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County of Los Angeles CHIEF EXECUTIVE OFFICE

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WILLIAM T FUJIOKA
Chief Executive Officer

Board of Supervisors
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First District

MARK RIDLEY-THOMAS
Second District

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Third District

DON KNABE
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MICHAEL D. ANTONOVICH
Fifth District

October 26, 2010

To: Supervisor Gloria Molina, Chair
Supervisor Mark Ridley-Thomas
Supervisor Zev Yaroslavsky
Supervisor Don Knabe
Supervisor Michael D. Antonovich

From: William T Fujioka
Chief Executive Officer

PROGRESS REPORT – BOARD ITEM 11 - COUNTYWIDE GANG VIOLENCE REDUCTION INITIATIVE AND REQUEST FOR EXTENSION

On April 6, 2010, your Board instructed the Chief Executive Officer (CEO) to implement a set of recommendations to address gang violence through the following directives:

- Work with Interim Chief Probation Officer to identify and place a site coordinator in each of the four demonstration sites;
- Create Prevention and High-Risk/Re-Entry Workgroups in each demonstration site to assist in local implementation of Initiative;
- Work with the Sheriff to develop coordinated, multi-jurisdictional suppression strategies in each of the four demonstration sites;
- Implement programming at County parks that includes extended programming and hours of operation, aimed at increasing park utilization among community residents;
- Implement programming at three County libraries aimed at increasing the usage of libraries by older teenagers;
- Implement the Probation Youth Community Transition Project in each demonstration site aimed at providing enhanced family and transition services to 25 high-risk probationers and their families;

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- Implement quarterly resource and employment fairs in each of the demonstration sites aimed at young adults with criminal backgrounds or former gang affiliations;
- Convene a taskforce to make recommendations to resolve information sharing challenges throughout the County; and
- Collect and evaluate data from four demonstration sites and report on outcomes.

Since the issuance of your directives, the following actions have been taken by the CEO:

- CEO staff, in collaboration with Probation staff, have identified and placed personnel in each of the four demonstration sites to serve as site coordinators;
- Site Coordinators are in the process of meeting with local stakeholders and organizations to solicit their involvement in prevention and intervention efforts. A more exhaustive list of stakeholder groups will be included in the expanded report. Below is a list of stakeholder groups site coordinators have met with in each of the demonstration areas:

Florence Firestone:

- Florence Firestone Community Leaders
- Century Clergy Council
- Los Angeles Unified School District (LAUSD) Local District 7 staff

Harbor Gateway:

- Toberman Neighborhood Center
- Harbor Gateway Neighborhood Council
- City of Los Angeles Gang Reduction and Youth Development Office
- Gang Reduction And Community Engagement (GRACE) Project Staff

Monrovia Duarte:

- Monrovia Arcadia Duarte Town Council
- Duarte Community Mediation Team
- City Managers of both Monrovia and Duarte

Pacoima

- Pacoima Community Initiative (PCI)
 - San Fernando High School Collaborative
 - Youth Policy Institute
-
- CEO staff in partnership with County Park staff implemented the Parks After Dark (PAD) program in three County parks during the summer months. The PAD program was concentrated in two demonstration sites: Florence-Firestone (Roosevelt and Watkins Parks); and Monrovia-Duarte (Pamela Park). Programming began July 8, 2010, and continued through September 5, 2010. Park staff is in the process of compiling participant numbers, as well as survey information, and they will be included in the expanded report.
 - Programming sponsored by Public Library, aimed at older teens has also commenced. Library staff provided reading/educational programs and recreational activities to youth during the summer months at three County libraries (Florence – Graham – Duarte) and also at PAD Parks. The participation in PAD allowed library staff to reach a larger audience and introduce various community members to the various services offered at the County libraries. Libraries have continued their program offerings which include:
 - Class on developing your own Podcast (Duarte Library)
 - Series of classes on Drumming (classes being offered at County parks (Roosevelt, Watkins and Pamela)
 - Video Game Tournament (Duarte Library)
 - Suppression efforts in each of the four demonstration areas remain in place and efforts have begun to implement a protocol to notify and engage with gang-involved families that includes both suppression and intervention resources.
 - CEO staff partnered with the Northeast San Fernando Valley Work Source Center to hold a resource and employment fair for individuals with criminal backgrounds on September 28, 2010. Approximately 1,000 participants attended the event and the San Fernando Valley Work Source is in process of compiling hiring figures.
 - CEO and County Counsel staff have met to resolve challenges to information sharing related to components of this Initiative. Specifically, County Counsel assisted in the development of a Program Participation Agreement (PPA) that will

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be used to fully inform families of our intent to share information and their ability to opt out of the agreement at any time. The PPA will be used for both youth and families identified in our Probation Youth Community Transition Project. Additional discussions will be held to determine the proper structure to resolve those information sharing issues that are systemic and countywide.

Although a significant amount of the work has commenced and will continue throughout the remainder of the year, additional time is requested to prepare a more extensive report to your Board of the progress to date. We are, therefore, requesting an extension of the reporting deadline to November 30, 2010, to complete our report to your Board.

Should you have any questions please feel free to contact me, or your staff may contact Kathy House at (213) 974-4530, or via e-mail at khouse@ceo.lacounty.gov.

WTF:BC:KH
VH:cvb

cc: County Counsel
Executive Office, Board of Supervisors
Parks and Recreation
Probation
Public Library
Sheriff

October 6 Extension letter

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COUNTY OF LOS ANGELES

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County of Los Angeles
CHIEF EXECUTIVE OFFICE

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WILLIAM T FUJIOKA
Chief Executive Officer

December 22, 2010

To: Mayor Michael D. Antonovich
Supervisor Gloria Molina
Supervisor Mark Ridley-Thomas
Supervisor Zev Yaroslavsky
Supervisor Don Knabe

From: William T Fujioka
Chief Executive Officer

Board of Supervisors
GLORIA MOLINA
First District

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ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

PROGRESS REPORT – COUNTYWIDE GANG VIOLENCE REDUCTION INITIATIVE

On April 6, 2010, your Board approved the Gang Violence Reduction Initiative (INITIATIVE) and instructed the Chief Executive Officer (CEO) to implement a set of recommendations in four demonstration sites to address gang violence in four areas of the County. Specifically, the CEO was directed to develop strategies that sought to: 1) prevent individuals and families from becoming involved in gang and/or delinquent activity; 2) intervene in the lives of individuals and families who have had contact with gangs or the justice system and provide sufficient services and resources to redirect them on a path towards self-sufficiency and mainstream integration; and 3) to collaborate more strategically with law enforcement to proactively target violence and identify individuals and families who may need and desire assistance. The over-arching goals of the INITIATIVE are focused on Prevention, High-Risk/Re-Entry and Suppression efforts. Additionally, the CEO was instructed to convene a taskforce to develop recommendations to address challenges to information-sharing. Recommendations that targeted each of these areas would be phased in over 18 months and measured periodically to determine their effectiveness.

The attached report details our efforts to date. In each of the four demonstration sites, Prevention, High-Risk/Re-Entry and Suppression efforts are being implemented. Parks After Dark was successfully held in three County parks over the summer months and garnered attendance numbers of over 31,000 participants. The Probation Youth Community Transition Project identified its first set of probationers and families and began assisting them with the youth's transition back from camp and into the community. Additionally, Site Coordinators assigned to each demonstration site have

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begun to partner with law enforcement agencies to coordinate efforts and to identify individuals and families most in need of services. While it remains too soon to draw conclusions regarding the effectiveness of efforts to date, we are encouraged by the initial signs of collaboration and coordination on the part of both County departments and non-County partners. We will continue to assess and report on the measurable impact of the INITIATIVE on individuals, families and communities. Our next report, in June 2011, will detail our continued progress and future planning efforts.

If you have any questions please do not hesitate to contact Assistant Chief Executive Officer Kathy House, Service Integration Branch, at (213) 974-4590 or via email at khouse@ceo.lacounty.gov.

WTF:KH:LB
CDM:VH:yw

Attachments

c: Executive Office
County Counsel
Parks and Recreation Department
Probation Department
Public Library
Sheriff

GVRI.bm



Los Angeles County Regional Gang Violence Reduction Initiative

Semi-Annual Progress Report
April – September 2010

Los Angeles County Chief Executive Office

December 15, 2010

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- N. PYCTP Program Participation Agreement Form (English and Spanish)
- O. PYCTP Introductory Script
- P. PYCTP MDT Confidentiality Agreement
- Q. PYCTP MDT Action Plan
- R. PYCTP Intake Form
- S. PYCTP Outcomes Form
- T. PYCTP SORT Confidentiality Form

Executive Summary

Background

On May 8, 2007, the Board of Supervisors (Board) directed the Chief Executive Officer (CEO) to work with the Countywide Criminal Justice Coordination Committee (CCJCC) and key County departments and commissions to identify additional collaborating partners from other municipal, State, and federal jurisdictions and/or agencies, as well as agencies such as think tanks, to review the findings and recommendations in the Advancement Project Report, the Mayor's Gang Reduction Strategy and the Sheriff's Report, to address the crisis of gang violence in Los Angeles County. In response to the Board's request, the CEO convened an executive steering committee to assist in the development of the analysis and recommendations. Additionally, the CEO devoted one staff full time to coordinate the compilation of data and assist in the gathering of information needed to prepare a recommendation.

On January 6, 2009, the Board adopted the CEO's formal proposal for a planning process in which four areas in the County – Florence Firestone, Harbor Gateway, Monrovia Duarte, and Pacoima were designated demonstration sites and specific strategies would be developed in each area to address gangs and gang violence. To assist in that process, workgroups were convened in each demonstration site to focus on gang prevention, high-risk/re-entry and suppression efforts. Workgroups were comprised of residents, County and municipal agencies, and community and religious organizations. Each workgroup met approximately five times and their recommendations were the basis for the CEO's implementation plan for the demonstration sites. The recommendations were also informed by a set of guiding principles and outcomes developed by the recommendation development team (Attachment A).

Implementation Progress

On April 6, 2010, the Board instructed the CEO to implement a set of recommendations to address gang violence (INITIATIVE). Specifically, the CEO was directed to develop strategies that sought to: 1) prevent individuals and families from becoming involved in gang and/or delinquent activity; 2) intervene in the lives of individuals and families who have had contact with gangs or the justice system and provide sufficient services and resources to redirect them on a path towards self-sufficiency and mainstream integration; and finally, 3) to more strategically collaborate with law enforcement to proactively target violence and identify individuals and families who may need and desire assistance. Recommendations that targeted each of these strategies would be phased in over 18 months and measured periodically to determine their effectiveness. The over-arching goals of the INITIATIVE are focused on Prevention, High-Risk/Re-Entry and Suppression efforts. Additionally, the CEO was instructed to convene a task force to develop recommendations to address challenges to information sharing. This phased approach would lay a foundation in each of the four demonstration sites for both immediate and long term action. These recommendations assume a heavy reliance on the coordinated efforts of County departments, municipal partners, community organizations, and residents. Limited

governmental funds necessitated that resources be allocated and resourced more efficiently to achieve INITIATIVE goals. The initial recommendations were implemented through the following directives:

- Work with Interim Chief Probation Officer to identify and place a Site Coordinator in each of the four demonstration sites;
- Create Prevention and High-Risk/Re-Entry Workgroups in each demonstration site to assist in local implementation of INITIATIVE;
- Work with the Sheriff to develop coordinated, multi-jurisdictional suppression strategies in each of the four demonstration sites;
- Implement programming at County parks that includes extended programming and hours of operation, aimed at increasing park utilization among community residents;
- Implement programming at three County libraries aimed at increasing the usage of libraries by older teenagers;
- Implement the Probation Youth Community Transition Project (PYCTP) in each demonstration site aimed at providing enhanced family and transition services to 25 high risk probationers and their families;
- Implement quarterly resource and employment fairs in each of the demonstration sites aimed at young adults with criminal backgrounds or former gang affiliations;
- Increase integration and coordination of County department efforts and resources;
- Convene a taskforce to make recommendations to resolve information sharing challenges throughout the County; and
- Collect and evaluate data from four demonstration sites and report on outcomes.

Currently, the following actions have been taken by the CEO:

Administrative and Collaborative Efforts

- CEO staff along with Probation staff identified and placed personnel in each of the four demonstration sites to serve as Site Coordinators. Site Coordinators commenced their assignments August 2, 2010.
- Site Coordinators are in the process of meeting with local stakeholders and organizations to solicit their involvement in prevention and high-risk/re-entry efforts.
- Multi-agency collaboration and coordination has been the driving force of the

INITIATIVE. This sense of collaboration and coordination was immediately evidenced through the implementation of the Parks After Dark (PAD) Program as well as the PYCTP. Both projects depended greatly on both cooperation from County departments as well as coordinated action on the part of County and municipal partners. A primary role of the Site Coordinators is to engage a wide variety of stakeholders and foster cross-systems collaboration. Examples include:

- Collaboration with the City of Los Angeles (City) Gang Reduction and Youth Development (GRYD) Office that has yielded increased benefits to residents of both Pacoima and Harbor Gateway, which are both serviced by the County's and City's gang reduction efforts. INITIATIVE staff was instrumental in facilitating the placement of Public Social Services (DPSS) staff at the City's Family Resource Center (El Nido Family Source Center) in Pacoima. Through the GRYD Office, El Nido provides services to youth and families in Pacoima most susceptible to gang involvement. Having DPSS staff on site has allowed families most in need to access services in a more comprehensive manner.
- Alignment of the INITIATIVE with the recently funded Federal Promise Neighborhoods planning grant for Pacoima that seeks to support the educational process of youth from cradle to college. INITIATIVE staff is working with the grantee to ensure all data elements necessary during planning process are gathered and INITIATIVE goals are aligned with planning grant.
- CEO and County Counsel staff met to resolve challenges to information sharing related to components of this INITIATIVE. Specifically, County Counsel assisted in the development of a Program Participation Agreement (PPA) that will be used to fully inform families of our intent to share information and their ability to opt out of the agreement at any time. The PPA will be used for both youth and families participating in our PYCTP.

