS	6,300.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	338,260.00	113,000	187,000	184,000	184,000	(3,000)
SAVINGS PLAN	42,853.69	52,000	50,000	50,000	50,000	0
THRIFT PLAN (HORIZONS)	57,362.99	55,000	58,000	60,000	60,000	2,000
UNEMPLOYMENT INSURANCE	29,970.00	62,000	62,000	52,000	52,000	(10,000)
WORKERS' COMPENSATION	124,113.80	153,000	135,000	140,000	140,000	5,000
TOTAL S & E B	4,873,067.19	4,992,000	5,134,000	5,255,000	5,255,000	121,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	42,197.35	44,000	54,000	54,000	54,000	0
COMMUNICATIONS	9,284.00	14,000	14,000	14,000	14,000	0
CONTRACTED PROGRAM SERVICES	22,310,000.00	23,172,000	23,172,000	22,953,000	22,953,000	(219,000)
MAINTENANCE - BUILDINGS & IMPRV	49,642.00	84,000	84,000	84,000	84,000	0
PROFESSIONAL SERVICES	1,175.05	4,000	4,000	4,000	4,000	0
RENTS & LEASES - BLDG & IMPRV	49,071.73	50,000	50,000	50,000	50,000	0
TECHNICAL SERVICES	241,370.58	283,000	130,000	130,000	130,000	0
TELECOMMUNICATIONS	3,540.00	0	0	0	0	0
TRAINING	1,075.00	0	0	0	0	0
UTILITIES	248,356.25	250,000	250,000	250,000	250,000	0
TOTAL S & S	22,955,711.96	23,901,000	23,758,000	23,539,000	23,539,000	(219,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	2,000	2,000	2,000	2,000	0
RET-OTHER LONG TERM DEBT	894,621.00	894,000	894,000	895,000	895,000	1,000
TAXES & ASSESSMENTS	8,117.90	8,000	9,000	9,000	9,000	0
TOTAL OTH CHARGES	902,738.90	904,000	905,000	906,000	906,000	1,000
GROSS TOTAL	$ 28,731,518.05	$ 29,797,000	$ 29,797,000	$ 29,700,000	$ 29,700,000	$ (97,000)
NET TOTAL	$ 28,731,518.05	$ 29,797,000	$ 29,797,000	$ 29,700,000	$ 29,700,000	$ (97,000)
NET COUNTY COST	$ 28,731,518.05	$ 29,797,000	$ 29,797,000	$ 29,700,000	$ 29,700,000	$ (97,000)
BUDGETED POSITIONS	40.0	38.0	38.0	38.0	38.0	0.0

Departmental Program Summary

1. Public Programs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	20,979,000	--	--	20,979,000	27.0
Less Administration	--	--	--	--	--
Net Program Costs	20,979,000	--	--	20,979,000	27.0

Authority: Non-mandated, discretionary program.

Serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods, and through the translation of these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

2. Education

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,276,000	--	--	1,276,000	1.0
Less Administration	--	--	--	--	--
Net Program Costs	1,276,000	--	--	1,276,000	1.0

Authority: Non-mandated, discretionary program.

Present educational, outreach, and access programs that extend the museum experience in the fullest possible way to the widest possible current and future audiences.

3. Administration and Operations

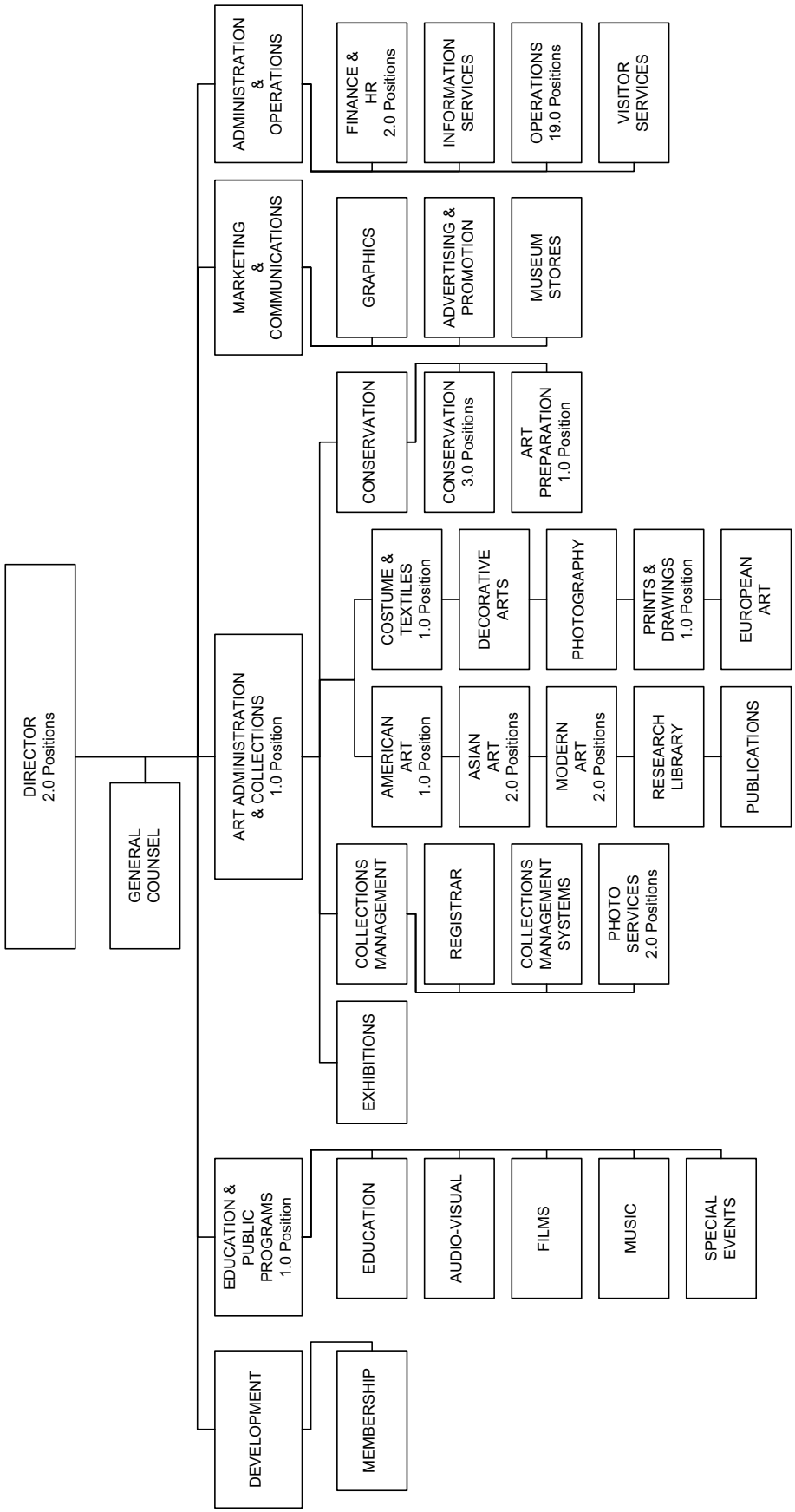
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,445,000	--	--	7,445,000	10.0
Less Administration	--	--	--	--	--
Net Program Costs	7,445,000	--	--	7,445,000	10.0

Authority: Non-mandated, discretionary program.

Provides administrative and operational support to the department; including executive office, accounting and legal services, facility maintenance, and insurance. The Museum consists of over 800,000 square feet and 18 acres; including galleries, offices, parking facilities, and gardens.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	29,700,000	0	0	29,700,000	38.0

MUSEUM OF ART
Michael Govan, Director
FY 2014-15 Recommended Budget Positions = 38.0



Museum of Natural History

Dr. Jane G. Pisano, President and Director

Museum of Natural History Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 286,842.27	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 2,240,573.29	$ 2,043,000	$ 2,624,000	$ 2,433,000	$ 2,433,000	$ (191,000)
SERVICES & SUPPLIES	13,310,730.12	14,940,000	14,359,000	15,406,000	15,406,000	1,047,000
OTHER CHARGES	290,711.04	317,000	317,000	307,000	307,000	(10,000)
GROSS TOTAL	$ 15,842,014.45	$ 17,300,000	$ 17,300,000	$ 18,146,000	$ 18,146,000	$ 846,000
NET TOTAL	$ 15,842,014.45	$ 17,300,000	$ 17,300,000	$ 18,146,000	$ 18,146,000	$ 846,000
NET COUNTY COST	$ 15,555,172.18	$ 17,300,000	$ 17,300,000	$ 18,146,000	$ 18,146,000	$ 846,000
BUDGETED POSITIONS	20.0	19.0	19.0	16.0	16.0	(3.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The mission of the Natural History Museum (Museum) is to inspire wonder, discovery, and responsibility for our natural and cultural worlds.

2014-15 Budget Message

The 2014-15 Recommended Budget is based on the 1994 operating agreement amended on September 26, 2006, and further amended on June 24, 2013 and October 8, 2013, between the County and the Museum of Natural History Foundation (Foundation), which established each entity's operational and financial responsibilities. This public-private partnership enables the Museum to maintain educational and research programs and basic operations at the Museum of Natural History located in Exposition Park, the George C. Page Museum at the La Brea Tar Pits, and the William S. Hart Museum in Newhall. The Recommended Budget reflects an NCC increase of $0.8 million primarily attributed to an increase in the Consumer Price Index-based cost-of-living adjustment and an increase in base funding to support physical and programmatic expansion, partially offset by the deletion of one-time carryover funding.

Critical/Strategic Planning Initiatives

The Museum continues to implement its strategic plan, which is consistent with the County's Strategic Plan. Through the strategic planning process, the Museum will identify and prioritize programs for funding in FY 2014-15 that further its mission.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**17,300,000**	**0**	**0**	**17,300,000**	**19.0**
Other Changes					
1. Salaries and Employee Benefits: Reflects the deletion of 3.0 positions due to retirement, and adjustments to various employee benefits based on expenditure trends.	(191,000)	--	--	(191,000)	(3.0)
2. Cost-of-Living Adjustment: Reflects an estimated cost-of-living increase based on the Board-approved operating agreement.	181,000	--	--	181,000	--
3. One-Time Carryover: Reflects the deletion of one-time carryover funding consistent with the Board-approved operating agreement.	(835,000)	--	--	(835,000)	--
4. Base Funding Agreement: Reflects ongoing funding to sustain County support of physical and programmatic expansion and continued successful operation of the Museum.	1,500,000	--	--	1,500,000	--
5. Services and Supplies: Reflects a net increase in contracted program services primarily due to various decreases in salaries and employee benefits and other ministerial adjustments to services and supplies due to expenditure trends.	327,000	--	--	327,000	--
6. Rents and Leases: Reflects the deletion of a leased warehouse used to store, curate and show the Museum's invertebrate paleontology related collection. With the expiration of the lease, the Foundation will assume all responsibility for this collection.	(126,000)	--	--	(126,000)	--
7. Other Charges: Reflects an estimated decrease in taxes and assessments and judgments and damages requirements.	(10,000)	--	--	(10,000)	--
Total Changes	**846,000**	**0**	**0**	**846,000**	**(3.0)**
2014-15 Recommended Budget	**18,146,000**	**0**	**0**	**18,146,000**	**16.0**

Unmet Needs

In recognition of the economic crisis that has impacted the County, the only critical need included in the FY 2014-15 Capital Budget request is related to the Museum's auditorium. This project requires significant investment that cannot be covered from the operating budget.

MUSEUM OF NATURAL HISTORY BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 286,842.27	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL REVENUE	$ 286,842.27	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 1,272,695.64	$ 1,146,000	$ 1,488,000	$ 1,337,000	$ 1,337,000	$ (151,000)
CAFETERIA BENEFIT PLANS	230,753.06	211,000	291,000	291,000	291,000	0
COUNTY EMPLOYEE RETIREMENT	125,481.91	198,000	310,000	240,000	240,000	(70,000)
DENTAL INSURANCE	6,117.54	5,000	7,000	7,000	7,000	0
DEPENDENT CARE SPENDING ACCOUNTS	0.00	0	1,000	1,000	1,000	0
DISABILITY BENEFITS	92,485.86	90,000	89,000	98,000	98,000	9,000
FICA (OASDI)	7,675.45	7,000	11,000	11,000	11,000	0
HEALTH INSURANCE	54,042.69	50,000	58,000	58,000	58,000	0
LIFE INSURANCE	16,209.40	7,000	7,000	7,000	7,000	0
OTHER EMPLOYEE BENEFITS	6,300.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	179,045.00	82,000	91,000	94,000	94,000	3,000
SAVINGS PLAN	20,999.86	17,000	26,000	26,000	26,000	0
THRIFT PLAN (HORIZONS)	27,802.38	25,000	30,000	30,000	30,000	0
WORKERS' COMPENSATION	200,964.50	198,000	208,000	226,000	226,000	18,000
TOTAL S & E B	2,240,573.29	2,043,000	2,624,000	2,433,000	2,433,000	(191,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	40,865.46	79,000	80,000	83,000	83,000	3,000
COMMUNICATIONS	13,055.00	5,000	20,000	3,000	3,000	(17,000)
CONTRACTED PROGRAM SERVICES	11,429,347.00	12,819,000	12,016,000	13,343,000	13,343,000	1,327,000
INFORMATION TECHNOLOGY SERVICES	240.00	0	0	0	0	0
INSURANCE	0.00	286,000	286,000	307,000	307,000	21,000
MAINTENANCE - BUILDINGS & IMPRV	326,526.00	321,000	321,000	326,000	326,000	5,000
PROFESSIONAL SERVICES	254,557.11	52,000	52,000	56,000	56,000	4,000
RENTS & LEASES - BLDG & IMPRV	291,762.81	237,000	237,000	111,000	111,000	(126,000)
SPECIAL DEPARTMENTAL EXPENSE	11,195.00	0	0	0	0	0
TECHNICAL SERVICES	8,442.00	0	0	0	0	0
TELECOMMUNICATIONS	103,180.91	100,000	108,000	107,000	107,000	(1,000)
TRANSPORTATION AND TRAVEL	26,236.28	37,000	39,000	22,000	22,000	(17,000)
UTILITIES	805,322.55	1,004,000	1,200,000	1,048,000	1,048,000	(152,000)
TOTAL S & S	13,310,730.12	14,940,000	14,359,000	15,406,000	15,406,000	1,047,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	16,000	16,000	16,000	16,000	0
RET-OTHER LONG TERM DEBT	285,480.00	285,000	285,000	285,000	285,000	0
TAXES & ASSESSMENTS	5,231.04	16,000	16,000	6,000	6,000	(10,000)
TOTAL OTH CHARGES	290,711.04	317,000	317,000	307,000	307,000	(10,000)
GROSS TOTAL	$ 15,842,014.45	$ 17,300,000	$ 17,300,000	$ 18,146,000	$ 18,146,000	$ 846,000
NET TOTAL	$ 15,842,014.45	$ 17,300,000	$ 17,300,000	$ 18,146,000	$ 18,146,000	$ 846,000
NET COUNTY COST	$ 15,555,172.18	$ 17,300,000	$ 17,300,000	$ 18,146,000	$ 18,146,000	$ 846,000
BUDGETED POSITIONS	20.0	19.0	19.0	16.0	16.0	(3.0)

Departmental Program Summary

1. Research and Collection

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,390,000	--	--	1,390,000	5.0
Less Administration	--	--	--	--	--
Net Program Costs	1,390,000	--	--	1,390,000	5.0

Authority: Non-mandated, discretionary program.

Provides management, preservation, and conservation services; conducts research to advance knowledge, and enhance the education and exhibit components of the Museum. Curatorial staff is actively engaged in collections-based research in the natural sciences, anthropology, and history. Their research interests form the basis for exhibitions, educational programs, and publications. Research and Collections includes the Vertebrates, Invertebrates, Anthropology/History, Registrar/Conservator, and Research Library.

2. Public Programs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,088,000	--	--	2,088,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	2,088,000	--	--	2,088,000	2.0

Authority: Non-mandated, discretionary program.

The Museum's Education and Exhibits Division provides services and programs both on-site and throughout the County that engage individuals – especially children and their families – with opportunities for education enrichment. The Museum offers significant educational programs to schools throughout the County through an extensive outreach initiative. This division is also responsible for developing special exhibits, maintaining existing exhibits, and coordinating public programming.

3. Administration and Operations

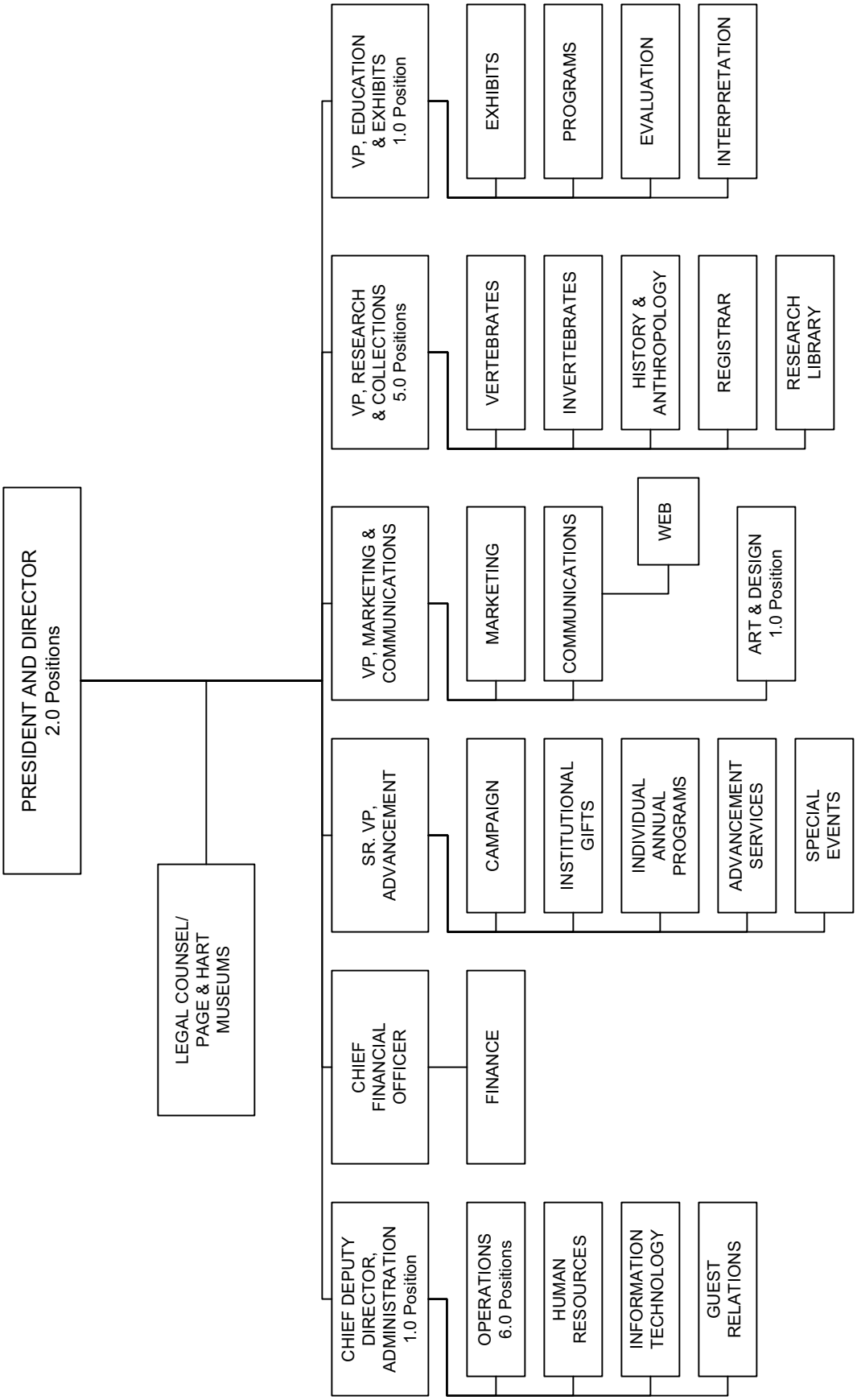
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	14,668,000	--	--	14,668,000	9.0
Less Administration	--	--	--	--	--
Net Program Costs	14,668,000	--	--	14,668,000	9.0

Authority: Non-mandated, discretionary program.

Provides administrative support to the Museum including executive office, finance, human resources, legal, and operations/facilities support.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	18,146,000	0	0	18,146,000	16.0

MUSEUM OF NATURAL HISTORY
Dr. Jane G. Pisano, President and Director
FY 2014-15 Recommended Budget Positions = 16.0



The Music Center

Stephen D. Rountree, President

The Music Center Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,071,192.69	$ 915,000	$ 915,000	$ 915,000	$ 915,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 21,572,328.46	$ 21,933,000	$ 21,933,000	$ 22,754,000	$ 22,754,000	$ 821,000
OTHER CHARGES	720,920.54	813,000	813,000	889,000	889,000	76,000
GROSS TOTAL	$ 22,293,249.00	$ 22,746,000	$ 22,746,000	$ 23,643,000	$ 23,643,000	$ 897,000
NET TOTAL	$ 22,293,249.00	$ 22,746,000	$ 22,746,000	$ 23,643,000	$ 23,643,000	$ 897,000
NET COUNTY COST	$ 21,222,056.31	$ 21,831,000	$ 21,831,000	$ 22,728,000	$ 22,728,000	$ 897,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The Music Center (Center), a private non-profit corporation, in partnership with the County, provides world class music, opera, theatre, dance, arts education programs, participatory arts, and community special events to the Southern California community and visitors. Each year, the Center welcomes more than 1.3 million visitors to tour its venues and attend performances by its four internationally-renowned performing arts companies. The Center provides leadership in arts learning in schools and the community by engaging people in the arts and advancing the quality and scope of arts education. Its educational programs serve over 300 schools, totaling over 600,000 students.

The County supports the Center through a budget that provides for the building and grounds maintenance; custodial, security, and usher services; utilities; insurance; long-term lease; and miscellaneous administrative support services at the Center.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects an increase in NCC of $0.9 million primarily due to a cost-of-living adjustment, unavoidable contract cost increases, management of various County funded contracts, and an anticipated increase in capital lease costs. Consistent with established contractual obligations, and demonstrating a commitment to maintaining public-private partnerships, the Recommended Budget continues to provide County funds to maintain and operate the facility.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, the Center exists to serve the people of Los Angeles by assuring the presentation of the very best of the performing arts in its theaters and concert hall. The Center serves the community by providing access to the performing arts to families and children on the Center's campus and by providing educational services in the region's schools.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**22,746,000**	**0**	**915,000**	**21,831,000**	**0.0**
New/Expanded Programs					
1. Cost-of-Living Adjustment: Reflects cost-of-living adjustments which partially offset funding increases for building and grounds maintenance, custodial, security, and usher services.	181,000	--	--	181,000	--
2. Other Changes: Reflects funding for management of various County-financed contracts at the Center.	500,000	--	--	500,000	--
3. County Funded Contracts: Reflects anticipated unavoidable cost increases in various County-funded contracts.	140,000	--	--	140,000	--
Other Changes					
1. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	76,000	--	--	76,000	--
Total Changes	**897,000**	**0**	**0**	**897,000**	**0.0**
2014-15 Recommended Budget	**23,643,000**	**0**	**915,000**	**22,728,000**	**0.0**

Unmet Needs

The Center continues to identify unmet needs for numerous deferred maintenance projects and the implementation of various best practices approaches.

MUSIC CENTER BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	$ 1,071,192.69	$ 915,000	$ 915,000	$ 915,000	$ 915,000	$ 0
TOTAL REVENUE	$ 1,071,192.69	$ 915,000	$ 915,000	$ 915,000	$ 915,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 5,000.00	$ 9,000	$ 9,000	$ 10,000	$ 10,000	$ 1,000
COMMUNICATIONS	1,020.00	6,000	6,000	6,000	6,000	0
CONTRACTED PROGRAM SERVICES	0.00	616,000	616,000	1,123,000	1,123,000	507,000
INSURANCE	1,046,000.00	1,066,000	1,066,000	1,078,000	1,078,000	12,000
MAINTENANCE - BUILDINGS & IMPRV	6,840,000.00	6,970,000	6,970,000	7,187,000	7,187,000	217,000
MISCELLANEOUS EXPENSE	3,238,000.00	2,683,000	2,683,000	2,712,000	2,712,000	29,000
RENTS & LEASES - BLDG & IMPRV	56,870.62	58,000	58,000	58,000	58,000	0
TECHNICAL SERVICES	5,024,000.00	5,120,000	5,120,000	5,176,000	5,176,000	56,000
TELECOMMUNICATIONS	525.17	1,000	1,000	1,000	1,000	0
UTILITIES	5,360,912.67	5,404,000	5,404,000	5,403,000	5,403,000	(1,000)
TOTAL S & S	21,572,328.46	21,933,000	21,933,000	22,754,000	22,754,000	821,000
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	692,639.95	776,000	776,000	852,000	852,000	76,000
TAXES & ASSESSMENTS	28,280.59	37,000	37,000	37,000	37,000	0
TOTAL OTH CHARGES	720,920.54	813,000	813,000	889,000	889,000	76,000
GROSS TOTAL	$ 22,293,249.00	$ 22,746,000	$ 22,746,000	$ 23,643,000	$ 23,643,000	$ 897,000
NET TOTAL	$ 22,293,249.00	$ 22,746,000	$ 22,746,000	$ 23,643,000	$ 23,643,000	$ 897,000
NET COUNTY COST	$ 21,222,056.31	$ 21,831,000	$ 21,831,000	$ 22,728,000	$ 22,728,000	$ 897,000

Departmental Program Summary

1. Contractual Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,153,000	--	--	16,153,000	--
Less Administration	--	--	--	--	--
Net Program Costs	16,153,000	--	--	16,153,000	--

Authority: Non-mandated, discretionary program.

The 1996 Operating Services Agreement established provisions for the Center, to provide insurance, and building and grounds maintenance, custodial, security, and ushering services. The County is to pay the Center for services performed at the amount allocated within the budget.

2. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,490,000	--	915,000	6,575,000	--
Less Administration	--	--	--	--	--
Net Program Costs	7,490,000	--	915,000	6,575,000	--

Authority: Non-mandated, discretionary program.

Provides administrative services to the Center budget, including budgeting, accounting, and legal services. Also included are central support services that cannot be directly identified to programs which include communications, capital lease/long-term debt, utilities, mail delivery, security and risk management, and revenues from the cogeneration plant.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	23,643,000	0	915,000	22,728,000	0.0

Nondepartmental Revenue

Nondepartmental Revenue Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 6,290,018.66	$ 5,665,000	$ 4,665,000	$ 4,665,000	$ 4,665,000	$ 0
BUSINESS LICENSE TAXES	11,298,404.75	6,000,000	6,000,000	6,000,000	6,000,000	0
CHARGES FOR SERVICES - OTHER	47,757,956.00	41,413,000	36,893,000	36,893,000	36,893,000	0
FRANCHISES	13,833,926.57	11,500,000	6,303,000	7,428,000	7,428,000	1,125,000
INTEREST	2,804,300.55	1,500,000	4,000,000	2,000,000	2,000,000	(2,000,000)
MISCELLANEOUS	4,245,611.69	3,725,000	4,225,000	4,225,000	4,225,000	0
OTHER GOVERNMENTAL AGENCIES	(312,594.71)	268,000	250,000	0	0	(250,000)
OTHER TAXES	80,155,097.81	82,000,000	69,423,000	78,413,000	78,413,000	8,990,000
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	53,384,862.51	52,181,000	52,181,000	52,181,000	52,181,000	0
RENTS & CONCESSIONS	1,448,326.42	1,500,000	1,982,000	2,007,000	2,007,000	25,000
ROYALTIES	1,688,297.26	1,000,000	150,000	1,000,000	1,000,000	850,000
SALES & USE TAXES	46,901,089.98	46,500,000	43,680,000	44,990,000	44,990,000	1,310,000
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	21,099,773.55	19,566,000	20,500,000	20,500,000	20,500,000	0
STATE - MOTOR VEHICLE IN-LIEU TAX	4,503,260.89	0	0	0	0	0
TOBACCO SETTLEMENT	97,451,413.21	60,000,000	60,000,000	60,000,000	60,000,000	0
TOTAL REVENUE	$392,549,745.14	$ 332,818,000	$ 310,252,000	$ 320,302,000	$ 320,302,000	$ 10,050,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	OTHER	OTHER

2014-15 Budget Message

Nondepartmental revenues are derived largely from revenue-generating activities not related to any specific County department.

The 2014-15 Recommended Budget primarily reflects:

- An increase of $9.0 million in deed transfer tax revenue based on actual trend and a steady growth in the County's housing values;
- An increase of $1.3 million in sales and use tax revenue based on ongoing trend;
- A decrease of $0.3 million in Other Governmental Agencies associated with the dissolution of the Huntington Municipal Water District in FY 2013-14;
- A decrease of $2.0 million for hospital interest earnings;
- An increase in revenues from franchises ($1.1 million) and rents, concessions, and royalties ($0.9 million); and
- A realignment of revenues for overhead charges assessed to the Hospitals and Special Fund/Special Districts ($2.0 million) for the use of general County services.

Nondepartmental Special Accounts

Nondepartmental Special Accounts Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 25,230,815.74	$ 24,300,000	$ 24,300,000	$ 24,300,000	$ 24,300,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 0.00	$ 16,947,000	$ 16,947,000	$ 104,236,000	$ 104,236,000	$ 87,289,000
SERVICES & SUPPLIES	16,016,012.39	22,012,000	55,372,000	55,846,000	55,846,000	474,000
OTHER CHARGES	14,779,863.87	15,779,000	15,780,000	15,780,000	15,780,000	0
OTHER FINANCING USES	61,924,664.82	49,477,000	49,477,000	40,672,000	40,672,000	(8,805,000)
GROSS TOTAL	$ 92,720,541.08	$ 104,215,000	$ 137,576,000	$ 216,534,000	$ 216,534,000	$ 78,958,000
INTRAFUND TRANSFERS	(1,845,076.74)	(1,824,000)	(1,824,000)	(1,824,000)	(1,824,000)	0
NET TOTAL	$ 90,875,464.34	$ 102,391,000	$ 135,752,000	$ 214,710,000	$ 214,710,000	$ 78,958,000
NET COUNTY COST	$ 65,644,648.60	$ 78,091,000	$ 111,452,000	$ 190,410,000	$ 190,410,000	$ 78,958,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Nondepartmental Special Accounts budget provides for special General Fund expenditures and revenues, which are not directly related to any single County department and, if included in any department's budget, would distort the true operating costs of that budget. The appropriation reflects charges for services of countywide benefit and for special contracts that are not related to any single department's main mission. Also, included are interest expense and earnings associated with the Treasury Management Program.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects:

- A Board-approved increase in salaries and employee benefits that will be allocated to departments in the subsequent budget phase(s).
- A decrease in other financing uses due to the deletion of one-time funding for various Public Library projects and the elimination of a one-time transfer from the General Fund to the Productivity Investment Fund. The decreases are partially offset by increases in funding for the Pico Rivera Library, Public Library Homework Centers, Chicano Digitization library projects, and the Civic Center Parking Fund.

Parks and Recreation

Russ Guiney, Director

Parks and Recreation Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 40,832,409.91	$ 44,105,000	$ 44,258,000	$ 39,174,000	$ 41,680,000	$ (2,578,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 109,832,000.23	$ 110,465,000	$ 111,465,000	$ 120,019,000	$ 113,233,000	$ 1,768,000
SERVICES & SUPPLIES	38,218,105.81	49,178,000	48,112,000	47,156,000	39,377,000	(8,735,000)
OTHER CHARGES	7,582,832.99	7,783,000	7,783,000	7,893,000	7,893,000	110,000
CAPITAL ASSETS - EQUIPMENT	1,178,478.68	1,620,000	1,620,000	2,442,000	828,000	(792,000)
OTHER FINANCING USES	528,594.00	456,000	456,000	284,000	284,000	(172,000)
GROSS TOTAL	$ 157,340,011.71	$ 169,502,000	$ 169,436,000	$ 177,794,000	$ 161,615,000	$ (7,821,000)
INTRAFUND TRANSFERS	(1,046,129.44)	(1,091,000)	(1,091,000)	(794,000)	(794,000)	297,000
NET TOTAL	$ 156,293,882.27	$ 168,411,000	$ 168,345,000	$ 177,000,000	$ 160,821,000	$ (7,524,000)
NET COUNTY COST	$ 115,461,472.36	$ 124,306,000	$ 124,087,000	$ 137,826,000	$ 119,141,000	$ (4,946,000)
BUDGETED POSITIONS	1,484.0	1,501.0	1,501.0	1,600.0	1,488.0	(13.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	RECREATION FACILITIES

Mission Statement

Through a vision of improving the quality of life in the County, the Department strives to provide the residents and visitors alike with quality recreational opportunities that promote a healthy lifestyle and strengthen the community through diverse physical, educational, and cultural programming, and enhances the community environment by acquiring, developing, and maintaining County parks, gardens, golf courses, trails and open space areas.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects $4.9 million decrease in NCC primarily attributable to the deletion of one-time funding, partially offset by Board-approved increases in salaries and employee benefits, electricity rate increases, and First Supervisorial District changes. The Recommended Budget also reflects realignments based on historical experience and anticipated needs.

Critical/Strategic Planning Initiatives

The Department remains committed to maintaining the County's Strategic Plan. Continued and enhanced efforts found in efficiencies, exploring new possibilities to augment revenue, and discovering creative methods to sustain with minimum funding will all be necessary for the Department's operations as well as to support the three Strategic Goals: Operational Effectiveness (Goal 1), Fiscal Sustainability (Goal 2), and Integrated Services Delivery (Goal 3).

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**169,436,000**	**1,091,000**	**44,258,000**	**124,087,000**	**1,501.0**
Efficiencies					
1. Install Variable Frequency Drives on Pool Pump Motors: Reflects the funding needed to install variable frequency drives to pool pump motors at 13 pool facilities to significantly reduce electricity consumption.	60,000	--	--	60,000	--
Critical Issues					
1. Electricity Rate Increase: Reflects funding for electricity rate increases imposed by Southern California Edison (SCE) and the City of Los Angeles Department of Water and Power (DWP).	1,095,000	--	--	1,095,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,173,000	--	--	2,173,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	1,091,000	--	--	1,091,000	--
3. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	118,000	--	--	118,000	--
4. One-Time Funding: Reflects the elimination of various one-time funding for new facilities, park service enhancements, efficiencies, botanic gardens and arboreta improvements, grant projects, Board requested projects and Utility User Tax Cy Pres.	(12,683,000)	(297,000)	(2,578,000)	(9,808,000)	(15.0)
5. First Supervisorial District Changes: Reflects funding for East LA on Ice, Arts Fest, and Maravilla programing, funded by the First District.	325,000	--	--	325,000	--
6. Miscellaneous Adjustments: Reflects position reclassifications and appropriation realignments to meet the operational needs of the Department.	--	--	--	--	2.0
Total Changes	**(7,821,000)**	**(297,000)**	**(2,578,000)**	**(4,946,000)**	**(13.0)**
2014-15 Recommended Budget	**161,615,000**	**794,000**	**41,680,000**	**119,141,000**	**1,488.0**

Unmet Needs

The Department's 2014-15 critical needs consist of partial reinstatement of programs (recreation and capital assets) and funding curtailed as a result of the economic downturn; augmentation of the Department's Employee Relations unit, training, aquatics and strategic planning; replacement of aging, non-diesel vehicles, and information technology equipment upgrades and enhancements.

Funding and augmentations for the aforementioned needs allow the Department to continue its operations without disruptions and in some cases, may allow the Department to operate its facilities at a preferred service level. Partial reinstatement of programs include full accessibility to lake swim beaches and nature centers; various recreational positions associated with these programs; and capital assets for facility construction and ground maintenance. Additional personnel is needed for Employee Relations to allow for effective, efficient handling of numerous caseloads (which has since increased from the implementation of the County Policy of Equity); and for aquatics to effectively manage pools and increase safety. Other efficiencies would be achieved through enhancements in supervisor training and strategic planning. Also, approximately 25% of the Department's fleet of 600 vehicles has reached the County replacement standard of 7 years or older and/or 100,000 or more miles, and funding to replace these vehicles will greatly reduce the frequency of repair and costs. Lastly, replacement of outdated computer monitors and applications are needed along with additional personnel, equipment and services for intranet development, computer maintenance and upgrades, and for overall efficiency.

PARKS AND RECREATION BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ 304,586.87	$ 265,000	$ 265,000	$ 265,000	$ 265,000	$ 0
CHARGES FOR SERVICES - OTHER	7,722,127.44	7,727,000	7,727,000	7,577,000	7,577,000	(150,000)
FEDERAL - IN-LIEU TAXES	1,175,155.00	765,000	765,000	0	765,000	0
FEDERAL - OTHER	762,809.48	955,000	955,000	955,000	955,000	0
LEGAL SERVICES	4,555,061.22	5,707,000	5,707,000	5,457,000	5,403,000	(304,000)
MISCELLANEOUS	2,248,520.78	2,647,000	2,647,000	1,051,000	1,857,000	(790,000)
OTHER COURT FINES	1,348.59	1,000	1,000	1,000	1,000	0
OTHER LICENSES & PERMITS	7,282.00	15,000	15,000	15,000	15,000	0
OTHER SALES	58,160.45	10,000	10,000	10,000	10,000	0
PARK & RECREATION SERVICES	1,117,072.08	740,000	740,000	740,000	740,000	0
PLANNING & ENGINEERING SERVICES	4,900,000.00	4,900,000	4,900,000	4,900,000	4,900,000	0
RENTS & CONCESSIONS	16,422,251.77	17,228,000	17,381,000	17,381,000	18,370,000	989,000
SALE OF CAPITAL ASSETS	0.00	15,000	15,000	15,000	15,000	0
STATE - OTHER	621,868.74	2,323,000	2,323,000	0	0	(2,323,000)
TRANSFERS IN	935,396.34	806,000	806,000	806,000	806,000	0
VEHICLE CODE FINES	769.15	1,000	1,000	1,000	1,000	0
TOTAL REVENUE	$ 40,832,409.91	$ 44,105,000	$ 44,258,000	$ 39,174,000	$ 41,680,000	$ (2,578,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 69,140,656.12	$ 68,949,000	$ 70,863,000	$ 74,136,000	$ 70,147,000	$ (716,000)
CAFETERIA BENEFIT PLANS	13,469,555.48	13,728,000	13,696,000	15,509,000	14,968,000	1,272,000
COUNTY EMPLOYEE RETIREMENT	5,921,725.54	10,870,000	11,065,000	12,367,000	12,140,000	1,075,000
DENTAL INSURANCE	312,344.36	318,000	214,000	214,000	214,000	0
DEPENDENT CARE SPENDING ACCOUNTS	107,778.00	122,000	102,000	122,000	102,000	0
DISABILITY BENEFITS	648,261.18	678,000	569,000	703,000	563,000	(6,000)
FICA (OASDI)	941,139.49	933,000	1,145,000	1,193,000	1,137,000	(8,000)
HEALTH INSURANCE	3,068,638.52	3,182,000	2,671,000	3,341,000	2,830,000	159,000
LIFE INSURANCE	117,458.19	134,000	35,000	135,000	35,000	0
OTHER EMPLOYEE BENEFITS	6,300.00	7,000	51,000	57,000	57,000	6,000
RETIREE HEALTH INSURANCE	10,472,814.00	5,327,000	5,176,000	5,761,000	5,176,000	0
SAVINGS PLAN	339,473.13	371,000	332,000	349,000	332,000	0
THRIFT PLAN (HORIZONS)	1,171,163.92	1,374,000	1,074,000	1,424,000	1,060,000	(14,000)
UNEMPLOYMENT INSURANCE	418,187.00	489,000	489,000	594,000	489,000	0
WORKERS' COMPENSATION	3,696,505.30	3,983,000	3,983,000	4,114,000	3,983,000	0
TOTAL S & E B	109,832,000.23	110,465,000	111,465,000	120,019,000	113,233,000	1,768,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,530,008.02	1,545,000	689,000	850,000	689,000	0
AGRICULTURAL	0.00	6,000	6,000	63,000	6,000	0
CLOTHING & PERSONAL SUPPLIES	208,724.07	243,000	243,000	268,000	243,000	0
COMMUNICATIONS	287,286.60	250,000	250,000	318,000	200,000	(50,000)
COMPUTING-MAINFRAME	42,892.62	16,000	16,000	16,000	16,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	280,702.73	555,000	555,000	530,000	530,000	(25,000)
COMPUTING-PERSONAL	360,976.09	1,317,000	1,317,000	935,000	454,000	(863,000)
CONTRACTED PROGRAM SERVICES	0.00	0	0	132,000	0	0

PARKS AND RECREATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FOOD	534,804.57	0	0	1,000	0	0
HOUSEHOLD EXPENSE	624,135.69	537,000	537,000	706,000	376,000	(161,000)
INFORMATION TECHNOLOGY SERVICES	184,011.00	1,556,000	1,556,000	724,000	506,000	(1,050,000)
INFORMATION TECHNOLOGY-SECURITY	109,287.01	0	0	0	0	0
INSURANCE	745,238.26	301,000	301,000	301,000	301,000	0
MAINTENANCE - BUILDINGS & IMPRV	9,140,880.89	12,745,000	12,745,000	12,969,000	11,790,000	(955,000)
MAINTENANCE - EQUIPMENT	620,843.46	599,000	599,000	1,081,000	593,000	(6,000)
MEDICAL DENTAL & LAB SUPPLIES	142,530.07	23,000	23,000	25,000	15,000	(8,000)
MEMBERSHIPS	7,299.57	55,000	55,000	55,000	55,000	0
MISCELLANEOUS EXPENSE	34,640.60	0	0	0	0	0
OFFICE EXPENSE	393,293.94	92,000	92,000	75,000	46,000	(46,000)
PROFESSIONAL SERVICES	1,011,923.73	2,975,000	2,975,000	1,995,000	1,046,000	(1,929,000)
PUBLICATIONS & LEGAL NOTICE	32,870.98	3,000	3,000	63,000	3,000	0
RENTS & LEASES - BLDG & IMPRV	138,743.35	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	268,806.45	314,000	314,000	314,000	314,000	0
SMALL TOOLS & MINOR EQUIPMENT	835,258.93	274,000	274,000	202,000	21,000	(253,000)
SPECIAL DEPARTMENTAL EXPENSE	997,199.36	6,636,000	6,636,000	3,421,000	2,163,000	(4,473,000)
TECHNICAL SERVICES	1,330,380.38	1,784,000	1,784,000	1,967,000	1,784,000	0
TELECOMMUNICATIONS	1,572,209.61	1,205,000	1,205,000	1,209,000	1,203,000	(2,000)
TRAINING	78,932.86	192,000	192,000	203,000	191,000	(1,000)
TRANSPORTATION AND TRAVEL	3,178,531.89	1,622,000	1,622,000	1,638,000	1,622,000	0
UTILITIES	13,525,693.08	14,333,000	14,123,000	17,095,000	15,210,000	1,087,000
TOTAL S & S	38,218,105.81	49,178,000	48,112,000	47,156,000	39,377,000	(8,735,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	154,298.00	462,000	462,000	462,000	462,000	0
RET-OTHER LONG TERM DEBT	7,376,163.09	7,291,000	7,291,000	7,401,000	7,401,000	110,000
TAXES & ASSESSMENTS	52,371.90	30,000	30,000	30,000	30,000	0
TOTAL OTH CHARGES	7,582,832.99	7,783,000	7,783,000	7,893,000	7,893,000	110,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	109,458.38	0	0	0	0	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	378,152.61	0	0	0	0	0
DATA HANDLING EQUIPMENT	12,441.26	0	0	0	0	0
ELECTRONIC EQUIPMENT	40,875.00	6,000	6,000	0	0	(6,000)
MACHINERY EQUIPMENT	6,836.00	0	0	0	0	0
PARK/RECREATION EQUIPMENT	72,149.93	430,000	430,000	100,000	0	(430,000)
VEHICLES & TRANSPORTATION EQUIPMENT	558,565.50	1,184,000	1,184,000	2,342,000	828,000	(356,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	1,178,478.68	1,620,000	1,620,000	2,442,000	828,000	(792,000)
TOTAL CAPITAL ASSETS	1,178,478.68	1,620,000	1,620,000	2,442,000	828,000	(792,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	528,594.00	456,000	456,000	284,000	284,000	(172,000)
TOTAL OTH FIN USES	528,594.00	456,000	456,000	284,000	284,000	(172,000)
GROSS TOTAL	$ 157,340,011.71	$ 169,502,000	$ 169,436,000	$ 177,794,000	$ 161,615,000	$ (7,821,000)
INTRAFUND TRANSFERS	(1,046,129.44)	(1,091,000)	(1,091,000)	(794,000)	(794,000)	297,000

PARKS AND RECREATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
NET TOTAL	$ 156,293,882.27	$ 168,411,000	$ 168,345,000	$ 177,000,000	$ 160,821,000	$ (7,524,000)
NET COUNTY COST	$ 115,461,472.36	$ 124,306,000	$ 124,087,000	$ 137,826,000	$ 119,141,000	$ (4,946,000)
BUDGETED POSITIONS	1,484.0	1,501.0	1,501.0	1,600.0	1,488.0	(13.0)

Departmental Program Summary

1. Community Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	55,822,000	739,000	4,012,000	51,071,000	665.0
Less Administration	--	--	--	--	--
Net Program Costs	55,822,000	739,000	4,012,000	51,071,000	665.0

Authority: Non-mandated, discretionary program.

Community Services consists of recreation programs and local park facilities designed to provide community members of all ages the opportunity to participate in activities and programs that promote physical health, community enrichment, and personal growth. Physical health programs include competitive athletics, aquatics, and exercise and fitness classes. Enrichment programs include after-school computer clubs, day camps, senior programs, cultural programs and special events. In addition, local parks support the communities' passive recreational activities, promoting both physical health and enrichment, and include walking, jogging, play-in-play areas, and picnic facilities.

2. Regional Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	27,474,000	35,000	15,780,000	11,659,000	297.0
Less Administration	--	--	--	--	--
Net Program Costs	27,474,000	35,000	15,780,000	11,659,000	297.0

Authority: Non-mandated, discretionary program.

Regional Services consists of facilities and programs at large boating and fishing lakes, large sports complexes that attract residents on a regional basis, including arboreta and botanical gardens. Regional park activities include sailing, waterskiing, jet skiing, fishing, large group picnicking, hiking, cycling, equestrian trails, campgrounds, soccer fields, and diamonds for baseball and softball. Arboreta and botanical gardens provide scenic paths and walkways through extensive collections of rare and exotic trees, plants, and flowers and offer walking tours, picnic areas, and rental facilities for special events.

3. Environmental Stewardship

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,789,000	--	469,000	6,320,000	34.0
Less Administration	--	--	--	--	--
Net Program Costs	6,789,000	--	469,000	6,320,000	34.0

Authority: Non-mandated, discretionary program.

Environmental Stewardship consists of activities and programs for which the main goal is to restore, protect, preserve the natural environment, including endangered animal and plant species, and to promote environmentally friendly behavior and practices by providing environmental education programs and exhibits, at natural areas, parks and schools. Natural areas operated by the Department include interpretive nature centers, natural areas, nature walks, stargazing, hiking and camping.

4. Asset Preservation and Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	37,117,000	--	5,052,000	32,065,000	339.0
Less Administration	--	--	--	--	--
Net Program Costs	37,117,000	--	5,052,000	32,065,000	339.0

Authority: Non-mandated, discretionary program.

Asset Preservation and Development consists of County park facility, structural and infrastructural preservation and improvements, and the acquisition and/or development of new parks, facilities and park amenities and infrastructure.

5. Administrative Services

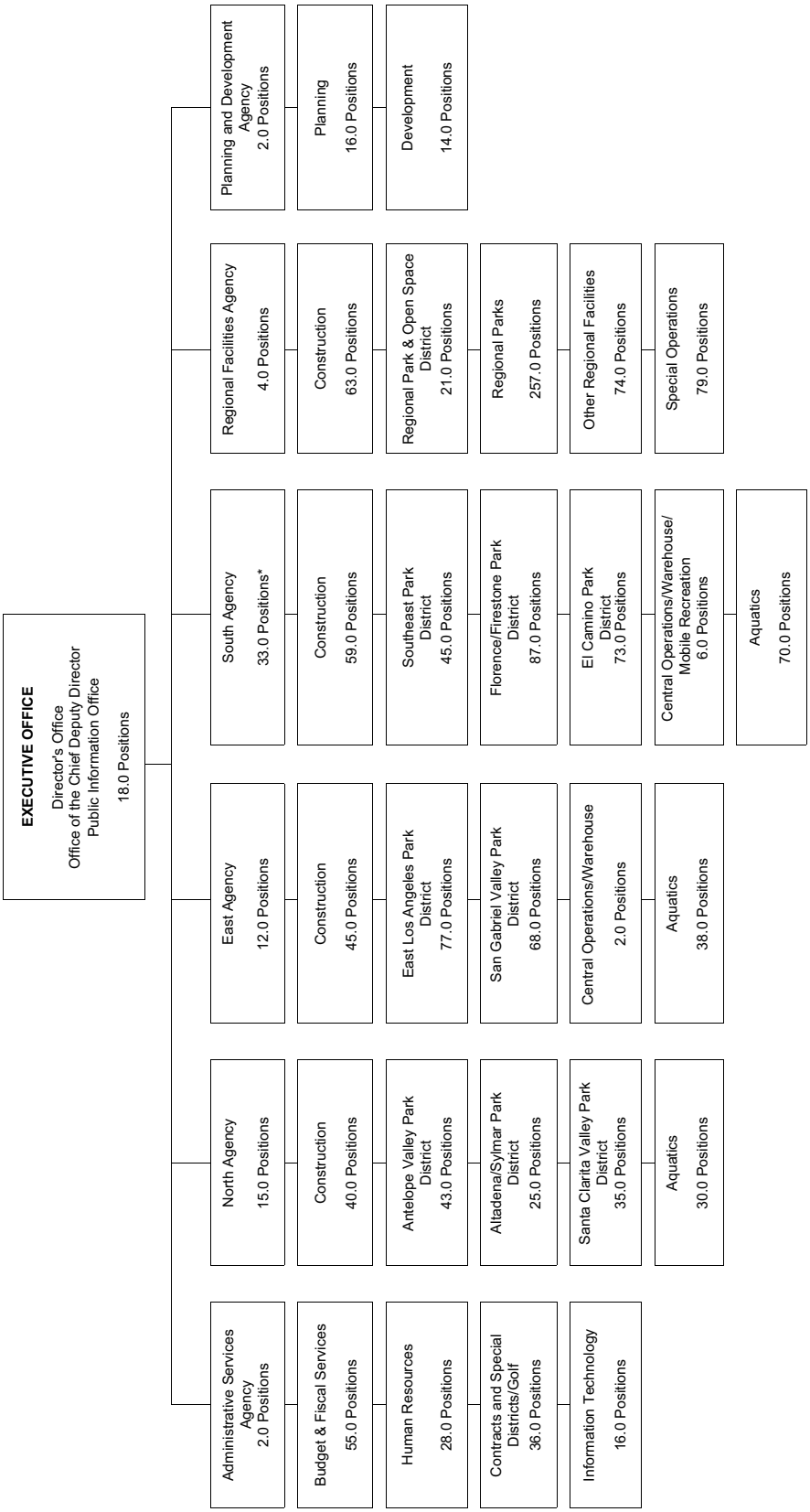
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	34,413,000	20,000	16,367,000	18,026,000	153.0
Less Administration	--	--	--	--	--
Net Program Costs	34,413,000	20,000	16,367,000	18,026,000	153.0

Authority: Non-mandated, discretionary program.

Administrative Services consists of support services to all departmental agencies. Support includes executive management, budget and fiscal, accounting, procurement, payroll, human resources, and communication services, as well as contracts and risk management, audits and investigations. In addition, Administrative Services include nineteen golf courses that offer low cost green fees, discount programs for seniors and student and junior golf programs.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	161,615,000	794,000	41,680,000	119,141,000	1,488.0

PARKS AND RECREATION
RUSS GUINEY, DIRECTOR
FY 2014-15 Recommended Budget Positions = 1,488.0



*South Agency includes ground maintenance travel crews.

Probation

Jerry E. Powers, Chief Probation Officer

Probation Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 278,134,202.02	$ 303,663,000	$ 342,798,000	$ 346,605,000	$ 346,605,000	$ 3,807,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 574,583,345.70	$ 598,044,000	$ 636,695,000	$ 654,784,000	$ 653,914,000	$ 17,219,000
SERVICES & SUPPLIES	178,481,085.03	191,289,000	192,379,000	388,935,000	189,786,000	(2,593,000)
OTHER CHARGES	5,836,975.43	9,001,000	9,001,000	9,001,000	9,001,000	0
CAPITAL ASSETS - EQUIPMENT	2,767,724.11	2,178,000	2,178,000	1,969,000	1,294,000	(884,000)
GROSS TOTAL	$ 761,669,130.27	$ 800,512,000	$ 840,253,000	$ 1,054,689,000	$ 853,995,000	$ 13,742,000
INTRAFUND TRANSFERS	(5,557,098.93)	(6,799,000)	(6,799,000)	(6,799,000)	(6,799,000)	0
NET TOTAL	$ 756,112,031.34	$ 793,713,000	$ 833,454,000	$ 1,047,890,000	$ 847,196,000	$ 13,742,000
NET COUNTY COST	$ 477,977,829.32	$ 490,050,000	$ 490,656,000	$ 701,285,000	$ 500,591,000	$ 9,935,000
BUDGETED POSITIONS	6,509.0	6,618.0	6,618.0	6,657.0	6,644.0	26.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Mission Statement

To promote and enhance public safety, ensure victims' rights, and facilitate a positive change in adult and juvenile probationers.

The Probation Department recommends and enforces court-ordered sanctions for probationers, including the detention of juvenile offenders and the return to court of non-compliant adult offenders; provides supervision and monitoring of probationers; and prevents and reduces criminal activity by developing and implementing strategies from early intervention through suppression. In an expanded role under Public Safety Realignment (Assembly Bill 109 or AB109), the Probation Department will also provide services to post-release supervised persons (PSPs). The Department proactively seeks resources and collaborations to maximize opportunities to positively impact the behavior of probationers by providing them with educational and vocational services, as well as access to health and mental health services that will build upon the strengths and capabilities of probationers, their families, and their communities.

Departmental services are administered and financed through five separate budget units. The Probation – Support Services budget funds administrative, information technology, quality assurance, training, and management services. The Juvenile Institutions Services budget which consolidates the former Detention and Residential Treatment budget units and funds the three juvenile halls (Central, Los Padrinos, and Barry J. Nidorf), intake and detention control, community detention services, transportation, Dorothy Kirby Center, and 13 probation camps. The Field Services budget funds juvenile and adult investigation and supervision services. The Special Services budget funds juvenile special services and juvenile placement services. The Care of Court Wards budget provides funding for the placement of juvenile court wards in residential facilities, foster homes, and the California Department of Corrections and Rehabilitations housing as parole placements as mandated by law.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects an NCC increase of $9.9 million, primarily due to $13.1 million for Board-approved increases in salaries and health insurance subsidies; $2.8 million transferred from the Provisional Financing Uses (PFU) budget unit for five positions for the enhancement of the Return-to-Work (RTW) unit and 17.0 positions and services and supplies for the opening of two Juvenile Day Reporting Centers (JDRCs); partially offset by the deletion of $5.9 million in one-time funding for the Employment Support Services contract with the Sheriff's Department ($600,000), Education Reform carryover ($2.5 million), Title IV-E Reinvestment program ($800,000), building refurbishments ($1.0 million), and vehicle replacements ($1.0 million). The budget also reflects a reduction of $0.1 million in other adjustments.

Critical/Strategic Planning Initiatives

The Probation Department has developed a strategic plan transforming from a custodial and supervision model to an evidence-based practices treatment and rehabilitation model. The goals include implementing evidence-based practices; developing and expanding collaborative efforts and community capacity; and maintaining a commitment to organizational development. The top priorities of the Department are:

- Continue efforts to implement Department of Justice (DOJ) recommendations;
- Continue the roll out of AB109 Realignment;
- Continue efforts to change the culture of the Department;
- Continue to work with the Chief Executive Office (CEO) to identify funding for previously deferred maintenance projects; and
- Continue to work with the CEO to identify funding for high-mileage transportation vehicles.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**840,253,000**	**6,799,000**	**342,798,000**	**490,656,000**	**6,618.0**
New/Expanded Programs					
1. JDRC: Reflects annualized funding for 17.0 positions and services and supplies for two JDRCs approved in the mid-year budget adjustment by the Board on March 4, 2014.	2,300,000	--	--	2,300,000	17.0
2. RTW: Reflects annualized funding for 5.0 positions and services and supplies for the enhancement of the RTW unit approved in the mid-year budget adjustment by the Board on March 4, 2014.	534,000	--	--	534,000	5.0
3. Professional Standards Bureau: Reflects the shift of services and supplies funding to salaries and employee benefits and the deletion of 1.0 vacant budgeted position to fund 4.0 positions to handle workload issues in the Background unit.	--	--	--	--	4.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	10,474,000	--	999,000	9,475,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	3,670,000	--	--	3,670,000	--
3. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(144,000)	--	--	(144,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. One-Time Funding: Reflects the deletion of one-time funding for the Employment Support Services contract with the Sheriff's Department.	(600,000)	--	--	(600,000)	--
5. Education Reform: Reflects the deletion of one-time carryover funding for the Education Reform program.	(2,500,000)	--	--	(2,500,000)	--
6. Title IV-E Reinvestment: Reflects the deletion of one-time carryover funding for the Title IV-E Reinvestment program.	(800,000)	--	--	(800,000)	--
7. Building Refurbishments: Reflects the deletion of one-time funding for building refurbishments.	(1,000,000)	--	--	(1,000,000)	--
8. Vehicle Replacements: Reflects the deletion of one-time funding for vehicle replacements.	(1,000,000)	--	--	(1,000,000)	--
9. Juvenile Justice Crime Prevention Act (JJCPA): Reflects an increase in services and supplies; fully offset by an increase in JJCPA revenue to align the JJCPA program with the proposed spending plan.	2,808,000	--	2,808,000	--	--
10. Administration: Reflects the shift of services and supplies funding to salaries and employee benefits and the deletion of vacant budgeted items to fully offset 7.0 positions to enhance various administrative functions (exams, payroll, information technology, and civil service).	--	--	--	--	--
11. Camps Enhancement: Reflects the shift of services and supplies funding to salaries and employee benefits and the deletion of vacant budgeted positions to fully offset 5.0 Assistant Probation Director positions for enhanced camp operations.	--	--	--	--	--
Total Changes	**13,742,000**	**0**	**3,807,000**	**9,935,000**	**26.0**
2014-15 Recommended Budget	**853,995,000**	**6,799,000**	**346,605,000**	**500,591,000**	**6,644.0**

Unmet Needs

The Probation Department's most critical unmet needs include the following: 1) $0.63 million for the Office of Independent Review contract and support positions request; 2) $2.2 million for the Alhambra area office seismic retrofit; 3) $0.83 million to repair and replace two chillers at the Challenger Youth Memorial Center (CMYC); 4) $0.75 million for the San Gabriel area office refurbishment; 5) $1.2 million for the juvenile halls fire detection upgrade; and 6) $0.57 million (start-up costs) to renovate office space previously occupied by the Auditor-Controller at the Downey Headquarters office.

