County of Los Angeles
CHIEF ADMINISTRATIVE OFFICE
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DAVID E. JANSSEN
Chief Administrative Officer

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Fifth District

December 19, 2006

To: Zev Yaroslavsky, Chairman
Supervisor Gloria Molina
Supervisor Yvonne B. Burke
Supervisor Don Knabe
Supervisor Michael D. Antonovich

From: David E. Janssen
Chief Administrative Officer

STATUS OF NEW DIRECTIONS TASK FORCE SERVICE INTEGRATION EFFORTS AND ACTION PLAN TO STRENGTHEN INTERDEPARTMENTAL COORDINATION AND COLLABORATION WHEN SEARCHING FOR NON-CUSTODIAL PARENTS UPON A CHILD'S ENTRY INTO THE FOSTER CARE SYSTEM

On July 18, 2006, your Board approved two separate, but related, motions by Supervisors Knabe and Antonovich instructing the Chief Administrative Office (CAO) to work with the New Directions Task Force (NDTF) to:

- Provide a report back to the Board in 45 days with a full update of its overall service integration efforts, including timelines; and,

- Develop an action plan that strengthens the coordination and collaboration of the departments of Children and Family Services (DCFS), Mental Health (DMH), Health Services (DHS), Public Health (DPH), Public Social Services (DPSS), and Child Support Services (CSSD), in searching for non-custodial parents at a child's point of entry into the foster care system.

The motions were made in response to a highly publicized case in which DCFS recently located the father of a foster child, and it was discovered that the father had been making child support payments through CSSD for a number of years.

On October 30, 2006, we provided your Board with a status memorandum reporting that CAO staff had contacted NDTF directors to obtain support for combining the

response to the two motions into a single comprehensive report for your Board's consideration. In that memo, we also reported that DCFS and CSSD were making steady progress toward developing and implementing a plan for enhancing collaboration and coordination between the two departments. We further reported that a comprehensive inventory of key service integration initiatives for all NDTF health and human service departments and related agencies was underway.

The directors of DCFS and CSSD have provided your Board with a memo outlining progress made toward implementation of the *CSSD-DCFS Collaborative Action Plan* (Attachment A). The Plan includes implementation timelines for a series of action steps related to evaluating the effectiveness of new referral procedures being piloted in three DCFS *Linkages* offices, and adapting them for Countywide roll-out. The memorandum further describes:

- The status of collaborative efforts with the departments of DPSS and DPH at the point that a child initially enters the child welfare system; and the limitations that are placed on enhancing collaboration with the other departments mentioned in your motion due to legislative and regulatory restrictions that protect the confidentiality of DCFS and patient case records.

- The progress made toward enhancing the exchange of information between DCFS and CSSD electronic tracking and case management systems (Child Welfare System/Case Management System [CWS/CMS] and ACES Replacement System [ARS]) through the development of technical solutions to existing incompatibilities; improving additional automated data matches, (e.g., CSSD's match of the entire DCFS database against ARS to locate the parents of children in the child welfare system); and providing DCFS staff with real-time access to ARS through Parent Locator Clerks, now stationed at the Edmund Edelman's Children Court. It is believed that these enhancements will result in more timely and comprehensive matches of children with their non-custodial parents.

Attachment B is an *Inventory of Los Angeles County Service Integration Initiatives* (Inventory). The Inventory (containing 106 initiatives) is not exhaustive, but does include the key service integration-related initiatives/efforts being implemented by NDTF departments. The Inventory includes initiatives related to all goals of the County's Strategic Plan, not just Goal 5: *Children and Families Well-Being*, for which NDTF oversees implementation. The following information is provided in the inventory: the target population, a brief description of the initiative, desired results/outcomes, list of partners (County departments, cities, and other community stakeholders/institutions), funding sources, implementation timeline/status, and point of contact for the lead

department. We believe the Inventory can be transformed into a service integration "tracking system" that could assist in evaluating the progress of a number of Countywide initiatives, including the eight Countywide strategic plan goals and improve coordination in the development of inter/intradepartmental programs and resources; centralized program assessment data; and enhanced identification of funding sources for programs/activities leading to the potential leveraging of resources across departments. We plan to work with the NDTF departments to develop such a tracking system.

If you have any questions or need additional information, please contact me, or your staff may contact Lari Sheehan of my staff at (213) 893-2477, or lsheehan@cao.lacounty.gov.

DEJ:LS:
CP:hn

Attachments (2)

c: Executive Officer, Board of Supervisors
County Counsel
New Directions Task Force
Office of Independent Review

ATTACHMENT A

County of Los Angeles
DEPARTMENT OF CHILDREN AND FAMILY SERVICES

425 Shatto Place, Los Angeles, California 90020
(213) 351-5602

PATRICIA S. PLOEHN, LCSW
Director

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Fifth District

December 15, 2006

To: Supervisor Zev Yaroslavsky, Chairman
Supervisor Gloria Molina
Supervisor Yvonne B. Burke
Supervisor Don Knabe
Supervisor Michael D. Antonovich

From: Patricia S. Ploehn, LCSW, Director
Department of Children and Family Services

Philip L. Browning, Director
Child Support Services Department

DCFS-CSSD COLLABORATION EFFORTS AND TRACKING SYSTEM

On July 18, 2006, your Board instructed the Department of Children and Family Services (DCFS) and County Counsel, in coordination with the Child Support Services Department (CSSD), to analyze the circumstances surrounding the highly publicized "Melinda P." case and to develop a comprehensive plan that would foster a stronger partnership and collaboration between the Departments. CSSD and DCFS were also charged with working with County Counsel to develop a tracking system to identify non-custodial parents paying child support as a way to reunify children with the non-custodial parent(s) at the children's point of entry into the foster care system.

The circumstances regarding Melinda's placement have been examined internally by both departments; and the findings were previously submitted to your Board. This report summarizes the collaborative work commenced between the departments, outlines the DCFS-CSSD tracking system currently being refined, and exhibits the departments' compliance with the Board's requests for improving the delivery of services for constituents within their joint caseloads.

I. CSSD-DCFS Collaborative Action Plan

Action	Target Date	Status
1. Identify a planning team drawn from representatives of targeted child support and child welfare offices to lead the implementation of the new referral criteria and the development of training for child welfare workers on child support and the new referral criteria.	August 2006	Completed. DCFS selected the *Linkages* pilot offices (Torrance, North Hollywood, and Metro North) due to the overlap in child welfare, child support, and public assistance caseloads.
2. Convene planning team to clarify referral criteria and develop a relevant training program.	August 2006	Completed.
3. Collect baseline information on referral activity and the appropriateness of referrals for a sample of cases in offices targeted for training.	August 2006	Completed.
4. Create a list of liaisons for child support and child welfare workers so that workers have a point person they can contact in each geographical area.	September 2006	Completed.
5. Review best practices of local child welfare and support agencies in California.	September 2006	Completed.
6. Investigate best practices in other California counties.	September 2006	Completed.
7. Examine current referral process between DCFS and CSSD for necessary and/or appropriate modification.	September to October 2006	Ongoing. Initial examination of the referral process has been completed; however, this remains an ongoing task as modifications are required with the implementation of the pilot procedures.
8. Conduct the training program.	October 2006 to January 2007	Ongoing: • Initial training for managers conducted on October 16, 2006. • Initial joint training for line staff completed at DCFS Torrance office on December 5, 2006. • North Hollywood and Metro North staff to be trained: January 2007.
9. Define the specific duties of staff designated as liaisons.	December 2006	Ongoing. Draft of liaison duties completed.

10. Assess post-training patterns of referral and appropriateness.	December 2006 to March 2007	Pending 10 percent audit sampling procedures developed for implementation in three pilot DCFS offices beginning in December 2006.
11. Expand access of CSSD's child support case management system (ACES Replacement System (ARS)).	December 2006 to March 2007	Ongoing. ARS will be installed at the DCFS Torrance office December 2006.
12. Convene joint CSSD-DCFS Blue Ribbon Summit.	March 2007	Pending.
13. Roll-out of developed best practices to non-pilot DCFS offices.	April 2007 to December 2007	Pending.

II. Other collaborative efforts between DCFS and other County Departments

DCFS has worked both formally and informally with various County agencies throughout the life of a child welfare services case. In the initial investigative phase of a referral regarding child abuse and neglect, DCFS staff utilizes information from the DPSS system to locate the addresses of parents and children who may be receiving DPSS services. With the advent of the DCFS-CSSD collaborative efforts, DCFS has been able to use CSSD's ARS to conduct more extensive parent finding efforts through due diligence searches both at the initial point of entry and in the later stages of a case.

DCFS social workers also obtain assistance from Department of Health Services Public Health Nurses (PHNs). PHNs assist during both the initial investigation and ongoing services phases of a case to provide assessments of a child's health and medical risk. In addition, with the implementation of Team Decision Making (TDM) meetings, the Department has formalized increased participation by relevant staff from other departments, such as the Department of Mental Health (DMH). These meetings occur at key decision making points in the life of a case, including the decision to detain and place a child, which would be one of the first opportunities available to utilize the expertise of DMH or other departments. However, there are laws and regulations (including those under the Health Insurance Portability Accountability Act) protecting the confidentiality of DCFS and patient case records that would limit the departments' abilities to fully utilize the corresponding department's records. Under current legislation, accessing client records requires a waiver, often from the very parent that the DCFS social worker is attempting to locate. Legislative relief will be explored, along with further avenues for improved communcation and information sharing.

III. DCFS-CSSD Tracking System

Following your Board's motions of July 18th, DCFS and CSSD executive and information technology staff have revisited the existing tracking system of CWS/CMS and ARS for solutions to technical issues and possible system incompatibilities. The departments have examined the information exchanged

through electronic interface and the manner in which the information is and can be used by each department to locate parents, establish orders and terminate support upon changes in circumstances. Refinements of the existing system to identify the parents of children at the point of their entry into the child welfare system are underway.

Since 2004, CSSD and DCFS have had the capability of electronically exchanging data from their case management systems. In fact, DCFS electronically refers all cases requiring child support enforcement to CSSD, alleviating the necessity for paper referrals. CSSD in exchange sends DCFS information concerning both the demographics of the DCFS case participants and the financial payment records of the non-custodial parents referred. This information is updated by CSSD and provided to DCFS on a daily basis.

CSSD and DCFS information technology staff have been working towards additional automated matching efforts. CSSD has offered to match the entire DCFS database against CSSD's case management system to locate parents of children in the child welfare system. The initial exchange of data has begun. A report of the matches found is scheduled to be provided to DCFS later this month.

In addition to the electronic data match, CSSD has provided DCFS with real time access to its case management system, the ARS. On September 29, 2006, DCFS notified all staff that Parent Locator clerks, previously out-stationed at CSSD's Commerce campus, are now housed at Edmund Edelman's Children's Court, and provided updated procedures on how to obtain extensive search results. CSSD has further offered to expand ARS access to designated staff in all DCFS regional offices. The first installation of the ARS software will take place this month in the Torrance regional office, one of the three *Linkages* pilot offices. The remaining two pilot offices will receive ARS in January, with subsequent roll-out to other DCFS offices. It is expected that ARS access will produce more timely and comprehensive searches at the beginning of a case for improved matching of children with their non-custodial parents. Furthermore, DCFS is currently updating its due diligence policy to ensure that search procedures incorporate updated technology and current information.

The electronic and manual tracking systems currently in place and envisioned will allow for the immediate location of available information concerning parents of foster care youth, both at the point of entry into the system and throughout the existence of a child welfare case.

PP:PB:JA:AG:mg

c: Chief Administrative Officer
County Counsel

Inventory of Los Angeles County Service Integration Initiatives[1]

Lead Dpt.(s)	Project/Initiative	Brief Description	Target Pop.	Results/Outcomes	Partners	Funding Source(s)	Implementation Timelines/Status	Contact Name/Info.
1. Chief Administrative-Office of Child Care (CAO-OCC)	Investing in Early Educators Program (IEEP)	IEEP provides cash stipends to persons working directly with children in qualified programs who also complete at least three semester units in child development or leading toward a degree. IEEP also provides topical training to child development program administrators.	Persons working directly with the California Department of Education (CDE) children in CDE funded child care centers; and, Family Child Care Home Education Networks or family child care homes and centers serving a majority of subsidized children – who complete at least three units in Child Development and/or lead to a degree.	▪ Increased retention of qualified staff working directly with children in child care and development programs. ▪ Increased education among early educators working directly with children.	▪ CDE funded child care centers and Family Child Care Home Education Networks; ▪ Child care centers and family child care homes serving a majority of subsidized children; and, ▪ Local colleges and universities.	CDE	Year-to-Year contract	Robert Ranney rranney@cao.lacounty.gov
2. CAO-OCC	Los Angeles Centralized Eligibility List (LACEL)	The CAO-OCC provides staff support to the Child Care Planning Committee. The Committee is a 50 body that fulfills child care planning responsibilities set out in the California Education Code. Members are appointed jointly by the Board of Supervisors and the Superintendent of County Schools. The LACEL is a Countywide list of families seeking subsidized child care. All contractors operating California Department of Education subsidized child care programs are required to use the LACEL to fill vacancies.	1) Families where the children have been identified as at-risk for abuse, neglect and/or exploitation; and, 2) Low income families with a need for subsidized child care.	▪ Families: Access to the full range of subsidized child care ; ▪ Child care operators: streamlined access to current list of income eligible families needing child care; and, ▪ Communities: access to unduplicated and current information families seeking child care.	▪ Over 159 organizations holding subsidized child care contracts with the CDE ▪ Head Start operators; and ▪ Los Angeles Universal Preschool	CDE	Ongoing	Laura Escobedo lescobedo@cao.lacounty.gov

[1]Please see end of document for a list of commonly used terms/abbreviations.

Lead Dpt.(s)	Project/Initiative	Brief Description	Target Pop	Results/Outcomes	Partners	Funding Source(s)	Implementation Timelines/Status	Contact Name/Info.
3. CAO-OCC	Policy Roundtable for Child Care: Steps to Excellence Program (STEP)	The Policy Roundtable for Child Care is a 22-member body charged with building and strengthening the child care system by providing policy recommendations to the Board of Supervisors. STEP s a child care quality rating system developed by the Roundtable and proposed for implementation as a pilot project in selected communities.	1) Licensed child care centers; and 2) Licensed family child care homes	Proposed Outcomes: 1) Parents have access to objective and relevant information; 2) Child Care Providers have access to support to improve their services and recognition when providing high quality services; and, 3) Improvement in the quality of child care services available to children and families.	Local child care resource and referral agencies, family child care associations, Los Angeles Universal Preschool, Southern California Association for the Education of Young Children, City of Santa Monica, and Center for Child Abuse Prevention	CDE, Local Child Care Planning contract, County General fund, and other funds to be raised.	Proposed implementation is July 1, 2007	Kathleen Malaske-Samu KMALASKE@cao.lacounty.gov
4. CAO-OCC	Policy Roundtable for Child Care: Joint Legislative Committee (Roundtable and Child Care Planning Committee)	The Joint Legislative Committee (Roundtable and Child Care Planning Committee) monitors State and Federal legislation and budget issues.	Policy issues impacting the child care and development services.	Adoption of AB 1285 in September 2005 – expanding participation in Investing in Early Educators Program. Based on recommendations, the Board has acted on both legislation and budget issues.	Child care center and family child care providers, Department of Children and Family Services (DCFS), Department of Public Social Services (DPSS), CAO, OCC, and Intergovernmental Relations.	CDE-Local Child Care Planning Contract	Ongoing	Michele Sartell msartell@cao.lacounty.gov
5. CAO-Service Integration Branch (SIB)	Adult Linkages	DPSS General Relief (GR) population serves as the base population for linkages to other departments' databases: Mental Health (DMH) , DHS, Probation Department (Probation), Department of Community and Senior Services (DCSS), Sheriff's Department (Sheriff), and DCFS	GR participants	Creation of analytical data warehouse and a report to the Board of Supervisors on services provided to GR participants by County departments	DPSS, CAO, DMH, DCSS, DCFS, Probation, Sheriff, DHS	Quality & Productivity Commission, Chief Information Office (CIO)	January 2007 A Board letter will be submitted requesting approval to use funds from the Information Technology Fund (ITF) to support this project.	Manuel H. Moreno 213.974-5849 mmoreno@cao.lacounty.gov Halil Toros 213 974-5162 htoros@cao.lacounty.gov
6. CAO-SIB	Centralized Data Sharing	A COGNOS-based repository containing health and human services	DCFS, DPSS, DHS, Coroner,	Intended for use by departments for	CAO Service Integration	Subscribers	Proof of Concept completed. Funding	Peter Fonda-Bonardi