Prevention Efforts

- CEO staff in partnership with County Park staff implemented the PAD program in three County parks during the summer months. PAD parks were concentrated in two demonstration sites (Florence Firestone: Roosevelt and Watkins Parks and Monrovia Duarte: Pamela Park). CEO staff also partnered with the City's GRYD Office to provide County resources at two city parks (Harbor Gateway: Normandale Park and Pacoima: Humphrey Park) as part of Summer Night Lights. Programming began July 8, 2010 and continued through September 5, 2010. Approximately 31,000 individuals participated in the PAD program.
- Programming sponsored by Los Angeles County Public Library aimed at older teens began in July. Library staff provided reading/educational programs and recreational activities to youth during the summer months at three County libraries (Florence, Graham, and Duarte) and also at all three PAD parks. The participation in PAD allowed

library staff to reach a larger audience and introduce various community members to the varied services offered at the County libraries. Programming continues at both the County parks and libraries.

High-Risk/Re-Entry Efforts

- Site Coordinators have begun to identify and place Probation youth in the PYCTP which provides services to both youth and their families and aims to develop a more transparent and effective transition back into the community. To date, a total of 30 Selection Forms have been completed, and 15 of these cases have been selected for the PYCTP. Ten cases are still under review, and five have not been selected. Of those selected, six agreed to sign-up for the PYCTP, and nine cases are pending signed PPA from probationers and their primary caregivers.
- On September 14, 2010, the Department of Justice, Office of Justice Programs (DOJ) awarded the CEO a grant in the amount of \$750,000 to enhance the PYCTP. The grant will specifically fund community partners who will engage with both re-entering youth and their families and provide in-home intervention, prevention, and mental health services.
- Site Coordinators have partnered with local work source centers and community organizations to sponsor two resource and employment fairs to date, targeting individuals with criminal backgrounds. The two resource and employment fairs occurred:
 - Tuesday, September 28, 2010, San Fernando Valley Work Source Center; and
 - Thursday, October 21, 2010, Roosevelt Park

Suppression Efforts

- Suppression efforts in each of the four demonstration areas remain in place and efforts have begun to implement a protocol to notify and engage with gang-involved families that includes both suppression and intervention resources. As of September 30, 2010, gang crime is down 2.4 percent in the four demonstration sites.

Outcomes and Measures Efforts

- CEO staff in partnership with Public Health staff has begun implementing a plan to collect ongoing demographic data as well as data from various County agencies as related INITIATIVE recommendations are phased in. Additionally, Los Angeles Police Department (LAPD) COMPSTAT Unit in collaboration with Los Angeles Sheriff Department (LASD) has been providing monthly crime statistics for each demonstration site.

Summary and Next Steps

Prevention, High-Risk/Re-Entry and Suppression efforts have been implemented in each of the four demonstration sites. While it is premature to draw conclusions regarding the effectiveness of efforts to date, we will continue to assess the various efforts and report on their measurable impact on individuals, families, and communities. Additionally, we anticipate beginning a review of a report conducted by the Auditor Controller detailing gang prevention, intervention, and suppression programming in the County. This review will include follow-up with agencies and programs to obtain additional information and determine how best to align and streamline County programming addressing gang violence. Our next semi-annual report to the Board, due in June 2011, will detail our continued progress and recommendations for the INITIATIVE.

INITIATIVE Structure

Oversight

The Los Angeles County Regional Gang Violence Reduction Committee was formed to provide oversight responsibilities for the INITIATIVE and continues to be chaired by the County's CEO. Comprised of County department heads and principals of related non-County agencies, the committee reviews the implementation of INITIATIVE components and provides instruction and direction to CEO staff. The committee will continue to ensure that both County and non-County resources are coordinated with the INITIATIVE and align with agency core missions. The committee meets quarterly.

Staff

The CEO continues to provide one full time staff personnel to the INITIATIVE, who is responsible for coordinating the effort both internally with various County departments and across clusters and also with external partners and advocates. CEO staff is assisted by four site coordinators and a senior manager from the Probation Department. Staff has been loaned to the CEO for the duration of this INITIATIVE from the Probation Department. The site coordinators are responsible for the implementation of INITIATIVE components within each demonstration site and the Probation manager serves as their departmental liaison and also as staff to the CEO responsible for implementation of the INITIATIVE.

Budget

The Board appropriated \$1,051,000 to fund components of the INITIATIVE. Funds were allocated accordingly:

Table 1. Budget Allocations

Department	Amount	Fund Use
Chief Executive Office	\$393,000	Demonstration site specific projects; administrative assistance; supplies
Parks	\$413,000	Implementation of PAD Program
Library	\$245,000	Implementation of library programming and staff cost

To date, the CEO has expended funding to assist with the following efforts:

- Purchased Juvenile Justice Jeopardy software for use by the Public Defender's Office (PD) to make presentation before at-risk youth to increase their knowledge of juvenile law and its impact on their lives. Attorneys from the PD used the software to interact and engage with youth during PAD (\$3,000.00).
- Partnered with the City to sponsor programming at Normandale Park during the City's Summer Nights Light Program (\$25,000)

A description of the PAD Program is detailed on page 45 of this report and includes a description of the planning process and programming included. Similarly, on page 53 of this report is a description of the Library programming.

Site Coordinators

Site Coordinator Selection

As a result of an amendment to the Board action of April 6, 2010, it was determined that all four Site Coordinators would be selected from the Probation Department. CEO staff met with the Interim Probation Chief and determined the appropriate level of staff to fill the positions. It was determined that the Site Coordinator positions would be filled by Supervising Deputy Probation Officers and a Probation Director would also be assigned to the INITIATIVE to ensure proper department reporting and to assist with the overall INITIATIVE. A position bulletin was developed that listed the desired qualifications of the Site Coordinator and disseminated to all eligible applicants (see Appendix B). Ten individuals applied for the positions and nine were interviewed by a four-member panel comprised of senior level staff from Public Health, Human Relations Commission, Chief Executive Office, and Probation. Four individuals were selected for a second round of interviews by CEO and Probation staff and three were selected for Site Coordinator positions. While selection continues on the fourth coordinator, the Probation Director assigned to the INITIATIVE serves as the fourth coordinator. Once the remaining Site Coordinator is identified, the Probation Director will serve as the lead Probation staff personnel on loan to the CEO and will assist the CEO in developing, implementing, and reviewing all elements of the INITIATIVE. The coordinators are:

Edward Sykes	Florence Firestone
Kim Keating	Harbor Gateway
Eduardo Cordero	Monrovia Duarte
Greg McCovey	Pacoima

Each of the coordinators brings over 15 years of experience and expertise working with both juvenile and adult probationers as well as work with community organizations and academic institutions. Their broad experience base made them ideal candidates for this complex and far reaching position.

Site Coordinator Training

The coordinators commenced their duties August 2, 2010, and immediately began a three-week training and acclimation process under the CEO's direction, augmenting and enhancing their knowledge of services and resources offered by County and partner agencies. A Site Coordinator manual was developed as a resource detailing INITIATIVE background, planning process, recommendations, and protocols. Coordinators received briefings and presentations from a host of County departments and governmental agencies to ensure their understanding of departmental/agency resources and capacities. Those departments/agencies included:

Public Health
Mental Health

Children and Family Services
Child Support Services

Public Social Services
County Office of Education
Public Defender
Human Relations Commission

Los Angeles Unified School District
Probation
Public Counsel

Site Coordinators also received full-day refresher training on Probation's juvenile risk assessment tool (Los Angeles Risk and Resiliency Checkup, LARRC) and motivational interviewing to enhance their skills engaging probation youth and families. In addition, Site Coordinators explored methodologies of working collaboratively with County Departments, State and municipal agencies, Community Based Organizations (CBOs) and community stakeholders, as well as potential opportunities of partnering with faith based organizations in order to implement the strategies of the INITIATIVE. Coordinators also began to meet with local community stakeholders, who were re-introduced to the INITIATIVE and given an opportunity to express their priorities related to gang violence issues and the community in general.

INITIATIVE Outcomes

During the planning phase of the INITIATIVE, a set of recommended outcomes and measures were developed based on community workgroup recommendations as well as a literature review conducted by Public Health staff who contributed to INITIATIVE planning and recommendation development. The outcome areas related to one or more of the INITIATIVE strategy recommendations and include:

- Sustained reductions in crime, gang involvement, and gang violence;
- Community economic development and family economic success;
- Safe public spaces and activities for all residents;
- Improved educational opportunities and outcomes;
- Successful transition within communities for re-entering youth;
- Improved community cohesion; and
- Improved health and mental health

The diagram on page 12 illustrates INITIATIVE recommendation strategies, outcomes and indicators. Recommendation strategies being implemented as of this report are highlighted in bold.

Potential measures for each of these outcome areas are detailed in Table 2 on page 13 and will be refined as INITIATIVE strategies are rolled out. A data collection plan was developed to collect data for Los Angeles County and the four demonstration sites, including demographic, crime, and County agency data. The data will be compiled from data sources at each agency as related INITIATIVE strategies are rolled out. An Access database was developed to compile the data, conduct analyses, and produce reports. As of this report, data are being collected for the following outcome areas, with current data collection activities for related INITIATIVE strategies listed underneath:

- Sustained reductions in crime, gang involvement, and gang violence
 - Demonstration site crime statistics reported monthly by LAPD COMPSTAT in collaboration with LASD
- Community economic development and family economic success
 - Reported attendance at employment resource fairs for re-entering young adults in the demonstration sites organized by Site Coordinators;
 - Economic outcomes currently tracked for families participating in the Probation Youth Community Transition Project (PYCTP) and compiled and reported by Public Health staff;
 - As evidenced by involvement of Public Social Services (DPSS) in multi-disciplinary assessment of Probation youth and families and effort to engage faith-based organizations in DPSS' community outreach.

- Safe public spaces and activities for all residents
 - Crime trends in park reporting districts and surrounding reporting districts during PAD reported by LASD Parks Bureau
 - PAD survey results, including questions about program satisfaction and safety, administered by Park staff and compiled by Public Health staff
- Improved educational opportunities and outcomes
 - Educational outcomes currently tracked for Probation youth and their siblings participating in PYCTP and compiled and reported by Public Health staff
 - As evidenced by SORT development of protocols to improve school enrollment for Probation youth
- Successful transition within communities for re-entering youth
 - A variety of outcomes currently tracked for Probation youth and their families participating in PYCTP and compiled and reported by Public Health staff
 - Juvenile Probation data for Los Angeles County and the four demonstration sites reported by Probation Department Juvenile Services Bureau
- Improved community cohesion
 - PAD survey comments analyzed for evidence of improved community cohesion
- Improved health and mental health
 - Health and mental health outcomes currently tracked for Probation youth and their families participating in PYCTP and compiled and reported by Public Health staff.
 - As evidenced by SORT development of protocols to ensure Probation youth have access to psychotropic medications, and to enhance delivery of mental health services to Probation youth in the community

These data elements are reported in the related INITIATIVE strategy sections of this report and will continue to be compiled and included in subsequent reports. Additional data will be collected and compiled as additional INITIATIVE strategies are phased in. CEO staff and Research Analyst will continue to develop partnerships with County agency data staff as well as staff implementing INITIATIVE strategies to compile ongoing outcome data for the INITIATIVE.

Los Angeles County Regional Gang Violence Reduction Initiative Strategies and Outcomes
 Florence Firestone Harbor Gateway Monrovia Duarte Pacoima >> LA County

MISSION: Comprehensively address the root causes of gangs, gang involvement, and gang violence by partnering with community to address systemic barriers and create and expand sustained opportunities.