PROBATION BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 2,648,470.14	$ 2,783,000	$ 4,284,000	$ 4,284,000	$ 4,284,000	$ 0
COURT FEES & COSTS	317,843.32	303,000	1,545,000	1,545,000	1,545,000	0
FEDERAL - OTHER	66,750,199.33	62,360,000	74,592,000	74,592,000	74,592,000	0
FEDERAL AID - MENTAL HEALTH	5,113,189.95	923,000	4,416,000	4,416,000	4,416,000	0
FORFEITURES & PENALTIES	269,314.71	11,000	200,000	200,000	200,000	0
INSTITUTIONAL CARE & SERVICES	7,332,706.12	6,878,000	9,430,000	9,430,000	9,430,000	0
INTEREST	0.00	0	174,000	174,000	174,000	0
MISCELLANEOUS	623,954.92	479,000	523,000	523,000	523,000	0
OTHER COURT FINES	2,233,905.06	1,672,000	1,674,000	1,674,000	1,674,000	0
OTHER SALES	0.00	3,000	0	0	0	0
RECORDING FEES	0.00	1,000	0	0	0	0
RENTS & CONCESSIONS	59,000.00	68,000	128,000	128,000	128,000	0
ROYALTIES	0.00	0	5,000	5,000	5,000	0
SALE OF CAPITAL ASSETS	1,926.83	4,000	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	148,409,838.46	185,082,000	176,190,000	177,189,000	177,189,000	999,000
STATE - OTHER	34,149,691.18	33,050,000	59,591,000	62,399,000	62,399,000	2,808,000
TRANSFERS IN	10,224,162.00	10,046,000	10,046,000	10,046,000	10,046,000	0
TOTAL REVENUE	$ 278,134,202.02	$ 303,663,000	$ 342,798,000	$ 346,605,000	$ 346,605,000	$ 3,807,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 364,068,597.67	$ 377,728,000	$ 404,544,000	$ 415,817,000	$ 415,268,000	$ 10,724,000
CAFETERIA BENEFIT PLANS	73,159,528.42	76,988,000	82,103,000	84,082,000	83,942,000	1,839,000
COUNTY EMPLOYEE RETIREMENT	33,079,174.76	62,262,000	66,893,000	70,871,000	70,784,000	3,891,000
DENTAL INSURANCE	1,631,108.64	1,663,000	1,608,000	1,618,000	1,618,000	10,000
DEPENDENT CARE SPENDING ACCOUNTS	840,820.38	896,000	688,000	692,000	692,000	4,000
DISABILITY BENEFITS	4,034,654.38	3,971,000	3,305,000	3,321,000	3,313,000	8,000
FICA (OASDI)	4,749,556.21	4,900,000	4,664,000	4,695,000	4,687,000	23,000
HEALTH INSURANCE	2,129,460.66	2,466,000	3,155,000	3,537,000	3,531,000	376,000
LIFE INSURANCE	446,409.76	476,000	291,000	292,000	292,000	1,000
OTHER EMPLOYEE BENEFITS	(600.00)	0	0	0	0	0
RETIREE HEALTH INSURANCE	55,828,330.00	28,056,000	29,888,000	30,072,000	30,049,000	161,000
SAVINGS PLAN	751,283.93	912,000	1,295,000	1,330,000	1,328,000	33,000
THRIFT PLAN (HORIZONS)	7,022,759.78	8,252,000	7,635,000	7,691,000	7,678,000	43,000
UNEMPLOYMENT INSURANCE	179,822.80	275,000	311,000	312,000	312,000	1,000
WORKERS' COMPENSATION	26,662,438.31	29,199,000	30,315,000	30,454,000	30,420,000	105,000
TOTAL S & E B	574,583,345.70	598,044,000	636,695,000	654,784,000	653,914,000	17,219,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	16,296,055.61	18,508,000	14,849,000	15,338,000	14,849,000	0
AGRICULTURAL	207,743.20	260,000	200,000	200,000	200,000	0
CLOTHING & PERSONAL SUPPLIES	963,556.85	1,030,000	972,000	972,000	972,000	0
COMMUNICATIONS	946,426.87	1,308,000	1,245,000	1,245,000	1,245,000	0
COMPUTING-MAINFRAME	5,400,879.20	6,453,000	5,429,000	5,429,000	5,429,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,721,200.91	3,183,000	2,773,000	2,773,000	2,773,000	0
COMPUTING-PERSONAL	3,625,804.24	2,080,000	3,651,000	3,651,000	3,651,000	0

PROBATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
CONTRACTED PROGRAM SERVICES	74,662,847.80	79,542,000	84,295,000	84,226,000	84,226,000	(69,000)
FOOD	7,896,250.14	8,778,000	8,677,000	8,677,000	8,677,000	0
HOUSEHOLD EXPENSE	1,460,073.27	1,388,000	1,275,000	1,275,000	1,275,000	0
INFORMATION TECHNOLOGY SERVICES	6,974,613.43	5,340,000	4,858,000	4,858,000	4,858,000	0
INSURANCE	1,233,044.63	1,470,000	1,315,000	1,315,000	1,315,000	0
MAINTENANCE - BUILDINGS & IMPRV	5,495,811.37	7,881,000	4,923,000	201,445,000	3,923,000	(1,000,000)
MAINTENANCE - EQUIPMENT	388,262.06	216,000	296,000	296,000	296,000	0
MEDICAL DENTAL & LAB SUPPLIES	247,214.94	194,000	0	0	0	0
MEMBERSHIPS	104,400.00	222,000	102,000	102,000	102,000	0
MISCELLANEOUS EXPENSE	45,786.72	631,000	550,000	550,000	384,000	(166,000)
OFFICE EXPENSE	2,867,718.82	4,679,000	4,999,000	5,057,000	4,689,000	(310,000)
PROFESSIONAL SERVICES	3,228,638.92	3,944,000	3,611,000	3,611,000	3,531,000	(80,000)
PUBLICATIONS & LEGAL NOTICE	0.00	1,000	1,000	1,000	1,000	0
RENTS & LEASES - BLDG & IMPRV	3,263,167.87	6,848,000	9,877,000	10,033,000	9,854,000	(23,000)
RENTS & LEASES - EQUIPMENT	942,039.94	1,070,000	1,153,000	1,153,000	1,108,000	(45,000)
SMALL TOOLS & MINOR EQUIPMENT	356,100.16	259,000	95,000	95,000	95,000	0
SPECIAL DEPARTMENTAL EXPENSE	2,057,429.66	1,136,000	1,374,000	1,374,000	1,374,000	0
TECHNICAL SERVICES	12,037,729.97	13,916,000	13,672,000	13,072,000	13,072,000	(600,000)
TELECOMMUNICATIONS	8,321,085.41	7,371,000	7,343,000	7,343,000	7,343,000	0
TRAINING	968,823.83	2,062,000	2,480,000	2,480,000	2,280,000	(200,000)
TRANSPORTATION AND TRAVEL	3,614,810.20	3,203,000	3,036,000	3,036,000	2,936,000	(100,000)
UTILITIES	12,153,569.01	8,316,000	9,328,000	9,328,000	9,328,000	0
TOTAL S & S	178,481,085.03	191,289,000	192,379,000	388,935,000	189,786,000	(2,593,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	425,084.97	2,245,000	2,245,000	2,245,000	2,245,000	0
RET-OTHER LONG TERM DEBT	4,131,881.92	4,351,000	4,351,000	4,351,000	4,351,000	0
SUPPORT & CARE OF PERSONS	1,273,053.68	2,391,000	2,391,000	2,391,000	2,391,000	0
TAXES & ASSESSMENTS	6,954.86	14,000	14,000	14,000	14,000	0
TOTAL OTH CHARGES	5,836,975.43	9,001,000	9,001,000	9,001,000	9,001,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	65,502.30	10,000	0	0	0	0
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	44,000	0	0	0	0
COMPUTERS, MAINFRAME	0.00	10,000	10,000	10,000	10,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	34,633.50	0	0	0	0	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	450.55	0	0	0	0	0
DATA HANDLING EQUIPMENT	0.00	850,000	850,000	850,000	850,000	0
ELECTRONIC EQUIPMENT	8,178.00	0	0	0	0	0
FOOD PREPARATION EQUIPMENT	62,010.90	149,000	0	0	0	0
MACHINERY EQUIPMENT	52,537.78	19,000	19,000	19,000	19,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	70,000	273,000	273,000	273,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	2,544,411.08	1,026,000	1,026,000	817,000	142,000	(884,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	2,767,724.11	2,178,000	2,178,000	1,969,000	1,294,000	(884,000)

PROBATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
TOTAL CAPITAL ASSETS	2,767,724.11	2,178,000	2,178,000	1,969,000	1,294,000	(884,000)
GROSS TOTAL	$ 761,669,130.27	$ 800,512,000	$ 840,253,000	$ 1,054,689,000	$ 853,995,000	$ 13,742,000
INTRAFUND TRANSFERS	(5,557,098.93)	(6,799,000)	(6,799,000)	(6,799,000)	(6,799,000)	0
NET TOTAL	$ 756,112,031.34	$ 793,713,000	$ 833,454,000	$ 1,047,890,000	$ 847,196,000	$ 13,742,000
NET COUNTY COST	$ 477,977,829.32	$ 490,050,000	$ 490,656,000	$ 701,285,000	$ 500,591,000	$ 9,935,000
BUDGETED POSITIONS	6,509.0	6,618.0	6,618.0	6,657.0	6,644.0	26.0

Probation - Care of Juvenile Court Wards Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 1,273,053.68	$ 2,391,000	$ 2,391,000	$ 2,391,000	$ 2,391,000	$ 0
GROSS TOTAL	$ 1,273,053.68	$ 2,391,000	$ 2,391,000	$ 2,391,000	$ 2,391,000	$ 0
NET TOTAL	$ 1,273,053.68	$ 2,391,000	$ 2,391,000	$ 2,391,000	$ 2,391,000	$ 0
NET COUNTY COST	$ 1,273,053.68	$ 2,391,000	$ 2,391,000	$ 2,391,000	$ 2,391,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Field Services Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 106,370,015.57	$ 113,619,000	$ 148,222,000	$ 149,221,000	$ 149,221,000	$ 999,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 149,405,779.55	$ 166,836,000	$ 197,434,000	$ 203,112,000	$ 202,871,000	$ 5,437,000
SERVICES & SUPPLIES	40,318,008.59	40,534,000	43,401,000	47,002,000	43,304,000	(97,000)
OTHER CHARGES	3,102,288.00	3,102,000	3,102,000	3,102,000	3,102,000	0
CAPITAL ASSETS - EQUIPMENT	2,576,903.93	600,000	600,000	716,000	716,000	116,000
GROSS TOTAL	$ 195,402,980.07	$ 211,072,000	$ 244,537,000	$ 253,932,000	$ 249,993,000	$ 5,456,000
INTRAFUND TRANSFERS	(896,228.13)	(918,000)	(918,000)	(918,000)	(918,000)	0
NET TOTAL	$ 194,506,751.94	$ 210,154,000	$ 243,619,000	$ 253,014,000	$ 249,075,000	$ 5,456,000
NET COUNTY COST	$ 88,136,736.37	$ 96,535,000	$ 95,397,000	$ 103,793,000	$ 99,854,000	$ 4,457,000
BUDGETED POSITIONS	1,957.0	2,011.0	2,011.0	2,028.0	2,024.0	13.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Juvenile Institutions Services Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 64,374,001.26	$ 79,353,000	$ 77,319,000	$ 77,319,000	$ 77,319,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 266,627,014.68	$ 277,142,000	$ 286,401,000	$ 293,092,000	$ 293,006,000	$ 6,605,000
SERVICES & SUPPLIES	66,411,584.55	72,822,000	70,364,000	69,889,000	67,474,000	(2,890,000)
OTHER CHARGES	183,981.55	294,000	294,000	294,000	294,000	0
CAPITAL ASSETS - EQUIPMENT	118,062.84	898,000	898,000	898,000	273,000	(625,000)
GROSS TOTAL	$ 333,340,643.62	$ 351,156,000	$ 357,957,000	$ 364,173,000	$ 361,047,000	$ 3,090,000
INTRAFUND TRANSFERS	(216,068.49)	(3,477,000)	(3,477,000)	(3,477,000)	(3,477,000)	0
NET TOTAL	$ 333,124,575.13	$ 347,679,000	$ 354,480,000	$ 360,696,000	$ 357,570,000	$ 3,090,000
NET COUNTY COST	$ 268,750,573.87	$ 268,326,000	$ 277,161,000	$ 283,377,000	$ 280,251,000	$ 3,090,000
BUDGETED POSITIONS	2,721.0	2,933.0	2,933.0	2,938.0	2,936.0	3.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Special Services Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 93,340,728.05	$ 96,653,000	$ 101,042,000	$ 103,850,000	$ 103,850,000	$ 2,808,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 89,067,382.78	$ 80,505,000	$ 78,733,000	$ 80,846,000	$ 80,846,000	$ 2,113,000
SERVICES & SUPPLIES	26,803,354.63	26,296,000	25,792,000	27,800,000	27,800,000	2,008,000
CAPITAL ASSETS - EQUIPMENT	0.00	175,000	175,000	0	0	(175,000)
GROSS TOTAL	$ 115,870,737.41	$ 106,976,000	$ 104,700,000	$ 108,646,000	$ 108,646,000	$ 3,946,000
INTRAFUND TRANSFERS	(3,330,331.92)	(1,455,000)	(1,455,000)	(1,455,000)	(1,455,000)	0
NET TOTAL	$ 112,540,405.49	$ 105,521,000	$ 103,245,000	$ 107,191,000	$ 107,191,000	$ 3,946,000
NET COUNTY COST	$ 19,199,677.44	$ 8,868,000	$ 2,203,000	$ 3,341,000	$ 3,341,000	$ 1,138,000
BUDGETED POSITIONS	968.0	771.0	771.0	771.0	771.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Support Services Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 14,049,457.14	$ 14,038,000	$ 16,215,000	$ 16,215,000	$ 16,215,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 69,483,168.69	$ 73,561,000	$ 74,127,000	$ 77,734,000	$ 77,191,000	$ 3,064,000
SERVICES & SUPPLIES	44,948,137.26	51,637,000	52,822,000	244,244,000	51,208,000	(1,614,000)
OTHER CHARGES	1,277,652.20	3,214,000	3,214,000	3,214,000	3,214,000	0
CAPITAL ASSETS - EQUIPMENT	72,757.34	505,000	505,000	355,000	305,000	(200,000)
GROSS TOTAL	$ 115,781,715.49	$ 128,917,000	$ 130,668,000	$ 325,547,000	$ 131,918,000	$ 1,250,000
INTRAFUND TRANSFERS	(1,114,470.39)	(949,000)	(949,000)	(949,000)	(949,000)	0
NET TOTAL	$ 114,667,245.10	$ 127,968,000	$ 129,719,000	$ 324,598,000	$ 130,969,000	$ 1,250,000
NET COUNTY COST	$ 100,617,787.96	$ 113,930,000	$ 113,504,000	$ 308,383,000	$ 114,754,000	$ 1,250,000
BUDGETED POSITIONS	863.0	903.0	903.0	920.0	913.0	10.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Departmental Program Summary

1. Detention Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	209,468,000	--	37,233,000	172,235,000	1,714.0
Less Administration	--	--	--	--	--
Net Program Costs	209,468,000	--	37,233,000	172,235,000	1,714.0

Authority: Mandated program - California Welfare and Institutions (W&I) Code Section 850.

The juvenile halls provide temporary housing for youth who have been arrested for criminal or delinquent activity. The juvenile halls staff assess the youth as to the risk they pose to the community, the need to remove them from the community, and their service needs. Those youth who pose a significant threat to the community are then detained pending the court process. While in juvenile hall, minors are provided physical health, mental health, and educational assessments, and treatment as required. Minors are also required to attend school daily, be involved in life skills training, and engage in recreation and social activities.

The Community Detention Program (CDP) provides intense supervision for both adjudicated and pre-adjudicated minors. Under CDP guidelines, participants must comply with specific court ordered terms as a condition of their community release, pursuant to Section 628.1 of the W&I Code. Participants are both electronically monitored and supervised by an assigned Deputy Probation Officer (DPO), who holds the minor accountable to a pre-approved schedule of sanctioned activities.

2. Residential Treatment

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	151,579,000	3,477,000	40,086,000	108,016,000	1,222.0
Less Administration	--	--	--	--	--
Net Program Costs	151,579,000	3,477,000	40,086,000	108,016,000	1,222.0

Authority: Non-mandated, discretionary program.

Aids in reducing, through the camp program, the incidence and impact of crime in the community by providing a residential experience that introduces effective life skills to each ward. The camps provide a valuable, intermediate sanction alternative to probation in the community or incarceration in the California Department of Corrections and Rehabilitation (CDCR). The program provides intensive intervention in a residential setting over an average stay of six months for youth committed by the Juvenile Court. Each minor receives mental health, physical health, educational, and family assessments that allow for treatment to be tailored to meet individual needs. The camps provide structured work experience, vocational training, education, specialized tutoring, athletic participation, and various kinds of social enrichment. The goal of the program is to reunify the minor and family, to reintegrate the minor into the community, and to assist the minor in achieving a productive, crime-free life.

3. Juvenile Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	127,153,000	140,000	109,624,000	17,389,000	987.0
Less Administration	--	--	--	--	--
Net Program Costs	127,153,000	140,000	109,624,000	17,389,000	987.0

Authority: Mandated program with discretionary service level – California W&I Code Sections 206, 280, 602, 628.1 and 652 - 654.

The Camp Community Transition Program (CCTP) targets probationers transitioning from one of the Department's camps to the community. Many of these youths are gang-involved, drug and alcohol users, low academic performers and have multiple risk factors across multiple behavior domains. CCTP uses goal-directed and multimodal intervention approaches that are family-focused. Behavior interventions are organized and designed to promote behavioral change in the probationer's home environment, emphasizing the systemic strengths of the family, peer group, school and neighborhood in order to facilitate the desired behavioral change.

The School-Based Probation Supervision program is designed to provide more effective supervision of probationers, increase the chances of school success for these youths, and promote campus and community safety. Participants include probationers and at-risk youth in 85 school service areas that are accepted into the program by School-Based DPOs. These DPOs are assigned and placed on school campuses with a focus on monitoring school attendance, behavior, and academic performance. Programs target high schools and select feeder middle schools with a focused early intervention approach.

4. Juvenile Suitable Placement

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	30,179,000	1,383,000	26,893,000	1,903,000	226.0
Less Administration	--	--	--	--	--
Net Program Costs	30,179,000	1,383,000	26,893,000	1,903,000	226.0

Authority: Mandated program with discretionary service level – California W&I Code Section 16516.

Provides, through suitable placement, a dispositional option for the Juvenile Court for minors whose delinquent behavior may be explained by a contributory family environment and/or emotional/psychiatric problems. Most suitable placement minors are removed from their homes and placed in a safe environment (group home, psychiatric hospital, Dorothy Kirby Center, etc.) pending resolution of the minor's issues. DPOs work with the minor and the family to identify needed services and prepare case plans to assist them with accessing the services. Through monitoring the minor's progress, the DPO is able to determine what long-term living arrangement would be in the best interest of the minor and develop/implement a permanency plan to return the minor to a safe and stable environment, such as reunification with family, emancipation, placement in a relative/non-relative home, or long-term foster care.

5. Adult Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	184,470,000	850,000	116,174,000	67,446,000	1,404.0
Less Administration	--	--	--	--	--
Net Program Costs	184,470,000	850,000	116,174,000	67,446,000	1,404.0

Authority: Mandated program with discretionary service level – California Penal Code (PC) Sections 1202.7, 1202.8, and 1203.

Investigates and makes recommendations on cases referred by the court for sentencing consideration, assessment, and recommendations used for probation supervision assignment, or CDCR placement (state prison orders). Reports include: Pre-pleas, Probation and Sentencing, Post-Sentencing, Early Disposition, and Bench Warrants.

6. Pretrial Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	19,228,000	--	380,000	18,848,000	178.0
Less Administration	--	--	--	--	--
Net Program Costs	19,228,000	--	380,000	18,848,000	178.0

Authority: Non-mandated, discretionary program, except bail deviation services – mandated program, discretionary service level-California PC Section 810.

Investigates and makes recommendations on applications for own recognizance release requests in felony cases. Specialized programs include Bail Deviation, Electronic Monitoring, Name Change, Drug Court, Drug Treatment / Proposition 36, Early Disposition, Civil Court Name Change Petition, Static 99, and DNA Collection.

7. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	131,918,000	949,000	16,215,000	114,754,000	913.0
Less Administration	--	--	--	--	--
Net Program Costs	131,918,000	949,000	16,215,000	114,754,000	913.0

Authority: Non-mandated, discretionary program.

Provides executive management and administrative support, which includes executive office, budget and fiscal services, personnel, payroll, procurement, and support and maintenance for all systems in production, while developing new systems and updating current systems as technology advances.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	853,995,000	6,799,000	346,605,000	500,591,000	6,644.0

Probation - Community-Based Contracts Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 3,235,887.83	$ 2,161,000	$ 3,855,000	$ 3,855,000	$ 2,802,000	$ (1,053,000)
GROSS TOTAL	$ 3,235,887.83	$ 2,161,000	$ 3,855,000	$ 3,855,000	$ 2,802,000	$ (1,053,000)
NET TOTAL	$ 3,235,887.83	$ 2,161,000	$ 3,855,000	$ 3,855,000	$ 2,802,000	$ (1,053,000)
NET COUNTY COST	$ 3,235,887.83	$ 2,161,000	$ 3,855,000	$ 3,855,000	$ 2,802,000	$ (1,053,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

2014-15 Budget Message

The Community-Based Contracts budget funds private contracts, administered by the Probation Department, to reduce juvenile crime and provide juvenile delinquency prevention services.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**3,855,000**	**0**	**0**	**3,855,000**	**0.0**
Other Changes					
1. **Carryover Funds:** Reflects the deletion of one-time carryover funds from FY 2013-14.	(1,003,000)	--	--	(1,003,000)	--
2. **One-Time Funding:** Reflects the deletion of one-time funding from the Fourth Supervisorial District.	(50,000)	--	--	(50,000)	--
Total Changes	**(1,053,000)**	**0**	**0**	**(1,053,000)**	**0.0**
2014-15 Recommended Budget	**2,802,000**	**0**	**0**	**2,802,000**	**0.0**

COMMUNITY-BASED CONTRACTS BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 3,235,887.83	$ 2,161,000	$ 3,855,000	$ 3,855,000	$ 2,802,000	$ (1,053,000)
TOTAL S & S	3,235,887.83	2,161,000	3,855,000	3,855,000	2,802,000	(1,053,000)
GROSS TOTAL	$ 3,235,887.83	$ 2,161,000	$ 3,855,000	$ 3,855,000	$ 2,802,000	$ (1,053,000)
NET TOTAL	$ 3,235,887.83	$ 2,161,000	$ 3,855,000	$ 3,855,000	$ 2,802,000	$ (1,053,000)
NET COUNTY COST	$ 3,235,887.83	$ 2,161,000	$ 3,855,000	$ 3,855,000	$ 2,802,000	$ (1,053,000)

Departmental Program Summary

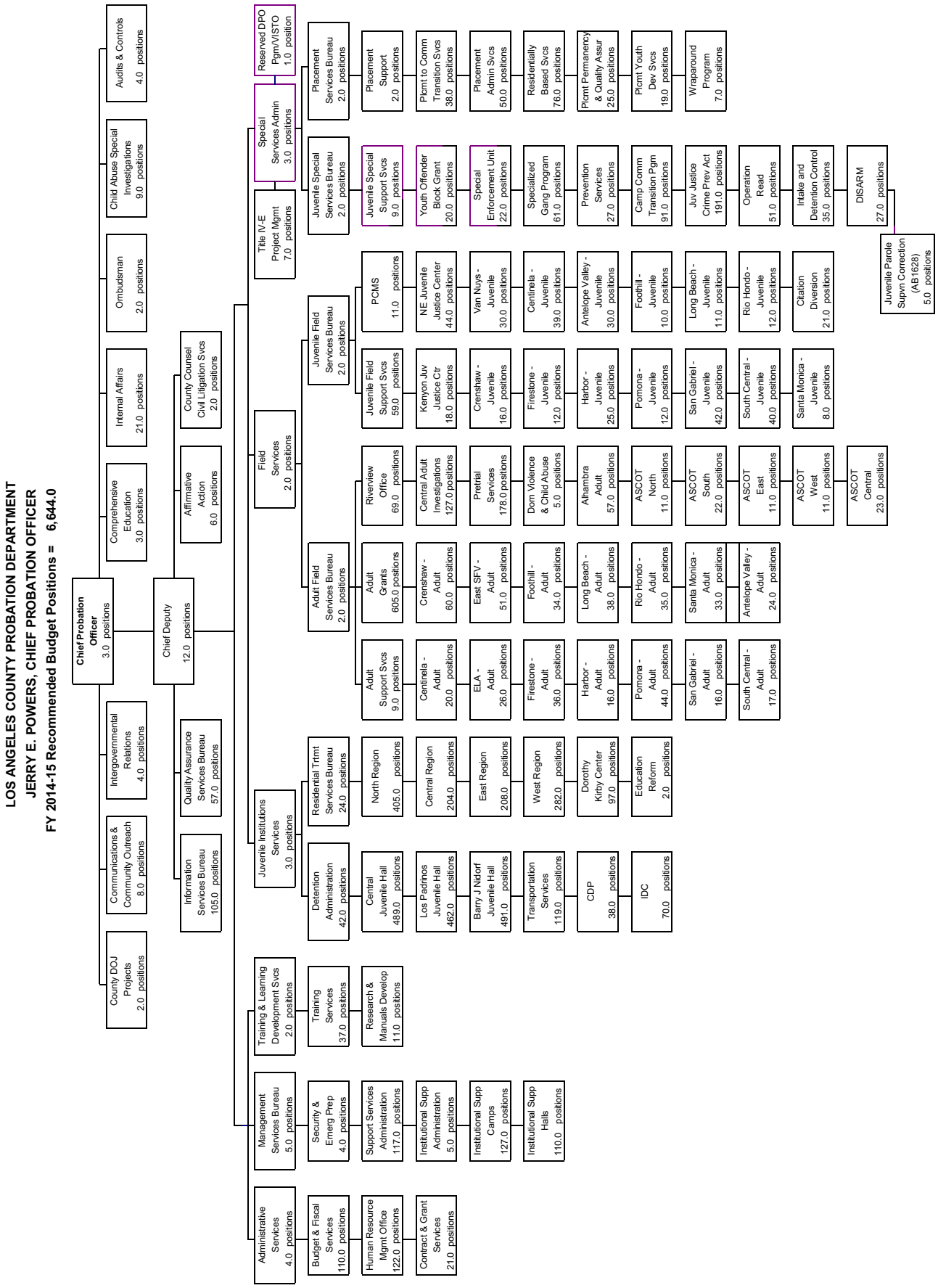
1. Community-Based Contracts

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,802,000	--	--	2,802,000	--
Less Administration	--	--	--	--	--
Net Program Costs	2,802,000	--	--	2,802,000	--

Authority: Non-mandated, discretionary program.

Provides violence prevention and juvenile delinquency services by funding various community delinquency prevention programs, as well as the Anti-Gang Strategies Program, which supports prevention, intervention, and suppression services in the community. The County delinquency prevention programs provide services to at-risk minors 18 years of age and under. The Anti-Gang Strategies Program provides gang intervention services to minors 18 years of age and under.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	2,802,000	0	0	2,802,000	0.0


LOS ANGELES COUNTY PROBATION DEPARTMENT
JERRY E. POWERS, CHIEF PROBATION OFFICER
FY 2014-15 Recommended Budget Positions = 6,644.0
Chief Probation Officer 3.0 positions
County DOJ Projects 2.0 positions
Communications & Community Outreach 8.0 positions
Intergovernmental Relations 4.0 positions
Comprehensive Education 3.0 positions
Internal Affairs 21.0 positions
Ombudsman 2.0 positions
Child Abuse Special Investigations 9.0 positions
Audits & Controls 4.0 positions
Chief Deputy 12.0 positions
Information Services Bureau 105.0 positions
Quality Assurance Services Bureau 57.0 positions
Affirmative Action 6.0 positions
County Counsel Civil Litigation Svcs 2.0 positions
Administrative Services 4.0 positions
Budget & Fiscal Services 110.0 positions
Human Resource Mgmt Office 122.0 positions
Contract & Grant Services 21.0 positions
Management Services Bureau 5.0 positions
Security & Emerg Prep 4.0 positions
Support Services Administration 117.0 positions
Institutional Supp Administration 5.0 positions
Institutional Supp Camps 127.0 positions
Institutional Supp Halls 110.0 positions
Training & Learning Development Svcs 2.0 positions
Training Services 37.0 positions
Research & Manuals Develop 11.0 positions
Juvenile Institutions Services 3.0 positions
Detention Administration 42.0 positions
Central Juvenile Hall 489.0 positions
Los Padrinos Juvenile Hall 462.0 positions
Barry J Nidorf Juvenile Hall 491.0 positions
Transportation Services 119.0 positions
CDP 38.0 positions
IDC 70.0 positions
Residential Trtmt Services Bureau 24.0 positions
North Region 405.0 positions
Central Region 204.0 positions
East Region 208.0 positions
West Region 282.0 positions
Dorothy Kirby Center 97.0 positions
Education Reform 2.0 positions
Field Services 2.0 positions
Adult Field Services Bureau 2.0 positions
Adult Support Svcs 9.0 positions
Centinela - Adult 20.0 positions
ELA - Adult 26.0 positions
Firestone - Adult 36.0 positions
Harbor - Adult 16.0 positions
Pomona - Adult 44.0 positions
San Gabriel - Adult 16.0 positions
South Central - Adult 17.0 positions
Adult Grants 605.0 positions
Crenshaw - Adult 60.0 positions
East SFV - Adult 51.0 positions
Foothill - Adult 34.0 positions
Long Beach - Adult 38.0 positions
Rio Hondo - Adult 35.0 positions
Santa Monica - Adult 33.0 positions
Antelope Valley - Adult 24.0 positions
Riverview Office 69.0 positions
Central Adult Investigations 127.0 positions
Pretrial Services 178.0 positions
Dom Violence & Child Abuse 5.0 positions
Alhambra Adult 57.0 positions
ASCOT North 11.0 positions
ASCOT South 22.0 positions
ASCOT East 11.0 positions
ASCOT West 11.0 positions
ASCOT Central 23.0 positions
Juvenile Field Services Bureau 2.0 positions
Juvenile Field Support Svcs 59.0 positions
Kenyon Juv Justice Ctr 18.0 positions
Crenshaw - Juvenile 16.0 positions
Firestone - Juvenile 12.0 positions
Harbor - Juvenile 25.0 positions
Pomona - Juvenile 12.0 positions
San Gabriel - Juvenile 42.0 positions
South Central - Juvenile 40.0 positions
Santa Monica - Juvenile 8.0 positions
PCMS 11.0 positions
NE Juvenile Justice Center 44.0 positions
Van Nuys - Juvenile 30.0 positions
Centinela - Juvenile 39.0 positions
Antelope Valley - Juvenile 30.0 positions
Foothill - Juvenile 10.0 positions
Long Beach - Juvenile 11.0 positions
Rio Hondo - Juvenile 12.0 positions
Citation Diversion 21.0 positions
Title IV-E Project Mgmt 7.0 positions
Special Services Admin 3.0 positions
Reserved DPO Pgm/VISTO 1.0 position
Juvenile Special Services Bureau 2.0 positions
Juvenile Special Support Svcs 9.0 positions
Youth Offender Block Grant 20.0 positions
Special Enforcement Unit 22.0 positions
Specialized Gang Program 61.0 positions
Prevention Services 27.0 positions
Camp Comm Transition Pgm 91.0 positions
Juv Justice Crime Prev Act 191.0 positions
Operation Read 51.0 positions
Intake and Detention Control 35.0 positions
DISARM 27.0 positions
Juvenile Parole Supvn Correction (AB1628) 5.0 positions
Placement Services Bureau 2.0 positions
Placement Support 2.0 positions
Plcmt to Comm Transition Svcs 38.0 positions
Placement Admin Svcs 50.0 positions
Residentially Based Svcs 76.0 positions
Plcmt Permanency & Quality Assur 25.0 positions
Plcmt Youth Dev Svcs 19.0 positions
Wraparound Program 7.0 positions

Project and Facility Development

Project and Facility Development Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,198,658.60	$ 200,000	$ 398,000	$ 198,000	$ 198,000	$ (200,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 8,726,677.23	$ 10,000,000	$ 27,117,000	$ 22,710,000	$ 22,710,000	$ (4,407,000)
OTHER CHARGES	64,808,055.59	45,615,000	47,229,000	26,787,000	26,787,000	(20,442,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	344,000	344,000	344,000	0
OTHER FINANCING USES	52,585,758.38	5,568,000	10,860,000	6,152,000	6,152,000	(4,708,000)
GROSS TOTAL	$ 126,120,491.20	$ 61,183,000	$ 85,550,000	$ 55,993,000	$ 55,993,000	$ (29,557,000)
NET TOTAL	$ 126,120,491.20	$ 61,183,000	$ 85,550,000	$ 55,993,000	$ 55,993,000	$ (29,557,000)
NET COUNTY COST	$ 123,921,832.60	$ 60,983,000	$ 85,152,000	$ 55,795,000	$ 55,795,000	$ (29,357,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Project and Facility Development Budget was established to reflect and account for appropriation necessary to fund specialized County services and consultant activities related to projects that are under development, as well as improvements to County facilities being implemented by other governmental agencies or jurisdictions pursuant to funding agreements approved by the Board.

2014-15 Budget Message

The 2014-15 Recommended Budget appropriates $22.7 million in services and supplies to fund consultant studies that quantify departmental space needs, develop master plans, provide technical, structural, and environmental impact assessments, and assist in the development of facility programs and capital planning efforts.

The Recommended Budget also incorporates $26.8 million in other charges to fund County contributions for improvements to County and other public facilities implemented by other agencies or jurisdictions; $0.3 million in capital assets - equipment to fund the acquisition of trailers to mitigate operational impacts to recreation and public-oriented programs that are displaced during construction; and $6.2 million in other financing uses which represents transfers of unspent funds from capital projects to be reallocated to departments operating budgets for the purchase of furniture and equipment, and to the Civic Art Special Fund per Board policy to fund public art projects.

Critical/Strategic Planning Initiatives

The budget provides a funding mechanism for departmental and countywide capital development and planning activities. The activities funded from this budget contribute to the multi-year planning efforts of departments, and the County as a whole, by ensuring that capital programs appropriately reflect operational and programmatic requirements and departmental strategic plans.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**85,550,000**	**0**	**398,000**	**85,152,000**	**0.0**
Other Changes					
1. Services and Supplies: Reflects a decrease due to the completion of various studies related to the development of projects. This decrease is partially offset by an ongoing allocation for various planning, project development, environmental, and facility studies that support the development and management of the County's capital program.	(4,407,000)	--	(200,000)	(4,207,000)	--
2. Other Charges: Reflects the transfer of funds for the John Anson Ford Theatre off-season improvements and Museum of Art pre-development activities. Also reflects the transfer of one-time funding to the Mountains Conservation and Recreation Authority for land acquisition and construction of the Carbon Canyon East Segment of the Coastal Slope Trail, Community Development Commission for an affordable housing project and the development of the Whittier Narrows Resource Center, Los Angeles Philharmonic Association for LED lighting and ground improvements, and Exodus Foundation to implement capital improvements at the Ted Watkins Building.	(20,442,000)	--	--	(20,442,000)	--
3. Other Financing Uses: Reflects transfers to the Public Library operating budget for the purchase of furniture and equipment, and to the Civic Art Special Fund to fund Board-approved capital project civic art related expenditures.	(4,708,000)	--	--	(4,708,000)	--
Total Changes	**(29,557,000)**	**0**	**(200,000)**	**(29,357,000)**	**0.0**
2014-15 Recommended Budget	**55,993,000**	**0**	**198,000**	**55,795,000**	**0.0**

Provisional Financing Uses

Provisional Financing Uses Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 0.00	$ 1,750,000	$ 1,750,000	$ 1,750,000	$ 1,750,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
PFU-AUDITOR-CONTROLLER	$ 0.00	$ 5,084,000	$ 6,184,000	$ 12,726,000	$ 12,726,000	$ 6,542,000
PFU-CAPITAL PROJECTS	0.00	0	75,000,000	0	0	(75,000,000)
PFU-CHILDREN AND FAMILY SERVICES	0.00	1,245,000	48,906,000	34,475,000	34,475,000	(14,431,000)
PFU-HEALTH SERVICES	0.00	28,000,000	28,153,000	153,000	153,000	(28,000,000)
PFU-PARKS AND RECREATION	0.00	0	0	2,827,000	2,827,000	2,827,000
PFU-PROBATION	0.00	4,086,000	19,068,000	16,234,000	16,234,000	(2,834,000)
PFU-PUBLIC SOCIAL SERVICES	0.00	15,000,000	20,000,000	5,000,000	5,000,000	(15,000,000)
PFU-SHERIFF	0.00	6,253,000	26,786,000	44,147,000	44,147,000	17,361,000
PFU-VARIOUS	0.00	23,255,000	203,511,000	150,272,000	150,272,000	(53,239,000)
TOTAL SERVICES & SUPPLIES	$ 0.00	$ 82,923,000	$ 427,608,000	$ 265,834,000	$ 265,834,000	$ (161,774,000)
GROSS TOTAL	$ 0.00	$ 82,923,000	$ 427,608,000	$ 265,834,000	$ 265,834,000	$ (161,774,000)
NET COUNTY COST	$ 0.00	$ 81,173,000	$ 425,858,000	$ 264,084,000	$ 264,084,000	$ (161,774,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	VARIOUS	VARIOUS

2014-15 Budget Message

The Provisional Financing Uses budget unit serves as a temporary budget for program funding that has yet to be allocated to a specific budget unit. Once funding needs have been determined, funds are transferred to the affected budget unit by Board order.

The 2014-15 Recommended Budget reflects a net decrease of $161.8 million.

The following is a description of each budget category change.

Auditor-Controller

Reflects a $6.5 million increase for eCAPS related costs.

Children and Family Services

Reflects a decrease of $14.4 million for Title IV-E Waiver ($1.3 million) and Katie A. Settlement programs ($9.3 million), AB12 related expenses ($2.6 million), and the Psychiatric Mobile Response Team ($1.2 million).

Capital Projects

Reflects a decrease of $75.0 million for various deferred maintenance projects.

Health Services

Reflects a $28.0 million decrease for costs associated with the Martin Luther King, Jr. Community Hospital.

Parks and Recreation

Reflects a $2.8 million increase for anticipated operational costs associated with newly constructed or refurbished park facilities.

Probation

Reflects a decrease of $2.8 million for the Juvenile Day Reporting Center ($2.3 million) and Return-to-Work program ($0.5 million).

Public Social Services

Reflects a decrease of $15.0 million for General Relief related costs ($5.3 million) and other countywide funding needs ($9.7 million).

Sheriff

Reflects a $17.4 million net increase for anticipated costs associated with implementing the Citizens' Commission on Jail Violence recommendations.

Various

Reflects a net decrease of $53.2 million for Board-approved salary increases ($38.1 million), the elimination of one-time funding transferred to various budget units in FY 2013-14 ($31.8 million), and various other programs ($0.3 million). These decreases are partially offset by an increase in carryover savings from the prior year ($17.0 million).

Public Defender

Ronald L. Brown, Public Defender

Public Defender Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 10,282,245.41	$ 10,726,000	$ 11,219,000	$ 10,736,000	$ 10,736,000	$ (483,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 163,353,520.60	$ 170,922,000	$ 171,720,000	$ 183,288,000	$ 179,656,000	$ 7,936,000
SERVICES & SUPPLIES	13,500,850.28	13,883,000	14,441,000	15,308,000	13,927,000	(514,000)
OTHER CHARGES	858,150.32	826,000	711,000	1,046,000	857,000	146,000
CAPITAL ASSETS - EQUIPMENT	146,742.34	14,000	0	0	0	0
GROSS TOTAL	$ 177,859,263.54	$ 185,645,000	$ 186,872,000	$ 199,642,000	$ 194,440,000	$ 7,568,000
INTRAFUND TRANSFERS	(1,357,220.84)	(119,000)	(119,000)	(119,000)	(119,000)	0
NET TOTAL	$ 176,502,042.70	$ 185,526,000	$ 186,753,000	$ 199,523,000	$ 194,321,000	$ 7,568,000
NET COUNTY COST	$ 166,219,797.29	$ 174,800,000	$ 175,534,000	$ 188,787,000	$ 183,585,000	$ 8,051,000
BUDGETED POSITIONS	1,139.0	1,132.0	1,132.0	1,138.0	1,132.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The Public Defender provides constitutionally mandated legal representation to indigent criminal defendants and juveniles in the Superior Court of Los Angeles County as well as in State and federal Appellate Courts. The Department strives to ensure equal treatment within the justice system by safeguarding liberty interests and upholding the rights of individuals.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects an NCC increase of $8.1 million primarily due to Board-approved increases in salaries and employee benefits; travel costs for Proposition 36 resentencing cases, and the deletion of one-time carryover funding for facility repairs and the purchase of computers.

Critical/Strategic Planning Initiatives

- Enhance ongoing Risk Management efforts; ensure uniform training standards for supervisors and managers; develop and/or providing supervision, management and leadership training through various means such as developing and implementing new Deputy in Charge training, new and/or refresher Head Deputy training, and non-attorney supervisor manager training; identify/develop a knowledge-based curriculum for supervisors and managers that is consistent with and will facilitate the Department's vision for workforce development; and identify, evaluate and select methods of developing and strengthening leadership skills among attorney supervisors and managers through such things as seminars, workshops, materials, exercises and programs.

- Further explore new and innovative methods to facilitate the efficient internal dissemination and timely delivery of information. The Office will also forge meaningful community outreach efforts that promote civic pride and educate the public about the role and mission of the Public Defender's Office. This will be accomplished by developing stronger ties with other County agencies, such as the CEO's Office of Public Affairs, and with the communications deputies of supervisorial districts as well as with outside agencies; developing a plan to educate the public about the Public Defender's mission and services, via the Department's public website and through other means; developing informational materials to promote public knowledge of the Public Defender's mission and its services and our Centennial anniversary celebration, as well as constitutional rights under both the California and United States constitutions; and encouraging the volunteer outreach by staff in various venues such as Volunteers in Parole and the Constitutional Rights Foundation, to educate youth and families about the justice system and their legal rights and obligations.
- Enhance disaster preparedness and employee safety and augment existing risk management efforts through various measures, including developing an orientation plan for disaster preparedness for Public Defender staff; developing a plan to offer comprehensive disaster preparedness training to select employees office-wide; researching and identifying materials for office-wide distribution in order to educate staff on disasters, their impact, and the hazards posed by buildings and non-structural items; identifying and evaluating materials for posting on the Public Defender Portal which staff members can access to educate themselves on disaster preparedness and contact information in the event of a disaster; identifying those staff members who have received comprehensive disaster preparedness training and devise a plan to use their knowledge for the improvement of the Department; and identifying, training, developing and implementing a training plan addressing employee safety in the field, specifically including driving skills and responsibilities.
- The Public Defender has anticipated and prepared for a major change in the Three Strikes Law, which took effect November 2012, and is currently handling 366 Proposition 36 Three Strikes post-conviction matters in which the client has not yet been resentenced and released. The Department has absorbed this workload; however, additional expenses will be incurred for employee travel to State prisons on these matters. Lastly, the State has made findings which largely eliminate Sexually Violent Predator (SVP) funding. Department SVP operations cost about $7.0 million. The Department has continued to maintain its budget within its limitations in spite of numerous challenges.
- Public Defender plans to upgrade the Electronic Document Management System (PD-EDMS) to integrate/interface with the Case Management System (CMS). The Department is also proceeding with a Public Defender Statistical System (PDSS) which utilizes data from the legacy Defense Management System (DMS) at a low cost.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**186,872,000**	**119,000**	**11,219,000**	**175,534,000**	**1,132.0**
Other Changes					
1. Retirement: Reflects an increase in retirement primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	1,993,000	--	--	1,993,000	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	5,882,000	--	--	5,882,000	--
3. AB109 Salaries and Employee Benefits Increases: Primarily reflects Board-approved increases in salaries and health insurance subsidies related to AB109 positions fully offset by a decrease in services and supplies.	--	--	--	--	--
4. One-Time Funding: Reflects the deletion of one-time carryover funding for facility repairs and purchases of computers.	(153,000)	--	--	(153,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
5. AB109 One-Time Funding: Reflects the deletion of AB109 one-time funding for various projects.	(483,000)	--	(483,000)	--	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CRF Section 225).	146,000	--	--	146,000	--
7. Proposition 36 Funding: Reflects one-time funding for travel expenses for attorneys whose clients are located throughout California State prisons.	183,000	--	--	183,000	--
8. Miscellaneous Adjustment: Reflects the elimination of MAPP differences offset by an increase in employee benefits.	--	--	--	--	--
Total Changes	**7,568,000**	**0**	**(483,000)**	**8,051,000**	**0.0**
2014-15 Recommended Budget	**194,440,000**	**119,000**	**10,736,000**	**183,585,000**	**1,132.0**

Unmet Needs

The Department's unmet needs include additional funding for unfunded salary and employee benefits; a contract analyst position; and additional direct support and information technology staff. In addition, the Department needs one-time funding for warehouse refurbishment; various office security upgrades; and reconfiguration/refurbishment of the Felony Records and Lynwood Information Technology Offices.

PUBLIC DEFENDER BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 207,119.95	$ 165,000	$ 118,000	$ 118,000	$ 118,000	$ 0
COURT FEES & COSTS	354,119.07	350,000	500,000	500,000	500,000	0
FEDERAL - OTHER	468,116.95	408,000	408,000	408,000	408,000	0
LEGAL SERVICES	207,929.99	300,000	200,000	200,000	200,000	0
MISCELLANEOUS	456,146.64	375,000	375,000	375,000	375,000	0
OTHER SALES	58,069.09	0	0	0	0	0
PERSONNEL SERVICES	6,074.72	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	921,884.00	1,800,000	2,290,000	1,807,000	1,807,000	(483,000)
STATE - OTHER	7,602,785.00	7,328,000	7,328,000	7,328,000	7,328,000	0
TOTAL REVENUE	$ 10,282,245.41	$ 10,726,000	$ 11,219,000	$ 10,736,000	$ 10,736,000	$ (483,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 109,290,468.80	$ 110,739,000	$ 112,978,000	$ 117,629,000	$ 116,981,000	$ 4,003,000
CAFETERIA BENEFIT PLANS	15,695,286.56	17,333,000	16,699,000	18,381,000	17,458,000	759,000
COUNTY EMPLOYEE RETIREMENT	10,852,608.08	20,974,000	20,792,000	22,785,000	22,785,000	1,993,000
DENTAL INSURANCE	366,368.60	370,000	321,000	321,000	321,000	0
DEPENDENT CARE SPENDING ACCOUNTS	128,230.69	128,000	143,000	143,000	143,000	0
DISABILITY BENEFITS	1,229,359.83	304,000	319,000	319,000	319,000	0
FICA (OASDI)	1,512,167.63	1,550,000	1,234,000	1,303,000	1,297,000	63,000
HEALTH INSURANCE	5,465,543.82	6,088,000	6,088,000	8,059,000	6,924,000	836,000
LIFE INSURANCE	259,489.25	35,000	50,000	50,000	50,000	0
OTHER EMPLOYEE BENEFITS	6,300.00	6,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	10,712,392.00	5,320,000	5,522,000	5,522,000	5,522,000	0
SAVINGS PLAN	3,628,739.57	3,864,000	3,818,000	3,982,000	3,970,000	152,000
THRIFT PLAN (HORIZONS)	3,072,071.67	3,042,000	2,560,000	3,598,000	2,690,000	130,000
UNEMPLOYMENT INSURANCE	47,057.00	47,000	67,000	67,000	67,000	0
WORKERS' COMPENSATION	1,087,437.10	1,122,000	1,122,000	1,122,000	1,122,000	0
TOTAL S & E B	163,353,520.60	170,922,000	171,720,000	183,288,000	179,656,000	7,936,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,278,145.74	2,532,000	2,052,000	2,053,000	2,052,000	0
COMMUNICATIONS	223,829.67	231,000	244,000	250,000	244,000	0
COMPUTING-MAINFRAME	101,707.00	88,000	101,000	101,000	101,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	285,849.00	232,000	267,000	267,000	267,000	0
COMPUTING-PERSONAL	1,289,528.75	435,000	809,000	346,000	346,000	(463,000)
CONTRACTED PROGRAM SERVICES	10,833.00	11,000	11,000	11,000	11,000	0
HOUSEHOLD EXPENSE	1,992.99	5,000	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	880,321.00	1,075,000	1,362,000	1,370,000	1,362,000	0
INSURANCE	16,575.00	155,000	14,000	14,000	14,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,007,987.89	1,104,000	1,119,000	1,243,000	976,000	(143,000)
MAINTENANCE - EQUIPMENT	44,742.92	44,000	55,000	81,000	55,000	0
MEDICAL DENTAL & LAB SUPPLIES	1,358.64	1,000	0	0	0	0
MEMBERSHIPS	273,605.00	278,000	298,000	298,000	298,000	0
MISCELLANEOUS EXPENSE	11,442.42	18,000	22,000	22,000	22,000	0
OFFICE EXPENSE	563,217.56	402,000	685,000	613,000	594,000	(91,000)

PUBLIC DEFENDER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
PROFESSIONAL SERVICES	121,143.13	470,000	346,000	547,000	346,000	0
RENTS & LEASES - BLDG & IMPRV	1,150,171.03	1,607,000	1,791,000	1,957,000	1,791,000	0
RENTS & LEASES - EQUIPMENT	150,867.82	233,000	207,000	207,000	207,000	0
SMALL TOOLS & MINOR EQUIPMENT	0.00	1,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	10,355.00	12,000	14,000	18,000	14,000	0
TECHNICAL SERVICES	719,588.98	677,000	652,000	1,247,000	652,000	0
TELECOMMUNICATIONS	2,007,253.77	1,887,000	1,995,000	1,955,000	1,995,000	0
TRAINING	50,547.01	50,000	66,000	66,000	66,000	0
TRANSPORTATION AND TRAVEL	356,499.62	396,000	398,000	581,000	581,000	183,000
UTILITIES	1,943,287.34	1,939,000	1,933,000	2,061,000	1,933,000	0
TOTAL S & S	13,500,850.28	13,883,000	14,441,000	15,308,000	13,927,000	(514,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	143,114.11	197,000	98,000	268,000	98,000	0
RET-OTHER LONG TERM DEBT	713,920.92	628,000	611,000	776,000	757,000	146,000
TAXES & ASSESSMENTS	1,115.29	1,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	858,150.32	826,000	711,000	1,046,000	857,000	146,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	0.00	14,000	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	14,430.51	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	132,311.83	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	146,742.34	14,000	0	0	0	0
TOTAL CAPITAL ASSETS	146,742.34	14,000	0	0	0	0
GROSS TOTAL	$ 177,859,263.54	$ 185,645,000	$ 186,872,000	$ 199,642,000	$ 194,440,000	$ 7,568,000
INTRAFUND TRANSFERS	(1,357,220.84)	(119,000)	(119,000)	(119,000)	(119,000)	0
NET TOTAL	$ 176,502,042.70	$ 185,526,000	$ 186,753,000	$ 199,523,000	$ 194,321,000	$ 7,568,000
NET COUNTY COST	$ 166,219,797.29	$ 174,800,000	$ 175,534,000	$ 188,787,000	$ 183,585,000	$ 8,051,000
BUDGETED POSITIONS	1,139.0	1,132.0	1,132.0	1,138.0	1,132.0	0.0

Departmental Program Summary

1. Felony Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	92,589,000	--	2,498,000	90,091,000	520.0
Less Administration	--	--	--	--	--
Net Program Costs	92,589,000	--	2,498,000	90,091,000	520.0

Authority: Mandated program – Federal and State constitutions and California Penal Code Section 987.2.

Felony representation is undertaken for all individuals facing felony charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

2. Misdemeanor Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	59,233,000	119,000	471,000	58,643,000	360.0
Less Administration	--	--	--	--	--
Net Program Costs	59,233,000	119,000	471,000	58,643,000	360.0

Authority: Mandated program – Federal and State constitutions and California Penal Code Section 987.2.

Misdemeanor representation is undertaken for all individuals facing misdemeanor charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

3. Juvenile Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	17,348,000	--	523,000	16,825,000	109.0
Less Administration	--	--	--	--	--
Net Program Costs	17,348,000	--	523,000	16,825,000	109.0

Authority: Mandated program – Federal and State constitutions.

Juvenile representation is undertaken for all minors facing criminal charges who qualify for Public Defender representation, and for whom there is no conflict of interest. This program also provides post-disposition services mandated by Senate Bill 459 and Rule of Court 1479.

4. Mental Health Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,552,000	--	7,222,000	4,330,000	77.0
Less Administration	--	--	--	--	--
Net Program Costs	11,552,000	--	7,222,000	4,330,000	77.0

Authority: Mandated program – Federal and State constitutions and California Penal Code 987.2.

The Mental Health Program provides representation for mentally ill conservatees and persons alleged by the State Department of Corrections to be sexually violent predators, individuals charged with a crime and unable to stand trial because of mental incapacity, and individuals who have mental disorders that would prevent their being released from State Prison at the conclusion of their sentenced prison term.

5. Information Technology

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,019,000	--	--	7,019,000	20.0
Less Administration	--	--	--	--	--
Net Program Costs	7,019,000	--	--	7,019,000	20.0

Authority: Non-mandated, discretionary program.

The Information Technology program provides and maintains automated tools that enhance the quality of work and productivity of attorneys and support staff in providing legal representation for indigents. It also provides collaborative justice agency tools that enhance the quality and productivity of the Los Angeles County justice process.

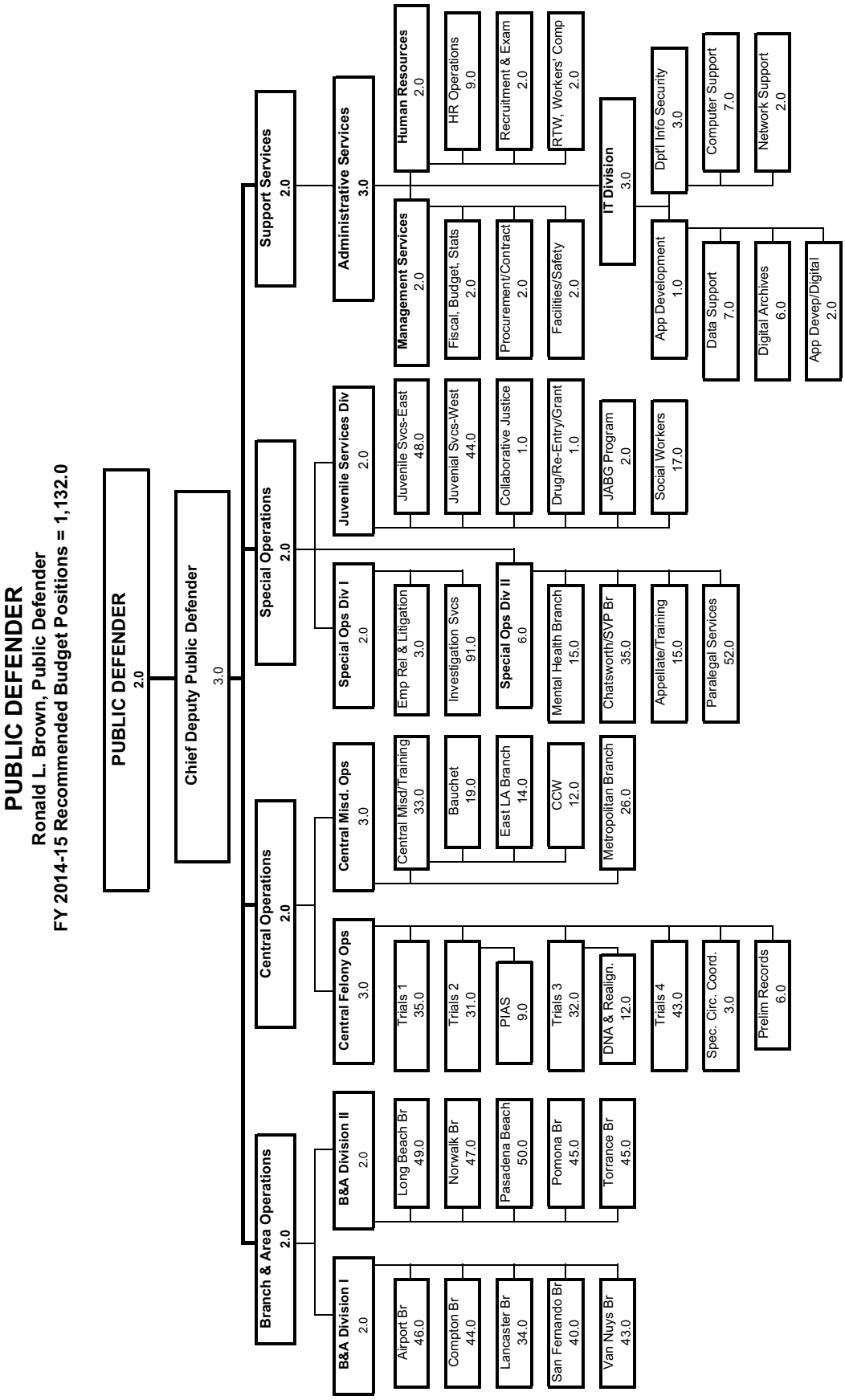
6. Administration and Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,699,000	--	22,000	6,677,000	46.0
Less Administration	--	--	--	--	--
Net Program Costs	6,699,000	--	22,000	6,677,000	46.0

Authority: Non-mandated, discretionary program.

The Administration and Support program provides executive and policy guidance to the Department that results in effective risk management and fiscal control, and provides for quality professional services to all staff. It includes the executive office and administrative management, budget and fiscal support, human resources support, procurement and facilities support, grants management, contract management, strategic planning and process improvement, and revenue generation services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	194,440,000	119,000	10,736,000	183,585,000	1,132.0


PUBLIC DEFENDER
Ronald L. Brown, Public Defender
FY 2014-15 Recommended Budget Positions = 1,132.0
PUBLIC DEFENDER 2.0
Chief Deputy Public Defender 3.0
Branch & Area Operations 2.0
B&A Division I 2.0
Airport Br 46.0
Compton Br 44.0
Lancaster Br 34.0
San Fernando Br 40.0
Van Nuys Br 43.0
B&A Division II 2.0
Long Beach Br 49.0
Norwalk Br 47.0
Pasadena Beach 50.0
Pomona Br 45.0
Torrance Br 45.0
Central Operations 2.0
Central Felony Ops 3.0
Trials 1 35.0
Trials 2 31.0
PIAS 9.0
Trials 3 32.0
DNA & Realign. 12.0
Trials 4 43.0
Spec. Circ. Coord. 3.0
Prelim Records 6.0
Central Misd. Ops 3.0
Central Misd/Training 33.0
Bauchet 19.0
East LA Branch 14.0
CCW 12.0
Metropolitan Branch 26.0
Special Operations 2.0
Special Ops Div I 2.0
Emp Rel & Litigation 3.0
Investigation Svcs 91.0
Special Ops Div II 6.0
Mental Health Branch 15.0
Chatsworth/SVP Br 35.0
Appellate/Training 15.0
Paralegal Services 52.0
Juvenile Services Div 2.0
Juvenile Svcs-East 48.0
Juvenial Svcs-West 44.0
Collaborative Justice 1.0
Drug/Re-Entry/Grant 1.0
JABG Program 2.0
Social Workers 17.0
Support Services 2.0
Administrative Services 3.0
Human Resources 2.0
HR Operations 9.0
Recruitment & Exam 2.0
RTW, Workers' Comp 2.0
Management Services 2.0
Fiscal, Budget, Stats 2.0
Procurement/Contract 2.0
Facilities/Safety 2.0
IT Division 3.0
Dpt'l Info Security 3.0
Computer Support 7.0
Network Support 2.0
App Development 1.0
Data Support 7.0
Digital Archives 6.0
App Devep/Digital 2.0

Public Health

Jonathan E. Fielding, M.D., M.P.H., Director and Health Officer

Public Health Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 541,181,080.77	$ 545,605,000	$ 659,086,000	$ 668,288,000	$ 666,278,000	$ 7,192,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 392,427,122.27	$ 406,861,000	$ 444,466,000	$ 464,561,000	$ 463,040,000	$ 18,574,000
SERVICES & SUPPLIES	393,918,145.35	363,873,000	443,554,000	432,241,000	430,593,000	(12,961,000)
OTHER CHARGES	5,266,459.57	11,063,000	10,711,000	10,711,000	10,761,000	50,000
CAPITAL ASSETS - EQUIPMENT	3,187,068.32	3,327,000	4,467,000	4,556,000	4,556,000	89,000
GROSS TOTAL	$ 794,798,795.51	$ 785,124,000	$ 903,198,000	$ 912,069,000	$ 908,950,000	$ 5,752,000
INTRAFUND TRANSFERS	(64,176,574.58)	(56,887,000)	(56,353,000)	(56,666,000)	(56,666,000)	(313,000)
NET TOTAL	$ 730,622,220.93	$ 728,237,000	$ 846,845,000	$ 855,403,000	$ 852,284,000	$ 5,439,000
NET COUNTY COST	$ 189,441,140.16	$ 182,632,000	$ 187,759,000	$ 187,115,000	$ 186,006,000	$ (1,753,000)
BUDGETED POSITIONS	4,462.0	4,513.0	4,513.0	4,584.0	4,566.0	53.0

Mission Statement

The mission of the Department of Public Health (DPH) is to protect health, prevent disease and injury, and promote health and well-being for everyone in the County.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a net increase in appropriation and revenue, and the elimination of one-time carryover funding from prior year as well as funding for Board approved salaries and employee benefits, resulting in a reduction in NCC.

The Recommended Budget also reflects an increase of 53.0 positions, fully offset by decreases in services and supplies and additional revenue, associated with the following programs: 1) Substance Abuse Prevention and Control (SAPC) Drug/Medi-Cal program for clinical oversight of contract services; 2) Communicable Disease Prevention and Control to address expanded scopes of work under the Affordable Care Act (ACA); 3) Environmental Health for the new County Toxic Threat Strike Team and to support the billing functions of the electronic inspection system; 4) Chronic Disease and Injury Prevention to fulfill the grant functions of the local health department Nutrition Program; and 5) Centralized support to streamline administrative processes.

Critical/Strategic Planning Initiatives

Public Health's Strategic Plan was developed through an extensive process involving stakeholders, data and trend analysis, and policy assessments, and includes goals and objectives that contemplate the existing and emerging public health landscape. The Recommended Budget supports efforts to preserve an organizational infrastructure focused on maximizing organizational effectiveness and meeting service excellence goals. A strong organizational infrastructure enables all public health programs to better serve clients, address the public health needs of all County residents, and meet program goals more effectively.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**903,198,000**	**56,353,000**	**659,086,000**	**187,759,000**	**4,513.0**
Efficiencies					
1. Environmental Health Billing System: Reflects an increase of 9.0 positions, fully offset by a decrease in services and supplies, to perform billing duties for the electronic inspection system, which replaced the paper-based process previously provided by the Treasurer and Tax Collector.	--	--	--	--	9.0
Collaborative Programs					
1. County Toxic Threat Strike Team: Reflects an increase of 5.0 positions, fully offset by a decrease in services and supplies, to lead the County's efforts in targeting environmental hazards that threaten public health.	--	--	--	--	5.0
2. Women's Reentry Court Program: Reflects an increase in intrafund transfers from the Countywide Criminal Justice Coordination Committee (CCJCC) for increased services provided to women parolees.	474,000	474,000	--	--	--
3. Administrative and Risk Management Positions: Reflects an increase in intrafund transfers from SAPC and revenue to fund 4.0 positions in human resources, contracts and grants, and risk management.	295,000	224,000	71,000	--	4.0
New/Expanded Programs					
1. Drug Medi-Cal Expansion: Reflects an increase of 10.0 positions to provide clinical overview of substance abuse disorder treatment services expanded under the ACA, funded by 2011 Realignment revenue.	998,000	--	998,000	--	10.0
2. Communicable Disease Prevention and Control: Reflects an increase of 10.0 positions offset by a reduction in services and supplies and additional revenue for the public health laboratory, epidemiology, and tuberculosis unit.	181,000	--	181,000	--	10.0
3. Nutrition-Local Health Department Grant: Reflects an increase of 4.0 positions funded by a grant from the State to support the Nutrition Education Obesity Prevention project.	4,343,000	--	4,343,000	--	4.0
4. California Children's Services (CCS): Reflects an increase of 1.0 position in the Social Work unit, fully offset by increases in State and federal funding.	90,000	--	90,000	--	1.0
5. Information Technology (IT) Support: Reflects an increase of 3.0 positions to bolster support and leadership on existing and new IT initiatives, fully offset by a reduction in services and supplies.	--	--	--	--	3.0
6. Public Affairs Manager: Reflects the increase of 1.0 position to oversee media and external communication for the Department, fully offset by a reduction in services and supplies.	--	--	--	--	1.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Curtailments					
1. Substance Abuse Prevention and Control: Reflects a decrease in funding to align with the annual federal allocation.	(3,588,000)	--	(3,588,000)	--	--
2. Expiration of HIV Grants: Reflects a decrease in federal funding for time-limited grants, Enhanced Comprehensive HIV Prevention Planning and Expanded and Integrated HIV Testing Phase II.	(3,630,000)	--	(3,630,000)	--	--
3. CCJCC - Bureau of Justice Assistance (BJA): Reflects a decrease in intrafund transfers from CCJCC due to a reduction in federal funding from the BJA for offenders with co-occurring disorders.	(152,000)	(152,000)	--	--	--
4. Probation Department Title IV-E Funding: Reflects a decrease in intrafund transfer funding based on available appropriation from the Probation Department for services provided to youth at risk of home removal.	(100,000)	(100,000)	--	--	--
5. Special Revenue Funding Adjustment: Reflects a decrease in funding due to reduced revenue for SAPC due to court closures and the removal of available fund balance for the Child Seat Restraint Loaner program.	(1,635,000)	--	(1,635,000)	--	--
Other Changes					
1. One-Time Carryover: Reflects the deletion of one-time funding for partial completion of ongoing projects necessary for the implementaion of the ACA, security surveillance at public health centers, the relocation of the warehouse consolidation efforts, and funding for community programs.	(6,720,000)	--	--	(6,720,000)	--
2. Trust Fund Maximization and Fee Revenue: Reflects additional funding from projected increases for laboratory fees, vital record fees, and trust fund revenues for Healthy Kids, Prenatal, Tuberculosis and Vital Records programs.	3,047,000	--	3,047,000	--	--
3. Measure B: Reflects a projected increase in the Department's share of Measure B revenue and one-time prior year reserves.	152,000	--	152,000	--	--
4. Administrative Support Positions: Reflects an increase of 7.0 positions, offset by a reduction in services and supplies and additional revenue, to strengthen central administrative support in the areas of grant accounting and development, incident command and logistics, and the warehouse.	140,000	--	140,000	--	7.0
5. Office of Women's Health and Community Health Services: Reflects the increase of 3.0 positions for administrative support, fully offset by the deletion of three positions and the realignment of services and supplies for a consultant to assess the public health center billing system.	--	--	--	--	--
6. First 5 Los Angeles: Reflects the reallocation of services and supplies funding from First 5 Los Angeles for the Reducing Childhood obesity grant to fund 1.0 position.	--	--	--	--	1.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
7. Other County Departments: Reflects a decrease in intrafund transfers and interfund revenue primarily related to decreased laboratory services provided to other County Departments, offset by a decrease in rent expenses.	(472,000)	(148,000)	(324,000)	--	--
8. Position Allocations and Alignments: Reflects ministerial changes to the allocation and alignment of positions previously allocated.	(36,000)	--	(36,000)	--	(2.0)
9. Services and Supplies and Revenue Budgetary Realignments/Corrections: Reflects the realignment of employee benefits and services and supplies appropriation with prior-year actual experience and projected 2014-15 need as well as the realignment of revenue and intrafund transfers to appropriately reflect departmental funding sources.	--	--	--	--	--
10. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	7,343,000	15,000	4,359,000	2,969,000	--
11. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	4,156,000	--	2,183,000	1,973,000	--
12. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	755,000	--	755,000	--	--
13. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends.	44,000	--	44,000	--	--
14. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	50,000	--	25,000	25,000	--
15. Operating Costs: Reflects a net increase in funding for updated estimates for travel, training, capital assets, and purchase orders, offset by reductions in services and supplies and an increase in revenue.	17,000	--	17,000	--	--
Total Changes	**5,752,000**	**313,000**	**7,192,000**	**(1,753,000)**	**53.0**
2014-15 Recommended Budget	**908,950,000**	**56,666,000**	**666,278,000**	**186,006,000**	**4,566.0**

Unmet Needs

The Department has an unmet need of $3.1 million to fund 16.0 positions in contract monitoring; information technology; Environmental Health; External Relations, Policy and Communication; Communicable Disease Control and Prevention; and the Office of the Medical Director.

