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County of Los Angeles
DEPARTMENT OF CHILDREN AND FAMILY SERVICES
425 Shatto Place, Los Angeles, California 90020
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Director

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Chief Deputy Director

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December 30, 2013

To: Supervisor Don Knabe, Chairman
Supervisor Gloria Molina
Supervisor Mark Ridley-Thomas
Supervisor Zev Yaroslavsky
Supervisor Michael D. Antonovich

From: Philip L. Browning
Director, Department of Children and Family Services

Marvin Southard, D.S.W.
Director, Department of Mental Health

QUARTERLY REPORT FOR THE RESIDENTIALLY BASED SERVICES REFORM DEMONSTRATION PROJECT APPROVED BY BOARD ON JULY 6, 2010

The following is a report on the status of the Los Angeles County Residentially Based Services (RBS) pilot demonstration project with the California Department of Social Services (CDSS). RBS contracts were executed on December 2, 2010. The RBS contracts were extended through December 1, 2014. The contract for this final year was amended to eliminate the 10 month capitation rate for residential care.

Current Enrollment and Placement Status

RBS is a pilot combining enhanced mental health services and family finding in short term intensive residential care, with the same service delivery team providing continued mental health and social services to the youth and family while in community care. There are three RBS contractors providing Countywide RBS services: Five Acres, Hathaway-Sycamores and Hillsides. A total of seventy-five (75) children/youth, ages 6-18, are currently enrolled in the demonstration project. Forty-six (46) of the seventy-five (75) children are enrolled in residential care while twenty-nine (29) are enrolled in

community care. Tables 1 and 2 below show the RBS enrollments delineated by agency and gender, respectively.

Table 1. RBS Current Enrollment as of 11/30/2013

RBS Provider Agency	Residential Care	Community Care	Agency Total
Five Acres	13	11	24
Hathaway-Sycamores	15	7	22
Hillsides	18	11	29
Total	46	29	75

Table 2. RBS Enrollment by Gender*

RBS Provider Agency	Female	Male	Agency Total
Five Acres	0	24	24
Hathaway-Sycamores	0	22	22
Hillsides	11	18	29
Grand Total	11	64	75

*The RBS programs at Five Acres and Hathaway-Sycamores only serve male youth while Hillsides serves both male and female youth.

Status of All RBS Youth in Community

Twenty-nine (29) youth have transitioned to community care. Of these youth,

- Nine (9) youth were home of parent (HOP);
- Nine (9) youth were placed with a relative;
- Four (4) youth were placed with a Non-Related Extended Family Member (NREFM);
- One (1) youth was placed in Foster Family Agency (FFA) home;
- Two (2) youth were placed in Intensive Treatment Foster Care (ITFC) homes; and,
- Four (4) youth were placed in D-Rate foster homes.

The average length of stay in residential care for youth who transitioned to community care during this reporting period was 8 months.

The RBS pilot demonstration project has served two hundred and nine (209) youth since inception. As of November 30, 2013, seventy three (73) RBS youth have successfully graduated and sixty two (62) youth exited RBS prior to graduating.

Youth in RBS Placement Over 10-Months

We currently have a total of seventy-five (75) children/youth ages 6 to 18 enrolled in the demonstration project. A total of five (5) youth remained in RBS residential care over 10-months as of November 30, 2013. During this reporting period, barriers cited for transitioning RBS youth into community care are similar to the previous quarter and include the following:

- Identifying an appropriate lower level placement appropriate placement due to youth's unstable behavior and AWOL history;
- Identifying and approving the homes of prospective relatives caregivers;
- Locating a placement in a city and/or area the youth prefers;
- Lack of specialized placement resources such as Treatment Foster Care (TFC)

Interventions

- DCFS RBS and ASFA program managers coordinate efforts to expedite the clearance process for prospective relative caregivers;
- RBS Program staff and RBS case-carrying regional Children Social Workers (CSWs) and Supervising Children's Social Workers (SCSWs) work together to secure appropriate placements and transition RBS youth from residential care to community care;
- Plan of Care (POC) reviews are conducted with the Department of Mental Health and RBS Providers on a monthly basis to review treatment/transition goals, progress and outcomes; and
- The DCFS RBS team conducts bi-weekly case review teleconferences with DCFS managers, front line regional staff (CSW, SCSW and ARA), and contracted provider staff (facilitator, therapist, CFS, parent partner, etc) to discuss selected RBS youth's case progress and transitional plans at the 3rd and 9th month of residential care.

Total Cost for Residential and Community Care (December 2010 to November 2013)

As of November 30th 2013, the total cost of residential care was $16,824,245 while the total cost of community care was $3,674,838. The total RBS program cost was $20, 499,083.

