



County of Los Angeles
 DEPARTMENT OF CHILDREN AND FAMILY SERVICES
 425 Shatto Place, Los Angeles, CA 90020
 (213) 351-5602

PATRICIA S. PLOEHN, LCSW
 Director

ADOPTED
 BOARD OF SUPERVISORS
 COUNTY OF LOS ANGELES

August 4, 2009

25 AUGUST 4, 2009

Board of Supervisors
 GLORIA MOLINA
 First District
 MARK RIDLEY-THOMAS
 Second District
 ZEV YAROSLAVSKY
 Third District
 DON KNABE
 Fourth District
 MICHAEL D. ANTONOVICH
 Fifth District

The Honorable Board of Supervisors
 County of Los Angeles
 383 Kenneth Hahn Hall of Administration
 500 West Temple Street
 Los Angeles, CA 90012

Sachi A. Hamai
 SACHI A. HAMAI
 EXECUTIVE OFFICER

Dear Supervisors:

**REQUEST BOARD APPROVAL TO USE INDEPENDENT LIVING FUNDS TO HOST
 THE DEPARTMENT OF CHILDREN AND FAMILY SERVICES' ANNUAL 2009
 CELEBRATION II EVENT FOR TRANSITION AGE YOUTH
 (ALL SUPERVISORIAL DISTRICTS) (3 VOTES)**

SUBJECT:

This is to request that your Board authorize the Director of the Department of Children and Family Services to secure the use of Universal Studios Hollywood for the Celebration II event to honor 150 foster youth that graduated from high school. The participating foster youth will also hear some motivational speeches, be advised of employment resources and opportunities, meet the Independent Living Program (ILP) Coordinators, and be treated to a meal and admission to the Universal Studios Hollywood Theme Park to enjoy the entertainment available at the event site. The total cost for the event is nine thousand six hundred dollars (\$9,600), fully funded by federal Independent Living Program (ILP) funds.

IT IS RECOMMENDED THAT YOUR BOARD:

Authorize the Director of DCFS or her designee to contract with Universal Studios Hollywood in the amount of nine thousand six hundred dollars (\$9,600), fully funded with ILP funds, to host the annual Celebration II event for 150 graduating high school seniors in the foster care system, ages 17 to 19, on Thursday, August 27, 2009, from 10:00 a.m. to 1:00 p.m. Universal Studios Hollywood provided the most cost effective quote that meets the full needs of the event.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION:

This event is designed to honor the foster youth graduating from high school and, in many cases, this may be the only celebration these youth have. In addition, youth

"To Enrich Lives Through Effective and Caring Service"

attending will be able to enjoy the theme park and receive literature regarding employment opportunities, educational programs, aftercare services and community resources. This information will assist them in accessing the services needed to promote a successful transition into either the college or workforce environment.

FISCAL IMPACT/FINANCING:

Sufficient funding for this annual event has been allocated in the Fiscal Year 2009-10 ILP program budget. The \$9,600 is fully funded with federal ILP funding.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

Universal Studios Hollywood Globe Theatre meets the full needs for holding the annual Celebration II event for graduating seniors of the Los Angeles County foster care system. The event site is conveniently located with accessible parking. Universal Studios Hollywood requires payment of a deposit to hold the reservation.

The agreement with Universal Studios Hollywood includes lunch, use of the facility, use of audio visual equipment and the program stage. The luncheon will consist of a traditional picnic lunch buffet and attendees will also get entrance into the Universal Studios Hollywood Studio Theme Park. The cost per person is \$64.00. Based on the negotiated quote, the price for the use of the facility and the cost for the audio visual equipment was waived (please see attached picnic order).

Youth Development Services staff will be available to answer questions and provide supervision for the foster youth during the event.

CONTRACTING PROCESS:

Three bids were secured for this event. Disneyland quoted \$86 per person (including meal, beverage and admission to the park), 25 parking passes at \$12 each, and service charges of \$1,421.44 for a total cost of \$14,621.44. Knott's Berry Farm quoted \$49.75 per person (including meal, and admission to the park), \$1,250 for beverages, \$150 for tables and linens, and 25 parking passes at \$12 each for a total cost of \$9,162.50.