PUBLIC HEALTH GENERAL FUND BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	$ 56,522.95	$ 58,000	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	1,583,549.12	1,580,000	8,206,000	7,433,000	7,433,000	(773,000)
DRUG MEDI-CAL - STATE REALIGNMENT	46,075,212.90	32,486,000	56,686,000	57,684,000	57,684,000	998,000
FEDERAL - OTHER	172,723,080.22	157,021,000	202,328,000	198,157,000	198,158,000	(4,170,000)
FEDERAL AID - MENTAL HEALTH	3,067,453.60	3,458,000	5,254,000	5,254,000	5,254,000	0
FORFEITURES & PENALTIES	100,982.92	101,000	30,000	30,000	30,000	0
HEALTH FEES	73,125,263.80	77,334,000	76,260,000	77,019,000	76,260,000	0
INSTITUTIONAL CARE & SERVICES	68,321,169.45	59,005,000	102,232,000	104,149,000	104,260,000	2,028,000
MISCELLANEOUS	1,579,456.88	1,509,000	1,636,000	3,826,000	3,826,000	2,190,000
OTHER GOVERNMENTAL AGENCIES	5,909,592.42	6,127,000	6,418,000	6,418,000	6,418,000	0
OTHER LICENSES & PERMITS	4,520,141.30	4,520,000	1,334,000	1,334,000	1,286,000	(48,000)
OTHER SALES	41,434.56	41,000	59,000	59,000	59,000	0
PLANNING & ENGINEERING SERVICES	201,600.00	202,000	408,000	408,000	408,000	0
RECORDING FEES	3,134,988.12	3,135,000	2,228,000	3,085,000	3,085,000	857,000
SALE OF CAPITAL ASSETS	6,636.89	4,000	0	0	0	0
SANITATION SERVICES	883,458.54	883,000	914,000	914,000	914,000	0
STATE - 1991 REALIGNMENT REVENUE	26,127,700.79	26,128,000	26,426,000	27,280,000	26,426,000	0
STATE - 2011 REALIGNMENT REVENUE	32,209,489.68	49,600,000	25,399,000	25,435,000	25,435,000	36,000
STATE - OTHER	86,728,830.01	107,409,000	127,794,000	135,296,000	135,351,000	7,557,000
TRANSFERS IN	14,784,516.62	15,004,000	15,474,000	14,507,000	13,991,000	(1,483,000)
TOTAL REVENUE	$ 541,181,080.77	$ 545,605,000	$ 659,086,000	$ 668,288,000	$ 666,278,000	$ 7,192,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 256,283,656.08	$ 266,786,000	$ 299,751,000	$ 307,346,000	$ 306,139,000	$ 6,388,000
CAFETERIA BENEFIT PLANS	47,238,105.15	48,583,000	50,887,000	55,629,000	55,437,000	4,550,000
COUNTY EMPLOYEE RETIREMENT	24,680,265.26	44,210,000	47,462,000	52,197,000	52,197,000	4,735,000
DENTAL INSURANCE	1,219,601.42	1,246,000	925,000	965,000	965,000	40,000
DEPENDENT CARE SPENDING ACCOUNTS	342,300.11	262,000	322,000	322,000	322,000	0
DISABILITY BENEFITS	2,674,403.27	4,923,000	2,007,000	2,254,000	2,254,000	247,000
FICA (OASDI)	3,451,106.94	3,537,000	3,498,000	3,575,000	3,555,000	57,000
HEALTH INSURANCE	4,056,669.74	1,457,000	3,920,000	4,619,000	4,546,000	626,000
LIFE INSURANCE	451,474.66	209,000	43,000	43,000	43,000	0
OTHER EMPLOYEE BENEFITS	(600.11)	0	0	0	0	0
RETIREE HEALTH INSURANCE	36,540,034.00	19,454,000	18,466,000	20,052,000	20,052,000	1,586,000
SAVINGS PLAN	1,724,755.03	1,775,000	2,004,000	2,175,000	2,146,000	142,000
THRIFT PLAN (HORIZONS)	6,504,416.56	7,087,000	6,900,000	7,097,000	7,097,000	197,000
UNEMPLOYMENT INSURANCE	98,036.00	95,000	195,000	148,000	148,000	(47,000)
WORKERS' COMPENSATION	7,162,898.16	7,237,000	8,086,000	8,139,000	8,139,000	53,000
TOTAL S & E B	392,427,122.27	406,861,000	444,466,000	464,561,000	463,040,000	18,574,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	15,376,816.19	12,774,000	12,565,000	12,053,000	12,053,000	(512,000)
CLOTHING & PERSONAL SUPPLIES	64,093.03	42,000	36,000	36,000	36,000	0
COMMUNICATIONS	700,127.12	1,013,000	656,000	656,000	656,000	0
COMPUTING-MAINFRAME	71,835.20	72,000	119,000	119,000	119,000	0

PUBLIC HEALTH GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	667,723.00	3,985,000	2,899,000	2,117,000	2,117,000	(782,000)
COMPUTING-PERSONAL	5,936,099.12	5,203,000	1,068,000	1,072,000	1,072,000	4,000
CONTRACTED PROGRAM SERVICES	299,512,263.14	271,992,000	359,210,000	350,314,000	348,236,000	(10,974,000)
FOOD	650,354.33	663,000	663,000	663,000	663,000	0
HOUSEHOLD EXPENSE	1,084,176.77	899,000	404,000	361,000	361,000	(43,000)
INFORMATION TECHNOLOGY SERVICES	4,762,194.48	2,294,000	1,115,000	1,125,000	1,125,000	10,000
INFORMATION TECHNOLOGY-SECURITY	8,250.00	8,000	0	0	0	0
INSURANCE	444,060.75	474,000	929,000	906,000	906,000	(23,000)
JURY & WITNESS EXPENSE	49,754.72	27,000	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	5,405,547.52	5,652,000	4,319,000	4,291,000	4,291,000	(28,000)
MAINTENANCE - EQUIPMENT	928,375.68	767,000	773,000	769,000	769,000	(4,000)
MEDICAL DENTAL & LAB SUPPLIES	9,256,834.31	8,803,000	7,526,000	6,368,000	6,876,000	(650,000)
MEMBERSHIPS	131,333.17	124,000	70,000	71,000	71,000	1,000
MISCELLANEOUS EXPENSE	83,020.24	267,000	556,000	538,000	538,000	(18,000)
OFFICE EXPENSE	3,893,538.85	2,771,000	4,080,000	4,725,000	4,998,000	918,000
PROFESSIONAL SERVICES	6,707,858.66	12,464,000	9,731,000	9,707,000	9,191,000	(540,000)
PUBLICATIONS & LEGAL NOTICE	12,410.76	1,000	42,000	42,000	42,000	0
RENTS & LEASES - BLDG & IMPRV	12,976,719.89	14,741,000	17,723,000	16,881,000	17,086,000	(637,000)
RENTS & LEASES - EQUIPMENT	651,247.60	595,000	656,000	613,000	613,000	(43,000)
SMALL TOOLS & MINOR EQUIPMENT	293,990.55	86,000	14,000	14,000	14,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,485,978.40	1,322,000	394,000	444,000	444,000	50,000
TECHNICAL SERVICES	10,076,138.25	5,046,000	6,129,000	6,480,000	6,480,000	351,000
TELECOMMUNICATIONS	6,006,602.28	5,605,000	5,371,000	5,429,000	5,389,000	18,000
TRAINING	729,252.53	261,000	383,000	406,000	406,000	23,000
TRANSPORTATION AND TRAVEL	3,520,579.05	2,771,000	2,863,000	2,863,000	2,863,000	0
UTILITIES	2,430,969.76	3,151,000	3,250,000	3,168,000	3,168,000	(82,000)
TOTAL S & S	393,918,145.35	363,873,000	443,554,000	432,241,000	430,593,000	(12,961,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	570,986.94	4,041,000	1,054,000	1,098,000	1,048,000	(6,000)
RET-OTHER LONG TERM DEBT	92,074.69	104,000	182,000	53,000	153,000	(29,000)
SUPPORT & CARE OF PERSONS	4,588,912.55	6,895,000	9,467,000	9,552,000	9,552,000	85,000
TAXES & ASSESSMENTS	14,485.39	23,000	8,000	8,000	8,000	0
TOTAL OTH CHARGES	5,266,459.57	11,063,000	10,711,000	10,711,000	10,761,000	50,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	0	565,000	565,000	565,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,269,138.95	1,039,000	256,000	256,000	256,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	0.00	25,000	0	0	0	0
DATA HANDLING EQUIPMENT	26,568.75	14,000	1,942,000	1,942,000	1,942,000	0
ELECTRONIC EQUIPMENT	156,535.49	162,000	17,000	17,000	17,000	0
MACHINERY EQUIPMENT	15,126.07	14,000	0	0	0	0
MEDICAL - FIXED EQUIPMENT	0.00	0	133,000	133,000	133,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	207,301.25	235,000	0	0	0	0

PUBLIC HEALTH GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
MEDICAL-MINOR EQUIPMENT	8,854.07	0	232,000	232,000	232,000	0
NON-MEDICAL LAB/TESTING EQUIP	392,819.22	465,000	131,000	206,000	206,000	75,000
OFFICE FURNITURE,FIXTURES & EQ	0.00	282,000	194,000	194,000	194,000	0
TELECOMMUNICATIONS EQUIPMENT	511,172.30	487,000	147,000	147,000	147,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	599,552.22	604,000	850,000	864,000	864,000	14,000
TOTAL CAPITAL ASSETS	3,187,068.32	3,327,000	4,467,000	4,556,000	4,556,000	89,000
GROSS TOTAL	$ 794,798,795.51	$ 785,124,000	$ 903,198,000	$ 912,069,000	$ 908,950,000	$ 5,752,000
INTRAFUND TRANSFERS	(64,176,574.58)	(56,887,000)	(56,353,000)	(56,666,000)	(56,666,000)	(313,000)
NET TOTAL	730,622,220.93	728,237,000	846,845,000	855,403,000	852,284,000	5,439,000
NET COUNTY COST	$ 189,441,140.16	$ 182,632,000	$ 187,759,000	$ 187,115,000	$ 186,006,000	$ (1,753,000)
BUDGETED POSITIONS	4,462.0	4,513.0	4,513.0	4,584.0	4,566.0	53.0

Public Health Programs Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 226,244,326.29	$ 239,767,000	$ 289,867,000	$ 303,401,000	$ 301,225,000	$ 11,358,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 274,221,843.14	$ 285,828,000	$ 311,913,000	$ 326,771,000	$ 325,250,000	$ 13,337,000
SERVICES & SUPPLIES	96,860,914.74	103,737,000	131,735,000	129,093,000	127,279,000	(4,456,000)
OTHER CHARGES	582,043.74	4,058,000	1,094,000	1,094,000	1,144,000	50,000
CAPITAL ASSETS - EQUIPMENT	3,006,450.97	3,165,000	4,266,000	4,341,000	4,341,000	75,000
GROSS TOTAL	$ 374,671,252.59	$ 396,788,000	$ 449,008,000	$ 461,299,000	$ 458,014,000	$ 9,006,000
INTRAFUND TRANSFERS	(17,227,525.02)	(14,775,000)	(13,889,000)	(14,040,000)	(14,040,000)	(151,000)
NET TOTAL	$ 357,443,727.57	$ 382,013,000	$ 435,119,000	$ 447,259,000	$ 443,974,000	$ 8,855,000
NET COUNTY COST	$ 131,199,401.28	$ 142,246,000	$ 145,252,000	$ 143,858,000	$ 142,749,000	$ (2,503,000)
BUDGETED POSITIONS	3,059.0	3,103.0	3,103.0	3,163.0	3,145.0	42.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The mission of Public Health Programs is to improve the health of all County residents. This means protecting residents from health threats such as food-borne illnesses, natural and man-made disasters, toxic exposures, and preventable illness and injury. Public Health Programs also works to prevent chronic diseases such as heart disease, cancer, and diabetes, and their risk factors, including poor nutrition, inadequate physical activity, and tobacco use.

PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	$ 51,461.39	$ 51,000	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	1,475,491.96	1,475,000	8,101,000	7,328,000	7,328,000	(773,000)
FEDERAL - OTHER	52,380,151.99	46,895,000	63,628,000	66,291,000	66,292,000	2,664,000
FEDERAL AID - MENTAL HEALTH	3,067,453.60	3,458,000	5,254,000	5,254,000	5,254,000	0
FORFEITURES & PENALTIES	100,982.92	101,000	30,000	30,000	30,000	0
HEALTH FEES	73,125,263.80	77,334,000	76,260,000	77,019,000	76,260,000	0
INSTITUTIONAL CARE & SERVICES	344,918.71	0	1,117,000	1,117,000	1,117,000	0
MISCELLANEOUS	1,269,427.09	1,170,000	1,388,000	3,578,000	3,578,000	2,190,000
OTHER GOVERNMENTAL AGENCIES	1,046,641.01	1,127,000	1,418,000	1,418,000	1,418,000	0
OTHER LICENSES & PERMITS	4,520,141.30	4,520,000	1,334,000	1,334,000	1,286,000	(48,000)
OTHER SALES	41,239.97	41,000	59,000	59,000	59,000	0
PLANNING & ENGINEERING SERVICES	201,600.00	202,000	408,000	408,000	408,000	0
RECORDING FEES	3,134,988.12	3,135,000	2,228,000	3,085,000	3,085,000	857,000
SALE OF CAPITAL ASSETS	4,495.96	4,000	0	0	0	0
SANITATION SERVICES	883,458.54	883,000	914,000	914,000	914,000	0
STATE - 1991 REALIGNMENT REVENUE	16,127,700.79	16,128,000	16,426,000	17,280,000	16,426,000	0
STATE - OTHER	57,727,990.52	72,913,000	100,502,000	107,334,000	107,334,000	6,832,000
TRANSFERS IN	10,740,918.62	10,330,000	10,800,000	10,952,000	10,436,000	(364,000)
TOTAL REVENUE	$ 226,244,326.29	$ 239,767,000	$ 289,867,000	$ 303,401,000	$ 301,225,000	$ 11,358,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 179,578,070.65	$ 188,044,000	$ 212,135,000	$ 218,136,000	$ 216,929,000	$ 4,794,000
CAFETERIA BENEFIT PLANS	32,896,527.96	33,744,000	35,352,000	38,548,000	38,283,000	2,931,000
COUNTY EMPLOYEE RETIREMENT	17,159,381.89	32,076,000	32,857,000	36,216,000	36,216,000	3,359,000
DENTAL INSURANCE	852,897.87	873,000	614,000	654,000	654,000	40,000
DEPENDENT CARE SPENDING ACCOUNTS	245,474.54	167,000	278,000	278,000	278,000	0
DISABILITY BENEFITS	1,797,008.86	4,236,000	1,143,000	1,373,000	1,373,000	230,000
FICA (OASDI)	2,424,538.94	2,498,000	2,345,000	2,409,000	2,389,000	44,000
HEALTH INSURANCE	2,721,538.15	0	2,748,000	3,231,000	3,231,000	483,000
LIFE INSURANCE	331,627.02	153,000	35,000	35,000	35,000	0
OTHER EMPLOYEE BENEFITS	(600.00)	0	0	0	0	0
RETIREE HEALTH INSURANCE	25,059,307.00	12,504,000	12,669,000	13,765,000	13,765,000	1,096,000
SAVINGS PLAN	1,326,961.62	1,383,000	1,605,000	1,763,000	1,734,000	129,000
THRIFT PLAN (HORIZONS)	4,607,584.84	4,928,000	4,240,000	4,437,000	4,437,000	197,000
UNEMPLOYMENT INSURANCE	79,829.00	80,000	164,000	118,000	118,000	(46,000)
WORKERS' COMPENSATION	5,141,694.80	5,142,000	5,728,000	5,808,000	5,808,000	80,000
TOTAL S & E B	274,221,843.14	285,828,000	311,913,000	326,771,000	325,250,000	13,337,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	7,408,886.87	5,880,000	6,376,000	5,701,000	5,701,000	(675,000)
CLOTHING & PERSONAL SUPPLIES	28,356.06	22,000	16,000	16,000	16,000	0
COMMUNICATIONS	504,887.46	831,000	465,000	465,000	465,000	0
COMPUTING-MAINFRAME	344.00	0	53,000	53,000	53,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	165,500.00	3,558,000	2,403,000	1,621,000	1,621,000	(782,000)
COMPUTING-PERSONAL	5,138,913.04	4,559,000	309,000	362,000	362,000	53,000

PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
CONTRACTED PROGRAM SERVICES	30,551,127.76	38,395,000	74,976,000	74,557,000	72,479,000	(2,497,000)
FOOD	4,863.94	1,000	1,000	1,000	1,000	0
HOUSEHOLD EXPENSE	869,124.40	699,000	204,000	161,000	161,000	(43,000)
INFORMATION TECHNOLOGY SERVICES	4,242,799.48	1,774,000	209,000	219,000	219,000	10,000
INFORMATION TECHNOLOGY-SECURITY	8,250.00	8,000	0	0	0	0
INSURANCE	419,169.90	459,000	835,000	835,000	835,000	0
JURY & WITNESS EXPENSE	43,224.00	17,000	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	3,865,776.26	4,226,000	3,141,000	3,113,000	3,113,000	(28,000)
MAINTENANCE - EQUIPMENT	801,384.89	639,000	522,000	518,000	518,000	(4,000)
MEDICAL DENTAL & LAB SUPPLIES	8,007,735.90	7,553,000	5,994,000	5,321,000	5,829,000	(165,000)
MEMBERSHIPS	92,123.17	85,000	33,000	34,000	34,000	1,000
MISCELLANEOUS EXPENSE	12,323.86	202,000	436,000	418,000	418,000	(18,000)
OFFICE EXPENSE	3,086,157.82	2,020,000	2,017,000	2,832,000	3,104,000	1,087,000
PROFESSIONAL SERVICES	3,689,804.19	9,482,000	8,089,000	8,065,000	7,549,000	(540,000)
PUBLICATIONS & LEGAL NOTICE	12,410.76	1,000	42,000	42,000	42,000	0
RENTS & LEASES - BLDG & IMPRV	7,579,830.47	9,332,000	10,780,000	9,522,000	9,522,000	(1,258,000)
RENTS & LEASES - EQUIPMENT	468,380.33	423,000	503,000	460,000	460,000	(43,000)
SMALL TOOLS & MINOR EQUIPMENT	291,355.43	76,000	4,000	4,000	4,000	0
SPECIAL DEPARTMENTAL EXPENSE	511,656.98	303,000	90,000	140,000	140,000	50,000
TECHNICAL SERVICES	8,801,813.23	3,689,000	4,688,000	5,042,000	5,042,000	354,000
TELECOMMUNICATIONS	4,453,049.56	4,201,000	4,289,000	4,307,000	4,307,000	18,000
TRAINING	575,317.32	102,000	194,000	195,000	195,000	1,000
TRANSPORTATION AND TRAVEL	3,065,462.36	2,324,000	2,268,000	2,269,000	2,269,000	1,000
UTILITIES	2,160,885.30	2,876,000	2,798,000	2,820,000	2,820,000	22,000
TOTAL S & S	96,860,914.74	103,737,000	131,735,000	129,093,000	127,279,000	(4,456,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	556,658.42	4,012,000	993,000	1,043,000	993,000	0
RET-OTHER LONG TERM DEBT	5,899.93	17,000	95,000	10,000	110,000	15,000
SUPPORT & CARE OF PERSONS	5,000.00	8,000	0	35,000	35,000	35,000
TAXES & ASSESSMENTS	14,485.39	21,000	6,000	6,000	6,000	0
TOTAL OTH CHARGES	582,043.74	4,058,000	1,094,000	1,094,000	1,144,000	50,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	0	565,000	565,000	565,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,269,138.95	979,000	240,000	240,000	240,000	0
DATA HANDLING EQUIPMENT	15,118.30	14,000	1,882,000	1,882,000	1,882,000	0
ELECTRONIC EQUIPMENT	156,535.49	162,000	17,000	17,000	17,000	0
MACHINERY EQUIPMENT	15,126.07	14,000	0	0	0	0
MEDICAL - FIXED EQUIPMENT	0.00	0	133,000	133,000	133,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	207,301.25	235,000	0	0	0	0
MEDICAL-MINOR EQUIPMENT	8,854.07	0	232,000	232,000	232,000	0
NON-MEDICAL LAB/TESTING EQUIP	392,819.22	465,000	131,000	206,000	206,000	75,000
OFFICE FURNITURE,FIXTURES & EQ	0.00	282,000	94,000	94,000	94,000	0
TELECOMMUNICATIONS EQUIPMENT	511,172.30	487,000	147,000	147,000	147,000	0
VEHICLES & TRANSPORTATION	430,385.32	527,000	825,000	825,000	825,000	0

PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
EQUIPMENT						
TOTAL CAPITAL ASSETS - EQUIPMENT	3,006,450.97	3,165,000	4,266,000	4,341,000	4,341,000	75,000
TOTAL CAPITAL ASSETS	3,006,450.97	3,165,000	4,266,000	4,341,000	4,341,000	75,000
GROSS TOTAL	$ 374,671,252.59	$ 396,788,000	$ 449,008,000	$ 461,299,000	$ 458,014,000	$ 9,006,000
INTRAFUND TRANSFERS	(17,227,525.02)	(14,775,000)	(13,889,000)	(14,040,000)	(14,040,000)	(151,000)
NET TOTAL	$ 357,443,727.57	$ 382,013,000	$ 435,119,000	$ 447,259,000	$ 443,974,000	$ 8,855,000
NET COUNTY COST	$ 131,199,401.28	$ 142,246,000	$ 145,252,000	$ 143,858,000	$ 142,749,000	$ (2,503,000)
BUDGETED POSITIONS	3,059.0	3,103.0	3,103.0	3,163.0	3,145.0	42.0

Division of HIV and STD Programs Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 67,192,879.34	$ 71,118,000	$ 71,324,000	$ 68,078,000	$ 68,078,000	$ (3,246,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 17,524,065.55	$ 18,725,000	$ 18,942,000	$ 19,749,000	$ 19,749,000	$ 807,000
SERVICES & SUPPLIES	71,466,915.59	73,801,000	73,801,000	69,805,000	69,805,000	(3,996,000)
OTHER CHARGES	0.00	5,000	5,000	5,000	5,000	0
CAPITAL ASSETS - EQUIPMENT	25,703.21	27,000	16,000	30,000	30,000	14,000
GROSS TOTAL	$ 89,016,684.35	$ 92,558,000	$ 92,764,000	$ 89,589,000	$ 89,589,000	$ (3,175,000)
INTRAFUND TRANSFERS	(3,592,403.64)	(3,835,000)	(3,835,000)	(3,760,000)	(3,760,000)	75,000
NET TOTAL	$ 85,424,280.71	$ 88,723,000	$ 88,929,000	$ 85,829,000	$ 85,829,000	$ (3,100,000)
NET COUNTY COST	$ 18,231,401.37	$ 17,605,000	$ 17,605,000	$ 17,751,000	$ 17,751,000	$ 146,000
BUDGETED POSITIONS	228.0	228.0	228.0	228.0	228.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The mission of the Division of Human Immunodeficiency Virus (HIV) and Sexually Transmitted Disease (STD) Programs is to prevent and control the spread of HIV and STDs through epidemiological surveillance, implementation of evidence-based programs, coordination of prevention, care, and treatment services, and the creation of policies that promote health.

PUBLIC HEALTH - DIVISION OF HIV AND STD PROGRAMS BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 108,057.16	$ 105,000	$ 105,000	$ 105,000	$ 105,000	$ 0
FEDERAL - OTHER	65,832,069.81	69,487,000	69,693,000	66,447,000	66,447,000	(3,246,000)
MISCELLANEOUS	5,349.88	0	0	0	0	0
STATE - OTHER	1,247,402.49	1,526,000	1,526,000	1,526,000	1,526,000	0
TOTAL REVENUE	$ 67,192,879.34	$ 71,118,000	$ 71,324,000	$ 68,078,000	$ 68,078,000	$ (3,246,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 10,956,288.95	$ 11,783,000	$ 11,867,000	$ 12,097,000	$ 12,097,000	$ 230,000
CAFETERIA BENEFIT PLANS	2,104,119.27	2,369,000	2,441,000	2,569,000	2,569,000	128,000
COUNTY EMPLOYEE RETIREMENT	1,080,979.25	1,933,000	2,087,000	2,380,000	2,380,000	293,000
DENTAL INSURANCE	56,720.87	62,000	49,000	49,000	49,000	0
DEPENDENT CARE SPENDING ACCOUNTS	12,255.57	11,000	20,000	20,000	20,000	0
DISABILITY BENEFITS	200,196.12	130,000	120,000	129,000	129,000	9,000
FICA (OASDI)	157,835.96	168,000	163,000	163,000	163,000	0
HEALTH INSURANCE	430,395.59	506,000	463,000	565,000	565,000	102,000
LIFE INSURANCE	23,593.54	0	2,000	2,000	2,000	0
RETIREE HEALTH INSURANCE	1,732,778.00	861,000	861,000	953,000	953,000	92,000
SAVINGS PLAN	106,872.19	124,000	88,000	88,000	88,000	0
THRIFT PLAN (HORIZONS)	216,680.52	294,000	250,000	250,000	250,000	0
WORKERS' COMPENSATION	445,349.72	484,000	531,000	484,000	484,000	(47,000)
TOTAL S & E B	17,524,065.55	18,725,000	18,942,000	19,749,000	19,749,000	807,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,831,160.28	1,832,000	2,145,000	2,073,000	2,073,000	(72,000)
COMMUNICATIONS	2,903.76	3,000	4,000	4,000	4,000	0
COMPUTING-MAINFRAME	0.00	0	4,000	4,000	4,000	0
COMPUTING-PERSONAL	206,590.52	206,000	287,000	233,000	233,000	(54,000)
CONTRACTED PROGRAM SERVICES	64,806,866.15	66,286,000	66,509,000	63,144,000	63,144,000	(3,365,000)
INFORMATION TECHNOLOGY SERVICES	0.00	0	120,000	120,000	120,000	0
INSURANCE	2,003.00	2,000	7,000	7,000	7,000	0
MAINTENANCE - BUILDINGS & IMPRV	7,324.50	7,000	30,000	30,000	30,000	0
MEDICAL DENTAL & LAB SUPPLIES	1,190,783.47	1,191,000	1,474,000	988,000	988,000	(486,000)
MEMBERSHIPS	20,000.00	20,000	20,000	20,000	20,000	0
MISCELLANEOUS EXPENSE	0.00	0	5,000	5,000	5,000	0
OFFICE EXPENSE	29,957.58	32,000	245,000	192,000	192,000	(53,000)
PROFESSIONAL SERVICES	735,654.08	1,593,000	593,000	593,000	593,000	0
RENTS & LEASES - BLDG & IMPRV	1,322,935.82	1,323,000	1,622,000	1,693,000	1,693,000	71,000
RENTS & LEASES - EQUIPMENT	47,299.10	47,000	43,000	43,000	43,000	0
SPECIAL DEPARTMENTAL EXPENSE	924,239.00	924,000	216,000	216,000	216,000	0
TECHNICAL SERVICES	8,926.88	9,000	50,000	47,000	47,000	(3,000)
TELECOMMUNICATIONS	129,726.22	130,000	188,000	188,000	188,000	0
TRAINING	77,511.16	76,000	76,000	71,000	71,000	(5,000)
TRANSPORTATION AND TRAVEL	122,634.07	120,000	161,000	132,000	132,000	(29,000)
UTILITIES	400.00	0	2,000	2,000	2,000	0
TOTAL S & S	71,466,915.59	73,801,000	73,801,000	69,805,000	69,805,000	(3,996,000)

PUBLIC HEALTH - DIVISION OF HIV AND STD PROGRAMS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	5,000	5,000	5,000	5,000	0
TOTAL OTH CHARGES	0.00	5,000	5,000	5,000	5,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	16,000	16,000	16,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	25,703.21	27,000	0	14,000	14,000	14,000
TOTAL CAPITAL ASSETS - EQUIPMENT	25,703.21	27,000	16,000	30,000	30,000	14,000
TOTAL CAPITAL ASSETS	25,703.21	27,000	16,000	30,000	30,000	14,000
GROSS TOTAL	$ 89,016,684.35	$ 92,558,000	$ 92,764,000	$ 89,589,000	$ 89,589,000	$ (3,175,000)
INTRAFUND TRANSFERS	(3,592,403.64)	(3,835,000)	(3,835,000)	(3,760,000)	(3,760,000)	75,000
NET TOTAL	$ 85,424,280.71	$ 88,723,000	$ 88,929,000	$ 85,829,000	$ 85,829,000	$ (3,100,000)
NET COUNTY COST	$ 18,231,401.37	$ 17,605,000	$ 17,605,000	$ 17,751,000	$ 17,751,000	$ 146,000
BUDGETED POSITIONS	228.0	228.0	228.0	228.0	228.0	0.0

Antelope Valley Rehabilitation Centers Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 527,828.66	$ 532,000	$ 2,063,000	$ 2,068,000	$ 2,068,000	$ 5,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 6,678,819.40	$ 6,566,000	$ 8,210,000	$ 8,392,000	$ 8,392,000	$ 182,000
SERVICES & SUPPLIES	5,965,515.89	5,881,000	5,881,000	5,777,000	5,777,000	(104,000)
OTHER CHARGES	0.00	0	10,000	10,000	10,000	0
CAPITAL ASSETS - EQUIPMENT	114,217.08	25,000	25,000	25,000	25,000	0
GROSS TOTAL	$ 12,758,552.37	$ 12,472,000	$ 14,126,000	$ 14,204,000	$ 14,204,000	$ 78,000
INTRAFUND TRANSFERS	(10,342,000.00)	(8,946,000)	(9,069,000)	(9,084,000)	(9,084,000)	(15,000)
NET TOTAL	$ 2,416,552.37	$ 3,526,000	$ 5,057,000	$ 5,120,000	$ 5,120,000	$ 63,000
NET COUNTY COST	$ 1,888,723.71	$ 2,994,000	$ 2,994,000	$ 3,052,000	$ 3,052,000	$ 58,000
BUDGETED POSITIONS	103.0	105.0	105.0	105.0	105.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The mission of the Antelope Valley Rehabilitation Centers (AVRC) is to strive to be a leader in providing specialized integrated substance use disorder treatment by creating a safe, nurturing, trusting environment that promotes wellness and facilitates the client's self discovery of life goals. The AVRCs provide residential and outpatient services to adult men and women, which include assessment, treatment, and recovery support. These services are cost-effective, of the highest quality, evidence-based, and include trauma-informed care (TI-C). The TI-C model is designed to address the consequences of trauma in the individual and facilitate substance abuse healing.

PUBLIC HEALTH - ANTELOPE VALLEY REHAB CENTERS BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	$ 5,061.56	$ 7,000	$ 0	$ 0	$ 0	$ 0
INSTITUTIONAL CARE & SERVICES	520,293.58	525,000	2,046,000	2,051,000	2,051,000	5,000
MISCELLANEOUS	138.00	0	17,000	17,000	17,000	0
OTHER SALES	194.59	0	0	0	0	0
SALE OF CAPITAL ASSETS	2,140.93	0	0	0	0	0
TOTAL REVENUE	$ 527,828.66	$ 532,000	$ 2,063,000	$ 2,068,000	$ 2,068,000	$ 5,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 3,788,387.82	$ 3,705,000	$ 5,195,000	$ 5,223,000	$ 5,223,000	$ 28,000
CAFETERIA BENEFIT PLANS	1,011,978.53	1,011,000	1,109,000	1,110,000	1,110,000	1,000
COUNTY EMPLOYEE RETIREMENT	362,908.51	701,000	688,000	780,000	780,000	92,000
DENTAL INSURANCE	17,163.99	18,000	11,000	11,000	11,000	0
DEPENDENT CARE SPENDING ACCOUNTS	8,442.00	8,000	7,000	7,000	7,000	0
DISABILITY BENEFITS	159,827.58	159,000	241,000	257,000	257,000	16,000
FICA (OASDI)	55,208.36	55,000	53,000	53,000	53,000	0
HEALTH INSURANCE	36,473.39	35,000	31,000	39,000	39,000	8,000
LIFE INSURANCE	7,021.93	5,000	1,000	1,000	1,000	0
RETIREE HEALTH INSURANCE	843,797.00	434,000	407,000	471,000	471,000	64,000
SAVINGS PLAN	6,126.50	6,000	20,000	20,000	20,000	0
THRIFT PLAN (HORIZONS)	83,418.20	92,000	89,000	89,000	89,000	0
UNEMPLOYMENT INSURANCE	10,644.00	14,000	21,000	20,000	20,000	(1,000)
WORKERS' COMPENSATION	287,421.59	323,000	337,000	311,000	311,000	(26,000)
TOTAL S & E B	6,678,819.40	6,566,000	8,210,000	8,392,000	8,392,000	182,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	167,265.50	162,000	167,000	167,000	167,000	0
CLOTHING & PERSONAL SUPPLIES	35,736.97	20,000	20,000	20,000	20,000	0
COMMUNICATIONS	22,814.81	9,000	5,000	5,000	5,000	0
COMPUTING-MAINFRAME	2.00	0	1,000	1,000	1,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	0	5,000	5,000	5,000	0
COMPUTING-PERSONAL	7,029.90	0	1,000	1,000	1,000	0
CONTRACTED PROGRAM SERVICES	1,458,000.00	1,458,000	1,458,000	1,458,000	1,458,000	0
FOOD	645,490.39	662,000	662,000	662,000	662,000	0
HOUSEHOLD EXPENSE	215,052.37	200,000	200,000	200,000	200,000	0
INSURANCE	12,243.85	2,000	2,000	2,000	2,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,493,316.22	1,376,000	1,062,000	1,062,000	1,062,000	0
MAINTENANCE - EQUIPMENT	70,605.39	71,000	169,000	169,000	169,000	0
MEDICAL DENTAL & LAB SUPPLIES	14,540.23	15,000	15,000	15,000	15,000	0
MEMBERSHIPS	0.00	0	1,000	1,000	1,000	0
MISCELLANEOUS EXPENSE	53,085.30	47,000	49,000	49,000	49,000	0
OFFICE EXPENSE	113,612.21	99,000	99,000	99,000	99,000	0
PROFESSIONAL SERVICES	31,336.19	10,000	10,000	10,000	10,000	0
RENTS & LEASES - BLDG & IMPRV	4,110.00	4,000	5,000	5,000	5,000	0
RENTS & LEASES - EQUIPMENT	60,362.44	60,000	25,000	25,000	25,000	0
SMALL TOOLS & MINOR EQUIPMENT	2,635.12	10,000	10,000	10,000	10,000	0

PUBLIC HEALTH - ANTELOPE VALLEY REHAB CENTERS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
SPECIAL DEPARTMENTAL EXPENSE	50,082.42	95,000	65,000	65,000	65,000	0
TECHNICAL SERVICES	1,090,604.09	1,157,000	1,158,000	1,158,000	1,158,000	0
TELECOMMUNICATIONS	78,823.25	70,000	80,000	80,000	80,000	0
TRAINING	29,283.08	39,000	39,000	39,000	39,000	0
TRANSPORTATION AND TRAVEL	57,380.14	58,000	128,000	128,000	128,000	0
UTILITIES	252,104.02	257,000	445,000	341,000	341,000	(104,000)
TOTAL S & S	5,965,515.89	5,881,000	5,881,000	5,777,000	5,777,000	(104,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	0	10,000	10,000	10,000	0
TOTAL OTH CHARGES	0.00	0	10,000	10,000	10,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	0.00	25,000	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	114,217.08	0	25,000	25,000	25,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	114,217.08	25,000	25,000	25,000	25,000	0
TOTAL CAPITAL ASSETS	114,217.08	25,000	25,000	25,000	25,000	0
GROSS TOTAL	$ 12,758,552.37	$ 12,472,000	$ 14,126,000	$ 14,204,000	$ 14,204,000	$ 78,000
INTRAFUND TRANSFERS	(10,342,000.00)	(8,946,000)	(9,069,000)	(9,084,000)	(9,084,000)	(15,000)
NET TOTAL	$ 2,416,552.37	$ 3,526,000	$ 5,057,000	$ 5,120,000	$ 5,120,000	$ 63,000
NET COUNTY COST	$ 1,888,723.71	$ 2,994,000	$ 2,994,000	$ 3,052,000	$ 3,052,000	$ 58,000
BUDGETED POSITIONS	103.0	105.0	105.0	105.0	105.0	0.0

Children's Medical Services Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 74,866,659.11	$ 71,997,000	$ 83,073,000	$ 85,256,000	$ 85,256,000	$ 2,183,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 74,144,924.72	$ 75,180,000	$ 83,130,000	$ 85,376,000	$ 85,376,000	$ 2,246,000
SERVICES & SUPPLIES	8,772,046.19	7,906,000	9,503,000	9,975,000	9,975,000	472,000
OTHER CHARGES	4,672,762.48	6,985,000	9,584,000	9,584,000	9,584,000	0
CAPITAL ASSETS - EQUIPMENT	11,450.45	50,000	100,000	100,000	100,000	0
GROSS TOTAL	$ 87,601,183.84	$ 90,121,000	$ 102,317,000	$ 105,035,000	$ 105,035,000	$ 2,718,000
INTRAFUND TRANSFERS	0.00	0	(300,000)	(300,000)	(300,000)	0
NET TOTAL	$ 87,601,183.84	$ 90,121,000	$ 102,017,000	$ 104,735,000	$ 104,735,000	$ 2,718,000
NET COUNTY COST	$ 12,734,524.73	$ 18,124,000	$ 18,944,000	$ 19,479,000	$ 19,479,000	$ 535,000
BUDGETED POSITIONS	807.0	811.0	811.0	812.0	812.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	CALIFORNIA CHILDRENS SERVICES

The mission of the Children's Medical Services (CMS) is to ensure that children with special health care needs and children from low-income families have access to health services and family assistance that maximize their physical, mental, and social health, their overall development, and their well-being.

PUBLIC HEALTH - CHILDREN'S MEDICAL SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
INSTITUTIONAL CARE & SERVICES	$ 38,203,504.76	$ 30,474,000	$ 48,862,000	$ 50,320,000	$ 50,320,000	$ 1,458,000
MISCELLANEOUS	137,532.35	138,000	30,000	30,000	30,000	0
STATE - 1991 REALIGNMENT REVENUE	10,000,000.00	10,000,000	10,000,000	10,000,000	10,000,000	0
STATE - OTHER	26,525,622.00	31,385,000	24,181,000	24,906,000	24,906,000	725,000
TOTAL REVENUE	$ 74,866,659.11	$ 71,997,000	$ 83,073,000	$ 85,256,000	$ 85,256,000	$ 2,183,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 49,294,458.87	$ 50,143,000	$ 55,703,000	$ 55,895,000	$ 55,895,000	$ 192,000
CAFETERIA BENEFIT PLANS	8,744,380.94	8,792,000	9,356,000	10,424,000	10,424,000	1,068,000
COUNTY EMPLOYEE RETIREMENT	4,860,172.99	8,421,000	9,538,000	10,219,000	10,219,000	681,000
DENTAL INSURANCE	225,187.80	225,000	204,000	204,000	204,000	0
DEPENDENT CARE SPENDING ACCOUNTS	58,341.00	58,000	0	0	0	0
DISABILITY BENEFITS	382,048.87	334,000	408,000	399,000	399,000	(9,000)
FICA (OASDI)	644,365.83	645,000	781,000	782,000	782,000	1,000
HEALTH INSURANCE	425,210.13	422,000	211,000	244,000	244,000	33,000
LIFE INSURANCE	60,929.05	45,000	3,000	3,000	3,000	0
RETIREE HEALTH INSURANCE	6,906,189.00	3,420,000	3,524,000	3,753,000	3,753,000	229,000
SAVINGS PLAN	120,435.81	105,000	50,000	50,000	50,000	0
THRIFT PLAN (HORIZONS)	1,289,860.84	1,435,000	2,030,000	2,030,000	2,030,000	0
UNEMPLOYMENT INSURANCE	4,761.00	0	9,000	9,000	9,000	0
WORKERS' COMPENSATION	1,128,582.59	1,135,000	1,313,000	1,364,000	1,364,000	51,000
TOTAL S & E B	74,144,924.72	75,180,000	83,130,000	85,376,000	85,376,000	2,246,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,825,247.07	2,348,000	2,348,000	2,348,000	2,348,000	0
COMMUNICATIONS	164,425.09	165,000	169,000	169,000	169,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	442,233.00	367,000	368,000	368,000	368,000	0
COMPUTING-PERSONAL	448,481.96	303,000	303,000	308,000	308,000	5,000
INFORMATION TECHNOLOGY SERVICES	21,291.00	22,000	443,000	443,000	443,000	0
INSURANCE	8,430.00	9,000	81,000	58,000	58,000	(23,000)
JURY & WITNESS EXPENSE	6,530.72	10,000	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	8,463.00	8,000	36,000	36,000	36,000	0
MAINTENANCE - EQUIPMENT	52,525.94	53,000	82,000	82,000	82,000	0
MEDICAL DENTAL & LAB SUPPLIES	43,666.19	44,000	43,000	44,000	44,000	1,000
MISCELLANEOUS EXPENSE	17,109.65	17,000	52,000	52,000	52,000	0
OFFICE EXPENSE	492,357.99	449,000	1,132,000	1,111,000	1,111,000	(21,000)
PROFESSIONAL SERVICES	32,587.41	33,000	24,000	24,000	24,000	0
RENTS & LEASES - BLDG & IMPRV	2,755,749.62	2,760,000	3,333,000	3,843,000	3,843,000	510,000
TECHNICAL SERVICES	157,462.93	174,000	220,000	220,000	220,000	0
TELECOMMUNICATIONS	1,124,565.57	983,000	613,000	613,000	613,000	0
TRAINING	13,177.56	10,000	36,000	36,000	36,000	0
TRANSPORTATION AND TRAVEL	157,741.49	151,000	210,000	210,000	210,000	0
TOTAL S & S	8,772,046.19	7,906,000	9,503,000	9,975,000	9,975,000	472,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	2,675.17	10,000	29,000	23,000	23,000	(6,000)

PUBLIC HEALTH - CHILDREN'S MEDICAL SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
RET-OTHER LONG TERM DEBT	86,174.76	87,000	87,000	43,000	43,000	(44,000)
SUPPORT & CARE OF PERSONS	4,583,912.55	6,887,000	9,467,000	9,517,000	9,517,000	50,000
TAXES & ASSESSMENTS	0.00	1,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	4,672,762.48	6,985,000	9,584,000	9,584,000	9,584,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	11,450.45	0	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	100,000	100,000	100,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	50,000	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	11,450.45	50,000	100,000	100,000	100,000	0
TOTAL CAPITAL ASSETS	11,450.45	50,000	100,000	100,000	100,000	0
GROSS TOTAL	$ 87,601,183.84	$ 90,121,000	$ 102,317,000	$ 105,035,000	$ 105,035,000	$ 2,718,000
INTRAFUND TRANSFERS	0.00	0	(300,000)	(300,000)	(300,000)	0
NET TOTAL	$ 87,601,183.84	$ 90,121,000	$ 102,017,000	$ 104,735,000	$ 104,735,000	$ 2,718,000
NET COUNTY COST	$ 12,734,524.73	$ 18,124,000	$ 18,944,000	$ 19,479,000	$ 19,479,000	$ 535,000
BUDGETED POSITIONS	807.0	811.0	811.0	812.0	812.0	1.0

Substance Abuse Prevention and Control Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 172,349,387.37	$ 162,191,000	$ 212,759,000	$ 209,651,000	$ 209,651,000	$ (3,108,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 19,857,469.46	$ 20,562,000	$ 22,271,000	$ 24,273,000	$ 24,273,000	$ 2,002,000
SERVICES & SUPPLIES	210,852,752.94	172,548,000	222,634,000	217,757,000	217,757,000	(4,877,000)
OTHER CHARGES	11,653.35	15,000	18,000	18,000	18,000	0
CAPITAL ASSETS - EQUIPMENT	29,246.61	60,000	60,000	60,000	60,000	0
GROSS TOTAL	$ 230,751,122.36	$ 193,185,000	$ 244,983,000	$ 242,108,000	$ 242,108,000	$ (2,875,000)
INTRAFUND TRANSFERS	(33,014,645.92)	(29,331,000)	(29,260,000)	(29,482,000)	(29,482,000)	(222,000)
NET TOTAL	$ 197,736,476.44	$ 163,854,000	$ 215,723,000	$ 212,626,000	$ 212,626,000	$ (3,097,000)
NET COUNTY COST	$ 25,387,089.07	$ 1,663,000	$ 2,964,000	$ 2,975,000	$ 2,975,000	$ 11,000
BUDGETED POSITIONS	265.0	266.0	266.0	276.0	276.0	10.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The mission of the Substance Abuse Prevention and Control (SAPC) is to lead and facilitate the delivery of a full spectrum of prevention, treatment and recovery support services proven to reduce the impact of substance abuse and addiction.

PUBLIC HEALTH - SUBSTANCE ABUSE PREVENTION AND CONTROL BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
DRUG MEDI-CAL - STATE REALIGNMENT	$ 46,075,212.90	$ 32,486,000	$ 56,686,000	$ 57,684,000	$ 57,684,000	$ 998,000
FEDERAL - OTHER	54,510,858.42	40,639,000	69,007,000	65,419,000	65,419,000	(3,588,000)
INSTITUTIONAL CARE & SERVICES	29,252,452.40	28,006,000	50,207,000	50,772,000	50,772,000	565,000
MISCELLANEOUS	167,009.56	201,000	201,000	201,000	201,000	0
OTHER GOVERNMENTAL AGENCIES	4,862,951.41	5,000,000	5,000,000	5,000,000	5,000,000	0
STATE - 2011 REALIGNMENT REVENUE	32,209,489.68	49,600,000	25,399,000	25,435,000	25,435,000	36,000
STATE - OTHER	1,227,815.00	1,585,000	1,585,000	1,585,000	1,585,000	0
TRANSFERS IN	4,043,598.00	4,674,000	4,674,000	3,555,000	3,555,000	(1,119,000)
TOTAL REVENUE	$ 172,349,387.37	$ 162,191,000	$ 212,759,000	$ 209,651,000	$ 209,651,000	$ (3,108,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 12,666,449.79	$ 13,111,000	$ 14,851,000	$ 15,995,000	$ 15,995,000	$ 1,144,000
CAFETERIA BENEFIT PLANS	2,481,098.45	2,667,000	2,629,000	2,978,000	2,978,000	349,000
COUNTY EMPLOYEE RETIREMENT	1,216,822.62	1,079,000	2,292,000	2,602,000	2,602,000	310,000
DENTAL INSURANCE	67,630.89	68,000	47,000	47,000	47,000	0
DEPENDENT CARE SPENDING ACCOUNTS	17,787.00	18,000	17,000	17,000	17,000	0
DISABILITY BENEFITS	135,321.84	64,000	95,000	96,000	96,000	1,000
FICA (OASDI)	169,157.85	171,000	156,000	168,000	168,000	12,000
HEALTH INSURANCE	443,052.48	494,000	467,000	540,000	540,000	73,000
LIFE INSURANCE	28,303.12	6,000	2,000	2,000	2,000	0
OTHER EMPLOYEE BENEFITS	(0.11)	0	0	0	0	0
RETIREE HEALTH INSURANCE	1,997,963.00	2,235,000	1,005,000	1,110,000	1,110,000	105,000
SAVINGS PLAN	164,358.91	157,000	241,000	254,000	254,000	13,000
THRIFT PLAN (HORIZONS)	306,872.16	338,000	291,000	291,000	291,000	0
UNEMPLOYMENT INSURANCE	2,802.00	1,000	1,000	1,000	1,000	0
WORKERS' COMPENSATION	159,849.46	153,000	177,000	172,000	172,000	(5,000)
TOTAL S & E B	19,857,469.46	20,562,000	22,271,000	24,273,000	24,273,000	2,002,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	3,144,256.47	2,552,000	1,529,000	1,764,000	1,764,000	235,000
COMMUNICATIONS	5,096.00	5,000	13,000	13,000	13,000	0
COMPUTING-MAINFRAME	71,489.20	72,000	61,000	61,000	61,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	59,990.00	60,000	123,000	123,000	123,000	0
COMPUTING-PERSONAL	135,083.70	135,000	168,000	168,000	168,000	0
CONTRACTED PROGRAM SERVICES	202,696,269.23	165,853,000	216,267,000	211,155,000	211,155,000	(5,112,000)
INFORMATION TECHNOLOGY SERVICES	498,104.00	498,000	343,000	343,000	343,000	0
INSURANCE	2,214.00	2,000	4,000	4,000	4,000	0
MAINTENANCE - BUILDINGS & IMPRV	30,667.54	35,000	50,000	50,000	50,000	0
MAINTENANCE - EQUIPMENT	3,859.46	4,000	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	108.52	0	0	0	0	0
MEMBERSHIPS	19,210.00	19,000	16,000	16,000	16,000	0
MISCELLANEOUS EXPENSE	501.43	1,000	14,000	14,000	14,000	0
OFFICE EXPENSE	171,453.25	171,000	587,000	452,000	492,000	(95,000)
PROFESSIONAL SERVICES	2,218,476.79	1,346,000	1,015,000	1,015,000	1,015,000	0
RENTS & LEASES - BLDG & IMPRV	1,314,093.98	1,322,000	1,983,000	2,023,000	2,023,000	40,000

PUBLIC HEALTH - SUBSTANCE ABUSE PREVENTION AND CONTROL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - EQUIPMENT	75,205.73	65,000	85,000	85,000	85,000	0
SPECIAL DEPARTMENTAL EXPENSE	0.00	0	23,000	23,000	23,000	0
TECHNICAL SERVICES	17,331.12	17,000	13,000	13,000	13,000	0
TELECOMMUNICATIONS	220,437.68	221,000	201,000	241,000	201,000	0
TRAINING	33,963.41	34,000	38,000	65,000	65,000	27,000
TRANSPORTATION AND TRAVEL	117,360.99	118,000	96,000	124,000	124,000	28,000
UTILITIES	17,580.44	18,000	5,000	5,000	5,000	0
TOTAL S & S	210,852,752.94	172,548,000	222,634,000	217,757,000	217,757,000	(4,877,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	11,653.35	14,000	17,000	17,000	17,000	0
TAXES & ASSESSMENTS	0.00	1,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	11,653.35	15,000	18,000	18,000	18,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	60,000	0	0	0	0
DATA HANDLING EQUIPMENT	0.00	0	60,000	60,000	60,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	29,246.61	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	29,246.61	60,000	60,000	60,000	60,000	0
TOTAL CAPITAL ASSETS	29,246.61	60,000	60,000	60,000	60,000	0
GROSS TOTAL	$ 230,751,122.36	$ 193,185,000	$ 244,983,000	$ 242,108,000	$ 242,108,000	$ (2,875,000)
INTRAFUND TRANSFERS	(33,014,645.92)	(29,331,000)	(29,260,000)	(29,482,000)	(29,482,000)	(222,000)
NET TOTAL	$ 197,736,476.44	$ 163,854,000	$ 215,723,000	$ 212,626,000	$ 212,626,000	$ (3,097,000)
NET COUNTY COST	$ 25,387,089.07	$ 1,663,000	$ 2,964,000	$ 2,975,000	$ 2,975,000	$ 11,000
BUDGETED POSITIONS	265.0	266.0	266.0	276.0	276.0	10.0

Departmental Program Summary

1. Public Health Programs-Communicable Disease Control and Prevention

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	56,687,000	3,036,000	38,063,000	15,588,000	452.0
Less Administration	--	--	--	--	--
Net Program Costs	56,687,000	3,036,000	38,063,000	15,588,000	452.0

Authority: Mandated program – California Health and Safety Code sections 101030, 120130, 120145, 120175, 120190, 120195,120200, 120210, and 120215.

The Division of Communicable Disease Control and Prevention and its five programs (Acute Communicable Disease Control, Tuberculosis Control, Immunization, Veterinary Public Health, and the Public Health Laboratory) work to reduce the risk factors for contracting or transmitting communicable diseases and communicable disease burdens, when preventable, for all persons and animals in the County, in partnership with other programs within the Department, other County and city agencies, residents, organizations, communities, and health care providers, through: promotion of healthy behaviors; surveillance of diseases and risk factors; early detection and screening; state-of-the-art laboratory services; effective preventive public health, personal health and animal health services; work with health care providers, hospitals, and treatment centers to implement appropriate procedures and guidelines for treatment and prevention of communicable diseases; and communicable disease investigations and control measures in humans and animals.

**Note: The HIV Epidemiology Program and the STD Program report to the Division of HIV and STD Programs (DHSP), are described under Section 6, but are budgeted within Public Health Programs.*

2. Public Health Programs-Health Protection and Promotion

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	337,854,000	6,319,000	246,585,000	84,950,000	2,288.0
Less Administration	--	--	--	--	--
Net Program Costs	337,854,000	6,319,000	246,585,000	84,950.000	2,288.0

Authority: Mandated – Section 2818 (a) Business and Professions Code; California Health and Safety Code sections 101030, 101375, 101450, 113713, 115880, 116800-116820, 119312 & 119319, 124125-124165 & 105275-105310, and other sections; California Water Code; California Code of Regulations Title 17, Sections 30100 & 30253, California Code of Regulations, Titles 14, 15, 17, 22, 24, and 25; and Los Angeles County Code, Titles 11 and 20 and non-mandated discretionary programs.

A cluster of Public Health Programs provide services that protect the population of the County from environmental hazards, prevent chronic disease, promote healthy lifestyles, and maximize maternal, child and adolescent health.

3. Public Health Programs-Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	63,473,000	4,685,000	16,577,000	42,211,000	405.0
Less Administration	--	--	--	--	--
Net Program Costs	63,473,000	4,685,000	16,577,000	42,211,000	405.0

Authority: Non-mandated, discretionary program.

Administration provides support and oversight of Department operations, including strategic planning, intergovernmental relations, communication, information systems, quality improvement activities, financial management, contracting, risk management, human resources, materials management, and space/facilities management.

4. Substance Abuse Prevention and Control (SAPC)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	242,108,000	29,482,000	209,651,000	2,975,000	276.0
Less Administration	--	--	--	--	--
Net Program Costs	242,108,000	29,482,000	209,651,000	2,975,000	276.0

Authority: Non-mandated, discretionary program.

SAPC is responsible for coordinating the overall response to alcohol and drug related problems in the County, including alcohol and drug data collection, coordinated care and treatment services, and prevention and youth services. In contract with more than 150 community-based agencies, SAPC services target the needs of specific populations such as adolescents, women, and individuals referred by primary care providers, the criminal justice and child and family welfare systems. SAPC monitors, audits and provides evidence-based training to these programs to ensure compliance with federal, State, County, and local requirements.

As the grantee and administrator of funding from the Substance Abuse and Mental Health Services Administration (SAMHSA), the California Department of Health Care Services (DHCS), and other County departments, SAPC manages the full spectrum of alcohol and drug prevention, intervention, treatment and recovery services for County residents.

5. Children's Medical Services (CMS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	105,035,000	300,000	85,256,000	19,479,000	812.0
Less Administration	--	--	--	--	--
Net Program Costs	105,035,000	300,000	85,256,000	19,479,000	812.0

Authority: California Children's Services (CCS): Mandated program – California Welfare and Institutions Code and the California Code of Regulations, Title 22, Section 51013. Enabling statute – California Health and Safety Code, Section 123800 et seq.

Child Health and Disability Prevention Program (CHDP): Enabling statute – California Health and Safety Code, Sections_124025, 124060, 124070, and 124075.

Health Care Program for Children in Foster Care (HCPCFC): Legal authority: California Welfare and Institutions Code, Section 16501.3 (a) through (e).

CMS administers three programs within the Department: CCS, CHDP, and HCPCFC.

CCS provides defined medically necessary benefits to persons less than 21 years of age with physically disabling conditions who meet medical, financial, and residential eligibility requirements of the program. CCS provides administrative case management in the coordination of care and benefits for families and children with special health care needs. CCS also provides physical and occupational therapy through its Medical Therapy Program for which there is no financial eligibility requirement.

CHDP provides children with Medi-Cal (birth to age 21) or children without Medi-Cal in low- to moderate-income families (birth to age 19) with free immunizations and health check-ups. Families may choose from among CHDP approved private doctors, clinics, or other health care providers. Services include regular and complete health check-ups, certain screening tests, and immunizations, as well as referrals for diagnosis and treatment. To ensure that children receive high quality services, CHDP staff conducts monthly provider orientations and make periodic site visits to monitor provider's compliance with program requirements.

CHDP also administers the HCPCFC. This program provides public health nurse expertise in meeting the medical, dental, mental, and developmental needs of children and youth in foster care. Program nurses are located in offices of the Department of Children and Family Services and the Probation Department.

6. Division of HIV and STD Program (DHSP)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	89,589,000	3,760,000	68,078,000	17,751,000	228.0
Less Administration	--	--	--	--	--
Net Program Costs	89,589,000	3,760,000	68,078,000	17,751,000	228.0

Authority: Non-mandated, discretionary program.

DHSP is responsible for coordinating the overall response to HIV and STD infections in the County, including disease surveillance, field investigation, prevention and treatment programming, and monitoring and evaluation of the quality of services related to HIV and STDs in the County.

DHSP is the designated official administrative agency for the County to prevent and control the spread of HIV and STD infections utilizing epidemiologic and surveillance systems, coordinated care and treatment services, and public, private, and community partnerships and by developing and implementing evidence-based programs and policies that promote health equity and maximize health outcomes in the County. As the grantee and administrator of funding from Health Resources and Services Administration (HRSA), Centers for Disease Control and Prevention (CDC), and Substance Abuse and Mental Health Services Administration (SAMHSA), DHSP is uniquely positioned to manage the full spectrum of HIV prevention, care, and treatment services in the County. In addition to surveillance, field investigation, direct programming, and research and evaluation, DHSP utilizes over 223 contracts with a network of nearly 67 community-based organizations. DHSP also has Memorandum of Understandings with approximately 12 County entities in an effort to maximize access to HIV services.

**Note: The HIV Epidemiology Program and the STD Program report to DHSP but are budgeted in Public Health Programs.*

7. Antelope Valley Rehabilitation Centers (AVRC)

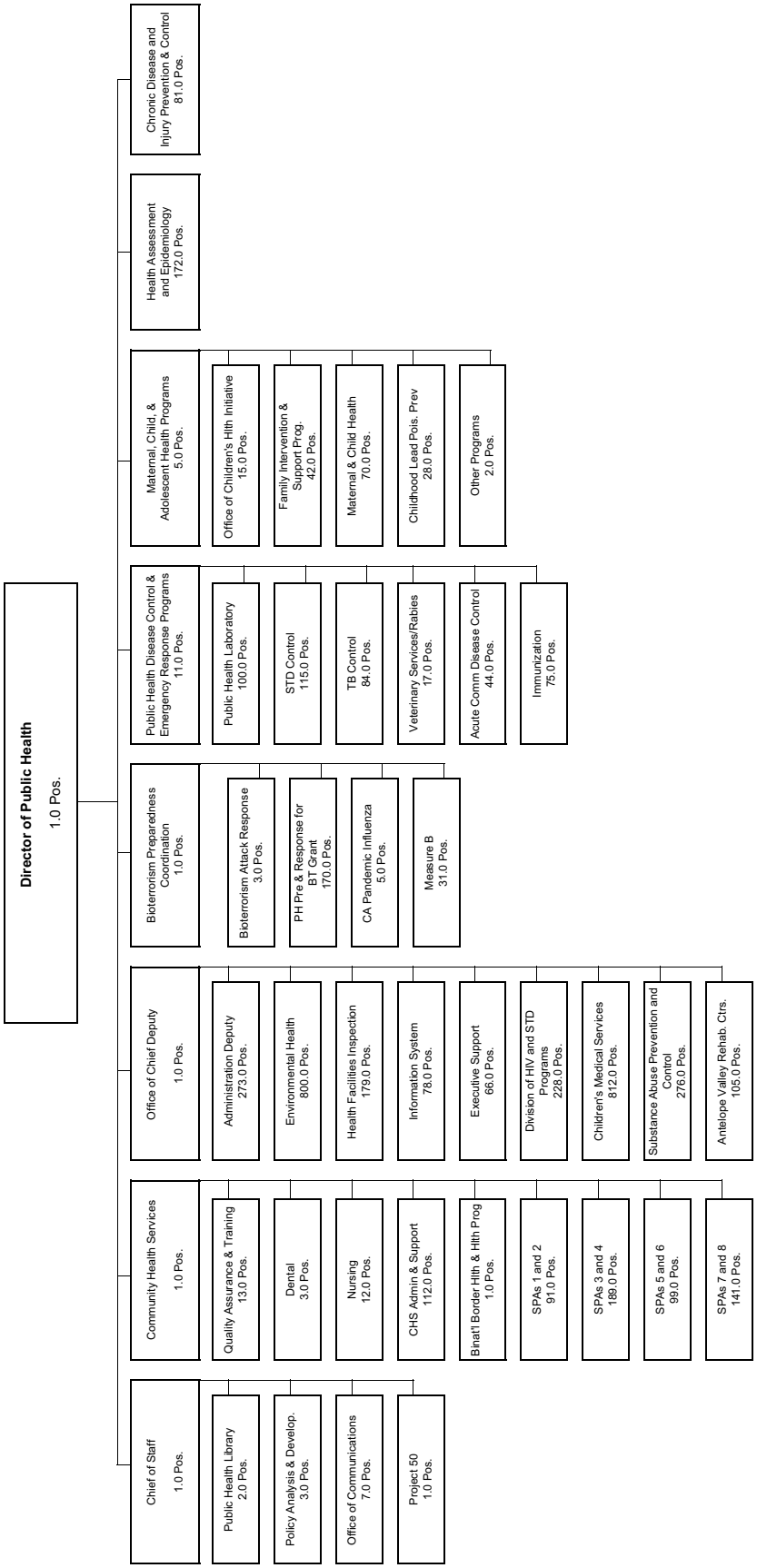
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	14,204,000	9,084,000	2,068,000	3,052,000	105.0
Less Administration	--	--	--	--	--
Net Program Costs	14,204,000	9,084,000	2,068,000	3,052,000	105.0

Authority: Non-mandated, discretionary program.

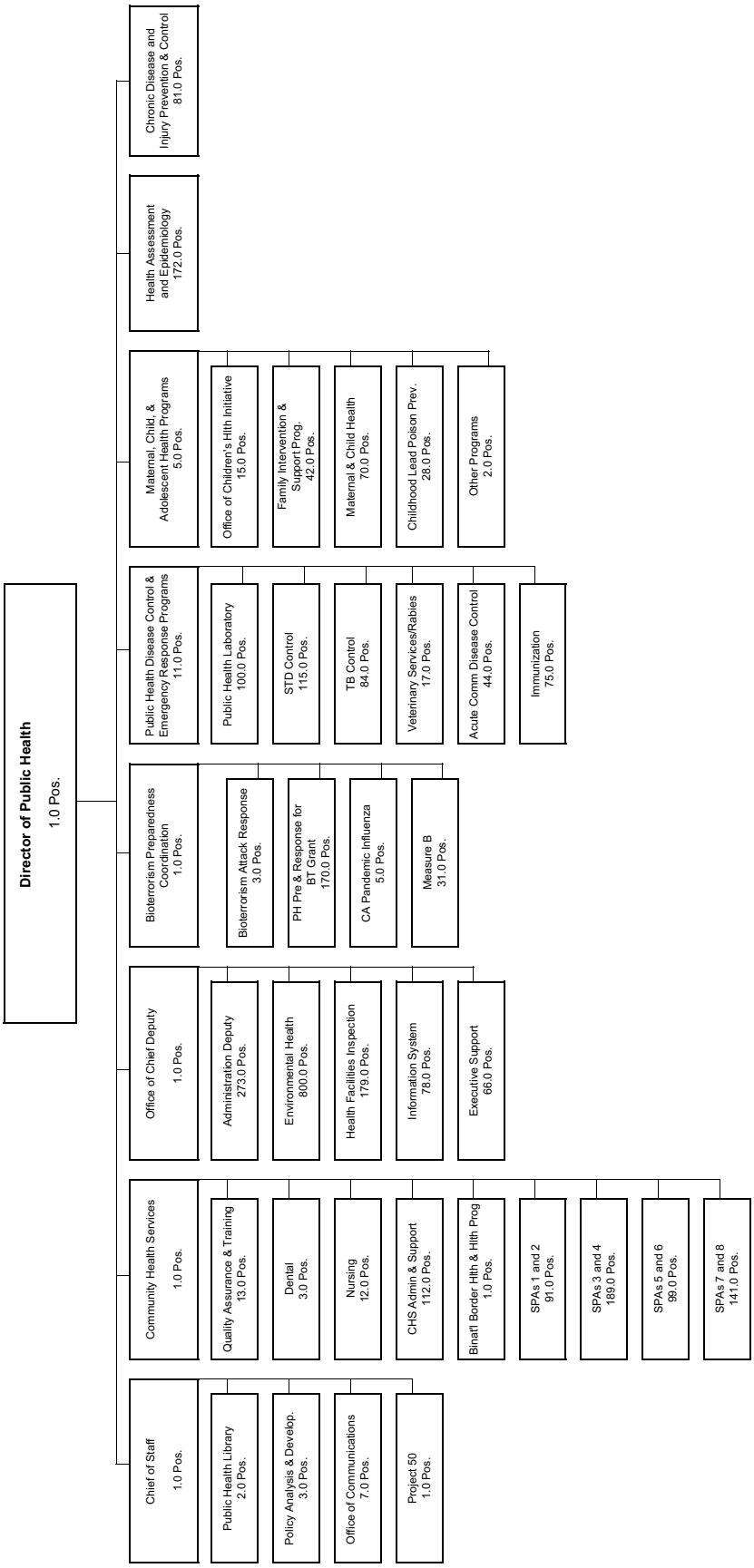
AVRC provides low-cost, residential recovery, and medical rehabilitation services to alcohol or other drug dependent individuals of the County on a voluntary basis. The residents served at AVRC exhibit a variety of physical, mental, and social problems related to alcohol or other drug abuse and/or dependency. AVRC places emphasis on the recovery and rehabilitation of individuals with alcohol or other drug dependency problems.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	908,950,000	56,666,000	666,278,000	186,006,000	4,566.0

Department of Public Health
Jonathan E. Fielding, M.D., M.P.H., Director and Health Officer
2014-15 Recommended Budget Total Positions: 4,566.0

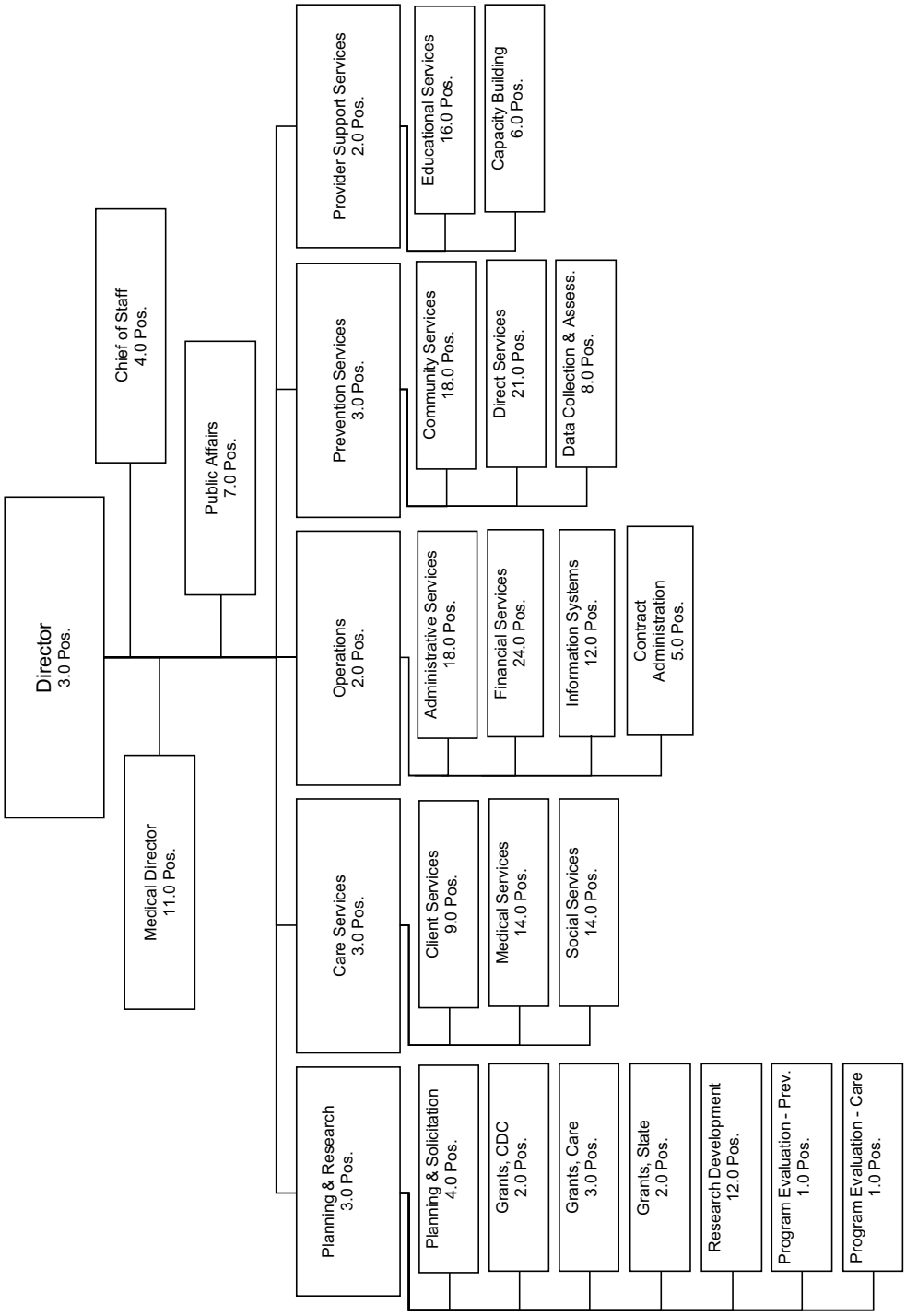


Public Health - Public Health Programs
2014-15 Recommended Budget Total Positions: 3,145.0



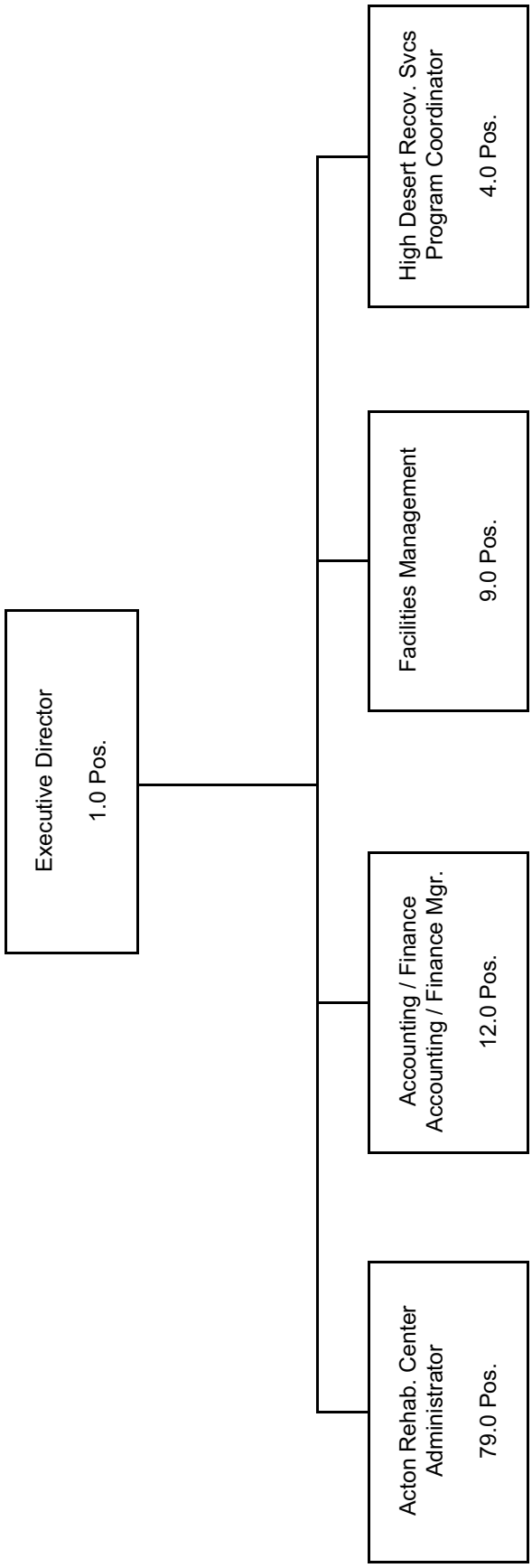
* Note: The HIV Epidemiology Program and the STD Program report to the Division of HIV and STD Programs (DHSP), but are budgeted within Public Health Programs.