Lead Dpt.(s)	Project/Initiative	Brief Description	Target Pop.	Results/Outcomes	Partners	Funding Source(s)	Implementation Timelines/Status	Contact Name/Info.
	Repository	data in the aggregate, demography data, etc. A resource for departments and outside agencies to quickly access data from other departments, link data with demographic characteristics, etc.	OCC case aggregate data set with geographic location and demographics	planning and evaluation purposes. Could be useful to community-based organizations (CBOs) for grant writing and evaluation purposes.	Branch (SIB)/ Urban Research (UR), DCFS, DPSS, Coroner, DHS, OCC.		is needed for updating.	(213) 974-5612 pfonda@cao.lacounty.gov At DCFS: Cecilia Custodio (213) 351-5555 Custoc@dcfs.co.la.ca.us
7. CAO-SIB	Children and Families Budget (CFB) alignment with *Performance Counts!* (Goal 5)	CFB is being restructured to shift from a departmental program inventory to a more Integrated, performance-based budget demonstrating the County's collective progress toward improving the five Countywide outcome areas for children and families: ▪ Good Health ▪ Safety/Survival ▪ Economic Well-Being ▪ Social & Emotional Well-Being ▪ Education/Workforce Readiness	Departmental Programs serving children and families.	Improved outcomes for children and families: ▪ Good Health ▪ Safety/Survival ▪ Economic Well-Being ▪ Social and Emotional Well-Being ▪ Education/Workforce Readiness	DCFS, DPSS, DCSS, Child Support Services Department (CSSD), DHS, Department of Public Health (DPH), DMH, Probation, CAO Budget and Operations Management Branch, and Children's Planning Council (CPC). Additional departments to join in future years.	None	First issue of the restructured budget will be released in two parts: performance measurement (issued along with proposed budget 2007-08); and, corresponding budget portion issued in late 2007. Subsequent CFBs will be released following the final budget at the end of each calendar year.	Lesley Blacher (213) 974-4603 lblacher@cao.lacounty.gov
8. CAO-SIB	Economic Roundtable (ERT) Project (conduct family-centered research).	Board order to provide linked data from health and human services departments to ERT to study six broad research questions about family well-being.	CalWORKs families	Outcomes related to self-sufficiency and family well-being.	CAO, DPSS, ERT	ERT, DPSS, Foundation grants	Fiscal Year (FY) 2006-2007. Ongoing	Dan Flaming (213) 892-8104 economicrt@earthlink.net Manuel H. Moreno 213.974-5849 mmoreno@cao.lacounty.gov
9. CAO-SIB	Homeless Prevention Initiative (HPI)	The HPI is a proactive, comprehensive, multi-departmental, continuum of care designed to begin addressing the needs of the current homeless population in Los Angeles County, and to prevent future generation from becoming homeless. The HPI consist of 11 key recommendations as follows:	Homeless individuals and families or those at risk of homelessness.	To reduce the number of homeless individuals and families, and to eliminate future homelessness, via the creation of affordable housing	Sheriff, DCFS, CDC, DHS, DMH, DPH, Probation, and DPSS	County General Fund dollars, DPSS CalWORKs, Mental Health Services Act (MHSA), Community	a) RFP process for distribution of funds currently being created; it is due to the Board late January 2007; funds have been	Lari Sheehan 213.893.2477 Sheehan@cao.laconty.gov

Lead Dpt.(s)	Project/Initiative	Brief Description	Target Pop.	Results/Outcomes	Partners	Funding Source(s)	Implementation Timelines/Status	Contact Name/Info.
		a) Homeless and Housing Program Fund (HHPF) b) Creation of five Stabilization Centers c) Creation of a Skid Row Homeless Family Access Center d) Create a Homeless Court Program e) Hire Housing Locators/Housing Specialist f) Provide financial support for the creation of DMH's Prototype Court g) Develop a Countywide Housing Database h) GR Housing Subsidy and Case Management Program i) DPSS-Sheriff's Homeless Release Project j) DPSS-DHS Homeless Release Project k) Homeless and Service Enriched Housing Initiatives Coordinator		units and support service programs.		Development Commission (CDC) General Fund dollars.	moved to administering departments and agencies that will administer programs under HHPF. b) Planning meeting are currently being convened c) Planning meeting are currently being convened d) Planning meeting are currently being convened e) Implemented at DPSS; DMH has hired some specialist, but full staffing is not complete f) CAO is working with DMH to prepare and Memorandum of Understanding (MOU) and DSO to transfer the funds to DMH g) Board letter up for Board approval on 12/19/07 h) Implemented i) Implemented j) Implemented k) Search for Coordinator underway	
10.CAO-SIB	Initiatives of the Data Integration Sharing Project	Task force of representatives of affected County departments to address legal and other barriers to data sharing across departments. Task Force direction and participant level changed	All County residents receiving services from health and human services	Intended outcomes: enhanced productivity, enhanced provision of services, and	CAO, health and human services departments, County Counsel, CIO, and Auditor-	none	Ongoing	Lari Sheehan (213) 974-1174 lsheehan@cao.lacounty.gov

Lead Dpt.(s)	Project/Initiative	Brief Description	Target Pop.	Results/Outcomes	Partners	Funding Source(s)	Implementation Timelines/Status	Contact Name/Info.
		when the Guiding Coalition launched a strategic plan initiative to address this problem.	departments	improved outcomes for clients, etc.	Controller (AC)			
11.CAO-SIB	LACountyHelps (Goal 5)	Information and referral website where user can find out about 26 different health and human services including Medi-Cal, Healthy Families, Healthy Kids, CalWORKs, Food Stamps, Social Security Income, Medicare, Women, Infant, Children (WIC) Program, and GR, etc. User can anonymously enter information about household composition and find out which services they might be eligible for. Contact information, required documents, driving directions to service centers, etc. is also available on the website.	County residents in need of benefits or other services.	26,000 visitors between June 1, 2006 and late November 2006.	County departments, WIC, Social Security Administration, CPC, etc.	ITF and CAO	System launched June 1, 2006.	Connie Sullivan (213) 974-5121 csullivan@cao.lacounty.gov
12.CAO-SIB	Medi-Cal Administrative Activities/ Targeted Case Management (MAA/TCM)	MAA/TCM provides reimbursement for performing Medi-Cal related activities to individuals or groups such as: Medi-Cal outreach, facilitating Medi-Cal applications, specific types of transportation, improving access to and the delivery of Medi-Cal services and client specific comprehensive case management services to assist high risk targeted populations.	Medi-Cal eligibles and beneficiaries	Increase linkage to Medi-Cal services for eligible populations	DHS, Public Guardian (PG), Probation, First 5 LA, State Department of Health, and others to added to the collaborative efforts	Federal Medicaid Program/Title XIX funding	Ongoing.	Elena Estrin, Local Governmental Agency Coordinator 213.974.1334 eestrin@cao.lacounty.gov
13.CAO-SIB	One-e-App (Goal 5)	An online application for Healthcare coverage programs.	Certain CBOs who assist the needy in applying for public healthcare benefits.	Process simplification	CAO, DPH, DHS, DPSS, LA CARE, CPC, The Center to Promote Healthcare Access	California Endowment, California Healthcare Foundation, UniHealth, First 5 LA, LA CARE, and Los Angeles County	1) Phase II, set to go live January, 2007; will include Medi-Cal for children, Healthy Families, Healthy Kids, Children Health and Disability Program, interface to Children's Health Outreach Initiative database. 2) Phase III is in feasibility	Lari Sheehan (213) 974-1174 lsheehan@cao.lacounty.gov

Lead Dpt.(s)	Project/Initiative	Brief Description	Target Pop.	Results/Outcomes	Partners	Funding Source(s)	Implementation Timelines/Status	Contact Name/Info.
							determination phase. May include interface to Leader and Affinity databases.	
14.CAO-SIB	Safely Surrendered Baby (SSB) (Goal 5)	In 2005, the CAO instructed the departments of DCFS, Fire Department (Fire), DHS and other community stakeholders to: (a) Work with the California Department of Social Services (CDSS), State legislators, and other stakeholders to support SB 116 to eliminate the sunset provision in the SSB Law, California Health and Safety Code 1255.7; (b) Revise and enhance the SSB Law training information regarding how individuals can assist mothers who choose to safely surrender their babies; (c) provide the SSB Law related training to appropriate County staff and promote and encourage private health care providers, private health and human service professionals, the clergy and other interested individuals to participate in the training; and, (d) Inform all County employees of the SSB Law particularly those provisions related to the responsibilities of, and legal protection for, individuals assisting with the safe surrender.	Mothers (or their designees) who wish to surrender any child age 72 hours and under and County and Community stakeholders who assist mothers that choose to safely surrender their babies.	Decreased number of infant fatalities. Increased number of Safe Surrenders, and decreased abandonments.	CAO, DCFS, the Interagency Council of Abuse and Neglect (ICAN), County Counsel, the District Attorney (DA), Fire, The Hospital Association of Southern California (HASC) Long Beach and Pasadena City Health departments, California Council of Churches, New Directions Task Force (NDTF), and First 5 LA.	Limited funding received from the Fourth Supervisorial District.	On June 21, 2006, the revised SSB training curriculum was distributed to all department heads. DHS, DCFS, and Fire developed training plans in September 2006 that discussed the specific modules and timeline to train staff. DCFS has identified a centralized unit to begin receiving all SSBs (starting in the latter part of December 2006). The departmental SSB policy has been revised to include all updated procedures. In addition, training for the following departmental staff began in November: Emergency Response, Command Post, Hotline, Adoption, Sensitive Case Unit, administrators, and Board Relations.	CAO: Tiffany Williams (213) 974-4134 twilliams@cao.lacounty.gov DCFS: Gail Winston, 562-903-5128 Winstj@dcfs.co.la.ca.us
15.CDC/CAO-SIB	Special Needs Housing Alliance (Goal 5)	On November 4, 2003, ten NDTF member departments and agencies executed a Collaborative Agreement that formed the Special Needs Housing Alliance (Alliance). A strategic plan for guiding the County's efforts to establish	County's special needs populations	Enhanced production of housing linked to support services for the County's special needs populations.	CDC (Chair), CAO-SIB (vice-Char), DCFS, DCSS, DHS, DMH, DPH,DPSS, LACOE, LAHSA,	See HPI	October 2005, Board of Supervisors approves eight key recommendations contained in the Alliance (Alliance)	CDC: Lois Starr Lois.Starr@lacdc.org CAO: Lari Sheehan

Lead Dpt.(s)	Project/Initiative	Brief Description	Target Pop.	Results/Outcomes	Partners	Funding Source(s)	Implementation Timelines/Status	Contact Name/Info.
		an interdepartmental infrastructure for coordinating the capital, service, and operational resources needed to enhance the production of housing with support services for the County's special needs populations.			Probation, Sheriff, Los Angeles County HIV Commission, Shelter Partnership, Inc.		Strategic Plan. Implementation is aligned with the County's HPI (approved by the Board on April 4, 2006); target population needs are being addressed, duplication of efforts avoided, and overlapping staff and resources are maximized.	213.893.2477 Sheehan@cao.lacounty.gov
16.CDC	Citizen Participation/ Community Meetings	As part of meeting the regulatory requirements of the Community Development Block Grant (CDBG) Program, a series of meetings are conducted in an unincorporated area of each Supervisorial District to determine the community development needs as it pertains to CDBG.	Unincorporated area residents	Determine needs of the community in order to prioritize funding.	DPW, Sheriff, Public Library, DCSS, Department of Regional Planning (DRP), Department of Parks and Recreation (Parks), CHP, Animal Control, DHS, District Offices, CAO, Housing Rights Center	Federal CDBG funding	Yearly: ▪ June – Determine locations; ▪ July/August – Identify participants ▪ August /September – Notify Public ▪ September – Conduct Meetings ▪ October – Publish results of surveys on CDC website and share with Supervisorial Districts	Diann Viox, Assistant Manager CDBG Division (323) 890-7164
17.CDC	Community Policing Program (CPP)	Community policing services that are provided at over 70 public housing sites throughout the County. Dedicated and specially trained deputies and officers operate crime prevention, intervention, and enforcement programs at all public housing sites.	Public housing residents	Overall and sustained reduction in crime of over 50%.	Sheriff and Long Beach Police Department	CDC public housing funds	CPP has been operational for 13 years.	Betsy Lindsay (323) 890-7119

Lead Dpt.(s)	Project/Initiative	Brief Description	Target Pop.	Results/Outcomes	Partners	Funding Source(s)	Implementation Timelines/Status	Contact Name/Info.
18.CDC	Educational Partnerships Programs	The Office of Community and Educational Partnerships (OCEP) creates productive partnerships with educational institutions and community organizations to support the CDC's mission of building better lives and better neighborhoods. Support programs and services includes: ▪ After-School Programming ▪ Boys Groups & Girls Groups ▪ Case Management Support ▪ Human Resources Support ▪ Youth Development Mentors ▪ Resource Development ▪ Senior Services and Programs ▪ Services for Public Housing and Section 8 ▪ Other programs and services to support the CDC's endeavors	College & university students and public housing residents	For FY 2005-06, OCEP placed 310 students who provided 9,136 hours of service. The students provided workforce salary equivalency of $180,345, and a total cost avoidance of $398,594 (including supervision, training and other supportive services by partner organizations).	• CSU Dominguez Hills • CSU Fullerton • CSU Long Beach (CSULB) • CSU Los Angeles • CSU Northridge • East Los Angeles College • Long Beach City College • Loyola Marymount University • Marymount College • Rio Hondo Community College • Southwest Community College • UCLA • USC • Whittier College • Long Beach BLAST • Diamond Education • Goodwill of Long Beach and the South Bay	CDC	Ongoing program Our earliest program, the Service Learning Initiative, began in 2002, in partnership with CSULB to serve the residents of the CDC's Carmelitos Public Housing Development. Since then, OCEP has expanded to include: services for all of the large public housing communities; services for most of CDC's Divisions; and numerous partners throughout the County.	Linda Alexander (323) 838-7730 or Shelly Thompson (323) 890-7073
19.CDC	Emergency Shelter Fund	$20 million one time set aside to fund renovations of year-round emergency shelters, transitional housing and enhancements to the homeless support services system.	Individuals and families that are homeless and/or at risk of being homeless	To increase the number of emergency and transitional beds or to provide additional services throughout the County.	Los Angeles Homeless Services Authority (LAHSA) and the County Board of Supervisor's offices	County General Funds	To date nine projects totaling $6.1 Million have been funded, with other projects pending approval.	La Cheryl Porter, Project Manager 323.838.7700
20.CDC	Family Self-Sufficiency (FSS)	A voluntary program designed to promote economic self-sufficiency among families participating on the	Section 8 Housing Choice Voucher or Public Housing	From program implementation to the present, FSS has	FSS currently partners with Southeast Area	U.S. Department of Housing and	Program has been actively administered since 1994.	Maureen Fabricante (562) 347-4663,

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		Section 8 Housing Choice Voucher and Public Housing programs. Eligible families are connected with appropriate support services and resources in their communities needed to move them towards economic self-sufficiency. Families have the opportunity of accruing monies in an interest bearing escrow account that may be withdrawn after successful completion of the program.	participants	assisted 1956 families. To date, 155 have successfully graduated from the program and FSS has given out a total of $1,501,031.79 in escrow monies to these graduates.	Social Services Funding Authority, and HUB Cities Workforce Center	Urban Development (HUD) Note: Receive funding for only 1 position and not services	Currently: acceptance of program applications has been suspended.	extension 8132 Maureen.Fabricante@lacdc.org
21.CDC	Family Unification Set – Aside Program (FUP)	This program provides rental assistance to families who are in imminent danger of losing their children due to lack of housing or who need stable housing to regain custody of their children.	Families referred by DCFS' Family Preservation Unit.	Since 1996, FUP has assisted 443 families with rental assistance and thereby stabilizing their housing situation.	DCFS	HUD Note: There is no separate funding. Rental Assistance is provided through the Section 8 Housing Choice Voucher Program.	Program actively administered since 1996. Currently, allocations are fully utilized.	Maureen Fabricante (562) 347-4663, extension 8132 Maureen.Fabricante@lacdc.org
22.CDC	Homeless Section 8 Housing Choice Voucher Set - Aside Programs	This program combines supportive services and rental assistance.	Homeless families who are ready or have the potential to successfully make the transition to permanent housing.	Prior records are unavailable, but since 2002 to the present, the Homeless Set-Aside programs have helped 323 families with rental assistance.	From initial administration to the present, our partners have included: Beyond Shelter, Catholic Charities, DMH, Rio Hondo Temporary Home, L A Family Housing Corp., Watts Labor Community Action Committee, Pacific Clinics, and People Assisting the Homeless.	HUD Note: There is no separate funding. Rental Assistance is provided through the Section 8 Housing Choice Voucher Program.	Active administration began between 1989-1990. Currently accepting referrals from contracted CBOs.	Maureen Fabricante (562) 347-4663, extension 8132 Maureen.Fabricante@lacdc.org
23.CDC	Housing Opportunities for Persons with AIDS (HOPWA)	Provides rental assistance for up to 12 months to eligible families referred by contracted agencies that provide supportive services to participating	Target population is very low income households whose head of household	Prior records are unavailable; however, since 1999, the HOPWA program has	CDC partners with AIDS Project Los Angeles, AIDS Service Center,	HUD	Initial administration began in 1994. Currently accepting referrals from partner	Maureen Fabricante (562) 347-4663, extension 8132 or

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		families. Note: Los Angeles City Housing Department serves as the lead agency.	is living with HIV/AIDS.	assisted 1,022 families.	and Minority AIDS Project.		agencies.	Maureen.Fabricante@lacdc.org
24.CDC	Incubator Business Assistance Services	Provide assistance to businesses through incubators, access to incubator services or a "boot camp" approach.	Start-up businesses	Varies with the incubator or business assistance program	College of the Canyons (COC), LA Southwest College, and small business development centers	Federal CDBG funds, private funding	Ongoing program with COC, and Southwest in January 2007	Mark Lieberman, Manager (323) 890-7110
25.CDC	Raising a Reader/ Partner in Print (PIP)	The PIP program is a set of classes for parents to develop the sharing of reading with their children. This includes weekly lesson plans for the children and book bag and book exchanges.	Carmelitos public housing children and their parents	To date, 19 families have participated in the program	Long Beach Library	CDC and Loin Beach Library	Started in FY 2005-2006	Linda Alexander (323) 838-7730
26.CDC	Residential Sound Insulation Program	To provide noise mitigation to the residents of the unincorporated Athens, Del Aire, and Lennox who are impacted by noise generated by the Los Angeles International Airport.	Property Owners	To Sound Insulate 6,200 dwelling units	Los Angeles County, City of Los Angeles, Federal Aviation Administration (FAA), and HUD	Airport Improvement Project funds (FAA), Passenger Facility Charge funds (Los Angeles World Airports), and Federal CDBG funds	Approximately 15 years depending on availability of funds. Projects are ongoing	Larry J. Matthews, Manager of Housing Development and Preservation (323) 890-7236
27.CDC	Shelter Plus Care (S+C) Program	This program provides rental assistance to homeless persons with disabilities.	S+C targets hard-to-serve homeless persons with serious mental health issues, chronic substance abuse problems, HIV/AIDS, and victims of domestic violence. Eligible persons may be dually diagnosed.	From implementation of the agency's first S+C grant to the present, this program has assisted 831 families.	Our partners include: DMH, Mental Health Association, Pacific Clinics, Southern California Alcohol and Drug Program, A Community of Friends, New Directions Inc., Asian Pacific Counseling and Treatment Centers	HUD	First contract was awarded in 1995. Currently accepting referrals from partner agencies.	Maureen Fabricante (562) 347-4663, extension 8132 or Maureen.Fabricante@lacdc.org