RECOMMENDATIONS/STRATEGIES	OUTCOMES	SAMPLE INDICATORS
<p>PREVENTION</p> <ul style="list-style-type: none"> Parks After Dark extended hours and programming for youth/families Enhanced library programming for youth/families Aligning community assets for coordinated prevention service delivery Increased access to EITC for low-moderate income families. Coordinated truancy/dropout prevention efforts Assessing existing health and mental health resources and developing partnerships with community-based providers to improve access to services 	<p>Safe Public Spaces and Activities for All Residents Improved Community Cohesion</p> <p>Coordinated Delivery of Services</p> <p>Family Economic Success</p> <p>Improved Educational Opportunities and Outcomes</p> <p>Improved Health and Mental Health</p>	<p>Increased park and library usage</p> <p>Decreased neighborhood crime</p> <p>Increased positive community interaction</p> <p>Increased community and agency collaboration</p> <p>Increased number of families applying for EITC</p> <p>Decreased school truancy rates</p> <p>Increased community and agency collaboration</p> <p>Increased number of families utilizing services</p>
<p>HIGH-RISK/RE-ENTRY</p> <ul style="list-style-type: none"> Probation Youth Community Transition Project Employment opportunities for high-risk youth and adults Resource fairs for young adults and adults re-entering the community Exploring promising intervention strategies for multi-generational gang-involved families Developing community outreach protocols in collaboration with community leaders and human relations specialists where appropriate 	<p>Successful Community Transition for Re-entering Youth</p> <p>Sustained Reductions in Crime, Gang Involvement, Gang Violence</p> <p>Improved Educational Opportunities and Outcomes</p> <p>Family Economic Success</p> <p>Improved Health and Mental Health</p> <p>Community Economic Development / Family Economic Success</p> <p>Successful Community Transition for Re-entering Youth</p> <p>Community Economic Development / Family Economic Success</p> <p>Sustained Reductions in Crime, Gang Involvement, Gang Violence</p> <p>Family Economic Success, Improved Health and Mental Health</p> <p>Sustained Reductions in Crime, Gang Involvement, Gang Violence</p> <p>Improved Community Cohesion</p>	<p>Decreased recidivism rates</p> <p>Increased community and agency collaboration</p> <p>Improved school attendance and achievement</p> <p>Increased employment rates for youth/families</p> <p>Decreased family reliance on public assistance</p> <p>Improved health and mental health</p> <p>Increased employment opportunities and rates</p> <p>Increased resource opportunities</p> <p>Decreased recidivism rates</p> <p>Decreased crime and gang involvement</p> <p>Increased family access to services</p> <p>Increased community and agency collaboration</p> <p>Increased positive community interaction</p>
<p>SUPPRESSION</p> <ul style="list-style-type: none"> Enhancing patrols and targeted suppression Development and implementation of Cease Fire letter campaign Enhanced presence/visibility around parks and schools Ensuring law enforcement officers within the demonstration sites attend training on role of community partners and/or intervention workers Identifying processes for youth diversion and referral to services 	<p>Sustained Reductions in Crime, Gang Involvement, Gang Violence</p> <p>Improved Community Cohesion</p>	<p>Decreased crime and gang involvement</p> <p>Increased positive interaction between community and law enforcement</p> <p>Increased community trust</p> <p>Increased collaboration with prevention and intervention strategies</p>

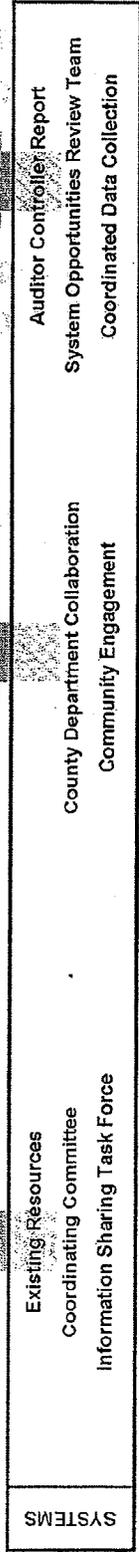


Table 2. INITIATIVE Recommended Outcomes and Definitions

Outcome	Definition
Sustained Reductions in Crime, Gang Involvement, and Gang Violence	<ul style="list-style-type: none"> - Decrease in all Part I crimes¹ - Decrease in gang-related crimes - Decrease in gang membership
Community Economic Development and Family Economic Success	<ul style="list-style-type: none"> - Increased employment rates among youth and adults - Increased household income - Decreased reliance on public assistance
Safe Public Spaces and Activities for All Residents	<ul style="list-style-type: none"> - Improved community safety - Improved lighting in public spaces - Reduced blight, garbage, graffiti - Decreased fear in the community
Improved Educational Opportunities and Outcomes	<ul style="list-style-type: none"> - Improved social cohesion - Improved school safety - Decreased truancy and dropout rates - Increased attachment to school
Successful Transition within Communities for Re-entering Youth	<ul style="list-style-type: none"> - Increased vocational and college-oriented career paths for youth - Increased adult and youth literacy and education levels - Increased school Academic Performance Index scores
Improved Community Cohesion	<ul style="list-style-type: none"> - Decreased recidivism rates - Increased access to public social services and job opportunities - Increased employment rates - Improved health and mental health outcomes
Improved Health and Mental Health	<ul style="list-style-type: none"> - Increased sense of trust and cohesion among neighbors - Decreased racial tension and racialized violence in the community - Increased feelings of safety in the community - Increased level of trust between community and government agencies
	<ul style="list-style-type: none"> - Decreased substance abuse - Reduced chronic disease - increased physical activity - increased access to healthy foods

¹ Part 1 Crime: Serious crimes that tend to be reported more reliably directly to a police agency (e.g. homicide, burglary, robbery, rape, aggravated assault)
 April-September 2010

Information Sharing Challenges

Representatives from both the CEO and County Counsel have met to address issues related to information sharing. Specifically, County Counsel assisted in the development of a PPA that will be used to fully inform families of our intent to share information and their ability to opt out of the agreement at any time. The PPA will be used for both youth and families identified in our PYCTP.

The larger question regarding the Countywide challenges to information sharing and potential resolutions will be addressed by aligning with existing efforts. CEO staff, in particular, Service Integration Branch (SIB), continues to review best practices in systems integration throughout the State and nation to determine how best to develop a platform where information may be shared while considering the need for information privacy and confidentiality. As this review continues, SIB will provide additional updates regarding their findings and resolutions.

Demonstration Site and Coordinator Overview

The four demonstration sites included in the INITIATIVE are characterized by high levels of gang violence. Florence Firestone and Pacoima in particular are characterized by higher levels of poverty and lower levels of education than Los Angeles County. While Harbor Gateway and Monrovia Duarte are more similar to Los Angeles County in these areas, or fare better in some areas, a primary challenge in these communities is lack of resources in unincorporated areas. Each of these demonstration sites has unique community needs and assets, requiring differing strategies for implementing INITIATIVE recommendations. This section of the report will include a geographic and demographic overview of each site, a brief description of the assets and needs of each community in terms of INITIATIVE implementation, crime data and trends, and details regarding the efforts of each site coordinator.

On August 2, 2010 demonstration Site Coordinators officially began their INITIATIVE assignments. Community stakeholder meetings remain an ongoing priority of the coordinators to ensure that all community members are aware of their presence and provided an opportunity to voice concerns. The relationships previously developed over the last year have continued with Site Coordinators outreaching to new stakeholders throughout each of the four demonstrations site locations. Considering the abbreviated time period in their respective assignments, the coordinators have made progress engaging stakeholders and providing the necessary leadership to implement the strategies associated with this INITIATIVE in the areas of prevention, high-risk/re-entry, and suppression. Activities intended to support and facilitate implementation of the shared recommendations to address multiple risk factors contributing to gangs and violence in the four demonstration sites, Monrovia Duarte, Pacoima, Florence Firestone, and Harbor Gateway, are outlined below.

Florence Firestone

Florence Firestone is located in South Los Angeles, and is shared by Supervisorial Districts One and Two (See Map on page 21). The demonstration site is comprised of parts of unincorporated Florence-Graham and Walnut Park, a small portion of Huntington Park, and the neighborhood of South Park in the City of Los Angeles. The demonstration site includes portions of the following zip codes: 90001, 90002, 90011, 90058, and 90255. Florence Firestone is bordered by the cities of Vernon, Huntington Park, South Gate to the east, and City of Los Angeles to the north, west, and south. Florence Firestone is also adjacent to some of the City of Los Angeles' GRYD zones, overlapping with the Newton GRYD zone to the north, and adjacent Florence Graham to the west, and Watts to the south.

The population density of Florence Firestone is more than eight times that of Los Angeles County overall. Demographically, the community has a much higher percentage of Hispanic/Latino population than Los Angeles County, and a much higher percentage of youth under the age of 18. The median household income in Florence Firestone is 37 percent lower than Los Angeles County, the unemployment rate nearly double that of Los Angeles County, double the percentage of households below 100 percent Federal Poverty Level, and more than three times the percentage of households on Public Assistance compared to Los Angeles County. Additionally, the percentage of the population with education less than high school is greater than Los Angeles County, particularly among adults age 25 and older, among whom 60.8 percent have less than a high school education.

The Florence Firestone demonstration site has several existing assets including County parks, libraries, Faith Based Organizations, Florence Firestone Community Center, Florence Firestone Community Leaders, LASD Youth Athletic League, LASD Century Boxing Gym, Probation Office, Public Schools, Florence Firestone Chamber of Commerce, and Florence Firestone Work Source Center, who all work to enhance the community. The leadership for Florence Firestone includes the Century Clergy Council, Florence Firestone Community Leaders, Florence Firestone Chamber of Commerce as well as assistance from Supervisorial Districts One and Two. There still remains much room for growth, collaboration, and vision.

Prevention Efforts

Florence Firestone Site Coordinator prevention activities include:

- Continuing collaborative efforts with the Florence Firestone and Graham Libraries through educational, recreational and literacy programs aimed at older teenagers provided by library staff;
- Developing after school/weekend strategy for youth that includes working collaboratively with LASD Century Boxing Gym representatives and the local Librarian who has committed to provide tutoring services for youth participating in the boxing program;

- Meeting with school stakeholders at Fremont High School and Edison Middle School in collaboration with LA Education Partnership with the goal of exploring supportive programming opportunities to address youth service needs;
- Working with Florence Firestone Workforce Investment Boards and DPSS to provide economic support for youth and families in the demonstration site;
- Supporting efforts of Florence Firestone Community Leaders to mentor youth and coordinating efforts with the LASD Florence Firestone Task Force to actively engage suppression efforts in the area; and
- Exploring potential opportunities to identify additional resources for eligible and qualified Florence Firestone families through DPSS applications for assistance with the potential support of the Florence Firestone Clergy Counsel.

High-Risk/Re-entry Efforts

Florence Firestone Site Coordinator high-risk/re-entry activities include:

- Coordinating efforts with Roosevelt, Washington, and Watkins Parks in order to collaborate and coordinate strategies for high risk youth that frequent the park and reside in the community;
- Coordinating the Multi-Disciplinary Team responsible for identifying and delivering services in accordance with the PYCTP, with three families selected and receiving services, and an additional four families being screened for eligibility;
- Connecting PYCTP participants with LASD's Youth Athletic League and other pro-social community activities;
- Collaborating with Florence Firestone Workforce Investment Board and Roosevelt Park staff to coordinate the "Second Chance Job and Resource Fair" on October 21, 2010. The event offered individuals with criminal backgrounds as well as other community members employment and resource opportunities;
- Identifying and developing outreach/support protocols with Community and Faith Based Organizations;
- Collaborating with Probation Officer assigned to Florence Firestone Graffiti Tracking Project to ensure that intervention and prevention resources are available to probationers and families identified through this effort; and

- Conducting training for the Probation Department's Camp Community Transition Program Deputies to discuss PYCTP and to coordinate the initial meetings with identified youth and their parents.

Suppression Efforts

Florence Firestone Site Coordinator suppression activities include:

- Coordinating efforts with LASD Community Liaison for Florence Firestone area;
- Meeting with LASD Century Clergy Council to develop efforts aimed at increasing community outreach and engagement;
- Participation in local Safe Passage efforts to ensure safety around school routes in Florence Firestone; and
- Meeting with LASD INITIATIVE lead to discuss suppression efforts and development of interventions aimed at multi-generation gang involved families.

Florence Firestone Crime Trends¹

LASD reported the following estimated number of gangs and gang members in Florence Firestone²:

- Estimated gangs: 13
- Estimated gang members: 3,756

Florence Firestone had the greatest numbers of crime of the four demonstration sites, and the highest percentage of Part I crimes³ that were violent (40 percent). YTD compared to 2009, Gang-related crime⁴, total Part I crime, and Part I Property crime decreased. Monthly Gang-related crime decreased in August and September. Part I Violent crime increased 11.2 percent compared to 2009; however, it decreased in September.

¹ The Overall Crime Trends section of this report (page 42) provides information on data sources and analysis.