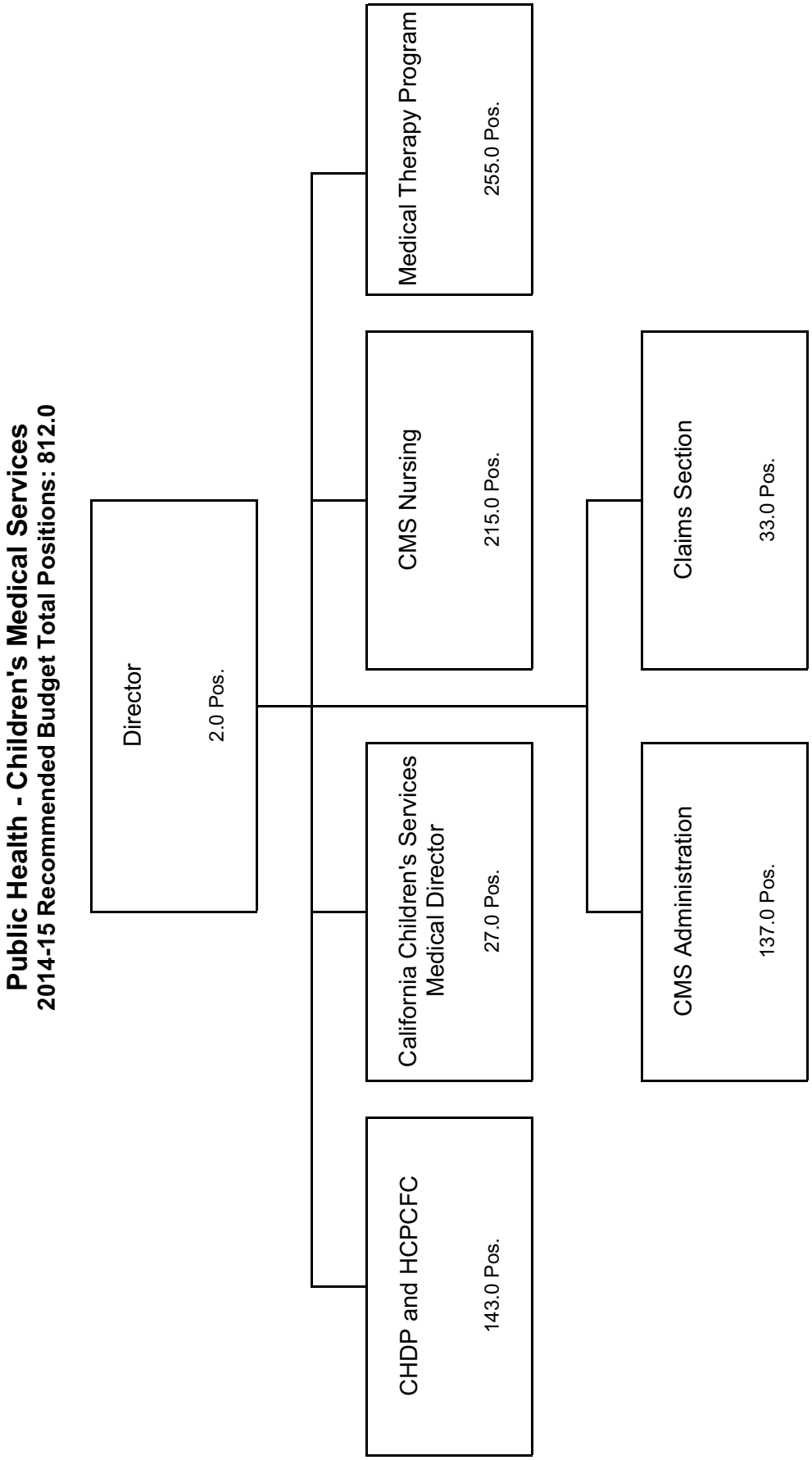
Public Health - Division of HIV and STD Programs
2014-15 Recommended Budget Total Positions: 228.0



* Note: The HIV Epidemiology Program and the STD Program report to the Division of HIV and STD Programs (DHSP), but are budgeted within Public Health Programs.

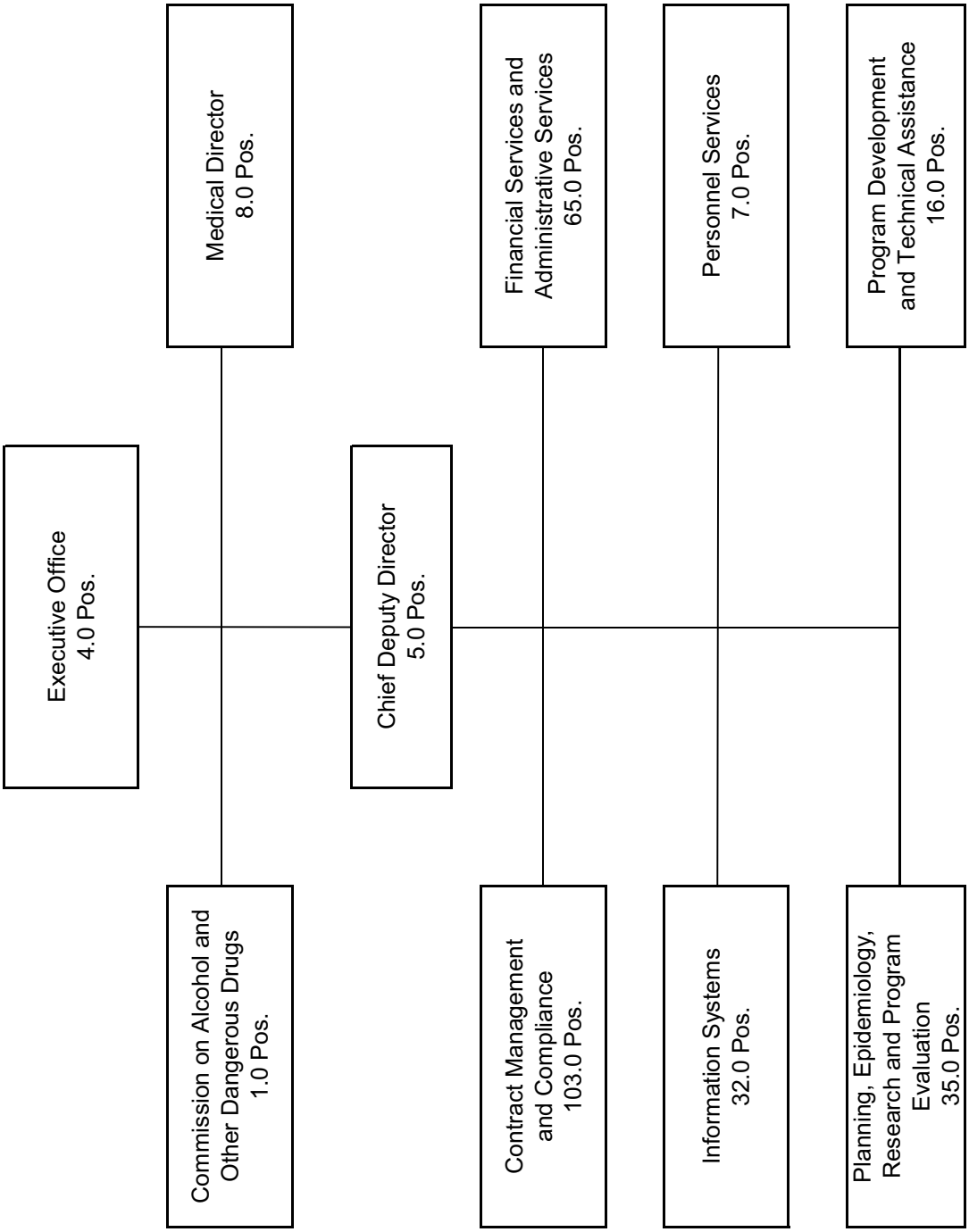
Public Health - Antelope Valley Rehabilitation Centers
2014-15 Recommended Budget Total Positions: 105.0




Public Health - Children's Medical Services
2014-15 Recommended Budget Total Positions: 812.0
Director
2.0 Pos.
CHDP and HCPCFC
143.0 Pos.
California Children's Services Medical Director
27.0 Pos.
CMS Nursing
215.0 Pos.
Medical Therapy Program
255.0 Pos.
CMS Administration
137.0 Pos.
Claims Section
33.0 Pos.

Public Health - Substance Abuse Prevention and Control

2014-15 Recommended Budget Total Positions: 276.0



Public Library

Margaret Donnellan Todd, County Librarian

Public Library Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 30,178,000.00	$ 37,288,000	$ 37,288,000	$ 16,938,000	$ 16,938,000	$ (20,350,000)
CANCEL OBLIGATED FUND BAL	16,975,811.00	9,841,000	9,841,000	9,591,000	9,591,000	(250,000)
PROPERTY TAXES	59,929,454.10	61,665,000	61,665,000	63,790,000	64,285,000	2,620,000
VOTER APPROVED SPECIAL TAXES	11,434,261.16	11,832,000	11,832,000	11,832,000	11,832,000	0
OTHER REVENUE	51,071,557.73	62,533,000	51,856,000	58,621,000	45,056,000	(6,800,000)
TOTAL FINANCING SOURCES	$ 169,589,083.99	$ 183,159,000	$ 172,482,000	$ 160,772,000	$ 147,702,000	$ (24,780,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 74,029,234.66	$ 75,408,000	$ 84,708,000	$ 89,130,000	$ 88,733,000	$ 4,025,000
SERVICES & SUPPLIES	43,210,389.76	71,161,000	66,598,000	57,917,000	45,244,000	(21,354,000)
OTHER CHARGES	275,018.36	114,000	114,000	114,000	114,000	0
CAPITAL ASSETS - EQUIPMENT	298,399.22	710,000	600,000	600,000	600,000	0
OTHER FINANCING USES	2,621,000.00	9,237,000	4,939,000	1,934,000	1,934,000	(3,005,000)
GROSS TOTAL	$ 120,434,042.00	$ 156,630,000	$ 156,959,000	$ 149,695,000	$ 136,625,000	$ (20,334,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 11,867,000.00	$ 9,591,000	$ 15,523,000	$ 11,077,000	$ 11,077,000	$ (4,446,000)
TOTAL OBLIGATED FUND BAL	$ 11,867,000.00	$ 9,591,000	$ 15,523,000	$ 11,077,000	$ 11,077,000	$ (4,446,000)
TOTAL FINANCING USES	$ 132,301,042.00	$ 166,221,000	$ 172,482,000	$ 160,772,000	$ 147,702,000	$ (24,780,000)
BUDGETED POSITIONS	1,340.0	1,352.0	1,352.0	1,369.0	1,363.0	11.0

FUND	FUNCTION	ACTIVITY
PUBLIC LIBRARY	EDUCATION	LIBRARY SERVICES

Mission Statement

To provide its diverse communities with easy access to information and knowledge they need to nurture their cultural exploration and lifelong learning.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a reduction of $24.8 million primarily attributed to the deletion of one-time funding from the Utility User Tax allocations and Capital and various Board-funded refurbishment projects. This reduction is partially offset by an addition of $3.6 million to the General Fund Contribution for the restoration of library service hours and a 4.06 percent anticipated property tax growth based on the Assessor's forecast. The Department's budget also includes an additional 11.0 positions for the new Stevenson Ranch Library.

Critical/Strategic Planning Initiatives

The Public Library's new strategic plan establishes a roadmap for sustaining the Department's leadership as a 21st century library. Their new purpose statement, along with eight key initiatives, sets the framework for developing innovative service models that will meet the increasing needs of its diverse communities.

The Department will continue to construct new libraries and refurbish aging library buildings. These buildings will be designed with sustainable features that incorporate self-service models; spaces that encourage creativity; larger meeting rooms for civic engagement and community events; and is equipped with robust and emerging technologies that support digital initiatives.

Changes From 2013-14 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2013-14 Final Adopted Budget	**172,482,000**	**172,482,000**	**1,352.0**
New/Expanded Programs			
1. Stevenson Ranch Library: Reflects the addition of 11.0 positions for the new Stevenson Ranch Library.	636,000	636,000	11.0
2. Restoration of Library Service Days and Hours: Reflects the restoration of the General Fund Contribution to allow Library service days and hours to return to the levels they were prior to FY 2010-11 curtailments.	3,600,000	3,600,000	--
3. Pico Rivera Library: Reflects additional funding provided by the First District for the newly opened Pico Rivera Library.	173,000	173,000	--
Other Changes			
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,990,000	1,990,000	--
2. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	348,000	348,000	--
3. Other Salaries and Employee Benefits: Reflects position changes for operational needs and various changes in employee benefits to better align with actuals.	1,006,000	1,006,000	--
4. Reclassification of Librarian Series: Reflects an increase in salaries and employee benefits due to position classification adjustments.	45,000	45,000	--
5. Multi-Year Cy Pres II Projects: Reflects the transfer of Cy Pres II funding for years two and three of the Homework Centers and Chicano Digitization projects.	480,000	480,000	--
6. Property Tax: Reflects a projected increase in property tax revenue.	2,620,000	2,620,000	--
7. Manhattan Beach Capital Project Account: Reflects the transfer of $1.2 million in excess property tax and the difference between the FY 2012-13 actual and estimated Manhattan Beach property tax surplus ($234,000) to the Manhattan Beach Capital Project account.	1,434,000	1,434,000	--
8. General County Overhead: Reflects a projected reduction in General County Overhead.	(2,495,000)	(2,495,000)	--
9. Fund Balance and Obligated Fund Balance: Reflects an adjustment to correct obligated fund balance committed for program expansion and the estimated fund balance from FY 2013-14.	(5,977,000)	(5,977,000)	--
10. One-Time Funding: Reflects the deletion of one-time funding for various Library projects.	(5,047,000)	(5,047,000)	--
11. One-Time Capital and Board-funded Maintenance Projects: Reflects the deletion of carryover funding for refurbishment projects at the following libraries: Compton ($31,000), Lennox ($100,000), Culver City ($400,000), Lake Los Angeles ($218,000), Castaic ($4,908,000), West Hollywood ($31,000), Hermosa Beach ($888,000), and Claremont ($100,000). Also, reflects the deletion of carryover funding for the following: eBook Pilot project ($139,000), purchase of furniture, fixtures and equipment for the La Crescenta Library ($289,000), headquarters projects ($66,000), First District projects ($5,040,000), Second District maintenance projects ($329,000), and Fifth District projects ($878,000).	(13,417,000)	(13,417,000)	--
12. One-Time Measure U and Cy Pres Projects: Reflects the deletion of one-time prior year carryover funding for various projects.	(9,175,000)	(9,175,000)	--
13. Other Changes: Reflects miscellaneous changes in services and supplies and various revenue sources.	(1,001,000)	(1,001,000)	--
Total Changes	**(24,780,000)**	**(24,780,000)**	**11.0**
2014-15 Recommended Budget	**147,702,000**	**147,702,000**	**1,363.0**

Unmet Needs

The Official Budget request includes $7.0 million to augment the Department's facilities and maintenance budget to address structural or other building maintenance issues due to extended deferred maintenance at various library facilities. In addition, Public Library requests $3.0 million books and material budget to meet the national average for material expenditure per capita for a major urban library system given the vast population served.

PUBLIC LIBRARY BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 30,178,000.00	$ 37,288,000	$ 37,288,000	$ 16,938,000	$ 16,938,000	$ (20,350,000)
CANCEL OBLIGATED FUND BAL	16,975,811.00	9,841,000	9,841,000	9,591,000	9,591,000	(250,000)
BUSINESS LICENSES	400.00	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	374,053.17	1,205,000	898,000	1,167,000	1,168,000	270,000
COURT FEES & COSTS	705.42	1,000	1,000	1,000	1,000	0
ELECTION SERVICES	624.00	1,000	1,000	1,000	1,000	0
FEDERAL - OTHER	9,480.57	0	0	0	0	0
INTEREST	388,167.90	400,000	400,000	400,000	400,000	0
LIBRARY SERVICES	1,998,558.35	1,998,000	1,980,000	1,999,000	1,999,000	19,000
MISCELLANEOUS	470,856.76	1,329,000	907,000	1,029,000	938,000	31,000
OTHER GOVERNMENTAL AGENCIES	2,504,773.16	993,000	988,000	165,000	165,000	(823,000)
OTHER SALES	16,737.67	20,000	20,000	20,000	20,000	0
OTHER STATE - IN-LIEU TAXES	1,864.08	0	0	0	0	0
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	554,668.60	0	0	0	0	0
PROP TAXES - CURRENT - SECURED	56,469,370.39	61,665,000	61,665,000	63,790,000	64,285,000	2,620,000
PROP TAXES - CURRENT - UNSECURED	1,981,323.66	0	0	0	0	0
PROP TAXES - PRIOR - SECURED	(877,446.53)	0	0	0	0	0
PROP TAXES - PRIOR - UNSECURED	23,447.00	0	0	0	0	0
PROPERTY TAXES - CONTRACTUAL AND FACILITY PASS-THROUGH	1,513,939.05	0	0	0	0	0
RECORDING FEES	15.00	0	0	0	0	0
RENTS & CONCESSIONS	14,930.77	15,000	15,000	15,000	15,000	0
SALE OF CAPITAL ASSETS	5,823.34	13,000	13,000	13,000	13,000	0
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	468,761.90	530,000	530,000	530,000	530,000	0
STATE - OTHER	2,157,336.66	272,000	1,000	1,000	1,000	0
SUPPLEMENTAL PROP TAXES - CURRENT	761,412.44	0	0	0	0	0
SUPPLEMENTAL PROP TAXES- PRIOR	57,408.09	0	0	0	0	0
TRANSFERS IN	42,103,800.38	55,756,000	46,102,000	53,280,000	39,805,000	(6,297,000)
VOTER APPROVED SPECIAL TAXES	11,434,261.16	11,832,000	11,832,000	11,832,000	11,832,000	0
TOTAL FINANCING SOURCES	$ 169,589,083.99	$ 183,159,000	$ 172,482,000	$ 160,772,000	$ 147,702,000	$ (24,780,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 48,053,439.36	$ 49,303,000	$ 57,825,000	$ 60,576,000	$ 60,179,000	$ 2,354,000
CAFETERIA BENEFIT PLANS	7,244,124.57	7,604,000	7,436,000	8,454,000	8,454,000	1,018,000
COUNTY EMPLOYEE RETIREMENT	3,873,675.44	6,571,000	7,564,000	7,359,000	7,359,000	(205,000)
DENTAL INSURANCE	161,437.12	170,000	152,000	152,000	152,000	0
DEPENDENT CARE SPENDING ACCOUNTS	23,664.00	24,000	35,000	24,000	24,000	(11,000)
DISABILITY BENEFITS	489,810.35	467,000	401,000	417,000	417,000	16,000
FICA (OASDI)	637,275.86	642,000	648,000	671,000	671,000	23,000
HEALTH INSURANCE	5,215,071.06	5,318,000	5,452,000	5,784,000	5,784,000	332,000
LIFE INSURANCE	56,935.46	60,000	62,000	62,000	62,000	0

PUBLIC LIBRARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
RETIREE HEALTH INSURANCE	6,407,209.00	3,246,000	3,174,000	3,522,000	3,522,000	348,000
SAVINGS PLAN	123,344.23	137,000	115,000	150,000	150,000	35,000
THRIFT PLAN (HORIZONS)	747,799.73	877,000	721,000	920,000	920,000	199,000
UNEMPLOYMENT INSURANCE	112,622.00	106,000	210,000	156,000	156,000	(54,000)
WORKERS' COMPENSATION	882,826.48	883,000	913,000	883,000	883,000	(30,000)
TOTAL S & E B	74,029,234.66	75,408,000	84,708,000	89,130,000	88,733,000	4,025,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	6,187,669.52	5,241,000	6,246,000	5,219,000	5,219,000	(1,027,000)
CLOTHING & PERSONAL SUPPLIES	5,657.41	0	0	0	0	0
COMMUNICATIONS	124,474.28	160,000	160,000	160,000	160,000	0
COMPUTING-MAINFRAME	80,649.49	39,000	39,000	39,000	39,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	324,377.02	264,000	264,000	264,000	264,000	0
COMPUTING-PERSONAL	1,474,894.05	1,209,000	1,586,000	890,000	890,000	(696,000)
FOOD	1,639.80	0	0	0	0	0
HOUSEHOLD EXPENSE	125,034.53	401,000	401,000	401,000	401,000	0
INFORMATION TECHNOLOGY SERVICES	674,319.47	1,383,000	1,266,000	1,328,000	1,328,000	62,000
INSURANCE	478,942.90	769,000	769,000	693,000	693,000	(76,000)
MAINTENANCE - BUILDINGS & IMPRV	9,710,997.65	34,458,000	18,640,000	14,478,000	7,478,000	(11,162,000)
MAINTENANCE - EQUIPMENT	292,566.92	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	41,152.01	0	0	0	0	0
MEMBERSHIPS	76,393.99	90,000	90,000	90,000	90,000	0
MISCELLANEOUS EXPENSE	56,769.64	22,000	22,000	22,000	22,000	0
OFFICE EXPENSE	1,902,353.95	2,166,000	2,166,000	1,982,000	1,982,000	(184,000)
PROFESSIONAL SERVICES	554,734.93	395,000	400,000	395,000	395,000	(5,000)
RENTS & LEASES - BLDG & IMPRV	3,729,083.08	1,562,000	1,782,000	1,659,000	1,659,000	(123,000)
RENTS & LEASES - EQUIPMENT	99,696.24	100,000	100,000	100,000	100,000	0
SMALL TOOLS & MINOR EQUIPMENT	166,251.08	300,000	300,000	300,000	300,000	0
SPECIAL DEPARTMENTAL EXPENSE	9,075,076.50	13,127,000	23,032,000	20,611,000	14,938,000	(8,094,000)
TECHNICAL SERVICES	1,061,138.42	2,080,000	2,218,000	1,071,000	1,071,000	(1,147,000)
TELECOMMUNICATIONS	2,356,279.91	2,742,000	2,722,000	2,742,000	2,742,000	20,000
TRAINING	211,919.48	265,000	175,000	175,000	175,000	0
TRANSPORTATION AND TRAVEL	1,067,216.60	1,564,000	1,396,000	1,564,000	1,564,000	168,000
UTILITIES	3,331,100.89	2,824,000	2,824,000	3,734,000	3,734,000	910,000
TOTAL S & S	43,210,389.76	71,161,000	66,598,000	57,917,000	45,244,000	(21,354,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	25,232.84	95,000	95,000	95,000	95,000	0
RET-OTHER LONG TERM DEBT	248,091.00	14,000	14,000	14,000	14,000	0
TAXES & ASSESSMENTS	1,694.52	5,000	5,000	5,000	5,000	0
TOTAL OTH CHARGES	275,018.36	114,000	114,000	114,000	114,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	116,494.84	470,000	360,000	360,000	360,000	0
ELECTRONIC EQUIPMENT	65,383.65	0	0	0	0	0

PUBLIC LIBRARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
MACHINERY EQUIPMENT	14,672.87	0	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	140,000	140,000	140,000	140,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	101,847.86	100,000	100,000	100,000	100,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	298,399.22	710,000	600,000	600,000	600,000	0
TOTAL CAPITAL ASSETS	298,399.22	710,000	600,000	600,000	600,000	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	2,621,000.00	9,237,000	4,939,000	1,934,000	1,934,000	(3,005,000)
TOTAL OTH FIN USES	2,621,000.00	9,237,000	4,939,000	1,934,000	1,934,000	(3,005,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 11,867,000.00	$ 9,591,000	$ 15,523,000	$ 11,077,000	$ 11,077,000	$ (4,446,000)
TOTAL OBLIGATED FUND BAL	$ 11,867,000.00	$ 9,591,000	$ 15,523,000	$ 11,077,000	$ 11,077,000	$ (4,446,000)
TOTAL FINANCING USES	$ 132,301,042.00	$ 166,221,000	$ 172,482,000	$ 160,772,000	$ 147,702,000	$ (24,780,000)
BUDGETED POSITIONS	1,340.0	1,352.0	1,352.0	1,369.0	1,363.0	11.0

Departmental Program Summary

1. Public Services

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	67,574,000	67,574,000	1,066.0
Less Administration	--	--	--
Net Program Costs	67,574,000	67,574,000	1,066.0

Authority: Non-mandated, discretionary program.

Provides direct services to meet the informational, educational, cultural, and recreational needs of a highly diverse public. Serves customers' needs through circulation of books and materials and the provision of a variety of services and specialized programs.

2. Library Material

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	13,883,000	13,883,000	86.0
Less Administration	--	--	--
Net Program Costs	13,883,000	13,883,000	86.0

Authority: Non-mandated, discretionary program.

Provides for the purchase and processing of books, periodicals, audiovisual formats, electronic database subscriptions and other items for circulation to the public and to assist staff in answering reference questions from the public.

3. Information Systems

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	10,382,000	10,382,000	47.0
Less Administration	--	--	--
Net Program Costs	10,382,000	10,382,000	47.0

Authority: Non-mandated, discretionary program.

Provides strategic planning for information systems and the management, operation and support of computer, data network, telecommunications, and wireless systems.

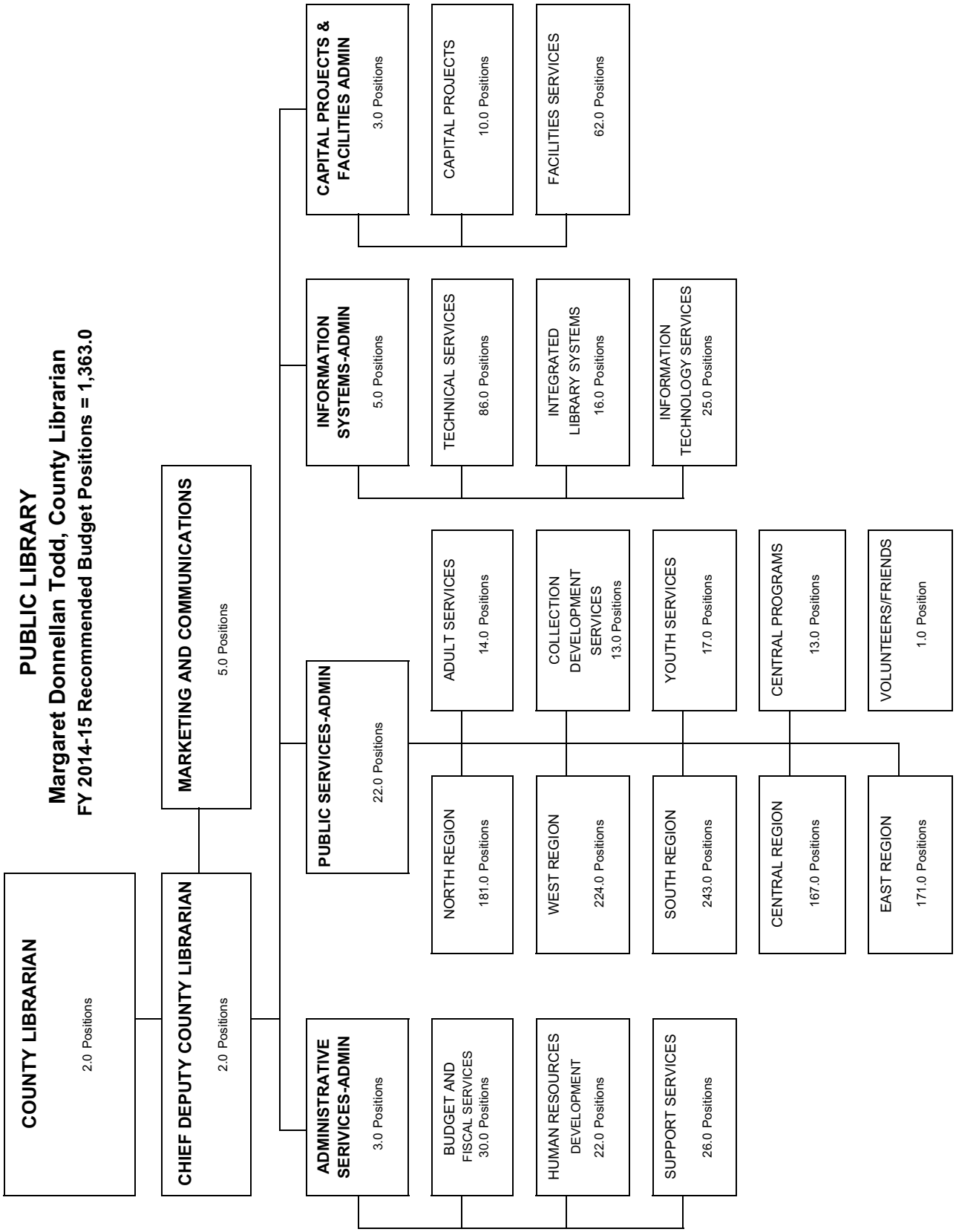
4. Administration

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	55,863,000	55,863,000	164.0
Less Administration	--	--	--
Net Program Costs	55,863,000	55,863,000	164.0

Authority: Non-mandated, discretionary program.

Provides management direction through finance, budget, human resources, procurement, public relations, legislative monitoring, facilities, capital planning, emergency management and other support services.

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Net Program Costs	147,702,000	147,702,000	1,363.0


PUBLIC LIBRARY
Margaret Donnellan Todd, County Librarian
FY 2014-15 Recommended Budget Positions = 1,363.0
COUNTY LIBRARIAN
2.0 Positions
CHIEF DEPUTY COUNTY LIBRARIAN
2.0 Positions
MARKETING AND COMMUNICATIONS
5.0 Positions
ADMINISTRATIVE SERIVICES-ADMIN
3.0 Positions
BUDGET AND FISCAL SERVICES
30.0 Positions
HUMAN RESOURCES DEVELOPMENT
22.0 Positions
SUPPORT SERVICES
26.0 Positions
PUBLIC SERVICES-ADMIN
22.0 Positions
NORTH REGION
181.0 Positions
WEST REGION
224.0 Positions
SOUTH REGION
243.0 Positions
CENTRAL REGION
167.0 Positions
EAST REGION
171.0 Positions
ADULT SERVICES
14.0 Positions
COLLECTION DEVELOPMENT SERVICES
13.0 Positions
YOUTH SERVICES
17.0 Positions
CENTRAL PROGRAMS
13.0 Positions
VOLUNTEERS/FRIENDS
1.0 Position
INFORMATION SYSTEMS-ADMIN
5.0 Positions
TECHNICAL SERVICES
86.0 Positions
INTEGRATED LIBRARY SYSTEMS
16.0 Positions
INFORMATION TECHNOLOGY SERVICES
25.0 Positions
CAPITAL PROJECTS & FACILITIES ADMIN
3.0 Positions
CAPITAL PROJECTS
10.0 Positions
FACILITIES SERVICES
62.0 Positions

Public Social Services

Sheryl L. Spiller, Director

Public Social Services Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$3,042,158,335.98	$ 3,223,449,000	$ 3,262,509,000	$ 3,750,814,000	$ 3,442,111,000	$ 179,602,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$1,038,160,381.93	$ 1,078,331,000	$ 1,090,973,000	$ 1,632,712,000	$ 1,135,938,000	$ 44,965,000
SERVICES & SUPPLIES	644,411,927.80	753,181,000	731,804,000	789,121,000	773,229,000	41,425,000
OTHER CHARGES	1,739,117,147.10	1,785,823,000	1,842,366,000	1,918,594,000	1,921,800,000	79,434,000
CAPITAL ASSETS - EQUIPMENT	2,889,619.58	3,596,000	3,682,000	3,682,000	3,682,000	0
GROSS TOTAL	$3,424,579,076.41	$ 3,620,931,000	$ 3,668,825,000	$ 4,344,109,000	$ 3,834,649,000	$ 165,824,000
INTRAFUND TRANSFERS	(6,125,609.53)	(7,238,000)	(8,502,000)	(7,682,000)	(7,682,000)	820,000
NET TOTAL	$3,418,453,466.88	$ 3,613,693,000	$ 3,660,323,000	$ 4,336,427,000	$ 3,826,967,000	$ 166,644,000
NET COUNTY COST	$ 376,295,130.90	$ 390,244,000	$ 397,814,000	$ 585,613,000	$ 384,856,000	$ (12,958,000)
BUDGETED POSITIONS	13,541.0	13,671.0	13,671.0	19,933.0	13,671.0	0.0

Public Social Services - Administration Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,509,821,941.46	$ 1,653,740,000	$ 1,664,983,000	$ 2,081,536,000	$ 1,753,223,000	$ 88,240,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$1,038,160,381.93	$ 1,078,331,000	$ 1,090,973,000	$ 1,632,712,000	$ 1,135,938,000	$ 44,965,000
SERVICES & SUPPLIES	466,119,579.65	557,228,000	526,967,000	579,376,000	570,306,000	43,339,000
OTHER CHARGES	100,449,323.98	110,852,000	143,026,000	144,305,000	144,757,000	1,731,000
CAPITAL ASSETS - EQUIPMENT	2,889,619.58	3,596,000	3,682,000	3,682,000	3,682,000	0
GROSS TOTAL	$1,607,618,905.14	$ 1,750,007,000	$ 1,764,648,000	$ 2,360,075,000	$ 1,854,683,000	$ 90,035,000
INTRAFUND TRANSFERS	(2,349,184.93)	(2,176,000)	(3,440,000)	(2,059,000)	(2,059,000)	1,381,000
NET TOTAL	$1,605,269,720.21	$ 1,747,831,000	$ 1,761,208,000	$ 2,358,016,000	$ 1,852,624,000	$ 91,416,000
NET COUNTY COST	$ 95,447,778.75	$ 94,091,000	$ 96,225,000	$ 276,480,000	$ 99,401,000	$ 3,176,000
BUDGETED POSITIONS	13,541.0	13,671.0	13,671.0	19,933.0	13,671.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

Mission Statement

To Enrich Lives Through Effective and Caring Service.

2014-15 Budget Message

The 2014-15 Recommended Budget for the Department of Public Social Services (DPSS) Administration reflects a $90.0 million increase in gross appropriation and $3.2 million increase in NCC. The NCC increase is primarily due to Board-approved salary increases and the County share of increases in employee benefits.

The Recommended Budget reflects the addition of 210.0 positions, fully offset by the reduction of 210.0 positions, resulting in no net change in the number of budgeted positions, as each new position request was offset with the deletion of a vacant budgeted position. The new positions are primarily for Family Stabilization program, information technology efficiencies, and administrative support.

Although there was an increased demand for the full range of DPSS services during the recent economic downturn, cash assistance caseloads are projected to flatten or decline due to the improving economy, though caseloads for non-cash programs such as Medi-Cal are projected to continue increasing.

Critical/Strategic Planning Initiatives

The Department remains committed to measures that ensure effective and professional service delivery and support the County's goals of Operational Effectiveness, Fiscal Sustainability, and Integrated Services Delivery.

In addition, DPSS Total Accountability Total Success (DPSSTATS) performance review process continues to evaluate measures that impact work performance and management accountability. The Department's 2014-15 Strategic Plan, "Beyond the Leading Edge", will include 41 objectives with a focus on Technological Innovation and Workforce Development.

The DPSS Customer Service Centers (CSC) now support all of the Department's district offices and continue to be an effective service delivery mechanism for enhancing access and improving the timeliness of case actions. The current service population of CSC has reached over 1.2 million cases, and the CSC receives a monthly average of 385,000 calls, which are either resolved by the automated Interactive Voice Response system or answered by an eligibility worker.

To enhance service outreach, DPSS continues to utilize the Mobile Health and Nutrition Office, a 34-foot self-contained mobile unit equipped with wireless technology to fully support the use of laptops and Electronic Benefit Transfer (EBT) equipment. The unit functions as a one-stop CalFresh/Medi-Cal office to allow walk-in applicants to conveniently apply for CalFresh (formerly Food Stamps) and/or Medi-Cal without having to go to district offices. The mobile office will also serve as an emergency response unit during any natural disasters.

From May 2012 to May 2013, the CalFresh-only caseload increased by 17.6 percent, or 310,150 households, due in part to the implementation of the CalFresh Awareness Month Campaign.

As part of the 2013 CalWORKs Youth Employment Program, in collaboration with the Department of Community and Senior Services (CSS), 1,532 CalWORKs youth, ages 14-21, were placed in subsidized employment during the months of July through October 2013. The agreement between DPSS and CSS for this program is effective through 2017.

The work participation rate (WPR) remains a Department priority. In 2012-13, significant changes to the Welfare-to-Work program were implemented. These changes created the Welfare-to-Work 24-month time clock which provides CalWORKs participants greater flexibility in activities and lower weekly requirements. After 24 months in Welfare-to-Work have been utilized, CalWORKs participants will be expected to meet federal work participation requirements. DPSS is preparing to implement the State's new Work Incentive Nutritional Supplement (WINS) program which is intended to substantially increase the WPR.

DPSS assesses current and future staffing needs based on organizational goals and budget realities, and continues to offer opportunities to develop and enhance the skills of the workforce.

The DPSS Succession Plan is designed to provide opportunities for training and guidance to create a qualified pool of highly educated, well-trained, and success-oriented successors. The Mentorship Program will be expanding into the second phase for managerial positions. The DPSS Academy has been working with departmental representatives to enhance the program and develop a comprehensive training curriculum for mentors and mentees. In addition, the Department supports the County Management Fellows Program with plans to hire eleven management fellows in 2014-15.

Since 2005, DPSS has maintained its relationship with the California State University, Northridge (CSUN), offering a Master's of Public Administration (MPA) Program, allowing employees an opportunity to advance their education, and in 2010, the Masters in Social Work (MSW) program was implemented. The Department's Volunteer Career Resource Coordinator (CRC) Program was developed and implemented in each office, to serve 1,000 participating employees, while the CRC website provides ongoing resources to all employees.

DPSS continues its transition to technology-based solutions as outlined in the Department's Strategic Goal of Technological Leadership, to maximize the use of leading edge technology and improve outcomes and program excellence. The Electronic Document Management System (EDMS) has expanded to all 32 district offices, two sub-offices, and five centralized Electronic Scan Centers throughout the County. To date, EDMS offices have imaged 1.7 million cases comprised of 21.8 million documents.

The CSC provides participants with live access to knowledgeable eligibility workers, Monday through Friday for 10 hours daily, as well as 24/7 access to the automated Interactive Voice Response (IVR) System for case-specific and general information. Over 250,000 calls per month are directed to CSC Eligibility Workers that would have otherwise been served by the district office eligibility staff.

Video Tele-Conferencing (VTC) technology was fully implemented in the Department and enables multi-point audio and video transmissions of meeting activities involving several DPSS locations. VTC cuts travel costs and fosters innovative collaboration by having stakeholders sit at one 'virtual table' and conduct important meetings. It also enables training using a single location and facilitator at the DPSS Training Academy to project sessions that can be attended live by personnel at numerous other locations.

In April 2013, DPSS successfully developed and implemented the Lobby Management and Display System, a web-based, real-time queuing and monitoring tool that provides minute-by-minute activity details. The system assists district staff in managing lobby traffic flow to enhance customer service.

The DPSS Risk Management Plan established 16 objectives, of which 11 have been successfully completed. The primary goal was to reduce the number of new workers' compensation claims during the fiscal year, and a 3.35 percent reduction in the number of new claims filed was achieved, compared to the base year of 2011-12.

In addition, DPSS provided budget training to line managers. This effort ensured line managers understand the vital role they play in maximizing revenue and in better managing their staffing resources.

DPSS' programs provide a vast array of services to families, children, single adults, and the elderly, and are designed to alleviate financial hardship and promote family health, personal responsibility, and economic self-sufficiency. Over 2.4 million participants are served monthly. DPSS also serves as the County's Operational Area Coordinator for care and shelter, and the Operational Area Liaison with the grocery industry and not-for-profit human services organizations. In this capacity, DPSS is the lead for coordinating shelter support in the event of a disaster or emergency.

DPSS has partnered with the Department of Children and Family Services (DCFS) to provide integrated services for mutual families and resources for other needy DCFS families and caretaker relatives. As a result, 25,000 families have benefited from this service coordination.

Changes from 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**1,764,648,000**	**3,440,000**	**1,664,983,000**	**96,225,000**	**13,671.0**
Efficiencies					
1. Overpayment/Overissuance (OP/OI) Validation Team: Reflects the addition of 35.0 positions for the creation of the OP/OI Validation Team offset by the elimination of 35.0 positions and the Medi-Cal Eligibility Data System Alert Team whose work has been completed.	(882,000)	(1,264,000)	359,000	23,000	--
2. Staffing Offsets: Reflects the addition of 140.0 positions in key units across the Department, offset by the reduction of 175.0 positions, for a net reduction of 35.0 positions. The added positions will enhance emergency and security management, Return-to-Work and risk management, Information Technology (IT) technical support and system maintenance, etc.	799,000	--	794,000	5,000	(35.0)
3. Position Reclassifications: Reflects the Board-approved reclassifications of 104.0 IT and 15.0 Accounting positions.	752,000	--	706,000	46,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Overtime Reduction: Reflects elimination of the overtime increase added in FY 2013-14 Final Changes to address Health Care Reform.	(3,000,000)	--	(2,820,000)	(180,000)	--
New/Expanded Programs					
1. Expanded Subsidized Employment (ESE): Reflects establishment of the ESE program for CalWORKs (CW) participants by the State, and dedicated funding for this program.	37,300,000	--	37,300,000	--	--
2. Transitional Subsidized Employment (TSE): Reflects increases in appropriation and revenue to provide TSE services to General Relief Opportunities for Work (GROW) Transitional Aged Youth (TAY) and DCFS/ Probation youth.	1,578,000	--	1,578,000	--	--
3. Family Stabilization: Reflects the addition of 35.0 positions ($1.9 million) for DPSS Greater Avenue for Independence (GAIN) regions, and $5.0 million for contracted GAIN regions, fully offset with revenue, to support the new CW Family Stabilization services program.	6,882,000	--	6,882,000	--	35.0
4. CW Domestic Violence: Reflects an increase in the CW Domestic Violence program, fully offset with CW Single Allocation funding.	3,706,000	--	3,706,000	--	--
5. Welfare to Work Services: Reflects an increase in GAIN transportation and ancillary costs, partially offset by a decrease in GAIN Vocational Assessments, based on current trends.	2,250,000	--	2,250,000	--	--
6. Child Care Administration: Reflects increased child care administration costs due to the re-engagement of participants into Welfare-to-Work activities.	800,000	--	800,000	--	--
7. CW Mental Health Services: Reflects increased CW mental health costs, as projected by the Department of Mental Health, fully offset by CW Single Allocation funding.	319,000	--	319,000	--	--
8. Refugee Assistance - Trafficking Crime Victim: Reflects an increase in appropriation for transportation and ancillary costs for trafficking crime victims in the Refugee Cash Assistance program.	15,000	--	15,000	--	--
Critical Issues					
1. GROW Mental Health Treatment: Reflects a decrease in GROW Mental Health revenue, partially offset by cost reductions for other GROW services. There will be no service impacts.	(472,000)	--	(611,000)	139,000	--
Other Changes					
1. One-Time Funding: Reflects the elimination of one-time funding for projects related to the LEADER Replacement System, and the Volunteer Income Tax Assistance (VITA) program.	(2,118,000)	--	(1,897,000)	(221,000)	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	25,399,000	--	23,248,000	2,151,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to medical cost trends. Also reflects a projected decrease in unemployment insurance costs based on historical experience.	(278,000)	--	(278,000)	--	--
4. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	11,941,000	--	10,871,000	1,070,000	--
5. Retiree Health: Reflects a projected increase in retiree health insurance premiums.	6,581,000	--	6,581,000	--	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	452,000	--	412,000	40,000	--
7. Longevity Bonus: Reflects an increase in appropriation for bargaining units and positions that receive a Longevity Bonus, to align the budget with current projections.	388,000	--	385,000	3,000	--
8. One-Time Funding: Reflects the carryover of one-time funding for the VITA program.	100,000	--	--	100,000	--
9. California Healthcare Eligibility, Enrollment and Retention System (CalHEERS): Reflects completion of CalHEERS development phase and the associated cost reduction.	(14,204,000)	--	(14,204,000)	--	--
10. Cal-Learn: Reflects a decrease due to low utilization of Cal-Learn services and transportation services, based on County, State and national caseload decreases, due in part to a CW caseload decrease and the improving economy.	(2,015,000)	--	(2,015,000)	--	--
11. Semi-Annual Reporting Project: Reflects completion of the CW/CalFresh Semi-Annual Reporting Project to update LEADER with reporting changes for the two programs.	(675,000)	--	(675,000)	--	--
12. Supplemental Nutrition Assistance Program Education (SNAP-Ed) Pilot: Reflects completion of the SNAP-Ed grant and pilot project.	(501,000)	--	(501,000)	--	--
13. Healthy Way LA: Reflects the termination of the Healthy Way LA Client Correspondence program due to the implementation of Health Care Reform.	(109,000)	(109,000)	--	--	--
14. LEADER Replacement System: Reflects an increase due to additional hardware and software costs, completely offset with State and federal revenue.	8,184,000	--	8,184,000	--	--
15. Miscellaneous Cost Adjustments: Reflects miscellaneous operational cost adjustments in categories such as Maintenance and Building Improvement, Sheriff's Services, Telecommunications, and various Information Technology Services.	6,843,000	(8,000)	6,851,000	--	--
Total Changes	**90,035,000**	**(1,381,000)**	**88,240,000**	**3,176,000**	**0.0**
2014-15 Recommended Budget	**1,854,683,000**	**2,059,000**	**1,753,223,000**	**99,401,000**	**13,671.0**

Unmet Needs

Funding for programs the Department administers depends largely on State and federal subvention. The 2014-15 Recommended Budget assumes sufficient funding to support the current operational level. Due to the volatile nature of the State budget process, the Recommended Budget does not factor in the Governor's January budget proposal. The final State funding allocations will not be known until after the State's 2014-15 Budget is signed; therefore, DPSS will continue to provide leadership in advocacy efforts focused on adequate funding levels to effectively administer its programs.

The Department's unmet needs for 2014-15 are primarily focused on additional staffing needed to meet the demand. Over the past several years, funding did not increase at the same rate as caseloads and program demands. Currently, case workers for the approved caseload in the core programs are staffed below the full need level, though the level of understaffing varies significantly by program. To fulfill the unmet needs for caseworkers, it would require a significant number of workers in all programs to bring the staffing level to its full need.

PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 344.50	$ 1,000	$ 0	$ 0	$ 0	$ 0
FEDERAL - OTHER	2,849,367.69	0	0	0	0	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	913,359,410.02	1,141,449,000	1,149,214,000	1,547,065,000	1,219,959,000	70,745,000
MISCELLANEOUS	834,554.51	694,000	694,000	694,000	694,000	0
STATE - 2011 REALIGNMENT REVENUE	14,432,152.11	0	0	0	0	0
STATE - PUBLIC ASSISTANCE ADMINISTRATION	577,861,736.09	511,412,000	514,891,000	533,593,000	532,386,000	17,495,000
TRANSFERS IN	106,762.12	184,000	184,000	184,000	184,000	0
WELFARE REPAYMENTS	377,614.42	0	0	0	0	0
TOTAL REVENUE	$1,509,821,941.46	$ 1,653,740,000	$ 1,664,983,000	$ 2,081,536,000	$ 1,753,223,000	$ 88,240,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 597,441,495.61	$ 624,459,000	$ 642,685,000	$ 955,226,000	$ 647,959,000	$ 5,274,000
CAFETERIA BENEFIT PLANS	170,344,312.71	194,625,000	177,404,000	280,306,000	198,967,000	21,563,000
COUNTY EMPLOYEE RETIREMENT	60,191,082.27	111,572,000	117,965,000	184,456,000	126,871,000	8,906,000
DENTAL INSURANCE	4,210,867.94	4,102,000	3,906,000	3,906,000	3,906,000	0
DEPENDENT CARE SPENDING ACCOUNTS	1,431,593.51	1,616,000	2,000,000	2,000,000	2,000,000	0
DISABILITY BENEFITS	7,829,787.01	5,034,000	8,211,000	8,310,000	8,310,000	99,000
FICA (OASDI)	8,154,669.68	8,545,000	8,297,000	8,297,000	8,297,000	0
HEALTH INSURANCE	5,066,842.19	5,235,000	4,221,000	5,038,000	5,038,000	817,000
LIFE INSURANCE	936,273.43	648,000	370,000	370,000	370,000	0
OTHER EMPLOYEE BENEFITS	226,050.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	128,180,372.00	64,667,000	64,667,000	102,853,000	71,248,000	6,581,000
SAVINGS PLAN	1,647,157.10	1,662,000	2,085,000	1,662,000	1,662,000	(423,000)
THRIFT PLAN (HORIZONS)	13,688,376.31	16,914,000	15,711,000	18,236,000	18,236,000	2,525,000
UNEMPLOYMENT INSURANCE	215,116.00	148,000	383,000	293,000	293,000	(90,000)
WORKERS' COMPENSATION	38,596,386.17	39,104,000	43,068,000	61,759,000	42,781,000	(287,000)
TOTAL S & E B	1,038,160,381.93	1,078,331,000	1,090,973,000	1,632,712,000	1,135,938,000	44,965,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	20,838,486.32	21,873,000	22,064,000	23,907,000	23,907,000	1,843,000
CLOTHING & PERSONAL SUPPLIES	1,505.72	2,000	0	0	0	0
COMMUNICATIONS	949,533.00	1,010,000	1,060,000	1,015,000	1,015,000	(45,000)
COMPUTING-MAINFRAME	7,501,363.96	9,028,000	6,526,000	5,797,000	3,974,000	(2,552,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	13,312,874.00	17,021,000	16,486,000	15,374,000	15,374,000	(1,112,000)
COMPUTING-PERSONAL	5,449,478.69	6,766,000	5,019,000	8,119,000	5,019,000	0
CONTRACTED PROGRAM SERVICES	181,601,454.30	195,295,000	192,301,000	238,274,000	237,774,000	45,473,000
HOUSEHOLD EXPENSE	4,779.08	37,000	0	15,000	15,000	15,000
INFORMATION TECHNOLOGY SERVICES	88,303,029.89	130,726,000	130,990,000	121,798,000	120,651,000	(10,339,000)
INSURANCE	978,385.90	1,122,000	1,186,000	1,495,000	1,495,000	309,000
MAINTENANCE - BUILDINGS & IMPRV	10,522,558.61	23,651,000	10,082,000	11,109,000	10,109,000	27,000
MAINTENANCE - EQUIPMENT	108,129.24	107,000	165,000	107,000	107,000	(58,000)
MEDICAL DENTAL & LAB SUPPLIES	12,206.91	10,000	10,000	10,000	10,000	0
MEMBERSHIPS	86,143.00	100,000	101,000	100,000	100,000	(1,000)
MISCELLANEOUS EXPENSE	36,882.04	45,000	55,000	55,000	55,000	0

PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	25,267,968.32	30,320,000	26,590,000	27,863,000	27,863,000	1,273,000
PROFESSIONAL SERVICES	8,981,730.37	11,630,000	11,429,000	12,734,000	12,734,000	1,305,000
PUBLICATIONS & LEGAL NOTICE	720.86	75,000	5,000	5,000	5,000	0
RENTS & LEASES - BLDG & IMPRV	49,323,476.55	51,779,000	52,419,000	52,437,000	52,437,000	18,000
RENTS & LEASES - EQUIPMENT	2,316,235.02	2,514,000	3,009,000	2,509,000	2,509,000	(500,000)
SMALL TOOLS & MINOR EQUIPMENT	27,508.42	7,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	32,721.81	667,000	31,000	60,000	60,000	29,000
TECHNICAL SERVICES	17,518,784.90	19,604,000	19,497,000	20,347,000	20,347,000	850,000
TELECOMMUNICATIONS	24,683,031.08	24,568,000	20,038,000	26,035,000	24,535,000	4,497,000
TRAINING	944,765.17	893,000	528,000	1,258,000	1,258,000	730,000
TRANSPORTATION AND TRAVEL	2,293,652.80	2,378,000	2,376,000	2,653,000	2,653,000	277,000
UTILITIES	5,022,173.69	6,000,000	5,000,000	6,300,000	6,300,000	1,300,000
TOTAL S & S	466,119,579.65	557,228,000	526,967,000	579,376,000	570,306,000	43,339,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	268,553.40	405,000	1,261,000	919,000	919,000	(342,000)
RET-OTHER LONG TERM DEBT	7,563,250.98	6,232,000	7,232,000	6,204,000	6,656,000	(576,000)
SUPPORT & CARE OF PERSONS	92,601,612.28	104,198,000	134,515,000	137,165,000	137,165,000	2,650,000
TAXES & ASSESSMENTS	15,907.32	17,000	18,000	17,000	17,000	(1,000)
TOTAL OTH CHARGES	100,449,323.98	110,852,000	143,026,000	144,305,000	144,757,000	1,731,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	2,731,341.38	3,506,000	3,592,000	3,592,000	3,592,000	0
ELECTRONIC EQUIPMENT	86,110.00	60,000	0	60,000	0	0
MACHINERY EQUIPMENT	15,281.10	0	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	30,000	60,000	0	60,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	56,887.10	0	30,000	30,000	30,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	2,889,619.58	3,596,000	3,682,000	3,682,000	3,682,000	0
TOTAL CAPITAL ASSETS	2,889,619.58	3,596,000	3,682,000	3,682,000	3,682,000	0
GROSS TOTAL	$1,607,618,905.14	$ 1,750,007,000	$ 1,764,648,000	$ 2,360,075,000	$ 1,854,683,000	$ 90,035,000
INTRAFUND TRANSFERS	(2,349,184.93)	(2,176,000)	(3,440,000)	(2,059,000)	(2,059,000)	1,381,000
NET TOTAL	$1,605,269,720.21	$ 1,747,831,000	$ 1,761,208,000	$ 2,358,016,000	$ 1,852,624,000	$ 91,416,000
NET COUNTY COST	$ 95,447,778.75	$ 94,091,000	$ 96,225,000	$ 276,480,000	$ 99,401,000	$ 3,176,000
BUDGETED POSITIONS	13,541.0	13,671.0	13,671.0	19,933.0	13,671.0	0.0

Public Social Services - Assistance Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,532,336,394.52	$ 1,569,709,000	$ 1,597,526,000	$ 1,669,278,000	$ 1,688,888,000	$ 91,362,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 178,292,348.15	$ 195,953,000	$ 204,837,000	$ 209,745,000	$ 202,923,000	$ (1,914,000)
OTHER CHARGES	1,638,667,823.12	1,674,971,000	1,699,340,000	1,774,289,000	1,777,043,000	77,703,000
GROSS TOTAL	$1,816,960,171.27	$ 1,870,924,000	$ 1,904,177,000	$ 1,984,034,000	$ 1,979,966,000	$ 75,789,000
INTRAFUND TRANSFERS	(3,776,424.60)	(5,062,000)	(5,062,000)	(5,623,000)	(5,623,000)	(561,000)
NET TOTAL	$1,813,183,746.67	$ 1,865,862,000	$ 1,899,115,000	$ 1,978,411,000	$ 1,974,343,000	$ 75,228,000
NET COUNTY COST	$ 280,847,352.15	$ 296,153,000	$ 301,589,000	$ 309,133,000	$ 285,455,000	$ (16,134,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

2014-15 Budget Message

The Public Social Services Assistance Budget provides mandated and discretionary public assistance and social services programs financed with federal, State, and County funds. These programs include: California Work Opportunities and Responsibility to Kids (CalWORKs); Indigent Aid General Relief (GR); In-Home Supportive Services (IHSS); Refugee Resettlement Program/Refugee Cash Assistance (RRP/RCA); Cash Assistance Program for Immigrants (CAPI); Refugee Employment Program (REP); Community Services Block Grant (CSBG); General Relief Anti-Homelessness (GRAH); and Work Incentive Nutritional Supplement (WINS).

The 2014-15 Recommended Budget reflects an increase in appropriation of $75.8 million offset by a $91.4 million net increase in revenue primarily due to CalWORKs grants and realignment sales tax revenue. There is a net decrease of $16.1 million in NCC.

This NCC decrease consists of the following:

- GR - $5.3 million increase due to the elimination of the Shared Housing Deduction.
- GRAH - $6.3 million net decrease due primarily to the elimination of one-time funding.
- IHSS - $14.8 million net decrease due to additional realignment sales tax revenue of $25.5 million and the elimination of $2.1 million in NCC for the $0.79 one-time wage increase. These NCC decreases are partially offset by a $12.2 million (3.5 percent) increase to the MOE and a $0.6 million State adjustment to the MOE.
- CalWORKs - $0.3 million decrease due to a 1.1 percent decrease in the aided caseload and a $0.86 decrease in the average monthly cost per case from the FY 2013-14 budgeted level, prior to the five percent grant increase due to AB 85.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**1,904,177,000**	**5,062,000**	**1,597,526,000**	**301,589,000**	**0.0**
Other Changes					
1. GR: Reflects an increase in Interim Assistance Reimbursement (IAR) revenue transferred to GRAH.	561,000	--	561,000	--	--
2. GR: Reflects an increase in ongoing funding due to the elimination of the Shared Housing Deduction.	5,300,000	--	--	5,300,000	--
3. GRAH: Reflects the reversal of one-time funding.	(17,737,000)	--	(6,951,000)	(10,786,000)	--
4. GRAH: Reflects carryover funding and additional intrafund transfers from GR.	10,500,000	561,000	5,475,000	4,464,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
5. IHSS: Reflects a decrease for the July 2013 one-time $0.79 wage increase.	(2,141,000)	--	--	(2,141,000)	--
6. IHSS: Reflects a 3.5 percent increase and State adjustment to the MOE.	12,811,000	--	--	12,811,000	--
7. IHSS: Reflects an increase in realignment sales tax revenue.	--	--	25,471,000	(25,471,000)	--
8. CalWORKs: Reflects a decrease in funding resulting from a 1.1 percent decrease in aided caseload and a $0.86 decrease in the average monthly cost per case from the current budget level.	(12,444,000)	--	(12,133,000)	(311,000)	--
9. CalWORKs: Reflects an increase in funding due to AB 85 which resulted in a 5.0 percent grant increase. There is no County share of cost for the grant increase.	71,747,000	--	71,747,000	--	--
10. CAPI: Reflects an increase in funding resulting from a 4.3 percent increase in the aided caseload.	2,297,000	--	2,297,000	--	--
11. CSBG: Reflects a decrease in contracted services due to reduced Program Year 2014 funds.	(381,000)	--	(381,000)	--	--
12. RCA: Reflects an increase in funding resulting from an 11.3 percent increase in the aided caseload and a $2.52 increase in the average monthly cost per case from the current budgeted level.	455,000	--	455,000	--	--
13. REP: Reflects a decrease in funding due to reduced REP funds.	(94,000)	--	(94,000)	--	--
14. WINS: Reflects an increase in funding resulting from the implementation of the new State program WINS.	4,915,000	--	4,915,000	--	--
Total Changes	**75,789,000**	**561,000**	**91,362,000**	**(16,134,000)**	**0.0**
2014-15 Recommended Budget	**1,979,966,000**	**5,623,000**	**1,688,888,000**	**285,455,000**	**0.0**

PUBLIC SOCIAL SERVICES - ASSISTANCE BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	$ 31,972,365.66	$ 30,024,000	$ 34,449,000	$ 34,098,000	$ 33,059,000	$ (1,390,000)
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	354,536,458.36	402,224,000	614,254,000	408,904,000	405,145,000	(209,109,000)
MISCELLANEOUS	(323.72)	663,000	663,000	663,000	663,000	0
STATE - 1991 REALIGNMENT REVENUE	673,558,809.34	715,796,000	715,796,000	715,796,000	741,267,000	25,471,000
STATE - PUBLIC ASSISTANCE PROGRAMS	466,211,294.62	416,754,000	228,117,000	505,570,000	504,507,000	276,390,000
WELFARE REPAYMENTS	6,057,790.26	4,248,000	4,247,000	4,247,000	4,247,000	0
TOTAL REVENUE	$1,532,336,394.52	$ 1,569,709,000	$ 1,597,526,000	$ 1,669,278,000	$ 1,688,888,000	$ 91,362,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 175,491,788.15	$ 195,953,000	$ 204,837,000	$ 209,745,000	$ 202,923,000	$ (1,914,000)
PROFESSIONAL SERVICES	2,800,560.00	0	0	0	0	0
TOTAL S & S	178,292,348.15	195,953,000	204,837,000	209,745,000	202,923,000	(1,914,000)
OTHER CHARGES						
SUPPORT & CARE OF PERSONS	1,638,667,823.12	1,674,971,000	1,699,340,000	1,774,289,000	1,777,043,000	77,703,000
TOTAL OTH CHARGES	1,638,667,823.12	1,674,971,000	1,699,340,000	1,774,289,000	1,777,043,000	77,703,000
GROSS TOTAL	$1,816,960,171.27	$ 1,870,924,000	$ 1,904,177,000	$ 1,984,034,000	$ 1,979,966,000	$ 75,789,000
INTRAFUND TRANSFERS	(3,776,424.60)	(5,062,000)	(5,062,000)	(5,623,000)	(5,623,000)	(561,000)
NET TOTAL	$1,813,183,746.67	$ 1,865,862,000	$ 1,899,115,000	$ 1,978,411,000	$ 1,974,343,000	$ 75,228,000
NET COUNTY COST	$ 280,847,352.15	$ 296,153,000	$ 301,589,000	$ 309,133,000	$ 285,455,000	$ (16,134,000)

California Work Opportunities and Responsibility to Kids Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 980,157,245.52	$ 994,652,000	$ 1,010,963,000	$ 1,070,577,000	$ 1,070,577,000	$ 59,614,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 988,209,830.16	$ 1,002,241,000	$ 1,018,963,000	$ 1,078,266,000	$ 1,078,266,000	$ 59,303,000
GROSS TOTAL	$ 988,209,830.16	$ 1,002,241,000	$ 1,018,963,000	$ 1,078,266,000	$ 1,078,266,000	$ 59,303,000
NET TOTAL	$ 988,209,830.16	$ 1,002,241,000	$ 1,018,963,000	$ 1,078,266,000	$ 1,078,266,000	$ 59,303,000
NET COUNTY COST	$ 8,052,584.64	$ 7,589,000	$ 8,000,000	$ 7,689,000	$ 7,689,000	$ (311,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Cash Assistance Program for Immigrants Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 50,934,461.00	$ 54,953,000	$ 58,039,000	$ 60,336,000	$ 60,336,000	$ 2,297,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 50,849,334.99	$ 54,953,000	$ 58,039,000	$ 60,336,000	$ 60,336,000	$ 2,297,000
GROSS TOTAL	$ 50,849,334.99	$ 54,953,000	$ 58,039,000	$ 60,336,000	$ 60,336,000	$ 2,297,000
NET TOTAL	$ 50,849,334.99	$ 54,953,000	$ 58,039,000	$ 60,336,000	$ 60,336,000	$ 2,297,000
NET COUNTY COST	$ (85,126.01)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Community Services Block Grant Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 3,828,949.73	$ 3,032,000	$ 5,386,000	$ 5,005,000	$ 5,005,000	$ (381,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 4,045,848.94	$ 3,032,000	$ 5,386,000	$ 5,005,000	$ 5,005,000	$ (381,000)
GROSS TOTAL	$ 4,045,848.94	$ 3,032,000	$ 5,386,000	$ 5,005,000	$ 5,005,000	$ (381,000)
NET TOTAL	$ 4,045,848.94	$ 3,032,000	$ 5,386,000	$ 5,005,000	$ 5,005,000	$ (381,000)
NET COUNTY COST	$ 216,899.21	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

General Relief Anti-Homelessness Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 9,406,272.24	$ 8,811,000	$ 10,600,000	$ 10,163,000	$ 9,124,000	$ (1,476,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 15,109,418.33	$ 17,089,000	$ 19,871,000	$ 19,871,000	$ 17,871,000	$ (2,000,000)
OTHER CHARGES	4,800,055.57	5,105,000	9,137,000	6,446,000	3,900,000	(5,237,000)
GROSS TOTAL	$ 19,909,473.90	$ 22,194,000	$ 29,008,000	$ 26,317,000	$ 21,771,000	$ (7,237,000)
INTRAFUND TRANSFERS	(2,867,453.00)	(3,900,000)	(3,900,000)	(4,461,000)	(4,461,000)	(561,000)
NET TOTAL	$ 17,042,020.90	$ 18,294,000	$ 25,108,000	$ 21,856,000	$ 17,310,000	$ (7,798,000)
NET COUNTY COST	$ 7,635,748.66	$ 9,483,000	$ 14,508,000	$ 11,693,000	$ 8,186,000	$ (6,322,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	GENERAL RELIEF

Indigent Aid Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 13,773,039.91	$ 15,090,000	$ 15,090,000	$ 15,651,000	$ 15,651,000	$ 561,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 7,588,500.00	$ 8,249,000	$ 8,249,000	$ 8,810,000	$ 8,810,000	$ 561,000
OTHER CHARGES	265,515,841.67	257,821,000	257,821,000	257,821,000	263,121,000	5,300,000
GROSS TOTAL	$ 273,104,341.67	$ 266,070,000	$ 266,070,000	$ 266,631,000	$ 271,931,000	$ 5,861,000
INTRAFUND TRANSFERS	(908,971.60)	(1,162,000)	(1,162,000)	(1,162,000)	(1,162,000)	0
NET TOTAL	$ 272,195,370.07	$ 264,908,000	$ 264,908,000	$ 265,469,000	$ 270,769,000	$ 5,861,000
NET COUNTY COST	$ 258,422,330.16	$ 249,818,000	$ 249,818,000	$ 249,818,000	$ 255,118,000	$ 5,300,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	GENERAL RELIEF

In-Home Supportive Services Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 466,779,357.32	$ 486,697,000	$ 490,196,000	$ 495,018,000	$ 515,667,000	$ 25,471,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 147,371,133.84	$ 164,719,000	$ 168,218,000	$ 173,040,000	$ 168,218,000	$ 0
OTHER CHARGES	326,002,288.00	351,241,000	351,241,000	361,911,000	361,911,000	10,670,000
GROSS TOTAL	$ 473,373,421.84	$ 515,960,000	$ 519,459,000	$ 534,951,000	$ 530,129,000	$ 10,670,000
NET TOTAL	$ 473,373,421.84	$ 515,960,000	$ 519,459,000	$ 534,951,000	$ 530,129,000	$ 10,670,000
NET COUNTY COST	$ 6,594,064.52	$ 29,263,000	$ 29,263,000	$ 39,933,000	$ 14,462,000	$ (14,801,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Refugee Cash Assistance Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,363,899.44	$ 3,268,000	$ 3,764,000	$ 4,219,000	$ 4,219,000	$ 455,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 2,360,146.41	$ 3,268,000	$ 3,764,000	$ 4,219,000	$ 4,219,000	$ 455,000
GROSS TOTAL	$ 2,360,146.41	$ 3,268,000	$ 3,764,000	$ 4,219,000	$ 4,219,000	$ 455,000
NET TOTAL	$ 2,360,146.41	$ 3,268,000	$ 3,764,000	$ 4,219,000	$ 4,219,000	$ 455,000
NET COUNTY COST	$ (3,753.03)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Refugee Employment Program Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 5,093,169.36	$ 3,206,000	$ 3,488,000	$ 3,394,000	$ 3,394,000	$ (94,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 4,177,447.04	$ 2,864,000	$ 3,113,000	$ 3,019,000	$ 3,019,000	$ (94,000)
OTHER CHARGES	930,326.32	342,000	375,000	375,000	375,000	0
GROSS TOTAL	$ 5,107,773.36	$ 3,206,000	$ 3,488,000	$ 3,394,000	$ 3,394,000	$ (94,000)
NET TOTAL	$ 5,107,773.36	$ 3,206,000	$ 3,488,000	$ 3,394,000	$ 3,394,000	$ (94,000)
NET COUNTY COST	$ 14,604.00	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Work Incentive Nutritional Supplement Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 0.00	$ 0	$ 0	$ 4,915,000	$ 4,915,000	$ 4,915,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 0.00	$ 0	$ 0	$ 4,915,000	$ 4,915,000	$ 4,915,000
GROSS TOTAL	$ 0.00	$ 0	$ 0	$ 4,915,000	$ 4,915,000	$ 4,915,000
NET TOTAL	$ 0.00	$ 0	$ 0	$ 4,915,000	$ 4,915,000	$ 4,915,000
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Departmental Program Summary

1. Social Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	175,051,000	--	165,480,000	9,571,000	1,400.0
Less Administration	--	--	--	--	--
Net Program Costs	175,051,000	--	165,480,000	9,571,000	1,400.0

Authority: Mandated program – Federal Social Security Act, Title XIX, California Welfare and Institutions Code 9 (Section 12300-12317.2, 13275,-13282, and 14132.95); Federal Omnibus Budget Reconciliation Act of 1981.

