Health Services
LOS ANGELES COUNTY

May 17, 2011

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To ensure access to high-quality, patient-centered, cost-effective health care to Los Angeles County residents through direct services at DHS facilities and through collaboration with community and university partners.

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TO: Each Supervisor

FROM: Mitchell H. Katz, M.D.
Director

SUBJECT: **DEPARTMENT OF HEALTH SERVICES' (DHS) FISCAL OUTLOOK (BOARD AGENDA, ITEM S-1, MAY 17, 2011)**

This is to provide a Summary of Changes in the DHS Fiscal Outlook (Attachment I) since our last Budget Committee of the Whole report to your Board on March 29, 2011. As indicated in the Summary of Changes, the current estimated non-cumulative shortfalls are $(70.8) million for Fiscal Year (FY) 2010-11 and $(99.4) million for FY 2011-12.

The developments contributing to these changes are detailed in the Summary of Changes. Key items for FY 2010-11 include reduced Vehicle License Fee and Sales Tax Realignment revenues, offset by lower than anticipated prior year expenditures. The Chief Executive Office (CEO) is currently reassessing the projected Realignment revenues for FY 2010-11.

The Potential Solutions/Issues schedule (Attachment II) reflects items that could impact the Department's fiscal forecasts for FYs 2010-11 through 2012-13. One of the most significant items is the reallocation of unused Waiver funding allocated to the Health Care Coverage Initiative (HCCI) to the Safety Net Care Pool (SNCP). The HCCI program provides coverage to individuals with incomes of 134-200% of the Federal Poverty Level. The Waiver allows the reallocation of these funds to the SNCP but the State must first obtain approval from the federal Centers for Medicare and Medicaid Services (CMS). The State has indicated to DHS that it plans to make the reallocation request to CMS shortly. The Department estimates the value of the reallocation at approximately $26.0 million for FY 2010-11 and $30.0 million for FY 2011-12.

CMS approval of a Mental Health State Plan Amendment (SPA) also remains pending. The Mental Health SPA is valued at approximately $25.0 million for the period January 2009 through June 2011, $6.0 million for FY 2011-12, and $8.1 million for FY 2012-13. The Mental Health SPA would allow claiming Certified Public Expenditures for costs above the Schedule of Maximum Allowances, the rate paid by the State for mental health services. The SPA was submitted to CMS in January 2009. The State is currently in discussions with CMS regarding approval of the SPA. It is unclear at this time when CMS approval of the SNCP reallocation and the Mental Health SPA will be achieved.

The fiscal outlook for FYs 2011-12 and 2012-13 are further impacted by additional projected costs. These include projected costs for additional personnel to comply with the Accreditation Council for Graduate Medical Education requirements related to interns and residents, and additional nurses for ICU services at LAC+USC Medical Center to comply with a State Survey

Correction Action Plan. Further, there are one-time costs related to Waiver investments (e.g., ambulatory care restructuring and enhancement), and health care reform (e.g., Electronic Health Record information system) that are currently unfunded. Taken in combination, the net effect of all of these factors cause estimated shortfalls in FYs 2011-12 through 2012-13. The Department proposes that Tobacco Settlement or other funds be made available, if necessary.

The Fiscal Overview schedule (Attachment III) provides a full-year projection of key expense and revenue categories by facility and other departmental units, comparing budget to forecast. This provides more detailed information and shows the degree of alignment between budgeted expenses and year-to-date estimates. For example, for FY 2010-11, the Centralized Pharmacy shows a positive $19.3 million variance from budget.

The Workload schedule (Attachment IV) provides a full-year projection of key workload indicators, comparing actual prior fiscal year data to current year projections based on year-to-date information. Overall, in FY 2010-11, average daily census at the hospitals increased while the number of admissions decreased from FY 2009-10. In general, this indicates that patients are presenting with higher acuity requiring longer hospital stays. Total visits at DHS ambulatory care and urgent care sites, and the Public Private Partner sites, have increased by a projected 134,000 in FY 2010-11 from total visits in FY 2009-10.