*November 2013 expenditure figures are projected based on payments made in October.

Early Periodic Screening Diagnostics Treatment (EPSDT)

The estimated EPSDT cost of the two year RBS pilot demonstration is $7,905,956 in Federal EPSDT funds and $436,300 in DMH Katie A funds for the County EPSDT requirement. The following table shows EPSDT expenditures for the fourth quarter of the contract.

Table 3. RBS EPSDT Spending:

RBS Provider Agency	Sept 2013	Oct 2013	Nov 2013	Agency Total
Five Acres	$ 30,027	$ 29,694	$ 12,609	$ 72,330
Hathaway-Sycamores	$148,358	$ 127,286	$101,771	$ 377,415
Hillsides	$ 71,532	$ 55,566	$ 35,491	$ 162,589
Total	$ 249,917	$ 212,546	$ 149,871	$ 612,334

We will continue to prepare and submit quarterly reports every 90 days for the duration of the RBS pilot demonstration project, including the duration of the Memorandum of Understanding (MOU), RBS Contracts, and RBS Community Services portion of the Wraparound Contract.

If you have any questions, please contact me or your staff may contact Aldo Marin of DCFS Board Relations at (213) 351-5530. Thank you.

PLB:JB:JH:lm

c: Chief Executive Officer
County Counsel
Board Executive Officer

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January 26, 2016

To: Supervisor Hilda L. Solis, Chair
Supervisor Mark Ridley-Thomas
Supervisor Sheila Kuehl
Supervisor Don Knabe
Supervisor Michael D. Antonovich

From: Philip L. Browning
Director, Department of Children and Family Services

Robin Kay, Ph.D.
Robin Kay, Ph.D.
Acting Director, Department of Mental Health

SEMI-ANNUAL REPORT FOR THE RESIDENTIALLY BASED SERVICES REFORM DEMONSTRATION PROJECT APPROVED BY THE BOARD ON JULY 6, 2010

The following is a report on the status of the Los Angeles County Residentially Based Services (RBS) Pilot Demonstration Project with the California Department of Social Services (CDSS). RBS contracts were executed on December 2, 2010. On November 18, 2014, the Board approved these contracts to be extended through June 30, 2016, and provided delegated authority to the Director of the Department of Children and Family Services (DCFS) to further extend the contracts by written notice if CDSS further extends the RBS Open Doors pilot demonstration. Extension through January 1, 2017, is very likely and CDSS now has authority under AB 403 to extend the program further through January 1, 2019, depending upon the pace of implementation of the Continuum of Care Reform (CCR), which may replace RBS before January 1, 2019.

Current Enrollment and Placement Status

RBS is a pilot combining enhanced mental health services and family-finding in short term intensive residential care, with the same service delivery team providing continued mental health and social services to the youth and family following transition to community care. There are three RBS contractors providing Countywide RBS services: Five Acres, Hathaway-Sycamores and Hillsides.

The Los Angeles County Residentially Based Services (RBS) Pilot Demonstration Project has served 315 youth since inception. As of November 30, 2015, 120 RBS youth successfully graduated from the Pilot Demonstration Project; 130 youth exited RBS prior to graduating.

As of November 30, 2015, a total of 65 children/youth, ages 6-18, are enrolled in the Pilot Demonstration Project: 50 of the 65 children are enrolled in residential care; while 15 are enrolled in community care. Tables 1 and 2 below show the RBS enrollment delineated by agency and gender, respectively.

Table 1. RBS Current Enrollment as of 11/30/2015

RBS Provider Agency	Residential Care	Community Care	Agency Total
Five Acres	18	1	19
Hathaway-Sycamores	15	7	22
Hillsides	17	7	24
Total	50	15	65

Table 2. RBS Enrollment by Gender*

RBS Provider Agency	Female	Male	Agency Total
Five Acres	0	19	19
Hathaway-Sycamores	0	22	22
Hillsides	16	8	24
Grand Total	16	49	65

*The RBS programs at Five Acres and Hathaway-Sycamores only serve male youth while Hillsides serve both male and female youth.

Status of RBS Youth who transitioned to Community Care from June to November 2015

Of the 18 youth who have transitioned to community care in this six month reporting period:

- 6 youth are in the home of their birth parent;
- 2 youth are placed with their legal guardian;
- 2 youth are placed with a relative;
- 4 youth are placed with a Non-Related Extended Family Member (NREFM);
- 2 youth are in an Intensive Treatment Foster Care (ITFC) home; and
- 2 youth are placed in a licensed foster home.