The Adult Protective Services (APS)/County Services Block Grant (CSBG) are authorized under the Federal Social Security Act, Title XX; California Welfare Institutions Code (Sections 15630-15637, 15640, 15750-15755, 15760, and 15762-15763), California Department of Social Services Regulations (Section 33-100 through 33-805).

Programs included are In-Home Supportive Services, Out-of-Home Care for Adult Supplemental Security Income recipients, Adult Protective Services, and the Community Services Block Grant.

2. CalWORKs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	593,226,000	615,000	592,611,000	--	3,773.0
Less Administration	--	--	--	--	--
Net Program Costs	593,226,000	615,000	592,611,000	--	3,773.0

Authority: Mandated program – United States Code Title 42, Chapter 7, Subchapter IV, Part A, Sections 601 – 619 and California Welfare and Institutions Code 9, Sections 11200 through 11526.5.

Programs included are CalWORKs Eligibility, Welfare-to-Work (WtW), Cal-Learn, and Child Care. Programs provide temporary assistance to children and families for basic needs and child care services. CalWORKs includes a WtW component GAIN that is designed to move participants towards self-sufficiency. GAIN helps participants with a full range of training, educational, employment, post-employment, and supportive services.

3. Other Public Welfare

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	996,557,000	1,421,000	913,369,000	81,767,000	7,641.0
Less Administration	--	--	--	--	-
Net Program Costs	996,557,000	1,421,000	913,369,000	81,767,000	7,641.0

Authority: Mandated program – CalFresh: Federal Food Stamp Act of 1977 as amended through Public Law 108-269, July 2, 2004; California Welfare and Institutions Code Sections 18900-18923 and 190000; United States Government Code Title XIX, Social Security Act; and California Code of Regulations Title 22.

Medi-Cal: Title XIX of the SSA authorizes Medicaid as a joint Federal/State entitlement program to pay for medical assistance to both 'categorically' and 'medically' eligible groups with limited resources. Welfare and Institutions codes 14100 et seq. and 10800 authorize the County to administer this public assistance program.

General Relief: Welfare and Institutions Code Section 17000-17030.1. Every county and every city shall relieve and support all incompetent, poor, indigent persons, and those incapacitated by age, disease, or accident, lawfully resident therein, when such persons are not supported and relieved by their relatives or friends, by their means, or by state hospitals or other state or private institutions.

Cash Assistance Program for Immigrants (CAPI) authorized under Welfare and Institutions Code Sections 18937-18944; Refugee Cash Assistance (RCA) authorized under the Welfare and Institutions Code, Sections 13275 through 13282; and Refugee Employment Program (REP) authorized under the Welfare and Institutions Code, Sections 13275-13282.

Programs included are CalFresh (formerly known as Food Stamp), Medi-Cal, General Relief, Refugee Cash Assistance, Food Stamp Employment and Training, and Cash Assistance Program for Immigrants. These programs provide benefits for low-income households to obtain food and health care services, as well as financial assistance for indigent adults, refugees, and blind or disabled legal immigrants. The CSBG program assists low-income individuals and families to transition from crisis situations to stable living situations. This is achieved through the provision of services by community-based organizations (CBO) or referrals to other programs. Services include before or after school programs, employment training/support, education, temporary shelter, food, health care, domestic violence intervention, youth, family development, and legal assistance.

4. Public Assistance

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,979,966,000	5,623,000	1,688,888,000	285,455,000	--
Less Administration	--	--	--	--	--
Net Program Costs	1,979,966,000	5,623,000	1,688,888,000	285,455,000	--

Authority: Mandated programs – California Welfare and Institutions Code Division 9.

Aid programs for children, families, and individuals designed to provide temporary assistance to meet basic needs and supportive services to aged, blind, or disabled persons.

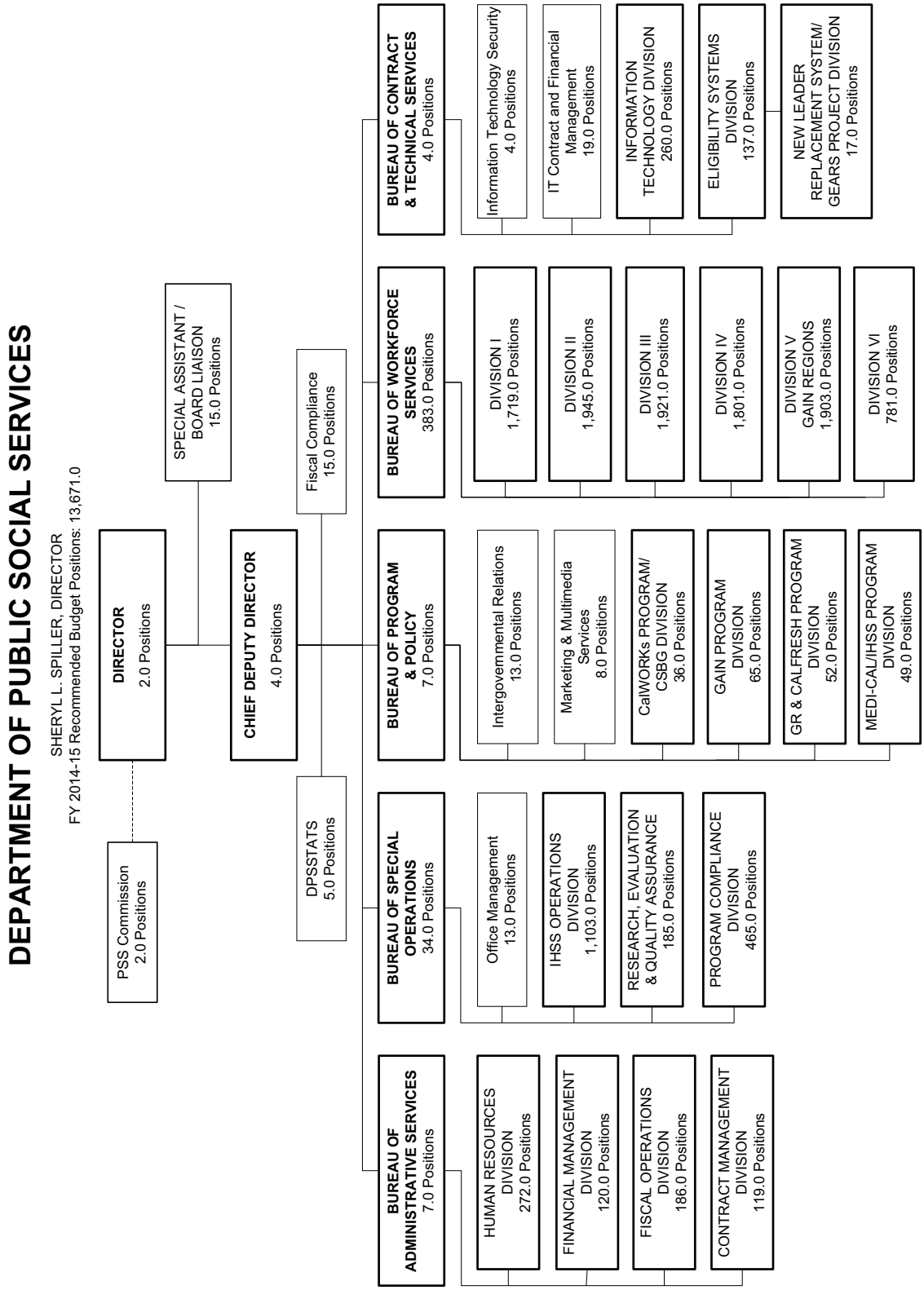
5. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	89,849,000	23,000	81,763,000	8,063,000	857.0
Less Administration	--	--	--	--	--
Net Program Costs	89,849,000	23,000	81,763,000	8,063,000	857.0

Authority: Non-mandated, discretionary program. For LEADER, Welfare and Institutions Code 10823 authorizes an automated welfare system for designation of public assistance programs, report, and expenditure authority.

Provide executive management and administrative support, which includes the executive office; budget planning and control; accounting; contracting; property management; benefits issuance; procurement; personnel; and, payroll services to the Department.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	3,834,649,000	7,682,000	3,442,111,000	384,856,000	13,671.0


DEPARTMENT OF PUBLIC SOCIAL SERVICES
SHERYL L. SPILLER, DIRECTOR
FY 2014-15 Recommended Budget Positions: 13,671.0
PSS Commission
2.0 Positions
DIRECTOR
2.0 Positions
SPECIAL ASSISTANT / BOARD LIAISON
15.0 Positions
CHIEF DEPUTY DIRECTOR
4.0 Positions
Fiscal Compliance
15.0 Positions
DPSSTATS
5.0 Positions
BUREAU OF ADMINISTRATIVE SERVICES
7.0 Positions
HUMAN RESOURCES DIVISION
272.0 Positions
FINANCIAL MANAGEMENT DIVISION
120.0 Positions
FISCAL OPERATIONS DIVISION
186.0 Positions
CONTRACT MANAGEMENT DIVISION
119.0 Positions
BUREAU OF SPECIAL OPERATIONS
34.0 Positions
Office Management
13.0 Positions
IHSS OPERATIONS DIVISION
1,103.0 Positions
RESEARCH, EVALUATION & QUALITY ASSURANCE
185.0 Positions
PROGRAM COMPLIANCE DIVISION
465.0 Positions
BUREAU OF PROGRAM & POLICY
7.0 Positions
Intergovernmental Relations
13.0 Positions
Marketing & Multimedia Services
8.0 Positions
CalWORKs PROGRAM/ CSBG DIVISION
36.0 Positions
GAIN PROGRAM DIVISION
65.0 Positions
GR & CALFRESH PROGRAM DIVISION
52.0 Positions
MEDI-CAL/IHSS PROGRAM DIVISION
49.0 Positions
BUREAU OF WORKFORCE SERVICES
383.0 Positions
DIVISION I
1,719.0 Positions
DIVISION II
1,945.0 Positions
DIVISION III
1,921.0 Positions
DIVISION IV
1,801.0 Positions
DIVISION V
GAIN REGIONS
1,903.0 Positions
DIVISION VI
781.0 Positions
BUREAU OF CONTRACT & TECHNICAL SERVICES
4.0 Positions
Information Technology Security
4.0 Positions
IT Contract and Financial Management
19.0 Positions
INFORMATION TECHNOLOGY DIVISION
260.0 Positions
ELIGIBILITY SYSTEMS DIVISION
137.0 Positions
NEW LEADER REPLACEMENT SYSTEM/ GEARS PROJECT DIVISION
17.0 Positions

Public Works

Gail Farber, Director

Public Works Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 364,257,000.00	$ 370,477,000	$ 370,477,000	$ 275,399,000	$ 275,399,000	$ (95,078,000)
CANCEL OBLIGATED FUND BAL	323,787,874.00	381,004,000	364,304,000	307,149,000	307,149,000	(57,155,000)
REVENUE	1,241,762,716.72	1,318,252,000	1,474,140,000	1,451,989,000	1,451,989,000	(22,151,000)
NET COUNTY COST	25,279,485.37	46,539,000	46,713,000	30,075,000	29,525,000	(17,188,000)
TOTAL FINANCING SOURCES	$ 1,955,087,076.09	$ 2,116,272,000	$ 2,255,634,000	$ 2,064,612,000	$ 2,064,062,000	$ (191,572,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 348,019,961.66	$ 358,690,000	$ 417,669,000	$ 431,240,000	$ 431,240,000	$ 13,571,000
SERVICES & SUPPLIES	748,954,182.26	886,758,000	1,099,826,000	1,006,164,000	1,005,614,000	(94,212,000)
OTHER CHARGES	23,281,262.17	23,489,000	25,818,000	16,757,000	16,757,000	(9,061,000)
CAPITAL ASSETS - LAND	145,881.17	0	72,000	0	0	(72,000)
CAPITAL ASSETS - B & I	5,469,331.97	4,970,000	3,780,000	2,807,000	2,807,000	(973,000)
TOTAL CAPITAL PROJECT	5,615,213.14	4,970,000	3,852,000	2,807,000	2,807,000	(1,045,000)
CAPITAL ASSETS - EQUIPMENT	16,895,402.21	34,610,000	34,610,000	33,494,000	33,494,000	(1,116,000)
CAPITAL ASSETS - INFRASTRUCTURE	63,528,864.58	179,571,000	272,932,000	206,819,000	206,819,000	(66,113,000)
TOTAL CAPITAL ASSETS	$ 86,039,479.93	$ 219,151,000	$ 311,394,000	$ 243,120,000	$ 243,120,000	$ (68,274,000)
OTHER FINANCING USES	13,415,736.01	45,666,000	46,509,000	25,099,000	25,099,000	(21,410,000)
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	47,071,000	0	0	(47,071,000)
GROSS TOTAL	$ 1,219,710,622.03	$ 1,533,754,000	$ 1,948,287,000	$ 1,722,380,000	$ 1,721,830,000	$ (226,457,000)
INTRAFUND TRANSFERS	(46,688.70)	(30,000)	(30,000)	(30,000)	(30,000)	0
NET TOTAL	$ 1,219,663,933.33	$ 1,533,724,000	$ 1,948,257,000	$ 1,722,350,000	$ 1,721,800,000	$ (226,457,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 364,958,000.00	$ 307,149,000	$ 307,377,000	$ 342,262,000	$ 342,262,000	$ 34,885,000
TOTAL OBLIGATED FUND BAL	$ 364,958,000.00	$ 307,149,000	$ 307,377,000	$ 342,262,000	$ 342,262,000	$ 34,885,000
TOTAL FINANCING USES	$ 1,584,621,933.33	$ 1,840,873,000	$ 2,255,634,000	$ 2,064,612,000	$ 2,064,062,000	$ (191,572,000)
BUDGETED POSITIONS	4,229.0	4,254.0	4,254.0	4,256.0	4,256.0	2.0

Public Works - General Fund Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 41,264,841.31	$ 35,227,000	$ 35,390,000	$ 39,104,000	$ 39,104,000	$ 3,714,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 66,063,862.55	$ 77,046,000	$ 77,154,000	$ 67,907,000	$ 67,357,000	$ (9,797,000)
OTHER CHARGES	460,341.70	3,458,000	3,687,000	1,068,000	1,068,000	(2,619,000)
CAPITAL ASSETS - EQUIPMENT	0.00	1,048,000	1,048,000	25,000	25,000	(1,023,000)
OTHER FINANCING USES	66,811.13	244,000	244,000	209,000	209,000	(35,000)
GROSS TOTAL	$ 66,591,015.38	$ 81,796,000	$ 82,133,000	$ 69,209,000	$ 68,659,000	$ (13,474,000)
INTRAFUND TRANSFERS	(46,688.70)	(30,000)	(30,000)	(30,000)	(30,000)	0
NET TOTAL	$ 66,544,326.68	$ 81,766,000	$ 82,103,000	$ 69,179,000	$ 68,629,000	$ (13,474,000)
NET COUNTY COST	$ 25,279,485.37	$ 46,539,000	$ 46,713,000	$ 30,075,000	$ 29,525,000	$ (17,188,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Department of Public Works (Public Works) is committed to accomplishing its mission of providing public infrastructure and municipal services to protect and enrich the daily lives of over ten million people in the County. Services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs such as hazardous and solid waste, land development, and other activities for the County and contract cities. Specific to County communities, the mission is to provide an improved quality of life through the promotion of safe building construction and orderly land development, and maintenance of clean and secure properties. Specific to County Improvement Studies, the mission is to provide assistance via a statutory process that allows private property owners in County unincorporated areas to construct capital infrastructure to County standards and transfer these improvements to the County for operation and maintenance. In addition, the Department provides graffiti abatement, crossing guard services, landslide mitigation, and unincorporated area services in the form of Community Enhancement Teams (CET) in order to enhance the quality of life to the residents in the community.

2014-15 Budget Message

The majority of services provided through the Public Works - General Fund are required by federal, State, and local mandates and are funded by fees for services. Crossing guard, landslide mitigation, graffiti abatement, pre-County improvement district studies, property rehabilitation and nuisance abatement, and unincorporated area services programs continue to rely on funding from the County.

The 2014-15 Recommended Budget reflects a $17.2 million net NCC decrease primarily attributable to the elimination of one-time funding for road and waterworks projects ($12.9 million); the Unincorporated Area Stormwater Urban Runoff Quality Program ($3.4 million); Carmenita Road Median Enhancement Project-Phase II ($1.3 million); Oxford Basin Vegetation Project ($1.0 million); Sunshine Shuttle-Unincorporated South Whittier Area ($1.0 million); Avocado Heights Multipurpose Trail Project ($0.8 million); Hauled Water Initial Study Plan ($0.5 million); Parks Water Management Study ($0.2 million); Property Rehabilitation ($0.1 million); Claremont Sewers ($0.1 million); and other Board-funded programs/projects ($0.2 million). The decrease is partially offset by a $0.3 million increase in negotiated COLA, fringe benefits, and retirement costs; $0.3 million for Crossing Guard services; $0.2 million for Pre-County Improvements; and $3.6 million for the Unincorporated Area Stormwater Urban Runoff Quality Program.

Critical/Strategic Planning Initiatives

- To maximize public safety, ongoing training is provided to the employees to enhance employee and technical growth. Specialized training is provided in mandated subjects such as the California Building Code and provides for a higher standard of compliance.
- The Public Works - General Fund budget relies on NCC to fund various activities in the Department. Public Works projects the available NCC from the previous year to determine the funding level required for the activities in the coming year and will adjust each activity accordingly so that NCC does not exceed from the adjusted allowance approved by the Board.
- The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing uses for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**82,133,000**	**30,000**	**35,390,000**	**46,713,000**	**0.0**
New/Expanded Programs					
1. Unincorporated Area Stormwater Urban Runoff Quality Program: Reflects one-time funding to address regulatory stormwater and urban runoff compliance requirements.	3,648,000	--	--	3,648,000	--
2. Crossing Guard Services: Reflects an increase for the expansion of the Crossing Guard Services Program to include middle schools.	250,000	--	--	250,000	--
3. Pre-County Improvement: Reflects an increase for engineering and administration services for needed public improvements requested by property owners in County unincorporated areas.	150,000	--	--	150,000	--
Other Changes					
1. Building Permits and Inspection: Reflects an increase in building permits and plan check services.	3,626,000	--	3,626,000	--	--
2. Unincorporated Area Stormwater Urban Runoff Quality Program: Reflects an increase, fully offset by reimbursement project cities revenue, to cover costs of participating cities' share of fees and services provided by the County in the preparation of MOU's to develop permit compliance plans/programs.	375,000	--	375,000	--	--
3. Regulation of Industrial Waste and Underground Tanks: Reflects an increase in industrial waste services.	202,000	--	202,000	--	--
4. Public Works Services to Cities and Agencies: Reflects an increase in plan check and inspection services provided to cities.	144,000	--	144,000	--	--
5. Encroachment Permit Issuance and Inspection: Reflects a decrease in permit issuance and inspection services.	(17,000)	--	(17,000)	--	--
6. Stormwater Urban Runoff Quality Program: Reflects an increase in Stormwater Industrial Commercial Facilities services.	7,000	--	7,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
7. Land Development/Salaries and Employee Benefits: Reflects increases in land development activities; retirement costs primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions; and Board-approved salaries and health insurance subsidies.	401,000	--	382,000	19,000	--
8. Property Rehabilitation and Nuisance Abatement/ Salaries and Employee Benefits: Reflects a decrease in Property Rehabilitation and Nuisance Abatement activities, partially offset by increases in retirement costs primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions, and Board-approved salaries and health insurance subsidies.	221,000	--	(55,000)	276,000	--
9. Graffiti Abatement/Salaries and Employee Benefits: Reflects increases in retirement costs primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions, and Board-approved salaries and health insurance subsidies.	5,000	--	--	5,000	--
10. Pre-County Improvement/Salaries and Employee Benefits: Reflects increases in retirement costs primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions, and Board-approved salaries and health insurance subsidies.	5,000	--	--	5,000	--
11. One-Time Funding: Reflects the elimination of one-time funding for road and waterworks projects ($12.9 million); Unincorporated Area Stormwater Urban Runoff Quality Program ($4.1 million); Carmenita Road Median Enhancement Project- Phase II ($1.3 million); Avocado Heights Multipurpose Trail Project ($1.0 million); Oxford Basin Vegetation Project ($1.0 million); Sunshine Shuttle-Unincorporated South Whittier Area ($1.0 million); Hauled Water Initial Study Plan ($500,000); Parks Water Management Study ($185,000); Property Rehabilitation ($100,000); Claremont Sewers ($100,000); Greeter for the San Gabriel Valley one-stop building permits and inspection office ($75,000); Graffiti Abatement ($64,000); Christmas Tree Lane ($50,000); Smart Gardening ($23,000); Caltrans Environmental Justice Grant Program ($15,000); Unincorporated CET ($6,000); and Norwalk Golf Course ($2,000). These projects are expected to be completed in FY 2013-14.	(22,491,000)	--	(950,000)	(21,541,000)	--
Total Changes	**(13,474,000)**	**0**	**3,714,000**	**(17,188,000)**	**0.0**
2014-15 Recommended Budget	**68,659,000**	**30,000**	**39,104,000**	**29,525,000**	**0.0**

PUBLIC WORKS GENERAL FUND BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ (96,457.91)	$ 0	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	2,539,125.51	2,546,000	2,546,000	2,644,000	2,644,000	98,000
CONSTRUCTION PERMITS	10,381,690.19	9,563,000	9,563,000	12,119,000	12,119,000	2,556,000
FEDERAL - OTHER	79,999.80	80,000	80,000	80,000	80,000	0
INTEREST	160,191.80	150,000	150,000	103,000	103,000	(47,000)
MISCELLANEOUS	2,508,000.88	508,000	508,000	308,000	308,000	(200,000)
OTHER GOVERNMENTAL AGENCIES	15,150.33	2,000	2,000	15,000	15,000	13,000
OTHER SALES	1,790.61	0	0	0	0	0
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	50,144.89	41,000	41,000	50,000	50,000	9,000
PLANNING & ENGINEERING SERVICES	21,732,644.25	18,018,000	18,018,000	19,472,000	19,472,000	1,454,000
ROAD & STREET SERVICES	0.00	587,000	750,000	375,000	375,000	(375,000)
SANITATION SERVICES	3,866,988.95	3,732,000	3,732,000	3,938,000	3,938,000	206,000
STATE - OTHER	25,572.01	0	0	0	0	0
TOTAL REVENUE	$ 41,264,841.31	$ 35,227,000	$ 35,390,000	$ 39,104,000	$ 39,104,000	$ 3,714,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 28,952.17	$ 49,000	$ 18,000	$ 48,000	$ 48,000	$ 30,000
CLOTHING & PERSONAL SUPPLIES	0.00	0	2,000	0	0	(2,000)
COMMUNICATIONS	2,726.00	1,000	1,000	2,000	2,000	1,000
COMPUTING-MAINFRAME	218.68	3,000	4,000	0	0	(4,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	0	15,000	0	0	(15,000)
COMPUTING-PERSONAL	63,069.23	71,000	13,000	106,000	106,000	93,000
CONTRACTED PROGRAM SERVICES	25,268.00	26,000	25,000	39,000	39,000	14,000
HOUSEHOLD EXPENSE	50,680.71	49,000	10,000	48,000	48,000	38,000
INSURANCE	94,257.29	99,000	214,000	220,000	220,000	6,000
JURY & WITNESS EXPENSE	0.00	0	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	321,965.51	313,000	360,000	370,000	370,000	10,000
MAINTENANCE - EQUIPMENT	5,513.96	6,000	1,000	5,000	5,000	4,000
MEMBERSHIPS	5,169.00	5,000	1,000	5,000	5,000	4,000
MISCELLANEOUS EXPENSE	248.97	0	0	0	0	0
OFFICE EXPENSE	40,746.22	347,000	34,000	34,000	34,000	0
PROFESSIONAL SERVICES	16,773,027.75	22,771,000	24,210,000	7,831,000	7,831,000	(16,379,000)
RENTS & LEASES - BLDG & IMPRV	847,683.52	1,289,000	779,000	906,000	906,000	127,000
RENTS & LEASES - EQUIPMENT	66,883.17	67,000	75,000	64,000	64,000	(11,000)
SPECIAL DEPARTMENTAL EXPENSE	40,763,720.00	46,328,000	46,008,000	52,350,000	51,800,000	5,792,000
TECHNICAL SERVICES	6,605,222.32	5,241,000	5,057,000	5,462,000	5,462,000	405,000
TELECOMMUNICATIONS	200,194.03	205,000	139,000	224,000	224,000	85,000
TRAINING	7,580.00	8,000	31,000	31,000	31,000	0
TRANSPORTATION AND TRAVEL	13,731.94	13,000	17,000	17,000	17,000	0
UTILITIES	147,004.08	155,000	130,000	135,000	135,000	5,000
TOTAL S & S	66,063,862.55	77,046,000	77,154,000	67,907,000	67,357,000	(9,797,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	292,206.03	3,185,000	3,414,000	750,000	750,000	(2,664,000)
JUDGMENTS & DAMAGES	43,818.85	149,000	145,000	192,000	192,000	47,000
RET-OTHER LONG TERM DEBT	123,945.24	124,000	125,000	125,000	125,000	0

PUBLIC WORKS GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
TAXES & ASSESSMENTS	371.58	0	3,000	1,000	1,000	(2,000)
TOTAL OTH CHARGES	460,341.70	3,458,000	3,687,000	1,068,000	1,068,000	(2,619,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	25,000	25,000	25,000	25,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	23,000	23,000	0	0	(23,000)
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	1,000,000	1,000,000	0	0	(1,000,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	1,048,000	1,048,000	25,000	25,000	(1,023,000)
TOTAL CAPITAL ASSETS	0.00	1,048,000	1,048,000	25,000	25,000	(1,023,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	66,811.13	244,000	244,000	209,000	209,000	(35,000)
TOTAL OTH FIN USES	66,811.13	244,000	244,000	209,000	209,000	(35,000)
GROSS TOTAL	$ 66,591,015.38	$ 81,796,000	$ 82,133,000	$ 69,209,000	$ 68,659,000	$ (13,474,000)
INTRAFUND TRANSFERS	(46,688.70)	(30,000)	(30,000)	(30,000)	(30,000)	0
NET TOTAL	$ 66,544,326.68	$ 81,766,000	$ 82,103,000	$ 69,179,000	$ 68,629,000	$ (13,474,000)
NET COUNTY COST	$ 25,279,485.37	$ 46,539,000	$ 46,713,000	$ 30,075,000	$ 29,525,000	$ (17,188,000)

Public Works - Flood Control District Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 53,649,000.00	$ 76,574,000	$ 76,574,000	$ 66,000,000	$ 66,000,000	$ (10,574,000)
CANCEL OBLIGATED FUND BAL	104,551,342.00	129,340,000	125,426,000	131,201,000	131,201,000	5,775,000
PROPERTY TAXES	108,634,566.14	103,768,000	98,590,000	102,006,000	102,006,000	3,416,000
SPECIAL ASSESSMENTS	110,323,356.26	110,324,000	110,538,000	110,324,000	110,324,000	(214,000)
OTHER REVENUE	35,390,754.42	27,288,000	37,695,000	19,510,000	19,510,000	(18,185,000)
TOTAL FINANCING SOURCES	$ 412,549,018.82	$ 447,294,000	$ 448,823,000	$ 429,041,000	$ 429,041,000	$ (19,782,000)
FINANCING USES						
SERVICES & SUPPLIES	$ 180,788,292.93	$ 194,925,000	$ 230,039,000	$ 209,528,000	$ 209,528,000	$ (20,511,000)
OTHER CHARGES	19,495,045.93	3,828,000	5,910,000	4,879,000	4,879,000	(1,031,000)
CAPITAL ASSETS - B & I	447,774.74	564,000	2,098,000	1,534,000	1,534,000	(564,000)
CAPITAL ASSETS - EQUIPMENT	103,500.70	469,000	469,000	511,000	511,000	42,000
CAPITAL ASSETS - INFRASTRUCTURE	8,609,511.69	44,471,000	73,270,000	54,875,000	54,875,000	(18,395,000)
TOTAL CAPITAL ASSETS	9,160,787.13	45,504,000	75,837,000	56,920,000	56,920,000	(18,917,000)
OTHER FINANCING USES	1,105,216.91	5,836,000	5,836,000	6,159,000	6,159,000	323,000
GROSS TOTAL	$ 210,549,342.90	$ 250,093,000	$ 317,622,000	$ 277,486,000	$ 277,486,000	$ (40,136,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 125,426,000.00	$ 131,201,000	$ 131,201,000	$ 151,555,000	$ 151,555,000	$ 20,354,000
TOTAL OBLIGATED FUND BAL	$ 125,426,000.00	$ 131,201,000	$ 131,201,000	$ 151,555,000	$ 151,555,000	$ 20,354,000
TOTAL FINANCING USES	$ 335,975,342.90	$ 381,294,000	$ 448,823,000	$ 429,041,000	$ 429,041,000	$ (19,782,000)

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - FLOOD CONTROL DISTRICT	PUBLIC PROTECTION	FLOOD CTRL & SOIL & WATER CONSERVATION

Mission Statement

Public Works is committed to accomplishing its mission of enhancing the communities through responsive and effective public works services. Specific to the Flood Control District (District), the mission is to provide flood protection services that incorporate an integrated water resource management approach in providing flood protection; increase local water availability through conservation efforts; and provide passive recreational opportunities.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a $19.8 million decrease primarily attributable to delays in the award of contracts for maintenance and repair of channel improvements, runoff regulation facilities, and construction of channel improvements and aesthetic enhancements due to unexpected soil conditions, eminent domain legal issues, unforeseeable environmental assessment issues, and permitting delays from other agencies. The major projects which have been delayed include: Rory M. Shaw Wetlands Park (a.k.a Strathern Wetlands Park), Sun Valley Watershed Upper Storm Drain System (Phase 1), Pacoima Spreading Grounds Enhancements, Clark Street Pump Station and Pipeline, and Cogswell Dam Inlet/Outlet Work Rehabilitation.

The primary sources of revenue of the District are property taxes and benefit assessments. The objectives of the District are outlined within the Flood Control Act, which mandates the District to carry out flood protection and water conservation programs. These objectives include keeping the existing flood protection system in a safe and effective condition to respond to emergencies, perform maintenance and repair, and conserve water.

Critical/Strategic Planning Initiatives

The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual public works programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial, and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing requirements for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2013-14 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2013-14 Final Adopted Budget	**448,823,000**	**448,823,000**	**0.0**
Other Changes			
1. Encroachment Permit Issuance and Inspection: Reflects increases in the issuance of permits and inspection activities.	679,000	679,0000	--
2. Flood Control: Reflects a decrease in the award of contracts for maintenance and repair of channel improvements, runoff regulation facilities, and construction of channel improvements and aesthetic enhancements due to unexpected soil conditions, eminent domain legal issues, unforeseeable environmental assessment issues, and permitting delays from other agencies.	(23,142,000)	(23,142,000)	--
3. Graffiti Abatement: Reflects an increase in requirements for graffiti removal within the District's rights of way.	263,000	263,000	--
4. Integrated Water Resource Planning: Reflects decreases in projects/activities related to integrated regional plan coordination with stakeholders to support multi-use benefits such as water quality enhancement, water conservation, and passive recreation.	(1,424,000)	(1,424,000)	--
5. Land Development: Reflects an increase in subdivision plan checking and private drain permit inspections.	156,000	156,000	--
6. Public Works Services to Cities and Agencies: Reflects a decrease in permit inspection services to cities and other agencies.	(40,000)	(40,000)	--
7. Storm Water and Urban Runoff Quality: Reflects a decrease in water quality enhancement construction projects.	(5,664,000)	(5,664,000)	--
8. Water Conservation: Reflects a decrease in the award of contracts for construction and maintenance of groundwater recharge facilities.	(10,964,000)	(10,964,000)	--
9. Obligated Fund Balance: Reflects an increase in funds Committed for Pacoima Dam Sediment Removal and Sun Valley Watershed projects.	20,354,000	20,354,000	--
Total Changes	**(19,782,000)**	**(19,782,000)**	**0.0**
2014-15 Recommended Budget	**429,041,000**	**429,041,000**	**0.0**

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 53,649,000.00	$ 76,574,000	$ 76,574,000	$ 66,000,000	$ 66,000,000	$ (10,574,000)
CANCEL OBLIGATED FUND BAL	104,551,342.00	129,340,000	125,426,000	131,201,000	131,201,000	5,775,000
BUSINESS LICENSES	66,089.00	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	4,364,464.54	1,505,000	1,533,000	1,567,000	1,567,000	34,000
CONSTRUCTION PERMITS	3,733.52	5,000	5,000	5,000	5,000	0
FEDERAL - OTHER	42,873.00	0	0	0	0	0
FEDERAL AID - DISASTER RELIEF	1,378,522.48	0	0	0	0	0
FORFEITURES & PENALTIES	260,384.20	48,000	48,000	48,000	48,000	0
INTEREST	3,080,050.45	1,579,000	1,417,000	1,579,000	1,579,000	162,000
MISCELLANEOUS	4,972,350.88	2,374,000	90,000	40,000	40,000	(50,000)
OTHER GOVERNMENTAL AGENCIES	4,356,260.86	3,107,000	4,155,000	726,000	726,000	(3,429,000)
OTHER LICENSES & PERMITS	698,903.00	702,000	702,000	702,000	702,000	0
OTHER SALES	196,753.42	503,000	1,038,000	1,003,000	1,003,000	(35,000)
OTHER STATE - IN-LIEU TAXES	8,726.18	9,000	7,000	9,000	9,000	2,000
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	1,435,886.59	1,439,000	1,455,000	1,439,000	1,439,000	(16,000)
PLANNING & ENGINEERING SERVICES	909,407.42	1,069,000	1,262,000	1,465,000	1,465,000	203,000
PROP TAXES - CURRENT - SECURED	102,750,858.25	99,224,000	94,434,000	97,515,000	97,515,000	3,081,000
PROP TAXES - CURRENT - UNSECURED	3,278,535.42	3,332,000	3,199,000	3,332,000	3,332,000	133,000
PROP TAXES - PRIOR - SECURED	(2,764,197.01)	0	0	0	0	0
PROP TAXES - PRIOR - UNSECURED	53,892.07	0	0	0	0	0
PROPERTY TAXES - CONTRACTUAL AND FACILITY PASS-THROUGH	3,945,714.24	53,000	0	0	0	0
RENTS & CONCESSIONS	6,956,035.60	9,904,000	7,180,000	7,346,000	7,346,000	166,000
ROAD & STREET SERVICES	1,531,085.04	39,000	12,309,000	0	0	(12,309,000)
ROYALTIES	1,239,539.12	1,240,000	600,000	1,000,000	1,000,000	400,000
SALE OF CAPITAL ASSETS	128,167.34	0	68,000	20,000	20,000	(48,000)
SPECIAL ASSESSMENTS	110,323,356.26	110,324,000	110,538,000	110,324,000	110,324,000	(214,000)
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	811,194.95	811,000	826,000	811,000	811,000	(15,000)
STATE - OTHER	2,708,711.82	2,954,000	5,000,000	1,750,000	1,750,000	(3,250,000)
STATE AID - DISASTER	241,615.01	0	0	0	0	0
SUPPLEMENTAL PROP TAXES - CURRENT	1,272,033.01	1,159,000	957,000	1,159,000	1,159,000	202,000
SUPPLEMENTAL PROP TAXES- PRIOR	97,730.16	0	0	0	0	0
TOTAL FINANCING SOURCES	$ 412,549,018.82	$ 447,294,000	$ 448,823,000	$ 429,041,000	$ 429,041,000	$ (19,782,000)
FINANCING USES						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 2,320,106.86	$ 2,260,000	$ 2,931,000	$ 2,650,000	$ 2,650,000	$ (281,000)
CLOTHING & PERSONAL SUPPLIES	66,897.73	66,000	73,000	76,000	76,000	3,000
COMMUNICATIONS	42,114.08	117,000	259,000	48,000	48,000	(211,000)
COMPUTING-MAINFRAME	408.65	17,000	5,000	0	0	(5,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	126,587.66	151,000	141,000	145,000	145,000	4,000
COMPUTING-PERSONAL	61,456.85	100,000	70,000	70,000	70,000	0
CONTRACTED PROGRAM SERVICES	4,820.00	5,000	27,000	6,000	6,000	(21,000)

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FOOD	317.58	0	0	0	0	0
HOUSEHOLD EXPENSE	35,715.75	31,000	56,000	41,000	41,000	(15,000)
INFORMATION TECHNOLOGY SERVICES	126,247.54	126,000	30,000	144,000	144,000	114,000
INSURANCE	739,600.11	742,000	1,011,000	1,138,000	1,138,000	127,000
MAINTENANCE - BUILDINGS & IMPRV	3,666,504.23	8,248,000	6,662,000	4,188,000	4,188,000	(2,474,000)
MAINTENANCE - EQUIPMENT	304,474.71	331,000	520,000	348,000	348,000	(172,000)
MEDICAL DENTAL & LAB SUPPLIES	13,541.45	0	7,000	0	0	(7,000)
MEMBERSHIPS	251,000.00	5,000	22,000	287,000	287,000	265,000
MISCELLANEOUS EXPENSE	14,443.87	0	2,000	16,000	16,000	14,000
OFFICE EXPENSE	1,830,294.14	18,000	62,000	2,091,000	2,091,000	2,029,000
PROFESSIONAL SERVICES	9,710,284.45	25,514,000	7,226,000	10,799,000	10,799,000	3,573,000
PUBLICATIONS & LEGAL NOTICE	0.00	0	338,000	0	0	(338,000)
RENTS & LEASES - BLDG & IMPRV	1,167,847.05	1,208,000	1,476,000	1,334,000	1,334,000	(142,000)
RENTS & LEASES - EQUIPMENT	9,709,442.32	8,889,000	14,090,000	11,091,000	11,091,000	(2,999,000)
SMALL TOOLS & MINOR EQUIPMENT	246,283.48	402,000	415,000	281,000	281,000	(134,000)
SPECIAL DEPARTMENTAL EXPENSE	142,282,527.52	139,213,000	183,050,000	165,282,000	165,282,000	(17,768,000)
TECHNICAL SERVICES	6,257,485.95	5,485,000	9,019,000	7,148,000	7,148,000	(1,871,000)
TELECOMMUNICATIONS	105,720.66	100,000	136,000	121,000	121,000	(15,000)
TRAINING	14,739.71	23,000	110,000	110,000	110,000	0
TRANSPORTATION AND TRAVEL	194,400.61	135,000	406,000	406,000	406,000	0
UTILITIES	1,495,029.97	1,739,000	1,895,000	1,708,000	1,708,000	(187,000)
TOTAL S & S	180,788,292.93	194,925,000	230,039,000	209,528,000	209,528,000	(20,511,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	233,250.00	426,000	25,000	25,000	25,000	0
INT-OTHER LONG TERM DEBT	1,663,241.23	801,000	801,000	710,000	710,000	(91,000)
JUDGMENTS & DAMAGES	167,438.08	304,000	310,000	461,000	461,000	151,000
RET-OTHER LONG TERM DEBT	17,425,000.00	2,290,000	2,290,000	2,375,000	2,375,000	85,000
TAXES & ASSESSMENTS	6,116.62	7,000	7,000	7,000	7,000	0
TRIAL COURT-MAINTENANCE OF EFFORT	0.00	0	2,477,000	1,301,000	1,301,000	(1,176,000)
TOTAL OTH CHARGES	19,495,045.93	3,828,000	5,910,000	4,879,000	4,879,000	(1,031,000)
CAPITAL ASSETS						
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	412,391.71	50,000	1,584,000	1,534,000	1,534,000	(50,000)
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	2,069.76	30,000	30,000	0	0	(30,000)
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	33,313.27	479,000	479,000	0	0	(479,000)
BUILDINGS & IMPROVEMENTS-JURISDICTIONAL REVIEW/PLAN CHK/PRMT	0.00	5,000	5,000	0	0	(5,000)
TOTAL CAPITAL PROJECT	447,774.74	564,000	2,098,000	1,534,000	1,534,000	(564,000)
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	100,000	100,000	100,000	100,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	52,797.42	180,000	180,000	60,000	60,000	(120,000)

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
ELECTRONIC EQUIPMENT	34,578.91	0	0	72,000	72,000	72,000
MACHINERY EQUIPMENT	16,124.37	89,000	89,000	144,000	144,000	55,000
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	0	0	135,000	135,000	135,000
NON-MEDICAL LAB/TESTING EQUIP	0.00	86,000	86,000	0	0	(86,000)
WATERCRAFT/VESSEL/BARGES/TUGS	0.00	14,000	14,000	0	0	(14,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	103,500.70	469,000	469,000	511,000	511,000	42,000
CAPITAL ASSETS - INFRASTRUCTURE						
EASEMENTS	362,700.00	469,000	250,000	25,000	25,000	(225,000)
INFRASTRUCTURE	8,246,811.69	44,002,000	73,020,000	54,850,000	54,850,000	(18,170,000)
TOTAL CAPITAL ASSETS	9,160,787.13	45,504,000	75,837,000	56,920,000	56,920,000	(18,917,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	1,105,216.91	5,836,000	5,836,000	6,159,000	6,159,000	323,000
TOTAL OTH FIN USES	1,105,216.91	5,836,000	5,836,000	6,159,000	6,159,000	323,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 125,426,000.00	$ 131,201,000	$ 131,201,000	$ 151,555,000	$ 151,555,000	$ 20,354,000
TOTAL OBLIGATED FUND BAL	$ 125,426,000.00	$ 131,201,000	$ 131,201,000	$ 151,555,000	$ 151,555,000	$ 20,354,000
TOTAL FINANCING USES	$ 335,975,342.90	$ 381,294,000	$ 448,823,000	$ 429,041,000	$ 429,041,000	$ (19,782,000)

Public Works - Road Fund Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 95,098,000.00	$ 79,644,000	$ 79,644,000	$ 12,400,000	$ 12,400,000	$ (67,244,000)
CANCEL OBLIGATED FUND BAL	100,813,866.00	111,106,000	105,379,000	56,772,000	56,772,000	(48,607,000)
OTHER REVENUE	219,718,336.64	254,754,000	267,198,000	249,098,000	249,098,000	(18,100,000)
TOTAL FINANCING SOURCES	$ 415,630,202.64	$ 445,504,000	$ 452,221,000	$ 318,270,000	$ 318,270,000	$ (133,951,000)
FINANCING USES						
SERVICES & SUPPLIES	$ 194,747,339.15	$ 250,565,000	$ 250,565,000	$ 199,850,000	$ 199,850,000	$ (50,715,000)
OTHER CHARGES	1,181,711.34	11,870,000	11,870,000	6,500,000	6,500,000	(5,370,000)
CAPITAL ASSETS - B & I	1,229,806.49	506,000	1,079,000	573,000	573,000	(506,000)
CAPITAL ASSETS - EQUIPMENT	317,804.42	750,000	750,000	775,000	775,000	25,000
CAPITAL ASSETS - INFRASTRUCTURE	29,299,030.83	102,876,000	103,499,000	44,372,000	44,372,000	(59,127,000)
TOTAL CAPITAL ASSETS	30,846,641.74	104,132,000	105,328,000	45,720,000	45,720,000	(59,608,000)
OTHER FINANCING USES	3,830,838.83	9,765,000	9,765,000	9,428,000	9,428,000	(337,000)
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	17,921,000	0	0	(17,921,000)
GROSS TOTAL	$ 230,606,531.06	$ 376,332,000	$ 395,449,000	$ 261,498,000	$ 261,498,000	$ (133,951,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 105,379,000.00	$ 56,772,000	$ 56,772,000	$ 56,772,000	$ 56,772,000	$ 0
TOTAL OBLIGATED FUND BAL	$ 105,379,000.00	$ 56,772,000	$ 56,772,000	$ 56,772,000	$ 56,772,000	$ 0
TOTAL FINANCING USES	$ 335,985,531.06	$ 433,104,000	$ 452,221,000	$ 318,270,000	$ 318,270,000	$ (133,951,000)

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - ROAD FUND	PUBLIC WAYS AND FACILITIES	PUBLIC WAYS

Mission Statement

Public Works is committed to accomplishing its mission of enhancing the communities through responsive and effective public works services. Specific to the Unincorporated County Roads Program, the mission is to provide roadways within the unincorporated County areas that are safe, smooth, aesthetically pleasing, and well managed relative to operational capacity. The Road Fund is also utilized to provide public works services to cities and agencies, which are entirely reimbursed by the respective agency, with the mission to provide quality and efficient public works services through effective interagency collaborations. The Road Fund provides for the construction and maintenance of streets, roads, bridges, and tunnels and the installation, operation, and maintenance of traffic signals.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a $134.0 million decrease primarily due to a reduction in the number of roadway pavement rehabilitation and preservation construction projects as the Proposition 1B program draws to a close; deletion of one-time funding for unincorporated area road projects and road construction and maintenance activities, including the construction of roads, highways, and bridges/tunnels; decrease in the use of obligated fund balance; and a decrease in fund balance available. These decreases are partially offset by an increase in Federal revenue for the Bridge Replacement Program.

The Governor's FY 2014-15 Budget Proposal includes a reduction in gas tax for new and old Highway User Tax Account (HUTA) revenues due to lower gasoline consumption and likely downward adjustment of the new HUTA rate from $0.395 per gallon to $0.364 per gallon in March 2014. The reduction is offset by approximately $10 million in early transportation loan repayments. Upon the State approval of its FY 2014-15 Budget and legislative bills, Public Works may need to adjust the FY 2014-15 Recommended Budget for County Gas Tax revenues during the Final Changes phase.

Critical/Strategic Planning Initiatives

- The Recommended Budget was assembled with an emphasis on optimizing the use of new gas tax (formerly Proposition 42) funds for maintenance and preservation of the existing roadway system. This strategy meets the County Strategic Plan goals of Operational Effectiveness and Community and Municipal Services by maximizing the use of available limited revenues while providing residents in unincorporated County areas with safe roads that provide the necessary mobility options for work, education, and recreation.
- The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual public works programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial, and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing requirements for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2013-14 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2013-14 Final Adopted Budget	**452,221,000**	**452,221,000**	**0.0**
Other Changes			
1. Unincorporated County Roads: Reflects a reduction in the number of roadway pavement rehabilitation and preservation construction projects as the Proposition 1B program draws to a close; deletion of one-time funding for unincorporated area road projects and road construction and maintenance activities, including the construction of roads, highways, and bridges/tunnels.	(111,440,000)	(111,440,000)	--
2. Traffic Congestion Management: Reflects decreases in requirements for the construction of traffic volume capacity enhancement projects on roads and highways, and traffic studies and maintenance of the Master Plan of Highways partially offset by an increase in the Bridge Replacement program.	(7,854,000)	(7,854,000)	--
3. Stormwater and Urban Runoff Quality: Reflects an increase in requirements for public agency maintenance/storage facilities and retrofit of drainage systems.	34,000	34,000	--
4. Public Works Services To Cities and Agencies: Reflects an increase in roadway maintenance activities and administration of road projects within the jurisdictional boundaries of incorporated cities or other agencies funded by cities, developers, and federal and Metropolitan Transportation Authority grants.	1,417,000	1,417,000	--
5. Encroachment Permit Issuance and Land Development: Reflects an increase in the issuance of permits and inspections; land development subdivision plan checking and environmental documentation coordination review related to private improvements within public rights of way.	1,787,000	1,787,000	--
6. Graffiti Abatement: Reflects an increase in requirements for graffiti removal within road rights of way.	26,000	26,000	--
7. Contingencies: Reflects a decrease to finance operating requirements.	(17,921,000)	(17,921,000)	--
Total Changes	**(133,951,000)**	**(133,951,000)**	**0.0**
2014-15 Recommended Budget	**318,270,000**	**318,270,000**	**0.0**

PUBLIC WORKS - ROAD FUND BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 95,098,000.00	$ 79,644,000	$ 79,644,000	$ 12,400,000	$ 12,400,000	$ (67,244,000)
CANCEL OBLIGATED FUND BAL	100,813,866.00	111,106,000	105,379,000	56,772,000	56,772,000	(48,607,000)
BUSINESS LICENSES	163,115.51	128,000	0	0	0	0
CHARGES FOR SERVICES - OTHER	17,316,653.43	26,994,000	34,410,000	20,940,000	20,940,000	(13,470,000)
CONSTRUCTION PERMITS	4,298,469.40	4,782,000	4,278,000	4,782,000	4,782,000	504,000
FEDERAL - FOREST RESERVE REVENUE	648,057.08	601,000	601,000	0	0	(601,000)
FEDERAL - OTHER	19,647,103.37	20,182,000	16,203,000	28,450,000	28,450,000	12,247,000
FEDERAL AID - DISASTER RELIEF	6,407,406.86	7,763,000	12,776,000	11,708,000	11,708,000	(1,068,000)
FRANCHISES	0.00	6,000	0	6,000	6,000	6,000
INTEREST	1,657,386.55	1,206,000	1,936,000	1,302,000	1,302,000	(634,000)
MISCELLANEOUS	1,922,243.42	317,000	177,000	198,000	198,000	21,000
MISCELLANEOUS/CAPITAL PROJECTS	654,720.39	39,000	131,000	92,000	92,000	(39,000)
OTHER GOVERNMENTAL AGENCIES	526,099.36	4,900,000	8,390,000	0	0	(8,390,000)
OTHER LICENSES & PERMITS	28,036.98	30,000	21,000	30,000	30,000	9,000
OTHER SALES	13,661.14	10,000	11,000	14,000	14,000	3,000
PLANNING & ENGINEERING SERVICES	2,421,493.90	2,433,000	1,814,000	2,397,000	2,397,000	583,000
RENTS & CONCESSIONS	43,290.27	113,000	65,000	113,000	113,000	48,000
ROAD & STREET SERVICES	1,114,724.77	503,000	538,000	0	0	(538,000)
ROAD PRIVILEGES & PERMITS	406,268.21	425,000	379,000	425,000	425,000	46,000
SALE OF CAPITAL ASSETS	102,216.50	0	0	0	0	0
SALES & USE TAXES	4,075,816.00	4,069,000	4,076,000	4,069,000	4,069,000	(7,000)
STATE - HIGHWAY USERS TAX	154,235,221.23	177,248,000	173,618,000	170,303,000	170,303,000	(3,315,000)
STATE - OTHER	2,813,901.76	2,961,000	1,961,000	1,436,000	1,436,000	(525,000)
STATE AID - DISASTER	1,222,450.51	44,000	5,813,000	2,833,000	2,833,000	(2,980,000)
TOTAL FINANCING SOURCES	$ 415,630,202.64	$ 445,504,000	$ 452,221,000	$ 318,270,000	$ 318,270,000	$ (133,951,000)
FINANCING USES						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 316,794.69	$ 204,000	$ 413,000	$ 309,000	$ 309,000	$ (104,000)
CLOTHING & PERSONAL SUPPLIES	107,543.57	102,000	130,000	104,000	104,000	(26,000)
COMMUNICATIONS	8,334.76	13,000	19,000	8,000	8,000	(11,000)
COMPUTING-MAINFRAME	6,788.89	5,000	0	7,000	7,000	7,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	225,520.64	185,000	226,000	220,000	220,000	(6,000)
COMPUTING-PERSONAL	100,554.81	83,000	77,000	98,000	98,000	21,000
CONTRACTED PROGRAM SERVICES	982,720.98	1,042,000	1,058,000	1,122,000	1,122,000	64,000
HOUSEHOLD EXPENSE	66,279.07	24,000	35,000	61,000	61,000	26,000
INFORMATION TECHNOLOGY SERVICES	153,142.84	157,000	0	149,000	149,000	149,000
INSURANCE	3,854,411.71	2,504,000	4,193,000	4,338,000	4,338,000	145,000
MAINTENANCE - BUILDINGS & IMPRV	6,475,334.91	6,609,000	5,263,000	6,243,000	6,243,000	980,000
MAINTENANCE - EQUIPMENT	653,900.79	977,000	527,000	637,000	637,000	110,000
MEDICAL DENTAL & LAB SUPPLIES	8,033.99	0	0	0	0	0
MEMBERSHIPS	28,770.00	28,000	7,000	28,000	28,000	21,000
MISCELLANEOUS EXPENSE	150.26	0	2,000	0	0	(2,000)
OFFICE EXPENSE	27,830.55	93,000	33,000	24,000	24,000	(9,000)
PROFESSIONAL SERVICES	4,421,882.30	23,753,000	24,504,000	11,996,000	11,996,000	(12,508,000)

PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - BLDG & IMPRV	1,569,751.00	2,736,000	1,702,000	1,767,000	1,767,000	65,000
RENTS & LEASES - EQUIPMENT	7,186,270.86	4,441,000	3,373,000	7,007,000	7,007,000	3,634,000
SMALL TOOLS & MINOR EQUIPMENT	566,408.20	531,000	531,000	548,000	548,000	17,000
SPECIAL DEPARTMENTAL EXPENSE	159,839,247.63	201,209,000	203,587,000	159,614,000	159,614,000	(43,973,000)
TECHNICAL SERVICES	4,073,512.83	4,181,000	3,307,000	3,931,000	3,931,000	624,000
TELECOMMUNICATIONS	16,440.29	13,000	47,000	16,000	16,000	(31,000)
TRAINING	20,338.96	27,000	8,000	8,000	8,000	0
TRANSPORTATION AND TRAVEL	224,684.54	322,000	397,000	215,000	215,000	(182,000)
UTILITIES	3,812,690.08	1,326,000	1,126,000	1,400,000	1,400,000	274,000
TOTAL S & S	194,747,339.15	250,565,000	250,565,000	199,850,000	199,850,000	(50,715,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,172,273.25	11,859,000	11,870,000	6,500,000	6,500,000	(5,370,000)
TAXES & ASSESSMENTS	9,438.09	11,000	0	0	0	0
TOTAL OTH CHARGES	1,181,711.34	11,870,000	11,870,000	6,500,000	6,500,000	(5,370,000)
CAPITAL ASSETS						
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	871,927.61	506,000	1,079,000	573,000	573,000	(506,000)
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	139,975.17	0	0	0	0	0
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	216,467.92	0	0	0	0	0
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	1,435.79	0	0	0	0	0
TOTAL CAPITAL ASSETS - B & I	1,229,806.49	506,000	1,079,000	573,000	573,000	(506,000)
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	300,000	300,000	300,000	300,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	15,920.54	50,000	50,000	0	0	(50,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	19,642.05	10,000	10,000	202,000	202,000	192,000
ELECTRONIC EQUIPMENT	97,876.58	138,000	138,000	242,000	242,000	104,000
MACHINERY EQUIPMENT	6,417.92	125,000	125,000	31,000	31,000	(94,000)
MANUFACTURED/PREFABRICATED STRUCTURE	12,018.75	0	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	57,120.59	107,000	107,000	0	0	(107,000)
TELECOMMUNICATIONS EQUIPMENT	24,706.02	20,000	20,000	0	0	(20,000)
VEHICLES & TRANSPORTATION EQUIPMENT	84,101.97	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	317,804.42	750,000	750,000	775,000	775,000	25,000
CAPITAL ASSETS - INFRASTRUCTURE						
EASEMENTS	50,893.45	174,000	0	0	0	0
INFRASTRUCTURE	29,248,137.38	102,702,000	103,499,000	44,372,000	44,372,000	(59,127,000)
TOTAL CAPITAL ASSETS - INFRASTRUCTURE	29,299,030.83	102,876,000	103,499,000	44,372,000	44,372,000	(59,127,000)
TOTAL CAPITAL ASSETS	30,846,641.74	104,132,000	105,328,000	45,720,000	45,720,000	(59,608,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	3,830,838.83	9,765,000	9,765,000	9,428,000	9,428,000	(337,000)

PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
TOTAL OTH FIN USES	3,830,838.83	9,765,000	9,765,000	9,428,000	9,428,000	(337,000)
APPROPRIAITONS FOR CONTINGENCIES	0.00	0	17,921,000	0	0	(17,921,000)
GROSS TOTAL	$ 230,606,531.06	$ 376,332,000	$ 395,449,000	$ 261,498,000	$ 261,498,000	$ (133,951,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 105,379,000.00	$ 56,772,000	$ 56,772,000	$ 56,772,000	$ 56,772,000	$ 0
TOTAL OBLIGATED FUND BAL	$ 105,379,000.00	$ 56,772,000	$ 56,772,000	$ 56,772,000	$ 56,772,000	$ 0
TOTAL FINANCING USES	$ 335,985,531.06	$ 433,104,000	$ 452,221,000	$ 318,270,000	$ 318,270,000	$ (133,951,000)

Public Works - Internal Service Fund Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 1,677,000.00	$ 1,559,000	$ 1,559,000	$ 0	$ 0	$ (1,559,000)
CANCEL OBLIGATED FUND BAL	11,078,923.00	9,714,000	7,891,000	8,609,000	8,609,000	718,000
OTHER REVENUE	447,435,538.33	490,524,000	599,291,000	606,321,000	606,321,000	7,030,000
TOTAL FINANCING SOURCES	$ 460,191,461.33	$ 501,797,000	$ 608,741,000	$ 614,930,000	$ 614,930,000	$ 6,189,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 348,019,961.66	$ 358,690,000	$ 417,669,000	$ 431,240,000	$ 431,240,000	$ 13,571,000
SERVICES & SUPPLIES	85,584,768.27	107,381,000	154,157,000	148,318,000	148,318,000	(5,839,000)
OTHER CHARGES	321,470.36	1,790,000	1,790,000	1,790,000	1,790,000	0
CAPITAL ASSETS - EQUIPMENT	16,175,447.09	25,317,000	25,317,000	24,963,000	24,963,000	(354,000)
OTHER FINANCING USES	0.00	10,000	0	10,000	10,000	10,000
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	1,199,000	0	0	(1,199,000)
GROSS TOTAL	$ 450,101,647.38	$ 493,188,000	$ 600,132,000	$ 606,321,000	$ 606,321,000	$ 6,189,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 8,531,000.00	$ 8,609,000	$ 8,609,000	$ 8,609,000	$ 8,609,000	$ 0
TOTAL OBLIGATED FUND BAL	$ 8,531,000.00	$ 8,609,000	$ 8,609,000	$ 8,609,000	$ 8,609,000	$ 0
TOTAL FINANCING USES	$ 458,632,647.38	$ 501,797,000	$ 608,741,000	$ 614,930,000	$ 614,930,000	$ 6,189,000
BUDGETED POSITIONS	4,229.0	4,254.0	4,254.0	4,256.0	4,256.0	2.0

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - INTERNAL SERVICE FUND	GENERAL	OTHER GENERAL

Mission Statement

Public Works is committed to accomplishing its mission of enhancing our communities through responsive and effective public works services. Public Works services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs, such as hazardous and solid waste, land development, and other activities for the County and contract cities.

2014-15 Budget Message

The Internal Service Fund is designed to simplify billings for services provided between the multiple funds that finance Public Works operations. This fund allows for salaries and employee benefits, materials and supplies, and equipment charges for Public Works to be paid through the fund and the appropriate amounts recovered from each special fund.

The 2014-15 Recommended Budget reflects a $6.2 million increase primarily due to increases in County retirement costs due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions; Board-approved increases in salaries and health insurance subsidies; retiree health insurance premiums; administrative support services to align the budget to anticipated overhead costs; the addition of two permanent positions for the Management Fellows Program; and various position changes to meet the operational needs of the Department. These increases are partially offset by decreases in services and supplies; capital project management services for County capital projects; capital asset-equipment purchases; and contingencies.