On March 22, 2011, your Board instructed the Director of DHS to provide the Board with status reports on the implementation of the new staffing model, utilizing Certified Medical Assistants (CMAs) and associated savings, as part of the May 17, 2011 Budget Committee of the Whole report. DHS has posted the CMA exam and is reviewing candidates. At this time, it is too early to calculate how much savings the department will achieve. We will include another update in the next Budget Committee of the Whole report.

The Department will continue to work closely with the CEO on key financing issues and report to your Board on any material changes impacting the fiscal outlook.

If you have any questions or need additional information, please let me know.

MHK:aw
Fiscal Outlook Memo 051711
609:005

Attachments (4)

c: Chief Executive Office
County Counsel
Executive Office, Board of Supervisors

COUNTY OF LOS ANGELES - DEPARTMENT OF HEALTH SERVICES

SUMMARY OF CHANGES IN THE DHS FISCAL OUTLOOK

MARCH 16, 2011 THROUGH MAY 4, 2011

		Fiscal Year (FY) / $ In Millions					
		10-11	11-12	12-13	13-14	14-15	Total
(1)	**Estimated Non-Cumulative Year-End Fund Balances/(Shortfalls) - 3/16/11 [A]**	**$ (68.8)**	**$ (108.5)**	**$ (188.8)**	**$ (611.1)**	**$ (708.9)**	**$ (1,686.1)**
	Subsequent Adjustments						
(2)	Reprioritization of capital projects	-	8.5	3.8	(4.4)	4.9	12.8
(3)	Reduced prior year expenditures due to cancellation of / reduction in commitments and accounts payables	9.5	-	-	-	-	9.5
(4)	Vehicle License Fee and Sales Tax Realignment revenues updates provided by the CEO in April 2011	(10.4)	2.0	2.0	2.0	2.0	(2.4)
(5)	Other changes in current year operating forecast / minor updates to future estimates	(1.1)	(1.4)	(0.3)	(0.3)	(0.2)	(3.3)
(6)	**Revised Estimated Non-Cumulative Year-End Fund Balances/(Shortfalls) - 5/4/11 [A]**	**$ (70.8)**	**$ (99.4)**	**$ (183.3)**	**$ (613.8)**	**$ (702.2)**	**$ (1,669.5)**

Notes:

(A) Do not include impact of pending State budget changes for FY 11-12, necessary system investments such as Ambulatory Care restructuring, and the impact of Health Care Reform in 2014. The Department is continuing to work on these items to determine the fiscal impact.

ATTACHMENT I

COUNTY OF LOS ANGELES - DEPARTMENT OF HEALTH SERVICES

POTENTIAL SOLUTIONS / ISSUES THAT WOULD IMPACT THE FISCAL FORECAST

FISCAL YEARS 2010-11 THROUGH 2012-13 (NON-CUMULATIVE)

($ IN MILLIONS)