The average length of stay in residential care for youth who transitioned to community care during this reporting period was 10.2 months.

Youth in RBS Placement Over 10-Months

Currently, there are a total of 65 children/youth, ages 6 to 18, enrolled in the demonstration project. A total of 15 youth (23%) remain in RBS residential care over 10-months as of November 30, 2015. Last year, during the reporting period from June 2014 through August 2014, there were 75 youth enrolled and 13 youth (17%) were in care over 10-months. For the reporting

period from September 2014 through November 2014 there were 71 youth enrolled and 9 youth (13%) remained in RBS residential care over 10-months. During the current period of reporting, barriers cited for transitioning RBS youth into community care are similar to our last period of reporting:

- Difficulty in locating alternative placements in a lower level of care because of youth's unstable behavior, chronic substance abuse issues, delinquency, AWOL history and/or developmental delays;
- Identifying and approving the homes of prospective relative caregivers;
- Locating a placement in city and/or area that the child prefers;
- RBS youth's unwillingness/hesitation to move forward with the identified transitional plan;
- RBS youth's failed placements in community care due to caregiver's unwillingness/ inability to continue working with the RBS youth;
- RBS youth's lack of life long permanency connections with individuals willing to explore placement;
- RBS youth's struggle in reversing and healing from the effects of institutionalized behaviors making it difficult to match the youth with willing caregivers in a lower level of care; and
- Lack of specialized placement resources such as ITFC.

DCFS Interventions

- The Department partners with providers to expedite criminal clearances for prospective relative caregivers and to transition RBS youth from residential care to community care;
- The Department conducts monthly Plan of Care Reviews with RBS Providers to examine overall treatment/transition goals and outcomes;
- The DCFS RBS team centrally conducts regular case review teleconferences at the 3-month, 9-month, and 10-month interval, in residential care with front-line regional staff and contracted providers staff (therapist, child and family specialist and parent partner) to discuss selected RBS youth's progress and transition plan; and
- Child and Family Team (CFT) meetings are held regularly with the RBS Program Staff, Children's Social Worker (CSW), youth, youth's family and/or any other team member identified by the youth, to discuss the youth's strengths, needs, progress, and transition plan.

Total Cost for Residential and Community Care

As of November 30, 2015, the total cost of RBS Residential care since inception was $56,247,174 while the total cost of RBS Community care was $11,230,459. The total RBS program cost was $67,477,633. The November 2015 expenditure figures were projected based on payments made in October 2015.

Early Periodic Screening Diagnostics Treatment (EPSDT)

The estimated EPSDT cost of the initial two year RBS pilot demonstration was $7,905,956 in Federal EPSDT funds and $436,300 in DMH Katie A. funds for the County EPSDT requirement. The following table shows EPSDT spending for the third and fourth quarter of the current contract year.

*Table 3.

RBS EPSDT Spending: June 2015 through November 2015

RBS Provider Agency	June 2015	July 2015	August 2015	September 2015	October 2015	November 2015	Agency Total
Five Acres	$105,262	$111,224	$105,280	$106,422	$93,875	$86,852	$608,915
Hathaway-Sycamores	$113,784	$105,096	$83,617	$102,647	$111,782	$104,003	$620,929
Hillsides	$321,173	$251,679	$213,158	$214,679	$255,822	$255,196	$1,511,707
Total	$540,219	$467,999	$402,055	$423,748	$461,479	$446,051	$2,741,551

We will continue to prepare and submit semi-annual reports for the duration of the RBS pilot demonstration project, including the duration of the Memorandum of Understanding (MOU), RBS Contracts, and RBS Community Services portion of the Wraparound Contract.

If you have questions, please contact me or your staff may contact Aldo Marin of DCFS Board Relations at (213) 351-5530. Thank you.

PLB:HB:DS
JH:my

c: Chief Executive Officer
County Counsel
Acting Executive Officer, Board of Supervisors

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January 26, 2016

To: Supervisor Hilda L. Solis, Chair
Supervisor Mark Ridley-Thomas
Supervisor Sheila Kuehl
Supervisor Don Knabe
Supervisor Michael D. Antonovich

From: Philip L. Browning
Director, Department of Children and Family Services

Robin Kay, Ph.D.
Robin Kay, Ph.D.
Acting Director, Department of Mental Health

SEMI-ANNUAL REPORT FOR THE RESIDENTIALLY BASED SERVICES REFORM DEMONSTRATION PROJECT APPROVED BY THE BOARD ON JULY 6, 2010

The following is a report on the status of the Los Angeles County Residentially Based Services (RBS) Pilot Demonstration Project with the California Department of Social Services (CDSS). RBS contracts were executed on December 2, 2010. On November 18, 2014, the Board approved these contracts to be extended through June 30, 2016, and provided delegated authority to the Director of the Department of Children and Family Services (DCFS) to further extend the contracts by written notice if CDSS further extends the RBS Open Doors pilot demonstration. Extension through January 1, 2017, is very likely and CDSS now has authority under AB 403 to extend the program further through January 1, 2019, depending upon the pace of implementation of the Continuum of Care Reform (CCR), which may replace RBS before January 1, 2019.