Critical/Strategic Planning Initiatives

- The Recommended Budget presents Public Works with a challenge in projecting future budgetary requirements for services that will be rendered to other Public Works funds, for the construction management of capital projects, and for services to other County departments. The Capital Building Projects Program relies heavily on the Board's approval of funding for County capital projects. A work plan is prepared for the coming budget year to detail the capital project work that will be funded. Rates and fees are analyzed each year and adjusted to ensure that the Internal Service Fund recovers all costs for services performed.
- The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual public works programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing requirements for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2013-14 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2013-14 Final Adopted Budget	**608,741,000**	**608,741,000**	**4,254.0**
Other Changes			
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	6,685,000	6,685,0000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	4,001,000	4,001,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	1,261,000	1,261,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected decrease in unemployment insurance cost based on historical experience.	29,000	29,000	--
5. Other Salaries and Employee Benefits: Reflects an increase due to employee benefit adjustments based on historical experience; Board-approved position reclassifications; and various position changes to meet the operational needs of the Department: Chief Financial Office, Fleet Management, Flood Maintenance (-10.0), Geotechnical and Materials Engineering (-1.0), Human Resources (-1.0), Land Development, Public Relations, Road Maintenance, Sewer Maintenance, Traffic and Lighting (+2.0), and Waterworks (+10.0).	1,437,000	1,437,000	--
6. Watershed Management: Reflects the addition of 2.0 permanent positions for the Management Fellows Program.	158,000	158,000	2.0
7. Capital Building Projects: Reflects a decrease in capital project management services for County capital projects.	(1,529,000)	(1,529,000)	--
8. Administrative Support Services: Reflects an increase to fund overhead costs.	2,206,000	2,206,000	--
9. Services and Supplies: Reflects a decrease to offset salaries and employee benefits and other Internal Service Fund increases.	(6,516,000)	(6,516,000)	--

	Financing Uses ($)	Financing Sources ($)	Budg Pos
10. Capital Assets-Equipment: Reflects a decrease in requirements for the purchase of equipment.	(354,000)	(354,000)	--
11. Operating Transfer Out: Reflects an increase to finance the second loan payment to the Quality and Productivity Commission for the Radio Frequency Identification project.	10,000	10,000	--
12. Contingencies: Reflects a reduction to finance operating requirements.	(1,199,000)	(1,199,000)	--
Total Changes	**6,189,000**	**6,189,000**	**0.0**
2014-15 Recommended Budget	**614,930,000**	**614,930,000**	**4,256.0**

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 1,677,000.00	$ 1,559,000	$ 1,559,000	$ 0	$ 0	$ (1,559,000)
CANCEL OBLIGATED FUND BAL	11,078,923.00	9,714,000	7,891,000	8,609,000	8,609,000	718,000
AGRICULTURAL SERVICES	0.00	0	1,000	1,000	1,000	0
BUSINESS LICENSES	(591.40)	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	440,607,333.20	470,660,000	579,008,000	586,004,000	586,004,000	6,996,000
CONSTRUCTION PERMITS	147,481.40	275,000	275,000	275,000	275,000	0
COURT FEES & COSTS	0.00	0	1,000	1,000	1,000	0
FEDERAL - OTHER	0.00	0	58,000	58,000	58,000	0
FEDERAL AID - DISASTER RELIEF	22,862.06	0	0	0	0	0
MISCELLANEOUS	(22,743.42)	93,000	1,359,000	1,402,000	1,402,000	43,000
OTHER GOVERNMENTAL AGENCIES	0.00	0	91,000	91,000	91,000	0
OTHER SALES	37,676.86	62,000	284,000	284,000	284,000	0
PLANNING & ENGINEERING SERVICES	0.00	0	1,000	1,000	1,000	0
RECORDING FEES	5,869.60	8,000	8,000	8,000	8,000	0
RENTS & CONCESSIONS	14,072.86	20,000	21,000	21,000	21,000	0
ROAD & STREET SERVICES	0.00	5,000	5,000	5,000	5,000	0
SALE OF CAPITAL ASSETS	1,246,771.64	1,248,000	120,000	120,000	120,000	0
STATE AID - DISASTER	5,715.52	0	0	0	0	0
TRANSFERS IN	5,371,090.01	18,153,000	18,059,000	18,050,000	18,050,000	(9,000)
TOTAL FINANCING SOURCES	$ 460,191,461.33	$ 501,797,000	$ 608,741,000	$ 614,930,000	$ 614,930,000	$ 6,189,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 228,212,064.45	$ 232,618,000	$ 290,349,000	$ 293,389,000	$ 293,389,000	$ 3,040,000
CAFETERIA BENEFIT PLANS	43,876,176.39	45,702,000	45,734,000	50,680,000	50,680,000	4,946,000
COUNTY EMPLOYEE RETIREMENT	21,292,687.50	40,581,000	40,720,000	44,721,000	44,721,000	4,001,000
DENTAL INSURANCE	1,040,964.77	1,094,000	1,155,000	1,155,000	1,155,000	0
DEPENDENT CARE SPENDING ACCOUNTS	307,839.00	563,000	563,000	563,000	563,000	0
DISABILITY BENEFITS	2,441,855.62	2,109,000	2,307,000	2,320,000	2,320,000	13,000
FICA (OASDI)	2,846,103.57	2,847,000	2,815,000	2,847,000	2,847,000	32,000
HEALTH INSURANCE	2,441,040.97	2,442,000	2,105,000	2,361,000	2,361,000	256,000
LIFE INSURANCE	384,029.09	273,000	295,000	301,000	301,000	6,000
OTHER EMPLOYEE BENEFITS	(600.00)	207,000	207,000	207,000	207,000	0
RETIREE HEALTH INSURANCE	31,823,519.00	16,158,000	16,158,000	17,419,000	17,419,000	1,261,000
SAVINGS PLAN	1,065,094.59	1,191,000	1,191,000	1,191,000	1,191,000	0
THRIFT PLAN (HORIZONS)	5,847,441.00	6,140,000	6,503,000	6,503,000	6,503,000	0
UNEMPLOYMENT INSURANCE	130,142.46	137,000	179,000	150,000	150,000	(29,000)
WORKERS' COMPENSATION	6,311,603.25	6,628,000	7,388,000	7,433,000	7,433,000	45,000
TOTAL S & E B	348,019,961.66	358,690,000	417,669,000	431,240,000	431,240,000	13,571,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	7,685,932.78	8,590,000	9,594,000	9,656,000	9,656,000	62,000
CLOTHING & PERSONAL SUPPLIES	200,917.87	277,000	248,000	277,000	277,000	29,000
COMMUNICATIONS	1,401,356.52	1,484,000	1,596,000	1,596,000	1,596,000	0

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
COMPUTING-MAINFRAME	19,553.83	137,000	159,000	159,000	159,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,411,921.01	3,891,000	6,515,000	4,660,000	4,660,000	(1,855,000)
COMPUTING-PERSONAL	1,272,631.15	2,271,000	2,620,000	2,620,000	2,620,000	0
CONTRACTED PROGRAM SERVICES	2,688.25	31,000	31,000	31,000	31,000	0
FOOD	975.00	0	0	0	0	0
HOUSEHOLD EXPENSE	267,023.72	666,000	655,000	667,000	667,000	12,000
INFORMATION TECHNOLOGY SERVICES	1,110,025.01	1,166,000	4,352,000	6,196,000	6,196,000	1,844,000
INFORMATION TECHNOLOGY-SECURITY	20,496.68	104,000	216,000	301,000	301,000	85,000
INSURANCE	713,849.89	751,000	832,000	832,000	832,000	0
JURY & WITNESS EXPENSE	0.00	10,000	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	3,311,473.40	4,187,000	4,661,000	4,664,000	4,664,000	3,000
MAINTENANCE - EQUIPMENT	10,894,349.42	14,845,000	15,117,000	15,316,000	15,316,000	199,000
MEDICAL DENTAL & LAB SUPPLIES	16,881.62	0	0	0	0	0
MEMBERSHIPS	118,625.02	125,000	214,000	214,000	214,000	0
MISCELLANEOUS EXPENSE	5,286.38	216,000	212,000	223,000	223,000	11,000
OFFICE EXPENSE	555,872.65	1,676,000	1,754,000	1,747,000	1,747,000	(7,000)
PROFESSIONAL SERVICES	18,244,254.83	17,608,000	20,773,000	22,099,000	22,099,000	1,326,000
PUBLICATIONS & LEGAL NOTICE	16,806.39	249,000	251,000	253,000	253,000	2,000
RENTS & LEASES - BLDG & IMPRV	539,303.00	488,000	951,000	628,000	628,000	(323,000)
RENTS & LEASES - EQUIPMENT	1,147,057.14	1,587,000	2,169,000	2,079,000	2,079,000	(90,000)
SMALL TOOLS & MINOR EQUIPMENT	126,385.31	236,000	289,000	293,000	293,000	4,000
SPECIAL DEPARTMENTAL EXPENSE	9,658,549.17	18,311,000	46,243,000	37,902,000	37,902,000	(8,341,000)
TECHNICAL SERVICES	16,278,099.95	17,872,000	21,008,000	22,327,000	22,327,000	1,319,000
TELECOMMUNICATIONS	4,016,110.29	4,915,000	6,412,000	6,349,000	6,349,000	(63,000)
TRAINING	681,949.17	955,000	955,000	955,000	955,000	0
TRANSPORTATION AND TRAVEL	1,553,264.52	1,859,000	2,145,000	2,145,000	2,145,000	0
UTILITIES	2,313,128.30	2,874,000	4,175,000	4,119,000	4,119,000	(56,000)
TOTAL S & S	85,584,768.27	107,381,000	154,157,000	148,318,000	148,318,000	(5,839,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	321,470.36	1,090,000	1,090,000	1,090,000	1,090,000	0
TAXES & ASSESSMENTS	0.00	700,000	700,000	700,000	700,000	0
TOTAL OTH CHARGES	321,470.36	1,790,000	1,790,000	1,790,000	1,790,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	0.00	0	0	486,000	486,000	486,000
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	1,000,000	1,000,000	1,000,000	1,000,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	766,661.10	1,114,000	1,114,000	596,000	596,000	(518,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	10,118,466.28	17,342,000	17,342,000	15,471,000	15,471,000	(1,871,000)
ELECTRONIC EQUIPMENT	1,339.89	213,000	213,000	84,000	84,000	(129,000)
MACHINERY EQUIPMENT	250,798.77	122,000	122,000	460,000	460,000	338,000
NON-MEDICAL LAB/TESTING EQUIP	0.00	0	0	11,000	11,000	11,000
TELECOMMUNICATIONS EQUIPMENT	282,682.58	1,197,000	1,197,000	1,210,000	1,210,000	13,000

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
VEHICLES & TRANSPORTATION EQUIPMENT	4,755,498.47	4,329,000	4,329,000	5,645,000	5,645,000	1,316,000
TOTAL CAPITAL ASSETS - EQUIPMENT	16,175,447.09	25,317,000	25,317,000	24,963,000	24,963,000	(354,000)
TOTAL CAPITAL ASSETS	16,175,447.09	25,317,000	25,317,000	24,963,000	24,963,000	(354,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	0.00	10,000	0	10,000	10,000	10,000
TOTAL OTH FIN USES	0.00	10,000	0	10,000	10,000	10,000
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	1,199,000	0	0	(1,199,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 8,531,000.00	$ 8,609,000	$ 8,609,000	$ 8,609,000	$ 8,609,000	$ 0
TOTAL OBLIGATED FUND BAL	$ 8,531,000.00	$ 8,609,000	$ 8,609,000	$ 8,609,000	$ 8,609,000	$ 0
TOTAL FINANCING USES	$ 458,632,647.38	$ 501,797,000	$ 608,741,000	$ 614,930,000	$ 614,930,000	$ 6,189,000
BUDGETED POSITIONS	4,229.0	4,254.0	4,254.0	4,256.0	4,256.0	2.0

Departmental Program Summary

1. Roads and Transportation Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	456,113,000	--	453,213,000	2,900,000	--
Unincorporated County Roads	265,617,000	--	265,367,000	250,000	--
Traffic Congestion Management	104,983,000	--	104,983,000	--	--
Street Lighting	51,886,000	--	51,886,000	--	--
Public Transit Services	26,346,000	--	26,346,000	--	--
Bikeways	4,631,000	--	4,631,000	--	--
Crossing Guard Services	2,650,000	--	--	2,650,000	--
Red Light Photo Enforcement	--	--	--	--	--
Less Administration	--	--	--	--	--
Net Program Costs	456,113,000	--	453,213,000	2,900,000	--

Unincorporated County Roads

Authority: Mandated program - California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

Construction, operation, and maintenance of unincorporated County roadways and adjacent rights of way.

Traffic Congestion Management

Authority: Non-mandated, discretionary program.

Coordination across jurisdictional boundaries of traffic signal synchronization and other Intelligent Transportation Systems.

Street Lighting

Authority: Non-mandated, discretionary program.

Administer the construction, operation, and maintenance of street lights in unincorporated County areas.

Public Transit Services

Authority: Non-mandated, discretionary program.

Public transit services to residents in the unincorporated County areas.

Bikeways

Authority: Non-mandated, discretionary program.

Construction, operation, and maintenance of County bikeway facilities.

Crossing Guard Services

Authority: Non-mandated, discretionary program.

Upon request, provide crossing guard services to elementary school-age pedestrians walking to and from school at intersections in unincorporated County areas that meet Board-accepted criteria.

Red Light Photo Enforcement

Authority: Non-mandated, discretionary program.

Administer the operation of traffic cameras at selected traffic signal controlled intersections for automated enforcement of the California Vehicle Code.

2. Stormwater Management Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	286,822,000	--	273,104,000	13,718,000	--
Flood Control	200,577,000	--	200,577,000	--	--
Stormwater and Urban Runoff Quality	35,039,000	--	21,321,000	13,718,000	--
Integrated Water Resource Planning	9,824,000	--	9,824,000	--	--
Water Conservation	41,382,000	--	41,382,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	286,822,000	--	273,104,000	13,718,000	--

Flood Control

Authority: Mandated program - California Water Code, Uncodified Acts, Act 4463.

The countywide Flood Control District (FCD) system is maintained, operated, and augmented by capital construction to achieve the intended result.

Stormwater and Urban Runoff Quality

Authority: Mandated program - Federal Clean Water Act and California Water Code, Uncodified Acts, Act 4463.

Compliance with the stormwater quality permit issued under the Clean Water Act by, among other things, sweeping streets, installing water quality improvement devices, implementing good housekeeping procedures at departmental field facilities, and conducting public outreach.

Integrated Water Resource Planning

Authority: Mandated program - California Water Code, Uncodified Acts, Act 4463.

Through collaborative stakeholder processes, develop watershed multi-use studies, watershed management plans, river master plans, and project concepts that provide multiple benefits that include, but not limited to, flood protection, water conservation, aesthetic enhancement, preservation of natural resources, and water quality enhancement.

Water Conservation

Authority: Mandated program - California Water Code, Uncodified Acts, Act 4463.

Construct, operate, and maintain water conservation facilities within the FCD.

3. Waterworks – Los Angeles County Waterworks Districts

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	131,474,000	--	131,474,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	131,474,000	--	131,474,000	--	--

Authority: Mandated program - California Water Code, Division 16.

Construct, operate, and maintain a water supply system and distribution facilities within the Waterworks Districts.

4. Environmental Programs Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	70,735,000	--	69,497,000	1,238,000	--
Solid Waste Management	60,959,000	--	60,959,000	--	--
Regulation of Industrial Waste and Underground Tanks	3,369,000	--	3,369,000	--	--
Environmental Defenders	1,061,000	--	1,061,000	--	--
Graffiti Abatement	5,346,000	--	4,108,000	1,238,000	--
Less Administration	--	--	--	--	--
Net Program Costs	70,735,000	--	69,497,000	1,238,000	--

Solid Waste Management

Authority: Mandated program - California Integrated Waste Management Act of 1989, (Assembly Bill (AB) 939); and Los Angeles County Code, Title 20, Division 4 Chapter 20.88 and Chapter 20.89.

Administer solid waste management activities to meet the solid waste disposal needs of County residents, conserve natural resources, and comply with State laws and regulations. These activities include solid waste collection, recycling, public education, household hazardous waste (HHW) collection, and disposal planning for in and out-of-County landfill facilities.

Regulation of Industrial Waste and Underground Tanks

Authority: Mandated program - Code of Federal Regulation, Title 40, Part 403.8; California Health and Safety Code, Division 7, Chapters 5.5 and 5.9; County Code Title 20, Division 2; Code of Federal Regulation, Title 40, Part 280; California Health and Safety Code, Division 20, Chapter 6.7; and County Code Title 11, Division 4.

Ensure proper handling of industrial waste in unincorporated County areas and the proper construction and monitoring of hazardous materials underground storage tanks in unincorporated County areas and 77 cities.

Environmental Defenders

Authority: Mandated program - NPDES Permit requirements under the Clean Water Act and the California Integrated Waste Management Act of 1989 (AB 939).

This environmental education program for elementary school students includes school assemblies, student competitions, curriculum that meets State standards, technical assistance, and complies with requirements of the stormwater quality permit issued under the Clean Water Act and provides education on recycling, and waste reduction to assist in meeting the requirements of the California Integrated Waste Management Act of 1989 (AB 939).

Graffiti Abatement

Authority: Non-mandated, discretionary program.

Reduce the blight of graffiti through effective public education programs and the swift removal of graffiti when it occurs.

5. Development and Building Services Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	51,329,000	30,000	40,383,000	10,916,000	--
Building Permits and Inspection	22,276,000	30,000	22,186,000	60,000	--
Land Development	8,010,000	--	7,434,000	576,000	--
Encroachment Permit Issuance and Inspection	10,253,000	--	10,253,000	--	--
Property Rehabilitation and Nuisance Abatement	10,790,000	--	510,000	10,280,000	--
Less Administration	--	--	--	--	--
Net Program Costs	51,329,000	30,000	40,383,000	10,916,000	--

Building Permits and Inspection

Authority: Mandated program - California Code of Regulations, Title 24, Part 2, Volume 1, Section 101; County Code Titles 26 to 29; California Public Resources Code, Alquist-Priolo Earthquake Fault Zone Act, Title 14, Division 2, Chapter 7.5, Seismic Hazards Mapping Act, Title 14, Division 2, Chapter 7.8; and County Subdivision Code Title 21, Zoning Code Title 22, and Building Code Title 26.

Create a safe, habitable environment by assisting builders and design professionals in complying with County building laws.

Land Development

Authority: Mandated program - California Health and Safety Code, Divisions 5 and 6; California Government Code Title 5, Division 2, Part 1, Title 7, Division 2; California Code of Regulations, Title 24, Part 2, Volume 1, Section 101; and County Code Titles 20 and 26. Subdivision Map Analysis program is mandated by California State Subdivision Map Act and County Code Titles 21 and 22.

Review tentative maps, tract maps, parcel maps, and review and inspect subdivision improvement plans for compliance with State and local codes, standards, and policies to ensure the health and safety of County residents.

Encroachment Permit Issuance and Inspection

Authority: Mandated program - California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

Review plans, issue road and flood permits, and perform infrastructure inspections according to code and standards to protect the health and safety of County residents.

Property Rehabilitation and Nuisance Abatement

Authority: Mandated program - California Health and Safety Code, Division 13, Part 1.5 and County Code Titles 26 to 29.

Upon request, inspect property to verify maintenance in accordance with County Codes and cite substandard buildings, structures, and properties that are in violation of applicable codes and ordinances.

6. Sanitary Sewer Facilities – Consolidated Sewer Maintenance Districts

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	67,776,000	--	67,776,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	67,776,000	--	67,776,000	--	--

Authority: Mandated program - California Health and Safety Code Sections 4860 – 4927 and Sections 5470 - 5474.10; and County Code, Volume 5, Titles 20, Division 3, Chapter 20.40.

Operate and maintain the sewer system facilities within the Consolidated Sewer Maintenance Districts.

7. Public Works Services to Cities and Agencies

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	32,551,000	--	32,433,000	118,000	--
Less Administration	--	--	--	--	--
Net Program Costs	32,551,000	--	32,433,000	118,000	--

Authority: Non-mandated, discretionary program.

Provide a wide variety of public works services to various cities, County departments, and other agencies.

8. Capital Building Projects

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	53,502,000	--	53,502,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	53,502,000	--	53,502,000	--	--

Authority: Non-mandated, discretionary program.

Design review, project management, and inspection of County-owned or leased buildings and facilities.

9. Airports

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	18,054,000	--	18,054,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	18,054,000	--	18,054,000	--	--

Authority: Non-mandated, discretionary program.

Operate and maintain the five County-owned airports – Brackett Field, Compton Woodley, El Monte, General William J. Fox Field, and Whiteman.

10. Internal Service Fund – Other

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	483,461,000	--	483,461,000	--	3,685.0
Less Administration	--	--	--	--	--
Net Program Costs	483,461,000	--	483,461,000	--	3,685.0

Authority: Non-mandated, discretionary program.

The Internal Service Fund is designed to simplify billings for services provided between the multiple funds and programs that finance Public Works operations. This fund allows for salaries and employee benefits, materials and supplies, and equipment charges for Public Works to be paid through the fund and the appropriate amounts recovered from each Public Works special fund and program. In addition, this fund allows for services rendered by Public Works to other County departments.

11. Pre-County Improvements

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	310,000	--	5,000	305,000	--
Less Administration	--	--	--	--	--
Net Program Costs	310,000	--	5,000	305,000	--

Authority: Non-mandated, discretionary program.

The Pre-County Improvement Program provides the engineering and administration required for needed public improvements requested by property owners in specified unincorporated County areas, potentially creating County Improvement Assessment Districts. These assessment districts are established to enable property owners to have public improvements constructed that will directly benefit their properties.

12. Director - Approved Special Projects

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	235,000	--	--	235,000	--
Less Administration	--	--	--	--	--
Net Program Costs	235,000	--	--	235,000	--

Authority: Non-mandated, discretionary program.

The Director's Approved Special Projects is used for landslide investigation during storm seasons. It is also used to fund other requests from the Board for emergency projects that are not eligible for financing with other Public Works Special Revenue Funds or Districts.

13. Non-Program Balance Sheet Accounts

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	342,262,000	--	342,262,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	342,262,000	--	342,262,000	--	--

Authority: Non-mandated, discretionary program.

Non-Program Balance Sheet Accounts include general reserves, designations, and appropriation for contingency.

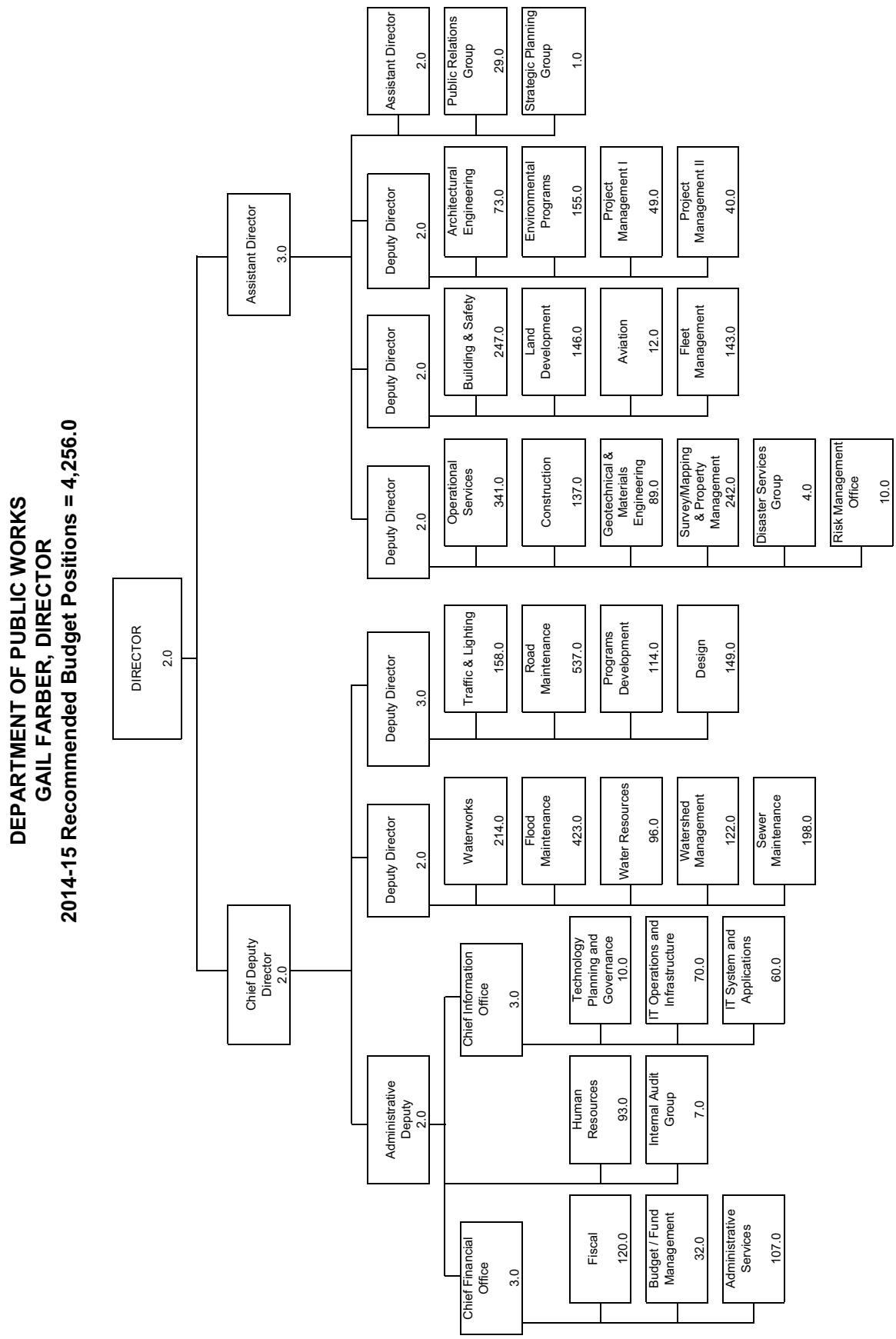
14. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	69,468,000	--	69,373,000	95,000	571.0
Less Administration	--	--	--	--	--
Net Program Costs	69,468,000	--	69,373,000	95,000	571.0

Authority: Non-mandated, discretionary program.

The Administration Program provides administrative support and executive oversight to the operations of the Department. This program includes the Director and Deputy Directors; internal auditing, financial management consisting of accounting, budgeting, and fund management activities; personnel/payroll, training and recruiting; emergency and disaster response and preparedness; public relations and internal and external communications; contract administration, coordination of legislative review, and records management; and information technology services. The cost of this program is distributed to all other Public Works programs as departmental overhead.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	2,064,092,000	30,000	2,034,537,000	29,525,000	4,256.0


DEPARTMENT OF PUBLIC WORKS
GAIL FARBER, DIRECTOR
2014-15 Recommended Budget Positions = 4,256.0
DIRECTOR 2.0
Assistant Director 3.0
Chief Deputy Director 2.0
Assistant Director 2.0
Public Relations Group 29.0
Strategic Planning Group 1.0
Deputy Director 2.0
Architectural Engineering 73.0
Environmental Programs 155.0
Project Management I 49.0
Project Management II 40.0
Deputy Director 2.0
Building & Safety 247.0
Land Development 146.0
Aviation 12.0
Fleet Management 143.0
Deputy Director 2.0
Operational Services 341.0
Construction 137.0
Geotechnical & Materials Engineering 89.0
Survey/Mapping & Property Management 242.0
Disaster Services Group 4.0
Risk Management Office 10.0
Deputy Director 3.0
Traffic & Lighting 158.0
Road Maintenance 537.0
Programs Development 114.0
Design 149.0
Deputy Director 2.0
Waterworks 214.0
Flood Maintenance 423.0
Water Resources 96.0
Watershed Management 122.0
Sewer Maintenance 198.0
Administrative Deputy 2.0
Chief Information Office 3.0
Technology Planning and Governance 10.0
IT Operations and Infrastructure 70.0
IT System and Applications 60.0
Human Resources 93.0
Internal Audit Group 7.0
Chief Financial Office 3.0
Fiscal 120.0
Budget / Fund Management 32.0
Administrative Services 107.0

Regional Planning

Richard J. Bruckner, Director

Regional Planning Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 6,864,653.60	$ 7,535,000	$ 7,521,000	$ 6,570,000	$ 6,570,000	$ (951,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 19,454,030.39	$ 20,179,000	$ 20,786,000	$ 22,119,000	$ 21,614,000	$ 828,000
SERVICES & SUPPLIES	3,915,682.97	7,413,000	7,990,000	3,587,000	3,566,000	(4,424,000)
OTHER CHARGES	69,410.43	86,000	98,000	87,000	87,000	(11,000)
GROSS TOTAL	$ 23,439,123.79	$ 27,678,000	$ 28,874,000	$ 25,793,000	$ 25,267,000	$ (3,607,000)
INTRAFUND TRANSFERS	(86,594.39)	(91,000)	(145,000)	(92,000)	(92,000)	53,000
NET TOTAL	$ 23,352,529.40	$ 27,587,000	$ 28,729,000	$ 25,701,000	$ 25,175,000	$ (3,554,000)
NET COUNTY COST	$ 16,487,875.80	$ 20,052,000	$ 21,208,000	$ 19,131,000	$ 18,605,000	$ (2,603,000)
BUDGETED POSITIONS	187.0	187.0	187.0	191.0	188.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

To improve the quality of life through excellence in physical and environmental planning that preserves individual rights, improves environmental quality, and services community needs with outstanding customer service.

2014-15 Budget Message

The 2014-15 Recommended Budget provides for the maintenance of core mission activities including public counseling services at the downtown headquarters office and eight field offices, case processing, community planning and outreach, and zoning enforcement. Environmental impact review and the activities of the Environmental Review Board and the Significant Ecological Area Technical Advisory Committee will continue as well as specifically funded programs, including public hearings and workshops on the countywide General Plan update and Zoning Ordinance Update Program.

The 2014-15 Recommended Budget reflects a $2.6 million net decrease primarily attributable to the deletion of one-time funding for consultant services for various planning initiatives, partially offset by increases in salaries and employee benefits and critical services and supplies. It also includes the addition of 1.0 Senior Regional Planning Assistant to assist with the Comprehensive Ordinance Revisions Plan.

Critical/Strategic Planning Initiatives

The Department continues to implement its Strategic Plan while supporting the County's Strategic Plan, including the following initiatives:

- Provide responsive and proactive code enforcement of discretionary permits, zoning and subdivision regulations in unincorporated areas, and participate in the countywide Nuisance Abatement Team (NAT) and Neighborhood Enhancement Team (NET);
- Enhance public service through improved permitting processes and databases, web-based case filing pilot projects, new electronic transactions, Geographic Information Systems (GIS) based land use and zoning information, and smart phone enforcement operation;
- Enhance communication with landowners, neighbors, constituents, and other governmental agencies by carefully allocating resources to incorporate local area network enhancements and other web-based technologies;

- Build stronger and healthier communities through its development of land use, circulation, open space, noise, safety and housing elements of the General Plan Update; and
- Secure Regional Planning Commission and Board approval of community plans and zoning standards for unincorporated areas.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**28,874,000**	**145,000**	**7,521,000**	**21,208,000**	**187.0**
New/Expanded Programs					
1. Zoning Ordinance Update Program (ZOUP): Reflects the addition of 1.0 Senior Regional Planning Assistant and services and supplies to assist with the Comprehensive Ordinance Revisions Plan.	113,000	--	--	113,000	1.0
Critical Issues					
1. Budget Realignment: Reflects a decrease in services and supplies to offset increases in employee benefits and the realignment of various revenue sources based on historical experience.	(30,000)	(53,000)	167,000	(144,000)	--
2. Critical Services and Supplies: Reflects the restoration of IT infrastructure maintenance and training.	300,000	--	--	300,000	--
3. Small Lot Subdivision Ordinance Design Guidelines: Reflects costs for a consultant to prepare design guidelines to facilitate the adoption and implementation of the Housing Element ordinance.	100,000	--	--	100,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	398,000	--	18,000	380,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Associations investment portfolio and revised investment return assumptions.	280,000	--	12,000	268,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	79,000	--	--	79,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit changes and escalating medical cost trends. Also reflects a projected change in unemployment insurance cost based on historical experience.	41,000	--	--	41,000	--
5. Other Salaries and Employee Benefits: Reflects other adjustments to employee benefits based on historical experience.	24,000	--	--	24,000	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	17,000	--	1,000	16,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
7. One-Time Funding: Reflects the elimination of one-time funding for the Electronic Permitting and Inspection System ($2.0 million), Willowbrook Transit Oriented District Specific Plan ($676,000), East Los Angeles Transit Oriented District Specific Plan ($653,000), Renewable Energy Ordinance Program ($603,000), Revenue Shortfall Bridge ($300,000), Strategic Plan Update ($200,000), Marina del Rey Visioning and Local Coastal Program Update ($153,000), Healthy Design Ordinance Phase II ($100,000), Critical Initiatives Overtime ($100,000), Wall Refurbishment ($70,000), Santa Monica Mountains Local Coastal Program ($44,000), and the Mills Act ($30,000).	(4,929,000)	--	(1,149,000)	(3,780,000)	--
Total Changes	**(3,607,000)**	**(53,000)**	**(951,000)**	**(2,603,000)**	**1.0**
2014-15 Recommended Budget	**25,267,000**	**92,000**	**6,570,000**	**18,605,000**	**188.0**

Unmet Needs

The Department's Unmet Needs include additional funding to support the Major and Minor Subdivision Case Processing and Non-Discretionary Coastal Development Permits programs, and the restoration of 1.0 Management Assistant position curtailed in FY 2009-10.

REGIONAL PLANNING BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ (175,974.83)	$ 9,000	$ 13,000	$ 8,000	$ 8,000	$ (5,000)
COURT FEES & COSTS	1,850.00	1,000	1,000	1,000	1,000	0
FORFEITURES & PENALTIES	0.00	10,000	0	0	0	0
LEGAL SERVICES	2,353.25	2,000	2,000	2,000	2,000	0
MISCELLANEOUS	158,670.22	162,000	183,000	157,000	157,000	(26,000)
OTHER GOVERNMENTAL AGENCIES	453,463.94	549,000	858,000	308,000	308,000	(550,000)
OTHER SALES	136.50	0	0	0	0	0
PLANNING & ENGINEERING SERVICES	1,482,548.72	1,539,000	1,467,000	1,432,000	1,432,000	(35,000)
STATE - OTHER	42,028.83	363,000	603,000	0	0	(603,000)
ZONING PERMITS	4,899,576.97	4,900,000	4,394,000	4,662,000	4,662,000	268,000
TOTAL REVENUE	$ 6,864,653.60	$ 7,535,000	$ 7,521,000	$ 6,570,000	$ 6,570,000	$ (951,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 13,194,120.71	$ 13,481,000	$ 14,101,000	$ 14,566,000	$ 14,221,000	$ 120,000
CAFETERIA BENEFIT PLANS	2,122,741.99	2,256,000	2,256,000	2,550,000	2,500,000	244,000
COUNTY EMPLOYEE RETIREMENT	1,265,499.80	2,411,000	2,417,000	2,801,000	2,720,000	303,000
DENTAL INSURANCE	52,931.88	56,000	49,000	54,000	54,000	5,000
DEPENDENT CARE SPENDING ACCOUNTS	28,236.25	19,000	19,000	19,000	19,000	0
DISABILITY BENEFITS	124,315.83	99,000	109,000	112,000	112,000	3,000
FICA (OASDI)	183,611.02	187,000	181,000	189,000	184,000	3,000
HEALTH INSURANCE	124,509.41	137,000	122,000	142,000	142,000	20,000
LIFE INSURANCE	33,774.22	26,000	26,000	26,000	26,000	0
RETIREE HEALTH INSURANCE	1,726,246.00	876,000	876,000	955,000	955,000	79,000
SAVINGS PLAN	67,021.38	73,000	73,000	88,000	78,000	5,000
THRIFT PLAN (HORIZONS)	349,327.53	398,000	385,000	407,000	393,000	8,000
UNEMPLOYMENT INSURANCE	5,322.00	5,000	17,000	16,000	16,000	(1,000)
WORKERS' COMPENSATION	176,372.37	155,000	155,000	194,000	194,000	39,000
TOTAL S & E B	19,454,030.39	20,179,000	20,786,000	22,119,000	21,614,000	828,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	299,133.54	400,000	427,000	384,000	384,000	(43,000)
CLOTHING & PERSONAL SUPPLIES	733.48	4,000	6,000	5,000	5,000	(1,000)
COMMUNICATIONS	22,793.15	18,000	26,000	21,000	21,000	(5,000)
COMPUTING-MAINFRAME	30,875.57	31,000	31,000	30,000	30,000	(1,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	384,845.52	1,447,000	1,451,000	398,000	398,000	(1,053,000)
COMPUTING-PERSONAL	97,953.70	194,000	204,000	188,000	173,000	(31,000)
HOUSEHOLD EXPENSE	45.00	2,000	2,000	2,000	2,000	0
INFORMATION TECHNOLOGY SERVICES	432.33	12,000	12,000	6,000	6,000	(6,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	11,000	11,000	15,000	15,000	4,000
INSURANCE	1,967.01	3,000	4,000	4,000	4,000	0
MAINTENANCE - BUILDINGS & IMPRV	325,844.60	390,000	391,000	357,000	357,000	(34,000)
MAINTENANCE - EQUIPMENT	9,740.09	10,000	10,000	14,000	14,000	4,000
MEDICAL DENTAL & LAB SUPPLIES	85.57	3,000	6,000	5,000	5,000	(1,000)
MEMBERSHIPS	50.00	0	5,000	3,000	3,000	(2,000)
MISCELLANEOUS EXPENSE	2,876.70	7,000	8,000	8,000	8,000	0

REGIONAL PLANNING BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	111,009.18	115,000	132,000	185,000	179,000	47,000
PROFESSIONAL SERVICES	1,281,751.09	3,317,000	3,903,000	541,000	541,000	(3,362,000)
PUBLICATIONS & LEGAL NOTICE	79,621.55	84,000	96,000	93,000	93,000	(3,000)
RENTS & LEASES - BLDG & IMPRV	29,353.75	35,000	35,000	35,000	35,000	0
RENTS & LEASES - EQUIPMENT	10,046.84	30,000	32,000	26,000	26,000	(6,000)
SMALL TOOLS & MINOR EQUIPMENT	4,410.47	2,000	1,000	11,000	11,000	10,000
SPECIAL DEPARTMENTAL EXPENSE	40,375.85	43,000	43,000	41,000	41,000	(2,000)
TECHNICAL SERVICES	244,382.87	254,000	171,000	191,000	191,000	20,000
TELECOMMUNICATIONS	259,493.88	281,000	291,000	291,000	291,000	0
TRAINING	21,730.74	22,000	43,000	20,000	20,000	(23,000)
TRANSPORTATION AND TRAVEL	135,954.79	172,000	149,000	172,000	172,000	23,000
UTILITIES	520,175.70	526,000	500,000	541,000	541,000	41,000
TOTAL S & S	3,915,682.97	7,413,000	7,990,000	3,587,000	3,566,000	(4,424,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	15,000	15,000	20,000	20,000	5,000
RET-OTHER LONG TERM DEBT	69,410.43	70,000	82,000	66,000	66,000	(16,000)
TAXES & ASSESSMENTS	0.00	1,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	69,410.43	86,000	98,000	87,000	87,000	(11,000)
GROSS TOTAL	$ 23,439,123.79	$ 27,678,000	$ 28,874,000	$ 25,793,000	$ 25,267,000	$ (3,607,000)
INTRAFUND TRANSFERS	(86,594.39)	(91,000)	(145,000)	(92,000)	(92,000)	53,000
NET TOTAL	$ 23,352,529.40	$ 27,587,000	$ 28,729,000	$ 25,701,000	$ 25,175,000	$ (3,554,000)
NET COUNTY COST	$ 16,487,875.80	$ 20,052,000	$ 21,208,000	$ 19,131,000	$ 18,605,000	$ (2,603,000)
BUDGETED POSITIONS	187.0	187.0	187.0	191.0	188.0	1.0

Departmental Program Summary

1. Land Use Application Processing

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,839,000	12,000	5,426,000	3,401,000	67.0
Less Administration	--	--	--	--	--
Net Program Costs	8,839,000	12,000	5,426,000	3,401,000	67.0

Authority: Mandated program with discretionary service level – California Government Code Sections 65090, 65091, 65092, 65094, 65095, 65096, 65103, 65450-65456, 65804, 65854-65857, 65860, 65865, 65867, 65870-65875, 65893-65899, 65900-65909.5, 65913, 65920, 65940, 65943, 65945, 65950, 65952, 65960-65964, 66000-66008, 66411, 66412, 66425-66431, 66433-66443, 66444-66450, 66451, 66451.10-66451.24, 66452-66452.23, 66453-66455.9, 66456-66462.5, 66463-66463.5, 66464-66468.2, 66469-66472.1, 66473-66474.10, 66499.35, 66499.36; and California Public Resources Code Sections 15020-15387, 21000-21189.3.

Land Use Application Processing is a local program related to the implementation of zoning regulations adopted by the County pursuant to State and federal enabling legislation. Zoning regulations are the mechanism by which the County's General Plan is carried forth. Zoning regulations are embodied in Title 22 of the County Code. Zoning of land and development standards constitute the County's use of its police power to ensure the proper distribution of land uses for the protection of public health, safety, and welfare. Because of their unique characteristics, certain land uses require discretionary permitting which is accomplished through the filing of various types of zoning and planning applications. These discretionary actions include changes of zoning and to the General Plan in addition to implementation of subdivision regulations adopted by the County pursuant to State and federal enabling legislation. Subdivision regulations are embodied in Title 21 of the County Code, and regulate the creation of lots or units for sale, lease or financing purposes.

2. Advance Planning

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,144,000	51,000	366,000	3,727,000	29.0
Less Administration	--	--	--	--	--
Net Program Costs	4,144,000	51,000	366,000	3,727,000	29.0

Authority: Mandated program with discretionary service level - California Government Code Sections 65088, 65089, 65103, 65302, 65350 - 65357, 65400, 65402, 65581, 65588, 65589, 65654 - 65857, and 65860; California Health and Safety Code Section 44244; California Public Resources Code Chapter 7.8, 30500, 30511, 30513, 30519.5, and 4000; California Public Utilities Code 21670.2; and California Revenue and Taxation Code 2227.

The Advance Planning Program is a State-mandated program to prepare and implement a General Plan for the County. This is accomplished by preparing a long-range countywide General Plan for the entire unincorporated area of the County and by preparing more detailed area, coastal, and community plans for certain unincorporated areas. In order to implement these plans, the Zoning Ordinance (Title 22 of the County Code) must be amended, and Community Standards Districts and zoning studies need to be prepared. Periodic reports are prepared for the Board to advise them on a variety of land use planning issues. Citizens' participation is an important part of the Advance Planning Program and is accomplished through a variety of community outreach events including public workshops, town council meetings, and public hearings.

3. Zoning Enforcement

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,116,000	7,000	725,000	5,384,000	47.0
Less Administration	--	--	--	--	--
Net Program Costs	6,116,000	7,000	725,000	5,384,000	47.0

Authority: Mandated program with discretionary service level – California Government Code Sections 5227, 18300, 54988, 65103 (b)(d), 65402; 65800, 65850 and California Public Resources Code Division 20 (California Coast Act).

The Zoning Enforcement Program is a State-mandated program with discretionary service levels. This program is aimed at correcting zoning code violations in County unincorporated communities and to eliminate blight and improve the quality of life. Code enforcement is accomplished by conducting complaint based code inspections and enforcing land development, zoning and subdivision regulations in the unincorporated County areas in accordance with County and State regulations and statues. Zoning enforcement staff respond to zoning complaints and address code violations on many different fronts including conducting CUP condition checks, referring unresolved code violations to the District Attorney and County Counsel, using noncompliance fees and administrative fines to encourage compliance, participating on multi-agency Nuisance Abatement Teams (NATs) and working jointly with the Neighborhood Enhancement Team (NET) that is a comprehensive zoning code enforcement pilot program (e.g., Florence – Firestone). The NET is a seamless service delivery composed of representatives from various County departments: Regional Planning, Sheriff, Board of Supervisors, Department of Public Health-Environmental Management, and Department of Public Works - Building and Safety. This proactive program is an intense systematic evaluation, lot-by-lot, for code violations. The violations are significant issues raised by citizens to their respective Board offices. Prior to evaluating an area, advance notice is given to the neighborhood occupants through community outreach events.

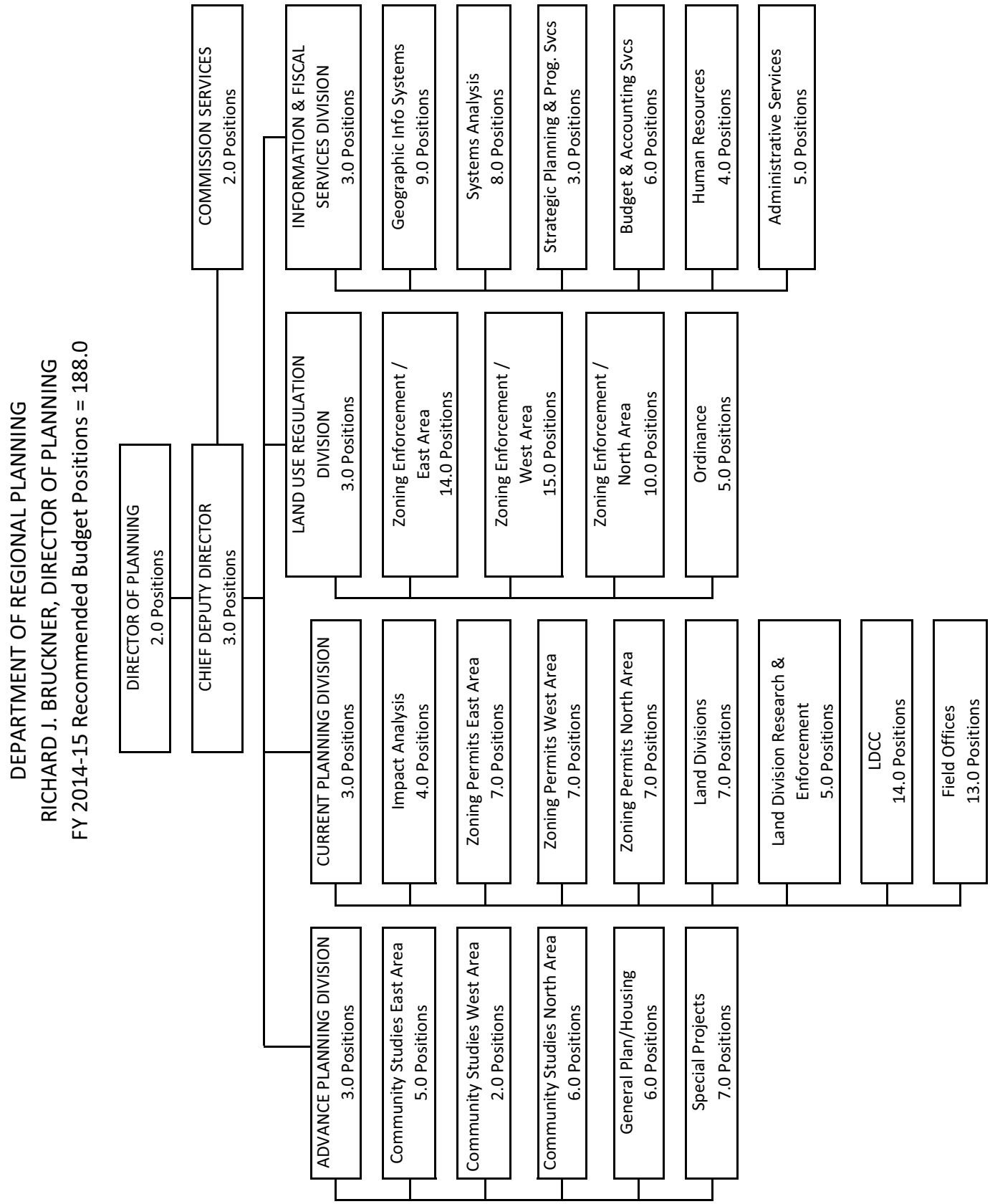
4. Administration Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,168,000	22,000	53,000	6,093,000	45.0
Less Administration	--	--	--	--	--
Net Program Costs	6,168,000	22,000	53,000	6,093,000	45.0

Authority: Non-mandated, discretionary program.

The Administration Services program supports all departmental programs by providing policy guidance resulting in effective risk management and fiscal controls. This program focuses on the management of human resources, information technology, fiscal services, and administrative services. These areas include, but are not limited to, the departmental budgeting process, emergency management, strategic planning, contracting and related monitoring, personnel management, and administrative control mechanisms consistent with the County Fiscal Manual. In addition, computer systems and GIS databases are developed and maintained in support of departmental planning operations and public access.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	25,267,000	92,000	6,570,000	18,605,000	188.0


DEPARTMENT OF REGIONAL PLANNING
RICHARD J. BRUCKNER, DIRECTOR OF PLANNING
FY 2014-15 Recommended Budget Positions = 188.0
DIRECTOR OF PLANNING 2.0 Positions
CHIEF DEPUTY DIRECTOR 3.0 Positions
COMMISSION SERVICES 2.0 Positions
INFORMATION & FISCAL SERVICES DIVISION 3.0 Positions
Geographic Info Systems 9.0 Positions
Systems Analysis 8.0 Positions
Strategic Planning & Prog. Svcs 3.0 Positions
Budget & Accounting Svcs 6.0 Positions
Human Resources 4.0 Positions
Administrative Services 5.0 Positions
LAND USE REGULATION DIVISION 3.0 Positions
Zoning Enforcement / East Area 14.0 Positions
Zoning Enforcement / West Area 15.0 Positions
Zoning Enforcement / North Area 10.0 Positions
Ordinance 5.0 Positions
CURRENT PLANNING DIVISION 3.0 Positions
Impact Analysis 4.0 Positions
Zoning Permits East Area 7.0 Positions
Zoning Permits West Area 7.0 Positions
Zoning Permits North Area 7.0 Positions
Land Divisions 7.0 Positions
Land Division Research & Enforcement 5.0 Positions
LDCC 14.0 Positions
Field Offices 13.0 Positions
ADVANCE PLANNING DIVISION 3.0 Positions
Community Studies East Area 5.0 Positions
Community Studies West Area 2.0 Positions
Community Studies North Area 6.0 Positions
General Plan/Housing 6.0 Positions
Special Projects 7.0 Positions

Registrar-Recorder/County Clerk

Dean C. Logan, Registrar-Recorder/County Clerk

Registrar-Recorder/County Clerk Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 79,031,966.22	$ 78,317,000	$ 115,036,000	$ 95,273,000	$ 94,673,000	$ (20,363,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 76,952,488.87	$ 78,739,000	$ 78,421,000	$ 80,391,000	$ 80,391,000	$ 1,970,000
SERVICES & SUPPLIES	36,029,052.10	46,891,000	72,981,000	65,183,000	64,077,000	(8,904,000)
OTHER CHARGES	1,009,384.00	1,097,000	1,935,000	1,178,000	1,178,000	(757,000)
CAPITAL ASSETS - EQUIPMENT	919,247.77	423,000	845,000	1,619,000	1,619,000	774,000
GROSS TOTAL	$ 114,910,172.74	$ 127,150,000	$ 154,182,000	$ 148,371,000	$ 147,265,000	$ (6,917,000)
INTRAFUND TRANSFERS	(503,511.85)	(596,000)	(454,000)	(639,000)	(639,000)	(185,000)
NET TOTAL	$ 114,406,660.89	$ 126,554,000	$ 153,728,000	$ 147,732,000	$ 146,626,000	$ (7,102,000)
NET COUNTY COST	$ 35,374,694.67	$ 48,237,000	$ 38,692,000	$ 52,459,000	$ 51,953,000	$ 13,261,000
BUDGETED POSITIONS	1,071.0	1,078.0	1,078.0	1,078.0	1,078.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	ELECTIONS

Mission Statement

To register voters; conduct federal, State, local, and special elections; verify initiative and referendum petitions; record real estate documents; maintain birth, death, and marriage records; issue marriage licenses; and file business documents. All these activities are conducted under the provisions of the federal and State Constitutions, State Codes, and County Ordinances.

2014-15 Budget Message

The 2014-15 Recommended Budget includes resources necessary to conduct the November 2014 Gubernatorial General Election and perform Recorder/County Clerk operations. The budget also includes funding to move forward with new programs that promote efficiency, while taking into consideration tentative real estate market recovery trends and continuing high costs of conducting elections.

The Department continues to find ways to reduce operating costs through efficiency efforts and has carried forward substantial curtailments incurred since FY 2008-09. While recorder fee revenues were beginning to show improvement in FY 2012-13, current-year trends show a substantial decline due to a slow-down in re-financing and real estate market activity in general. In addition, the Department continues to absorb the high cost of unscheduled special elections.

Critical/Strategic Planning Initiatives

The Department's Critical/Strategic Plan will continue to implement automated and enhanced processes to improve public service and employee workforce in the elections, voter registration, Recorder, and County Clerk services through:

- Continued implementation of a Countywide Archives and Records Management Program that will assess and develop a process for indexing and maintaining County records and items of historical value;
- Continued development of the multi-year Voting Systems Assessment Project (VSAP) to modernize the County's voting system;
- Continued development, maintenance, and support of the multi-county eRecording system (SECURE);
- Implementation of the election contest and ballot management system including election results reporting capabilities, and a paperless, automated, campaign finance disclosure system;
- Development of a secure request for election services online system that will streamline and improve the communication of election service requests and associated documentation from customer jurisdictions;

- Continued implementation of the Social Security Number Truncation Program (AB 1168) to protect personal information contained in recorded documents;
- Continued activities related to Recorder/County Clerk process efficiencies, including upfront scanning and detailed mail tracking and an online ceremony appointments feature that will allow customers to pay and schedule appointments online;
- Continued promotion of voter benefits of electronic sample ballots through website enhancements and smart phone applications and development of a Mobile/Online Program to increase voter access to election information;
- Continued partnership efforts with California State University, Northridge to provide a Master's Degree in Public Administration for all County employees, and opportunities for Registrar-Recorder/County Clerk (RR/CC) staff to complete their Associate of Arts Degree and Bachelor's Degree through local community colleges and public/private universities;
- Continued skill building workshops/certificate programs to provide RR/CC staff new tools to increase efficiency and effectiveness; and
- Expansion of efficiency initiative strategies to further streamline processes, improve operations, reduce costs, maximize program efficiencies, improve public service delivery, and expand green energy conservation programs.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**154,182,000**	**454,000**	**115,036,000**	**38,692,000**	**1,078.0**
Efficiencies					
1. Upfront Scanning: Reflects a net increase in funding for the project that will incorporate a detailed mail tracking to provide additional efficiencies and enhanced customer service.	35,000	--	35,000	--	--
2. Online Marriage Ceremony Appointments: Reflects funding for an online marriage appointment feature to allow the public to electronically reserve preferred marriage ceremony dates/times.	22,000	--	22,000	--	--
New/Expanded Programs					
1. Media Mobile/Online: Reflects an increase in funding for mobile device applications to increase voter access to election information.	266,000	--	--	266,000	--
2. Electronic Campaign Finance Disclosure System: Reflects funding to replace the existing filing system with a paperless, automated, electronic campaign finance disclosure system which will better serve the needs of candidates, officeholders, and the public.	150,000	--	--	150,000	--
3. Social Security Truncation (AB 1168): Reflects an increase in funding for the program designed to prevent the fraudulent misuse of personal information contained in recorded documents.	2,253,000	--	2,249,000	4,000	--
Critical Issues					
1. Recorder Fee Revenue: Reflects an increase in funding to stabilize critical departmental operations, including mandated election and recorder services to offset significant declines in Recorder Fee revenue.	(2,614,000)	185,000	(15,980,000)	13,181,000	--
2. VSAP: Reflects one-time funding to support design refinement, specifications, and project staffing.	3,670,000	--	--	3,670,000	3.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,625,000	--	1,258,000	367,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	861,000	--	666,000	195,000	--
3. Unavoidable Costs: Reflects increases in unavoidable operational costs, retiree health insurance premiums, and long-term disability costs partially offset by decreases in unemployment insurance and workers' compensation costs.	18,000	--	--	18,000	--
4. Election Cycle Changes: Reflects cyclical adjustments in appropriations and revenue between even-numbered General Election years and odd-numbered Uniform District Election Law/Primary Election years.	(8,626,000)	--	(8,604,000)	(22,000)	--
5. One-Time Funding: Reflects the deletion of one-time funding for the VSAP, records and archives, and website translation projects.	(4,565,000)	--	--	(4,565,000)	(3.0)
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and budget claiming guidelines (2CFR Section 225).	(12,000)	--	(9,000)	(3,000)	--
Total Changes	**(6,917,000)**	**185,000**	**(20,363,000)**	**13,261,000**	**0.0**
2014-15 Recommended Budget	**147,265,000**	**639,000**	**94,673,000**	**51,953,000**	**1,078.0**

Unmet Needs

The Department's unmet needs reflect $496,000 in deferred maintenance funding for a fire suppression system at the Norwalk Headquarters computer room ($200,000), a replacement cooling tower ($16,000), and a new roof for the Van Nuys District Office ($280,000).

REGISTRAR-RECORDER AND COUNTY CLERK BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 1,102,792.57	$ 1,276,000	$ 1,260,000	$ 915,000	$ 915,000	$ (345,000)
ELECTION SERVICES	13,027,610.94	14,247,000	13,687,000	5,555,000	5,555,000	(8,132,000)
FEDERAL - OTHER	2,199,415.51	2,060,000	25,800,000	25,800,000	25,800,000	0
MISCELLANEOUS	654,848.65	602,000	707,000	707,000	707,000	0
OTHER LICENSES & PERMITS	2,166,921.00	2,613,000	2,212,000	2,613,000	2,613,000	401,000
OTHER SALES	81,345.80	96,000	15,000	87,000	87,000	72,000
RECORDING FEES	44,754,140.10	40,695,000	52,238,000	43,920,000	43,920,000	(8,318,000)
SALE OF CAPITAL ASSETS	2,483.48	2,000	2,000	2,000	2,000	0
STATE - OTHER	292,142.25	206,000	208,000	247,000	247,000	39,000
TRANSFERS IN	14,750,265.92	16,520,000	18,907,000	15,427,000	14,827,000	(4,080,000)
TOTAL REVENUE	$ 79,031,966.22	$ 78,317,000	$ 115,036,000	$ 95,273,000	$ 94,673,000	$ (20,363,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 46,205,657.53	$ 47,732,000	$ 46,834,000	$ 47,145,000	$ 47,145,000	$ 311,000
CAFETERIA BENEFIT PLANS	10,962,596.08	11,443,000	11,413,000	12,379,000	12,379,000	966,000
COUNTY EMPLOYEE RETIREMENT	4,040,548.58	7,650,000	7,601,000	8,453,000	8,453,000	852,000
DENTAL INSURANCE	274,229.60	281,000	270,000	285,000	285,000	15,000
DEPENDENT CARE SPENDING ACCOUNTS	117,527.00	117,000	100,000	100,000	100,000	0
DISABILITY BENEFITS	417,257.66	256,000	264,000	280,000	280,000	16,000
FICA (OASDI)	585,707.75	722,000	613,000	620,000	620,000	7,000
HEALTH INSURANCE	997,027.55	936,000	1,042,000	1,157,000	1,157,000	115,000
LIFE INSURANCE	75,112.15	53,000	63,000	63,000	63,000	0
OTHER EMPLOYEE BENEFITS	(600.00)	6,000	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	8,671,626.00	4,414,000	4,426,000	4,790,000	4,790,000	364,000
SAVINGS PLAN	196,272.18	203,000	259,000	269,000	269,000	10,000
THRIFT PLAN (HORIZONS)	811,100.77	940,000	901,000	911,000	911,000	10,000
UNEMPLOYMENT INSURANCE	944,772.00	1,201,000	1,725,000	1,193,000	1,193,000	(532,000)
WORKERS' COMPENSATION	2,653,654.02	2,785,000	2,904,000	2,740,000	2,740,000	(164,000)
TOTAL S & E B	76,952,488.87	78,739,000	78,421,000	80,391,000	80,391,000	1,970,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	855,722.94	969,000	1,026,000	953,000	953,000	(73,000)
COMMUNICATIONS	57,713.00	56,000	82,000	82,000	82,000	0
COMPUTING-MAINFRAME	237,966.00	317,000	318,000	375,000	375,000	57,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,360,729.97	2,683,000	2,774,000	3,536,000	3,536,000	762,000
COMPUTING-PERSONAL	1,786,856.52	1,210,000	1,463,000	1,153,000	1,153,000	(310,000)
HOUSEHOLD EXPENSE	30,547.15	29,000	28,000	29,000	29,000	1,000
INFORMATION TECHNOLOGY SERVICES	2,303,055.35	2,622,000	2,945,000	3,455,000	2,835,000	(110,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	0	5,000	5,000	5,000	0
INSURANCE	42,497.19	52,000	52,000	52,000	52,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,389,628.75	1,652,000	1,682,000	1,684,000	1,188,000	(494,000)
MAINTENANCE - EQUIPMENT	390,557.46	405,000	436,000	419,000	419,000	(17,000)
MEDICAL DENTAL & LAB SUPPLIES	3,319.74	4,000	8,000	4,000	4,000	(4,000)
MEMBERSHIPS	6,080.00	6,000	6,000	6,000	6,000	0
MISCELLANEOUS EXPENSE	(508,919.66)	10,000	21,000	21,000	21,000	0

REGISTRAR-RECORDER AND COUNTY CLERK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	2,846,285.72	2,417,000	2,572,000	2,678,000	2,678,000	106,000
PROFESSIONAL SERVICES	826,662.51	837,000	797,000	848,000	848,000	51,000
PUBLICATIONS & LEGAL NOTICE	0.00	126,000	129,000	126,000	126,000	(3,000)
RENTS & LEASES - BLDG & IMPRV	394,618.96	470,000	446,000	327,000	327,000	(119,000)
RENTS & LEASES - EQUIPMENT	3,764.36	5,000	5,000	4,000	4,000	(1,000)
SMALL TOOLS & MINOR EQUIPMENT	6,466.23	1,000	2,000	1,000	1,000	(1,000)
SPECIAL DEPARTMENTAL EXPENSE	15,087,930.23	25,178,000	50,279,000	41,431,000	41,431,000	(8,848,000)
TECHNICAL SERVICES	4,755,870.22	4,598,000	4,697,000	4,668,000	4,668,000	(29,000)
TELECOMMUNICATIONS	1,890,308.47	1,910,000	1,830,000	1,882,000	1,882,000	52,000
TRAINING	19,770.92	107,000	107,000	72,000	72,000	(35,000)
TRANSPORTATION AND TRAVEL	250,189.80	221,000	265,000	218,000	228,000	(37,000)
UTILITIES	991,430.27	1,006,000	1,006,000	1,154,000	1,154,000	148,000
TOTAL S & S	36,029,052.10	46,891,000	72,981,000	65,183,000	64,077,000	(8,904,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	14,064.49	120,000	120,000	221,000	221,000	101,000
RET-OTHER LONG TERM DEBT	995,066.00	977,000	1,815,000	957,000	957,000	(858,000)
TAXES & ASSESSMENTS	253.51	0	0	0	0	0
TOTAL OTH CHARGES	1,009,384.00	1,097,000	1,935,000	1,178,000	1,178,000	(757,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	882,221.58	423,000	845,000	1,552,000	1,552,000	707,000
DATA HANDLING EQUIPMENT	27,027.59	0	0	52,000	52,000	52,000
ELECTRONIC EQUIPMENT	9,998.60	0	0	15,000	15,000	15,000
TOTAL CAPITAL ASSETS - EQUIPMENT	919,247.77	423,000	845,000	1,619,000	1,619,000	774,000
TOTAL CAPITAL ASSETS	919,247.77	423,000	845,000	1,619,000	1,619,000	774,000
GROSS TOTAL	$ 114,910,172.74	$ 127,150,000	$ 154,182,000	$ 148,371,000	$ 147,265,000	$ (6,917,000)
INTRAFUND TRANSFERS	(503,511.85)	(596,000)	(454,000)	(639,000)	(639,000)	(185,000)
NET TOTAL	$ 114,406,660.89	$ 126,554,000	$ 153,728,000	$ 147,732,000	$ 146,626,000	$ (7,102,000)
NET COUNTY COST	$ 35,374,694.67	$ 48,237,000	$ 38,692,000	$ 52,459,000	$ 51,953,000	$ 13,261,000
BUDGETED POSITIONS	1,071.0	1,078.0	1,078.0	1,078.0	1,078.0	0.0

Departmental Program Summary

1. Elections

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	64,590,000	--	42,484,000	22,106,000	240.0
Less Administration	--	--	--	--	--
Net Program Costs	64,590,000	--	42,484,000	22,106,000	240.0

Authority: Mandated program - United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5; California Government Code Section 26802; and Los Angeles County Charter Article IV, Section 14.

The program fulfills the legal role of the RR/CC as the principal election officer through the conduct of federal, State, local, and special elections. Included in this program are election functions consisting of program planning and development, precincting, ballot preparation, signature verification, vote by mail (absentee voting), tally and canvass, pollworker services and candidate services. Through these functions, voters are provided with convenient access to election information; verifies signatures on initiatives, referendums, candidate nominations, petitions, absentee and provisional ballots; mails and processes vote by mail requests; tallies and canvasses ballots within legal deadlines; issues appropriate legal documents to candidates and provides instructions on how to access candidate information; ensures that eligible voters are assigned to correct precincts; trains pollworkers; and distributes voting instructions and materials at each voting precinct.

2. Voter Registration, Education, and Outreach

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,457,000	--	3,576,000	6,881,000	141.0
Less Administration	--	--	--	--	--
Net Program Costs	10,457,000	--	3,576,000	6,881,000	141.0

Authority: Mandated program - United State Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5; California Government Code Section 26802; and Los Angeles County Charter Article IV, Section 14.

This program fulfills the legal role of the RR/CC as the principal voter registration official through promoting voter registration; maintaining voter registration files; providing public access to the registration records for the County; and verifying petition, nomination, and vote by mail signatures. This program ensures that eligible County residents have access to information and locations to obtain voter registration materials; educates voters, including those with specific needs, about registration and the voting process; and fosters partnerships with advocacy and community-based organizations to maximize resources and the dissemination of election process information. It also oversees various committees such as the Community Voter Outreach Committee and other action-oriented subcommittees; analyzes precinct statistical data including demographic data; and recruits and establishes permanent voter outreach distribution sites.

3. Recorder/County Clerk Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	38,541,000	639,000	37,902,000	--	425.0
Less Administration	--	--	--	--	--
Net Program Costs	38,541,000	639,000	37,902,000	--	425.0

Authority: Mandated program - California Government Code Section 27201; Civil Code Section 1172; and the non-judicial portions of the California Government Code Section 26800.

The program meets the legal requirement of the RR/CC as the principal recording officer through recording documents; maintaining birth, death, and marriage records, issuing marriage licenses; issuing real estate records; filing fictitious business names and notary bonds; and collection of Documentary Transfer Tax for the County General Fund.