	FY 10-11	FY 11-12	FY 12-13	Total
Estimated Year-End Shortfalls - Before Adjustments for Financial Stabilization	**($211.0)**	**($235.5)**	**($320.3)**	**($766.8)**
Financial Stabilization	140.2	136.1	137.0	413.3
Estimated Year-End Shortfalls (base estimates as of 5/4/11)	**($70.8)**	**($99.4)**	**($183.3)**	**($353.5)**
POTENTIAL SOLUTIONS [1]				
> Obtain CMS approval for reallocation of **excess Safety Net Care Pool funds**	26.0	30.0	-	56.0
> Obtain CMS approval of **Mental Health's State Plan Amendment (SPA)** [2]	25.0	6.0	8.1	39.1
> Increase **Coverage Initiative revenue** for County Jail inmates	-	6.0	9.0	15.0
> Distribute one-time unspent fund in **County's Health Services Designation**	7.0	-	-	7.0
> Distribute **unallocated Measure B funds**	-	-	-	-
> Additional **efficiency savings**	-	15.3	15.5	30.8
POTENTIAL ISSUES [3]				
> **State Budget impact** [4]	-	(10.0)	(10.0)	(20.0)
> **Accreditation Council for Graduate Medical Education (ACGME) requirements** [5]	-	(19.4)	(19.7)	(39.1)
> **Additional nurse staffing for LAC+USC's Intensive Care Unit (ICU)** [6]	-	(8.4)	(8.5)	(16.9)
Revised Estimated Year-End Shortfalls	**($12.8)**	**($79.9)**	**($188.9)**	**($281.6)**
USE OF TOBACCO SETTLEMENT AND/OR OTHER FUNDS TO FUND ONE-TIME EXPENSES INCLUDED IN THE BASE ESTIMATES ABOVE				
> **Electronic Health Record information system**	-	44.3	58.6	102.9
> **New Waiver investments**	-	15.4	15.5	30.9
> H-UCLA Medical Center new Surgery/Emergency Department's **equipment costs** (one-time)	-	16.2	-	16.2
> **Ambulatory Care restructuring**	-	??	??	??
Subtotal - Use of Tobacco Settlement Fund	**-**	**75.9**	**74.1**	**150.0**
Adjusted Estimated Year-End Shortfalls - After Use of Tobacco Settlement Fund	**($12.8)**	**($4.0)**	**($114.8)**	**($131.6)**

Notes:

1) This does not include the following potential revenue increases related to: (1) Managed Care Rate Supplement revenue for the seniors and people with disabilities (SPD) population; (2) Hospital Provider Fee revenues for Intergovernmental Transfer (IGT) based managed care services or direct hospital grants for fee-for-service inpatient services; and (3) a rate adjustment for the Measure B fund. The Department is continuing to work on these items and determine the fiscal impact.
2) This represents a change from Statewide Maximum Allowance (SMA) rate payments to cost based payments, funded by County Certified Public Expenditures (CPE). The amount in FY 10-11 represents benefits from January 2009 through June 2011.
3) This does not include necessary system investments such as Ambulatory Care restructuring. The Department is continuing to work on these items and determine the fiscal impact.
4) This assumes the Department would be unable to collect increased co-payments required by the State from patients for certain medical services rendered. This does not include the proposed reduction of Maddy funds; the Department is evaluating the fiscal impact of this item.
5) This reflects investments in the graduate medical education (GME) programs with additional personnel and non-personnel infrastructure to support the current volume of clinical services in order to comply with the new federally mandated ACGME regulations related to Interns & Residents. Failure to comply with the revised Common Program Requirements will result in citations and/or revocations of residency program accreditation with the ensuing loss of the interns, residents, and fellows that provide core services to our patients.
6) This reflects additional nurse staffing needs for ICU services in order to comply with the State Survey Correction Action Plan for non-compliance with Title 22-AB394 Nurse-Patient Staffing Ratio / Meal and Break coverage. Failure to comply will result in fine penalties imposed by the State.

ATTACHMENT II

COUNTY OF LOS ANGELES - DEPARTMENT OF HEALTH SERVICES

FISCAL OVERVIEW

FISCAL YEAR 2010-11

(AS OF 5/4/11)