Current Enrollment and Placement Status

RBS is a pilot combining enhanced mental health services and family-finding in short term intensive residential care, with the same service delivery team providing continued mental health and social services to the youth and family following transition to community care. There are three RBS contractors providing Countywide RBS services: Five Acres, Hathaway-Sycamores and Hillsides.

The Los Angeles County Residentially Based Services (RBS) Pilot Demonstration Project has served 315 youth since inception. As of November 30, 2015, 120 RBS youth successfully graduated from the Pilot Demonstration Project; 130 youth exited RBS prior to graduating.

As of November 30, 2015, a total of 65 children/youth, ages 6-18, are enrolled in the Pilot Demonstration Project: 50 of the 65 children are enrolled in residential care; while 15 are enrolled in community care. Tables 1 and 2 below show the RBS enrollment delineated by agency and gender, respectively.

Table 1. RBS Current Enrollment as of 11/30/2015

RBS Provider Agency	Residential Care	Community Care	Agency Total
Five Acres	18	1	19
Hathaway-Sycamores	15	7	22
Hillsides	17	7	24
Total	50	15	65

Table 2. RBS Enrollment by Gender*

RBS Provider Agency	Female	Male	Agency Total
Five Acres	0	19	19
Hathaway-Sycamores	0	22	22
Hillsides	16	8	24
Grand Total	16	49	65

*The RBS programs at Five Acres and Hathaway-Sycamores only serve male youth while Hillsides serve both male and female youth.

Status of RBS Youth who transitioned to Community Care from June to November 2015

Of the 18 youth who have transitioned to community care in this six month reporting period:

- 6 youth are in the home of their birth parent;
- 2 youth are placed with their legal guardian;
- 2 youth are placed with a relative;
- 4 youth are placed with a Non-Related Extended Family Member (NREFM);
- 2 youth are in an Intensive Treatment Foster Care (ITFC) home; and
- 2 youth are placed in a licensed foster home.

The average length of stay in residential care for youth who transitioned to community care during this reporting period was 10.2 months.

Youth in RBS Placement Over 10-Months

Currently, there are a total of 65 children/youth, ages 6 to 18, enrolled in the demonstration project. A total of 15 youth (23%) remain in RBS residential care over 10-months as of November 30, 2015. Last year, during the reporting period from June 2014 through August 2014, there were 75 youth enrolled and 13 youth (17%) were in care over 10-months. For the reporting

period from September 2014 through November 2014 there were 71 youth enrolled and 9 youth (13%) remained in RBS residential care over 10-months. During the current period of reporting, barriers cited for transitioning RBS youth into community care are similar to our last period of reporting:

- Difficulty in locating alternative placements in a lower level of care because of youth's unstable behavior, chronic substance abuse issues, delinquency, AWOL history and/or developmental delays;
- Identifying and approving the homes of prospective relative caregivers;
- Locating a placement in city and/or area that the child prefers;
- RBS youth's unwillingness/hesitation to move forward with the identified transitional plan;
- RBS youth's failed placements in community care due to caregiver's unwillingness/ inability to continue working with the RBS youth;
- RBS youth's lack of life long permanency connections with individuals willing to explore placement;
- RBS youth's struggle in reversing and healing from the effects of institutionalized behaviors making it difficult to match the youth with willing caregivers in a lower level of care; and
- Lack of specialized placement resources such as ITFC.

DCFS Interventions

- The Department partners with providers to expedite criminal clearances for prospective relative caregivers and to transition RBS youth from residential care to community care;
- The Department conducts monthly Plan of Care Reviews with RBS Providers to examine overall treatment/transition goals and outcomes;
- The DCFS RBS team centrally conducts regular case review teleconferences at the 3-month, 9-month, and 10-month interval, in residential care with front-line regional staff and contracted providers staff (therapist, child and family specialist and parent partner) to discuss selected RBS youth's progress and transition plan; and
- Child and Family Team (CFT) meetings are held regularly with the RBS Program Staff, Children's Social Worker (CSW), youth, youth's family and/or any other team member identified by the youth, to discuss the youth's strengths, needs, progress, and transition plan.