4. Technical Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,573,000	--	3,825,000	7,748,000	84.0
Less Administration	--	--	--	--	--
Net Program Costs	11,573,000	--	3,825,000	7,748,000	84.0

Authority: Mandated and discretionary program. Elections: Mandated program - United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5, California Government Code Section 26802; and Los Angeles County Charter Article IV, Section 14. Recorder: Mandated program - California Government Code Section 27201; Civil Code Section 1172; and the non-judicial portions of the California Government Code Section 26800.

The program designs and maintains the infrastructure for connectivity of personal computers within the Department; maintains the Department's website; maintains the Voter Information Management System database; maintains computer systems used in candidate filing, ballot layout, tally, and reporting election results; maintains and supports changes in jurisdictional boundaries at the precinct level; maintains precinct information; produces political district boundary maps; supports all Recorder/County Clerk business functions through computer systems technology; and provides departmentwide data security and printing services.

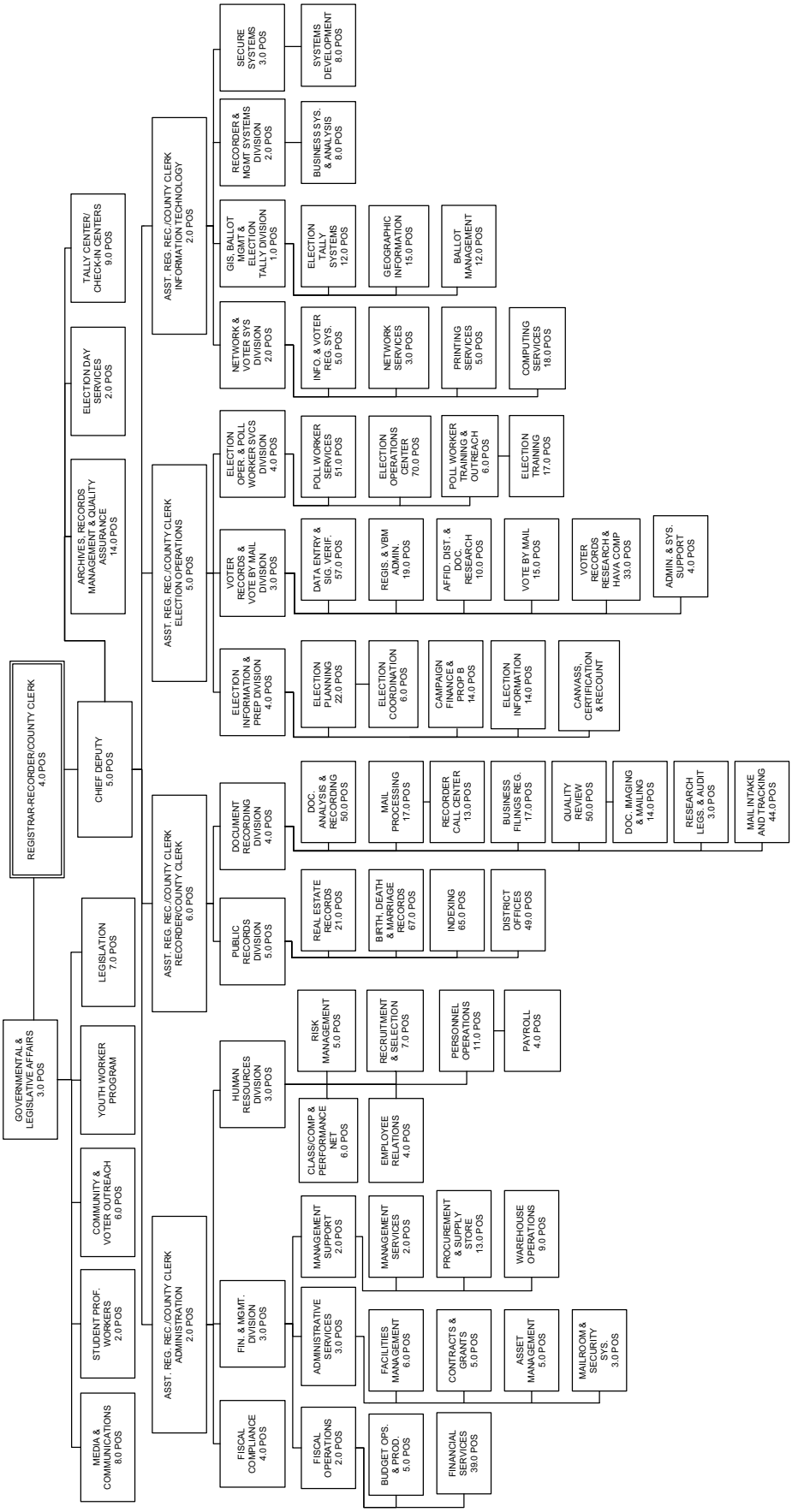
5. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	22,104,000	--	6,886,000	15,218,000	188.0
Less Administration	--	--	--	--	--
Net Program Costs	22,104,000	--	6,886,000	15,218,000	188.0

Authority: Non-mandated, discretionary program.

The program supports the RR/CC through management of fiscal and purchasing services, human resources, facility management coordination, legislative analysis and review, media interaction and community relations, Lean Six Sigma training, and the County Records Retention Program. This program allocates departmental funding to provide services within financial constraints; adheres to procurement and contracting policies, programs, and procedures; maintains efficient budget monitoring, accounting, and recordkeeping; provides human resources-related services and activities to all departmental employees; coordinates facility management; ensures compliance with County policies; and provides timely and reliable information to the media and general public; ensures quality assurance and operational efficiencies; and coordinates the County Records Retention Program.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	147,265,000	639,000	94,673,000	51,953,000	1,078.0


REGISTRAR-RECORDER/COUNTY CLERK
DEAN C. LOGAN, REGISTRAR-RECORDER/COUNTY CLERK
FY 2014-15 Recommended Budget Positions = 1,078.0
REGISTRAR-RECORDER/COUNTY CLERK 4.0 POS
GOVERNMENTAL & LEGISLATIVE AFFAIRS 3.0 POS
MEDIA & COMMUNICATIONS 8.0 POS
STUDENT PROF. WORKERS 2.0 POS
COMMUNITY & VOTER OUTREACH 6.0 POS
YOUTH WORKER PROGRAM
LEGISLATION 7.0 POS
CHIEF DEPUTY 5.0 POS
ARCHIVES, RECORDS MANAGEMENT & QUALITY ASSURANCE 14.0 POS
ELECTION DAY SERVICES 2.0 POS
TALLY CENTER/ CHECK-IN CENTERS 9.0 POS
ASST. REG. REC./COUNTY CLERK ADMINISTRATION 2.0 POS
FISCAL COMPLIANCE 4.0 POS
FISCAL OPERATIONS 2.0 POS
BUDGET OPS. & PROD. 5.0 POS
FIN. & MGMT. DIVISION 3.0 POS
ADMINISTRATIVE SERVICES 3.0 POS
MANAGEMENT SUPPORT 2.0 POS
MANAGEMENT SERVICES 2.0 POS
FACILITIES MANAGEMENT 6.0 POS
CONTRACTS & GRANTS 5.0 POS
PROCUREMENT & SUPPLY STORE 13.0 POS
ASSET MANAGEMENT 5.0 POS
WAREHOUSE OPERATIONS 9.0 POS
MAILROOM & SECURITY SYS. 3.0 POS
FINANCIAL SERVICES 39.0 POS
HUMAN RESOURCES DIVISION 3.0 POS
CLASS/COMP & PERFORMANCE NET 6.0 POS
RISK MANAGEMENT 5.0 POS
EMPLOYEE RELATIONS 4.0 POS
RECRUITMENT & SELECTION 7.0 POS
PERSONNEL OPERATIONS 11.0 POS
PAYROLL 4.0 POS
ASST. REG. REC./COUNTY CLERK RECORDER/COUNTY CLERK 6.0 POS
PUBLIC RECORDS DIVISION 5.0 POS
REAL ESTATE RECORDS 21.0 POS
BIRTH, DEATH & MARRIAGE RECORDS 67.0 POS
INDEXING 65.0 POS
DISTRICT OFFICES 49.0 POS
DOCUMENT RECORDING DIVISION 4.0 POS
DOC. ANALYSIS & RECORDING 50.0 POS
MAIL PROCESSING 17.0 POS
RECORDER CALL CENTER 13.0 POS
BUSINESS FILINGS REG. 17.0 POS
QUALITY REVIEW 50.0 POS
DOC. IMAGING & MAILING 14.0 POS
RESEARCH LEGS. & AUDIT 3.0 POS
MAIL INTAKE AND TRACKING 44.0 POS
ASST. REG. REC./COUNTY CLERK ELECTION OPERATIONS 5.0 POS
ELECTION INFORMATION & PREP. DIVISION 4.0 POS
ELECTION PLANNING 22.0 POS
ELECTION COORDINATION 6.0 POS
CAMPAIGN FINANCE & PROP B 14.0 POS
ELECTION INFORMATION 14.0 POS
CANVASS, CERTIFICATION & RECOUNT
VOTER RECORDS & VOTE BY MAIL DIVISION 3.0 POS
DATA ENTRY & SIG. VERIF. 57.0 POS
REGIS. & VBM ADMIN. 19.0 POS
AFFID. DIST. & DOC. RESEARCH 10.0 POS
VOTE BY MAIL 15.0 POS
VOTER RECORDS RESEARCH & HANDICAP 33.0 POS
ADMIN. & SYS. SUPPORT 4.0 POS
ELECTION OPER. & POLL WORKER SVCS DIVISION 4.0 POS
POLL WORKER SERVICES 51.0 POS
ELECTION OPERATIONS CENTER 70.0 POS
POLL WORKER TRAINING & OUTREACH 6.0 POS
ELECTION TRAINING 17.0 POS
ASST. REG. REC./COUNTY CLERK INFORMATION TECHNOLOGY 2.0 POS
NETWORK & VOTER SYS DIVISION 2.0 POS
INFO. & VOTER REG. SYS. 5.0 POS
NETWORK SERVICES 3.0 POS
PRINTING SERVICES 5.0 POS
COMPUTING SERVICES 18.0 POS
GIS, BALLOT MGMT & ELECTION TALLY DIVISION 1.0 POS
ELECTION TALLY SYSTEMS 12.0 POS
GEOGRAPHIC INFORMATION 15.0 POS
BALLOT MANAGEMENT 12.0 POS
RECORDER & MGMT SYSTEMS DIVISION 2.0 POS
BUSINESS SYS. & ANALYSIS 8.0 POS
SECURE SYSTEMS 3.0 POS
SYSTEMS DEVELOPMENT 8.0 POS

Rent Expense

Rent Expense Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 23,677,673.66	$ 22,226,000	$ 22,012,000	$ 22,441,000	$ 22,441,000	$ 429,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 199,549,278.34	$ 219,279,000	$ 226,600,000	$ 236,981,000	$ 236,981,000	$ 10,381,000
S & S EXPENDITURE DISTRIBUTION	(178,434,516.53)	(202,486,000)	(202,486,000)	(207,842,000)	(207,842,000)	(5,356,000)
TOTAL S & S	21,114,761.81	16,793,000	24,114,000	29,139,000	29,139,000	5,025,000
OTHER CHARGES	174,112,973.06	199,994,000	198,993,000	212,074,000	212,074,000	13,081,000
OC EXPENDITURE DISTRIBUTION	(128,829,373.19)	(157,003,000)	(157,003,000)	(163,780,000)	(163,780,000)	(6,777,000)
TOTAL OTH CHARGES	45,283,599.87	42,991,000	41,990,000	48,294,000	48,294,000	6,304,000
GROSS TOTAL	$ 66,398,361.68	$ 59,784,000	$ 66,104,000	$ 77,433,000	$ 77,433,000	$ 11,329,000
NET TOTAL	$ 66,398,361.68	$ 59,784,000	$ 66,104,000	$ 77,433,000	$ 77,433,000	$ 11,329,000
NET COUNTY COST	$ 42,720,688.02	$ 37,558,000	$ 44,092,000	$ 54,992,000	$ 54,992,000	$ 10,900,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

This budget provides centralized financing of real property lease payments, annual obligations for long-term debt financing of capital construction, and other costs necessary to facilitate real property management. With the exception of the Emergency Operations Center, the Walt Disney Concert Hall garage, the Hall of Justice, the Coroner buildings, the South Health Center, Bob Hope Patriotic Hall, the Internal Services Department (ISD) Data Center, the High Desert Solar Project, the Rancho South Campus and centrally financed common area maintenance charges from the Administrative Office of the Courts, and various incidental cost related to real property, all federally allowable lease and debt service costs are financed from respective departmental operational budgets of the benefitting departments.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a $10.9 million increase in NCC due primarily to increases for debt service for centralize financed projects, various new leases, and operational costs offset by the deletion of one-time funding for the new Long Beach Courthouse tenant improvements and Calabasas Landfill Post Closure Fees.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**425,593,000**	**359,489,000**	**22,012,000**	**44,092,000**	**0.0**
Other Changes					
1. Debt Service Changes: Reflects increases of $14.7 million in debt services for various capital projects, $0.7 million for the Walt Disney Concert Hall garage offset by $4.1 million reduction in various debt services.	11,347,000	6,440,000	257,000	4,650,000	--
2. Various Capital and Operating Costs: Reflects increases of $8.9 million for centrally financed commercial program project costs, $5.6 million for new leases less offsetting lease terminations, $2.0 million for Calabasas Landfill, $1.2 million in various other operating cost changes offset with the deletion of one-time funding of $2.9 million for the Long Beach Courthouse and $2.7 million for Calabasas Landfill Post Closure Fees.	12,115,000	5,693,000	172,000	6,250,000	--
Total Changes	**23,462,000**	**12,133,000**	**429,000**	**10,900,000**	**0.0**
2014-15 Recommended Budget	**449,055,000**	**371,622,000**	**22,441,000**	**54,992,000**	**0.0**

Sheriff

John L. Scott, Sheriff

Sheriff Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,428,341,345.94	$ 1,479,320,000	$ 1,529,609,000	$ 1,542,330,000	$ 1,557,508,000	$ 27,899,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$2,269,307,270.60	$ 3,214,699,000	$ 3,163,062,000	$ 3,901,678,000	$ 3,344,007,000	$ 180,945,000
S & EB EXPENDITURE DISTRIBUTION	0.00	(832,166,000)	(834,899,000)	(1,011,704,000)	(878,045,000)	(43,146,000)
TOTAL S & E B	2,269,307,270.60	2,382,533,000	2,328,163,000	2,889,974,000	2,465,962,000	137,799,000
SERVICES & SUPPLIES	340,113,707.93	418,074,000	585,282,000	873,653,000	586,082,000	800,000
S & S EXPENDITURE DISTRIBUTION	0.00	(31,275,000)	(105,195,000)	(115,892,000)	(105,229,000)	(34,000)
TOTAL S & S	340,113,707.93	386,799,000	480,087,000	757,761,000	480,853,000	766,000
OTHER CHARGES	57,771,727.71	64,313,000	64,313,000	64,313,000	64,313,000	0
CAPITAL ASSETS - EQUIPMENT	27,400,829.66	31,257,000	35,927,000	149,530,000	33,260,000	(2,667,000)
OTHER FINANCING USES	0.00	0	0	51,000	51,000	51,000
GROSS TOTAL	$2,694,593,535.90	$ 2,864,902,000	$ 2,908,490,000	$ 3,861,629,000	$ 3,044,439,000	$ 135,949,000
INTRAFUND TRANSFERS	(59,271,518.11)	(63,842,000)	(83,795,000)	(84,883,000)	(83,721,000)	74,000
NET TOTAL	$2,635,322,017.79	$ 2,801,060,000	$ 2,824,695,000	$ 3,776,746,000	$ 2,960,718,000	$ 136,023,000
NET COUNTY COST	$1,206,980,671.85	$ 1,321,740,000	$ 1,295,086,000	$ 2,234,416,000	$ 1,403,210,000	$ 108,124,000
BUDGETED POSITIONS	19,491.0	19,153.0	19,153.0	21,144.0	19,305.0	152.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Mission Statement

State law charges the Sheriff with the responsibility of being the chief law enforcement officer of the County. The Sheriff enforces State laws and County ordinances in the unincorporated area, which covers 77 percent of the total square miles within the County, and is responsible for maintaining law and order in all cities within the County. The Sheriff provides general law enforcement and traffic services, through contract, to 42 cities, the Los Angeles Superior Court, the Southern California Regional Rail Authority (Metrolink), the Los Angeles County Metropolitan Transportation Authority (MTA), and the Community College Districts. In addition, the Sheriff provides placement, secure housing, and care for a daily average population of approximately 19,000 pre-sentenced and sentenced County jail inmates at seven custody facilities.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a NCC increase of $108.1 million primarily due to: $57.7 million in Board-approved increases in salaries and employee benefits; $28.6 million for retirement; $18.0 million to fully eliminate the Cadre of Administrative Reserve Personnel (CARP) program; $31.3 million and 128.0 positions to implement phase I of the Citizens' Commission on Jail Violence (CCJV) recommendations; $0.8 million in overtime funding for the Summer Violence Crime Enforcement Program (SVCEP); and $89,000 and 1.0 position for the Contract Law Enforcement Bureau's (CLEB) Unincorporated Area (UA) Unit.

The above increases are partially offset by the elimination of $5.6 million in one-time funding comprised of: $0.8 million for the purchase of medical equipment for the Specialty Care Clinic program; $0.2 million in carryover Utility User Tax (UUT) funding for equipment purchases to patrol the East Los Angeles Civic Center area; $1.6 million for the purchase and installation of Mobile Data Computers (MDC) in the Department's vehicles; $0.6 million for two shooting simulators; $2.1 million for information technology (IT) equipment; $0.1 million for a Mobile Command Post at the Santa Clarita Valley Station; and $0.2 million in carryover UUT Cy Pres funding for the Whittier Party Patrol program. Also reflected is a $22.8 million reduction in NCC due to an anticipated increase in Public Safety Sales Tax (Prop. 172) receipts.

The Recommended Budget also includes a net increase of 23.0 positions due to the following ministerial changes: 3.0 positions to develop an Employee Support Services Program to assist the Probation Department, fully offset by an increase in intrafund transfers; 15.0 positions for contract law enforcement services as requested by contract agencies; and 5.0 positions for the Strategic Acquisitions Unit, fully offset by a reduction in Capital Assets. Also provides authorization for 105.0 positions to implement phase II of the CCJV recommendations.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**2,908,490,000**	**83,795,000**	**1,529,609,000**	**1,295,086,000**	**19,153.0**
New/Expanded Programs					
1. CLEB-UA Liaison: Reflects funding in the Administration Budget for 1.0 Operations Assistant I position to monitor service level contracts for UA patrol.	89,000	--	--	89,000	1.0
Critical Issues					
1. CARP: Reflects second year funding to fully eliminate CARPing by unfreezing a total of 280.0 existing deputy sheriff generalists positions.	18,000,000	--	--	18,000,000	--
2. CCJV - Phase I: Reflects the transfer of funding from the Provisional Financing Uses budget unit to the Department's operating budget for 128.0 positions, services and supplies and capital assets needed to implement phase I of the CCJV recommendations.	31,316,000	--	--	31,316,000	128.0
3. CCJV - Phase II: Reflects the addition of 105.0 ordinance-only positions to implement phase II of the CCJV recommendations.	--	--	--	--	--
4. SVCEP: Reflects an increase in overtime funding to patrol the unincorporated areas during the summer season.	836,000	--	--	836,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	61,283,000	545,000	3,072,000	57,666,000	--
2. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	27,240,000	(1,044,000)	(282,000)	28,566,000	--
3. Specialty Care Clinic: Reflects the deletion of one-time funding in the Medical Services Budget unit for the purchase of medical equipment.	(770,000)	--	--	(770,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Carryover Funding: Reflects the deletion of one-time carryover funding in the General Support Budget for the purchase and installation of MDC in the Department's vehicles; two shooting simulators; and IT related equipment. Also reflects the deletion of one-time carryover funding in the Patrol – Specialized and Unallocated Budget for the purchase of a Mobile Command Post for the Santa Clarita Valley Station; and the deletion of one-time carryover UUT Cy Pres funding in the Patrol – Unincorporated Area Budget for the Whittier Party Patrol program.	(4,791,000)	--	(200,000)	(4,591,000)	--
5. UUT: Reflects the deletion of one-time carryover funding in the Patrol – Specialized and Unallocated Budget for the Malibu Summer Enforcement and Arson Watch/Red Flag and East Los Angeles Civic Center patrol programs.	(190,000)	--	--	(190,000)	--
6. Employee Support Services: Reflects funding in the General Support Budget for 2.0 Law Enforcement Psychologist and 1.0 Operations Assistant I positions, fully offset by an increase in intrafund transfers from the Probation Department.	425,000	425,000	--	--	3.0
7. Productivity Investment Fund (PIF): Reflects the realignment of services and supplies appropriation to other financing uses to repay a PIF loan for the Pitchess Recycling Center Project.	--	--	--	--	--
8. Appropriation Realignment: Reflects an appropriation adjustment to more accurately reflect actual expenditures based on prior years' experience.	--	--	--	--	--
9. Position Reclassification: Reflects a Board-approved position reclassification to a class that more appropriately reflects the assigned duties and responsibilities.	--	--	--	--	--
10. Position Adjustments: Reflects the addition of 3.0 positions in the Custody, Medical Services Bureau, and General Support Budgets, fully offset by the deletion of 3.0 positions, to more accurately reflect departmental staffing needs.	--	--	--	--	--
11. Contract Services: Reflects net changes in positions and revenue in various budget units primarily due to requests by contract agencies in the prior year.	2,511,000	--	2,511,000	--	15.0
12. Position Reconciliation: Reflects the interdepartmental transfer of budgeted positions to more accurately reflect current departmental staffing needs.	--	--	--	--	--
13. Strategic Acquisition Unit (SAU): Reflects the addition of 5.0 positions in the Administration Budget for the SAU, fully offset by a reduction in capital assets.	--	--	--	--	5.0
14. Public Safety Sales Tax (Prop 172): Reflects an anticipated increase in public safety sales tax receipts.	--	--	22,798,000	(22,798,000)	--
Total Changes	**135,949,000**	**(74,000)**	**27,899,000**	**108,124,000**	**152.0**
2014-15 Recommended Budget	**3,044,439,000**	**83,721,000**	**1,557,508,000**	**1,403,210,000**	**19,305.0**

Unmet Needs

The Department's most critical needs, in addition to restoring any reductions in funding, are the following: 1) $43.9 million for unavoidable cost increases in employee benefits ($36.9 million) and services and supplies ($7.0 million); 2) $11.0 million to backfill the loss of federal State Criminal Alien Assistance Program funding; 3) $6.7 million to fund all the N3 inmate custody beds offset by Public Safety Realignment revenue (AB109); 4) $8.2 million and 53.0 positions for Education-Based Incarceration evening shifts and a Community Transition Unit; 5) $8.2 million and 53.0 positions to provide security and train inmates for the Fire Camps; 6) $1.3 million and 11.0 positions for the Threat Deterrent Enterprise Program to improve the Department's capability to identify and address present or emerging terrorist threats; 7) $7.7 million and 47.0 positions to implement Health Care Insurance Enrollment under the Affordable Care Act; 8) 7.0 positions for the Electronic Media Communications Triage Unit to monitor illegal internet communications fully offset by a reduction in capital assets; 9) $5.7 million and 1.0 position for IT efficiencies: Data Warehouse ($3.1 million), Sheriff's Electronic Criminal Document Archive ($0.6 million), and the Digital Evidence Management System ($2.0 million); 10) $78.3 million to address the Department's structural deficit related to Peace Officer Standards and Training bonuses ($37.6 million) and leaves of absences ($40.7 million); 11) $51.0 million to fill 300.0 vacant Deputy positions that are currently being used to address salary savings; 12) $129.2 million for additional IT needs; and 13) $73.8 million to address deferred maintenance at various facilities.

SHERIFF BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ 27,200.00	$ 25,000	$ 53,000	$ 53,000	$ 53,000	$ 0
CHARGES FOR SERVICES - OTHER	4,566,119.42	4,387,000	4,055,000	4,055,000	4,055,000	0
CIVIL PROCESS SERVICES	5,335,654.35	5,337,000	6,743,000	6,743,000	6,743,000	0
COURT FEES & COSTS	24,702.77	26,000	0	0	0	0
FEDERAL - OTHER	32,011,663.14	27,112,000	52,497,000	41,544,000	52,497,000	0
FEDERAL AID - CONSTRUCTION	147,691.50	0	0	0	0	0
FORFEITURES & PENALTIES	1,003,955.91	922,000	924,000	1,701,000	924,000	0
INSTITUTIONAL CARE & SERVICES	10,840,585.33	589,000	6,126,000	6,126,000	6,126,000	0
LAW ENFORCEMENT SERVICES	454,169,611.46	458,605,000	455,864,000	458,887,000	457,734,000	1,870,000
LEGAL SERVICES	737,961.28	900,000	0	0	0	0
MISCELLANEOUS	14,123,469.24	15,162,000	24,872,000	23,947,000	24,872,000	0
OTHER COURT FINES	1,579,974.59	1,048,000	0	0	0	0
OTHER GOVERNMENTAL AGENCIES	6,205,503.35	4,928,000	6,617,000	6,617,000	6,617,000	0
OTHER SALES	94,553.88	210,000	140,000	140,000	140,000	0
RECORDING FEES	1,236,339.77	1,592,000	400,000	400,000	400,000	0
RENTS & CONCESSIONS	151,191.89	152,000	200,000	200,000	200,000	0
SALE OF CAPITAL ASSETS	571,290.79	572,000	180,000	180,000	180,000	0
STATE - 2011 REALIGNMENT REVENUE	153,019,187.80	191,437,000	193,171,000	203,173,000	196,502,000	3,331,000
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	3,907,463.96	2,954,000	3,350,000	3,350,000	3,350,000	0
STATE - OTHER	6,617,403.19	6,164,000	13,119,000	24,016,000	13,119,000	0
STATE - PROP 172 PUBLIC SAFETY FUNDS	545,372,555.61	569,940,000	569,940,000	569,940,000	592,738,000	22,798,000
TRANSFERS IN	25,569,783.41	22,271,000	32,261,000	32,161,000	32,161,000	(100,000)
TRIAL COURT SECURITY - STATE REALIGNMENT	149,737,879.52	153,000,000	146,980,000	146,980,000	146,980,000	0
VEHICLE CODE FINES	11,289,603.78	11,987,000	12,117,000	12,117,000	12,117,000	0
TOTAL REVENUE	$1,428,341,345.94	$ 1,479,320,000	$ 1,529,609,000	$ 1,542,330,000	$ 1,557,508,000	$ 27,899,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$1,489,031,315.64	$ 1,528,334,000	$ 1,497,954,000	$ 1,870,700,000	$ 1,570,072,000	$ 72,118,000
CAFETERIA BENEFIT PLANS	235,082,629.85	241,060,000	241,212,000	291,471,000	269,736,000	28,524,000
COUNTY EMPLOYEE RETIREMENT	188,165,260.88	331,262,000	331,636,000	394,702,000	363,090,000	31,454,000
DENTAL INSURANCE	4,119,189.28	4,181,000	3,069,000	4,684,000	3,108,000	39,000
DEPENDENT CARE SPENDING ACCOUNTS	1,666,464.99	1,713,000	1,094,000	1,594,000	1,133,000	39,000
DISABILITY BENEFITS	5,465,865.70	4,872,000	2,537,000	5,898,000	2,574,000	37,000
FICA (OASDI)	19,028,868.52	20,104,000	17,691,000	21,881,000	18,324,000	633,000
HEALTH INSURANCE	5,243,233.27	6,932,000	5,984,000	8,400,000	7,066,000	1,082,000
LIFE INSURANCE	1,732,173.04	1,757,000	994,000	1,885,000	1,006,000	12,000
OTHER EMPLOYEE BENEFITS	3,289,365.26	3,261,000	3,330,000	3,757,000	3,386,000	56,000
RETIREE HEALTH INSURANCE	171,397,948.00	86,633,000	80,159,000	103,965,000	81,195,000	1,036,000
SALARIES AND EMPLOYEE BENEFIT COST ALLOCATION	0.00	832,166,000	834,899,000	1,011,704,000	878,045,000	43,146,000
SAVINGS PLAN	2,610,965.47	3,026,000	4,820,000	5,124,000	4,890,000	70,000
THRIFT PLAN (HORIZONS)	33,646,288.66	38,014,000	39,473,000	43,071,000	40,885,000	1,412,000
UNEMPLOYMENT INSURANCE	341,160.00	538,000	759,000	781,000	766,000	7,000

SHERIFF BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
WORKERS' COMPENSATION	108,486,542.04	110,846,000	97,451,000	132,061,000	98,731,000	1,280,000
S&EB EXPENDITURE DISTRIBUTION	0.00	(832,166,000)	(834,899,000)	(1,011,704,000)	(878,045,000)	(43,146,000)
TOTAL S & E B	2,269,307,270.60	2,382,533,000	2,328,163,000	2,889,974,000	2,465,962,000	137,799,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	17,277,168.55	18,565,000	18,764,000	28,522,000	18,781,000	17,000
AGRICULTURAL	88,394.93	100,000	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	4,755,955.40	4,978,000	9,885,000	9,924,000	9,885,000	0
COMMUNICATIONS	5,962,725.05	6,266,000	5,737,000	6,733,000	5,737,000	0
COMPUTING-MAINFRAME	2,092,420.99	2,694,000	8,782,000	23,549,000	8,782,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	806,176.21	1,035,000	865,000	38,873,000	865,000	0
COMPUTING-PERSONAL	11,297,964.93	15,995,000	8,199,000	17,123,000	8,207,000	8,000
CONTRACTED PROGRAM SERVICES	6,807,324.95	17,574,000	48,051,000	51,032,000	48,051,000	0
FOOD	27,673,532.13	28,040,000	24,116,000	24,116,000	24,116,000	0
HOUSEHOLD EXPENSE	6,380,818.20	6,678,000	7,470,000	9,247,000	7,470,000	0
INFORMATION TECHNOLOGY SERVICES	11,189,928.19	11,515,000	4,584,000	4,034,000	846,000	(3,738,000)
INFORMATION TECHNOLOGY-SECURITY	198,030.89	200,000	0	4,698,000	0	0
INSURANCE	5,848,741.23	6,095,000	5,839,000	5,839,000	5,839,000	0
MAINTENANCE - BUILDINGS & IMPRV	9,677,876.24	10,352,000	7,489,000	94,304,000	7,489,000	0
MAINTENANCE - EQUIPMENT	10,050,754.20	15,636,000	27,034,000	34,863,000	27,034,000	0
MEDICAL DENTAL & LAB SUPPLIES	22,231,723.11	22,840,000	31,072,000	31,572,000	31,072,000	0
MEMBERSHIPS	271,582.71	287,000	122,000	124,000	122,000	0
MISCELLANEOUS EXPENSE	(1,313,332.80)	1,637,000	79,087,000	82,887,000	79,087,000	0
OFFICE EXPENSE	6,060,214.21	8,120,000	42,613,000	86,996,000	43,913,000	1,300,000
PROFESSIONAL SERVICES	29,301,654.55	31,141,000	31,424,000	34,894,000	31,974,000	550,000
PUBLICATIONS & LEGAL NOTICE	2,069.04	7,000	46,000	50,000	46,000	0
RENTS & LEASES - BLDG & IMPRV	12,227,580.58	13,020,000	14,334,000	15,388,000	14,334,000	0
RENTS & LEASES - EQUIPMENT	1,394,403.50	1,543,000	776,000	776,000	776,000	0
SMALL TOOLS & MINOR EQUIPMENT	1,030,474.84	1,207,000	1,220,000	1,668,000	1,220,000	0
SPECIAL DEPARTMENTAL EXPENSE	8,602,084.43	51,248,000	54,406,000	67,484,000	54,440,000	34,000
TECHNICAL SERVICES	57,153,310.60	59,802,000	58,284,000	58,371,000	58,284,000	0
TELECOMMUNICATIONS	16,506,586.95	18,543,000	28,625,000	60,951,000	28,629,000	4,000
TRAINING	623,924.36	1,094,000	3,112,000	10,512,000	5,737,000	2,625,000
TRANSPORTATION AND TRAVEL	25,911,074.05	26,367,000	14,890,000	15,296,000	14,890,000	0
UTILITIES	40,002,545.71	35,495,000	48,456,000	53,827,000	48,456,000	0
S & S EXPENDITURE DISTRIBUTION	0.00	(31,275,000)	(105,195,000)	(115,892,000)	(105,229,000)	(34,000)
TOTAL S & S	340,113,707.93	386,799,000	480,087,000	757,761,000	480,853,000	766,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	988,685.30	1,134,000	1,000,000	1,500,000	1,500,000	500,000
JUDGMENTS & DAMAGES	17,928,629.55	20,089,000	20,191,000	27,309,000	27,309,000	7,118,000
RET-OTHER LONG TERM DEBT	38,671,618.99	42,913,000	42,905,000	35,284,000	35,284,000	(7,621,000)
SUPPORT & CARE OF PERSONS	166,992.95	160,000	200,000	200,000	200,000	0
TAXES & ASSESSMENTS	15,800.92	17,000	17,000	20,000	20,000	3,000
TOTAL OTH CHARGES	57,771,727.71	64,313,000	64,313,000	64,313,000	64,313,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	0.00	0	0	8,000	0	0

SHERIFF BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
AIRCRAFT & AIRPORT EQUIPMENT	0.00	7,000	314,000	314,000	314,000	0
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	2,354,000	4,278,000	4,860,000	4,241,000	(37,000)
COMPUTERS, MAINFRAME	199,167.82	0	76,000	76,000	76,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,315,602.71	444,000	563,000	26,321,000	563,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	0.00	0	40,000	4,568,000	40,000	0
DATA HANDLING EQUIPMENT	14,976.41	0	1,324,000	1,779,000	1,324,000	0
ELECTRONIC EQUIPMENT	1,081,658.19	1,053,000	4,379,000	8,707,000	4,379,000	0
FOOD PREPARATION EQUIPMENT	0.00	0	740,000	740,000	740,000	0
IT SECURITY CAPITAL ASSET EQUIPMENT	0.00	0	0	1,727,000	0	0
MACHINERY EQUIPMENT	493,434.06	321,000	1,102,000	524,000	524,000	(578,000)
MANUFACTURED/PREFABRICATED STRUCTURE	20,399.86	0	0	0	0	0
MEDICAL - FIXED EQUIPMENT	241,344.29	1,307,000	1,265,000	1,400,000	1,265,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	32,274.06	3,211,000	820,000	1,050,000	50,000	(770,000)
MEDICAL-MINOR EQUIPMENT	0.00	50,000	100,000	100,000	100,000	0
NON-MEDICAL LAB/TESTING EQUIP	639,116.44	211,000	61,000	266,000	61,000	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	417,000	417,000	417,000	0
OTHER EQUIPMENT INSTALLATION	0.00	0	0	308,000	0	0
TELECOMMUNICATIONS EQUIPMENT	4,136,677.76	1,747,000	2,892,000	51,776,000	2,892,000	0
TELECOMMUNICATIONS EQUIPMENT INSTALLATION	0.00	0	0	11,000	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	16,256,731.72	20,552,000	16,491,000	43,413,000	15,209,000	(1,282,000)
WATERCRAFT/VESSEL/BARGES/TUGS	2,969,446.34	0	1,065,000	1,165,000	1,065,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	27,400,829.66	31,257,000	35,927,000	149,530,000	33,260,000	(2,667,000)
TOTAL CAPITAL ASSETS	27,400,829.66	31,257,000	35,927,000	149,530,000	33,260,000	(2,667,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	0.00	0	0	51,000	51,000	51,000
TOTAL OTH FIN USES	0.00	0	0	51,000	51,000	51,000
GROSS TOTAL	$2,694,593,535.90	$ 2,864,902,000	$ 2,908,490,000	$ 3,861,629,000	$ 3,044,439,000	$ 135,949,000
INTRAFUND TRANSFERS	(59,271,518.11)	(63,842,000)	(83,795,000)	(84,883,000)	(83,721,000)	74,000
NET TOTAL	$2,635,322,017.79	$ 2,801,060,000	$ 2,824,695,000	$ 3,776,746,000	$ 2,960,718,000	$ 136,023,000
NET COUNTY COST	$1,206,980,671.85	$ 1,321,740,000	$ 1,295,086,000	$ 2,234,416,000	$ 1,403,210,000	$ 108,124,000
BUDGETED POSITIONS	19,491.0	19,153.0	19,153.0	21,144.0	19,305.0	152.0

Sheriff - Administration Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 8,207,575.77	$ 8,406,000	$ 7,146,000	$ 6,436,000	$ 7,339,000	$ 193,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 68,862,582.20	$ 79,457,000	$ 76,351,000	$ 101,834,000	$ 85,667,000	$ 9,316,000
SERVICES & SUPPLIES	18,907,803.65	21,188,000	25,828,000	29,305,000	26,171,000	343,000
CAPITAL ASSETS - EQUIPMENT	14,792.88	78,000	180,000	843,000	180,000	0
GROSS TOTAL	$ 87,785,178.73	$ 100,723,000	$ 102,359,000	$ 131,982,000	$ 112,018,000	$ 9,659,000
INTRAFUND TRANSFERS	(1,272,665.35)	(562,000)	(612,000)	(813,000)	(813,000)	(201,000)
NET TOTAL	$ 86,512,513.38	$ 100,161,000	$ 101,747,000	$ 131,169,000	$ 111,205,000	$ 9,458,000
NET COUNTY COST	$ 78,304,937.61	$ 91,755,000	$ 94,601,000	$ 124,733,000	$ 103,866,000	$ 9,265,000
BUDGETED POSITIONS	713.0	771.0	771.0	901.0	801.0	30.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Clearing Account Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 40,940.98	$ 0	$ 62,000,000	$ 62,000,000	$ 62,000,000	$ 0
S & S EXPENDITURE DISTRIBUTION	0.00	0	(62,000,000)	(62,000,000)	(62,000,000)	0
TOTAL S & S	40,940.98	0	0	0	0	0
GROSS TOTAL	$ 40,940.98	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 40,940.98	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 40,940.98	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - County Services Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 47,788,843.13	$ 52,728,000	$ 52,480,000	$ 53,729,000	$ 52,864,000	$ 384,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 77,190,415.98	$ 80,444,000	$ 81,753,000	$ 93,243,000	$ 83,785,000	$ 2,032,000
SERVICES & SUPPLIES	43,838,425.59	44,991,000	44,991,000	45,510,000	45,048,000	57,000
OTHER CHARGES	79,185.10	476,000	476,000	106,000	106,000	(370,000)
CAPITAL ASSETS - EQUIPMENT	0.00	100,000	100,000	883,000	100,000	0
GROSS TOTAL	$ 121,108,026.67	$ 126,011,000	$ 127,320,000	$ 139,742,000	$ 129,039,000	$ 1,719,000
INTRAFUND TRANSFERS	(49,847,231.20)	(53,705,000)	(57,957,000)	(58,592,000)	(57,458,000)	499,000
NET TOTAL	$ 71,260,795.47	$ 72,306,000	$ 69,363,000	$ 81,150,000	$ 71,581,000	$ 2,218,000
NET COUNTY COST	$ 23,471,952.34	$ 19,578,000	$ 16,883,000	$ 27,421,000	$ 18,717,000	$ 1,834,000
BUDGETED POSITIONS	687.0	687.0	687.0	707.0	690.0	3.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Court Services Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 168,144,932.92	$ 165,756,000	$ 172,825,000	$ 172,938,000	$ 172,938,000	$ 113,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 240,883,908.74	$ 256,804,000	$ 261,433,000	$ 290,875,000	$ 279,676,000	$ 18,243,000
SERVICES & SUPPLIES	5,650,133.50	6,084,000	12,402,000	12,477,000	12,402,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	0	0	255,000	0	0
GROSS TOTAL	$ 246,534,042.24	$ 262,888,000	$ 273,835,000	$ 303,607,000	$ 292,078,000	$ 18,243,000
INTRAFUND TRANSFERS	(129,275.74)	(143,000)	(299,000)	(98,000)	(98,000)	201,000
NET TOTAL	$ 246,404,766.50	$ 262,745,000	$ 273,536,000	$ 303,509,000	$ 291,980,000	$ 18,444,000
NET COUNTY COST	$ 78,259,833.58	$ 96,989,000	$ 100,711,000	$ 130,571,000	$ 119,042,000	$ 18,331,000
BUDGETED POSITIONS	2,025.0	2,024.0	2,024.0	2,026.0	2,024.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Custody Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 351,396,142.27	$ 379,960,000	$ 397,706,000	$ 396,096,000	$ 407,933,000	$ 10,227,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 692,119,144.25	$ 567,247,000	$ 499,707,000	$ 680,152,000	$ 567,008,000	$ 67,301,000
SERVICES & SUPPLIES	110,944,259.17	81,311,000	142,241,000	168,688,000	145,375,000	3,134,000
CAPITAL ASSETS - EQUIPMENT	174,939.86	4,239,000	8,036,000	18,183,000	8,036,000	0
OTHER FINANCING USES	0.00	0	0	51,000	51,000	51,000
GROSS TOTAL	$ 803,238,343.28	$ 652,797,000	$ 649,984,000	$ 867,074,000	$ 720,470,000	$ 70,486,000
INTRAFUND TRANSFERS	(592,201.28)	(170,000)	(64,000)	(64,000)	(64,000)	0
NET TOTAL	$ 802,646,142.00	$ 652,627,000	$ 649,920,000	$ 867,010,000	$ 720,406,000	$ 70,486,000
NET COUNTY COST	$ 451,249,999.73	$ 272,667,000	$ 252,214,000	$ 470,914,000	$ 312,473,000	$ 60,259,000
BUDGETED POSITIONS	7,047.0	4,985.0	4,985.0	5,434.0	5,050.0	65.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Detective Services Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 51,744,601.77	$ 55,633,000	$ 58,530,000	$ 69,429,000	$ 60,179,000	$ 1,649,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 113,707,073.93	$ 145,848,000	$ 139,726,000	$ 191,913,000	$ 145,883,000	$ 6,157,000
SERVICES & SUPPLIES	3,751,896.68	5,058,000	9,456,000	26,956,000	9,483,000	27,000
CAPITAL ASSETS - EQUIPMENT	50,809.32	245,000	330,000	9,039,000	330,000	0
GROSS TOTAL	$ 117,509,779.93	$ 151,151,000	$ 149,512,000	$ 227,908,000	$ 155,696,000	$ 6,184,000
INTRAFUND TRANSFERS	(972,357.37)	(1,006,000)	(700,000)	(700,000)	(700,000)	0
NET TOTAL	$ 116,537,422.56	$ 150,145,000	$ 148,812,000	$ 227,208,000	$ 154,996,000	$ 6,184,000
NET COUNTY COST	$ 64,792,820.79	$ 94,512,000	$ 90,282,000	$ 157,779,000	$ 94,817,000	$ 4,535,000
BUDGETED POSITIONS	689.0	908.0	908.0	1,135.0	911.0	3.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - General Support Services Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 103,983,755.53	$ 96,669,000	$ 108,574,000	$ 108,949,000	$ 110,555,000	$ 1,981,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 246,392,121.28	$ 250,555,000	$ 238,512,000	$ 310,203,000	$ 249,964,000	$ 11,452,000
SERVICES & SUPPLIES	127,980,412.78	151,565,000	156,647,000	367,306,000	153,800,000	(2,847,000)
OTHER CHARGES	57,692,542.61	63,837,000	63,837,000	64,207,000	64,207,000	370,000
CAPITAL ASSETS - EQUIPMENT	20,747,875.41	18,325,000	18,325,000	108,621,000	16,765,000	(1,560,000)
GROSS TOTAL	$ 452,812,952.08	$ 484,282,000	$ 477,321,000	$ 850,337,000	$ 484,736,000	$ 7,415,000
INTRAFUND TRANSFERS	(1,486,775.14)	(996,000)	(15,604,000)	(16,057,000)	(16,029,000)	(425,000)
NET TOTAL	$ 451,326,176.94	$ 483,286,000	$ 461,717,000	$ 834,280,000	$ 468,707,000	$ 6,990,000
NET COUNTY COST	$ 347,342,421.41	$ 386,617,000	$ 353,143,000	$ 725,331,000	$ 358,152,000	$ 5,009,000
BUDGETED POSITIONS	2,135.0	2,120.0	2,120.0	2,506.0	2,159.0	39.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Medical Services Bureau Budget Unit Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 0.00	$ 3,959,000	$ 3,936,000	$ 4,018,000	$ 4,018,000	$ 82,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 0.00	$ 170,012,000	$ 195,782,000	$ 210,050,000	$ 175,934,000	$ (19,848,000)
SERVICES & SUPPLIES	0.00	45,327,000	45,327,000	53,627,000	45,345,000	18,000
CAPITAL ASSETS - EQUIPMENT	0.00	1,270,000	1,270,000	540,000	500,000	(770,000)
GROSS TOTAL	$ 0.00	$ 216,609,000	$ 242,379,000	$ 264,217,000	$ 221,779,000	$ (20,600,000)
INTRAFUND TRANSFERS	0.00	(373,000)	(281,000)	(281,000)	(281,000)	0
NET TOTAL	$ 0.00	$ 216,236,000	$ 242,098,000	$ 263,936,000	$ 221,498,000	$ (20,600,000)
NET COUNTY COST	$ 0.00	$ 212,277,000	$ 238,162,000	$ 259,918,000	$ 217,480,000	$ (20,682,000)
BUDGETED POSITIONS	0.0	1,716.0	1,716.0	2,000.0	1,718.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol-Clearing Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 697,075,494.55	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 830,152,024.22	$ 832,166,000	$ 834,899,000	$ 1,011,704,000	$ 878,045,000	$ 43,146,000
S & EB EXPENDITURE DISTRIBUTION	0.00	(832,166,000)	(834,899,000)	(1,011,704,000)	(878,045,000)	(43,146,000)
TOTAL S & E B	830,152,024.22	0	0	0	0	0
SERVICES & SUPPLIES	28,999,835.58	31,275,000	43,195,000	53,892,000	43,229,000	34,000
S & S EXPENDITURE DISTRIBUTION	0.00	(31,275,000)	(43,195,000)	(53,892,000)	(43,229,000)	(34,000)
TOTAL S & S	28,999,835.58	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	6,412,412.19	0	0	0	0	0
GROSS TOTAL	$ 865,564,271.99	$ 0	$ 0	$ 0	$ 0	$ 0
INTRAFUND TRANSFERS	(4,971,012.03)	0	0	0	0	0
NET TOTAL	$ 860,593,259.96	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 163,517,765.41	$ 0	$ 0	$ 0	$ 0	$ 0
BUDGETED POSITIONS	6,195.0	5,942.0	5,942.0	6,435.0	5,952.0	10.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol-Contract Cities Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 0.00	$ 249,339,000	$ 249,339,000	$ 258,486,000	$ 258,486,000	$ 9,147,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 0.00	$ 244,554,000	$ 244,554,000	$ 253,731,000	$ 253,731,000	$ 9,177,000
SERVICES & SUPPLIES	0.00	4,785,000	4,785,000	4,755,000	4,755,000	(30,000)
GROSS TOTAL	$ 0.00	$ 249,339,000	$ 249,339,000	$ 258,486,000	$ 258,486,000	$ 9,147,000
NET TOTAL	$ 0.00	$ 249,339,000	$ 249,339,000	$ 258,486,000	$ 258,486,000	$ 9,147,000
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol-Specialized and Unallocated Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 0.00	$ 338,993,000	$ 351,196,000	$ 339,007,000	$ 349,954,000	$ (1,242,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 0.00	$ 458,450,000	$ 461,183,000	$ 621,996,000	$ 489,126,000	$ 27,943,000
SERVICES & SUPPLIES	0.00	23,966,000	35,886,000	46,613,000	35,950,000	64,000
CAPITAL ASSETS - EQUIPMENT	0.00	7,000,000	7,686,000	11,166,000	7,349,000	(337,000)
GROSS TOTAL	$ 0.00	$ 489,416,000	$ 504,755,000	$ 679,775,000	$ 532,425,000	$ 27,670,000
INTRAFUND TRANSFERS	0.00	(6,887,000)	(8,278,000)	(8,278,000)	(8,278,000)	0
NET TOTAL	$ 0.00	$ 482,529,000	$ 496,477,000	$ 671,497,000	$ 524,147,000	$ 27,670,000
NET COUNTY COST	$ 0.00	$ 143,536,000	$ 145,281,000	$ 332,490,000	$ 174,193,000	$ 28,912,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol-Unincorporated Areas Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 0.00	$ 127,877,000	$ 127,877,000	$ 133,242,000	$ 133,242,000	$ 5,365,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 0.00	$ 129,162,000	$ 129,162,000	$ 135,977,000	$ 135,188,000	$ 6,026,000
SERVICES & SUPPLIES	0.00	2,524,000	2,524,000	2,524,000	2,524,000	0
GROSS TOTAL	$ 0.00	$ 131,686,000	$ 131,686,000	$ 138,501,000	$ 137,712,000	$ 6,026,000
NET TOTAL	$ 0.00	$ 131,686,000	$ 131,686,000	$ 138,501,000	$ 137,712,000	$ 6,026,000
NET COUNTY COST	$ 0.00	$ 3,809,000	$ 3,809,000	$ 5,259,000	$ 4,470,000	$ 661,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Departmental Program Summary

1. County Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	129,039,000	57,458,000	52,864,000	18,717,000	690.0
Less Administration	--	--	--	--	--
Net Program Costs	129,039,000	57,458,000	52,864,000	18,717,000	690.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The County Services Budget Unit represents the transfer of the Office of Public Safety into the Sheriff's Department, as approved by the Board of Supervisors on December 15, 2009. Comprised of both professional and sworn staff, the County Services Budget Unit's responsibilities include the following: oversight and monitoring weapons screening at numerous client facilities where metal screening devices are located; specialized law enforcement services at County-owned or operated hospitals, healthcare centers and properties; and policing services at all County parks and recreational facilities.

2. Court Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	292,078,000	98,000	172,938,000	119,042,000	2,024.0
Less Administration	--	--	--	--	--
Net Program Costs	292,078,000	98,000	172,938,000	119,042,000	2,024.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Court Services Budget Unit funds the Courts Services Division, which provides security services to the Superior Court, serves civil process papers throughout the County, and participates in the recovery of DNA from qualified inmates. The Division's mission seeks to ensure a safe and secure environment for the public accessing the courts, employees, other personnel performing duties within the courts, and inmates appearing in court while in the custody of the Sheriff. In addition to court security services, the Division is responsible for the service and enforcement of several hundred thousand civil and criminal process items annually. This includes the seizure and sale of personal and real property, evictions, and the service of Temporary Restraining Orders (TROs) related to domestic violence.

3. Custody

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	720,470,000	64,000	407,933,000	312,473,000	5,050.0
Less Administration	--	--	--	--	--
Net Program Costs	720,470,000	64,000	407,933,000	312,473,000	5,050.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Custody Budget Unit provides funding for the Custody Division. This division is responsible for the County's jail system, providing for the care, custody, security, and rehabilitation of all sentenced and pre-trial inmates housed within the Sheriff's Department jail facilities.

4. Detective

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	155,696,000	700,000	60,179,000	94,817,000	911.0
Less Administration	--	--	--	--	--
Net Program Costs	155,696,000	700,000	60,179,000	94,817,000	911.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Detective Budget Unit funds the Detective Division, which is comprised of six bureaus: Commercial Crimes Bureau, Homicide Bureau, Major Crimes Bureau, Narcotics Bureau, Special Victims Bureau, and Taskforce for Regional Auto Theft Prevention (TRAP). The Detective Division exists as a separate entity from station detective assignments, and investigators assigned to the Division are the most experienced and tenured criminal investigators of the Department. The Division is responsible for the investigation of crimes, identification and apprehension of criminals, recovery of property, identification and preservation of evidence, and for assisting in the preparation of cases for court. The Division also, when requested, provides investigative resources to other law enforcement agencies throughout the County.

5. General Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	484,736,000	16,029,000	110,555,000	358,152,000	2,159.0
Less Administration	--	--	--	--	--
Net Program Costs	484,736,000	16,029,000	110,555,000	358,152,000	2,159.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The General Support Budget Unit provides funding for the Leadership and Training Division, Technical Services Division, Facilities Planning Bureau, and Facilities Services Bureau. Each unit provides various services to maintain day-to-day operations as well as support long-term departmental initiatives.

6. Medical Services Bureau

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	221,779,000	281,000	4,018,000	217,480,000	1,718.0
Less Administration	--	--	--	--	--
Net Program Costs	221,779,000	281,000	4,018,000	217,480,000	1,718.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Medical Services Budget Unit provides funding for the Medical Services Bureau. This division is responsible for providing medical needs of all sentenced and pre-trial inmates housed within the Sheriff's Department jail facilities.

7. Patrol Clearing

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	--	--	--	--	5,952.0
Less Administration	--	--	--	--	--
Net Program Costs	--	--	--	--	5,952.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Patrol Clearing Budget Unit provides funding for the North Patrol Division, Central Patrol Division, South Patrol Division, East Patrol Division, Homeland Security Division and Countywide Services Division. The budget unit includes all patrol budgeted positions and provides a centralized appropriation for salaries and employee benefits and services and supplies, fully offset by expenditure distribution to the Patrol - Unincorporated Areas, Patrol - Contract Cities, and Patrol - Specialized and Unallocated budget units.

8. Patrol – Contract Cities

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	258,486,000	--	258,486,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	258,486,000	--	258,486,000	--	--

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Patrol - Contract Cities Budget Unit provides funding for the North Patrol Division, Central Patrol Division, South Patrol Division, and East Patrol Division. The budget unit provides law enforcement services to all residents, businesses and visitors within contract cities served by the Department. The budget includes appropriation for the deputies' salaries and employee benefits, a portion of the station support staff, and services and supplies.

9. Patrol – Unincorporated Areas

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	137,712,000	--	133,242,000	4,470,000	--
Less Administration	--	--	--	--	--
Net Program Costs	137,712,000	--	133,242,000	4,470,000	--

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Patrol – Unincorporated Areas Budget Unit provides funding for the North Patrol Division, Central Patrol Division, South Patrol Division, and East Patrol Division. The budget unit provides law enforcement services to all residents, businesses and visitors within unincorporated areas served by the Department. The budget includes appropriation for the deputies' salaries and employee benefits, a portion of the station support staff, and services and supplies.

10. Patrol – Specialized and Unallocated

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	532,425,000	8,278,000	349,954,000	174,193,000	--
Less Administration	--	--	--	--	--
Net Program Costs	532,425,000	8,278,000	349,954,000	174,193,000	--

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Patrol – Specialized and Unallocated Budget Unit provides law enforcement services to the Southern California's Regional Rail Authority (Metrolink), the MTA, and the Community College Districts. It also provides general countywide law enforcement services such as Aero Bureau, Special Enforcement Bureau, Homeland Security, Community Oriented Policing, Emergency Operations, Reserve Forces, Parking Enforcement, Operation Safe Street, and Community Law Enforcement. In addition, as a result of the Public Safety Realignment Act AB109, the budget also includes a newly-established Parole Compliance Unit. The Department's Parole Compliance Unit works closely with the County Probation Department's Community Supervision case managers by providing proactive identification, compliance checks and apprehension of absconders classified as Post-release Supervised Persons. The budget unit includes appropriation for the salaries and employee benefits related to the staffing in the aforementioned units, services and supplies, and capital assets. Other costs that are expensed in this budget unit include Department support units such as Communication and Fleet Management, Personnel Services, Data Systems, Fiscal Administration, Internal Affairs, Risk Management, Advanced Training, Contract Law Enforcement and the remaining costs associated with station support staff not expensed to the Patrol - Unincorporated Areas and Patrol - Contract Cities budget units.

11. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	112,018,000	813,000	7,339,000	103,866,000	801.0
Less Administration	--	--	--	--	--
Net Program Costs	112,018,000	813,000	7,339,000	103,866,000	801.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

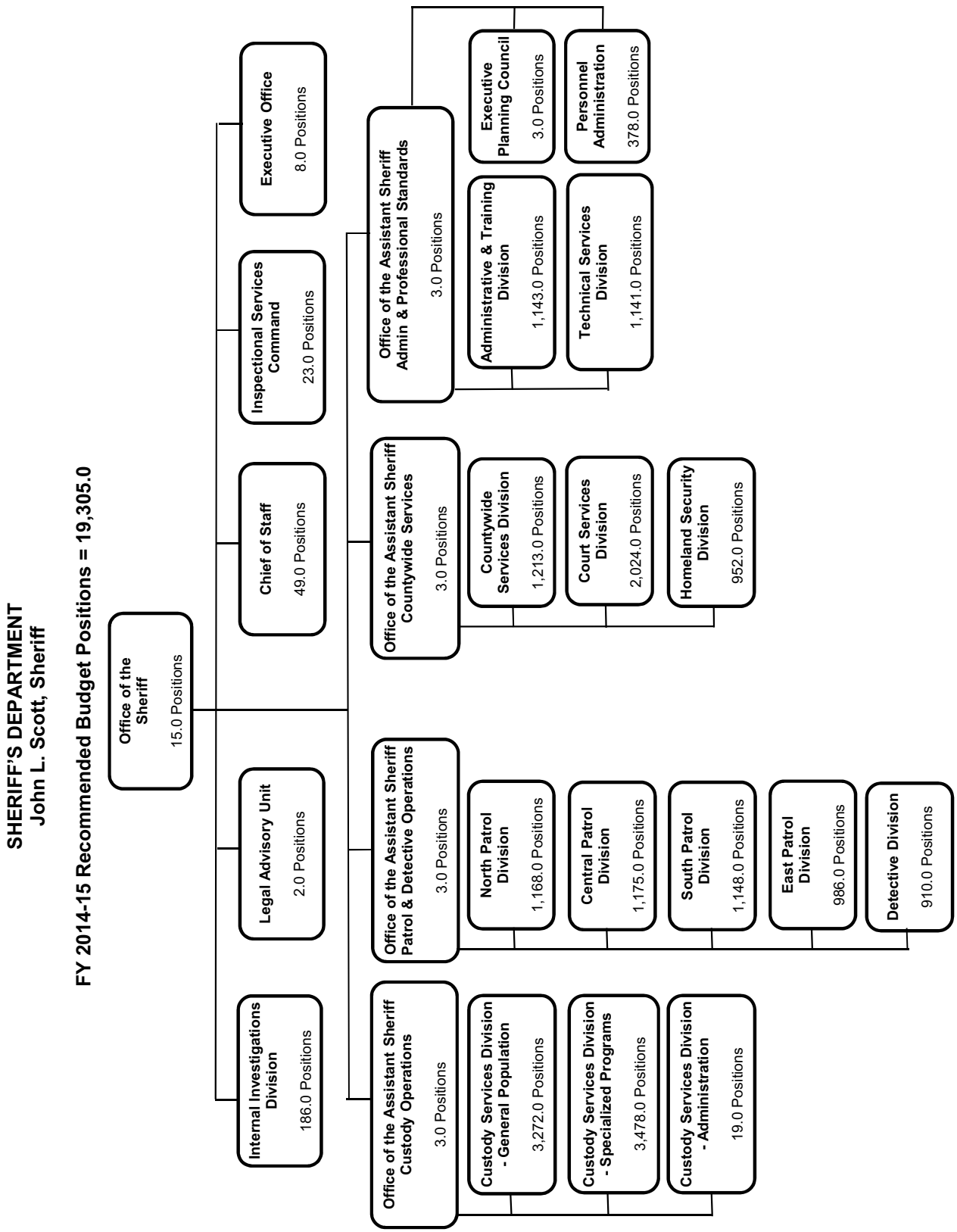
The Administration Budget Unit funds the Administrative Services Division, which consists of Headquarter Operations, Fiscal Administration, Financial Programs Bureau, and Personnel Administration. Comprised of both professional and sworn staff, the Division's responsibilities include, but are not limited to, the following: providing administrative staff services to Department executives; providing liaison with other agencies and County departments; coordinating preparation of the annual budget; monitoring budgetary expenditures and revenues; billing for services rendered; accounting for all revenues received; serving as the central repository for all evidence and property seized by the Department; tracking employee positions department wide; and overseeing all transactions during the hiring, service, and separation process.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	3,044,439,000	83,721,000	1,557,508,000	1,403,210,000	19,305.0

Unincorporated Area Services

Patrol Stations	Unincorporated Area Services *
Lancaster	$ 6,435,000
Malibu/Lost Hills	2,520,000
Palmdale	6,500,000
Santa Clarita	7,353,000
West Hollywood	3,852,000
North Patrol TOTAL	**$ 26,660,000**
Avalon	$ 444,000
Century	19,738,000
Compton	5,202,000
East Los Angeles	12,650,000
Marina Del Rey	7,343,000
South Los Angeles	12,458,000
Central Patrol TOTAL	**$ 57,835,000**
Carson	$ 5,126,000
Lakewood	21,000
Lomita	506,000
Norwalk	5,463,000
Pico Rivera	4,713,000
South Patrol TOTAL	**$ 15,829,000**
Altadena	$ 5,036,000
Crescenta Valley	2,845,000
Industry	11,474,000
San Dimas	7,023,000
Temple	5,787,000
Walnut	5,223,000
East Patrol TOTAL	**$ 37,388,000**
GRAND TOTAL	**$ 137,712,000**

*Includes direct patrol costs based on FY 2013-14 rates, excluding countywide and departmental overhead costs and specialized countywide services costs such as Aero Bureau, Special Enforcement Bureau, etc. Beginning in FY 2013-14, these costs were excluded from Patrol Services, which is a departure from previously reported figures.


SHERIFF'S DEPARTMENT
John L. Scott, Sheriff
FY 2014-15 Recommended Budget Positions = 19,305.0
Office of the Sheriff
15.0 Positions
Internal Investigations Division
186.0 Positions
Legal Advisory Unit
2.0 Positions
Chief of Staff
49.0 Positions
Inspectional Services Command
23.0 Positions
Executive Office
8.0 Positions
Office of the Assistant Sheriff Custody Operations
3.0 Positions
Custody Services Division - General Population
3,272.0 Positions
Custody Services Division - Specialized Programs
3,478.0 Positions
Custody Services Division - Administration
19.0 Positions
Office of the Assistant Sheriff Patrol & Detective Operations
3.0 Positions
North Patrol Division
1,168.0 Positions
Central Patrol Division
1,175.0 Positions
South Patrol Division
1,148.0 Positions
East Patrol Division
986.0 Positions
Detective Division
910.0 Positions
Office of the Assistant Sheriff Countywide Services
3.0 Positions
Countywide Services Division
1,213.0 Positions
Court Services Division
2,024.0 Positions
Homeland Security Division
952.0 Positions
Office of the Assistant Sheriff Admin & Professional Standards
3.0 Positions
Administrative & Training Division
1,143.0 Positions
Technical Services Division
1,141.0 Positions
Executive Planning Council
3.0 Positions
Personnel Administration
378.0 Positions

Telephone Utilities

Telephone Utilities Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 83,777.21	$ 72,000	$ 109,000	$ 80,000	$ 80,000	$ (29,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 75,753,365.34	$ 75,514,000	$ 75,515,000	$ 78,570,000	$ 78,570,000	$ 3,055,000
S & S EXPENDITURE DISTRIBUTION	(77,594,530.71)	(75,442,000)	(75,406,000)	(78,490,000)	(78,490,000)	(3,084,000)
TOTAL S & S	(1,841,165.37)	72,000	109,000	80,000	80,000	(29,000)
OTHER CHARGES	1,727,699.53	1,123,000	1,483,000	1,194,000	1,194,000	(289,000)
OC EXPENDITURE DISTRIBUTION	0.00	(1,123,000)	(1,483,000)	(1,194,000)	(1,194,000)	289,000
TOTAL OTH CHARGES	1,727,699.53	0	0	0	0	0
GROSS TOTAL	$ (113,465.84)	$ 72,000	$ 109,000	$ 80,000	$ 80,000	$ (29,000)
NET TOTAL	$ (113,465.84)	$ 72,000	$ 109,000	$ 80,000	$ 80,000	$ (29,000)
NET COUNTY COST	$ (197,243.05)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	COMMUNICATION

Mission Statement

Telephone Utilities is a centralized appropriation administered by the Internal Services Department (ISD) to fund telephone utilities carrier costs and equipment; Enterprise Network, Internet and Administration (ENIA) and other County departments' networks; and telephone utilities administration.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects: 1) $5,000 net increase in telephone utilities; 2) $1.8 million net increase for ENIA costs; 3) $50,000 net increase for Criminal Justice Information Systems (CJIS) projects; and 4) $0.9 million net increase for Voice-over Internet Protocol (VoIP) equipment lease costs.

