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JANUARY 20, 2012

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APRIL 20, 2012

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SEPTEMBER 18, 2012



County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, California 90012
(213) 974-1101
<http://ceo.lacounty.gov>

WILLIAM T FUJIOKA
Chief Executive Officer

January 20, 2012

To: Supervisor Zev Yaroslavsky, Chair
Supervisor Gloria Molina
Supervisor Mark Ridley-Thomas
Supervisor Don Knabe
Supervisor Michael D. Antonovich

From: William T Fujioka
Chief Executive Officer

Board of Supervisors
GLORIA MOLINA
First District

MARK RIDLEY-THOMAS
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

COMPREHENSIVE TRANSITION-AGED YOUTH HOUSING PLAN

On December 20, 2011, the Department of Children and Family Services (DCFS) requested the authority to extend the current Transitional Housing Placement Program (THPP) and Transitional Housing Program-Plus (THP+) contracts for one year. This item was amended by Supervisor Antonovich to direct the Chief Executive Officer (CEO), DCFS and the Probation Department (Probation), in partnership with the Self-Sufficiency Workgroup, to report back in 30 days and quarterly thereafter on a comprehensive transition-aged youth housing plan, incorporating the mandates of AB 12 and State realignment, and maximizing available funding through necessary changes, if any, to the THPP, THP+ and Transitional Housing Program-Plus Foster Care (THP+FC) programs.

On January 5, 2012, departmental representatives from the CEO, DCFS, and Probation, along with the Los Angeles County Commission for Children and Families and the Self-Sufficiency Workgroup, convened a small working group to discuss the current functioning of THPP and THP+ programs, and what is anticipated for the THP+FC programs. Under the current State regulations, THPP is a voluntary program, whereas THP+ and THP+FC are mandated. Although there is much speculation about how the THP+FC programs may operate, the State's All County Letter which will stipulate this is not scheduled to be released until February 2012.

In order to create an effective comprehensive housing plan for DCFS and Probation transition-aged youth, program and fiscal analyses will be conducted. Consideration will be given to opportunities to serve more youth within existing funds, ways to make these

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programs revenue neutral, and approaches for improving participant outcomes. Data from these analyses will be presented to your Board in the April 2012 quarterly report.

If you have any questions or need additional information, please contact me, or your staff may contact Trish Ploehn, Assistant Chief Executive Officer, at (213) 974-4532 or via e-mail at tploehn@ceo.lacounty.gov.

WTF:TP
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c: Executive Office, Board of Supervisors
Children and Family Services
Probation
Self-Sufficiency Workgroup



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April 20, 2012

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In January 2012, the Auditor-Controller (A-C) reviewed DCFS' and Probation's joint Youth Development Services (YDS) program and released its findings on the contract and case management of the THPP, THP, and THP+ housing programs. The A-C reported that, overall, the contractors who were reviewed are not ensuring that participants meet program requirements, and that the monitoring of these contractors to ensure their compliance is not being done accurately or consistently. The A-C noted concerns with contractor performance targets largely being unmet, inconsistent

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documentation of participant income and savings contributions and disbursements which resulted in over and under payments, instances of paperwork needed to meet Department of Housing and Urban Development (HUD) requirements not being completed, apartments used for participants that had not been approved by Community Care Licensing Division, inaccurate information being reported in progress reports to the Los Angeles Homeless Services Authority (LAHSA), inconsistent participant discharge practices, and rent money being paid for apartments with lengthy vacancies. In reference to THP+, the A-C concluded that, "it does not appear the program is meeting the goal of ensuring that the participants leave the program ready to be independent."

In response to these findings, DCFS management transferred the THP program accounting oversight responsibilities to its Central Finance section to ensure tighter fiscal controls. YDS management instituted changes in their contract oversight including: 1) Dedicating specific staff to conduct technical reviews for all YDS contracts (Housing and ILP); 2) Developing and implementing a standardized technical review instrument for all contractors; 3) Training all contract monitoring staff on conducting on-site technical reviews and the correction plan planning process (notice, provider response and follow-up reviews); and 4) Establishing a schedule of technical reviews (and any needed follow-ups) for each contract year for every provider.