Total Cost for Residential and Community Care

As of November 30, 2015, the total cost of RBS Residential care since inception was $56,247,174 while the total cost of RBS Community care was $11,230,459. The total RBS program cost was $67,477,633. The November 2015 expenditure figures were projected based on payments made in October 2015.

Early Periodic Screening Diagnostics Treatment (EPSDT)

The estimated EPSDT cost of the initial two year RBS pilot demonstration was $7,905,956 in Federal EPSDT funds and $436,300 in DMH Katie A. funds for the County EPSDT requirement. The following table shows EPSDT spending for the third and fourth quarter of the current contract year.

*Table 3.

RBS EPSDT Spending: June 2015 through November 2015

RBS Provider Agency	June 2015	July 2015	August 2015	September 2015	October 2015	November 2015	Agency Total
Five Acres	$105,262	$111,224	$105,280	$106,422	$93,875	$86,852	$608,915
Hathaway-Sycamores	$113,784	$105,096	$83,617	$102,647	$111,782	$104,003	$620,929
Hillsides	$321,173	$251,679	$213,158	$214,679	$255,822	$255,196	$1,511,707
Total	$540,219	$467,999	$402,055	$423,748	$461,479	$446,051	$2,741,551

We will continue to prepare and submit semi-annual reports for the duration of the RBS pilot demonstration project, including the duration of the Memorandum of Understanding (MOU), RBS Contracts, and RBS Community Services portion of the Wraparound Contract.

If you have questions, please contact me or your staff may contact Aldo Marin of DCFS Board Relations at (213) 351-5530. Thank you.

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August 5, 2016

To: Supervisor Hilda L. Solis, Chair
Supervisor Mark Ridley-Thomas
Supervisor Sheila Kuehl
Supervisor Don Knabe
Supervisor Michael D. Antonovich

From: Philip L. Browning
Director

Robin Kay, Ph.D.
Robin Kay, Ph.D.
Acting Director, Department of Mental Health

BI-ANNUAL REPORT FOR THE RESIDENTIALLY BASED SERVICES REFORM DEMONSTRATION PROJECT APPROVED BY BOARD ON JULY 6, 2010

The following detailed report provides pertinent information regarding the status of the Los Angeles County Residentially Based Services (RBS) Pilot Demonstration Project with the California Department of Social Services (CDSS). RBS contracts were executed on December 2, 2010. On November 18, 2014, the Board approved the contracts to be extended through June 30, 2016 and provided delegated authority to the Director of the Department of Children and Family Services, henceforth referenced as the Department, to further extend the contracts by written notice if CDSS granted an extension of the RBS Open Doors pilot demonstration project. Most recently, the project was extended to June 30, 2017, however, the probability is very high that an extension of the pilot demonstration project could be granted through January 1, 2019, as CDSS now has authority, per AB 403, to extend the program through January 1, 2019. Any further extension is contingent on the pace of implementation of the Continuum of Care Reform, which may replace the RBS Open Doors pilot demonstration project prior to January 1, 2019.

This bi-annual report to the Board of Supervisors covers the time period from December 1, 2015 to May 31, 2016.

Current RBS Enrollment and Placement Status

RBS is a Pilot Demonstration Project that combines comprehensive mental health service delivery and family-finding support packaged in a short-term intensive residential care program. In an effort to ensure continuity of service delivery, the same service delivery team which provides mental health and social services in the residential care component of the program continues to provide services to the children and family following the transition to the community care component of the program. There are three RBS contractors which provide countywide RBS services: Five Acres, Hathaway-Sycamores, and Hillsides.

The Los Angeles County RBS Pilot Demonstration Project has served 341 children since its inception. As of May 31, 2016, 139 RBS children have successfully graduated from the pilot demonstration project, while 137 children exited the Pilot Demonstration Project prior to graduating.

As of May 31, 2016, a total of 65 children/youth, ages 6-18, were enrolled in the Pilot Demonstration Project: 47 of the 65 children were enrolled in residential care, and 18 children were enrolled in community care. Tables 1 and 2 below depict RBS enrollment, delineated by agency, residential/community status, and gender respectively.

Table 1. RBS Current Enrollment as of 5/31/16

RBS Provider Agency	Residential Care	Community Care	Agency Total
Five Acres	18	6	24
Hathaway-Sycamores	14	5	19
Hillsides	15	7	22
Total	47	18	65

Table 2. RBS Enrollment by Gender*

RBS Provider Agency	Female	Male	Agency Total
Five Acres	0	24	24
Hathaway-Sycamores	0	19	19
Hillsides	12	10	22
Grand Total	12	53	65

*The RBS programs at Five Acres and Hathaway-Sycamores serve male children exclusively, while Hillsides serves both male and female children.