Universal Studios Hollywood quoted \$64 per person, inclusive of all costs. The total cost for the event includes lunch, facility, parking, and admission to the theme park. While the selected venue is not the least expensive, it is the best choice since it can accommodate the event's needs in relation to time, date, space, seating, food, decorations, parking and access via public transportation. The location is conveniently accessible to the 134 and 101 freeways and the Redline train station. Additionally, Universal Studios Hollywood is a safe environment in which to celebrate the academic achievements of high school graduates from the foster care system.

For the past six years this event has been held at Universal Studios Hollywood and the event has received positive feedback from the participants and park staff. The president of Universal Studios Hollywood has been a Celebration II guest speaker and

Universal Studios Hollywood employment opportunities are offered to many participants.

IMPACT ON CURRENT SERVICES:

Approval of the recommended event will serve as an opportunity for graduating seniors from the foster care system to make direct contact with YDSD Transition Coordinators regarding aftercare services thereby assisting them in accessing the services needed to promote successful transition into the college environment.

CONCLUSION:

Upon approval of this request, instruct the Executive Officer/Clerk of the Board to send an adopted stamped copy of this Board letter to:

Department of Children and Family Services
Procurement Services Division
501 Shatto Place, 3rd Floor
Los Angeles, CA 90020
Attention: Mary Jain Davis

Department of Children and Family Services
Youth Development Services Division
3530 Wilshire Blvd., 4th Floor
Los Angeles, CA 90010
Attention: Rhelda R. Shabazz, Division Chief

Department of Probation
Youth Development Services Division
3530 Wilshire Blvd., 4th Floor
Los Angeles, CA 90010
Attention: Michael Verner, Director

Respectfully submitted,



PATRICIA S. PLOEHN, LCSW
Director

PSP:RRS:ot

Attachments (4)

c: Chief Executive Officer
Acting County Counsel
Executive Officer, Board of Supervisors



UNIVERSAL STUDIOS HOLLYWOOD THEME PARK & CITYWALK SPECIAL EVENTS

EVENT CONTRACT – C
Revision 2
“Exhibit A”
Dated: June 5, 2009

CLIENT INFORMATION

Onitsha Thompson
MPA, Youth Ombudsman Office
Department of Children & Family Services
532 E. Colorado Blvd., 5th Floor
Pasadena, CA 91101
Phone: 626.229.3583
Fax: 626.397.9166
newsoo@dcfs.lacounty.gov

UNIVERSAL CONTACT INFORMATION

Sel Hatch, Director of Sales
Universal Studios Hollywood
Special Events
100 Universal City Plaza, Bldg. 5511-6
Universal City, CA 91608
Phone: (818) 622-3120
Fax: (818) 622-0171
sel.hatch@nbcuni.com

EVENT SPECIFICATIONS

EVENT NAME:
DAY/DATE OF EVENT:
EVENT VENUE(S) :
TIME OF EVENT:
TYPE OF EVENT:
MINIMUM GUARANTEE:
PROJECTED PARK
OPERATING HOURS:

DEPARTMENT OF CHILDREN & FAMILY SERVICES
Thursday, August 27, 2009
Globe Theatre
10:00am - 1:00pm
Company Picnic
150 Guests
Upper Lot: 9:00am – 8:00pm
Lower Lot: 9:30am – 7:30pm
(Park hours are subject to change without notice)

BASED UPON DISCUSSIONS BETWEEN UNIVERSAL STUDIOS HOLLYWOOD AND DEPARTMENT OF CHILDREN & FAMILY SERVICES, THE EVENT WILL INCLUDE THE FOLLOWING:

- Use of the Globe Theatre
- Admission to Universal Studios Hollywood Food and beverage as fully set-forth on Exhibit “A” attached hereto
- (25) Self Parking Passes at \$8.00 each
- 20% Service charge and 9.75% sales tax
- Personalized printed “script” for each guest with picnic location and itinerary
- Merchandise coupon for each guest offering a 10% discount on selected merchandise
- All costs associated with park operations based on individual elements of event *given at this time* and as strictly set-forth in this contract only

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DEPARTMENT OF CHILDREN & FAMILY SERVICES
Thursday, August 27, 2009