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					SCHARP/OASIS, Tri-City Mental Health, and Antelope Valley Domestic Violence Council			
28.CDC	Slauson Overhill Shopping Center Revitalization	Rehabilitate a shopping center at the northeast corner of Slauson and Overhill	Shopping center owners and tenants	Rehabilitation of the aged shopping center.	City of Los Angeles	Federal CDBG funds	Design to be completed in 2007, construction in 2008	Bill Johnson, Manager, (323) 890-7207
29.CDC	South Whittier Community Resource Center: At-Risk Youth Counseling and Healthy Families Programs	One-on-one, group, classroom, and telephone counseling for youth. Enrollment and application assistance for medical support programs such as Healthy Families, Kaiser, and California Kids.	At-risk youth under 18 years of age. Children of families above the income limit for Medi-Cal.	Intervention to prevent gang involvement and juvenile delinquency (5875 Service Instances (SI)) Improved access to medical services for children. (271 SI)	Helpline Youth Counseling	Operating funds provided through Supervisorial Districts 1 and 4, and resources provided by Helpline Youth Counseling.	Ongoing	JoAnn Eros Delgado, (562) 946-9664
30.CDC	South Whittier Community Resource Center: Educational Services	Provide free and low cost community education classes on various topics such as English as a Second Language, memory skills, computer skills	Local community	Enhance community educational opportunities thorough provision of free or low cost classes (approximately 2000 service units)	Rio Hondo Community College, Tri Cities Regional Occupancy Program (ROP)	Operating funds provided by Supervisorial Districts 1 and 4.	Ongoing	JoAnn Eros Delgado, (562) 946-9664
31.CDC	South Whittier Community Resource Center: Job and Resource Fair	Provide venue, planning and logistics for bringing together prospective employers and job seekers from the community.	Local community	Maximize the number of people who would become employed through connections made at the job fair.	Southeast Area Social Services Funding Authority, ROP, State Economic Development Department	Resources provided by participants and operating fund provided by Supervisorial Districts 1 and 4.	Once per year	JoAnn Eros Delgado, (562) 946-9664
32.CDC	South Whittier Community Resource Center: Mediation Services	Provide free legal services to the community on landlord-tenant, neighborhood, government, and consumer credit issues.	Local community	Provide free legal assistance to the community on dispute resolution	Inland Valleys Justice Center	Operating funds are provided by Supervisorial Districts 1 and 4; and, resources	Ongoing	JoAnn Eros Delgado, (562) 946-9664

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						provided by Inland Valleys Justice Center		
33.CDC	South Whittier Community Resource Center: On-site medical clinic	Provide free and low-cost outpatient medical services to the local community.	Local community	Provide improved access to affordable medical care to the community (approximately 500 SI).	Presbyterian Intercommunity Hospital (PIH)	Operating funds are provided by Supervisorial Districts 1 and 4 and resources provided by PIH.	Ongoing	JoAnn Eros Delgado, (562) 946-9664
34.CDC	Ujima Village Pubic Housing Development/ UCLA Team Up	UCLA students partner with Ujima Village staff to provide education, arts and recreation programs for the youth and their families.	Ujima public housing youth and their families	In FY 2005-2006, over 40 students provided recreation, arts and education programs for over 50 youth at Ujima Village. In addition, they lead a one day campus visit each year that is motivational to all of the youth involved.	UCLA Resident Life	CDC and UCLA	Ongoing. This is the partnership's third year.	Shelly Thompson (323) 890-7073
35.CDC	Whiteside Redevelopment Plan Adoption	Adoption of the Whiteside Redevelopment Area and merge with a portion of the City CRA Adelante Redevelopment Area.	Business and property owners	Creation of a merged "Biomed Focus Area"	Los Angeles City CRA, DRP, DPW and a future Advisory Committee	Initially Federal CDBG funds, but later local property tax increment funding	County adopted Whiteside on October 2006. Merger with Adelante when City passes its Ordinance early 2007.	Daniel Rofoli, Redevelopment Coordinator (323) 838-7708
36.CIO	Customer Service and Satisfaction (CSS) Network (Probation and Parks, Co-Chairs) (Goal 1)	To implement programs that improve the efficiency, quality, and responsiveness of County services to all residents.	County employees, public	Improved: Personal Service Delivery; Service Access; Service Environment	CIO, CAO, Probation, Parks, CSS Network	None	Targeted completion date: June 2007	CIO: Jon Fullinwider jfullinwider@cio.lacounty.gov CAO: Lesley Blacher lblacher@cao.lacounty.gov 213 974-4603
37.CIO/CAO	Establish a Countywide	Establishment of a GIS data repository along with GIS tools for departments to	County departments that	Productivity enhancements,	CAO, Registrar-Recorder, DCFS,	Subscriber departments	Ongoing	Mark Greninger (213) 974-2154

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	Geographic Information System (GIS) information sharing service. (Goal 3)	use for their GIS-related needs, such as public information, analysis, and productivity enhancements.	must manage address-related data or analyze geographic trends.	improved communications, additional analytic tools, etc.	DHS, Department of Public Works (DPW), and Assessor			mgreninger@cio.lacounty.gov
38.CIO/DPW	Electronic Development and Permit Tracking System (e-DAPTS)	Enterprise approach to combine inspection activities of DPW, DRP, Fire, and DPH into a shared database.	9 million	Collaborating departments have reassessed the projected goals (outcomes) of this project due to limitations of the software application.	DPW, DRP, Fire, DPH, Treasurer Tax Collector, Parks, CIO, CAO, and Assessor	ITF	Collaborating departments reassessment of projected goals resulted in a decision to terminate the e-Dapts project due to the limitations of the software application.	Jarnette Parker 213.974.1894
39. CPC/CAO	Family Economic Success (FES) Committee	The FES Committee was formed to develop a plan to increase the economic security of families in Los Angeles County.	Families in Poverty	To Increase the number and percentage of families with economic security.	Convened by CPC and the CAO, the Committee consists of 32 members representing 27 agencies and organizations, and four SPA/AIC Community Building Councils.	None	The Committee adopted a proposal for an eight-month community engagement process to be coordinated by the SPA/AIC Community Building Councils. The process will involve community stakeholders to gather direction and input on the FES Framework from families throughout the County, which will drive the development of recommendations for the Plan. The FES Committee and representatives from the SPA/AIC Councils will develop recommendations that are scheduled for submission to the	CPC: Yolie Flores Aguilar 213.893.0421 CAO: Vani Kumar vkumar@cao.lacounty.gov

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							Board of Supervisors by April 2007.	
40.CSSD	Child Support Informational Workshops for Students and Pregnant Teens	CSSD provides informational workshops in various schools to students and pregnant teens concerning child support and the responsibilities of parents in an effort to discourage out of wedlock births. For pregnant teens, the rights of parents and children are provided.	Teenagers in school	▪ Improve well-being of families by establishing parentage and support for children; and ▪ Increase student awareness of rights and responsibilities concerning the children.	Los Angeles Unified School District (LAUSD), LACOE	Title IV-D	This project commenced several years ago and will continue as resources provide.	Lisa Garrett Special Assistant (323) -889-2787 Al Reyes, Division Chief Communications and Marketing (323) 832-7216
41.CSSD	Child Support Workshops for Incarcerated Parents	CSSD staff visit various County jails and provide informational workshops to incarcerated parents concerning parentage, child support, and support arrears. Parents are also assisted with their support cases.	Inmates with children/child support cases	▪ Increase inmate awareness of rights and responsibilities concerning their children; and ▪ Assist inmates with modifying their orders to avoid barriers to reentry to society.	Sheriff	Title IV-D	This project commenced several years ago and will continue as resources provide.	Lisa Garrett Special Assistant (323) -889-2787 Al Reyes, Division Chief Communications and Marketing (323) 832-7216
42.CSSD	Child Support Workshops for Probation Youth and Parolees	CSSD visits various boys and girls probation camps to provide information concerning parentage, child support and enforcement of support. Assistance is also provided for those with child support cases. Additionally, CSSD provides classes to adult male probationers concerning child support in an effort to assist in managing support arrears and appropriately adjusting child support orders.	Probation youth Adult Male Parolees	▪ Increase awareness pf rights and responsibilities concerning child support	Probation	Title IV-D	This project commenced several years ago and will continue as resources provide.	Lisa Garrett Special Assistant (323) -889-2787 Al Reyes, Division Chief Communications and Marketing (323) 832-7216
43.CSSD	Child Support Workshops to Greater Avenues for Independence (GAIN) and General Relief	CSSD staff provide informational workshops and child support assistance to GAIN and GROW participants.	GAIN participants	▪ Improve well-being of families by establishing parentage and support for children; and,	DPSS	Title IV-D	This project has been ongoing for several years and will continue as State allocation provides.	Lisa Garrett, Special Assistant (323) -889-2787 Al Reyes, Division Chief

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	Opportunities for Work (GROW) participants			▪ Improve family self-sufficiency				Communications and Marketing (323) 832-7216
44.CSSD	Child Welfare Data Exchange	CSSD and DCFS exchange data for persons within their joint caseloads. CSSD provides to DCFS both demographic and financial payment information concerning the case participants referred to CSSD by DCFS. CSSD will conduct a100 percent data match against all DFCS records to locate parents, open cases, or review cases for appropriate closure.	Foster care families with child support cases	▪ Improve joint case management; ▪ Improve well-being of families by establishing parentage and support for children; and, ▪ Restore public funds to the federal, state and local government	DCFS	Title IV-D and Title IV-E	The CSSD-DCFS data exchange commenced in 2004 and will continue. The data matching of files will occur December 2006 and will continue as necessary.	Lisa Garrett, Special Assistant (323) -889-2787 Jake Jacobson, Deputy Director CSSD Bureau of Information (323) 832-7191
45.CSSD	County License Review Program	CSSD works with the County Treasurer Tax Collector to locate persons seeking County business licenses that are delinquent in child support for the purposes of securing support.	County business license owners with child support cases.	▪ Improve well-being of families by locating and securing support from parents with an ability to pay. ▪ Improve family self-sufficiency	Treasurer and Tax Collector	Title IV-D	This project commenced several years ago and will continue as resources provide	Lisa Garrett, Special Assistant (323) -889-2787 Gail Juiliano, QAPI Division Chief (323) 889-2746
46.CSSD	Criminal Prosecution of Child Support Obligors	CSSD maintains a criminal prosecution division to file actions under Public Code 166.4 and 270 against delinquent child support obligors. The DA deputizes CSSD attorneys to perform this work.	Child support obligors owing at least 3-6 months of child support.	▪ Improve well-being of families	DA	Title IV-D	This project commenced several years ago and will continue as resources allow.	Lisa Garrett, Special Assistant (323) -889-2787
47.CSSD	CSSD-DCFS Workgroup	CSSD and DCFS staff have joined to improve the delivery of services to persons within their respective caseloads, by locating parents, referring cases, cross-training of staff, and exchanging data.	Foster care families with child support cases	▪ Improve joint workforces through cross-training; ▪ Improve joint case management; and, ▪ Improve well-being of families by establishing parentage and support for children.	DCFS	Title IV-D and Title IV-E	CSSD- DCFS collaboration began in early 2006 and continues.	Lisa Garrett, Special Assistant (323) -889-2787 Gail Juiliano, QAPI Division Chief (323) 889-2746
48.CSSD	CSSD-DPSS Blue Ribbon	In 2004, CSSD and DPSS convened a Blue Ribbon Summit of 400 CSSD and	CSSD and DPSS case participants	▪ Improve joint case	DPSS	Title IV-A and	The workgroup will continue until all	Gail Juiliano, Quality and

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	Summit Workgroup	DPSS staff, designed to evaluate and improve joint case processing practices. A workgroup was formed to implement and track the joint recommendations of the Summit.		management; ▪ Improve well-being of families by establishing parentage and support for children; and, ▪ Enhance family self-sufficiency.		Title IV-D	Summit recommendations have been fully implemented.	Program Improvement Division Chief (323) 889-2746
49.CSSD	DPSS Co-Locate Project	CSSD has staff assigned to 24 of the DPSS Temporary Assistance to Needy Families (TANF) offices to interview the TANF applicants at their point of entry or re-entry into the welfare system. CSSD is required to open cases for all welfare recipients, unless a good cause determination has been made.	TANF families	▪ Improve well-being of families by establishing parentage and support for children; ▪ Improve family self-sufficiency ▪ Restore public funds to the federal, state, and local government.	DPSS	Title IV-D	This project has been ongoing for several years and will continue if state budget allocation allows.	Lisa Garrett, Special Assistant (323) -889-2787 Irma Rios, Division Chief Co-Locate (323) 832-
50.CSSD	Electronic Lien Filing	CSSD electronically files real property liens with the County Recorder saving hundreds of hours in staff time and thousands of dollars in CSSD County resources.	All child support obligors in the County.	▪ Collection of funds from property transfers or refinances to amortize child support arrears.	County Recorder	Title IV-D	This project commenced in 2005 and will continue.	Lisa Garrett, Special Assistant (323) -889-2787 Jake Jacobson, Deputy Director CSSD Bureau of Information (323) 832-7191
51.CSSD	Jail Outreach	CSSD is working to improve provision of child support information with County male and female inmate by installing signage, kiosks, and other information in designated jails.	Inmates with children/child support cases	▪ Increase inmate awareness of rights and responsibilities concerning their children; and, ▪ Assist inmates with modifying their orders to avoid barriers to re-entry into society.	Sheriff	Title IV-D	The project commenced in June 2006 and will continue to be refined.	Lisa Garrett Special Assistant (323) -889-2787 Al Reyes, Division Chief Communications and Marketing (323) 832-7216
52.CSSD	Prison Data	CSSD receives data concerning jail	Inmates with	▪ Increase inmate	Sheriff, Public	Title IV-D	The project	Lisa Garrett,

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	Exchange Project	inmates which are sentenced to state prison for the purpose of appropriately reviewing and/or modifying child support orders and updating CSSD parent information.	children/child support cases	awareness of rights and responsibilities concerning their children; and, ▪ Assist inmates with modifying their orders to avoid barriers to re-entry into society.	Defender		commenced in June 2006 and will continue to be refined.	Special Assistant (323) -889-2787 Gail Juiliano, QAPI Division Chief (323) 889-2746
53.CSSD	Welfare Data Exchange	CSSD and DPSS exchange data for persons within their joint caseloads. The exchange allows CSSD to open cases for welfare recipients and to review changes in family households, which may affect aid status, and an existing child support order. DPSS also provides CSSD with real-time review of its LEADER case management system for more efficient handling of CSSD TANF cases.	TANF, GR, welfare recipients	▪ Improve joint case management; ▪ Improve well-being of families by establishing parentage and support for children; and, ▪ Enhance family self-sufficiency.	DPSS	Title IV-A and Title IV-D	This project has been ongoing for several years and is expected to continue.	Lisa Garrett, Special Assistant (323) -889-2787 Jake Jacobson, Deputy Director CSSD Bureau of Information (323) 832-7191
54.DCFS	DCFS initiatives (Goal 5)	Point of Engagement (POE) is a new service delivery model that offers different ways of responding to reports of child abuse and neglect, utilizing a collaborative and multi-disciplinary approach, and incorporating family team decision making. Family-to-Family is a component of POE and is a child welfare reform initiative created by the Annie E. Casey Foundation (AECF) to help support child welfare agencies achieve better outcomes. The Family-to-Family initiative has four core strategies: Team Decision-Making (TDM), Community Partnering, Self Evaluation, and Recruiting and Developing Resource families. Los Angeles County has implemented Family-to-Family Countywide, but more specifically TDM.	All children at risk of entering the child welfare system and families with open DCFS cases.	Improved Timelines to Permanence: ▪ Increase the number and rate of children replaced with their birth families ▪ Decrease the number and rate of children re-entering placement Improved Safety: ▪ Among children coming into foster care, increase the proportion who are placed in their own neighborhoods or communities	POE collaborates with other County departments such as DMH, DHS, Probation, and DPSS. Partners also include community-based agencies who work in the areas of domestic violence, drug and alcohol, mental health, and health, as well as Faith-based community organizations. The AECF is a major partner.	Title IV-E dollars; Federal/State dollars for Family Preservation; Family Support Programs; AECF; other potential County funds.	POE is already implemented in 15 of the 18 DCFS offices; full implementation is expected by December 2006.	DCFS POE: Marilynne Garrison, CSA III (213) 739-6212 garrma@dcfs.co.la.ca.us DCFS Family-to-Family: Dr. Michael Rauso 213-738-2731 and Nina Powell-McCall 213-639-4810 Rausom@dcfs.co.la.ca.us

Lead Dpt.(s)	Project/Initiative	Brief Description	Target Pop.	Results/Outcomes	Partners	Funding Source(s)	Implementation Timelines/Status	Contact Name/Info.
				▪ Reduced Reliance on Out of Home Placement:: ▪ Reduce the number and rate of children placed away from their birth families ▪ Reduce the number of children served in institutional or group care and shift resources from group and institutional care to kinship care, family foster care and family centered services ▪ Reduce the number of placement moves children in care experience ▪ Decrease lengths of stay in placement ▪ Increase the number and rate of siblings placed together.				
55.DCFS	Human Resources Career Development Intervention (CDI) Program	Increase employment opportunities for foster youth within County departments.	Independent Living Program (ILP) eligible, former foster youth	Provide employment training and mentor support to insure youth are able to achieve a livable wage.	Department of Human Resources (DHR), Probation, Sheriff, Internal Services Department, AC, Tax Treasurer Collector, and Parks	Each participating County department must dedicate vacant items to support CDI positions.	12 to 18 months	Rhelda Shabazz, (213) 351-0102 Shabar@dcfs.co.la.ca.us Sandra Blaydow, DHR sblaydow@dhr.co.la.ca.us
56.DCFS	ILP Housing	Ten HUD Grants for homeless emancipated youth housed in scattered	DCFS and Probation youth	Increased independent living	United Friends of the Children,	HUD federal grants; ILP	Each grant is renewed yearly. All	Karen Compton-Moore, CSA III