	TOTAL DEPARTMENT			HOSPITALS													AMBULATORY CARE [A]			OFFICE OF MANAGED CARE			EMERGENCY MEDICAL SERVICES			OTHER GENERAL FUNDS		
				LAC+USC MEDICAL CENTER			HARBOR-UCLA MEDICAL CENTER			RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER			OLIVE VIEW-UCLA MEDICAL CENTER														
	BUDGET [B]	FORECAST	VARIANCE	BUDGET [B]	FORECAST	VARIANCE	BUDGET [B]	FORECAST	VARIANCE	BUDGET [B]	FORECAST	VARIANCE	BUDGET [B]	FORECAST	VARIANCE	BUDGET [B]	FORECAST	VARIANCE	BUDGET [B]	FORECAST	VARIANCE	BUDGET [B]	FORECAST	VARIANCE	BUDGET [B]	FORECAST	VARIANCE
Expenses																											
Salaries:																											
- Salaries (excluding Overtime)	$ 1,271.4	$ 1,227.3	$ 44.1	$ 438.3	$ 427.7	$ 10.6	$ 275.1	$ 268.3	$ 6.8	$ 100.9	$ 92.4	$ 8.5	$ 158.0	$ 154.1	$ 3.9	$ 174.5	$ 168.2	$ 6.3	$ 13.3	$ 13.3	$ -	$ 13.2	$ 12.5	$ 0.7	$ 98.1	$ 90.8	$ 7.3
- Overtime	53.6	59.3	(5.7)	26.0	28.7	(2.7)	10.1	12.1	(2.0)	2.7	2.7	-	6.5	8.5	(2.0)	5.5	4.2	1.3	-	0.1	(0.1)	0.2	0.2	-	2.6	2.8	(0.2)
Total Salaries	1,325.0	1,286.6	38.4	464.3	456.4	7.9	285.2	280.4	4.8	103.6	95.1	8.5	164.5	162.6	1.9	180.0	172.4	7.6	13.3	13.4	(0.1)	13.4	12.7	0.7	100.7	93.6	7.1
Employee Benefits [B]	650.2	640.7	9.5	225.3	221.4	3.9	120.3	121.3	(1.0)	52.6	52.4	0.2	73.8	73.6	0.2	117.0	112.7	4.3	6.4	5.9	0.5	5.2	4.9	0.3	49.6	48.5	1.1
Total Salaries & Employee Benefits	1,975.2	1,927.3	47.9	689.6	677.8	11.8	405.5	401.7	3.8	156.2	147.5	8.7	238.3	236.2	2.1	297.0	285.1	11.9	19.7	19.3	0.4	18.6	17.6	1.0	150.3	142.1	8.2
Budget Adjustment [C]	(39.9)	-	(39.9)	(9.5)	-	(9.5)	(4.3)	-	(4.3)	(6.6)	-	(6.6)	(1.4)	-	(1.4)	(11.5)	-	(11.5)	-	-	-	-	-	-	(6.6)	-	(6.6)
Adjusted Salaries & Employee Benefits	1,935.3	1,927.3	8.0	680.1	677.8	2.3	401.2	401.7	(0.5)	149.6	147.5	2.1	236.9	236.2	0.7	285.5	285.1	0.4	19.7	19.3	0.4	18.6	17.6	1.0	143.7	142.1	1.6
Net Services & Supplies (S&S):																											
- Centralized Pharmacy	162.4	143.1	19.3	57.3	49.4	7.9	27.2	25.4	1.8	6.9	6.0	0.9	19.4	16.2	3.2	48.8	43.9	4.9	-	-	-	-	-	-	2.8	2.2	0.6
- Medical/Dental/Laboratory	137.9	176.3	(38.4)	60.1	91.2	(31.1)	41.0	44.6	(3.6)	10.2	6.9	3.3	12.8	20.7	(7.9)	9.8	10.0	(0.2)	-	-	-	-	-	-	4.0	2.9	1.1
- Medical School Affiliation Agreement	135.9	137.8	(1.9)	108.3	108.3	-	9.1	9.1	-	-	-	-	15.2	15.2	-	3.0	4.8	(1.8)	-	-	-	-	-	-	0.3	0.4	(0.1)