² Los Angeles County Sheriff Department (LASD) estimate as of 12/1/10

³ Part 1 Crime: Serious crimes that tend to be reported more reliably directly to a police agency (e.g. homicide, burglary, robbery, rape, aggravated assault)

⁴ Gang Related Crimes: Any crime where the participants, acting individually or collectively, are believed to be gang members or gang affiliates

Table 3. Florence Firestone Crime Trends

	YTD September			Monthly trends, April – September 2010
	2009	2010	% change (09 to 10)	
Gang-related crime	245	249	+ 1.6%	Increased from April to July and dropped sharply in August and September
Part I crime	2162	2112	-2.3%	Increased 60% April through June, then decreased 39% by September
Part I Violent crime	768	854	+11.2%	40% of Part I crimes were violent crimes Doubled between April (76 crimes) and June (138 crimes) and then decreased 41% through September
Part I Property crime	1394	1258	-9.8%	Increased between April and September, ranging from 116 to 172 crimes per month

Los Angeles County Regional Gang Violence Reduction Initiative Florence Firestone¹ Demographic Snapshot

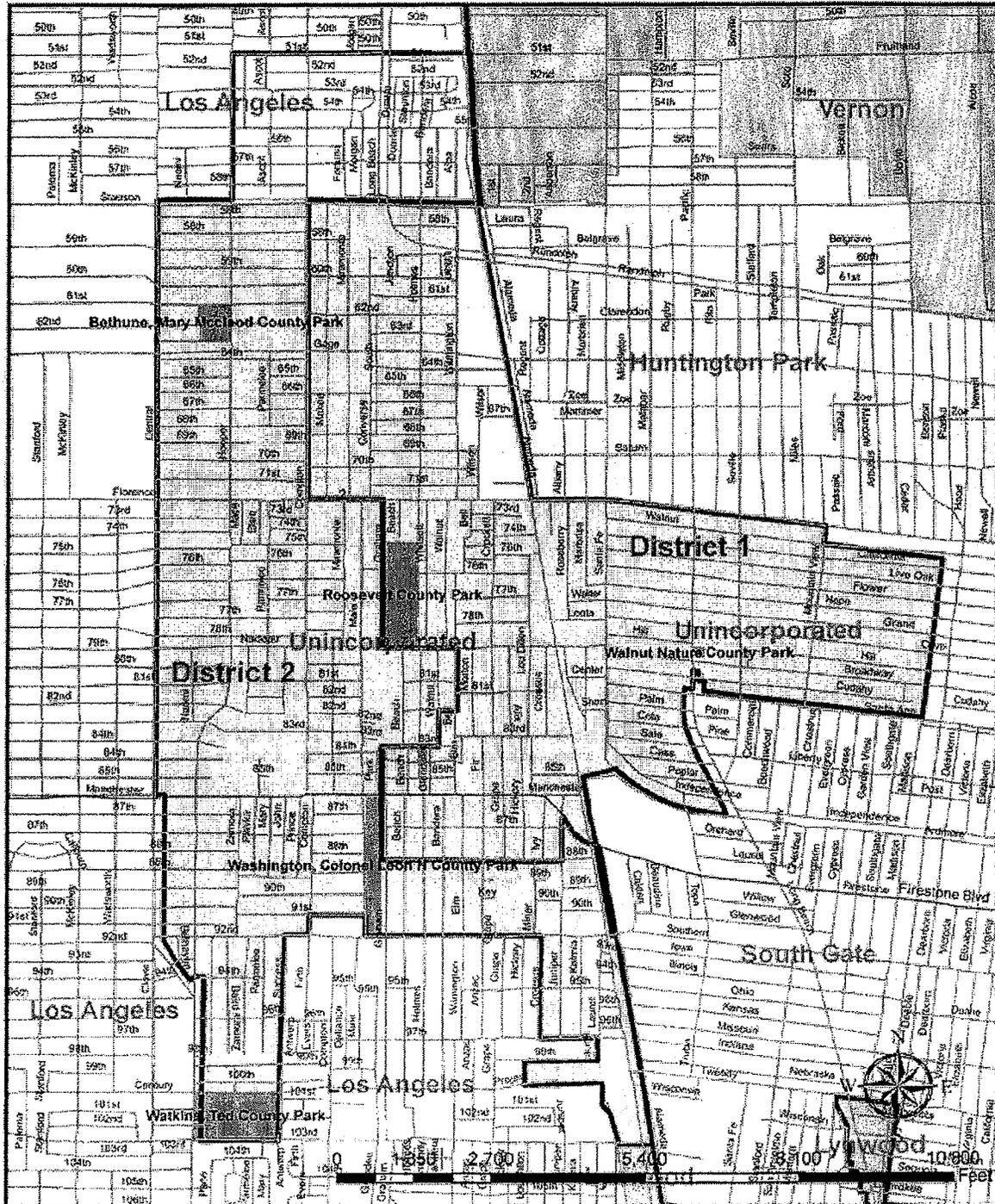
	Florence Firestone 2009 ²	Los Angeles County 2009 ³
Total Population	126,286	9,848,011
Population % Change (1990-2000)	+4.9%	+3.5%
Population Density (2000)⁴	16,799.7 ⁵	2,344.1
Race/Ethnicity	African American: 10.9%	8.8%
	Asian: N/A	13.8%
	Hispanic/Latino: 87.5%	47.8%
	White: N/A	27.3%
Youth (<18)	37.7%	25.8%
Primary Language Spoken at Home⁶	NA	43.8% English
Owner-Occupied Housing Units⁷	38.1%	48.2%
Median Household Income	\$35,119	\$55,499
Unemployment Rate (Sept 2010)⁸	24.3%	12.5%
Percent households below 100% FPL	28.4%	12.4%
Households on Public Assistance	11.2%	3.3%
Percent single parent households	39.1%	33.7%
Education: % Less Than High School (Age 18-24)	37.8%	20.1%
	(Age 25+)	24.8%

Source: CEO - Service Integration Branch (October 2010)

- 1 Based on Florence-Graham Census Designated Places (CDP) 2006-2008 ACS data, which is 50% of the demonstration site. Population estimate adjusted accordingly.
- 2 Source: American Community Survey (ACS) 2006-2008 average for detailed tables. All numbers are based on surveys of a sample of the population, and are only estimates. In areas where the number of cases surveyed is too small, the data is not available, and is indicated by NA.
- 3 Based on 2009 ACS. The population estimate provided in March 2009 was based on the annual Population Estimates Projections, and was higher than ACS estimates. The ACS estimates are used here for the sake of consistency with the detailed tables data.
- 4 Population Density: Persons per square mile, Los Angeles Department of City Planning Demographic Research Unit.
- 5 Florence Firestone has a notably high density compared to the County average.
- 6 Primary language spoken at home: Language spoken at home for the population 5 years and older.
- 7 Owner-occupied housing units: Percent of total occupied housing units that are owner occupied
- 8 Unemployment Rates: September 2010 Unemployment Rate for Florence-Graham CDP, from State of California Employment Development Department. Unemployment rates are estimates based on current estimates of County unemployment rates multiplied by unemployment /employment ratios for each city and CDP at time of US Census 2000 and assumes that the rate of change in each City/CDP are the same as the County.



Los Angeles County Gang Violence Reduction Initiative Florence Firestone Demonstration Site



Harbor Gateway

Harbor Gateway is located in the Harbor Area of Los Angeles, comprised of parts of the City of Los Angeles and Unincorporated Los Angeles County, and shared by Supervisorial Districts Two and Four (See Map on page 27). The demonstration site includes portions of the following zip codes: 90248, 90501, 90502, 90710, and 90745. Harbor Gateway is bordered by the cities of Torrance to the west, Carson to the east, and Gardena to the north. Although there is no GRYD zone in the Harbor Gateway area, the City of Los Angeles provided Summer Night Lights programming at Normandale Park within the demonstration site.

The population density of Harbor Gateway is about three times that of Los Angeles County overall. Demographically, the community has a much higher percentage of African American population, but is otherwise demographically similar to Los Angeles County. Harbor Gateway has lower home ownership rates than Los Angeles County, and median household income is similar. Harbor Gateway has a much lower percentage of households below 100% FPL than Los Angeles County. Additionally, the percentage of population with high school education is somewhat higher than Los Angeles County overall.

Harbor Gateway is composed of both City of Los Angeles and unincorporated County areas, patrolled by LAPD/Harbor Division and LASD/Carson, respectively. Because of this mixed jurisdictional landscape, the area is challenged in obtaining a unified identity. There is one park and one library, both operated by the City of Los Angeles and located at the south end of the demonstration site. Residents must travel to nearby municipalities (e.g., Torrance and Carson) for shopping. In many neighborhoods children ride the bus to school, because there is no school nearby. The Harbor Gateway/South Neighborhood Council holds monthly meetings on issues impacting the city portion of the area. LAPD/Harbor Division has worked with several neighborhoods to create block watch groups. Economic and social organizations serving the area are located largely outside the demonstration site.

Prevention Efforts

Harbor Gateway Site Coordinator prevention activities include:

- Meeting with representatives from City of Los Angeles Council District 15 to ensure ongoing communication regarding collaborative efforts between INITIATIVE and City elected representatives;
- Meeting with representatives from the City of Los Angeles GRYD Office to discuss how best to collaborate on prevention and intervention efforts aimed at similar populations in the Harbor Gateway area;

- Participated in the City of Los Angeles SNL programming at Normandale Park in support of County Departments' Resource Fair nights as well as participating on the oversight committee responsible for planning SNL at Normandale Park; and
- Meeting with representatives from Toberman Neighborhood Center and presented/discussed collaboration on prevention and high-risk/re-entry strategy efforts (including the Gang Reduction And Community Engagement Project - GRACE) in the Harbor Gateway Demonstration Project site area.

High-Risk/Re-entry Efforts

Harbor Gateway Site Coordinator high-risk/re-entry activities include:

- Meeting bi-weekly with GRACE Project coordinator to ensure prevention and high-risk/re-entry efforts in the Harbor Gateway area are coordinated with INITIATIVE;
- Meeting with representatives from the Work Force Investment Board and other related entities to secure their partnership in preparation for Harbor Gateway's future "Second Chance Employment and Resource Fair" scheduled for January 2011;
- Coordinating the MDT responsible for identifying and delivering services in accordance with the PYCTP, with one family selected and receiving services, two families selected pending signed PPAs, and an additional six families being screened for eligibility;
- Conducting training for the Probation Department's Camp Community Transition Program Deputies to discuss PYCTP and to coordinate the initial meetings with identified youth and their parents. Effort critical to ensure Probation supervision deputies are fully informed about PYCTP and its related services;
- Meeting with City of Los Angeles GRYD staff to discuss City gang intervention efforts in the Harbor Gateway area and devise a referral process for City referred youth and families; and
- Meeting with DPSS District Manager to identify a representative to participate on the Harbor Gateway MDT, a component of the PYCTP.

Suppression Efforts

Harbor Gateway Site Coordinator suppression activities include:

- Meeting with Captain and staff of LASD Carson Station to discuss INITIATIVE and efforts underway by LASD to implement "Gang Notification Letter" Project;

- Participating in Gang Diversion Team roundtable at Carson station where at risk youth are provided services and resources to ensure Harbor Gateway youth and families are included in effort;
- Meeting with LAPD Harbor Division to discuss INITIATIVE and determine how best to coordinate suppression/intervention efforts including Juvenile Impact Program (JIP) being facilitated by LAPD; and
- Meeting with LASD INITIATIVE lead to discuss suppression efforts and development of interventions aimed at multi-generation gang involved families

Harbor Gateway Crime Trends¹

LASD reported the following estimated number of gangs and gang members in Harbor Gateway²:

- Estimated gangs: 35
- Estimated gang members: 11,770

Harbor Gateway had the second greatest number of Part I crime³ of the demonstration sites. Harbor Gateway saw the greatest decreases in crime compared to other sites. YTD compared to 2009, Gang-related crime⁴ decreased nearly 40 percent compared to 2009. Although monthly crime generally decreased, Gang-related crime increased in September.

Table 4. Harbor Gateway Crime Trends

	YTD September			Monthly trends, April – September 2010
	2009	2010	% change (09 to 10)	
Gang-related crime	68	42	-38.2%	Decreased from April to August, and then increased in September
Part I crime	1736	1462	-15.8%	Decreased 16% overall April through September
Part I Violent crime	252	239	-5.2%	16% of Part I crimes were violent crimes Steady April through September, ranging from 23-33 crimes
Part I Property crime	1484	1223	-17.6%	Decreased between April and September, ranging from 111 to 151 crimes per month

¹ The Overall Crime Trends section of this report (page 42) provides information on data sources and analysis.

