County of Los Angeles
Sheriff's Department Headquarters
4700 Ramona Boulevard
Monterey Park, California 91754-2169

LEROY D. BACA, SHERIFF

July 29, 2013

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
Los Angeles, California 90012

Dear Supervisors:

STATUS OF THE RECOMMENDATIONS MADE IN THE JANUARY 25, 2013, AUDITOR-CONTROLLER'S REPORT REGARDING THE LOS ANGELES COUNTY SHERIFF'S DEPARTMENT – UNINCORPORATED AREA PATROL

On March 26, 2013, the Board directed the Los Angeles County Sheriff's Department (Department) to implement the various budgeting and accounting enhancements recommended in the Auditor-Controller's January 25, 2013, report and to report back to the Board, in collaboration with the Chief Executive Officer, an Implementation Plan.

The responses to the Auditor-Controller's recommendations are contained in this report.

Should you have any questions or require additional information, please contact me or Division Director Glen Dragovich at (323) 526-5191.

Sincerely,

LEROY D. BACA
SHERIFF

RECOMMENDATIONS BY THE AUDITOR-CONTROLLER REGARDING
LOS ANGELES COUNTY SHERIFF'S DEPARTMENT – UNINCORPORATED AREA PATROL

COUNTY OF LOS ANGELES - SHERIFF'S DEPARTMENT

The purpose of this document is to provide the status of recommendations made by the Auditor-Controller (AC) in the January 25, 2013, report.

I. **Sheriff's management work with the CEO to improve their reporting of estimated Unincorporated Area (UA) patrol services costs by including only the UA's share of station support staff/overhead and Countywide patrol services costs.**

Recommendation partially implemented.

In conjunction with the CEO and AC, the Department created the "Patrol – Unincorporated Areas" budget unit to capture the costs associated with UA patrol. The Department collaborated with the CEO and AC to develop a billing rate that accurately reflects the UA's share of station support staff/overhead. Countywide patrol services costs associated solely with the UA are under discussion with the CEO.

II. **Work with the CEO to include UA share of non-patrol field operations (e.g., Homicide Bureau, Narcotics Bureau, etc.) costs as part of their estimate of UA costs.**

Recommendation under discussion.

The Department continues to work with the CEO to identify the UA's share of non-patrol field operations.

III. **Work with the CEO to include a supplemental section to the UA portion of the Recommended Budget indicating the estimated UA costs by station, and the UA share of Countywide patrol services and non-patrol field operations.**

Recommendation partially implemented.

The Department's Fiscal Year (FY) 2013-14 Recommended Budget includes estimated UA costs by station. The Department continues to work with the CEO to include the UA share of Countywide patrol services and non-patrol field operations in future budgets.

IV. The County should determine whether to pursue changes in State law and/or Board policy to allow the Sheriff to recover a larger amount of its costs from the contract cities/agencies.

No action required by the Department.

V. Sheriff's management identify the amount of unrecovered costs for services provided to contract cities/agencies in the County's recommended budget.

Recommendation implemented.

The billing rates for contract cities/agencies are established annually by the AC. The Department believes all allowable costs (pursuant to Gonsalves and Board Policy) are recovered under the AC's rate structure.

VI. Sheriff's management continue to monitor UA station compliance levels, and develop formal action plans in instances where they are well below their scheduled UA patrol staffing level.

Recommendation implemented.

Compliance levels in the UA are monitored at the station and division level on a weekly basis. The Department's Contract Law Enforcement Bureau (CLEB) also monitors compliance levels on a weekly basis, and can create ad hoc compliance reports as required. Should the compliance level in a specific UA fall below standard, CLEB will work closely with the station to identify the source of the deficiency and to craft a plan to address the issue.

VII. Sheriff's management annually submit the 575 forms to the Board for planned UA service levels, and for changes of one or more full-time deputies to the actual UA service levels as they occur.

Recommendation implemented.

UA patrol 575's for FY 2013-14 have been prepared and will be presented to CEO for review/approval. Future changes to UA service levels will be submitted to the Board.

VIII. Sheriff's management establish specific station and call area response time targets to better evaluate performance.

Recommendation under review.

The Department is assessing its automated reporting systems to determine if this recommendation can be implemented with existing technology.