- Nurse Registries	24.0	32.6	(8.6)	18.4	26.4	(8.0)	1.2	0.3	0.9	0.4	0.5	(0.1)	2.2	2.4	(0.2)	1.6	1.7	(0.1)	-	-	-	-	-	-	0.2	1.3	(1.1)
- Other Registries	33.4	44.9	(11.5)	12.1	14.3	(2.2)	7.2	9.9	(2.7)	1.4	2.1	(0.7)	5.0	8.9	(3.9)	7.5	9.4	(1.9)	-	-	-	-	-	-	0.2	0.3	(0.1)
- Specialty Contracts (Physicians/Non-Phys.)	35.3	37.4	(2.1)	0.8	1.4	(0.6)	5.2	5.9	(0.7)	4.5	5.0	(0.5)	4.3	5.3	(1.0)	20.5	19.8	0.7	-	-	-	-	-	-	-	-	-
- S&S-Other	1,036.0	969.8	66.2	236.6	236.5	0.1	131.8	130.2	1.6	48.7	46.6	2.1	92.2	85.3	6.9	241.9	227.0	14.9	158.8	147.5	11.3	18.3	17.9	0.4	107.7	78.8	28.9
Total Net S&S	1,564.9	1,541.9	23.0	493.6	527.5	(33.9)	222.7	225.4	(2.7)	72.1	67.1	5.0	151.1	154.0	(2.9)	333.1	316.6	16.5	158.8	147.5	11.3	18.3	17.9	0.4	115.2	85.9	29.3
Other Expenses [D,E]	229.7	212.6	17.1	89.8	87.6	2.2	56.0	58.8	(2.8)	20.7	21.7	(1.0)	30.6	31.7	(1.1)	14.4	9.7	4.7	0.2	0.2	-	(2.3)	(2.2)	(0.1)	20.3	5.1 [F]	15.2
Total Expenses - Before Placeholder	**$ 3,729.9**	**$ 3,681.8**	**$ 48.1**	**$ 1,263.5**	**$ 1,292.9**	**$ (29.4)**	**$ 679.9**	**$ 685.9**	**$ (6.0)**	**$ 242.4**	**$ 236.3**	**$ 6.1**	**$ 418.6**	**$ 421.9**	**$ (3.3)**	**$ 633.0**	**$ 611.4**	**$ 21.6**	**$ 178.7**	**$ 167.0**	**$ 11.7**	**$ 34.6**	**$ 33.3**	**$ 1.3**	**$ 279.2**	**$ 233.1**	**$ 46.1**
S&S Deficit Reduction Placeholder [B]	(105.7)	-	(105.7)	(34.7)	-	(34.7)	(13.1)	-	(13.1)	(15.8)	-	(15.8)	(9.1)	-	(9.1)	-	-	-	-	-	-	-	-	-	(33.0)	-	(33.0)
Budget Adjustment [C]	39.9	-	39.9	16.2	-	16.2	13.3	-	13.3	6.6	-	6.6	10.5	-	10.5	(6.6)	-	(6.6)	-	-	-	-	-	-	(0.1)	-	(0.1)
Total Expenses - After Placeholder	**$ 3,664.1**	**$ 3,681.8**	**$ (17.7)**	**$ 1,245.0**	**$ 1,292.9**	**$ (47.9)**	**$ 680.1**	**$ 685.9**	**$ (5.8)**	**$ 233.2**	**$ 236.3**	**$ (3.1)**	**$ 420.0**	**$ 421.9**	**$ (1.9)**	**$ 626.4**	**$ 611.4**	**$ 15.0**	**$ 178.7**	**$ 167.0**	**$ 11.7**	**$ 34.6**	**$ 33.3**	**$ 1.3**	**$ 246.1**	**$ 233.1**	**$ 13.0**
Revenues																											
Waiver Revenues [E]	$ 1,163.2	$ 1,332.4	$ 169.2	$ 520.4	$ 618.1	$ 97.7	$ 243.1	$ 304.9	$ 61.8	$ 111.1	$ 120.1	$ 9.0	$ 162.3	$ 196.5	$ 34.2	$ 117.4	$ 89.8	$ (27.6)	$ 0.2	$ 0.1	$ (0.1)	$ -	$ -	$ -	$ 8.7	$ 2.9	$ (5.8)