Lead Dpt.(s)	Project/Initiative	Brief Description	Target Pop	Results/Outcomes	Partners	Funding Source(s)	Implementation Timelines/Status	Contact Name/Info.
		site apartments throughout Los Angeles County (244-bed capacity).	ages 18-21	skills, increased income, and the securing of permanent housing.	Salvation Army, YWCA, Community College Foundation, Richstone, LAHSA, CDC, and St. Anne's	matching funds	grants are active and have been renewed for 2006-2007.	Program Director 3530 Wilshire Blvd. 4th Fl. 90010 213 351-0118 compka@dcfs.co.la.ca.us
57.DCFS	Regional Centers (RC)	Each DCFS regional office has designated a RC Liaison and is in the process of developing RC Teams (DCFS Liaison, D Rate Representative (a specialized CSW), and County Counsel to address RC issues, including service and placement needs.	DCFS children with developmental disabilities as defined by RC.	Coordinated and seamless effort towards addressing and meeting the needs of DCFS/ RC clients.	RCs, DMH, Probation, and CAO.	County funding for staff assigned to R/C issues.	DCFS has completed the goal to have a RC Liaison in each office assigned by end of 2006.	Dr. Jeff Dorsey (213) 351-5538 (213) 698-4917, 425 Shatto Place, LA, CA 90020 dorsej@dcfs.co.la.ca.us
58.DCFS	Title IV-E Waiver	Flexible funding to make strategic investments in the structural and programmatic reforms that are desperately needed to better serve children and family in a cost neutral manner.	Title IV-E and non Title IV-E eligible children ages 0-19 currently in out-of-home placement, or who are at risk of entering or reentering foster care.	Safety, permanency, and well-being	Probation, Children's Commission, DPSS, DMH, DHS, numerous external stakeholders/ agencies	State, Federal, County, and Foundations	Implementation Date January 1, 2007	Mitchell Mason 425 Shatto Pl.,500 Los Angeles, CA 90020 (213) 351-5746 masomi@dcfs.co.la.ca.us
59.DCFS/CAO	Emancipation Program Partnership (EPP)	The EPP is a policy setting/oversight group to support and guide the systemic efforts to change and improve services to the County's emancipating foster and probation youth. It provides the leadership to fulfill the County's vision for emancipating and emancipated youth; supports the creation of a County multi-agency, integrated service delivery system; and leads policy development and revenue maximization efforts. The Partnership's goal is to leverage all available public and private resources and provide leadership on Countywide issues, including efforts in the areas of prevention and presence.	Emancipating foster youth	Increased access to ILP services and resources, and increased youth awareness of eligibility of services.	CAO, CDC, DCFS, DHS, DMH, Probation, DPSS, Juvenile Court, Public Counsel, United Friends of the Children, the Association of Community Human Services Agencies, foster parents, Children's Law Center, and Children's Commission	EPP is not funded. The goal is to blend County/ Private/Grant funds to increase services and resources for former ILP eligible foster youth.	EPP was implemented in 2000 and is an ongoing collaborative effort. Program is scheduled to be transferred from DCSS to DCFS in July 2007.	DCFS: Rhelda Shabazz, (213) 351-0102 Shabar@dcfs.co.la.ca.us CAO-SIB: Kathy House (213) 974-4129 Probation: Jed Minoff, Probation (213) 351-0125 DCSS: Maggie Mireles mmireles@css.co.la.ca.us

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60.DCFS/DHS/DMH	Katie A. initiatives	Medical Hubs were developed to better serve the health needs of children in foster care. DCFS needs medical, forensic, and mental health expertise and assessment capacity available 24/7 to meet the emergent and ongoing needs for children who have been detained and placed under the Department's supervision. The provision of medical exams, forensic evaluations and mental health screenings by Hub personnel will provide DCFS-served children with a standard level of care. The medical exams are comprehensive and, along with the mental health screening, will enable the CSW, along with use of the Multi-disciplinary Assessment Team (MAT) and Team TDM process, to develop the most appropriate case plan that will ensure the child's safety. DHS established and operates Hub Clinics at five DHS facilities that provide forensic evaluation, initial medical examination, and mental health screening to children that are detained by DCFS. Existing Medical Hubs: ▪ LAC+USC Medical Center VIP ▪ Harbor-UCLA Medical Center ▪ King/Drew Medical Center ▪ Olive View-UCLA Medical Center ▪ High Desert Health System ▪ Children's Hospital Los Angeles	All newly detained DCFS children.	1. Increase Child Safety by increasing access to better integrated health and mental health examinations, screenings, and services. 2. Improved Permanence by: ▪ Increased placement stability of children in out-of-home care. ▪ Shortened Timelines to Permanency. 3. Increased Well-Being and Stability for Children.	DCFS,DHS,DMH, contracted providers	MacLaren Provisional Financing Uses Start-up costs funded by DCFS Health care costs to be claimed to Medi-Cal Costs not reimbursed by Medi-Cal will be claimed to DCFS	All five Hub Clinics began providing forensic evaluations and mental health screenings effective February 1, 2006. All five Hub Clinics began providing the Initial Medical Examination effective July 1, 2006. Clinics are in the process of hiring/purchasing additional personnel/ equipment to fully accommodate 100% of the estimated caseload.	DCFS: Donna Fernandez (213) 639-4804 fernadc@dcfs.co.la.ca.us DHS: Cheri Todoroff (213) 240-8272
61.DCFS/DMH/DPH/ DPSS	Skid Row Families	A Skid Row Assessment team comprised of staff from DCFS, DPSS, DMH and DPH provide an array of services to homeless families to mitigate any factors that pose a significant risk to the child's health and well-being.	Homeless families on Skid Row	All homeless families on Skid Row are assessed for their service needs, and referred for services to over-come their barriers towards permanent housing.	DCFS,DMH, DPSS, DPH, Beyond Shelter, and CBOs	Federal, State, County, and private funding. Each department funds its staff. The Board of Supervisors	Implemented on February 2005. County funding is temporary; a reevaluation will occur on October 2007.	DCFS: Priscilla Cruz cruzpr@dcfs.co.la.ca.us DCFS: Roberta Medina, (323) 725-4500 medinre@dcfs.co.l

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				A comprehensive service plan is developed with the objective of moving the family out of Skid Row, and into permanent housing.		allocated $80 million via the County's HPI that includes funding for Beyond Shelter services.		a.ca.us DCFS: Theresa Rupel (213) 639-4821 rupelt@dcfs.co.la.ca.us
62.DCFS/DPSS	Linkages Service Integration Model	*Linkages* enhances service coordination and communication between DCFS and DPSS to improve the safety and economic stability of DCFS clients who are eligible for CalWORKs and other DPSS programs. The program is focusing on enhanced integration around the following four opportunities: ▪ Family Preservation for Welfare-to-Work; ▪ CalWORKs Family Reunification (AB 429); ▪ DCFS Screening for potential eligibility to DPSS programs; and, ▪ Integration of CalWORKs expertise into DCFS TDM.	DCFS clients receiving services through open cases who are eligible for CalWORKs and other DPSS programs	Economic stability to: 1. Improve safety 2. Reduce reliance on out-of-home care 3. Reduce timelines to Permanency	CAO-SIB	Federal, State, and County funds Existing DPSS/DCFS resources; $7,500 Family and Policy Institute of California stipend to cover for travel and/or training costs to participate and plan Linkages as part of Phase II of the Linkages Statewide Project.	As of 2006, DCFS' North Hollywood and Metro North offices have implemented co-location of DPSS staff and their participation in the TDM meetings. Additionally, ER staff has implemented the use of a preliminary assessment tool for expedited DPSS services. DCFS' Torrance office is expected to start its implementation in early 2007. Continued implementation of other facets of Linkages is expected throughout 2006-2007, with Countywide roll out to be determined at a later date.	DCFS: Dr. Jackie Acosta (626) 691-1446 Acostjc@dcfs.co.la.ca.us DPSS: Phil Ansell (562) 908-8633 pansell@ladpss.org CAO-SIB: Lesley Blacher (213) 974-4603 lblacher@cao.lacounty.gov
63.DCFS/ICAN	Family and Children's Index (FCI)	FCI is a data base of families who received services from Sheriff, Probation, DA, DMH, DHS, DPSS, and DCFS	Children and families with DCFS referrals; FCI is used primarily by Emergency Response (ER) Child Social Workers (CSWs), but is available to any CSW	Increased safety for children and reduced maltreatment	Sheriff, Probation, DA, DMH, DHS, DPSS, and DCFS	DCFS pays for 85%; other County agencies pay the remaining 15 percent.	Implemented in all DCFS offices. SAAMs units uses FCI to search all new referrals	Dick SantaCruz 213 739-6434 santad@dcfs.co.la.ca.us

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64.DCSS	Consumer Protection Program MOU	Provides fraud recovery and prevention services to Adult Protective Services (APS) clients victimized by financial exploitation.	Clients referred by APS	Significant increase in the number of seniors receiving fraud prevention and information services.	Consumer Affairs	APS	Implemented	Lorenza Sanchez lsanchez@ladpss.org
65.DCSS	DPSS-DCSS Collaborative	Increase employment training and support services	TANF/GAIN Participants	Four Work Source Centers providing collaborative services. Possible expansion to all 18 Work Source Centers.	DPSS	Workforce Investment Act (WIA)	Implemented	DCSS: Maggie Mireles mmireles@css.co.la.ca.us
66.DCSS	Elder Abuse Forensic Center	This team based program focuses to protect vulnerable elder and dependant adults from abuse and neglect.	Elder adults and dependant adults	Weekly meetings with key agencies discuss ways to eliminate abuse and neglect of elder adults and dependant adults.	DA, DHS, DMH, and private mental health and medical professionals.	Arch Stone Foundation	Implemented	DCSS Jay Glassman 213 – 739-7323 jglassma@css.co.la.ca.us
67.DCSS	Elder Abuse Prosecution Support Program MOU	Facilitates the preparation of cases for prosecution through enhanced collaboration and training between the DA, APS, and law enforcement agencies.	Clients referred by APS	Improved more timely processing and preparation of elder abuse cases for prosecution.	DA	APS	Implemented	Lorenza Sanchez lsanchez@ladpss.org
68.DCSS	GENESIS MOU	Provides in-home mental health assessments and follow up services to clients referred by APS to the GENESIS program.	Elders and dependant adults (18 to 64 years old)	Program provides increased assessment and access to mental health services by APS clients.	DMH	APS	Implemented	Dave Kochen DKochen@css.co.la.ca.us
69.DCSS	Grand Avenue Project	The project facilitates employment in the trades and crafts.	Unemployed and underemployed persons	This City/County project includes private firms and representing unions to create industry specific training. Next step is to develop RFP to select lead agency that will provide outreach, support services and industry specific training.	Community Redevelopment Commission, and CAO-Finance and Asset Management Branch	WIA	Implemented	Josie Marquez jmarquez@css.co.la.ca.us
70.DCSS	Health Alerts	This collaborative effort makes it possible for our senior centers, service	Seniors	Process in place to issue health alerts	Office of Emergency	None	Implemented	Robert Radujko Moore

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		centers, and aging network of providers to receive health alerts when needed. The alerts identify available cooling stations during the hot weather months. Other alerts provide shelter information for cold and rainy weather months.		from service and senior centers when needed. Currently, working to refine and formulate new procedures with Office of Emergency Management	Management			Geraldo Rodriguez jmarquez@css.co.la.ca.us
71.DCSS	Literacy Project	Service Centers want to offer a literacy project that teaches English and Spanish literacy. This would be a combined effort with the Service Centers and the Public Library. The Centers would offer year-round classes at no cost to participants.	Service Center participants	Services currently not offered. One Service Center is in continued discussion with Public Library to offer this important service to participants.	Public Library	Net County Cost (NCC)	Implemented	Geraldo Rodriguez jmarquez@css.co.la.ca.us
72.DCSS	Medical Intervention MOU	Provides hospital-based screening, medical intervention, and treatment services for victims and potential victims of elder abuse.	Victims and potential victims of elder abuse	Program available at two hospitals. 20 to 60 persons per month are provided services. Additional grant funds secured to address problem elder abuse cases through a diverse skilled medical team approach.	DHS	APS, and County matching funds	Implemented	Lorenza Sanchez lsanchez@ladpss.org
73.DCSS	Public Guardian MOU	Provides accelerated probate conservatorship petition processing on clients referred by APS to the office of the PG.	Clients referred by Adult Protective Services and the general public	Referrals are continuing to the PG, further reducing time to process probate conservatorship petitions for APS clients.	DPH	APS	Implemented	Dave Kochen DKochen@css.co.la.ca.us
74.DHS/DMH	DHS/DMH Outcomes measurement system pilot (Goal 7)	Improve health and mental health outcomes and maximize utilization of scarce resources through implementation of a client-centered, information-based health and mental health services delivery system that provides cost-effective and quality services across County departments	Patients using services through both DHS and DMH	Better coordination of care resulting in improved patient outcomes and cost savings for the County.	CAO-SIB, County Counsel, DCFS (to join in the future)		Timeline recently revised: final implementation 2013	Rene Seidel 213-240-8182
75.DHS/Parks	Los Angeles Collaborative for Healthy Active	Group of over 200 agencies, non profits, etc., working to get kids active and educated on nutrition.	Low income, high need areas, children and youth	Educate and inform communities on health and wellness	DHS, Parks, other County departments, and	DHS Nutrition Network, 5-A-Day, etc.	Ongoing	DHS: Gayle Haberman

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	Children			issues, develop networks of support.	numerous nonprofits			Cindy Harding
76.DMH	Children's System of Care (CSOC)	Intensive In-Home Treatment for children who are at risk of being removed from their home to a higher level of care. Services include mental health treatment and linkage to community-based resources and services.	Seriously Emotionally Disturbed (SED) Children at risk of out-of-home placement. Must have an open case with at least two of the following departments/ agencies: ▪ DCFS ▪ Probation ▪ DMH ▪ School District	▪ Reduction in out-of –home placements ▪ Reduction in incarceration in juvenile hall and camps ▪ Reduction in hospitalizations. ▪ Increased school attendance	DCFS, Probation, School Districts and CBOs	Early and Periodic Screening, Diagnostic, and Treatment (EPSDT)	CSOC is provided Countywide	Sam Chan Ph.D. District Chief (213) 738-3201
77.DMH	Interagency Consultation and Assessment Team (ICAT)	Provide mental health screening, assessment, consultation, coordinated case management, linkage and other mental health services to DCFS children and youth. DMH staff are co-located at four DCFS regional offices	DCFS children displaying emotional and behavioral problems that require evaluation of their progress and continued needs	Increase in the number of youth linked to local community resources upon discharge. Increase in the number of DCFS social workers who report that ICAT services were helpful in improving the child's level of functioning.	DCFS	EPSDT	Implementation is complete	Sandra Thomas Acting Deputy Director, Transitional Age Youth (TAY) Bureau sthomas@lacdmh.org
78.DMH	MAT	DMH providers complete comprehensive mental health assessments of children and youth detained by DCFS within 45 days after detention occurs.	Detained DCFS children and youth	Decreased timelines to permanency, increase safety and reduced reliance on out-of-home care	DCFS, community health and human services agencies, and school districts	EPSDT	Implementation on-going in SPAs 3 and 6	Sandra Thomas Acting Deputy Director, TAY Bureau sthomas@lacdmh.org
79.DMH	MHSA	The first plan to be implemented under MHSA is the Community Services and Supports (CCS) Plan. One of the initial services provided under CCS Plan is the Full Service Partnerships (FSP) Program. FSP provides a wide array of services and supports to help children	Children 0 to 15 years of age with SED who: ▪ Have been or are at risk of removal from	Meaningful use of time and capabilities, including things such as education and social and community activities.	Delegates in the MHSA Stakeholder Process include representatives from CAO, DHS, CSS, DCFS, DPSS, Sheriff,	MHSA, EPSDT, Medi-Cal	Phase I Implementation in Service Areas 2, 3, 4, 5, and 8. Contract negotiations are in progress.	Lisa Wicker Children's FSP District Chief (213) 738-2217

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		and families make progress on their path to wellness. Services can include traditional mental health services as well as additional social supports (e.g., respite care, housing, domestic violence, and substance abuse)	their homes; ▪ Are substance abusers or in families affected by substance abuse; or, are experiencing extreme behaviors at school; or, ▪ Are involved with Probation.	▪ Safe living environments for children and youth; ▪ A network of supportive relationships; ▪ Timely access to needed help, including times of crisis; ▪ Reduction in incarceration in juvenile hall and camps; and, ▪ Reduction in out-of-home placements	Probation, Office of the Public Defender, Client Coalition, Parent Advocates, and Youth Advocates.		Phase II Implementation in Service Areas 1, 6, and 7. Proposals are under review. Services are scheduled to begin January 2007.	
80.DPH	Health Care Program for Children in Foster Care	Provides public health nursing expertise to DCFS in addressing the health care needs of children in out-of-home placement, based on State Budget Act of 1999.	Detained DCFS children and youth	Enhance health service delivery to children in foster care	DCFS and Probation	State, Title XIX	Ongoing. Established in 2000 via MOU. Current MOU for FY 2007-2009 pending execution (signature by DCFS).	Joseph Duke, CHDP Director 626.569.6019
81.DPH	Intensive Informing Project	Informs parents and guardians of children on Medi-Cal how to obtain free preventive health care to maintain health and promptly identify and treat health problems.	MediCal eligible persons below age 21	Provide access to periodic health examinations; to age-appropriate immunizations and screening laboratory tests; and to coordinated care for identified conditions.	DPSS, DCFS, and Probation	EPSDT	Implementation is ongoing per biennial Interagency Agreement (IAA). Current IAA for FYs 2006-2008 pending execution (Probation signature).	Joseph Duke, CHDP Director 626.569.6019
82.DPH/CDCP/STD Program	Infertility Prevention Project	Assure quality system to detect patterns, identify populations at risk, provide surveillance data and feedback from public health agencies, community partners, and lay public	Los Angeles County incarcerated adults or juvenile hall detainees	Increase screening and testing for Chlamydia, syphilis, gonorrhea; assure morbidity reporting; partner identification and prevention of secondary cases; data validation; and, reports to improve performance.	Sheriff, Probation (selected Juvenile Hall facilities)	Grant	Each objective and related goals are under continuous review during the federal FY cycle.	Peter Kerndt, M.D., M.P.H., Director pkerndt@ladhs.org
83.DPH/LACOE	Special Education Local	Medical Therapy Units (MTUs) have close partnerships with the schools and	Children below 21 years of age with	Coordination among health, human, and	LACOE; school districts throughout	AB 3632	Ongoing	Debra Ruge, Interim Director,