Children Transitioning to RBS Community Care: December 2015 through May 2016

24 children transitioned to community care during this six-month reporting period. Of those:

- 12 children were placed with a birth parent(s);
- 1 child was placed with a legal guardian;
- 1 child was placed with a relative;
- 1 child was placed with a Non-Related Extended Family Member;
- 2 children were placed in an Intensive Treatment Foster Care (ITFC) home;
- 2 children were placed in a D-rate home;
- 2 children were placed in a licensed foster home; and
- 3 children were placed in a Transitional Independent Living Program.

The average length-of-stay for children in residential care, who transitioned to the community care component of the program during this reporting period, was 10.2 months.

Children in RBS Residential Care Exceeding 10 Months

As of May 31, 2016, there was a total of 65 children/youth, ages 6 to 18, enrolled in the Pilot Demonstration Project, of whom 17 (26%) had been in RBS residential care longer than 10 months. For comparison, on May 31, 2015, there were 66 children enrolled in the pilot demonstration project, 14 (21%) of whom had been in RBS residential care longer than 10 months. During this reporting period, the following were cited as barriers to RBS children transitioning into the community care component of the program. Several of the same barriers were noted during the last reporting period, as well:

- Difficulty identifying caregivers who provide lower level-of-care services and who were willing and able to effectively manage youth's unstable behaviors, chronic substance abuse issues, delinquency, AWOL behaviors, developmental delays, and/or other special needs;
- Challenges identifying and approving homes for prospective relative caregivers or non-related extended family members;
- Locating placement resources in an area compatible with the children's placement preferences;
- RBS youth's hesitation and/or unwillingness to participate in the identified community transitional plan;
- Lack of life-long permanency support for RBS youth from individuals interested in providing placement services on a long-term basis;
- Struggle of RBS youth to fully disassociate from institutionalized behaviors, resulting in great difficulty connecting them with caregivers willing to offer lower level-of-care placement services; and
- A lack of specialized placement resources, such as ITFC services.

Interventions Implemented by The Department

- The Department conducted monthly Plan of Care Reviews with the RBS agencies to examine overall treatment/transition goals and outcomes for children;
- The Department's RBS team conducted regular case review teleconferences with the Department's front-line regional personnel and contracted agency personnel (Therapists, Child and Family Specialists, and Parent Partners) to discuss the progress and community transition plans for children who remained placed in residential care at the 3-month, 9-month, and 10-month intervals;
- Child and Family Team meetings were held regularly with the RBS program personnel, Children's Social Workers, and youth to discuss the youth's strengths, needs, progress, and community transition plans.

Total Cost for RBS Residential and Community Care Services

The following chart depicts total costs associated with residential and community care expenses, per fiscal year, since the program's inception.

	Residential Amount	Community Tier Amount	Total
FY10-11	3,055,316	57,261	3,112,577
FY11-12	5,707,840	1,241,529	6,949,369
FY12-13	5,625,649	1,816,130	7,441,779
FY13-14	6,047,313	1,387,717	7,435,030
FY14-15	6,377,533	955,924	7,333,457
FY15-16 as of May	5,883,565	829,300	6,712,865
Total	32,697,216	6,287,861	38,985,077

As of May 31, 2016, the total cost associated with RBS Residential care was $32,697,216. The total cost associated with the RBS Community care portion was $6,287,861. The total cost associated with the RBS program since its inception is $38,985,077.

Early Periodic Screening Diagnostics Treatment (EPSDT)

The following table reflects EPSDT spending for the third and fourth quarters of the current contract year.

*Table 3.

RBS EPSDT Spending: December 2015 through May 2016

RBS Provider Agency	December 2015	January 2016	February 2016	March 2016	April 2016	May 2016	Agency Total
Five Acres	$99,331	$113,255	$112,397	$120,423	$101,086	$90,052	$636,544
Hathaway-Sycamores	$138,628	$147,660	$116,531	$107,293	$74,828	$57,384	$642,324
Hillsides	$230,137	$197,497	$183,153	$172,228	$158,826	$137,205	$1,079,046
Total	$468,096	$458,412	$412,081	$399,944	$334,740	$284,641	$2,357,914

The Department will continue to prepare and submit bi-annual reports for the duration of the RBS pilot demonstration project, including the duration of the Memorandum of Understanding, RBS Contracts, and the RBS Community Services portion of the Wraparound Contract.