Federal & State - Other Revenues	472.3	466.1	(6.2)	162.7	160.8	(1.9)	104.8	102.3	(2.5)	40.9	41.3	0.4	68.1	66.1	(2.0)	73.1	73.1	-	2.1	2.1	-	14.1	14.0	(0.1)	6.5	6.4	(0.1)
Managed Care Revenues	439.0	422.4	(16.6)	79.8	78.1	(1.7)	59.6	58.7	(0.9)	-	-	-	35.7	35.9	0.2	74.9	74.1	(0.8)	189.0	175.6	(13.4)	-	-	-	-	-	-
Other County Department Revenues	258.7	242.6	(16.1)	32.4	30.6	(1.8)	13.8	13.6	(0.2)	1.1	1.0	(0.1)	12.3	11.9	(0.4)	10.2	10.0	(0.2)	-	-	-	7.2	6.6	(0.6)	181.7	168.9	(12.8)
Other Revenues	230.4	152.0	(78.4)	93.7	77.6 [G]	(16.1)	62.5	48.0	(14.5)	13.1	5.3	(7.8)	25.9	15.8	(10.1)	23.2	2.5	(20.7)	0.3	0.4	0.1	10.8	9.1	(1.7)	0.9	(6.7) [H]	(7.6)
Total Revenues - Before Placeholder	**$ 2,563.6**	**$ 2,615.5**	**$ 51.9**	**$ 889.0**	**$ 965.2**	**$ 76.2**	**$ 483.8**	**$ 527.5**	**$ 43.7**	**$ 166.2**	**$ 167.7**	**$ 1.5**	**$ 304.3**	**$ 326.2**	**$ 21.9**	**$ 298.8**	**$ 249.5**	**$ (49.3)**	**$ 191.6**	**$ 178.2**	**$ (13.4)**	**$ 32.1**	**$ 29.7**	**$ (2.4)**	**$ 197.8**	**$ 171.5**	**$ (26.3)**
Revenue Placeholder [B]	125.0	-	(125.0)	51.7	-	(51.7)	28.4	-	(28.4)	14.8	-	(14.8)	26.2	-	(26.2)	1.4	-	(1.4)	-	-	-	-	-	-	2.5	-	(2.5)
Total Revenues - After Placeholder	**$ 2,688.6**	**$ 2,615.5**	**$ (73.1)**	**$ 940.7**	**$ 965.2**	**$ 24.5**	**$ 512.2**	**$ 527.5**	**$ 15.3**	**$ 181.0**	**$ 167.7**	**$ (13.3)**	**$ 330.5**	**$ 326.2**	**$ (4.3)**	**$ 300.2**	**$ 249.5**	**$ (50.7)**	**$ 191.6**	**$ 178.2**	**$ (13.4)**	**$ 32.1**	**$ 29.7**	**$ (2.4)**	**$ 200.3**	**$ 171.5**	**$ (28.8)**
Net Cost - Before Prior Years' Surplus/(Deficit)	$ 975.5	$ 1,066.3	$ (90.8)	$ 304.3	$ 327.7	$ (23.4)	$ 167.9	$ 158.4	$ 9.5	$ 52.2	$ 68.6	$ (16.4)	$ 89.5	$ 95.7	$ (6.2)	$ 326.2	$ 361.9	$ (35.7)	$ (12.9)	$ (11.2)	$ (1.7)	$ 2.5	$ 3.6	$ (1.1)	$ 45.8	$ 61.6	$ (15.8)
Prior Years (PY)' Surplus/(Deficit)	-	20.0	20.0	-	(4.0)	(4.0)	-	(3.3)	(3.3)	-	0.1	0.1	-	(1.1)	(1.1)	-	22.2	22.2	-	-	-	-	-	-	-	6.1	6.1
Net Cost - After PYs' Surplus/(Deficit) [I]	**$ 975.5**	**$ 1,046.3**	**$ (70.8)**	**$ 304.3**	**$ 331.7**	**$ (27.4)**	**$ 167.9**	**$ 161.7**	**$ 6.2**	**$ 52.2**	**$ 68.5**	**$ (16.3)**	**$ 89.5**	**$ 96.8**	**$ (7.3)**	**$ 326.2**	**$ 339.7**	**$ (13.5)**	**$ (12.9)**	**$ (11.2)**	**$ (1.7)**	**$ 2.5**	**$ 3.6**	**$ (1.1)**	**$ 45.8**	**$ 55.5**	**$ (9.7)**