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	Plan Area Interagency Agreement	school districts throughout the County. MTU staff are headquartered at schools and provide medically necessary physical and occupational services to LACOE students.	special health care needs who receive therapy services from the MTU staff.	education services to improve health and increase functional abilities	Los Angeles County			Medical Therapy Program 626-569-6011
84.DPH-OWH	Breast Health Program	Collaboration with the DHS and the Cancer Detection Program: Every Woman Counts (CDP:EWC) Program. Focus is on the quality, systems, tracking, enrollment, and reimbursement of breast health services in DHS; and sharing successes.	Low income, non-insured women age 40 and over who live in Los Angeles County.	Increased enrollment and generated revenue for program. Standardization of breast health services.	DHS, four major hospitals and six Comprehensive Health Centers, one Multi-Service Ambulatory Care Center (MASACC), and Partnered for Progress (regional CDP:EWC representatives).	CDP:EWC (Funding CA State tobacco tax and federally funded initiatives).	Ongoing program that started in LA county in 1998. Representatives from participating DHS facilities meet quarterly.	Debbie Perry, R.N. (626) 569-3815
85.DPH-OWH	Los Angeles County Emergency Contraception (LACEC) Workgroup	The LACEC Workgroup was formed to assess the current status of access to EC within Los Angeles County.	Low income uninsured women in Los Angeles County; health care providers in DHS and Public Private Partnerships (PPP) providers	▪ Identify barriers to EC access; ▪ Improve access to EC; and, ▪ Increase awareness of EC among consumers and providers.	DHS/PPP providers and the internal DPH staff from the OWH/STD Program, the Office of Health Assessment and Epidemiology, the Maternal, Child and Adolescent Health Programs, and the California EC Network and Pharmacy Access Network.	None	The Workgroup was formed in June 2006 and has had regular meetings every 3-4 weeks.	Ellen Eidem 626-569-3850, eeidem@ph.lacounty.gov
86.DPH-OWH	Mobile Clinic Outreach Program (MCOP)	The MCOP provides preventive healthcare and referrals for additional health services to low income un-insured women. Free health screenings for hypertension, hyperlipidemia, diabetes, obesity, cervical and breast cancers are provided using a multi-cultural staff. Venues are selected by CBOs working within the targeted communities and include religious institutes, community centers, consulates, festivals, and health fairs.	Low income un-insured women 40 years of age and older in Los Angeles County. The program is tailored to reach six targeted ethnicities: Latina, African American, Korean, Chinese, Armenian, and Vietnamese	As of October 2006, we have visited 181 sites and screened 3,557 women. Of those screened, 57% were overweight or obese; 19% screened positive for diabetes; 23% had an elevated blood pressure; 26% had hyperlipidemia; 5% had an abnormal Pap smear; and 4%	OWH has over 300 community partners that request clinic services and provide a site for the outreach event to take place. DHS employees serve as the multilingual, multicultural staff on the clinic.	Initially funded through a grant from Pfizer, Inc. Additional funding obtained from the Los Angeles-American Medical Women's Association,	The program began in May of 2002 and continues to operate. Four to six sites are visited per month. Requests for clinic services continue to be received from partnering agencies.	Esther McDowell 626-569-3823, emcdowell@ph.lacounty.gov

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				had an abnormal breast exam.		and NCC.		
87.DPSS	Toy Loan Program	Based on the library model, 50 service centers (three of which include DCSS centers) offer a program that provides children with an opportunity to select a toy and bring it back within two weeks. The kids gain points by bringing the loaned toy to the service center on time. After accumulating enough points the child can select a toy to keep. The program instills responsibility and encourages kids to think for themselves with adults as peers.	Low income children	DPSS: Serve more than 40,000 children in one year throughout the County DCSS: Program has increased from three service centers to five.	DCSS, Parks, Public Library, and CBOs.	Budgeted positions and donations; Net County Cost (DCSS)	Already in place	DPSS: Sylvia Bratincevic (213) 744-4347 DCSS: Geraldo Rodríguez GRodrigu@css.co.la.ca.us
88.DPSS/CPC	Earned Income Tax Credit (EITC) (Goal 5)	Implement a collaborative marketing campaign to increase awareness and participation in the Federal EITC.	Low to moderate income working families	Increase the number of EITC first-time filers	CBO and faith-based organizations, financial institutions and other government agencies.	NCC and private contributions	Ongoing	Ernie Castellanos (562) 908-8434
89.DPW	East Los Angeles County Hall (Civic Center approach (Goal 6)	DPW worked with DRP, Fire, Parks, and the CAO to establish a one-stop center where developers and contractors can submit their plan proposals at one location. This is a customer service initiative to reduce confusion and travel time.	Community of East Los Angeles	To enhance the County's responsiveness and accessibility for private and public projects.	DPW, DRP, Fire, Parks, Assessor, and CAO	Public Health Permit Fees and Licenses.	Implemented May 2006	Emmanuel Egeonu 626.430.5520
90.DPW/CAO-Office of Unincorporated Areas Services (OUAS)/CDC	Florence-Firestone Community Enhancement Team (FFCET) (Goal 6)	Improve the quality of life for the residents of Los Angeles County's unincorporated Florence-Firestone Community by offering a wide range of department coordinated services responsive to the community's specific needs. CDC's Civic Culture Development Strategy: Recruit and train 18 viable institutions and leaders in Florence-Firestone to prioritize, plan and advice in the integrated service strategies.	60,000 residents living in the Florence-Firestone area	Significantly increased civic life in Florence-Firestone from a small leader's base of 12 individual leaders to a broad-base coalition of 18 institutions (schools, parks, churches, and civic groups). Actively involved with multiple County department to implement 40 improvement strategies in the area	Sheriff, CAO-OUAS, DPH, DHS' Office of Public Safety, Parks, Animal Control, Supervisorial Districts 1 and 2	Most initiatives are used with existing department funds. Additional funding has been requested for code enforcement strategies and civic involvement strategy.	Eighteen organizations have been recruited and trained on the FFCET strategy. Currently developing 40 leaders to integrate with departments in local budget planning process for FY 2007-2008. FY 2005-2006 implementation initiatives process completed.	DPW: James Yang Jyang@dpw@lacounty.gov CAO-OUAS: Dorothea Park dpark@cao.lacounty.gov CDC: Civic Development Strategy Richard Martinez 323-890-7001 Louisa Franco

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				FY 2005-2006. Currently working on developing priorities for upcoming FY 2007-2008.				213-351-0755 Health Education Administration and Martina Travis (323-235-6704)
91.IOG	Foundation Linkages Workgroup	To enhance relationships with foundations to achieve common policy goals and improved outcomes; share lessons learned about strengthening these partnerships with County leadership; and, streamline County grants management processes.	Countywide (targeted communities common to County and foundations)	Leverage respective County-philanthropy goals, strategies, and investments in partnership with communities to achieve better outcomes for children and families.	IOG member departments, various Southern California foundations	None	Ongoing.	IOG Chair: Sam Chan, Ph.D. SChan@lacdmh.org
92.NDTF	NDTF and County Strategic Plan Goal 5	Composed of the directors of key health and human services departments, plus additional entities, whose charge is to move forward the County's service integration agenda by setting policy in support of the Board's instruction to design a seamless social service delivery model. NDTF oversees implementation of County Strategic Plan's Goal 5: *Children and Families Well-Being.* Strategies/initiatives that are shared by all member departments, include: ▪ Responding to the needs of our shared populations; ▪ Establishing a seamless social services delivery system; ▪ Emphasizing prevention as a primary focus; and, ▪ Building on the strengths of communities to develop a broad prevention-based continuum of services and supports to produce positive measurable outcomes for the County's children, families, and seniors.	Children and families	Improve the well-being of children and families in Los Angeles County as measured by progress made toward achieving the five outcome areas adopted by the Board of Supervisors: good health; safety and survival; economic well-being; social and emotional well-being; and education/ workforce readiness.	County health and human services departments and key partners	None	Substantial progress toward achieving the Goal 5 objectives has been made. Process to revise Goal 5 will begin during the 2nd half of FY 2006-2007.	Philip Browning, Chair NDTF-IOG: Carlos Pineda cpineda@cao.lacounty.gov
93.NDTF/IOG/CPC	Community Forums (CFs)	As part of Goal 5 Strategy 6 (Establish alignment between departments and	SPA/AIC Councils and sub-SPA	In response to the CFs findings, NDTF	NDTF and IOG departments,	IOG funds	Progress toward the development of the	NDTF-IOG: Carlos Pineda

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	(Goal 5)	stakeholders around achieving the Goal 5 Outcomes), the County and the CPC supported eight SPA/American Indian Children's (AIC) Councils in conducting 64 Countywide CFs. The CFs provided an opportunity for more than 2,000 County residents to meet and discuss issues of specific concern to community residents and formulate ideas for how these concerns might be addressed through County-community partnerships.	communities	(County health and human service department directors) and staff met to develop proposed County-community action steps. NDTF presented the action steps to approximately 1,000 additional community members at nine Countywide Feedback Sessions (November 15, 2005-January 21, 2006). Department directors and staff included elements of the action steps in their 2005-06 Management and Appraisal Perform Plan (MAPP) Goals.	LAUSD, SPA/AIC Councils, community leaders and stakeholders		County's-CPC's Community Building Institute (CBI) designed to further community leadership development and capacity building based on Asset Based Community Development concepts. CBI will also provide training to County department representatives to the SPA/AIC Council and other institutional partners.	cpineda@cao.lacounty.gov CPC: Laura Valles lvalles@laccpc.org
94.Parks	Healthy Parks Initiative	Partnering with County departments and agencies in communities to bring needed services and programs to areas. Building relationships and educating/providing communities with information on health and wellness-related issues using parks.	Low income, high need areas, children, youth and families	Educate and inform on health and wellness-related issues	DHS, LAUSD, LACOE, Probation, Libraries, County's Physical and Nutritional Task Force, LA Collaborative, Friends of Greater Parks, and CBOs, etc.	In-house, in-kind	All County parks are Healthy Park sites; we are actively seeking community and other agencies as partners to provide communities with what they ask for, as it related to health and nutrition.	Parks: Sue Goodwin Regional Director, 310 – 965-8227 sgoodwin@lacountyparks.org
95.Parks	Park Community Forums	Community meetings at parks to determine focus of programs and services provided, community engagement piece included.	Park communities	Develop lists of possible programs, services, networks, and other resources in communities	Neighbors, community groups, public and private organizations, and CBOs, etc.	In-house, partners	Ongoing. Most parks or park clusters have had forums held.	Parks: Sue Goodwin Regional Director, 310 – 965-8227 sgoodwin@lacountyparks.org
96.Probation	Community Corrections Collaborative Conference	Build foundation for emerging organizational/cultural change to community corrections and enrich relationships with County, City, State, and community partners and	Probation partners and stakeholders include County health and human services	Transitioning from a monitoring and control correction model to a behavioral change and	City and County agencies, school districts, and CBOs, community resident groups/	County, State and Federal.	Kickoff Conference, held: November 9, 2006; ongoing.	Anita Vigil (562) 940 2532 anita.vigil@laprob.org

Lead Dpt.(s)	Project/Initiative	Brief Description	Target Pop.	Results/Outcomes	Partners	Funding Source(s)	Implementation Timelines/Status	Contact Name/Info.
		stakeholders. Creating evidence-based program (EBP) knowledge base for partners and stakeholders in preparation for service implementation strategies.	departments, Sheriff, Courts, LACOE, Parks, and other key stakeholders such as the State of California, City of Los Angeles, community service providers, organized labor, and SPA/American Indian Children's Councils	treatment services to minimize recidivism.	associations, and families.			
97.Probation	Juvenile Justice Crime Prevention Act (JJCPA)	JJCPA is a multi-agency collaboration which provides the County with a continuum of prevention, intervention and enforcement (suppression) services.	Probation and at-risk youth CDC: Youth living in public housing.	Reduction in arrest, incarceration, and violation; increase in community service, restitution and successful completion of probation. CDC: The Juvenile Delinquency Reduction Program operates at the CDC's four largest housing sites and some smaller public housing. This is the sixth year of funding received from Probation due to positive outcomes.	City and County agencies, school districts, and CBOs. With CDC: Probation, DMH and various CBOs	State	Ongoing CDC: CDC has been receiving funding from Probation for over six years.	Probation: Felicia Cotton (562) 940 2526 felicia.cotton@laprob.org CDC: Betsy Lindsay (323) 890-7119
98.Probation/Parks	High Energy Activity for Teens (HEAT)	Joint program where parks become the focal point for some at-risk youth and programs are developed to engage and motivate positive changes in behavior.	Probation Camp children in Los Angeles County	Positive behavioral changes of at-risk youth	Probation, Parks	Grant funded (Probation)	Ongoing	Albert Gomez agomez@lacountyparks.org
99.Public Library	Family Place	Early Childhood Initiative which creates enhanced library environment and resources for young children and their	Children 0 – 3 and their caregivers	Parents learn about the importance of play in their child's	Partnerships developed at each participating Library	Productivity Investment Fund;	Program began in 2005, continues to grow. (5 new sites in	Tina Carwile, Emergent Literacy Coordinator

Lead Dpt.(s)	Project/Initiative	Brief Description	Target Pop.	Results/Outcomes	Partners	Funding Source(s)	Implementation Timelines/Status	Contact Name/Info.
		parents. Includes library materials, toys, information on community resources, family friendly spaces, parent child pre-literacy workshops and community collaborations.		development; how to become their children's first teacher; parents become aware of library and community resources available for them to support their families.	(19 sites) based on partners available in their communities. Schools; Mental Health; Health; Public Health; Parks and Recreation	Proposition 62; Library Budget	2006 - 2007) Best practices incorporated into general library services	562-940-6907
100. Public Library	Library Cards for Foster Children	No fault library cards available for foster children in out-of-home care.	Foster children	To encourage foster parents to register their children for library cards without fear of fines or fees. Supports school and educational success	DCFS, Family Courts	Public Library	Began in January 2004, continues	Penny Markey Coordinator of Youth Services 562-940-8522
101. Public Library	Library Cards for Probation Youth	All young people entering the juvenile justice systems via the three Juvenile Halls will be registered for a County Library card and will receive information, support and encouragement to use that card when they return to their communities.	Probation Youth	Increase access to educational resources for Probation Youth as they return to their communities	Probation, LACOE	Probation, LACOE, and Public Library	Additional partnership may result in funds which may be allocated by the Board of Supervisors	Penny Markey Coordinator of Youth Services 562-940-8522
102. Public Library	Live Homework Help	Free On-line tutoring program which provides one-on-one assistance to students in English, Math, Science, and Social Studies. Students must have a County Library card and have access to an Internet connected computer.	Students grades 4 through the first year of College	School support to encourage educational success.	LACOE, DCFS, Probation, and other departments are assisting with publicizing the service to their clients.	S. Mark Taper Foundation; Ahmanson Foundation; Clear Channel Radio, Azusa Pacific University; Sony; Bank of America Foundation	Began January 2005; ongoing.	Penny Markey Coordinator of Youth Services 562-940-8522
103. Public Library	Public Library-School Relations	County Libraries have close partnerships with the schools and school districts in the 88 service area. Classes visit the library to find out about library resources. Librarians visit schools to introduce students to books and library resources	School Children K-12 (205,290 children in 2005)	Increased educational success; parent training; children who are motivated to read	LACOE; school districts throughout Los Angeles County	Public Library	Ongoing	Penny Markey Coordinator of Youth Services 562-940-8522
104. Sheriff/DCFS	Partnership for the welfare and care of Drug and	The Sheriff may request a DCFS presence whenever children may be present during the time that a warrant	Potentially endangered children during a	Reduced DCFS response and intervention time;	Sheriff and DCFS	General Funds	Initially implemented in 2004, with some refinement, and	Lieutenant George Zagurski (310) 603-3118

Lead Dpt.(s)	Project/Initiative	Brief Description	Target Pop.	Results/Outcomes	Partners	Funding Source(s)	Implementation Timelines/Status	Contact Name/Info.
	Gang-endangered children	for gang and drug-related crimes is being served and the arrest of their parents/legal guardian is possible. DCFS personnel may be asked intervene on behalf of children if an unsafe environment is encountered. DCFS intervention can range form referral services to removing the child(ren) from the home. In the past, DCFS intervention after a warrant has been served has taken hours and negatively impacted the immediate needs of children.	law enforcement mission.	enhanced partnership between departments; provides immediate personal attention to the impacted children.			viewed by both departments as a successful method for caring for children.	
105. Sheriff/DCFS	Sheriff-DCFS Co-location	DCFS has entered an agreement with the Sheriff to co-locate CSWs across the County's Sheriff's stations to: 1) provide consultation on child abuse issues; 2) to ensure expedited response by DCFS when children are waiting in police stations; 3) to conduct joint child abuse investigations when possible; and, 4) to provide resources to families that are referred by Sheriff's Deputies and diverted to the Differential Response program.	Potential at-risk families and DCFS-referred children	Prevention of at-risk families from entering the child welfare system	Sheriff, DCFS	Gratis lease agreement	Implemented in some DCFS regional offices	DCFS: Xiomara Flores-Holquin, DCFS Law Enforcement Liaison Florex@dcfs.co.la.ca.us
106. Sheriff/DPSS	Sheriff/DPSS collaboration to reduce homeless-ness of inmates upon release from jail	A collaborative effort to link inmates to public social services prior to release so that upon release they can reintegrate into society rather than to return Skid Row. Public social services include housing, transportation, and food-related benefits.	County Jail inmates upon release from custody.	Initial outcomes have been positive. In the first month, 88 homeless inmates received services.	Sheriff and DPSS	HPI Funding of $1.5 million approved by the Board of Supervisors awarded in September 2006.	Implemented mid-year 2006. Efforts to refine the program and increase effectiveness are ongoing. Other related collaborative relationships are being built to enhance the program.	Brian Center, Unit Commander, Community Transition Unit, (213) 473-6591.