Critical/Strategic Planning Initiatives

- ISD will continue to enhance the performance of the County's telecommunications systems and simultaneously minimize costs.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**76,998,000**	**76,889,000**	**109,000**	**0**	**0.0**
Other Changes					
1. Carrier Costs: Reflects a net increase in carrier costs primarily based on the current year expenditure trend.	5,000	34,000	(29,000)	--	--
2. ENIA: Reflects a net increase primarily due to the upgrade of telecommunication circuits.	1,803,000	1,803,000	--	--	--
3. CJIS: Reflects a net increase primarily due to labor costs associated with the Local Area Network upgrade.	50,000	50,000	--	--	--
4. VoIP: Reflects a net increase primarily due to increased new/renewed equipment maintenance costs, partially offset by the expiration of fulfilled equipment lease costs.	907,000	907,000	--	--	--
Total Changes	**2,765,000**	**2,794,000**	**(29,000)**	**0**	**0.0**
2014-15 Recommended Budget	**79,763,000**	**79,683,000**	**80,000**	**0**	**0.0**

TELEPHONE UTILITIES BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
COMMUNICATION SERVICES	$ 45,526.84	$ 28,000	$ 70,000	$ 43,000	$ 43,000	$ (27,000)
MISCELLANEOUS	3,612.32	0	0	0	0	0
OTHER SALES	475.06	1,000	0	0	0	0
RENTS & CONCESSIONS	34,162.99	43,000	39,000	37,000	37,000	(2,000)
TOTAL REVENUE	$ 83,777.21	$ 72,000	$ 109,000	$ 80,000	$ 80,000	$ (29,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 116,641.00	$ 136,000	$ 135,000	$ 142,000	$ 142,000	$ 7,000
COMMUNICATIONS	1,338,292.66	1,345,000	1,025,000	1,144,000	1,144,000	119,000
COMPUTING-MAINFRAME	4,384,849.20	3,538,000	3,538,000	3,538,000	3,538,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,386,704.00	3,378,000	3,211,000	3,556,000	3,556,000	345,000
COMPUTING-PERSONAL	1,014,639.12	1,221,000	770,000	1,220,000	1,220,000	450,000
INFORMATION TECHNOLOGY SERVICES	412,228.72	395,000	395,000	395,000	395,000	0
INFORMATION TECHNOLOGY-SECURITY	2,436,996.00	2,001,000	2,001,000	2,159,000	2,159,000	158,000
INSURANCE	38,224.00	44,000	44,000	46,000	46,000	2,000
MAINTENANCE - BUILDINGS & IMPRV	2,189.00	50,000	120,000	100,000	100,000	(20,000)
OFFICE EXPENSE	47,251.50	47,000	68,000	55,000	55,000	(13,000)
PROFESSIONAL SERVICES	0.00	64,000	205,000	193,000	193,000	(12,000)
RENTS & LEASES - EQUIPMENT	0.00	0	96,000	0	0	(96,000)
SMALL TOOLS & MINOR EQUIPMENT	0.00	3,000	0	0	0	0
TECHNICAL SERVICES	51,813.00	57,000	35,000	74,000	74,000	39,000
TELECOMMUNICATIONS	18,422,204.14	18,493,000	20,282,000	20,883,000	20,883,000	601,000
UTILITIES	44,101,333.00	44,742,000	43,590,000	45,065,000	45,065,000	1,475,000
S & S EXPENDITURE DISTRIBUTION	(77,594,530.71)	(75,442,000)	(75,406,000)	(78,490,000)	(78,490,000)	(3,084,000)
TOTAL S & S	(1,841,165.37)	72,000	109,000	80,000	80,000	(29,000)
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	1,727,699.53	1,123,000	1,483,000	1,194,000	1,194,000	(289,000)
OC EXPENDITURE DISTRIBUTION	0.00	(1,123,000)	(1,483,000)	(1,194,000)	(1,194,000)	289,000
TOTAL OTH CHARGES	1,727,699.53	0	0	0	0	0
GROSS TOTAL	$ (113,465.84)	$ 72,000	$ 109,000	$ 80,000	$ 80,000	$ (29,000)
NET TOTAL	$ (113,465.84)	$ 72,000	$ 109,000	$ 80,000	$ 80,000	$ (29,000)
NET COUNTY COST	$ (197,243.05)	$ 0	$ 0	$ 0	$ 0	$ 0

Treasurer and Tax Collector

Mark J. Saladino, Treasurer and Tax Collector

Treasurer and Tax Collector Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 36,359,620.82	$ 39,383,000	$ 41,650,000	$ 43,759,000	$ 43,759,000	$ 2,109,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 43,162,719.28	$ 44,382,000	$ 47,773,000	$ 48,814,000	$ 48,814,000	$ 1,041,000
SERVICES & SUPPLIES	24,787,990.68	27,083,000	27,181,000	27,548,000	26,798,000	(383,000)
OTHER CHARGES	393,311.97	402,000	402,000	403,000	403,000	1,000
CAPITAL ASSETS - EQUIPMENT	229,702.66	200,000	200,000	450,000	200,000	0
OTHER FINANCING USES	0.00	0	0	25,000	25,000	25,000
GROSS TOTAL	$ 68,573,724.59	$ 72,067,000	$ 75,556,000	$ 77,240,000	$ 76,240,000	$ 684,000
INTRAFUND TRANSFERS	(8,881,972.38)	(8,730,000)	(9,952,000)	(9,208,000)	(9,208,000)	744,000
NET TOTAL	$ 59,691,752.21	$ 63,337,000	$ 65,604,000	$ 68,032,000	$ 67,032,000	$ 1,428,000
NET COUNTY COST	$ 23,332,131.39	$ 23,954,000	$ 23,954,000	$ 24,273,000	$ 23,273,000	$ (681,000)
BUDGETED POSITIONS	526.0	529.0	529.0	526.0	526.0	(3.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

The mission of the Treasurer and Tax Collector is to bill, collect, invest, borrow, safeguard, and disburse monies and properties. The Department does this on behalf of the County, other government agencies and entities, and private individuals as specified by law. The Department also provides enforcement, consulting, estate administration, and public information services.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects a net decrease in NCC of $0.7 million primarily due to the deletion of one-time funding for the Banking and Remittance Processing System upgrade, the deletion of 5.0 budgeted positions that supported the Public Health License program which is being transferred to the Department of Public Health (DPH), and the transfer of the eCommerce project to the Chief Information Office (CIO). The Recommended Budget also includes Board-approved increases in salaries and employee benefits, anticipated increases in retirement and retiree health insurance costs, funding to address workload, and one-time funding for replacement of the Property Tax Telephone System.

Critical/Strategic Planning Initiatives

The following are examples of the Department's continuing efforts to create efficiencies, work collaboratively with other departments, and maximize revenue:

- Implement a refunding project, with the support of the CEO, for bonds issued by the former redevelopment agencies that is anticipated to earn the County up to $100.0 million of additional property tax revenue over the next 10-20 years. Since its inception in early 2013, the project has generated approximately $33.0 million of revenue that will be received by local taxing entities (including the County, local cities, and school districts) over the life of the bonds. The County's share of this $33.0 million is expected to be between $8.0 and $10.0 million.
- Continue with the Defaulted Property Tax Reduction Program, which requires County vendors to be current on property taxes before entering into a contract with the County. Since its inception in October 2009, this program has recovered approximately $4.5 million in delinquent property taxes for the County.

- Expand the functionalities of the online payment system so that taxpayers with bills that exceed $50,000 can make payments online with ease and without the pre-registration process that was previously required.

Changes from 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**75,556,000**	**9,952,000**	**41,650,000**	**23,954,000**	**529.0**
Critical Issues					
1. Property Tax Telephone System Replacement: Reflects one-time funding for replacement of the Legacy Property Tax Telephone System to better serve the public's property tax questions and issues.	1,000,000	--	--	1,000,000	--
2. Property Tax: Reflects an increase in the usage of temporary staff and overtime for cashiering and remittance processing during the property tax seasons.	113,000	--	60,000	53,000	--
Other Changes					
1. Remittance Processing System Upgrade: Reflects the deletion of one-time funding for contract costs for the upgrade of the Banking and Remittance Processing System.	(1,950,000)	--	--	(1,950,000)	--
2. Public Health License Program: Reflects the deletion of 1.0 Accountant II, 1.0 Accounting Technician I, 1.0 Account Clerk I, and 2.0 Tax Services Clerk II positions and a reduction of associated services and supplies. On July 1, 2014, DPH will take over the program.	(1,051,000)	(1,051,000)	--	--	(5.0)
3. eCommerce Project: Reflects the deletion of 1.0 Principal Cash Systems Analyst position due to the realignment of responsibilities to the CIO.	(137,000)	--	--	(137,000)	(1.0)
4. Salaries and Employee Benefits: Reflects Board-approved increases in salaries and health insurance subsidies.	775,000	--	528,000	247,000	--
5. Retirement: Reflects an increase primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	351,000	--	246,000	105,000	--
6. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	132,000	--	132,000	--	--
7. Unavoidable Costs: Reflects changes in workers' compensation and unemployment insurance, partially offset by an increase in long-term disability costs.	(75,000)	--	(75,000)	--	--
8. Administration/Mailroom: Reflects the addition of 1.0 Staff Assistant II and 2.0 Warehouse Worker I positions, offset by the deletion of 1.0 Operations Specialist, Banking and Remittance Processing and 2.0 Intermediate Clerk positions and an increase in intrafund transfers.	14,000	14,000	--	--	--
9. Temporary Staff: Reflects the addition of 3.0 Student Professional Worker II and 1.0 Student Worker, Info Tech positions, fully offset by the deletion of 1.0 Student Professional Worker I position and an increase in revenue.	119,000	--	119,000	--	3.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
10. Ministerial Adjustments: Reflects the realignment of various services and supplies, intrafund transfers and revenues based on current trends.	1,391,000	293,000	1,098,000	--	--
11. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	2,000	--	1,000	1,000	--
Total Changes	**684,000**	**(744,000)**	**2,109,000**	**(681,000)**	**(3.0)**
2014-15 Recommended Budget	**76,240,000**	**9,208,000**	**43,759,000**	**23,273,000**	**526.0**

TREASURER AND TAX COLLECTOR BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 11,355,262.46	$ 11,619,000	$ 11,820,000	$ 13,117,000	$ 13,117,000	$ 1,297,000
BUSINESS LICENSES	1,310,135.07	1,310,000	1,490,000	1,490,000	1,490,000	0
CHARGES FOR SERVICES - OTHER	12,589,578.22	13,004,000	13,382,000	13,897,000	13,897,000	515,000
CIVIL PROCESS SERVICES	22,073.37	20,000	55,000	55,000	55,000	0
COURT FEES & COSTS	4,431.50	3,000	7,000	7,000	7,000	0
ESTATE FEES	2,597,990.08	2,791,000	2,589,000	2,791,000	2,791,000	202,000
INHERITANCE TAX FEES	520,399.33	546,000	647,000	677,000	677,000	30,000
LEGAL SERVICES	66.32	7,000	5,000	7,000	7,000	2,000
MISCELLANEOUS	5,122,596.46	7,369,000	8,564,000	8,610,000	8,610,000	46,000
OTHER GOVERNMENTAL AGENCIES	77,381.40	88,000	77,000	93,000	93,000	16,000
OTHER SALES	61,094.43	75,000	100,000	100,000	100,000	0
OTHER TAXES	16,925.80	84,000	0	0	0	0
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	2,665,272.03	2,449,000	2,901,000	2,901,000	2,901,000	0
RECORDING FEES	13,973.68	14,000	13,000	14,000	14,000	1,000
SALE OF CAPITAL ASSETS	2,440.67	4,000	0	0	0	0
TOTAL REVENUE	$ 36,359,620.82	$ 39,383,000	$ 41,650,000	$ 43,759,000	$ 43,759,000	$ 2,109,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 26,250,325.44	$ 26,799,000	$ 30,128,000	$ 30,522,000	$ 30,522,000	$ 394,000
CAFETERIA BENEFIT PLANS	5,925,027.31	6,220,000	6,292,000	6,424,000	6,424,000	132,000
COUNTY EMPLOYEE RETIREMENT	2,609,951.57	5,050,000	5,028,000	5,351,000	5,351,000	323,000
DENTAL INSURANCE	147,629.25	146,000	144,000	147,000	147,000	3,000
DEPENDENT CARE SPENDING ACCOUNTS	42,110.00	57,000	57,000	57,000	57,000	0
DISABILITY BENEFITS	442,460.25	356,000	356,000	371,000	371,000	15,000
FICA (OASDI)	310,478.56	327,000	290,000	326,000	326,000	36,000
HEALTH INSURANCE	532,282.86	561,000	561,000	656,000	656,000	95,000
LIFE INSURANCE	87,058.88	87,000	84,000	87,000	87,000	3,000
OTHER EMPLOYEE BENEFITS	(600.00)	0	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	4,683,652.00	2,406,000	2,406,000	2,538,000	2,538,000	132,000
SAVINGS PLAN	353,038.85	408,000	434,000	430,000	430,000	(4,000)
THRIFT PLAN (HORIZONS)	684,224.67	700,000	716,000	718,000	718,000	2,000
UNEMPLOYMENT INSURANCE	11,485.00	15,000	20,000	15,000	15,000	(5,000)
WORKERS' COMPENSATION	1,083,594.64	1,250,000	1,250,000	1,165,000	1,165,000	(85,000)
TOTAL S & E B	43,162,719.28	44,382,000	47,773,000	48,814,000	48,814,000	1,041,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,497,549.17	5,364,000	5,977,000	5,495,000	5,495,000	(482,000)
CLOTHING & PERSONAL SUPPLIES	1,985.70	1,000	1,000	1,000	1,000	0
COMMUNICATIONS	14,807.19	17,000	17,000	18,000	18,000	1,000
COMPUTING-MAINFRAME	3,189,096.60	3,493,000	3,363,000	3,502,000	3,502,000	139,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	16,630.40	18,000	16,000	13,000	13,000	(3,000)
COMPUTING-PERSONAL	284,060.91	374,000	244,000	492,000	492,000	248,000
HOUSEHOLD EXPENSE	15,652.60	49,000	50,000	41,000	41,000	(9,000)
INFORMATION TECHNOLOGY SERVICES	2,950,730.00	1,158,000	1,268,000	1,038,000	1,038,000	(230,000)

TREASURER AND TAX COLLECTOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
INFORMATION TECHNOLOGY-SECURITY	0.00	4,000	3,000	156,000	156,000	153,000
INSURANCE	11,926.22	13,000	15,000	13,000	13,000	(2,000)
MAINTENANCE - BUILDINGS & IMPRV	1,766,409.41	2,011,000	1,969,000	1,884,000	1,884,000	(85,000)
MAINTENANCE - EQUIPMENT	624,083.23	2,055,000	2,041,000	607,000	607,000	(1,434,000)
MEDICAL DENTAL & LAB SUPPLIES	3,724.29	3,000	3,000	4,000	4,000	1,000
MEMBERSHIPS	11,869.00	17,000	9,000	21,000	21,000	12,000
MISCELLANEOUS EXPENSE	66,674.89	87,000	89,000	80,000	80,000	(9,000)
OFFICE EXPENSE	3,418,200.08	4,216,000	4,135,000	4,116,000	4,116,000	(19,000)
PROFESSIONAL SERVICES	2,031,441.33	2,111,000	1,759,000	2,053,000	2,053,000	294,000
PUBLICATIONS & LEGAL NOTICE	643,334.06	800,000	800,000	800,000	800,000	0
RENTS & LEASES - BLDG & IMPRV	79,720.39	13,000	84,000	9,000	9,000	(75,000)
RENTS & LEASES - EQUIPMENT	10,001.81	20,000	20,000	21,000	21,000	1,000
SMALL TOOLS & MINOR EQUIPMENT	4,804.08	7,000	3,000	3,000	3,000	0
SPECIAL DEPARTMENTAL EXPENSE	639,933.04	725,000	722,000	725,000	725,000	3,000
TECHNICAL SERVICES	1,201,533.75	1,298,000	1,322,000	1,356,000	1,356,000	34,000
TELECOMMUNICATIONS	1,166,495.42	1,036,000	1,029,000	2,843,000	2,093,000	1,064,000
TRAINING	24,839.36	62,000	65,000	86,000	86,000	21,000
TRANSPORTATION AND TRAVEL	91,073.25	136,000	130,000	140,000	140,000	10,000
UTILITIES	2,021,414.50	1,995,000	2,047,000	2,031,000	2,031,000	(16,000)
TOTAL S & S	24,787,990.68	27,083,000	27,181,000	27,548,000	26,798,000	(383,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	10,000	0	0	0	0
RET-OTHER LONG TERM DEBT	393,238.66	392,000	402,000	403,000	403,000	1,000
TAXES & ASSESSMENTS	73.31	0	0	0	0	0
TOTAL OTH CHARGES	393,311.97	402,000	402,000	403,000	403,000	1,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	212,861.03	0	0	0	0	0
DATA HANDLING EQUIPMENT	11,167.05	200,000	200,000	200,000	200,000	0
ELECTRONIC EQUIPMENT	5,674.58	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	0.00	0	0	250,000	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	229,702.66	200,000	200,000	450,000	200,000	0
TOTAL CAPITAL ASSETS	229,702.66	200,000	200,000	450,000	200,000	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	0.00	0	0	25,000	25,000	25,000
TOTAL OTH FIN USES	0.00	0	0	25,000	25,000	25,000
GROSS TOTAL	$ 68,573,724.59	$ 72,067,000	$ 75,556,000	$ 77,240,000	$ 76,240,000	$ 684,000
INTRAFUND TRANSFERS	(8,881,972.38)	(8,730,000)	(9,952,000)	(9,208,000)	(9,208,000)	744,000
NET TOTAL	$ 59,691,752.21	$ 63,337,000	$ 65,604,000	$ 68,032,000	$ 67,032,000	$ 1,428,000
NET COUNTY COST	$ 23,332,131.39	$ 23,954,000	$ 23,954,000	$ 24,273,000	$ 23,273,000	$ (681,000)
BUDGETED POSITIONS	526.0	529.0	529.0	526.0	526.0	(3.0)

Departmental Program Summary

1. Treasury Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,385,000	2,533,000	12,959,000	893,000	112.0
Less Administration	--	--	--	--	--
Net Program Costs	16,385,000	2,533,000	12,959,000	893,000	112.0

Authority: Mandated program - California Government Code Sections 27000-27121, and Los Angeles County Code Section 2.52.

The program administers and manages the County Treasury; provides for the collection, custody, borrowing, investments, and disbursement of County funds, including general, trust, school, and special district funds; provides cash management services to 13 cities/agencies, 120 school districts; and administers 273 bank accounts for County departments, school districts, and special districts.

2. Tax Collections

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	31,955,000	3,513,000	25,119,000	3,323,000	231.0
Less Administration	--	--	--	--	--
Net Program Costs	31,955,000	3,513,000	25,119,000	3,323,000	231.0

Authority: Mandated program - California Government Code Sections 27400-27401, California Revenue and Taxation Code Sections 2602, 2903, and 7280, and Los Angeles County Code Section 2.52.

This program bills and collects approximately three million accounts annually for current and delinquent real property taxes and personal (unsecured) property taxes.

3. Public Administrator

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,750,000	2,762,000	4,531,000	3,457,000	90.0
Less Administration	--	--	--	--	--
Net Program Costs	10,750,000	2,762,000	4,531,000	3,457,000	90.0

Authority: Mandated program - California Government Code Sections 27440-27443.5, California Probate Code Section 7600 et seq., and Los Angeles County Code Section 2.52.015.

The program annually investigates approximately 2,500 estates for decedents who resided or had property in the County where no executor, legatee, or heir is appointed to administer the estate; and administers the estates and provides trust accounting and property management services for approximately 6,000 Public Guardian conservatees.

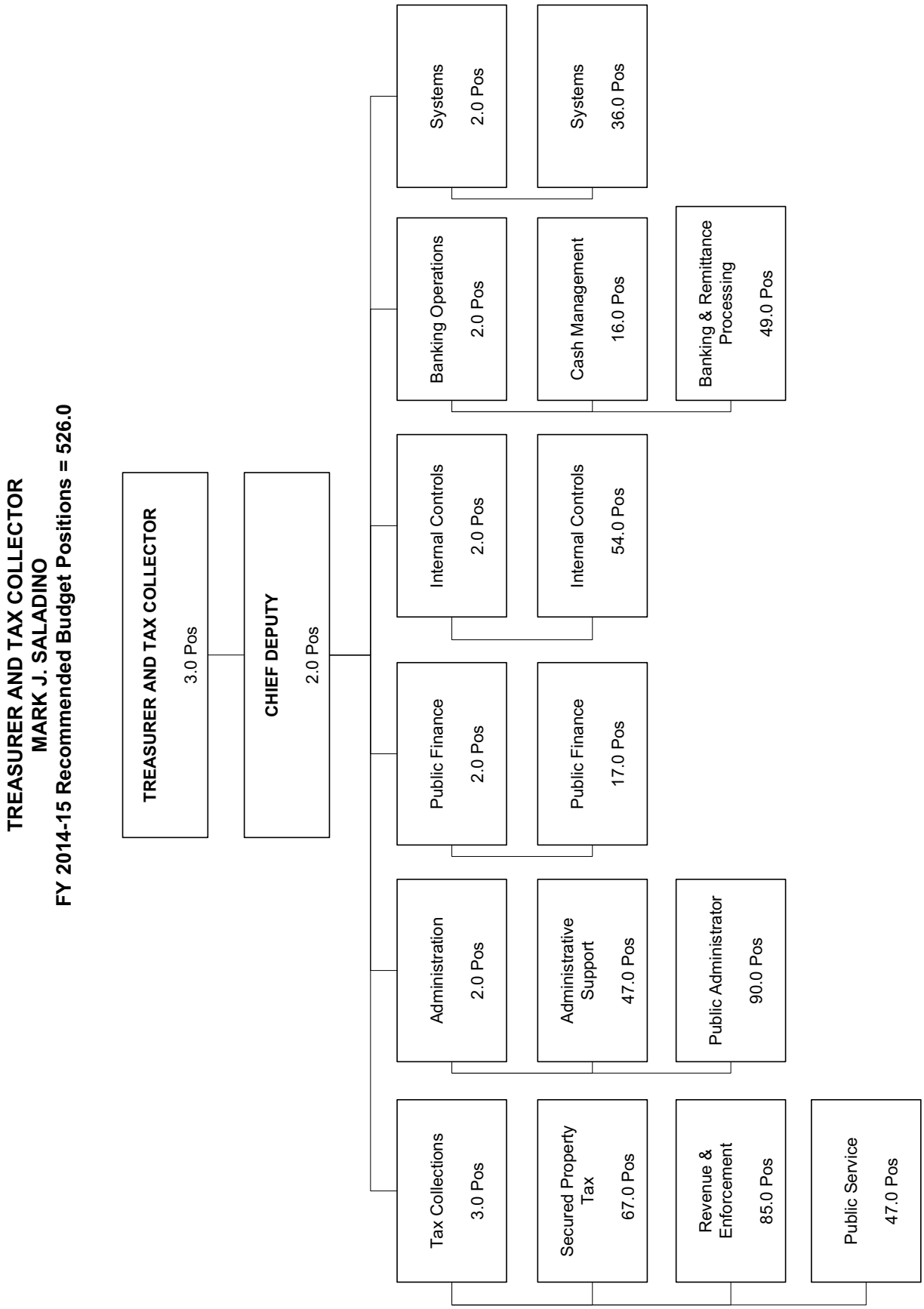
4. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	17,150,000	400,000	1,150,000	15,600,000	93.0
Less Administration	--	--	--	--	--
Net Program Costs	17,150,000	400,000	1,150,000	15,600,000	93.0

Authority: Non-mandated, discretionary program.

Provides general administrative direction and support to the Department, including the executive management of departmental program budget development and control, cost accounting, contracting, coordination of facilities services, accounts payable, system development and support, procurement, training, and payroll services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	76,240,000	9,208,000	43,759,000	23,273,000	526.0


TREASURER AND TAX COLLECTOR
MARK J. SALADINO
FY 2014-15 Recommended Budget Positions = 526.0
TREASURER AND TAX COLLECTOR
3.0 Pos
CHIEF DEPUTY
2.0 Pos
Tax Collections
3.0 Pos
Administration
2.0 Pos
Public Finance
2.0 Pos
Internal Controls
2.0 Pos
Banking Operations
2.0 Pos
Systems
2.0 Pos
Secured Property Tax
67.0 Pos
Administrative Support
47.0 Pos
Public Finance
17.0 Pos
Internal Controls
54.0 Pos
Cash Management
16.0 Pos
Systems
36.0 Pos
Revenue & Enforcement
85.0 Pos
Public Administrator
90.0 Pos
Banking & Remittance Processing
49.0 Pos
Public Service
47.0 Pos

Trial Court Operations

Trial Court Operations Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 124,779,718.24	$ 119,758,000	$ 141,962,000	$ 141,962,000	$ 141,962,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 31,027,228.82	$ 31,317,000	$ 32,225,000	$ 32,494,000	$ 32,494,000	$ 269,000
SERVICES & SUPPLIES	65,614,950.51	65,758,000	72,709,000	72,709,000	72,709,000	0
OTHER CHARGES	284,390,080.30	283,107,000	290,568,000	290,568,000	290,568,000	0
GROSS TOTAL	$ 381,032,259.63	$ 380,182,000	$ 395,502,000	$ 395,771,000	$ 395,771,000	$ 269,000
NET COUNTY COST	$ 256,252,541.39	$ 260,424,000	$ 253,540,000	$ 253,809,000	$ 253,809,000	$ 269,000
BUDGETED POSITIONS	50.0	50.0	50.0	50.0	50.0	0.0

Mission Statement

The Lockyer-Isenberg Trial Court Funding Act of 1997, AB 233, Chapter 850, Statutes of 1997 requires counties to make an annual Maintenance of Effort (MOE) payment to the State for support of trial courts and to continue to fund certain court-related expenditures such as indigent defense, collections enhancement, and local judicial benefits. The Trial Court Facilities, Act Senate Bill 1732, Chapter 1082, Statutes of 2002 authorized the transfer of responsibility for court facilities from the counties to the State and requires that counties make County Facilities Payment (CFP). Revenue from court fines and fees is used to partially finance the MOE obligation to the State and other court-related expenditures.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects funding for the County's $290.6 million MOE payment to the State, which is comprised of $245.9 million base MOE, $37.6 million CFP, and $7.1 million representing 50 percent of any excess above the AB 233 fines and forfeitures MOE. In addition, the budget includes $105.2 million for court-related expenditures that are the County's responsibility. The Recommended Budget also reflects Board-approved increases in employee benefits.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**395,502,000**	**0**	**141,962,000**	**253,540,000**	**50.0**
Other Changes					
1. Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	50,000	--	--	50,000	--
2. Retirement: Reflects an increase in retirement primarily due to prior-year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	219,000	--	--	219,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. Unavoidable Costs: Reflects changes in long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected increase in retiree health insurance premiums. These costs are fully offset by an anticipated reduction in workers' compensation and other employee benefit costs.	--	--	--	--	--
Total Changes	**269,000**	**0**	**0**	**269,000**	**0**
2014-15 Recommended Budget	**395,771,000**	**0**	**141,962,000**	**253,809,000**	**50.0**

TRIAL COURT OPERATIONS BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ 0.00	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 0
COURT FEES & COSTS	3,161,540.82	2,255,000	5,344,000	5,344,000	5,344,000	0
FORFEITURES & PENALTIES	13,730.23	12,000	0	0	0	0
LEGAL SERVICES	2,871,126.81	2,520,000	3,439,000	3,439,000	3,439,000	0
MISCELLANEOUS	89,754.15	82,000	235,000	235,000	235,000	0
OTHER COURT FINES	112,496,770.42	108,742,000	125,861,000	125,861,000	125,861,000	0
OTHER LICENSES & PERMITS	166,710.00	219,000	160,000	160,000	160,000	0
RECORDING FEES	108,630.00	124,000	130,000	130,000	130,000	0
STATE - 2011 REALIGNMENT REVENUE	0.00	50,000	50,000	50,000	50,000	0
TRANSFERS IN	0.00	0	9,000	9,000	9,000	0
VEHICLE CODE FINES	5,869,488.16	5,744,000	6,724,000	6,724,000	6,724,000	0
TOTAL REVENUE	$ 124,777,750.59	$ 119,758,000	$ 141,962,000	$ 141,962,000	$ 141,962,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 2,518,011.69	$ 2,474,000	$ 2,585,000	$ 2,585,000	$ 2,585,000	$ 0
CAFETERIA BENEFIT PLANS	15,740,987.70	17,621,000	18,022,000	18,086,000	18,086,000	64,000
COUNTY EMPLOYEE RETIREMENT	247,408.58	434,000	447,000	497,000	497,000	50,000
DENTAL INSURANCE	27,036.15	18,000	6,000	6,000	6,000	0
DEPENDENT CARE SPENDING ACCOUNTS	36,292.02	39,000	49,000	49,000	49,000	0
DISABILITY BENEFITS	971,815.22	76,000	76,000	76,000	86,000	10,000
FICA (OASDI)	30,628.80	32,000	36,000	36,000	36,000	0
HEALTH INSURANCE	257,711.59	342,000	445,000	600,000	600,000	155,000
LIFE INSURANCE	894,287.49	0	0	0	0	0
OTHER EMPLOYEE BENEFITS	3,460,262.00	3,560,000	3,540,000	3,540,000	3,540,000	0
RETIREE HEALTH INSURANCE	431,910.58	186,000	182,000	182,000	190,000	8,000
SAVINGS PLAN	3,915,734.89	4,172,000	4,269,000	4,269,000	4,269,000	0
THRIFT PLAN (HORIZONS)	2,384,648.17	2,263,000	2,482,000	2,482,000	2,467,000	(15,000)
UNEMPLOYMENT INSURANCE	0.00	0	9,000	9,000	9,000	0
WORKERS' COMPENSATION	110,493.94	100,000	77,000	77,000	74,000	(3,000)
TOTAL S & E B	31,027,228.82	31,317,000	32,225,000	32,494,000	32,494,000	269,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	15,550,512.94	15,815,000	17,105,000	16,955,000	16,955,000	(150,000)
COMPUTING-MAINFRAME	87.76	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	12,672.00	13,000	13,000	13,000	13,000	0
JURY & WITNESS EXPENSE	927,540.05	1,000,000	1,700,000	1,700,000	1,700,000	0
MAINTENANCE - BUILDINGS & IMPRV	97,643.56	93,000	135,000	135,000	135,000	0
MEMBERSHIPS	75.00	0	0	0	0	0
MISCELLANEOUS EXPENSE	4,954.85	4,000	33,000	33,000	33,000	0
OFFICE EXPENSE	102,448.40	42,000	100,000	115,000	115,000	15,000
PROFESSIONAL SERVICES	47,990,272.51	965,000	52,077,000	52,212,000	52,212,000	135,000
TECHNICAL SERVICES	917,449.72	47,826,000	1,546,000	1,546,000	1,546,000	0
TELECOMMUNICATIONS	1,034.41	0	0	0	0	0
TRANSPORTATION AND TRAVEL	10,259.31	0	0	0	0	0
TOTAL S & S	65,614,950.51	65,758,000	72,709,000	72,709,000	72,709,000	0

TRIAL COURT OPERATIONS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
OTHER CHARGES						
TRIAL COURT-MAINTENANCE OF EFFORT	284,390,080.30	283,107,000	290,568,000	290,568,000	290,568,000	0
GROSS TOTAL	$ 381,032,259.63	$ 380,182,000	$ 395,502,000	$ 395,771,000	$ 395,771,000	$ 269,000
NET TOTAL	381,032,259.63	380,182,000	395,502,000	395,771,000	395,771,000	269,000
NET COUNTY COST	$ 256,252,541.39	$ 260,424,000	$ 253,540,000	$ 253,809,000	$ 253,809,000	$ 269,000
BUDGETED POSITIONS	50.0	50.0	50.0	50.0	50.0	0.0

Utilities

Utilities Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 42,275,384.05	$ 66,526,000	$ 78,466,000	$ 41,862,000	$ 41,862,000	$ (36,604,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 184,131,888.77	$ 207,541,000	$ 223,839,000	$ 201,073,000	$ 201,073,000	$ (22,766,000)
S & S EXPENDITURE DISTRIBUTION	(147,758,292.40)	(147,867,000)	(152,260,000)	(162,716,000)	(162,716,000)	(10,456,000)
TOTAL S & S	36,373,596.37	59,674,000	71,579,000	38,357,000	38,357,000	(33,222,000)
OTHER CHARGES	5,911,712.00	6,980,000	7,000,000	4,025,000	4,025,000	(2,975,000)
OTHER FINANCING USES	10,662.00	21,000	21,000	0	0	(21,000)
GROSS TOTAL	$ 42,295,970.37	$ 66,675,000	$ 78,600,000	$ 42,382,000	$ 42,382,000	$ (36,218,000)
INTRAFUND TRANSFERS	0.00	(94,000)	0	(371,000)	(371,000)	(371,000)
NET TOTAL	$ 42,295,970.37	$ 66,581,000	$ 78,600,000	$ 42,011,000	$ 42,011,000	$ (36,589,000)
NET COUNTY COST	$ 20,586.32	$ 55,000	$ 134,000	$ 149,000	$ 149,000	$ 15,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

Utilities is a centralized appropriation administered by the Internal Services Department to fund utility costs, including electricity, natural gas, water, industrial waste collection, energy management leadership programs and related regulatory and legal activities, and day-to-day operations of the County cogeneration and power plants.

2013-14 Budget Message

The 2014-15 Recommended Budget reflects an increase in NCC of $15,000 primarily attributable to increases in utility costs for NCC-funded facilities. The Recommended Budget also reflects an increase in funding for electricity, natural gas, water, other utilities, power plant operations, and the Enterprise Energy Management Information System (EEMIS) program, more than offset by decreases in funding for Energy Efficiency and Conservation Block Grants (EECBG), and California Public Utility Commission (CPUC) programs.

Critical/Strategic Planning Initiatives

- Continues to complete energy retrofit projects and centrally administer utilities costs throughout the County.

Changes From 2013-14 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT($)	Revenue ($)	Net County Cost ($)	Budg Pos
2013-14 Final Adopted Budget	**230,860,000**	**152,260,000**	**78,466,000**	**134,000**	**0.0**
Other Changes					
1. Electricity: Reflects an increase in funding based on the current year expenditure trend and anticipated electricity rate increases from the Los Angeles Department of Water and Power (DWP) and Southern California Edison (SCE).	9,474,000	7,850,000	1,618,000	6,000	--
2. Natural Gas: Reflects an increase in natural gas expenditures based on the reduced market price of the non-core gas accounts.	157,000	83,000	72,000	2,000	--
3. Water and Other Utilities: Reflects an increase in funding based on the current year expenditure trend and anticipated water and industrial waste rate increases from DWP and various water companies.	3,108,000	2,425,000	680,000	3,000	--
4. Cogeneration and Power Plants: Reflects an increase in funding primarily for the emission allowances to be purchased for the Civic Center and Pitchess Cogeneration Power Plants to comply with regulations set forth by the California Environmental Protection Agency Air Resources Board.	1,131,000	569,000	558,000	4,000	--
5. Barakat Settlement: Reflects a reduction in funding for the remainder of the Barakat agreement with DWP for the electricity overcharges to public agencies.	(1,669,000)	--	(1,669,000)	--	--
6. Southern California Regional Energy Network Projects: Reflects a decrease in funding from the CPUC due to the anticipated expiration of energy efficiency programs on December 31, 2014.	(35,505,000)	--	(35,505,000)	--	--
7. EECBG – California Energy Commission (CEC): Reflects a decrease in funding for the remaining balance of the intergovernmental contract with CEC to implement energy efficiency retrofit projects.	(1,657,000)	371,000	(2,028,000)	--	--
8. CPUC Partnership Program: Reflects a decrease in funding for the remaining balance of the multi-year CPUC Partnership Program.	(500,000)	--	(500,000)	--	--
9. Energy Management Programs: Reflects a decrease in anticipated contract and support costs for engineering, retrofit, and regulatory consultant services needed for retro-commissioning projects and Office of Sustainability.	(374,000)	(471,000)	97,000	--	--
10. EEMIS Expansion: Reflects a net increase in one-time funding for the EEMIS program expansion from SCE.	73,000	--	73,000	--	--
Total Changes	**(25,762,000)**	**10,827,000**	**(36,604,000)**	**15,000**	**0.0**
2014-15 Recommended Budget	**205,098,000**	**163,087,000**	**41,862,000**	**149,000**	**0.0**

UTILITIES BUDGET DETAIL

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 27,593,719.28	$ 28,618,000	$ 28,177,000	$ 29,725,000	$ 29,725,000	$ 1,548,000
FEDERAL - OTHER	10,067,100.63	2,242,000	7,000,000	4,851,000	4,851,000	(2,149,000)
INTEREST	1,038.20	1,000	0	1,000	1,000	1,000
MISCELLANEOUS	1,610,961.27	133,000	1,532,000	1,033,000	1,033,000	(499,000)
STATE - OTHER	3,002,564.67	35,532,000	41,757,000	6,252,000	6,252,000	(35,505,000)
TOTAL REVENUE	$ 42,275,384.05	$ 66,526,000	$ 78,466,000	$ 41,862,000	$ 41,862,000	$ (36,604,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 720,388.73	$ 814,000	$ 788,000	$ 800,000	$ 800,000	$ 12,000
CLOTHING & PERSONAL SUPPLIES	42,856.78	35,000	0	25,000	25,000	25,000
COMMUNICATIONS	4,415.45	5,000	0	4,000	4,000	4,000
COMPUTING-MAINFRAME	46,195.66	18,000	1,000	13,000	13,000	12,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	37,106.00	66,000	715,000	47,000	47,000	(668,000)
COMPUTING-PERSONAL	229,882.50	223,000	0	157,000	157,000	157,000
CONTRACTED PROGRAM SERVICES	237.34	1,000	0	1,000	1,000	1,000
FOOD	5,874.74	4,000	0	3,000	3,000	3,000
HOUSEHOLD EXPENSE	139,674.09	109,000	0	75,000	75,000	75,000
INFORMATION TECHNOLOGY SERVICES	1,351,372.16	869,000	797,000	611,000	611,000	(186,000)
INSURANCE	733,716.00	1,152,000	1,152,000	1,040,000	1,040,000	(112,000)
MAINTENANCE - BUILDINGS & IMPRV	7,476,639.20	7,568,000	13,740,000	6,084,000	6,084,000	(7,656,000)
MAINTENANCE - EQUIPMENT	2,577,402.98	925,000	0	651,000	651,000	651,000
MEDICAL DENTAL & LAB SUPPLIES	210,815.53	149,000	0	105,000	105,000	105,000
MEMBERSHIPS	27,316.61	34,000	55,000	24,000	24,000	(31,000)
MISCELLANEOUS EXPENSE	978.62	1,000	0	1,000	1,000	1,000
OFFICE EXPENSE	1,015,245.27	778,000	0	547,000	547,000	547,000
PROFESSIONAL SERVICES	10,245,900.98	32,541,000	43,308,000	22,882,000	22,882,000	(20,426,000)
RENTS & LEASES - BLDG & IMPRV	0.00	7,000	0	5,000	5,000	5,000
RENTS & LEASES - EQUIPMENT	47,220.04	39,000	0	27,000	27,000	27,000
SMALL TOOLS & MINOR EQUIPMENT	464,507.13	345,000	0	241,000	241,000	241,000
SPECIAL DEPARTMENTAL EXPENSE	653,782.44	802,000	0	563,000	563,000	563,000
TECHNICAL SERVICES	18,690,895.61	16,189,000	19,873,000	11,382,000	11,382,000	(8,491,000)
TELECOMMUNICATIONS	26,977.39	36,000	17,000	26,000	26,000	9,000
TRANSPORTATION AND TRAVEL	1,025,317.81	882,000	0	620,000	620,000	620,000
UTILITIES	138,357,169.71	143,949,000	143,393,000	155,139,000	155,139,000	11,746,000
S & S EXPENDITURE DISTRIBUTION	(147,758,292.40)	(147,867,000)	(152,260,000)	(162,716,000)	(162,716,000)	(10,456,000)
TOTAL S & S	36,373,596.37	59,674,000	71,579,000	38,357,000	38,357,000	(33,222,000)
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	6,692.82	0	1,000,000	1,000,000	1,000,000	0
SUPPORT & CARE OF PERSONS	5,905,019.18	6,980,000	6,000,000	3,025,000	3,025,000	(2,975,000)
TOTAL OTH CHARGES	5,911,712.00	6,980,000	7,000,000	4,025,000	4,025,000	(2,975,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	10,662.00	21,000	21,000	0	0	(21,000)
TOTAL OTH FIN USES	10,662.00	21,000	21,000	0	0	(21,000)
GROSS TOTAL	$ 42,295,970.37	$ 66,675,000	$ 78,600,000	$ 42,382,000	$ 42,382,000	$ (36,218,000)
INTRAFUND TRANSFERS	0.00	(94,000)	0	(371,000)	(371,000)	(371,000)
NET TOTAL	$ 42,295,970.37	$ 66,581,000	$ 78,600,000	$ 42,011,000	$ 42,011,000	$ (36,589,000)
NET COUNTY COST	$ 20,586.32	$ 55,000	$ 134,000	$ 149,000	$ 149,000	$ 15,000

Utility User Tax - Measure U

Utility User Tax - Measure U Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
REVENUE						
OTHER TAXES	$ 56,833,928.52	$ 57,000,000	$ 65,620,000	$ 65,620,000	$ 65,620,000	$ 0
NET COUNTY COST	$ (56,833,928.52)	$ (57,000,000)	$ (65,620,000)	$ (65,620,000)	$ (65,620,000)	$ 0
REVENUE DETAIL						
ELECTRIC USER TAX	$ 25,722,100.03	$ 26,000,000	$ 28,705,000	$ 28,705,000	$ 28,705,000	$ 0
GAS USER TAX	6,194,525.21	6,000,000	8,911,000	8,911,000	8,911,000	0
COMMUNICATION USER TAX	25,005,836.25	25,000,000	28,004,000	28,004,000	28,004,000	0
ELECTRIC USERS TAX PENALTI	23.46	0	0	0	0	0
GAS USERS TAX PENALTIES AN	278.12	0	0	0	0	0
COMMUNICATION USERS TAX PE	26,374.01	0	0	0	0	0
PRIOR YEAR - ELECTRIC USER	6,551.26	0	0	0	0	0
PRIOR YEAR - GAS USERS UTI	(149,718.29)	0	0	0	0	0
PRIOR YEAR - COMMUNICATION	27,958.47	0	0	0	0	0
UTILITY USER TAX	$ 56,833,928.52	$ 57,000,000	$ 65,620,000	$ 65,620,000	$ 65,620,000	$ 0
TOTAL REVENUE	$ 56,833,928.52	$ 57,000,000	$ 65,620,000	$ 65,620,000	$ 65,620,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	OTHER	OTHER

2014-15 Budget Message

On November 4, 2008, unincorporated County voters approved the passage of the Utility User Tax - Measure U. The revenues are generated from user taxes on gas, electricity, and communication. These revenues are fully offset with appropriations in the Departments of Board of Supervisors, District Attorney, Health Services, Parks and Recreation, Public Library, Public Works, and Sheriff for various programs within the unincorporated areas.

Vehicle License Fees - Realignment

Vehicle License Fees - Realignment Budget Summary

CLASSIFICATION	FY 2012-13 ACTUAL	FY 2013-14 ESTIMATED	FY 2013-14 BUDGET	FY 2014-15 REQUESTED	FY 2014-15 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
REVENUE						
VLFR-HLTH SVCS	$ 309,683,553.83	$ 310,610,000	$ 309,684,000	$ 309,684,000	$ 309,684,000	$ 0
VLFR-MENTAL HLTH	2,019,671.15	0	0	0	0	0
VLFR-SOCIAL SERVICES	16,979,497.48	16,979,000	16,979,000	16,979,000	16,979,000	0
TOTAL REVENUE	328,682,722.46	327,589,000	326,663,000	326,663,000	326,663,000	0
NET COUNTY COST	$ (328,682,722.46)	$ (327,589,000)	$ (326,663,000)	$ (326,663,000)	$ (326,663,000)	$ 0
REVENUE DETAIL						
STATE - MOTOR VEHICLE IN-LIEU TAX						
VLFR-HLTH SVCS	$ 309,683,553.83	$ 310,610,000	$ 309,684,000	$ 309,684,000	$ 309,684,000	$ 0
VLFR-MENTAL HLTH	2,019,671.15	0	0	0	0	0
VLFR-SOCIAL SERVICES	16,979,497.48	16,979,000	16,979,000	16,979,000	16,979,000	0
TOTAL REVENUE	$ 328,682,722.46	$ 327,589,000	$ 326,663,000	$ 326,663,000	$ 326,663,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	OTHER	OTHER

Mission Statement

Vehicle License Fees – Realignment revenues are derived from the County's share of statewide motor vehicle license fees. These revenues are fully offset with appropriation in the Departments of Health Services and Public Social Services for various health and social services programs.

2014-15 Budget Message

The 2014-15 Recommended Budget reflects no change from the 2013-14 Adopted Budget based on current trends and economic conditions.

Appendix/Index

Statistics

GEOGRAPHY: The County has an area of 4,086 square miles with altitudes that vary from nine feet below to 10,080 feet above sea level.

WEATHER:

Annual mean temperature (for calendar year 2013)	65.6 degrees Fahrenheit
Annual precipitation (for calendar year 2013)	3.6 inches

GOVERNMENT: On November 5, 1912, voters approved the Charter County form of government, which took effect June 2, 1913, with a five-member Board of Supervisors. Supervisors are elected by district to serve four-year alternating terms at elections held every two years. On March 5, 2002, the voters amended the Charter to include term limits.

COUNTY SEAT: The voter-approved County seat is in the City of Los Angeles.

ELECTED OFFICIALS:

County

5	Supervisors
1	Sheriff
1	District Attorney
1	Assessor

Congressional Delegation

18	Members of the House of Representatives
2	Senators

State

16	Senators
24	Assembly Members
476	Superior Court Judges

REGISTERED VOTERS: 4,875,013 as of February 4, 2014

ASSESSED VALUATION:
(2012-13)

Local Assessed – Secured	$ 1,084,674,230,928
Local Assessed – Unsecured	45,522,922,556
State Assessed	15,059,325,199
Total	$ 1,145,256,478,683

CITIES: There are 88 cities within the County (see following page)

POPULATION:
(Estimate as of 1/1/14)

Incorporated Areas	8,981,819
Unincorporated Areas	1,044,095
Total	10,025,914

Estimated Population of the 88 Cities of the County of Los Angeles

INCORPORATED CITIES	POPULATION*
Agoura Hills	20,608
Alhambra	84,777
Arcadia	57,158
Artesia	16,760
Avalon	3,812
Azusa	48,532
Baldwin Park	76,762
Bell	35,941
Bell Gardens	42,622
Bellflower	77,633
Beverly Hills	34,680
Bradbury	1,082
Burbank	105,484
Calabasas	23,909
Carson	92,518
Cerritos	49,692
Claremont	36,183
Commerce	12,993
Compton	97,992
Covina	48,652
Cudahy	24,121
Culver City	39,396
Diamond Bar	56,351
Downey	113,265
Duarte	21,687
El Monte	114,903
El Segundo	16,879
Gardena	59,979
Glendale	194,554
Glendora	50,946
Hawaiian Gardens	14,440
Hawthorne	85,859
Hermosa Beach	19,722
Hidden Hills	1,904
Huntington Park	58,890
Industry	438
Inglewood	111,664
Irwindale	1,492
La Canada Flintridge	20,536
La Habra Heights	5,403
La Mirada	49,140
La Puente	40,436
La Verne	32,606
Lakewood	81,144

INCORPORATED CITIES	POPULATION*
Lancaster	159,358
Lawndale	33,209
Lomita	20,626
Long Beach	470,400
Los Angeles	3,900,506
Lynwood	71,359
Malibu	12,828
Manhattan Beach	35,589
Maywood	27,734
Monrovia	37,141
Montebello	63,479
Monterey Park	61,706
Norwalk	106,419
Palmdale	155,285
Palos Verdes Estates	13,655
Paramount	54,853
Pasadena	140,749
Pico Rivera	63,869
Pomona	151,860
Rancho Palos Verdes	42,310
Redondo Beach	67,751
Rolling Hills	1,892
Rolling Hills Estates	8,181
Rosemead	54,729
San Dimas	33,856
San Fernando	24,394
San Gabriel	40,361
San Marino	13,290
Santa Clarita	205,706
Santa Fe Springs	17,108
Santa Monica	91,813
Sierra Madre	11,077
Signal Hill	11,301
South El Monte	20,424
South Gate	95,863
South Pasadena	25,977
Temple City	36,138
Torrance	147,532
Vernon	122
Walnut	30,218
West Covina	107,730
West Hollywood	35,008
Westlake Village	8,378
Whittier	86,490

* Source: County of Los Angeles Internal Services Department, Urban Research Division, as of January 1, 2014.

Cultural and Recreational Opportunities

The County offers a wealth of cultural and recreational opportunities rivaled by few other places in the world. Its geographic and ever-expanding economic diversities have aided in the development of a rich heritage of educational, artistic, and athletic organizations and sites, of which only a few are shown below (as of January 2014). Additional information on many of the cultural and recreational opportunities, located throughout the County, can be obtained via the County's website at: http://lacounty.gov, under the "Arts and Recreation" section. *Italicized* items are funded and/or operated by the County.

CULTURAL/RECREATIONAL ATTRACTIONS

Angeles National Forest
Aquarium of the Pacific
Cabrillo Marine Aquarium
Descanso Gardens
El Pueblo de Los Angeles
Ford Theatres
Gibson Amphitheater
Grand Park
Greek Theatre
Griffith Observatory
Hollywood and Highland Center
Hollywood Bowl
Huntington Library, Art Collections, and Botanical Gardens
L.A. LIVE (Including Nokia Theatre)
Los Angeles County Arboretum and Botanic Garden
Los Angeles County Fairplex
Los Angeles Zoo and Botanical Gardens
Mount Wilson Observatory
Music Center
- Ahmanson Theatre
- Blue Ribbon Garden
- Dorothy Chandler Pavilion
- Mark Taper Forum
- Music Center Plaza
- The W.M. Keck Foundation Children's Amphitheater
- Walt Disney Concert Center

Pantages Theatre
Queen Mary
Raging Waters
Santa Monica Mountains National Recreation Area
Shrine Auditorium and Exposition Hall
Six Flags Magic Mountain/Hurricane Harbor
South Coast Botanic Garden
Staples Center
Universal Citywalk/Studios
Virginia Robinson Gardens

MOTION PICTURE STUDIOS

MGM Studios
Paramount Pictures
Sony Pictures
Twentieth Century Fox
Universal Pictures
Walt Disney Studios
Warner Brothers Pictures

SPORTS

Los Angeles Clippers
Los Angeles Dodgers
Los Angeles Galaxy
Los Angeles Kings
Los Angeles Lakers
Los Angeles Sparks

MUSEUMS

Autry National Center of the American West (Includes Southwest Museum of the American Indian)
California African American Museum
California Science Center
Chinese American Museum
Fowler Museum at UCLA
Hammer Museum
J. Paul Getty Museum
Japanese American National Museum
LA Plaza de Cultura y Artes
Los Angeles County Museum of Art
Los Angeles Maritime Museum
Museum of Contemporary Art
Museum of Latin American Art
Museum of Tolerance
Natural History Museum of Los Angeles County
Norton Simon Museum
Page Museum at the La Brea Tar Pits
Petersen Automotive Museum
USC Pacific Asia Museum
Western Museum of Flight
William S. Hart Ranch and Museum

UNIVERSITIES AND COLLEGES

Art Center College of Design
California Institute of Technology
California Institute of the Arts
California State Polytechnic University, Pomona
California State University, Dominguez Hills
California State University, Long Beach
California State University, Los Angeles
California State University, Northridge
Claremont Colleges
- Claremont Graduate University
- Claremont McKenna College
- Harvey Mudd College
- Keck Graduate Institute of Applied Life Sciences
- Pitzer College
- Pomona College
- Scripps College

Fashion Institute of Design and Merchandising
Loyola Marymount University
Mount Saint Mary's College
Occidental College
Otis College of Art and Design
Pepperdine University
Southern California Institute of Architecture
University of California, Los Angeles
University of La Verne
University of Southern California
Whittier College

* Not listed are 130 parks, 14 wildlife sanctuaries, eight nature centers, 19 golf courses, 20 beaches covering 25 miles of coastline, Marina del Rey Harbor, 85 public libraries, and three bookmobiles owned and/or operated by the County.

Glossary

ACTIVITY: A major work effort performed to meet a program objective.

ACTUAL FISCAL YEAR: Amounts represent actual expenditures and financing sources for two fiscal years prior to the Recommended Budget fiscal year.

AGENCY FUND: Includes the Community Development Commission and the Housing Authority, which are under the authority of the Board, but are separate legal entities.

APPROPRIATION: A legal authorization to make expenditures and incur obligations for specific purposes.

APPROPRIATIONS FOR CONTINGENCIES: A budgetary provision representing a portion of the financing uses set aside to meet unforeseen expenditure requirements.

ASSIGNED FUND BALANCE: That portion of the fund balance approved by the Board to reflect a government's intended use of resources that are neither restricted nor committed fund balance.

AUDITOR-CONTROLLER SCHEDULES: Provide summary and detailed countywide financing source and use information necessary to meet mandated State Controller requirements.

BOND ANTICIPATION NOTES: An interim financing instrument issued in anticipation of permanent long-term financing. BANs are issued by Joint Powers Authorities and Non-profit Corporations as authorized by the California Government and Corporations Codes, respectively. Abbreviation: BANs

BUDGET FISCAL YEAR: Provides the current year's budgeted amounts as a yardstick for measuring the recommendations for next year's Recommended Budget. Reflects the Board-adopted budget, but does not incorporate any budget adjustments or changes that may occur during the year.

BUDGET MESSAGE: A general discussion of the Recommended Budget as presented in writing to the legislative body. The budget message contains an explanation of the principal budget items and their financial status at the time of the message.

BUDGET SUMMARY SCHEDULES: Provide summary and detailed information on financing sources/uses and budgeted positions.

BUDGET UNIT: The classification of expenditures and revenues into appropriately identified accounting or cost centers deemed necessary or desirable for control of financial operations. Unless provided by law, such units may be devised at the discretion of the Board.

BUDGETED POSITIONS: A unit of measure used to standardize positions with different bases (e.g., hours, months). All items are converted to full-time equivalent positions, which are represented as budgeted positions in departmental operations. A full-time equivalent represents one item working full time for one year; this facilitates analytical comparisons.

CANCEL OBLIGATED FUND BALANCES: An accounting transaction to release obligated fund balances to finance appropriations. Abbreviation: CANCEL OBLIGATED FD BAL

CAPITAL ASSETS-BUILDINGS AND IMPROVEMENTS: Expenditures for the acquisition of buildings and improvements. Abbreviation: CAPITAL ASSETS - B & I

CAPITAL ASSETS-EQUIPMENT: Expenditures for the acquisition of physical property of a permanent nature, other than land, buildings, and improvements.

CAPITAL ASSETS-INFRASTRUCTURE: Public domain capital assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems, and similar assets that are immovable and of value only to a government unit.

CAPITAL ASSETS-LAND: Expenditures for the acquisition of land.

CAPITAL PROJECT: Capital improvements to buildings that result in an increase of square footage, construction of new facilities, or the acquisition of land. Abbreviation: CAP PROJ

CAPITAL PROJECTS/REFURBISHMENTS SCHEDULES: A section in the Budget Summaries Detail (Volume 2) that provides a summary of the County's Capital Program and detailed information on each capital improvement and refurbishment project. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as capital assets-land and capital assets-buildings and improvements.

CAPITAL PROJECT SPECIAL FUNDS: Capital Project Special Funds are used to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds). Examples are the General Facility Capital Improvement Fund and the Marina Replacement Accumulated Capital Outlay Fund.

CHANGE FROM BUDGET: The resulting variance when the Recommended Budget is compared to the current budget.

CLUSTER: The alignment of County departments reflecting the County's Strategic Plan programmatic goals that are based upon a department's service mission, as well as interdepartmental collaborations that are required to achieve service integration goals. There are four programmatic clusters: Children and Families' Well-Being, Health and Mental Health Services, Community and Municipal Services, and Public Safety. The fifth cluster, Operations, is structured to align County functions that impact the overall organizational effectiveness of the County.

COLLABORATIVE PROGRAM CHANGES (COLLABORATIVE PROGRAMS): Reflects changes to the budget that are a result of County departments working together or with stakeholders to improve County programs or services.

COMMITTED FUND BALANCE: That portion of the fund balance to be used for specific purposes as determined by the Board through County ordinance or resolution. Committed fund balance may be changed or lifted only by the Board taking the same formal action that imposed the constraint originally. The underlying action by the Board needs to occur no later than the close of the fiscal year.

CRITICAL ISSUES CHANGES (CRITICAL ISSUES): Reflects changes to the budget that are significant in nature and are mandated by the State or federal governments.

CURTAILMENT CHANGES (CURTAILMENTS): Reflects reductions to the budget that are generally necessary to address projected funding reductions at either federal, State or local level.

DEBT SERVICE FUND: A fund used to account for the accumulation of resources to make payments of principal and interest on general obligation bonds and other long-term debt.

DEPARTMENTAL PROGRAM SUMMARY: Provides information such as the legal authority for the program, whether the program is mandated or discretionary, the description of the program and summary budget information reflecting the base budget.

DESIGNATIONS: Portions of fund balance set aside to indicate tentative plans for future spending. Designations are now classified as committed fund balance.

EFFICIENCY CHANGES (EFFICIENCIES): Reflects changes to the budget that are the result of performing or functioning in a more proficient manner.

ENCUMBRANCES: Resources committed for future expenditures as a result of unperformed (executory) contracts such as purchase orders and specific contracts for goods or services.

ENTERPRISE FUNDS: A fund used to account for those operations that are financed and run like commercial entities, where the intent is to recover the cost of providing ongoing services, primarily by user charges.

ESTIMATED FISCAL YEAR: Reflects estimated expenditures and financing sources for the entire current fiscal year.

ESTIMATED TAX DELINQUENCIES: The amount of estimated property taxes that will remain uncollected at the end of the fiscal year.

EXPENDITURE: The spending or disbursement of financial resources.

EXPENDITURE DISTRIBUTION: Transactions that constitute reimbursement for expenditures or expenses initially made from a fund or organization that are charged to another fund or organization. Abbreviation: EXPENDITURE DIST

EXPENDITURE OBJECT: A chart of accounts elements that classifies expenditures into groups.

FINANCING SOURCES: Reflects the total resources (e.g., revenue, taxes, and fund balance available) utilized to finance expenditure needs.

FINANCING USES: Total needs requiring financing for the fiscal year.

FISCAL YEAR: A yearly accounting period, beginning on July 1 and lasting through June 30 of the next year, to which the annual operating budget applies. Fiscal years are designated by the calendar year in which they begin and end. Abbreviation: FY

FUNCTION: A group of related activities aimed at accomplishing a major service or regulatory program.

FUND: A separate fiscal and accounting entity with a self-balancing set of accounts recording financing sources, financing uses, assets, and liabilities.

FUND BALANCE: The amount remaining at year end representing the difference between current assets and current liabilities.

FUND BALANCE AVAILABLE: That portion of the fund balance not obligated and therefore available for financing the budgetary requirements.

GENERAL COUNTY: Term referencing all General Fund operations, general obligation bond, and other long-term debt service requirements and Hospital Enterprise Fund operations.

GENERAL FUND: The fund used to account for all countywide operations except those required to be accounted for in another fund.

GENERAL PURPOSE (DISCRETIONARY) REVENUE: Monies that are not legally earmarked by the State or federal government for a specified program or use. Included in this category are sales and use taxes, business license and utility user taxes, and property taxes.

GENERAL RESERVES: A fund equity restriction to provide for legally declared emergency expenditures. Authorization from the Board is required to expend these monies. General Reserve is now classified as assigned fund balance.

GOAL: A long-term organizational target or direction. It states what the organization wants to accomplish or become over the next several years. Goals provide the direction for an organization and define the nature, scope, and relative priorities of all projects and activities. Everything the organization does should help it move toward attainment of one or more goals.

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, or to other governments, on a cost-reimbursement basis.

INTRAFUND TRANSFER: An accounting mechanism used to reflect expenditure transfers between operations within the same fund, thereby identifying the true location of actual cost. For example, the cost of some data processing services is budgeted in the Internal Services Department. To the extent those services are rendered to other General Fund departments, the related costs are also transferred to the appropriate departmental budget units to more accurately reflect total operating expenditures. Abbreviation: IFT

JOINT POWERS AUTHORITY: A separate legal entity, authorized by the California Government Code that is empowered to act on behalf of a governmental entity to acquire capital assets, utilizing long-term financing. Abbreviation: JPA

MISSION STATEMENT: A statement of organizational purpose.

MODIFIED ACCRUAL BASIS OF ACCOUNTING: The County's basis of accounting. Revenues are recognized when they become both measurable and available to finance expenditures. Expenditures are generally recognized when incurred, except for self-insurance, litigation, and employee benefits, which are accounted for on a cash basis.

NET COUNTY COST: The amount of the operation financed by general purpose revenues, such as property taxes. Abbreviation: NCC

NEW/EXPANDED PROGRAMS: Reflects changes to the budget for new programs or the expansion of existing programs.

NONOPERATING EXPENSES: Expenses that are not directly related to the fund's primary activities.

NONOPERATING REVENUES: Revenues that are not directly related to the fund's primary activities.

NON-PROFIT CORPORATION: A separate legal entity authorized by the California Corporations Code, that is empowered to act on behalf of a governmental entity to acquire or construct capital assets, utilizing long-term financing. Abbreviation: NPC

NONSPENDABLE FUND BALANCE: That portion of the fund balance that cannot be spent because it is either (a) not in spendable form or (b) legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash, such as inventories and long-term notes receivable.

OBJECTIVE: A measurable target that must be met on the way to implementing a strategy and attaining a goal.

OBLIGATED FUND BALANCE: Amounts that are unavailable for financing budgetary requirements in the budget year. This would include nonspendable, restricted, committed, and assigned fund balances.

OPERATING BUDGET: Reflects plans for expenditures and the means of financing them. The operating budget is the primary means that most financing of acquisitions, spending, and service delivery activities of the County is controlled.

OTHER CHANGES: Reflects changes such as: across-the-board salaries and employee benefits changes; accounting adjustments; ministerial appropriation, intrafund transfer, and revenue changes; and other changes that do not directly affect programs and service levels.

OTHER CHARGES: An object of expense that reflects costs not directly associated with the daily expenses of running an operation. Includes payments for California Work Opportunities and Responsibility to Kids (CalWORKs), In-Home Supportive Services (IHSS), General Relief, Foster Care, interest and principal charges, capital lease payments, payments to other governmental agencies, and judgments and/or settlements.

OTHER FINANCING USES: Operating transfers out from one governmental fund to another.

OTHER PROPRIETARY FUNDS: Funds to account for those governmental activities that are similar to those in the private sector (includes Enterprise Funds, other than Hospital Enterprise and Internal Service Funds).

PROGRAM: A combination of resources, personnel, materials and facilities that are combined to provide a service for an identifiable group or target population to achieve a specified result.

PROGRAM PRIORITIZATION: The process of evaluating and ranking programs based upon program objectives, required resources, and effectiveness. The intent is to identify low-priority programs for possible reduction or elimination if funding is not available, and use the resulting savings to maintain or enhance high-priority programs.

PROGRAM REALIGNMENT: Transfer of program funding between the State and the counties to more accurately reflect responsibilities. Realigned programs include Mental Health, Indigent Health, Foster Care, Child Welfare Services, CalWORKs, IHSS, certain juvenile justice programs, and other miscellaneous programs. Revenues from increased vehicle license fees and sales taxes finance the increased County program responsibilities.

QUALITY: The degree that customers are satisfied with a program and/or compliance with accepted standards.

RECOMMENDED BUDGET: Upon approval by the Board, the recommendations of the Chief Executive Officer become the official Board proposals for appropriation and revenue for the next fiscal year. The Board normally approves the Recommended Budget in April. It may be amended following public budget hearings and Board deliberations anticipated in May and June, respectively.

REFURBISHMENT: A renovation of existing space that costs in excess of $100,000. Refurbishments are characterized by an overall enhancement in space decor, functional design, configuration, etc., for the purpose of improving aesthetic image, operational efficiency, or staff productivity.

REGULAR (EQUALIZED) ASSESSMENT ROLL: The listing of the assessed values of all properties within the County as of January 1 of each year. The regular roll contains values for both secured (real) and unsecured (personal) properties.

REQUESTED FISCAL YEAR: Respective operation's official request for appropriation and financing sources to implement its stated objectives for the next fiscal year.

RESERVES: Portions of fund balance set aside due to legal or contractual restrictions and not available for appropriation. Reserves are now classified as nonspendable, restricted, or assigned fund balance.

RESTRICTED FUND BALANCE: That portion of the fund balance based on constraints placed on their use that are either (a) externally imposed by creditors, grants, contributors, or laws and regulations of other governments or (b) imposed by law through constitutional provisions of enabling legislation. Restrictions may be effectively changed or lifted only by changing the condition of the constraint.

REVENUE: Source of income to an operation other than debt issue proceeds or the transfer from another fund.

SALARIES AND EMPLOYEE BENEFITS: An object of expense reflecting the County's costs for employee compensation. Includes salaries and wages, insurance (health, dental, life, and unemployment), workers' compensation, retirement, bonuses, overtime, flexible benefit plans, and deferred compensation plans.

SERVICES AND SUPPLIES: An object of expense reflecting the purchase of goods and services within the year.

SPECIAL ASSESSMENTS: Fees that are charged to property owners in certain geographical areas for public improvements. A fee is levied only to those property owners that receive a direct benefit.

SPECIAL DISTRICT FUNDS: Funded by specific taxes and assessments that provide public improvements and services to benefit targeted properties and residents. Examples are the Garbage Disposal Districts and Sewer Maintenance Districts.

SPECIAL DISTRICTS: An independent unit of local government established to perform a single specified service. The Special Districts listed in this document are governed by the Board.

SPECIAL REVENUE FUNDS: Funds used to account for the proceeds of specific revenue sources that are restricted in the way they may be spent.

STRATEGIC PLAN: The framework that outlines how the County will move in the direction defined by the County's Mission and Vision. The Plan describes the desired goals, strategies to accomplish the goals, and measurable objectives to accomplish each strategy.

STRATEGY: The means that the County intends to accomplish a goal as it moves to achieve outcomes or results. A strategy captures a defined intent across policies, programs, projects, actions, decisions and resource allocations to achieve an outcome. A coherent collection of actions that have a reasonable expectation of improving outcomes.

SUBVENTION: A grant (usually from the State or federal government).

SUPPLEMENTAL ROLL: Property taxes generated pursuant to Senate Bill 813 (Chapter 498, Statutes of 1983), whereby changes to property taxes are made effective the date the property ownership title is transferred.

TRANSFERS IN: The transfers in of funding from one governmental fund to another. This increase in current financial resources is reported separately from revenue to avoid distorting revenue trends.

TRANSFERS OUT: All interfund transfers legally authorized from a fund receiving subsidy to the fund through which the resources are to be expended.

UNMET NEEDS: Department's critical unmet requirements not currently addressed in the budget.

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