UNIVERSAL STUDIOS HOLLYWOOD THEME PARK & CITYWALK SPECIAL EVENTS

Cost Breakdown Based on 150 Guests

(150) Hollywood Cookout Picnic Menu & Admission to Universal Studios Hollywood at \$64.00 inclusive per person	<u>Total</u>
(25) Self-Parking Passes at \$8.00 each	\$9,600.00
Facility Fee of \$300.00 (Waived)	\$ 200.00
Event Total:	<u>Waived</u>
	\$9,800.00

DEPOSIT & PAYMENT INFORMATION:
Based on cost breakdown above

FULL PAYMENT AMOUNT DUE: \$9,800.00
 PAYMENT DUE DATE: Monday, July 20, 2009
 GUEST GUARANTEE IS DUE (5) BUSINESS DAYS PRIOR TO EVENT DATE NO LATER THAN 12:00 NOON: Thursday, August 20, 2009

Pricing is based on the minimum guarantee as stated on page 1. Should your guest count go below the minimum guarantee after you have signed and returned your contract, you will still be charged for your minimum guarantee of 150 at minimum revenue of \$9,800.00.

USH is a working film production lot and theme park, and as such reserves the right to relocate any Event in order to accommodate USH event production and/or Universal Studios film production schedules and needs, even after the deposit has been received. USH also reserves the right to substitute shows and/or rides due to technical availability.

Subject to Company's written consent, Company may grant to USH and its licensees the right to record, reproduce and use its name, and the name, voice and/or likeness of any of Company's guests in all media throughout the world in perpetuity without restriction or limitation in the connection with any and all advertising, publicity and commercial exploitation of the Event and of any enterprise with which USH may be connected. Company agrees that, if requested, Company and its guests will participate in interviews (alone or with others) as designated by USH.

Company shall not use USH's name or registered trademark without its or their prior written permission. Company further agrees that it shall not advertise, publicize or promote said Event without first submitting said advertisement to USH and obtaining its prior written approval. USH may grant or deny any such approval in its sole discretion. All such requests for approval shall be submitted on the advertisement approval form attached here to as Exhibit "D" and incorporated herein by this reference. Should Company fail to follow this approval procedure, USH shall have the right to immediately terminate this Agreement without obligation to refund any deposit or other monies paid to date, and without prejudice to any of its other rights hereunder and as a matter of law.

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DEPARTMENT OF CHILDREN & FAMILY SERVICES
Thursday, August 27, 2009





UNIVERSAL STUDIOS HOLLYWOOD THEME PARK & CITYWALK SPECIAL EVENTS

Client must request, in writing, the admittance of press and/or media at their event. Such request can be received by USH no later than three (3) business days prior to the event itself. All press and/or media must adhere to USH's strict guidelines, and must be accompanied by a USH Media Guide at \$250.00 per Media Guide as paid for by Client. All such requests for media and/or press shall be reviewed by USH Publicity and either approved or disapproved, in its sole discretion, in writing. If approved, USH Publicity must receive all media alerts and press releases to assure proper position of the USH brand. If client does not advise USH of attending media, media will not be allowed on property.

Accepted and approved by:

("Company")

By: _____
(Authorized Signature)

(Print Name)

Date: _____

UNIVERSAL CITY STUDIOS LLLP
d.b.a. Universal Studios Hollywood
("Universal")

Michael Taylor Date
Vice President, Universal City Studios LLLP

Approved as to form by:

Thomas See Date
Vice President, Sales
Universal Studios Hollywood

Kim Weedmark Date
Vice President, Group Sales
Universal Studios Hollywood

***The parties agree that an E-Fax or facsimile transmission of this signed Agreement constitutes an original and binding document.**



UNIVERSAL STUDIOS HOLLYWOOD THEME PARK & CITYWALK SPECIAL EVENTS

DEPARTMENT OF CHILDREN & FAMILY SERVICES
THURSDAY, AUGUST 27, 2009
THE GLOBE THEATRE

Hollywood Cookout

Mixed Green Salad

Ranch Hand Cole Slaw

Shredded Cabbage and Julienne of Vegetables in a Sweet and Tangy Dressing

Grilled Angus Burgers

100% Pure Ground Angus Beef Grilled Burgers on Sesame Seed Buns

BBQ Chicken Breast

Grilled Breast of Chicken with a Zesty Barbecue Sauce

All Beef Vienna Hotdogs served with Fresh Buns

Buttered Corn on the Cob

Cowboy Beans

Assorted Cookies, Brownies, and Whole Seasonal Fruit

Assorted Sodas

Bottled Waters

Lemonade and Iced Tea

Barbecues are all served with:

Vine Ripe Tomatoes, Red Onions, Lettuce, Pickles, Relish, Swiss and Cheddar Cheese,
Ketchup, Mayonnaise and Mustard

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Department of Children & Family Services
Thursday August 27, 2009



UNIVERSAL STUDIOS HOLLYWOOD THEME PARK & CITYWALK SPECIAL EVENTS

Department of Children and Family Services
Thursday August 6, 2009
USE OF FACILITIES AGREEMENT - C

This Use of Facilities Agreement (the "Agreement") is entered into by and between Universal City Studios LLLP dba Universal Studios Hollywood ("USH"), 100 Universal City Plaza, Universal City, California 91608 and the party named in the Event Contract - C dated as of June 5, 2009 (attached hereto as Exhibit "A" and incorporated herein), and hereinafter referred to as Company.

1. CHARGES AND PAYMENTS:

A. Company will pay USH the amount set out in Exhibit "A". An overtime charge will be incurred if the Event exceeds the Time Overview set forth in Exhibit "A".

B. In order to confirm the Event, Company will pay the deposit amount ("Deposit") stated in Exhibit "A". The Deposit is due on the date provided in Exhibit "A". The Event date and site cannot be guaranteed until USH receives the Deposit as outlined above; notwithstanding the foregoing, USH is a working film production lot and theme park, and as such reserves the right to relocate any Event in order to accommodate USH event production and/or film production schedules and needs, even after the Deposit has been received. USH also reserves the right to substitute or exclude shows, rides and/or attractions due to technical availability. The Deposit will be applied against the total cost of the Event ("Total Cost") as stated in Exhibit "A". Acceptable forms of payment include cash, company check (providing USH receives the check no later than the payment schedule set forth in Addendum "A"), cashier's check, VISA, MASTER CARD, DISCOVER, AMEX OR DINER'S CLUB CARD; no other form of payment will be accepted unless specifically stated otherwise in Exhibit "A".

C. The "Minimum Guarantee" shall be that number of guests stated in Exhibit "A". All charges to Company shall be based on said Minimum Guarantee, and Company shall be obligated to pay USH for said Minimum Guarantee regardless of whether the actual guest attendance is less than that amount. Company may increase its final guest count ("Final Guest Count") based on venue capacity limitations over and above the Minimum Guarantee, without limitation, up to 5 days prior to the Event. Any increase(s) to the Final Guest Count, over and above the Minimum Guarantee, must be submitted in writing to USH, and may be faxed to the attention of the Event Manager at (818) 622-0171. Any overage of the Minimum Guest Count after five (5) business days prior to the Event will be subject to availability and may be subject to a fifteen percent (15%) surcharge. This overage must also be submitted, in writing, to the Event Manager. The costs of all increases to the Minimum Guarantee shall be passed on to Company. USH shall not be responsible for shortages of food, beverages, seating or other per person accommodations where Company's Final Guest Count does not comply with the requirements and limitations of this paragraph.

D. Company shall pay USH the remaining balance of the Total Cost in accordance with the payment schedule set forth in Exhibit "A". Payment for any additions will be subject to an Amendment to Exhibit "A".

E. The selection of food and beverage service, if applicable, will be as set forth in Exhibit "A" attached hereto and incorporated herein by this reference. All Food and Beverage is subject to appropriate Service Charge and California State Sales Tax, unless otherwise specified in Exhibit "A".

F. Any other entertainment, services and materials which may be requested by Company in addition to the items expressly listed in Exhibit "A" will be at an additional cost to be mutually agreed by the parties by a signed amendment, not less than (10) ten business days prior to the date of the Event. Any such additional items shall be subject to availability of labor, technical support, talent and other requirements based on USH's sole discretion as to feasibility of delivery.

G. USH reserves the right to be sole provider for all aspects of the Event, including but not limited to all catering, entertainment, props, signage, technical support equipment (for example: video playback and magnification; theatrical lighting & dimming systems; audio systems; staging and scenic's). All technical support and production requirements must be submitted, in writing, to USH and may be faxed to the attention of the Event Manager no less than (30) thirty days prior to the Event. Based on these requests, USH may require an additional Exhibit detailing all technical elements. Any technical support and/or production requirements shall be subject to availability of labor, technical support, talent and other requirements based on USH's sole discretion as to feasibility of delivery.