LIST OF FREQUENTLY USED ABBREVIATIONS/TERMS USED THROUGHOUT THIS DOCUMENT

AC	Auditor-Controller
APS	Adult Protective Services
CalWORKs	California Work Opportunity and Responsibility for Kids
CAO-SIB	CAO-Service Integration Branch
CBO	community-based organization
CDBG	Community Development Block Grant program
CDC	Community Development Commission
CDE	California Department of Education
CDSS	Department of Social Services
CIO	Chief Information Office
CPC	Children's Planning Council
CSSD	Child Support Services Department
DA	District Attorney's Office
DCFS	Department of Children and Family Services
DCSS	Department of Community and Senior Services
DHR	Department of Human Resources
DHS	Department of Health Services
DMH	Department of Mental Health
DPH	Department of Public Health
DPW	Department of Public Works
DRP	Department of Regional Planning
EPSDT	Early and Periodic Screening, Diagnostic, and Treatment
Fire	Fire Department
GAIN	Greater Avenues for Independence
GR	General Relief
GROW	General Relief Opportunities for Work

HHPF	Homeless and Housing Program Fund
HPI	Homeless Prevention Initiative
HUD	U.S. Department of Housing and Urban Development
ILP	Independent Living Program
IOG	Interagency Operations Group
ITF	Information Technology Fund
LAHSA	Los Angeles Homeless Services Authority
MAA/TCM	Medi-Cal Administrative Activities/ Targeted Case Management
MAT	Multi-disciplinary Assessment Team
MHSA	Mental Health Services Act
MOU	Memorandum of Understanding
NCC	Net County Cost
NDTF	New Directions Task Force
OCC	Office of Child Care
Parks	Department of Parks and Recreation
PG	Public Guardian
Probation	Probation Department
Sheriff	Sheriff's Department
SPA/AIC	Service Planning Area/American Indian Children's Councils
SSB	Safely Surrendered Baby
TANF	Temporary Assistance to Needy Families
TDM	Team Decision-Making
WIA	Workforce Investment Act
WIC	Women, Infant, Children program

EXEC. OFFICE
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County of Los Angeles
CHIEF ADMINISTRATIVE OFFICE
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DAVID E. JANSSEN
Chief Administrative Officer

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YVONNE B. BURKE
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

December 19, 2006

To: Zev Yaroslavsky, Chairman
Supervisor Gloria Molina
Supervisor Yvonne B. Burke
Supervisor Don Knabe
Supervisor Michael D. Antonovich

From: David E. Janssen
Chief Administrative Officer

STATUS OF NEW DIRECTIONS TASK FORCE SERVICE INTEGRATION EFFORTS AND ACTION PLAN TO STRENGTHEN INTERDEPARTMENTAL COORDINATION AND COLLABORATION WHEN SEARCHING FOR NON-CUSTODIAL PARENTS UPON A CHILD'S ENTRY INTO THE FOSTER CARE SYSTEM

On July 18, 2006, your Board approved two separate, but related, motions by Supervisors Knabe and Antonovich instructing the Chief Administrative Office (CAO) to work with the New Directions Task Force (NDTF) to:

- Provide a report back to the Board in 45 days with a full update of its overall service integration efforts, including timelines; and,

- Develop an action plan that strengthens the coordination and collaboration of the departments of Children and Family Services (DCFS), Mental Health (DMH), Health Services (DHS), Public Health (DPH), Public Social Services (DPSS), and Child Support Services (CSSD), in searching for non-custodial parents at a child's point of entry into the foster care system.

The motions were made in response to a highly publicized case in which DCFS recently located the father of a foster child, and it was discovered that the father had been making child support payments through CSSD for a number of years.

On October 30, 2006, we provided your Board with a status memorandum reporting that CAO staff had contacted NDTF directors to obtain support for combining the

response to the two motions into a single comprehensive report for your Board's consideration. In that memo, we also reported that DCFS and CSSD were making steady progress toward developing and implementing a plan for enhancing collaboration and coordination between the two departments. We further reported that a comprehensive inventory of key service integration initiatives for all NDTF health and human service departments and related agencies was underway.

The directors of DCFS and CSSD have provided your Board with a memo outlining progress made toward implementation of the *CSSD-DCFS Collaborative Action Plan* (Attachment A). The Plan includes implementation timelines for a series of action steps related to evaluating the effectiveness of new referral procedures being piloted in three DCFS *Linkages* offices, and adapting them for Countywide roll-out. The memorandum further describes:

- The status of collaborative efforts with the departments of DPSS and DPH at the point that a child initially enters the child welfare system; and the limitations that are placed on enhancing collaboration with the other departments mentioned in your motion due to legislative and regulatory restrictions that protect the confidentiality of DCFS and patient case records.

- The progress made toward enhancing the exchange of information between DCFS and CSSD electronic tracking and case management systems (Child Welfare System/Case Management System [CWS/CMS] and ACES Replacement System [ARS]) through the development of technical solutions to existing incompatibilities; improving additional automated data matches, (e.g., CSSD's match of the entire DCFS database against ARS to locate the parents of children in the child welfare system); and providing DCFS staff with real-time access to ARS through Parent Locator Clerks, now stationed at the Edmund Edelman's Children Court. It is believed that these enhancements will result in more timely and comprehensive matches of children with their non-custodial parents.

Attachment B is an *Inventory of Los Angeles County Service Integration Initiatives* (Inventory). The Inventory (containing 106 initiatives) is not exhaustive, but does include the key service integration-related initiatives/efforts being implemented by NDTF departments. The Inventory includes initiatives related to all goals of the County's Strategic Plan, not just Goal 5: *Children and Families Well-Being*, for which NDTF oversees implementation. The following information is provided in the inventory: the target population, a brief description of the initiative, desired results/outcomes, list of partners (County departments, cities, and other community stakeholders/institutions), funding sources, implementation timeline/status, and point of contact for the lead

department. We believe the Inventory can be transformed into a service integration "tracking system" that could assist in evaluating the progress of a number of Countywide initiatives, including the eight Countywide strategic plan goals and improve coordination in the development of inter/intradepartmental programs and resources; centralized program assessment data; and enhanced identification of funding sources for programs/activities leading to the potential leveraging of resources across departments. We plan to work with the NDTF departments to develop such a tracking system.

If you have any questions or need additional information, please contact me, or your staff may contact Lari Sheehan of my staff at (213) 893-2477, or lsheehan@cao.lacounty.gov.

DEJ:LS:
CP:hn

Attachments (2)

c: Executive Officer, Board of Supervisors
County Counsel
New Directions Task Force
Office of Independent Review

ATTACHMENT A

County of Los Angeles
DEPARTMENT OF CHILDREN AND FAMILY SERVICES

425 Shatto Place, Los Angeles, California 90020
(213) 351-5602

PATRICIA S. PLOEHN, LCSW
Director

Board of Supervisors
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Third District
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MICHAEL D. ANTONOVICH
Fifth District

December 15, 2006

To: Supervisor Zev Yaroslavsky, Chairman
Supervisor Gloria Molina
Supervisor Yvonne B. Burke
Supervisor Don Knabe
Supervisor Michael D. Antonovich

From: Patricia S. Ploehn, LCSW, Director
Department of Children and Family Services

Philip L. Browning, Director
Child Support Services Department

DCFS-CSSD COLLABORATION EFFORTS AND TRACKING SYSTEM

On July 18, 2006, your Board instructed the Department of Children and Family Services (DCFS) and County Counsel, in coordination with the Child Support Services Department (CSSD), to analyze the circumstances surrounding the highly publicized "Melinda P." case and to develop a comprehensive plan that would foster a stronger partnership and collaboration between the Departments. CSSD and DCFS were also charged with working with County Counsel to develop a tracking system to identify non-custodial parents paying child support as a way to reunify children with the non-custodial parent(s) at the children's point of entry into the foster care system.

The circumstances regarding Melinda's placement have been examined internally by both departments; and the findings were previously submitted to your Board. This report summarizes the collaborative work commenced between the departments, outlines the DCFS-CSSD tracking system currently being refined, and exhibits the departments' compliance with the Board's requests for improving the delivery of services for constituents within their joint caseloads.

I. CSSD-DCFS Collaborative Action Plan

Action	Target Date	Status
1. Identify a planning team drawn from representatives of targeted child support and child welfare offices to lead the implementation of the new referral criteria and the development of training for child welfare workers on child support and the new referral criteria.	August 2006	Completed. DCFS selected the *Linkages* pilot offices (Torrance, North Hollywood, and Metro North) due to the overlap in child welfare, child support, and public assistance caseloads.
2. Convene planning team to clarify referral criteria and develop a relevant training program.	August 2006	Completed.
3. Collect baseline information on referral activity and the appropriateness of referrals for a sample of cases in offices targeted for training.	August 2006	Completed.
4. Create a list of liaisons for child support and child welfare workers so that workers have a point person they can contact in each geographical area.	September 2006	Completed.
5. Review best practices of local child welfare and support agencies in California.	September 2006	Completed.
6. Investigate best practices in other California counties.	September 2006	Completed.
7. Examine current referral process between DCFS and CSSD for necessary and/or appropriate modification.	September to October 2006	Ongoing. Initial examination of the referral process has been completed; however, this remains an ongoing task as modifications are required with the implementation of the pilot procedures.
8. Conduct the training program.	October 2006 to January 2007	Ongoing: • Initial training for managers conducted on October 16, 2006. • Initial joint training for line staff completed at DCFS Torrance office on December 5, 2006. • North Hollywood and Metro North staff to be trained: January 2007.
9. Define the specific duties of staff designated as liaisons.	December 2006	Ongoing. Draft of liaison duties completed.

10. Assess post-training patterns of referral and appropriateness.	December 2006 to March 2007	Pending 10 percent audit sampling procedures developed for implementation in three pilot DCFS offices beginning in December 2006.
11. Expand access of CSSD's child support case management system (ACES Replacement System (ARS)).	December 2006 to March 2007	Ongoing. ARS will be installed at the DCFS Torrance office December 2006.
12. Convene joint CSSD-DCFS Blue Ribbon Summit.	March 2007	Pending.
13. Roll-out of developed best practices to non-pilot DCFS offices.	April 2007 to December 2007	Pending.

II. Other collaborative efforts between DCFS and other County Departments

DCFS has worked both formally and informally with various County agencies throughout the life of a child welfare services case. In the initial investigative phase of a referral regarding child abuse and neglect, DCFS staff utilizes information from the DPSS system to locate the addresses of parents and children who may be receiving DPSS services. With the advent of the DCFS-CSSD collaborative efforts, DCFS has been able to use CSSD's ARS to conduct more extensive parent finding efforts through due diligence searches both at the initial point of entry and in the later stages of a case.

DCFS social workers also obtain assistance from Department of Health Services Public Health Nurses (PHNs). PHNs assist during both the initial investigation and ongoing services phases of a case to provide assessments of a child's health and medical risk. In addition, with the implementation of Team Decision Making (TDM) meetings, the Department has formalized increased participation by relevant staff from other departments, such as the Department of Mental Health (DMH). These meetings occur at key decision making points in the life of a case, including the decision to detain and place a child, which would be one of the first opportunities available to utilize the expertise of DMH or other departments. However, there are laws and regulations (including those under the Health Insurance Portability Accountability Act) protecting the confidentiality of DCFS and patient case records that would limit the departments' abilities to fully utilize the corresponding department's records. Under current legislation, accessing client records requires a waiver, often from the very parent that the DCFS social worker is attempting to locate. Legislative relief will be explored, along with further avenues for improved communcation and information sharing.

III. DCFS-CSSD Tracking System

Following your Board's motions of July 18th, DCFS and CSSD executive and information technology staff have revisited the existing tracking system of CWS/CMS and ARS for solutions to technical issues and possible system incompatibilities. The departments have examined the information exchanged

through electronic interface and the manner in which the information is and can be used by each department to locate parents, establish orders and terminate support upon changes in circumstances. Refinements of the existing system to identify the parents of children at the point of their entry into the child welfare system are underway.

Since 2004, CSSD and DCFS have had the capability of electronically exchanging data from their case management systems. In fact, DCFS electronically refers all cases requiring child support enforcement to CSSD, alleviating the necessity for paper referrals. CSSD in exchange sends DCFS information concerning both the demographics of the DCFS case participants and the financial payment records of the non-custodial parents referred. This information is updated by CSSD and provided to DCFS on a daily basis.

CSSD and DCFS information technology staff have been working towards additional automated matching efforts. CSSD has offered to match the entire DCFS database against CSSD's case management system to locate parents of children in the child welfare system. The initial exchange of data has begun. A report of the matches found is scheduled to be provided to DCFS later this month.

In addition to the electronic data match, CSSD has provided DCFS with real time access to its case management system, the ARS. On September 29, 2006, DCFS notified all staff that Parent Locator clerks, previously out-stationed at CSSD's Commerce campus, are now housed at Edmund Edelman's Children's Court, and provided updated procedures on how to obtain extensive search results. CSSD has further offered to expand ARS access to designated staff in all DCFS regional offices. The first installation of the ARS software will take place this month in the Torrance regional office, one of the three *Linkages* pilot offices. The remaining two pilot offices will receive ARS in January, with subsequent roll-out to other DCFS offices. It is expected that ARS access will produce more timely and comprehensive searches at the beginning of a case for improved matching of children with their non-custodial parents. Furthermore, DCFS is currently updating its due diligence policy to ensure that search procedures incorporate updated technology and current information.

The electronic and manual tracking systems currently in place and envisioned will allow for the immediate location of available information concerning parents of foster care youth, both at the point of entry into the system and throughout the existence of a child welfare case.

PP:PB:JA:AG:mg

c: Chief Administrative Officer
County Counsel

Inventory of Los Angeles County Service Integration Initiatives[1]

Lead Dpt.(s)	Project/Initiative	Brief Description	Target Pop.	Results/Outcomes	Partners	Funding Source(s)	Implementation Timelines/Status	Contact Name/Info.
1. Chief Administrative-Office of Child Care (CAO-OCC)	Investing in Early Educators Program (IEEP)	IEEP provides cash stipends to persons working directly with children in qualified programs who also complete at least three semester units in child development or leading toward a degree. IEEP also provides topical training to child development program administrators.	Persons working directly with the California Department of Education (CDE) children in CDE funded child care centers; and, Family Child Care Home Education Networks or family child care homes and centers serving a majority of subsidized children – who complete at least three units in Child Development and/or lead to a degree.	▪ Increased retention of qualified staff working directly with children in child care and development programs. ▪ Increased education among early educators working directly with children.	▪ CDE funded child care centers and Family Child Care Home Education Networks; ▪ Child care centers and family child care homes serving a majority of subsidized children; and, ▪ Local colleges and universities.	CDE	Year-to-Year contract	Robert Ranney rranney@cao.lacounty.gov
2. CAO-OCC	Los Angeles Centralized Eligibility List (LACEL)	The CAO-OCC provides staff support to the Child Care Planning Committee. The Committee is a 50 body that fulfills child care planning responsibilities set out in the California Education Code. Members are appointed jointly by the Board of Supervisors and the Superintendent of County Schools. The LACEL is a Countywide list of families seeking subsidized child care. All contractors operating California Department of Education subsidized child care programs are required to use the LACEL to fill vacancies.	1) Families where the children have been identified as at-risk for abuse, neglect and/or exploitation; and, 2) Low income families with a need for subsidized child care.	▪ Families: Access to the full range of subsidized child care ; ▪ Child care operators: streamlined access to current list of income eligible families needing child care; and, ▪ Communities: access to unduplicated and current information families seeking child care.	▪ Over 159 organizations holding subsidized child care contracts with the CDE ▪ Head Start operators; and ▪ Los Angeles Universal Preschool	CDE	Ongoing	Laura Escobedo lescobedo@cao.lacounty.gov

[1]Please see end of document for a list of commonly used terms/abbreviations.