² LASD estimate for Harbor Gateway as of 6/1/10

³ Part 1 Crime: Serious crimes that tend to be reported more reliably directly to a police agency (e.g. homicide, burglary, robbery, rape, aggravated assault)

⁴ Gang Related Crimes: Any crime where the participants, acting individually or collectively, are believed to be gang members or gang affiliates

Los Angeles County Regional Gang Violence Reduction Initiative Harbor Gateway¹ Demographic Snapshot

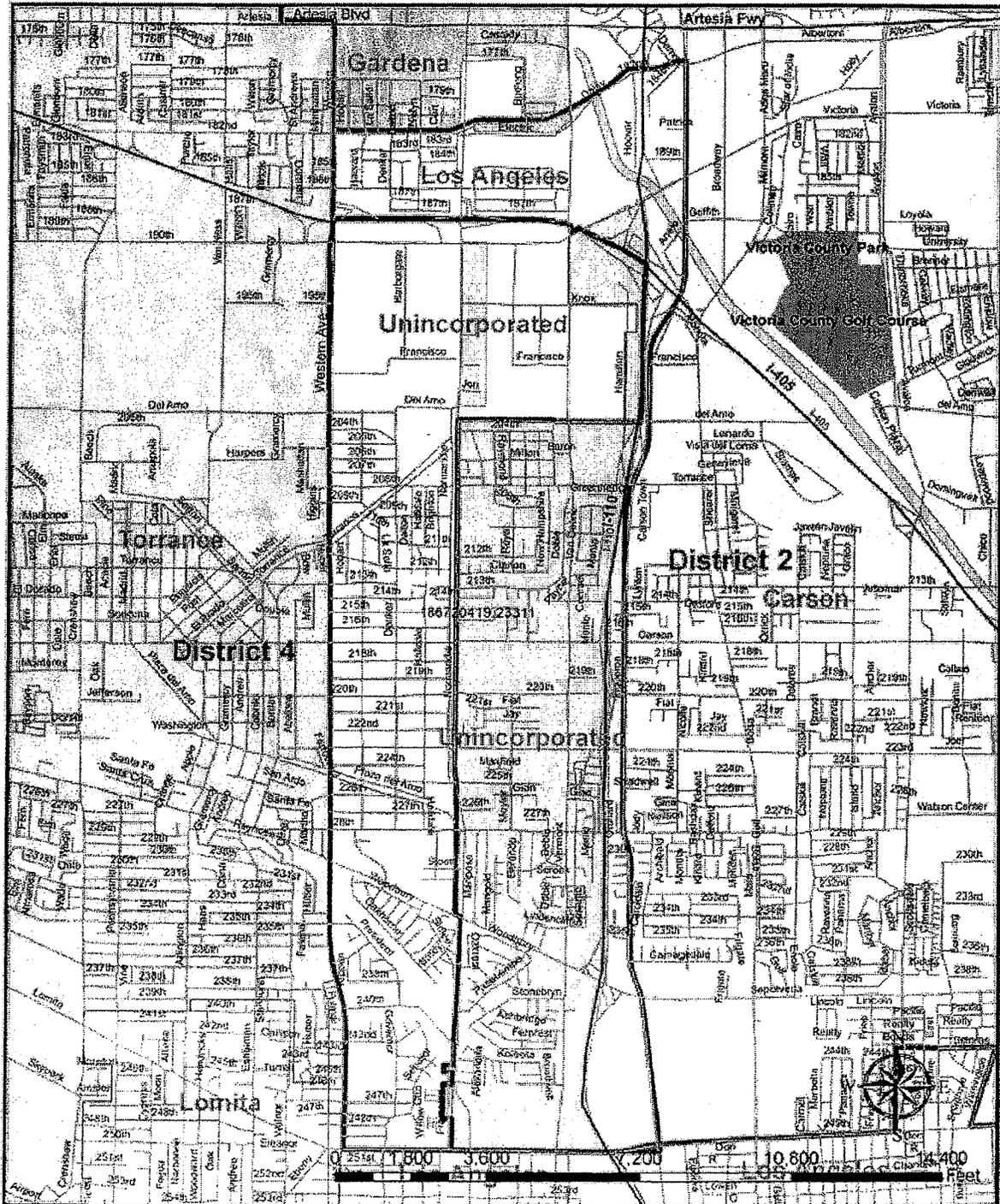
	Harbor Gateway 2009 ²			Los Angeles County 2009 ³
Total Population	42,072			9,848,011
Population % Change (1990-2000)	+6.0%			+3.5%
Population Density (2000)⁴	7,924.0			2,344.1
Race/Ethnicity	African American: 15.7%			8.8%
	Asian: 15.0%			13.8%
	Hispanic/Latino: 54.2%			47.8%
	White: 11.7%			27.3%
Youth (<18)	26.4%			25.8%
Primary Language Spoken at Home⁵	40.1% English only	42.1% Spanish only	22.1% Other only	43.8% English
Owner-Occupied Housing Units⁶	40.7%			48.2%
Median Household Income	\$55,454			\$55,499
Unemployment Rate (Sept 2010)⁷	NA			12.5%
Percent households below 100% FPL	3.7%			12.4%
Households on Public Assistance	2.3%			3.3%
Percent single parent households	23.3%			33.7%
Education: % Less Than High School (Age 18-24)	16.9%			20.1%
(Age 25+)	21.1%			24.8%

Source: CEO - Service Integration Branch (October 2010)

- 1 Source: Los Angeles Department of City Planning, Demographic Research Unit, 2008 estimates.
- 2 Source: American Community Survey (ACS) 2006-2008 average for detailed tables. All numbers are based on surveys of a sample of the population, and are only estimates. In areas where the number of cases surveyed is too small, the data is not available, and is indicated by NA.
- 3 Based on 2009 ACS. The population estimate provided in March 2009 was based on the annual Population Estimates Projections, and was higher than ACS estimates. The ACS estimates are used here for the sake of consistency with the detailed tables data.
- 4 Population Density: Persons per square mile, Los Angeles Department of City Planning Demographic Research Unit.
- 5 Primary language spoken at home: Language spoken at home for the population 5 years and older.
- 6 Owner-occupied housing units: Percent of total occupied housing units that are owner occupied
- 7 Unemployment Rates: September 2010 Unemployment Rate estimate for Harbor Gateway is unavailable from State of California Employment Development Department.



Los Angeles County Gang Violence Reduction Initiative Harbor Gateway Demonstration Site



Monrovia Duarte

Monrovia Duarte is located in the San Gabriel Valley, comprised of portions of the cities of Monrovia and Duarte, as well as unincorporated Los Angeles County, and is part of Supervisorial District Five (See Map on page 33). The demonstration site includes portions of the following zip codes: 91006, 91010, and 91016. Monrovia Duarte is bordered by Arcadia to the west and Irwindale to the southeast.

Monrovia Duarte is demographically similar to Los Angeles County overall, with a somewhat higher percentage of White population as well as residents whose primary language is English. The Median household income is higher than Los Angeles County, and the unemployment rate is lower than Los Angeles County. However, Monrovia Duarte has a higher percentage of households below 100% FPL. The percentage of population with high school education is higher than Los Angeles County overall.

The City of Monrovia has its own police department, fire department, and school district. The City of Duarte also has its own school district, but contracts for safety and fire services with the County of Los Angeles. The two school districts share responsibility in educating the youth that reside in the unincorporated portions of the area. The City of Monrovia executed a Civil Gang Injunction targeting the "DurocCrip," "Eastside Duarte 13," and "Monrovia Nuevo Varrio 13" gangs including the unincorporated portion. The City of Duarte is not included in the gang injunction. Both cities offer prevention and intervention services through the police, city and school districts. Duarte also contracts with the Los Angeles Probation Department to provide Probation Officers at its elementary, middle, and high schools to assist with prevention efforts and to enhance supervision of minors in the area on Probation. A Probation officer is also located at Monrovia High School and at Pamela Park located in the unincorporated area of the demonstration site. The Monrovia Arcadia Duarte Town Council (MAD Town Council) is a volunteer elected body that directs attention on the needs of the unincorporated area. Attendance and resident participation remains a challenge. The Duarte Community Mediation Team (CMT) is comprised of representatives from local churches that endeavor to address issues related to gangs, school safety, and racial/cultural dynamics.

Prevention Efforts

Monrovia Duarte Site Coordinator prevention activities include:

- Continuing collaborative efforts with the Duarte Library through educational, recreational, and literacy programs aimed at older teenagers provided by library staff;
- Meeting with the Business License Officer for the City of Monrovia and coordinating efforts with their local Monrovia Area Partnership (MAP) program to explore employment opportunities for youth in the demonstration area;

- Facilitating PAD – Pamela Park Community Debriefing meeting in preparation for Pamela Park's 2011 PAD summer event;
- Attending the MAD Town Council meetings as well as presentation/discussion of INITIATIVE and soliciting their assistance to engage local churches to increase community level engagement; and
- Meeting with the Monrovia City Manager and Division Planning Manager, and Monrovia City Council members to ensure their understanding of INITIATIVE and to request alignment of local efforts with INITIATIVE.

High-Risk/Re-entry Efforts

Monrovia Duarte Site Coordinator high-risk/re-entry activities include:

- Meeting with the Duarte City Manager and the Director of Public Safety to provide additional support to the City's intervention efforts;
- Meeting with Duarte Unified Superintendent to develop a protocol for transitioning probation youth back into community schools;
- Meeting with the California Department of Corrections and Rehabilitations local office that services the Monrovia Duarte demonstration project area to assist with service referrals for parolees and increase re-entry efforts in the demonstration area;
- Meeting with LA Works and City Of Duarte Crime Prevention Specialist to discuss job training, remedial education, transitional housing, drug counseling and facilitating future job fairs for individuals with criminal backgrounds and solicit their involvement in 2nd chance job and resource fair being planned;
- Meeting with representatives from DPSS to both establish contact, discuss services, and coordinate the Monrovia Duarte MDT component of the Probation Youth Community Transition Project;
- Meeting with Monrovia High School Principal and Assistant Principal to discuss INITIATIVE and seek their direct assistance in addressing educational issues related to probation youth returning to school after incarceration;
- Accompanying Monrovia PD on their 2-11 p.m. patrol ride along to better understand the crime trends and patterns in the area;
- Meeting with Pasadena Police Department Command staff to discuss re-entry/re-integration efforts underway for youth and adults in Pasadena in preparation for developing similar model in demonstration area;

- Conducting training for the Probation Department's Camp Community Transition Program Deputies to discuss PYCTP and to coordinate the initial meetings with identified youth and their parents. Effort critical to ensure Probation line staff are fully informed about PYCTP and its related services;
- Providing an orientation to the Probation Department's Foothill Juvenile Deputies on elements of the INITIATIVE and explain how it supports their efforts in the community; and
- Coordinating the MDT responsible for identifying and delivering services in accordance with the PYCTP, with one family selected and receiving coordinated services, one selected pending a signed PPA, and an additional five families being screened for eligibility.

Suppression Efforts

Monrovia Duarte Site Coordinator suppression activities include:

- Meeting with stakeholders in the community including Captain and staff at the LASD Temple Station as well as Monrovia Police Department staff to provide them with an overview of the INITIATIVE;
- Participating on the Safe City Safe Campus Steering Committee, which seeks to coordinate safety issues on all school campuses in Monrovia and is a critical first point in identifying troubled youth on campuses; and
- Meeting with LASD INITIATIVE lead to discuss suppression efforts and development of interventions aimed at multi-generation gang involved families.

Monrovia Duarte Crime Trends¹

LASD reported the following estimated number of gangs and gang members in Monrovia Duarte²:

- Estimated gangs: 6
- Estimated gang members: 1,633

Monrovia Duarte saw the greatest increases in crime of the four demonstration sites, though numbers were comparatively smaller. YTD compared to 2009, Gang-related crime³ tripled

¹ The Overall Crime Trends section of this report (page 42) provides information on data sources and analysis. Please note that crime trends reflect LASD data for the Duarte and unincorporated county portions of the demonstration site; crime data from Monrovia PD are pending.

² LASD estimate for Monrovia Duarte as of 6/1/10

³ Gang Related Crimes: Any crime where the participants, acting individually or collectively, are believed to be gang members or gang affiliates

compared to 2009, increasing from 11 to 33 crimes. Part I Violent crimes⁴ also increased 15.9 percent. Overall, monthly Part I crime was steady between April and September, and Part I Property crime decreased.

Table 5. Monrovia Duarte Crime Trends

	YTD September			Monthly trends, April – September 2010
	2009	2010	% change (09 to 10)	
Gang-related crime	11	33	200%	Peaked in May and June, decreased in July, and then increased in August and September
Part I crime	534	547	2.4%	Steady April through September, ranging from 50-61 crimes per month
Part I Violent crime	88	102	15.9%	19% of Part I crimes were violent crimes Increased 67% from April (9 crimes) through September (15 crimes)
Part I Property crime	446	445	-0.2%	Decreased between April and September, ranging from 41 to 52 crimes per month

⁴ Part 1 Crime: Serious crimes that tend to be reported more reliably directly to a police agency (e.g. homicide, burglary, robbery, rape, aggravated assault)

Los Angeles County Regional Gang Violence Reduction Initiative Monrovia Duarte¹ Demographic Snapshot