H. Once the Deposit has been paid in full by Company, all prices for food, beverage and other operating costs are guaranteed. Until such time, however, USH reserves the right to increase any and all such prices and costs at its sole discretion and without notice.

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Department of Children & Family Services

Thursday, August 27, 2009



UNIVERSAL STUDIOS HOLLYWOOD THEME PARK & CITYWALK SPECIAL EVENTS

1 All sums not paid in full when due will bear interest at the rate of 1 1/2% per month (18% annually). Further, should it become necessary for USH to seek legal means of collection, Company agrees to pay all costs of collection including court costs and reasonable attorney fees.

2. CANCELLATION:

A. Cancellation by Company: Except as provided in Paragraphs "C" below, if this Agreement is terminated by the Company at any time for any reason, USH will refund to Company as follows: (i) if the Event is canceled thirty (30) days or more prior to the scheduled Event date, Company shall forfeit the full amount of the Deposit; (ii) if the Event is canceled twenty-nine (29) days or less prior to the scheduled Event date, Company shall forfeit all monies due and payable to date.

B. Cancellation by USH: Except as provided in Paragraph "C" below, USH may terminate this Agreement for good cause (including, but not limited to, Company's failure to fully comply with the payment schedule set forth in paragraph (1) above, etc.); in which event, USH may elect to retain all amounts paid to date by Company and may pursue any other remedies to which USH may be entitled hereunder or as a matter of law, including, without limitation, documented lost profits. However, if this Agreement is terminated by USH for any reason other than for good cause or force majeure, then USH shall refund all monies paid by Company to USH to date, or at Company's option, USH will retain all monies and reschedule the Event for a mutually agreeable later date.

C. Force Majeure: In the event an act of God, war, fire, earthquake, riot, strike or any other contingency beyond USH's reasonable control (other than inclement weather which is governed by paragraph 7 below) prevents the Event from taking place on the scheduled date, USH will do one of the following at Company's choice: (i) refund all monies paid by Company and consider the Event canceled; or (ii) retain the monies paid and apply them to the Event at a rescheduled date mutually agreed upon by USH and Company. The failure of either USH or Company to comply with any provision of this Agreement due to an act of God, hurricane, war, fire, riot, earthquake, act of public enemies, actions of governmental authorities outside of the control of either (excepting compliance with applicable codes and regulations) or other force majeure event will not be considered a breach of this Agreement.

3. USE OF UNIVERSAL NAME FOR ADVERTISING AND PROMOTIONAL APPROVAL: Company shall not use USH's name or registered trademark, or the name or registered trademarks of USH's parent company, subsidiary or affiliated companies without its or their prior written permission. Company further agrees that it shall not advertise, publicize or promote (collectively "advertise") the aforementioned Event, the herein described use of USH facilities, the name USH or that of its affiliated or related entities, or those characters or rights belonging to USH and/or being provided by USH to Company hereunder, without first submitting said advertisement to USH and obtaining its prior written approval. USH may grant or deny any such approval in its sole discretion. All such requests for approval shall be submitted on the advertisement approval form attached hereto as Exhibit "D" and incorporated herein by this reference. Should Company fail to follow this approval procedure, USH (in addition to its other remedies) shall have the right to immediately terminate this Agreement without obligation to refund any Deposit or other monies paid to date, and without prejudice to any of its other rights hereunder and as a matter of law.

Subject to Company's consent, Company may grant to USH and its licensees the right to record, reproduce and use its name, and the name, voice and/or likeness of any of Company's guests in all media throughout the world in perpetuity without restriction or limitation in the connection with any and all advertising, publicity and commercial exploitation of the Event and of any enterprise with which USH may be connected. Subject to Company's guest's agreement, guests may participate in interviews (alone or with others) as designated by USH.

Should Company's guests be filmed in public space anywhere on Universal Studios property either by a media, network or independent film crew, USH will not be responsible for obtaining any type of written or verbal approval from Company in advance.

4. EXCLUSIVITY: Unless otherwise and only to the extent specifically provided in "Exhibit A", Company's right to use USH's premises and facilities for the Event hereunder shall be non-exclusive.