Lead Dpt.(s)	Project/Initiative	Brief Description	Target Pop.	Results/Outcomes	Partners	Funding Source(s)	Implementation Timelines/Status	Contact Name/Info.
3. CAO-OCC	Policy Roundtable for Child Care: Steps to Excellence Program (STEP)	The Policy Roundtable for Child Care is a 22-member body charged with building and strengthening the child care system by providing policy recommendations to the Board of Supervisors. STEP s a child care quality rating system developed by the Roundtable and proposed for implementation as a pilot project in selected communities.	1) Licensed child care centers; and 2) Licensed family child care homes	Proposed Outcomes: 1) Parents have access to objective and relevant information; 2) Child Care Providers have access to support to improve their services and recognition when providing high quality services; and, 3) Improvement in the quality of child care services available to children and families.	Local child care resource and referral agencies, family child care associations, Los Angeles Universal Preschool, Southern California Association for the Education of Young Children, City of Santa Monica, and Center for Child Abuse Prevention	CDE, Local Child Care Planning contract, County General fund, and other funds to be raised.	Proposed implementation is July 1, 2007	Kathleen Malaske-Samu KMALASKE@cao.lacounty.gov
4. CAO-OCC	Policy Roundtable for Child Care: Joint Legislative Committee (Roundtable and Child Care Planning Committee)	The Joint Legislative Committee (Roundtable and Child Care Planning Committee) monitors State and Federal legislation and budget issues.	Policy issues impacting the child care and development services.	Adoption of AB 1285 in September 2005 – expanding participation in Investing in Early Educators Program. Based on recommendations, the Board has acted on both legislation and budget issues.	Child care center and family child care providers, Department of Children and Family Services (DCFS), Department of Public Social Services (DPSS), CAO, OCC, and Intergovernmental Relations.	CDE-Local Child Care Planning Contract	Ongoing	Michele Sartell msartell@cao.lacounty.gov
5. CAO-Service Integration Branch (SIB)	Adult Linkages	DPSS General Relief (GR) population serves as the base population for linkages to other departments' databases: Mental Health (DMH) , DHS, Probation Department (Probation), Department of Community and Senior Services (DCSS), Sheriff's Department (Sheriff), and DCFS	GR participants	Creation of analytical data warehouse and a report to the Board of Supervisors on services provided to GR participants by County departments	DPSS, CAO, DMH, DCSS, DCFS, Probation, Sheriff, DHS	Quality & Productivity Commission, Chief Information Office (CIO)	January 2007 A Board letter will be submitted requesting approval to use funds from the Information Technology Fund (ITF) to support this project.	Manuel H. Moreno 213.974-5849 mmoreno@cao.lacounty.gov Halil Toros 213 974-5162 htoros@cao.lacounty.gov
6. CAO-SIB	Centralized Data Sharing	A COGNOS-based repository containing health and human services	DCFS, DPSS, DHS, Coroner,	Intended for use by departments for	CAO Service Integration	Subscribers	Proof of Concept completed. Funding	Peter Fonda-Bonardi

Lead Dpt.(s)	Project/Initiative	Brief Description	Target Pop.	Results/Outcomes	Partners	Funding Source(s)	Implementation Timelines/Status	Contact Name/Info.
	Repository	data in the aggregate, demography data, etc. A resource for departments and outside agencies to quickly access data from other departments, link data with demographic characteristics, etc.	OCC case aggregate data set with geographic location and demographics	planning and evaluation purposes. Could be useful to community-based organizations (CBOs) for grant writing and evaluation purposes.	Branch (SIB)/ Urban Research (UR), DCFS, DPSS, Coroner, DHS, OCC.		is needed for updating.	(213) 974-5612 pfonda@cao.lacounty.gov At DCFS: Cecilia Custodio (213) 351-5555 Custoc@dcfs.co.la.ca.us
7. CAO-SIB	Children and Families Budget (CFB) alignment with *Performance Counts!* (Goal 5)	CFB is being restructured to shift from a departmental program inventory to a more Integrated, performance-based budget demonstrating the County's collective progress toward improving the five Countywide outcome areas for children and families: ▪ Good Health ▪ Safety/Survival ▪ Economic Well-Being ▪ Social & Emotional Well-Being ▪ Education/Workforce Readiness	Departmental Programs serving children and families.	Improved outcomes for children and families: ▪ Good Health ▪ Safety/Survival ▪ Economic Well-Being ▪ Social and Emotional Well-Being ▪ Education/Workforce Readiness	DCFS, DPSS, DCSS, Child Support Services Department (CSSD), DHS, Department of Public Health (DPH), DMH, Probation, CAO Budget and Operations Management Branch, and Children's Planning Council (CPC). Additional departments to join in future years.	None	First issue of the restructured budget will be released in two parts: performance measurement (issued along with proposed budget 2007-08); and, corresponding budget portion issued in late 2007. Subsequent CFBs will be released following the final budget at the end of each calendar year.	Lesley Blacher (213) 974-4603 lblacher@cao.lacounty.gov
8. CAO-SIB	Economic Roundtable (ERT) Project (conduct family-centered research).	Board order to provide linked data from health and human services departments to ERT to study six broad research questions about family well-being.	CalWORKs families	Outcomes related to self-sufficiency and family well-being.	CAO, DPSS, ERT	ERT, DPSS, Foundation grants	Fiscal Year (FY) 2006-2007. Ongoing	Dan Flaming (213) 892-8104 economicrt@earthlink.net Manuel H. Moreno 213.974-5849 mmoreno@cao.lacounty.gov
9. CAO-SIB	Homeless Prevention Initiative (HPI)	The HPI is a proactive, comprehensive, multi-departmental, continuum of care designed to begin addressing the needs of the current homeless population in Los Angeles County, and to prevent future generation from becoming homeless. The HPI consist of 11 key recommendations as follows:	Homeless individuals and families or those at risk of homelessness.	To reduce the number of homeless individuals and families, and to eliminate future homelessness, via the creation of affordable housing	Sheriff, DCFS, CDC, DHS, DMH, DPH, Probation, and DPSS	County General Fund dollars, DPSS CalWORKs, Mental Health Services Act (MHSA), Community	a) RFP process for distribution of funds currently being created; it is due to the Board late January 2007; funds have been	Lari Sheehan 213.893.2477 Sheehan@cao.laconty.gov

Lead Dpt.(s)	Project/Initiative	Brief Description	Target Pop.	Results/Outcomes	Partners	Funding Source(s)	Implementation Timelines/Status	Contact Name/Info.
		a) Homeless and Housing Program Fund (HHPF) b) Creation of five Stabilization Centers c) Creation of a Skid Row Homeless Family Access Center d) Create a Homeless Court Program e) Hire Housing Locators/Housing Specialist f) Provide financial support for the creation of DMH's Prototype Court g) Develop a Countywide Housing Database h) GR Housing Subsidy and Case Management Program i) DPSS-Sheriff's Homeless Release Project j) DPSS-DHS Homeless Release Project k) Homeless and Service Enriched Housing Initiatives Coordinator		units and support service programs.		Development Commission (CDC) General Fund dollars.	moved to administering departments and agencies that will administer programs under HHPF. b) Planning meeting are currently being convened c) Planning meeting are currently being convened d) Planning meeting are currently being convened e) Implemented at DPSS; DMH has hired some specialist, but full staffing is not complete f) CAO is working with DMH to prepare and Memorandum of Understanding (MOU) and DSO to transfer the funds to DMH g) Board letter up for Board approval on 12/19/07 h) Implemented i) Implemented j) Implemented k) Search for Coordinator underway	
10.CAO-SIB	Initiatives of the Data Integration Sharing Project	Task force of representatives of affected County departments to address legal and other barriers to data sharing across departments. Task Force direction and participant level changed	All County residents receiving services from health and human services	Intended outcomes: enhanced productivity, enhanced provision of services, and	CAO, health and human services departments, County Counsel, CIO, and Auditor-	none	Ongoing	Lari Sheehan (213) 974-1174 lsheehan@cao.lacounty.gov

Lead Dpt.(s)	Project/Initiative	Brief Description	Target Pop.	Results/Outcomes	Partners	Funding Source(s)	Implementation Timelines/Status	Contact Name/Info.
		when the Guiding Coalition launched a strategic plan initiative to address this problem.	departments	improved outcomes for clients, etc.	Controller (AC)			
11.CAO-SIB	LACountyHelps (Goal 5)	Information and referral website where user can find out about 26 different health and human services including Medi-Cal, Healthy Families, Healthy Kids, CalWORKs, Food Stamps, Social Security Income, Medicare, Women, Infant, Children (WIC) Program, and GR, etc. User can anonymously enter information about household composition and find out which services they might be eligible for. Contact information, required documents, driving directions to service centers, etc. is also available on the website.	County residents in need of benefits or other services.	26,000 visitors between June 1, 2006 and late November 2006.	County departments, WIC, Social Security Administration, CPC, etc.	ITF and CAO	System launched June 1, 2006.	Connie Sullivan (213) 974-5121 csullivan@cao.lacounty.gov
12.CAO-SIB	Medi-Cal Administrative Activities/ Targeted Case Management (MAA/TCM)	MAA/TCM provides reimbursement for performing Medi-Cal related activities to individuals or groups such as: Medi-Cal outreach, facilitating Medi-Cal applications, specific types of transportation, improving access to and the delivery of Medi-Cal services and client specific comprehensive case management services to assist high risk targeted populations.	Medi-Cal eligibles and beneficiaries	Increase linkage to Medi-Cal services for eligible populations	DHS, Public Guardian (PG), Probation, First 5 LA, State Department of Health, and others to added to the collaborative efforts	Federal Medicaid Program/Title XIX funding	Ongoing.	Elena Estrin, Local Governmental Agency Coordinator 213.974.1334 eestrin@cao.lacounty.gov
13.CAO-SIB	One-e-App (Goal 5)	An online application for Healthcare coverage programs.	Certain CBOs who assist the needy in applying for public healthcare benefits.	Process simplification	CAO, DPH, DHS, DPSS, LA CARE, CPC, The Center to Promote Healthcare Access	California Endowment, California Healthcare Foundation, UniHealth, First 5 LA, LA CARE, and Los Angeles County	1) Phase II, set to go live January, 2007; will include Medi-Cal for children, Healthy Families, Healthy Kids, Children Health and Disability Program, interface to Children's Health Outreach Initiative database. 2) Phase III is in feasibility	Lari Sheehan (213) 974-1174 lsheehan@cao.lacounty.gov

Lead Dpt.(s)	Project/Initiative	Brief Description	Target Pop.	Results/Outcomes	Partners	Funding Source(s)	Implementation Timelines/Status	Contact Name/Info.
							determination phase. May include interface to Leader and Affinity databases.	
14.CAO-SIB	Safely Surrendered Baby (SSB) (Goal 5)	In 2005, the CAO instructed the departments of DCFS, Fire Department (Fire), DHS and other community stakeholders to: (a) Work with the California Department of Social Services (CDSS), State legislators, and other stakeholders to support SB 116 to eliminate the sunset provision in the SSB Law, California Health and Safety Code 1255.7; (b) Revise and enhance the SSB Law training information regarding how individuals can assist mothers who choose to safely surrender their babies; (c) provide the SSB Law related training to appropriate County staff and promote and encourage private health care providers, private health and human service professionals, the clergy and other interested individuals to participate in the training; and, (d) Inform all County employees of the SSB Law particularly those provisions related to the responsibilities of, and legal protection for, individuals assisting with the safe surrender.	Mothers (or their designees) who wish to surrender any child age 72 hours and under and County and Community stakeholders who assist mothers that choose to safely surrender their babies.	Decreased number of infant fatalities. Increased number of Safe Surrenders, and decreased abandonments.	CAO, DCFS, the Interagency Council of Abuse and Neglect (ICAN), County Counsel, the District Attorney (DA), Fire, The Hospital Association of Southern California (HASC) Long Beach and Pasadena City Health departments, California Council of Churches, New Directions Task Force (NDTF), and First 5 LA.	Limited funding received from the Fourth Supervisorial District.	On June 21, 2006, the revised SSB training curriculum was distributed to all department heads. DHS, DCFS, and Fire developed training plans in September 2006 that discussed the specific modules and timeline to train staff. DCFS has identified a centralized unit to begin receiving all SSBs (starting in the latter part of December 2006). The departmental SSB policy has been revised to include all updated procedures. In addition, training for the following departmental staff began in November: Emergency Response, Command Post, Hotline, Adoption, Sensitive Case Unit, administrators, and Board Relations.	CAO: Tiffany Williams (213) 974-4134 twilliams@cao.lacounty.gov DCFS: Gail Winston, 562-903-5128 Winstj@dcfs.co.la.ca.us
15.CDC/CAO-SIB	Special Needs Housing Alliance (Goal 5)	On November 4, 2003, ten NDTF member departments and agencies executed a Collaborative Agreement that formed the Special Needs Housing Alliance (Alliance). A strategic plan for guiding the County's efforts to establish	County's special needs populations	Enhanced production of housing linked to support services for the County's special needs populations.	CDC (Chair), CAO-SIB (vice-Char), DCFS, DCSS, DHS, DMH, DPH,DPSS, LACOE, LAHSA,	See HPI	October 2005, Board of Supervisors approves eight key recommendations contained in the Alliance (Alliance)	CDC: Lois Starr Lois.Starr@lacdc.org CAO: Lari Sheehan

Lead Dpt.(s)	Project/Initiative	Brief Description	Target Pop.	Results/Outcomes	Partners	Funding Source(s)	Implementation Timelines/Status	Contact Name/Info.
		an interdepartmental infrastructure for coordinating the capital, service, and operational resources needed to enhance the production of housing with support services for the County's special needs populations.			Probation, Sheriff, Los Angeles County HIV Commission, Shelter Partnership, Inc.		Strategic Plan. Implementation is aligned with the County's HPI (approved by the Board on April 4, 2006); target population needs are being addressed, duplication of efforts avoided, and overlapping staff and resources are maximized.	213.893.2477 Sheehan@cao.lacounty.gov
16.CDC	Citizen Participation/ Community Meetings	As part of meeting the regulatory requirements of the Community Development Block Grant (CDBG) Program, a series of meetings are conducted in an unincorporated area of each Supervisorial District to determine the community development needs as it pertains to CDBG.	Unincorporated area residents	Determine needs of the community in order to prioritize funding.	DPW, Sheriff, Public Library, DCSS, Department of Regional Planning (DRP), Department of Parks and Recreation (Parks), CHP, Animal Control, DHS, District Offices, CAO, Housing Rights Center	Federal CDBG funding	Yearly: ▪ June – Determine locations; ▪ July/August – Identify participants ▪ August /September – Notify Public ▪ September – Conduct Meetings ▪ October – Publish results of surveys on CDC website and share with Supervisorial Districts	Diann Viox, Assistant Manager CDBG Division (323) 890-7164
17.CDC	Community Policing Program (CPP)	Community policing services that are provided at over 70 public housing sites throughout the County. Dedicated and specially trained deputies and officers operate crime prevention, intervention, and enforcement programs at all public housing sites.	Public housing residents	Overall and sustained reduction in crime of over 50%.	Sheriff and Long Beach Police Department	CDC public housing funds	CPP has been operational for 13 years.	Betsy Lindsay (323) 890-7119

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18.CDC	Educational Partnerships Programs	The Office of Community and Educational Partnerships (OCEP) creates productive partnerships with educational institutions and community organizations to support the CDC's mission of building better lives and better neighborhoods. Support programs and services includes: ▪ After-School Programming ▪ Boys Groups & Girls Groups ▪ Case Management Support ▪ Human Resources Support ▪ Youth Development Mentors ▪ Resource Development ▪ Senior Services and Programs ▪ Services for Public Housing and Section 8 ▪ Other programs and services to support the CDC's endeavors	College & university students and public housing residents	For FY 2005-06, OCEP placed 310 students who provided 9,136 hours of service. The students provided workforce salary equivalency of $180,345, and a total cost avoidance of $398,594 (including supervision, training and other supportive services by partner organizations).	• CSU Dominguez Hills • CSU Fullerton • CSU Long Beach (CSULB) • CSU Los Angeles • CSU Northridge • East Los Angeles College • Long Beach City College • Loyola Marymount University • Marymount College • Rio Hondo Community College • Southwest Community College • UCLA • USC • Whittier College • Long Beach BLAST • Diamond Education • Goodwill of Long Beach and the South Bay	CDC	Ongoing program Our earliest program, the Service Learning Initiative, began in 2002, in partnership with CSULB to serve the residents of the CDC's Carmelitos Public Housing Development. Since then, OCEP has expanded to include: services for all of the large public housing communities; services for most of CDC's Divisions; and numerous partners throughout the County.	Linda Alexander (323) 838-7730 or Shelly Thompson (323) 890-7073
19.CDC	Emergency Shelter Fund	$20 million one time set aside to fund renovations of year-round emergency shelters, transitional housing and enhancements to the homeless support services system.	Individuals and families that are homeless and/or at risk of being homeless	To increase the number of emergency and transitional beds or to provide additional services throughout the County.	Los Angeles Homeless Services Authority (LAHSA) and the County Board of Supervisor's offices	County General Funds	To date nine projects totaling $6.1 Million have been funded, with other projects pending approval.	La Cheryl Porter, Project Manager 323.838.7700
20.CDC	Family Self-Sufficiency (FSS)	A voluntary program designed to promote economic self-sufficiency among families participating on the	Section 8 Housing Choice Voucher or Public Housing	From program implementation to the present, FSS has	FSS currently partners with Southeast Area	U.S. Department of Housing and	Program has been actively administered since 1994.	Maureen Fabricante (562) 347-4663,

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		Section 8 Housing Choice Voucher and Public Housing programs. Eligible families are connected with appropriate support services and resources in their communities needed to move them towards economic self-sufficiency. Families have the opportunity of accruing monies in an interest bearing escrow account that may be withdrawn after successful completion of the program.	participants	assisted 1956 families. To date, 155 have successfully graduated from the program and FSS has given out a total of $1,501,031.79 in escrow monies to these graduates.	Social Services Funding Authority, and HUB Cities Workforce Center	Urban Development (HUD) Note: Receive funding for only 1 position and not services	Currently: acceptance of program applications has been suspended.	extension 8132 Maureen.Fabricante@lacdc.org
21.CDC	Family Unification Set – Aside Program (FUP)	This program provides rental assistance to families who are in imminent danger of losing their children due to lack of housing or who need stable housing to regain custody of their children.	Families referred by DCFS' Family Preservation Unit.	Since 1996, FUP has assisted 443 families with rental assistance and thereby stabilizing their housing situation.	DCFS	HUD Note: There is no separate funding. Rental Assistance is provided through the Section 8 Housing Choice Voucher Program.	Program actively administered since 1996. Currently, allocations are fully utilized.	Maureen Fabricante (562) 347-4663, extension 8132 Maureen.Fabricante@lacdc.org
22.CDC	Homeless Section 8 Housing Choice Voucher Set - Aside Programs	This program combines supportive services and rental assistance.	Homeless families who are ready or have the potential to successfully make the transition to permanent housing.	Prior records are unavailable, but since 2002 to the present, the Homeless Set-Aside programs have helped 323 families with rental assistance.	From initial administration to the present, our partners have included: Beyond Shelter, Catholic Charities, DMH, Rio Hondo Temporary Home, L A Family Housing Corp., Watts Labor Community Action Committee, Pacific Clinics, and People Assisting the Homeless.	HUD Note: There is no separate funding. Rental Assistance is provided through the Section 8 Housing Choice Voucher Program.	Active administration began between 1989-1990. Currently accepting referrals from contracted CBOs.	Maureen Fabricante (562) 347-4663, extension 8132 Maureen.Fabricante@lacdc.org
23.CDC	Housing Opportunities for Persons with AIDS (HOPWA)	Provides rental assistance for up to 12 months to eligible families referred by contracted agencies that provide supportive services to participating	Target population is very low income households whose head of household	Prior records are unavailable; however, since 1999, the HOPWA program has	CDC partners with AIDS Project Los Angeles, AIDS Service Center,	HUD	Initial administration began in 1994. Currently accepting referrals from partner	Maureen Fabricante (562) 347-4663, extension 8132 or