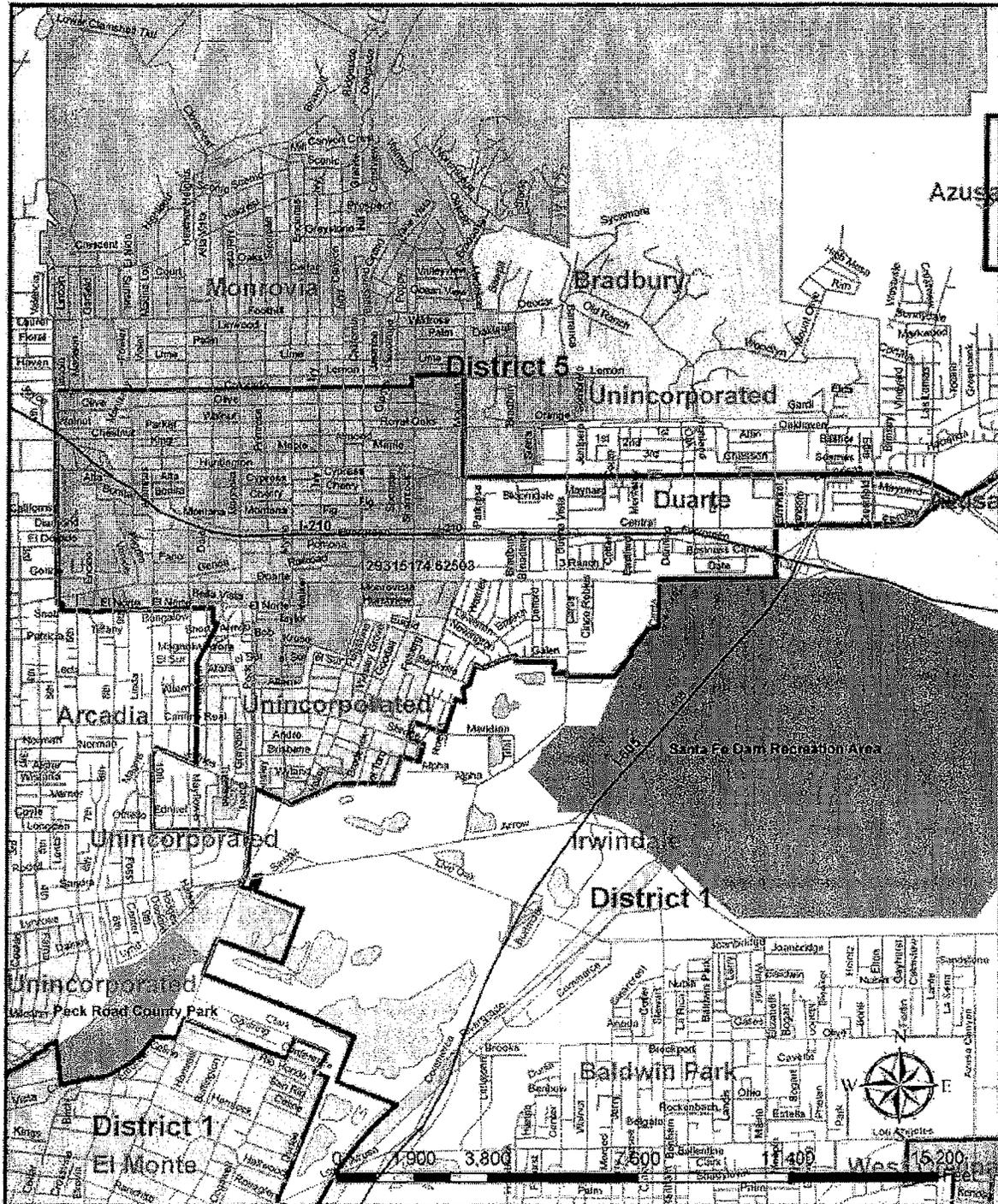
	Monrovia Duarte 2009 ²			Los Angeles County 2009 ³
Total Population	38,899			9,848,011
Population % Change (1990-2000)	+4.5%			+3.5%
Population Density (2000)⁴	2,685.7			2,344.1
Race/Ethnicity	African American: 7.5%			8.8%
	Asian: 5.9%			13.8%
	Hispanic/Latino: 39.7%			47.8%
	White: 37.9%			27.3%
Youth (<18)	24.3%			25.8%
Primary Language Spoken at Home⁵	56.7%	30.6%	12.7%	43.8% English
	English only	Spanish only	Other only	
Owner-Occupied Housing Units⁶	58.3%			48.2%
Median Household Income	\$64,713 ⁷			\$55,499
Unemployment Rate (Sept 2010)⁸	10.3%			12.5%
Percent households below 100% FPL	17.3%			12.4%
Households on Public Assistance	3.0%			3.3%
Percent single parent households	30.1%			33.7%
Education: % Less Than High School (Age 18-24)	13.4%			20.1%
	(Age 25+)			24.8%

Source: CEO-Service Integration Branch (October 2010)

- 1 Data are based on Monrovia and Duarte cities, 2006-2008 ACS data. The demonstration site consists of 50% Monrovia and 85% Duarte cities. The population count is adjusted accordingly.
- 2 Source: American Community Survey (ACS) 2006-2008 average for detailed tables. All numbers are based on surveys of a sample of the population, and are only estimates. In areas where the number of cases surveyed is too small, the data is not available, and is indicated by NA.
- 3 Based on 2009 ACS. The population estimate provided in March 2009 was based on the annual Population Estimates Projections, and was higher than ACS estimates. The ACS estimates are used here for the sake of consistency with the detailed tables data.
- 4 Population Density: Persons per square mile, Los Angeles Department of City Planning Demographic Research Unit.
- 5 Primary language spoken at home: Language spoken at home for the population 5 years and older.
- 6 Owner-occupied housing units: Percent of total occupied housing units that are owner occupied
- 7 Median household income for Monrovia Duarte is the average of the median income of the Duarte and Monrovia cities.
- 8 Unemployment Rates: September 2010 Unemployment Rate is average of Monrovia and Duarte cities, from State of California Employment Development Department. Unemployment rates are estimates based on current estimates of County unemployment rates multiplied by unemployment /employment ratios for each city and CDP at time of US Census 2000 and assumes that the rate of change in each City/CDP are the same as the County.



Los Angeles County Gang Violence Reduction Initiative Monrovia Duarte Demonstration Site



Pacoima

Pacoima is located in the northeast San Fernando Valley, entirely within the City of Los Angeles, and within Supervisorial District Three (See Map on page 39). The demonstration site includes portions of the following zip codes: 91331, 91340, and 91342. The Pacoima community is also a GRYD zone for the City of Los Angeles. Pacoima borders the City of Los Angeles communities of Arleta, Sylmar, and Lake View Terrace, as well as the City of San Fernando.

The population density of Pacoima is three and a half times that of Los Angeles County, and its population has grown at nearly twice the rate as Los Angeles County overall. Demographically, Pacoima's population is 84.4 percent Hispanic/Latino, nearly double the percentage of Los Angeles County's population, and a much lower percentage of youth under age 18. A majority of Pacoima's households speak Spanish only. Pacoima has a much higher percentage of owner occupied housing than Los Angeles County, and its median household income is similar. However, Pacoima has a higher percentage of households below 100 percent FPL. Additionally, the percentage of the population with education less than high school is greater than Los Angeles County, particularly among adults age 25 and older, among whom 46.5 percent have less than a high school education.

Pacoima has several long established community networks that target gang activity, as well as a number of other community service concerns. Government services are provided by both the City and County of Los Angeles. There are numerous community based organizations providing leadership at the community level in Pacoima. Despite the community's commitment and the leadership from Pacoima stakeholders, there remains a significant need for greater coordination to address gangs and violence. In order to avoid service duplication, County and City will continue to collaborate and enhance service delivery to the residents of Pacoima.

Prevention Efforts

Pacoima Site Coordinator prevention activities include:

- Continuing to explore service delivery opportunities for youth and families through the Pacoima Community Initiative (PCI) and San Fernando Neighborhood Partnership;
- Meeting with the GRYD Program Director and Pacoima GRYD Manager in order to present a set of strategies that will support the leveraging of resources while avoiding duplication of services;
- Coordinating an effort that led to the placement of a staff member (Eligibility Worker) from DPSS at the El Nido Family Resource Center in Pacoima for a full day each week;

- Meeting with the social worker assigned to Pacoima Charter Elementary school with the goal of forming a team to develop strategies to address truancy issues at the school; and
- Coordinating the County's participation in the City of Los Angeles Summer Nights Lights (SNL) programming at Humphrey Park and facilitating the County Department Resource Fair nights.

High-Risk/Re-entry

Pacoima Site Coordinator high-risk/re-entry activities include:

- Joining the San Fernando Valley Neighborhood Partnership Committee which includes LAUSD, San Fernando and Kennedy High School Administrators, LA Education Partnership and Los Angeles Office of Education (LACOE). This committee will assist with coordination of the PYCTP at San Fernando High School and support family service needs;
- Attending regularly PCI meetings. The PCI endeavors to coordinate efforts underway by State, County, and City, Schools, CBOs, and community members throughout the Pacoima area. Attending this monthly meeting provides an opportunity to ensure services are coordinated in Pacoima;
- Assisting in planning the "Second Chance Job and Resource Fair" that took place on September 28, 2010. The event, led by the Northeast Work Source Center, offered individuals with criminal backgrounds as well as other community members, employment and resource opportunities. The seventh annual "Second Chance Job and Resource Fair" counted more than 1000 participants. In addition, the work source center committed to exploring opportunities to increase "soft" skill training amongst Probationers and Parolees in locations more amenable to those populations;
- Coordinating the MDT responsible for identifying and delivering services in accordance with the PYCTP, with one family selected and receiving services, and an additional six families selected pending signed PPAs.
- Conducting training for the Probation Department's Camp Community Transition Program Deputies to discuss PYCTP and to coordinate the initial meetings with identified youth and their parents. Effort critical to ensure Probation line staff are fully informed about PYCTP and its related services

Suppression Efforts

Pacoima Site Coordinator suppression activities include:

- Meeting with LAPD Foothill Division and providing an overview of the INITIATIVE. Meeting was also an opportunity to identify challenged families whenever there was contact through a Community Law Enforcement And Recovery (CLEAR) operation;
- Meeting with LAPD Foothill to discuss the PYCTP and other community at-risk issues such as truancy and curfew; and
- Meeting with LASD INITIATIVE lead to discuss suppression efforts and development of interventions aimed at multi-generation gang involved families

Pacoima Crime Trends¹

LAPD reported the following estimated number of gangs and gang members in Pacoima²:

- Estimated gangs: 36
- Estimated gang members: 5,398

Pacoima had the second greatest number of Gang-related crime³ of the four demonstration sites. YTD through September, Gang-related crime and Part I Property crime⁴ increased compared to 2009. Part I Violent crime decreased more in Pacoima than the other demonstration sites (-16%). Monthly Gang-related crime decreased April to August, and then increased in September. Monthly Part I Violent crime generally increased April through September.

Table 6. Pacoima Crime Trends

	YTD September			Monthly trends, April – September 2010
	2009	2010	% change (09 to 10)	
Gang-related crime	131	120	-8.4%	Decreased from April to August, and increased in September
Part I crime	985	1001	1.6%	Increased 27% overall April through September
Part I Violent crime	287	241	-16%	24% of Part I crimes were violent crimes Generally increased April through September
Part I Property crime	698	760	8.9%	Generally increased between April and September, ranging from 68 to a peak of 115 crimes per month in July

¹ The Overall Crime Trends section of this report (page 42) provides information on data sources and analysis.

² LAPD Foothill Area Gang Impact Team: Estimate as of 11/12/10 includes every gang listed in our database, large and small, and also includes the full estimated membership even if only part of the gang territory is in Foothill and the rest is in a neighboring division.

³ Gang Related Crimes: Any crime where the participants, acting individually or collectively, are believed to be gang members or gang affiliates

⁴ Part 1 Crime: Serious crimes that tend to be reported more reliably directly to a police agency (e.g. homicide, burglary, robbery, rape, aggravated assault)

Los Angeles County Regional Gang Violence Reduction Initiative Pacoima¹ Demographic Snapshot

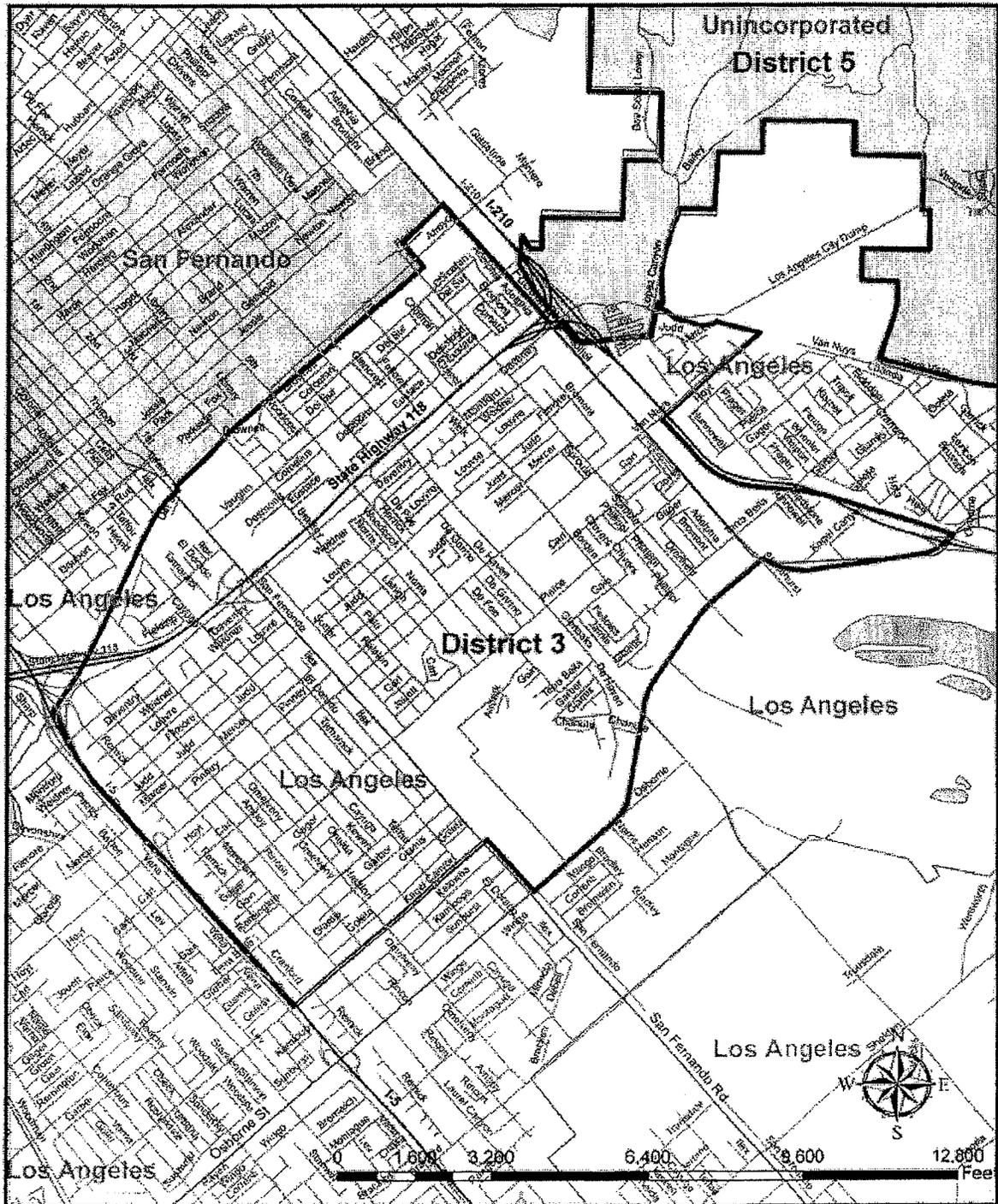
	Pacoima 2009 ²			Los Angeles County 2009 ³
Total Population	79,189			9,848,011
Population % Change (1990-2000)	+6.3%			+3.5%
Population Density (2000)⁴	8,237.0			2,344.1
Race/Ethnicity	African American: 3.6%			8.8%
	Asian: 4.3%			13.8%
	Hispanic/Latino: 84.4%			47.8%
	White: 6.8%			27.3%
Youth (<18)	11.3%			25.8%
Primary Language Spoken at Home⁵	21.4%	73.9%	4.6%	43.8%
	English only	Spanish only	Other only	English
	Owner-Occupied Housing Units⁶			48.2%
	Median Household Income			\$55,499
Unemployment Rate (Sept 2010)⁷	N/A			12.5%
Percent households below 100% FPL	15.7%			12.4%
Households on Public Assistance	3.3%			3.3%
Percent single parent households	34.1%			33.7%
Education: % Less Than High School (Age 18-24)	29.3%			20.1%
	(Age 25+)			24.8%