Notes:

(A) Includes Multi-Service Ambulatory Care Centers, Comprehensive & Community Health Centers, and Public/Private Partnerships.

(B) The total deficit reduction placeholder included in DHS' Budget is $253.3 million (Employee Benefits=$22.6 million; Services & Supplies=$105.7 million; and Revenue=$125.0 million).

(C) Reflects the budget adjustment approved by the Board on March 29, 2011 to reallocate/realign appropriations within DHS.

(D) Includes Other Charges, Capital Assets, and Operating Transfer Out, and net of Intrafund Transfers.

(E) The budget amounts include the budget adjustment approved by the Board on March 29, 2011 for the Intergovernmental Transfer of Delivery System Reform Incentive Pool and its corresponding revenue under the new Waiver.

(F) Includes capital projects' surplus of $9.5 million.

(G) Includes unspent LAC+USC's equipment Accumulated Capital Outlay (ACO) fund of $5.8 million.

(H) Includes lower than anticipated use of Tobacco Settlement fund of $7.7 million.

(I) The Net Cost of $975.5 million is comprised of County Contribution, Vehicle License Fees, Sales Tax, Measure B, Tobacco Settlement funds, and DHS' Fund Balance.

ATTACHMENT III

COUNTY OF LOS ANGELES - DEPARTMENT OF HEALTH SERVICES

WORKLOAD

FISCAL YEAR 2009-10 ACTUAL vs FISCAL YEAR 2010-11 PROJECTION

(AS OF 5/4/11)

	TOTAL DEPARTMENT			LAC+USC MEDICAL CENTER			HARBOR-UCLA MEDICAL CENTER			RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER			OLIVE VIEW-UCLA MEDICAL CENTER			AMBULATORY CARE [A]			OTHER GENERAL FUNDS		
	FY 09-10 ACTUAL	FY 10-11 PROJECTION [B]	CHANGE	FY 09-10 ACTUAL	FY 10-11 PROJECTION	CHANGE	FY 09-10 ACTUAL	FY 10-11 PROJECTION	CHANGE	FY 09-10 ACTUAL	FY 10-11 PROJECTION	CHANGE	FY 09-10 ACTUAL	FY 10-11 PROJECTION	CHANGE	FY 09-10 ACTUAL	FY 10-11 PROJECTION	CHANGE	FY 09-10 ACTUAL	FY 10-11 PROJECTION	CHANGE
Average Daily Census	1,313	1,338	25	582	594	12	357	362	5	183	187	4	191	195	4	-	-	-	-	-	-
Inpatients Days	479,245	489,465	10,220	212,430	216,810	4,380	130,305	132,130	1,825	66,795	69,350	2,555	69,715	71,175	1,460	-	-	-	-	-	-
Admissions	76,646	72,537	(4,109)	34,856	32,476	(2,380)	23,526	22,568	(958)	3,979	4,010	31	14,285	13,483	(802)	-	-	-	-	-	-
Ambulatory Care / Urgent Care / Public/Private Partnership Visits	2,818,251	2,952,097	133,846	518,654	540,964	22,310	336,567	339,346	2,779	77,018	75,447	(1,571)	215,187	211,961	(3,226)	1,670,825 [C]	1,784,379	113,554	-	-	-
Emergency Department Visits	265,659	253,598	(12,061)	141,716	131,434	(10,282)	78,521	73,240	(5,281)	-	-	-	45,422	48,924	3,502	-	-	-	-	-	-
Emergency Department Psych. Visits	25,514	22,972	(2,542)	11,432	9,149	(2,283)	8,416	8,131	(285)	-	-	-	5,666	5,692	26	-	-	-	-	-	-
Juvenile Court Health Services Visits	124,009	101,227	(22,782)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	124,009	101,227	(22,782)

(A) Includes Multi-Service Ambulatory Care Centers, Comprehensive & Community Health Centers, and Public/Private Partnerships.

(B) FY 10-11 projection is based on the February 2011 workload report.

(C) The new Clinic Capacity Expansion Program (CCEP) was implemented effective January 2010.

ATTACHMENT IV