Both DCFS and Probation have also been pursuing the possibility of transferring the THP, THP+ and THPP contract administration responsibilities over to LAHSA because of their ability to provide greater contract monitoring and accountability. DCFS is researching the feasibility of moving both THPP and THP+ programs, as there may be State and Federal barriers that could prevent such a move. If it is possible, LAHSA is very open to the idea, and a meeting with HUD representatives is being scheduled to gauge their support. If this were to happen, DCFS, Probation and LAHSA would develop a plan to ensure a smooth transition for current program participants.

The State's All County Letter which will stipulate how the THP+FC program should operate for youth who remain in care after their 18th birthday, per AB 12, has not yet been released. This delay, which is due to State officials and advocates continuing to debate the program details, presents an opportunity for Los Angeles County and others to offer recommendations that may ultimately help shape this new transitional housing program. At the request of the Los Angeles County Commission for Children and Families, a meeting was held of local transitional housing experts, advocates, departmental representatives and other key stakeholders to develop a set of program recommendations which will be shared with State officials overseeing AB 12 implementation.

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These efforts are moving us closer to building the type of foundation necessary for creating a proper continuum of housing resources for youth aging out of the system. If you have any questions or need additional information, please contact me, or your staff may contact Trish Ploehn at (213) 974-4532 or via e-mail at tploehn@ceo.lacounty.gov.

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Children and Family Services
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Comprehensive TAY Housing Plan Board Memo_April 2012



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WILLIAM T FUJIOKA
Chief Executive Officer

September 18, 2012

To: Supervisor Zev Yaroslavsky, Chair
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Supervisor Don Knabe
Supervisor Michael D. Antonovich

From: William T Fujjoka
Chief Executive Officer

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In January 2012, the Auditor-Controller (A-C) reviewed DCFS' and Probation's joint Youth Development Services (YDS) program and released its findings on the contract and case management of the THPP, THP, and THP+ housing programs. The A-C reported that, overall, the contractors who were reviewed are not ensuring that participants meet program requirements, and that the monitoring of these contractors to ensure their compliance is not being done accurately or consistently. In reference to THP+, the A-C concluded that, "it does not appear the program is meeting the goal of ensuring that the participants leave the program ready to be independent."

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fiscal controls. YDS management instituted changes in their contract oversight including: 1) Dedicating specific staff to conduct technical reviews for all YDS contracts (Housing and ILP); 2) Developing and implementing a standardized technical review instrument for all contractors; 3) Training all contract monitoring staff on conducting on-site technical reviews and the correction plan planning process (notice, provider response and follow-up reviews); and 4) Establishing a schedule of technical reviews (and any needed follow-ups) for each contract year for every provider.

DCFS has decided to pursue transferring the THP contract administration responsibilities over to LAHSA because of their ability to provide greater contract monitoring and accountability. In the short-term, these contracts would be transferred to LAHSA, with LAHSA contracting back, in the short-term, case management services to DCFS so that there is no program disruption. Contracting these services back to DCFS temporarily is necessary to ensure that youth can remain in their housing programs and receive uninterrupted services during the administrative transfer. The contracting transfer will give LAHSA the ability to provide greater program oversight and accountability immediately while they determine, in partnership with DCFS and Probation, how best to operate these programs within a comprehensive continuum of care framework. HUD officials are very supportive of this direction, and DCFS is now finalizing a detailed plan for moving forward. To effectuate this change, LAHSA and the County will be submitting letters to HUD requesting the transfer. Once approved by HUD, the County and LAHSA would work to transition these contracts smoothly to ensure program stability, and work on a longer term plan for maximizing program performance. DCFS is finalizing a project plan for this process; the projected timeline for completion is about one year.

In addition to finalizing a plan for this transfer, DCFS and Probation are also determining what the creation of a THP+FC program, as required by AB 12, would look like. The California State Department of Social Services has released an All County Letter that specifies how the THP+FC program should operate for youth who remain in care after their 18th birthday per AB 12. As the THP+FC programs will need to be licensed, the letter discusses the options of expanding current THPP programs (which are already licensed) to include THP+FC and creating new licensed THP+FC providers. DCFS and Probation are determining the next steps for developing THP+FC housing options that best meet the needs of our youth while complying with these stipulations.

These efforts are moving us closer to building the type of foundation necessary for creating a proper continuum of housing resources for youth aging out of the system. Since DCFS and Probation are moving forward in implementing this continuum, this will be the final Board memo submission. If you have any questions or need additional

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