Source: CEO-Service Integration Branch (October 2010)

- 1 Pacoima is based on the Public Use Microdata Area (PUMA) 5403, ACS 2009. Pacoima population data is adjusted for 60% of the PUMA.
- 2 Source: American Community Survey (ACS) 2006-2008 average for detailed tables. All numbers are based on surveys of a sample of the population, and are only estimates. In areas where the number of cases surveyed is too small, the data is not available, and is indicated by NA.
- 3 Based on 2009 ACS. The population estimate provided in March 2009 was based on the annual Population Estimates Projections, and was higher than ACS estimates. The ACS estimates are used here for the sake of consistency with the detailed tables data.
- 4 Population Density: Persons per square mile, Los Angeles Department of City Planning Demographic Research Unit.
- 5 Primary language spoken at home: Language spoken at home for the population 5 years and older.
- 6 Owner-occupied housing units: Percent of total occupied housing units that are owner occupied
- 7 Unemployment Rates: September 2010 Unemployment Rate estimate for Pacoima is unavailable from State of California Employment Development Department.



Los Angeles County Gang Violence Reduction Initiative Pacoima Demonstration Site



Expectations and focus in the next 90-days

- Utilize engagements made over the last 90 days to identify stakeholders and organizations for both the Prevention and High-Risk/Re-entry Workgroups. Ensure that where similar local workgroups/committees are already in place, attempt is made to partner with local efforts to accomplish the goals of the INITIATIVE;
- Continue developing objectives in consideration of the engagement opportunities associated with the previously utilized Boston Cease Fire model with the intent of implementing in each demonstration in next 90 days;
- Working collaboratively with local community agencies to conduct employment and resource fairs in support of Probation and paroled youth and adults returning to the community from incarceration. Also, increase awareness of the Earned Tax Credit and other governmental incentives intended to decrease barriers to employment for individual with criminal backgrounds; and
- Developing additional opportunities and protocols in order to address the service needs of multi-generational gang-involved families. This effort will require coordination of prevention, high-risk/re-entry and suppression efforts in order to interrupt the cycle and legacy of gang activity. Where appropriate, community outreach/support of human relation specialist and gang violence interrupters will be employed.

Suppression Efforts

Suppression efforts led by the LASD have continued throughout the planning and implementation of the INITIATIVE. The LASD and the LAPD proactively developed a shared crime data platform that allows for the compilation of crime data from reporting district patrolled by either agency in the demonstration sites. This shared data platform has allowed for greater coordination among the agencies and a clearer picture of gang trends in the demonstration sites.

LASD has also implemented the Community Based Information System (CBIS). CBIS is designed to combine crime data, demographics, social service referrals, school information and other relevant data and make the data more accessible to police agencies, in particular, patrol deputies and officers. Information contained in CBIS will be accessible to law enforcement partners within Los Angeles and Orange Counties. CBIS will increase the capability of law enforcement agencies to effectively identify and assess problem areas, without regard to jurisdictional boundaries and, in addition, will enable officers to refer community members to services.

CEO staff and Site Coordinators have met with LASD to begin development of a protocol to notify and engage with potentially gang-involved families or troubled families in each of the demonstration sites. This protocol will provide families with information regarding the consequences of gang activity and also information regarding resources available to families to deal with social, economic, educational or health challenges. Coordinators have also met with LASD staff to coordinate activities to assist parolees that are transitioning back into the community after being released from state prison.

Overall Crime Trends

Crime trends since adoption of the INITIATIVE by the Board in April 2010 are reported here. The LAPD COMPSTAT Unit, in collaboration with the LASD, have been compiling and disseminating monthly crime reports for each of the demonstration sites since May 2009 (see Appendix C for a copy of the September 2010 report). Monthly reports showing year-to-date (YTD) crime figures were entered in an Access database to enable us to show monthly crime numbers and trends in addition to YTD comparisons between 2010 and 2009 (see Appendix D for Monthly Crime Trend charts). All YTD trends indicated in this report are comparisons between YTD 2009 and YTD 2010. The following crime categories are captured in this section:

- Gang Related Crime^{1,2}: Any crime where the participants, acting individually or collectively, are believed to be gang members or gang affiliates
- Violent Gang Related Crime: Gang related crime against persons
- Part 1 Crime³: Serious crimes that tend to be reported more reliably directly to a police agency (e.g. homicide, burglary, robbery, rape, aggravated assault)
- Violent Part 1 Crime: Part 1 crimes which are against persons

Overview

Compared with 2009, crime in all demonstration sites YTD September 2010 has decreased. YTD comparisons between 2009 and 2010 show decreased Gang-related (-2.4%) and Part I crime (-5.4%). Decreased in Part I crime in the demonstration sites YTD are slightly more than decreases Countywide (-3.5%). However, there was a 2.9 percent increase in Part I Violent crime YTD, whereas Countywide, Part I Violent crime YTD declined -3.6%.⁴

Crime decreased most in Harbor Gateway, where Gang-related crime decreased -38.2% YTD, Part I crime decreased -15.8%, and Part I Property crime decreased -17.6%. Part I Violent crime decreased the most in Pacoima (-16%). Monrovia Duarte saw the largest increases in crime YTD, with Gang-related crime tripling from 11 to 33 crimes, and the largest increase in Part I Violent crime (15.9 percent). However, these numbers were small compared to other sites.

Monthly Part I crime fluctuated overall and decreased in August and September. Monthly Gang-related crime was fairly steady from April through September.

¹ The Los Angeles Police Department: Any crime where the suspect or victim is an active or affiliate gang member, or when circumstances indicate that the crime is consistent with gang activity.

² The Los Angeles County Sheriff Department: All crime should be considered Gang-related when the participants, acting individually or collectively, are believed to be gang members or gang affiliates.

³ Part I crime includes violent crimes (homicide, rape, robbery, and aggravated assault) as well as property crimes (burglary, larceny theft, and grand theft auto).

⁴ Countywide LASD crime trends YTD were compiled from a report on LASD website: http://file.lacounty.gov/lasd/cms1_148405.pdf

Florence Firestone had the greatest numbers of crime, followed by Harbor Gateway, Pacoima, and Monrovia Duarte. However, the number of Gang-related crimes was higher in Pacoima than Harbor Gateway and Monrovia Duarte. Florence Firestone also had a higher percentage of Part I Violent crime than the other sites.

Table 7. Overall Demonstration Site Crime Trends

	YTD September			Monthly trends, April – September 2010
	2009	2010	% change (09 to 10)	
Gang-related crime	455	444	-2.4%	Steady ranging from 55-63 crimes between April and July, and decreased to 45 and 44 Gang-related crimes per month in August and September
Part I crime	5417	5122	-5.4%	Increased 29% from April (497) to July (640) then decreased in August and September
Part I Violent crime	1395	1436	2.9%	Increased 35% from April (135) through June (205) and then decreased 26% through September (151)
Part I Property crime	4022	3686	-8.4%	Increased 24% between April (363) and July (449), and decreased 16% by September (378)

Gang-related crime

- YTD Gang-related crime through compared to 2009 in all demonstration sites decreased 2.4 percent.
- Monthly Gang-related crime in all demonstration sites was steady ranging from 55-63 crimes between April and July, and decreased to 45 and 44 Gang-related crimes per month in August and September.
- Total Gang-related crime between April and September 2010 was highest in Florence Firestone (187 crimes), followed by Pacoima (75). Total Gang-related crime in Monrovia Duarte (30) and Harbor Gateway (29) were similar.

Violent Gang-related crime

- YTD Violent Gang-related crime compared to 2009 in all demonstration sites decreased 1.7 percent.
- Most of the Gang-related crimes included in the monthly crime reports are violent crimes (including: Homicides, Rapes, Robberies, and Aggravated Assaults). Full Gang-related crime statistics (including Part II crimes) are not currently included in this report.
- Monthly violent Gang-related crime trends were similar to reported total Gang-related crime trends.

Part I crime

- YTD Part I crime compared to 2009 in all demonstration sites decreased 5.4 percent.
- Part I crime in all demonstration sites increased 29 percent from April (497 total Part I crimes) to July (640 Part I crimes) then decreased in August and September.
- Total Part I crime between April and September 2010 was highest in Florence Firestone (1509 Part I crimes), followed by Harbor Gateway (933), Pacoima (668), and Monrovia Duarte (340).

Part I Violent crime

- YTD Part I Violent crime compared to 2009 in all demonstration sites increased 2.9 percent.
- 30 percent of all Part I crime in the demonstration sites from April through September 2010 were violent crimes.
- Part I Violent crime in all demonstration sites increased 35 percent from April (135 Part I Violent crimes) through June (205) and then decreased 26 percent through September (151).
- Total Part I Violent crime between April and September 2010 was highest in Florence Firestone (632), followed by Harbor Gateway (164), Pacoima (158), and Monrovia Duarte (72).

Part I Property crime

- YTD Part I Property crime compared to 2009 in all demonstration sites decreased 8.4 percent.
- Part I Property crime in all demonstration sites increased 24 percent between April (363) and July (449 crimes), and decreased 16 percent by September (378).
- Total Part I Property crime between April and September 2010 was highest in Florence Firestone (877 crimes), followed closely by Harbor Gateway (769), then Pacoima (510), and Monrovia Duarte (268).

Next steps

- Continue to track and analyze crime data.
- Work with LASD and LAPD to collect additional data, including: victims, arrests, and Part II crime data (including vandalism, narcotic, and misdemeanors).
- Work with School Police Departments and local law enforcement agencies to collect Gang-related crime data for schools serving the demonstration sites.

Parks After Dark

Overview

The Los Angeles County PARKS AFTER DARK (PAD) Program component of the INITIATIVE was developed to build stronger communities by increasing use of the parks as social and community resources, and to enable residents to see their communities and neighbors in a better light. Additionally, it was hoped that youth would be provided with sufficient productive activities to decrease the likelihood of participation in at-risk behavior, including gang activity.

PAD was implemented at three County parks, Ted Watkins and Franklin D. Roosevelt in Florence Firestone and Pamela in unincorporated Duarte, and included extended park hours, additional youth and family programming and activities including cultural, educational, sports along with employment opportunities for local youth. In addition, each park hosted two resource fairs making both County and community agency resources and information available to local residents. PAD programming was scheduled Thursday through Saturday beginning July 8, 2010 through September 4, 2010 and Wednesday night activities were included at Watkins Park. Programming hours were from 5 p.m. to 11 p.m.

Planning

Planning for PAD began in late April 2010 and was overseen by the Department of Parks and Recreation in collaboration with the CEO Office. Several community meetings were held at each park to determine the interest of the residents and allow them to suggest the programming that would be included. Community residents were critical in providing the direction necessary to identify the types of programming desired and to ensure local community assets were incorporated into the programming. PAD programs and events were conducted in key partnerships with the Chief Executive Office, Parks and Recreation, County Arts Commission, Sheriff, Probation, Public Library, Public Health, Community and Senior Services, Human Relations Commission, Public Defender, District Attorney and LA 84 Foundation. In addition, several community-based organizations provided various support through in-kind donations, and volunteer hours. Additionally, the County worked in close collaboration with the City of Los Angeles GRYD Office to provide a County Resource Fair at two city parks where Summer Night Lights (SNL) programming were held, Humphrey Park in Pacoima, and Normandale Park in Harbor Gateway. The County and City of Los Angeles entered into a formal Memorandum of Understanding (MOU) related to programming and activities at Normandale Park. The County provided \$25,000 in funding to support SNL Normandale. The LA 84 Foundation awarded \$40,000 to the Department of Parks and Recreation to fund sports activities at all three PAD parks.