If you have questions, please call me or your staff may contact Aldo Marin, Board Liaison at (213) 351-5530. Thank you.

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February 10, 2017

To: Supervisor Mark Ridley-Thomas, Chairman
Supervisor Hilda L. Solis
Supervisor Sheila Kuehl
Supervisor Janice Hahn
Supervisor Kathryn Barger

From: Brandon T. Nichols
Acting Director

Jonathan E. Sherin M.D., Ph.D.
Director, Department of Mental Health

BI-ANNUAL REPORT FOR THE RESIDENTIALLY BASED SERVICES REFORM DEMONSTRATION PROJECT APPROVED BY THE BOARD ON JULY 6, 2010

The following detailed report provides pertinent information regarding the status of the Los Angeles County Residentially Based Services (RBS) Pilot Demonstration Project with the California Department of Social Services (CDSS), for the period from June 1, 2016 to November 30, 2016. RBS contracts were originally executed on December 2, 2010. On November 18, 2014, the Board approved extension of the contracts through June 30, 2016 and provided delegated authority to the Director of the Department of Children and Family Services, henceforth referenced as the Department, to further extend the contracts by written notice, if CDSS granted an extension of the RBS Open Doors pilot demonstration project. Most recently, the project was extended to June 30, 2017. There is some probability that an extension of the pilot demonstration project could be granted in 6-month intervals until January 1, 2019, as CDSS now has that authority, per AB 403. However, any further extension is contingent on the implementation of the Short-Term Residential Treatment Program (STRTP) component of Continuum of Care Reform, which will replace the RBS Open Doors pilot demonstration project prior to January 1, 2019.

Current RBS Enrollment and Placement Status

RBS is a pilot demonstration project that combines comprehensive mental health service delivery and family-finding support in the context of a short-term intensive residential care program. In an effort to ensure continuity of service delivery, the same service delivery team that provides mental health and social services in the residential care component of the program continues to provide services to the children and family following the transition to the community care component of the program. There are three RBS contractors that provide Countywide RBS services: Five Acres, Hathaway-Sycamores, and Hillsides.

The Los Angeles County RBS pilot demonstration project has served 406 children since its inception. As of November 30, 2016, 139 RBS children have successfully graduated from the pilot demonstration project, while 137 children have exited the pilot demonstration project prior to graduating.

On November 30, 2016, a total of 61 children, ages 6-18, were enrolled in the pilot demonstration project: 50 of the 61 children were enrolled in residential care, and 11 children were enrolled in community care. Tables 1 and 2 below demonstrate RBS enrollment, delineated by the agency, residential/community status, and gender, respectively.

Table 1. RBS Current Enrollment as of 11/30/16

RBS Provider Agency	Residential Care	Community Care	Agency Total
Five Acres	17	2	19
Hathaway-Sycamores	16	4	20
Hillsides	17	5	22
Total	50	11	61

Table 2. RBS Enrollment by Gender*

RBS Provider Agency	Female	Male	Agency Total
Five Acres	0	19	19
Hathaway-Sycamores	0	20	20
Hillsides	14	8	22
Grand Total	14	47	61

*The RBS programs at Five Acres and Hathaway-Sycamores serve male children exclusively, while Hillsides serves both male and female children.

Children Transitioning to RBS Community Care: June 2016 through November 2016

Of the 18 children who transitioned to community care during this 6-month reporting period:

- 7 children were placed with a birth parent(s);
- 0 children were placed with a legal guardian;
- 3 children were placed with a relative;
- 2 children were placed with a Non-Related Extended Family Member;
- 1 child was placed in an Intensive Treatment Foster Care home (ITFC);
- 1 child was placed in a D-rate home;
- 4 children were placed in a licensed foster home;
- 0 children were placed in a Transitional Independent Living Program.

The average length of stay for children in residential care, who transitioned to the community care component of the program during this reporting period, was 10.6 months.