5. OBSERVATION OF RULES, REGULATIONS AND LAWS: Company shall abide by and will follow any directions given by USH's personnel to Company with respect to access to USH sites and facilities, safety, location of vehicle parking, and other general operating instructions. Company further agrees that Company's action and conduct will not violate the rules, regulations, laws or ordinances of any federal, state or local governmental agencies with jurisdiction over Company's activities or Company's use of premises. Without limitation to the foregoing, Company shall not employ any sound amplification equipment whatsoever without USH's prior express written approval thereof and will not operate any such approved amplification equipment above sound levels expressly approved by USH, and shall at all times conform with USH's directions as to sound. In addition, Company may not utilize any walkie-talkies or other audio equipment requiring FCC licensing and air frequencies without the prior written consent of USH.

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Department of Children & Family Services

Thursday, August 27, 2009



UNIVERSAL STUDIOS HOLLYWOOD THEME PARK & CITYWALK SPECIAL EVENTS

6. ALCOHOLIC BEVERAGE SERVICE: All alcohol must be purchased from and served by USH. USH reserves the right to close down the function should any alcoholic beverages not purchased from USH be brought into the Event premises. It is against the law of California for minors (under age 21) to consume or possess alcohol. Should USH close down the function for the above violation, all outstanding charges and/or bills due are the responsibility of the Company. Further, USH reserves the right to cease service of alcoholic beverages during the Event if, in USH's sole reasonable discretion, it is necessary for the safety of persons or property.

7. INCLEMENT WEATHER: USH shall not be required to refund any part of Company's paid Total Cost in the event of inclement weather (e.g. rain) and Company agrees to bear the risk of any such inclement weather.

8. TICKETING: Where applicable, Company agrees to distribute admission tickets and/or other forms of guest identification i.e.: wristbands to guests prior to their arrival at USH. Company will make arrangements for pickup of tickets after notification to USH of the Final Guest Count.

9. INDEMNIFICATION: Company agrees to indemnify, defend and hold harmless USH, its parent, subsidiary and affiliated companies, its and their officers, employees and agent from any and all claims, demands, causes of action, liability, judgments, damages, costs and expenses (including reasonable attorneys' fees) asserted against, imposed upon or suffered by USH and arising out of or resulting from: (i) any breach of Company's representations or duties hereunder; (ii) any alleged negligent or intentional acts, errors or omissions of Company, Company's guests, employees, agents, subcontractors or third party vendors hired by Company (e.g. outside caterers, entertainment, etc.); and/or (iii) Company's presence on USH's premises in connection with this Event, including, but not limited to, any claims for bodily injury, death or property damage. The obligation of Company to indemnify USH shall not exist to the extent of USH's negligence or USH's willful misconduct.

10. INSURANCE: No less than one week prior to the Event, Company agrees to provide USH (at Company's sole cost) with a Certificate of Insurance evidencing Company's General Liability Insurance Policy, for an amount not less than three million (\$3,000,000.00) per occurrence, covering personal injury, bodily injury and property damage. The certificate must state that coverage is primary and not contributing, and provide that "Universal City Studios LLLP and its affiliates" is the Certificate Holder and Additional Insured. In addition, Company shall provide a certificate of Worker's Compensation policy covering its employees, if any, with a "waiver of subrogation" in favor of "Universal City Studios LLLP and its affiliates". Any failure by Universal to obtain this certificate from Company shall not be deemed a waiver of Company's obligation to provide this coverage to Universal.

IN WITNESS WHEREOF, the parties have caused this instrument to be duly executed as of the day and year first above written, and the signatories executing this Agreement are deemed to be fully authorized to bind the respective parties hereto. THIS AGREEMENT IS NOT BINDING UPON UNIVERSAL UNTIL EXECUTED BY UNIVERSAL. In the event of any legal proceedings, the parties expressly waive the right to a trial by a jury.

Accepted and approved by:

("Company")

By: _____

(Authorized Signature)

(Print Name)

Date: _____

UNIVERSAL CITY STUDIOS LLLP
d.b.a. Universal Studios Hollywood
("Universal")

By: _____
Michael Taylor Date
Vice President, Universal City Studios LLLP

Approved as to form by:

By: _____
Thomas See Date
Vice President, Sales
Universal Studios Hollywood

By: _____
Kim Weedmark Date
Vice President, Group Sales
Universal Studios Hollywood