Programming

Three broad categories of programming were developed for PAD. Those consisted of recreational activities, family and cultural activities, and educational activities. Within these areas, specific programming at the three parks was tailored to the unique needs and interests of

each community. Additionally, each park had varying resources and facilities. Pamela Park in Duarte was small and had a gymnasium, but did not have a public pool. The park had been fairly empty on evenings and weekends due to gang activity. Roosevelt Park was quite large with more extensive facilities, including a pool. Watkins Park was under renovation during PAD and space for programming was limited to the gymnasium, pool area, and gymnasium courtyard.

Programming also differed at each park according to local community interests. For example, Pamela Park programming included indoor soccer leagues, parenting class, movie nights, reading and literacy tutorials and a cooking class led by the Park's Probation Officer. Roosevelt Park programming included extended pool hours, parenting class, referee classes, salsa class, concerts, local talent showcases, and Yu-Gi-Oh Card Tournaments. Watkins Park programming included Friday Talent Shows, movie nights, Healthy Cooking Class, Community Walking Club, Karate class, Salsa class, Gospel Concert Showcase, reading and literacy tutorials, hip-hop dance class and family arts and craft hour. See Appendix E for a copy of the PAD brochure, including a full list of activities at each park.

County Resource Fair

Parks and Recreation and INITIATIVE staff worked together to engage County Departments to provide a variety of resources for youth and families during PAD through a County Resource Fair. The Resource Fair took place at all three County PAD Parks. Additionally, County agencies and the City of Los Angeles collaborated to bring the County Resource Fair to two City parks in the demonstration sites, Humphrey and Normandale parks, part of the City's SNL Programming. County Departments providing information and services at the Resource Fair included:

- District Attorney's Office: Speakers; community program information;
- Community and Senior Services: Resources for caregivers, seniors, and dependent adults;
- Department of Mental Health: Mental health, wellness, housing, emergency access information;
- Department of Public Health, Office of Women's Health: Educational materials;
- Department of Public Health, Childhood Lead Poisoning Awareness and Prevention: Informational handouts
- Department of Public Social Services: Public assistance benefits, including CalWorks, food stamps, General Relief, and Medi-Cal;
- Office of Emergency Management: Emergency preparedness handouts;
- Public Defender: Informational handouts; interactive juvenile justice presentations
- Child Support Services: Informational handouts;
- Department of Consumer Affairs: Homelessness prevention, Rapid re-housing program;
- Registrar-Recorder/County Clerk: Voter registration and temporary employment.

A full list of services provided at the County Resource Fair during PAD can be found in Appendix F. According to the PAD survey, 97 percent of respondents attended the County Resource Fair.



County of Los Angeles CHIEF EXECUTIVE OFFICE

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Third District

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Fourth District

MICHAEL D. ANTONOVICH
Fifth District

February 8, 2013

To: Supervisor Mark Ridley-Thomas, Chair
Supervisor Gloria Molina
Supervisor Zev Yaroslavsky
Supervisor Don Knabe
Supervisor Michael D. Antonovich

From: William T Fujioka
Chief Executive Officer

PROGRESS REPORT – COUNTYWIDE GANG VIOLENCE REDUCTION INITIATIVE

On April 6, 2010, the Board instructed the CEO to implement a set of recommendations to address gang violence. Specifically, the CEO was directed to develop strategies that sought to: 1) prevent individuals and families from becoming involved in gang and/or delinquent activity; 2) intervene in the lives of individuals and families who have had contact with gangs or the justice system, and provide sufficient services and resources to redirect them on a path towards self-sufficiency and mainstream integration; and 3) to more strategically collaborate with law enforcement to proactively target violence and identify individuals and families who may need and desire assistance. These overarching goals were to be implemented through interventions that would also inform both current and proposed policy development and decisions.

The Board received a status report on December 15, 2010, which provided an update on progress made towards implementing the Gang Strategy. On August 11, 2011, the Board granted a one-year extension to implement the following:

- Ensure that reentry services funded through the Second Chance Grant intended to effectively transition youth from incarceration back into the community were fully utilized, and that protocols to replicate and scale reentry and transition efforts countywide were developed;

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- Ensure the formation of comprehensive juvenile and adult reentry bodies were finalized and that both bodies address operational and policy issues impacting reentry;
- Ensure that a sustainable funding infrastructure for Parks After Dark (PAD) was secured and a plan for expansion was developed; and
- Ensure collaborative suppression efforts between law enforcement agencies throughout the County continue to be aligned with prevention, intervention and reentry efforts.

On June 26, 2012, the Board was provided with a final update on the activities that occurred in each demonstration site and recommendations for the continued development of gang prevention and intervention efforts. To date, the CEO has focused attention on assisting the Probation Department with juvenile reentry efforts, working with community agencies to address AB109 – Prison Realignment implementation and shoring up community efforts to prevent and respond to gang violence.

Juvenile Reentry Efforts

- The Los Angeles County Juvenile Reentry Council (Council), chaired by Judge Donna Groman, continues to meet and works to improve the transition of incarcerated juveniles back into their respective communities. Over the last two months, Judge Groman and Council members have met with over 75 school district representatives, ensuring their understanding of the rehabilitative and education programming for incarcerated youth and seeking their direct involvement in the transition planning. The Council has also worked with Probation to expand the use of community partners, allowing them to now engage with youth and their families while youth are incarcerated.
- To assist youth with reentry efforts, youth transitioning from camp are able to obtain a copy of their birth certificate prior to leaving camp. While only available for youth born in Los Angeles County, this process ensures that youth will be able to access employment and social services that often require birth and citizenship documentation.
- The Council continues to work with the Departments of Probation, Mental Health and Office of Education to develop data and statistical information that can be disseminated consistently on a periodic basis. We anticipate providing a report on juvenile data by April 2013.

Adult Reentry Efforts

- The Los Angeles Regional Reentry Partnership (LARRP) continues to train and develop community agencies to provide services to individuals being supervised locally by Probation as a result of AB109. LARRP also continues to work with County departments to ensure that reentry planning considers the needs of various communities throughout the County, and that the reentry plan adopted by the County is reviewed and continually informed by participant circumstances.
- The County's AB109 supervision efforts will benefit from the recent assignment of two of the Gang Demonstration Site Coordinators as AB109 Probation Supervisors in the Florence-Firestone and Monrovia-Duarte areas. Over the last two years, both have coordinated gang violence reduction efforts in the same areas where they will now be supervising deputy probation officers. Their extensive knowledge of the areas and relationships with local stakeholders will strengthen their ability to transition individuals back into these communities.

Community Gang Violence Prevention Efforts

- The CEO continues to assist the Department of Parks and Recreation with the annual summer PAD Program. PAD has been expanded to five County parks with the intent to expand further as funding permits.
- The CEO received Mental Health Services Act funds to develop programming in the four demonstration sites. That funding supports multiple efforts in the sites aimed at providing youth with alternatives to gang involvement, as well as intervention efforts intended for youth who have had contact with the justice system. Collectively, over 3,000 youth have been served as a result of this funding.
- The Los Angeles Regional Gang Violence Reduction Committee (Gang Committee), chaired by the County's Chief Executive Officer, continues to meet and provide oversight of countywide efforts that impact gangs and violence. The Gang Committee will continue to explore the development of prevention efforts to reduce gang involvement, where possible, either through formal meetings or through reentry committee efforts.

Each Supervisor
February 8, 2013
Page 4

The CEO will continue to inform the Board of activities or concerns related to gangs and gang violence throughout the County. Should you have any questions or need additional information, please contact Trish Ploehn at (213) 974-4532 or via email at tploehn@ceo.lacounty.gov.

WTF:AJ:TP
CDM:VH:eb

K:SIB_BM_ProgressReport-Countywide GangViolenceReductionInitiative_20130802



County of Los Angeles CHIEF EXECUTIVE OFFICE

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WILLIAM T FUJIOKA
Chief Executive Officer

April 23, 2013

To: Supervisor Mark Ridley-Thomas, Chairman
Supervisor Gloria Molina
Supervisor Zev Yaroslavsky
Supervisor Don Knabe
Supervisor Michael D. Antonovich

From: William T Fujioka
Chief Executive Officer

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PROGRESS REPORT – COUNTYWIDE GANG VIOLENCE REDUCTION INITIATIVE

On April 6, 2010, the Board instructed the Chief Executive Office (CEO) to implement a set of recommendations to address gang violence. Specifically, the CEO was directed to develop strategies that sought to: 1) prevent individuals and families from becoming involved in gang and/or delinquent activity; 2) intervene in the lives of individuals and families who have had contact with gangs or the justice system, and provide sufficient services and resources to redirect them on a path towards self-sufficiency and mainstream integration; and 3) to more strategically collaborate with law enforcement to proactively target violence and identify individuals and families who may need and desire assistance. These overarching goals were to be implemented through interventions that would also inform both current and proposed policy development and decisions.

The Board received updates on December 15, 2010 and August 11, 2011, which noted progress made towards implementing the Gang Strategy. On June 26, 2012, the Board was provided with a final update on the activities that occurred in each demonstration site and recommendations for the continued development of gang prevention and intervention efforts. As noted in the January 31, 2013 Board Memorandum, the CEO has focused its attention on assisting the Probation Department with juvenile reentry efforts, working with community agencies to address AB109 – Prison Realignment implementation and shoring up community efforts to prevent and respond to gang violence. Our efforts remain focused there.

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Juvenile Reentry Efforts

- The Los Angeles County Juvenile Reentry Council (Council), chaired by Supervising Juvenile Delinquency Judge Donna Groman, meets and works to improve the transition of incarcerated juveniles back into their respective communities. Council continued efforts have led to the following developments:
 - Implementation of the Camp Community Transition Model which calls for Probation Aftercare Deputies to visit youth while in camp to increase relationships in hopes of building stronger ties and better transition results. This model will be implemented countywide by September 1, 2013;
 - Increased marketing of Reentry Documents Project to provide certified copies of birth certificates to Probation camp youth. Signage has been created and posted, both in English and Spanish, throughout the camps to encourage youth to obtain their birth certificate; and
 - Production of a data report highlighting juvenile probation information. Data is being collected from the departments of Probation and Mental Health as well as the Los Angeles County Office of Education. The data will provide periodic demographic information, mental health assessment and treatment information, and educational progression of youth while in juvenile hall and camp.

Adult Reentry Efforts

- The Los Angeles Regional Reentry Partnership (LARRP) continues to work with County departments and external partners to assist with the County's implementation of AB109 and adult reentry efforts in general. Over the next 60 days, LARRP has scheduled four workshops intended to assist community partners with:
 - Capacity building;
 - Technical assistance with Requests For Proposals;
 - Training related to building and sustaining partnerships and coalitions; and
 - Training related to initiating disability claims for ex-offenders.

Community Gang Violence Prevention Efforts

- The CEO continues to assist the Department of Parks and Recreation with the annual summer Parks After Dark (PAD) Program. PAD continues to receive funding through the Department of Public Health's Community Transformation Grant. Approximately \$250,000 will be provided annually through 2017. PAD will occur in the following parks:

- Jesse Owens Park (South Los Angeles);
 - Ted Watkins Park (Florence Firestone);
 - Roosevelt Park (Florence Firestone);
 - Pamela Park (Unincorporated Duarte); and
 - Loma Alta (Altadena).
- The CEO was awarded two sizable grants which provided funding for projects in the demonstration sites. Both of these grants will end June 30, 2013.
 - Department of Justice Second Chance Juvenile Reentry Project (\$1.25 million): funds supported contract services for Probation youth returning home from camp. Both in-home as well as clinical services were provided to youth and their families while youth were in camp. This effort has strengthened family ties, the transition from camp to home and reduced recidivism; as a result, 68 percent of youth have not received a new sustained petition. This effort also improved the relationship between camp and aftercare Probation staff, as well as Probation staff's relationship with LACOE and DMH.
 - Mental Health Service Act (MHSA) funded Projects (\$2.0 million): funds supported multiple efforts in the sites aimed at providing youth with alternatives to gang involvement, as well as intervention efforts intended for youth who have had contact with the justice system. Collectively, over 3,000 youth have been served as a result of this funding in a range of programs including teen court, delinquency diversion, mentoring, health and fitness awareness, and environmental apprenticeship.
 - The Los Angeles Regional Gang Violence Reduction Committee (Gang Committee), chaired by the County's Chief Executive Officer, continues to meet and provide oversight of countywide efforts that impact gangs and violence. The Gang Committee will continue to explore the development of prevention efforts to reduce gang involvement, where possible, either through formal meetings or through reentry committee efforts.

The CEO will continue to inform the Board of activities or concerns related to gangs and gang violence throughout the County. Should you have any questions or need additional information, please contact Antonia Jiménez at (213) 974-7365 or via email at ajimenez@ceo.lacounty.gov.

WTF:AJ
CDM:VH:eb