Children in RBS Residential Care Exceeding 10-Months

On November 30, 2016, there were a total of 61 children, ages 6 to 18, enrolled in the residential pilot demonstration project. A total of 14 children (23%) had remained in RBS residential care longer than 10 months. Last year, during the reporting period from May 2015 through November 2015, 66 children were enrolled in the pilot demonstration project, and 15 children (23%) had remained in RBS residential care longer than 10 months. For the current reporting period, the following barriers were cited for RBS children transitioning into the community care component of the program. Several of the same barriers were noted during the last reporting period, as well:

- Difficulty locating caregivers who provide lower level of care services and who are willing and able to effectively manage children's unstable behaviors, chronic substance abuse issues, delinquency, absent without official leave behaviors, developmental delays, and/or other special needs;
- Challenges identifying and approving homes for prospective relative caregivers or non-related extended family members;
- Locating placement resources in an area compatible with the children's placement preferences;
- RBS children's hesitation, and/or unwillingness, to participate in the identified community transitional plan;
- An absence of caregiver commitment, willingness, and ability to continue working with RBS children, in a community setting, when the children experience crises and/or decompensate in behavior and mental health related areas;
- Lack of life-long permanency support from individuals who can provide placement services on a long term basis;

- RBS children's inability to fully disassociate from institutionalized behaviors, resulting in great difficulty connecting children with caregivers who are willing to offer lower level of care placement services;
- A lack of specialized placement resources, such as ITFC services.

Interventions Implemented by The Department

- The Department partners with the RBS agencies to expedite the processing of criminal clearances for prospective relative caregivers, when children are approved to transition from residential care to community care;
- The Department conducts monthly Plan of Care Reviews with the RBS agencies to examine treatment/transition goals and outcomes for children;
- The Department's RBS team conducts regular case review teleconferences with the Department's front-line regional personnel and contracted agency personnel (Therapists, Child and Family Specialists, and Parent Partners) to discuss the progress and community transition plans for children who remain placed in residential care at the 3-month, 9-month, and 10-month intervals;
- Child and Family Team meetings are held regularly with RBS program personnel, Children's Social Workers, and children to discuss the children's strengths, needs, progress, and community transition plans.

Training for RBS Personnel

- The RBS agencies provided a Foundational Training for inexperienced RBS personnel;
- The Department, in collaboration with other agencies, formulated training curricula designed to prepare, support, and benefit agency personnel. The collaboration precipitated approximately six trainings that were provided on a monthly basis from May through October 2016 to agency personnel, by University of California (UC), Davis' representatives;
- The Department, RBS Agencies, and UC Davis collaborated to provide ongoing training to agency personnel in topics specific to this population of youth and their families.

Total Cost for RBS Residential and Community Care Services

The following chart provides an analysis of total costs associated with residential and community care expenses, per fiscal year, since the programs inception.

Fiscal Year	Residential Amount	Number of Residential Youth Served *	Community Tier Amount	Number of Community Youth Served	Total
FY10-11	3,055,316	65 (4)	57,261	12	3,112,577
FY11-12	5,707,840	68 (3)	1,241,529	54	6,949,369
FY12-13	5,625,649	74 (1)	1,816,130	47	7,441,779
FY13-14	6,047,313	53 (2)	1,387,717	39	7,435,030
FY14-15	6,377,533	57	955,924	35	7,333,457
FY15-16	6,403,631	61(3)	900,846	39	7,304,477
FY16-17 as of 11/30/16	2,602,473	31	321,621	13	2,924,094
Dec. Estimate	431,042		33,897		464,939
Total	36,250,797	409	6,714,925	239	42,965,722

*Numbers in parentheses represents youth who returned to residential care within the same fiscal year (duplicate count).

As of November 30, 2016, the total cost associated with RBS Residential care was $35,819,755. The total cost associated with RBS Community care was $6,681,028. The total cost associated with the RBS program was $42,500,783. This corresponds to 364 youth who were provided residential services, and 239 youth who were provided community services. Some of the youth had residential services on more than one occasion resulting in 409 episodes for the 364 youth. The total number of youth that can be served by residential services at any one time is 52.

Early Periodic Screening Diagnostics Treatment (EPSDT)

The following table reflects EPSDT spending for the third and fourth quarters of the current contract year.

Table 3.
RBS EPSDT Spending: June 2016 through November 2016

RBS Provider Agency	June 2016	July 2016	August 2016	September 2016	October 2016	November 2016	Agency Total
Five Acres	$120,830	$123,746	$129,982	$122,192	$114,996	$114,756	$726,502
Hathaway-Sycamores	$82,167	$84,032	$97,568	$85,358	$84,297	$93,121	$526,543
Hillsides	$209,195	$205,287	$193,329	$215,724	$189,369	$153,183	$1,166,087
Total	$412,192	$413,065	$420,879	$423,274	$388,662	$361,060	$2,419,132

The Department will continue to prepare and submit bi-annual reports for the duration of the RBS pilot demonstration project, including the duration of the Memorandum of Understanding, RBS Contracts, and the RBS Community Services portion of the Wraparound Contract.

If you have questions, please contact me or your staff may contact Aldo Marin of DCFS Board Relations Section at (213) 351-5530. Thank You.

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