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		families. Note: Los Angeles City Housing Department serves as the lead agency.	is living with HIV/AIDS.	assisted 1,022 families.	and Minority AIDS Project.		agencies.	Maureen.Fabricante@lacdc.org
24.CDC	Incubator Business Assistance Services	Provide assistance to businesses through incubators, access to incubator services or a "boot camp" approach.	Start-up businesses	Varies with the incubator or business assistance program	College of the Canyons (COC), LA Southwest College, and small business development centers	Federal CDBG funds, private funding	Ongoing program with COC, and Southwest in January 2007	Mark Lieberman, Manager (323) 890-7110
25.CDC	Raising a Reader/ Partner in Print (PIP)	The PIP program is a set of classes for parents to develop the sharing of reading with their children. This includes weekly lesson plans for the children and book bag and book exchanges.	Carmelitos public housing children and their parents	To date, 19 families have participated in the program	Long Beach Library	CDC and Loin Beach Library	Started in FY 2005-2006	Linda Alexander (323) 838-7730
26.CDC	Residential Sound Insulation Program	To provide noise mitigation to the residents of the unincorporated Athens, Del Aire, and Lennox who are impacted by noise generated by the Los Angeles International Airport.	Property Owners	To Sound Insulate 6,200 dwelling units	Los Angeles County, City of Los Angeles, Federal Aviation Administration (FAA), and HUD	Airport Improvement Project funds (FAA), Passenger Facility Charge funds (Los Angeles World Airports), and Federal CDBG funds	Approximately 15 years depending on availability of funds. Projects are ongoing	Larry J. Matthews, Manager of Housing Development and Preservation (323) 890-7236
27.CDC	Shelter Plus Care (S+C) Program	This program provides rental assistance to homeless persons with disabilities.	S+C targets hard-to-serve homeless persons with serious mental health issues, chronic substance abuse problems, HIV/AIDS, and victims of domestic violence. Eligible persons may be dually diagnosed.	From implementation of the agency's first S+C grant to the present, this program has assisted 831 families.	Our partners include: DMH, Mental Health Association, Pacific Clinics, Southern California Alcohol and Drug Program, A Community of Friends, New Directions Inc., Asian Pacific Counseling and Treatment Centers	HUD	First contract was awarded in 1995. Currently accepting referrals from partner agencies.	Maureen Fabricante (562) 347-4663, extension 8132 or Maureen.Fabricante@lacdc.org

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					SCHARP/OASIS, Tri-City Mental Health, and Antelope Valley Domestic Violence Council			
28.CDC	Slauson Overhill Shopping Center Revitalization	Rehabilitate a shopping center at the northeast corner of Slauson and Overhill	Shopping center owners and tenants	Rehabilitation of the aged shopping center.	City of Los Angeles	Federal CDBG funds	Design to be completed in 2007, construction in 2008	Bill Johnson, Manager, (323) 890-7207
29.CDC	South Whittier Community Resource Center: At-Risk Youth Counseling and Healthy Families Programs	One-on-one, group, classroom, and telephone counseling for youth. Enrollment and application assistance for medical support programs such as Healthy Families, Kaiser, and California Kids.	At-risk youth under 18 years of age. Children of families above the income limit for Medi-Cal.	Intervention to prevent gang involvement and juvenile delinquency (5875 Service Instances (SI)) Improved access to medical services for children. (271 SI)	Helpline Youth Counseling	Operating funds provided through Supervisorial Districts 1 and 4, and resources provided by Helpline Youth Counseling.	Ongoing	JoAnn Eros Delgado, (562) 946-9664
30.CDC	South Whittier Community Resource Center: Educational Services	Provide free and low cost community education classes on various topics such as English as a Second Language, memory skills, computer skills	Local community	Enhance community educational opportunities thorough provision of free or low cost classes (approximately 2000 service units)	Rio Hondo Community College, Tri Cities Regional Occupancy Program (ROP)	Operating funds provided by Supervisorial Districts 1 and 4.	Ongoing	JoAnn Eros Delgado, (562) 946-9664
31.CDC	South Whittier Community Resource Center: Job and Resource Fair	Provide venue, planning and logistics for bringing together prospective employers and job seekers from the community.	Local community	Maximize the number of people who would become employed through connections made at the job fair.	Southeast Area Social Services Funding Authority, ROP, State Economic Development Department	Resources provided by participants and operating fund provided by Supervisorial Districts 1 and 4.	Once per year	JoAnn Eros Delgado, (562) 946-9664
32.CDC	South Whittier Community Resource Center: Mediation Services	Provide free legal services to the community on landlord-tenant, neighborhood, government, and consumer credit issues.	Local community	Provide free legal assistance to the community on dispute resolution	Inland Valleys Justice Center	Operating funds are provided by Supervisorial Districts 1 and 4; and, resources	Ongoing	JoAnn Eros Delgado, (562) 946-9664

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						provided by Inland Valleys Justice Center		
33.CDC	South Whittier Community Resource Center: On-site medical clinic	Provide free and low-cost outpatient medical services to the local community.	Local community	Provide improved access to affordable medical care to the community (approximately 500 SI).	Presbyterian Intercommunity Hospital (PIH)	Operating funds are provided by Supervisorial Districts 1 and 4 and resources provided by PIH.	Ongoing	JoAnn Eros Delgado, (562) 946-9664
34.CDC	Ujima Village Pubic Housing Development/ UCLA Team Up	UCLA students partner with Ujima Village staff to provide education, arts and recreation programs for the youth and their families.	Ujima public housing youth and their families	In FY 2005-2006, over 40 students provided recreation, arts and education programs for over 50 youth at Ujima Village. In addition, they lead a one day campus visit each year that is motivational to all of the youth involved.	UCLA Resident Life	CDC and UCLA	Ongoing. This is the partnership's third year.	Shelly Thompson (323) 890-7073
35.CDC	Whiteside Redevelopment Plan Adoption	Adoption of the Whiteside Redevelopment Area and merge with a portion of the City CRA Adelante Redevelopment Area.	Business and property owners	Creation of a merged "Biomed Focus Area"	Los Angeles City CRA, DRP, DPW and a future Advisory Committee	Initially Federal CDBG funds, but later local property tax increment funding	County adopted Whiteside on October 2006. Merger with Adelante when City passes its Ordinance early 2007.	Daniel Rofoli, Redevelopment Coordinator (323) 838-7708
36.CIO	Customer Service and Satisfaction (CSS) Network (Probation and Parks, Co-Chairs) (Goal 1)	To implement programs that improve the efficiency, quality, and responsiveness of County services to all residents.	County employees, public	Improved: Personal Service Delivery; Service Access; Service Environment	CIO, CAO, Probation, Parks, CSS Network	None	Targeted completion date: June 2007	CIO: Jon Fullinwider jfullinwider@cio.lacounty.gov CAO: Lesley Blacher lblacher@cao.lacounty.gov 213 974-4603
37.CIO/CAO	Establish a Countywide	Establishment of a GIS data repository along with GIS tools for departments to	County departments that	Productivity enhancements,	CAO, Registrar-Recorder, DCFS,	Subscriber departments	Ongoing	Mark Greninger (213) 974-2154

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	Geographic Information System (GIS) information sharing service. (Goal 3)	use for their GIS-related needs, such as public information, analysis, and productivity enhancements.	must manage address-related data or analyze geographic trends.	improved communications, additional analytic tools, etc.	DHS, Department of Public Works (DPW), and Assessor			mgreninger@cio.lacounty.gov
38.CIO/DPW	Electronic Development and Permit Tracking System (e-DAPTS)	Enterprise approach to combine inspection activities of DPW, DRP, Fire, and DPH into a shared database.	9 million	Collaborating departments have reassessed the projected goals (outcomes) of this project due to limitations of the software application.	DPW, DRP, Fire, DPH, Treasurer Tax Collector, Parks, CIO, CAO, and Assessor	ITF	Collaborating departments reassessment of projected goals resulted in a decision to terminate the e-Dapts project due to the limitations of the software application.	Jarnette Parker 213.974.1894
39. CPC/CAO	Family Economic Success (FES) Committee	The FES Committee was formed to develop a plan to increase the economic security of families in Los Angeles County.	Families in Poverty	To Increase the number and percentage of families with economic security.	Convened by CPC and the CAO, the Committee consists of 32 members representing 27 agencies and organizations, and four SPA/AIC Community Building Councils.	None	The Committee adopted a proposal for an eight-month community engagement process to be coordinated by the SPA/AIC Community Building Councils. The process will involve community stakeholders to gather direction and input on the FES Framework from families throughout the County, which will drive the development of recommendations for the Plan. The FES Committee and representatives from the SPA/AIC Councils will develop recommendations that are scheduled for submission to the	CPC: Yolie Flores Aguilar 213.893.0421 CAO: Vani Kumar vkumar@cao.lacounty.gov

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							Board of Supervisors by April 2007.	
40.CSSD	Child Support Informational Workshops for Students and Pregnant Teens	CSSD provides informational workshops in various schools to students and pregnant teens concerning child support and the responsibilities of parents in an effort to discourage out of wedlock births. For pregnant teens, the rights of parents and children are provided.	Teenagers in school	▪ Improve well-being of families by establishing parentage and support for children; and ▪ Increase student awareness of rights and responsibilities concerning the children.	Los Angeles Unified School District (LAUSD), LACOE	Title IV-D	This project commenced several years ago and will continue as resources provide.	Lisa Garrett Special Assistant (323) -889-2787 Al Reyes, Division Chief Communications and Marketing (323) 832-7216
41.CSSD	Child Support Workshops for Incarcerated Parents	CSSD staff visit various County jails and provide informational workshops to incarcerated parents concerning parentage, child support, and support arrears. Parents are also assisted with their support cases.	Inmates with children/child support cases	▪ Increase inmate awareness of rights and responsibilities concerning their children; and ▪ Assist inmates with modifying their orders to avoid barriers to reentry to society.	Sheriff	Title IV-D	This project commenced several years ago and will continue as resources provide.	Lisa Garrett Special Assistant (323) -889-2787 Al Reyes, Division Chief Communications and Marketing (323) 832-7216
42.CSSD	Child Support Workshops for Probation Youth and Parolees	CSSD visits various boys and girls probation camps to provide information concerning parentage, child support and enforcement of support. Assistance is also provided for those with child support cases. Additionally, CSSD provides classes to adult male probationers concerning child support in an effort to assist in managing support arrears and appropriately adjusting child support orders.	Probation youth Adult Male Parolees	▪ Increase awareness pf rights and responsibilities concerning child support	Probation	Title IV-D	This project commenced several years ago and will continue as resources provide.	Lisa Garrett Special Assistant (323) -889-2787 Al Reyes, Division Chief Communications and Marketing (323) 832-7216
43.CSSD	Child Support Workshops to Greater Avenues for Independence (GAIN) and General Relief	CSSD staff provide informational workshops and child support assistance to GAIN and GROW participants.	GAIN participants	▪ Improve well-being of families by establishing parentage and support for children; and,	DPSS	Title IV-D	This project has been ongoing for several years and will continue as State allocation provides.	Lisa Garrett, Special Assistant (323) -889-2787 Al Reyes, Division Chief

Lead Dpt.(s)	Project/Initiative	Brief Description	Target Pop.	Results/Outcomes	Partners	Funding Source(s)	Implementation Timelines/Status	Contact Name/Info.
	Opportunities for Work (GROW) participants			▪ Improve family self-sufficiency				Communications and Marketing (323) 832-7216
44.CSSD	Child Welfare Data Exchange	CSSD and DCFS exchange data for persons within their joint caseloads. CSSD provides to DCFS both demographic and financial payment information concerning the case participants referred to CSSD by DCFS. CSSD will conduct a100 percent data match against all DFCS records to locate parents, open cases, or review cases for appropriate closure.	Foster care families with child support cases	▪ Improve joint case management; ▪ Improve well-being of families by establishing parentage and support for children; and, ▪ Restore public funds to the federal, state and local government	DCFS	Title IV-D and Title IV-E	The CSSD-DCFS data exchange commenced in 2004 and will continue. The data matching of files will occur December 2006 and will continue as necessary.	Lisa Garrett, Special Assistant (323) -889-2787 Jake Jacobson, Deputy Director CSSD Bureau of Information (323) 832-7191
45.CSSD	County License Review Program	CSSD works with the County Treasurer Tax Collector to locate persons seeking County business licenses that are delinquent in child support for the purposes of securing support.	County business license owners with child support cases.	▪ Improve well-being of families by locating and securing support from parents with an ability to pay. ▪ Improve family self-sufficiency	Treasurer and Tax Collector	Title IV-D	This project commenced several years ago and will continue as resources provide	Lisa Garrett, Special Assistant (323) -889-2787 Gail Juiliano, QAPI Division Chief (323) 889-2746
46.CSSD	Criminal Prosecution of Child Support Obligors	CSSD maintains a criminal prosecution division to file actions under Public Code 166.4 and 270 against delinquent child support obligors. The DA deputizes CSSD attorneys to perform this work.	Child support obligors owing at least 3-6 months of child support.	▪ Improve well-being of families	DA	Title IV-D	This project commenced several years ago and will continue as resources allow.	Lisa Garrett, Special Assistant (323) -889-2787
47.CSSD	CSSD-DCFS Workgroup	CSSD and DCFS staff have joined to improve the delivery of services to persons within their respective caseloads, by locating parents, referring cases, cross-training of staff, and exchanging data.	Foster care families with child support cases	▪ Improve joint workforces through cross-training; ▪ Improve joint case management; and, ▪ Improve well-being of families by establishing parentage and support for children.	DCFS	Title IV-D and Title IV-E	CSSD- DCFS collaboration began in early 2006 and continues.	Lisa Garrett, Special Assistant (323) -889-2787 Gail Juiliano, QAPI Division Chief (323) 889-2746
48.CSSD	CSSD-DPSS Blue Ribbon	In 2004, CSSD and DPSS convened a Blue Ribbon Summit of 400 CSSD and	CSSD and DPSS case participants	▪ Improve joint case	DPSS	Title IV-A and	The workgroup will continue until all	Gail Juiliano, Quality and

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	Summit Workgroup	DPSS staff, designed to evaluate and improve joint case processing practices. A workgroup was formed to implement and track the joint recommendations of the Summit.		management; ▪ Improve well-being of families by establishing parentage and support for children; and, ▪ Enhance family self-sufficiency.		Title IV-D	Summit recommendations have been fully implemented.	Program Improvement Division Chief (323) 889-2746
49.CSSD	DPSS Co-Locate Project	CSSD has staff assigned to 24 of the DPSS Temporary Assistance to Needy Families (TANF) offices to interview the TANF applicants at their point of entry or re-entry into the welfare system. CSSD is required to open cases for all welfare recipients, unless a good cause determination has been made.	TANF families	▪ Improve well-being of families by establishing parentage and support for children; ▪ Improve family self-sufficiency ▪ Restore public funds to the federal, state, and local government.	DPSS	Title IV-D	This project has been ongoing for several years and will continue if state budget allocation allows.	Lisa Garrett, Special Assistant (323) -889-2787 Irma Rios, Division Chief Co-Locate (323) 832-
50.CSSD	Electronic Lien Filing	CSSD electronically files real property liens with the County Recorder saving hundreds of hours in staff time and thousands of dollars in CSSD County resources.	All child support obligors in the County.	▪ Collection of funds from property transfers or refinances to amortize child support arrears.	County Recorder	Title IV-D	This project commenced in 2005 and will continue.	Lisa Garrett, Special Assistant (323) -889-2787 Jake Jacobson, Deputy Director CSSD Bureau of Information (323) 832-7191
51.CSSD	Jail Outreach	CSSD is working to improve provision of child support information with County male and female inmate by installing signage, kiosks, and other information in designated jails.	Inmates with children/child support cases	▪ Increase inmate awareness of rights and responsibilities concerning their children; and, ▪ Assist inmates with modifying their orders to avoid barriers to re-entry into society.	Sheriff	Title IV-D	The project commenced in June 2006 and will continue to be refined.	Lisa Garrett Special Assistant (323) -889-2787 Al Reyes, Division Chief Communications and Marketing (323) 832-7216
52.CSSD	Prison Data	CSSD receives data concerning jail	Inmates with	▪ Increase inmate	Sheriff, Public	Title IV-D	The project	Lisa Garrett,

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	Exchange Project	inmates which are sentenced to state prison for the purpose of appropriately reviewing and/or modifying child support orders and updating CSSD parent information.	children/child support cases	awareness of rights and responsibilities concerning their children; and, ▪ Assist inmates with modifying their orders to avoid barriers to re-entry into society.	Defender		commenced in June 2006 and will continue to be refined.	Special Assistant (323) -889-2787 Gail Juiliano, QAPI Division Chief (323) 889-2746
53.CSSD	Welfare Data Exchange	CSSD and DPSS exchange data for persons within their joint caseloads. The exchange allows CSSD to open cases for welfare recipients and to review changes in family households, which may affect aid status, and an existing child support order. DPSS also provides CSSD with real-time review of its LEADER case management system for more efficient handling of CSSD TANF cases.	TANF, GR, welfare recipients	▪ Improve joint case management; ▪ Improve well-being of families by establishing parentage and support for children; and, ▪ Enhance family self-sufficiency.	DPSS	Title IV-A and Title IV-D	This project has been ongoing for several years and is expected to continue.	Lisa Garrett, Special Assistant (323) -889-2787 Jake Jacobson, Deputy Director CSSD Bureau of Information (323) 832-7191
54.DCFS	DCFS initiatives (Goal 5)	Point of Engagement (POE) is a new service delivery model that offers different ways of responding to reports of child abuse and neglect, utilizing a collaborative and multi-disciplinary approach, and incorporating family team decision making.	All children at risk of entering the child welfare system and families with open DCFS cases.	Improved Timelines to Permanence: ▪ Increase the number and rate of children replaced with their birth families ▪ Decrease the number and rate of children re-entering placement Improved Safety: ▪ Among children coming into foster care, increase the proportion who are placed in their own neighborhoods or communities	POE collaborates with other County departments such as DMH, DHS, Probation, and DPSS. Partners also include community-based agencies who work in the areas of domestic violence, drug and alcohol, mental health, and health, as well as Faith-based community organizations. The AECF is a major partner.	Title IV-E dollars; Federal/State dollars for Family Preservation; Family Support Programs; AECF; other potential County funds.	POE is already implemented in 15 of the 18 DCFS offices; full implementation is expected by December 2006.	DCFS POE: Marilynne Garrison, CSA III (213) 739-6212 garrma@dcfs.co.la.ca.us DCFS Family-to-Family: Dr. Michael Rauso 213-738-2731 and Nina Powell-McCall 213-639-4810 Rausom@dcfs.co.la.ca.us
		Family-to-Family is a component of POE and is a child welfare reform initiative created by the Annie E. Casey Foundation (AECF) to help support child welfare agencies achieve better outcomes. The Family-to-Family initiative has four core strategies: Team Decision-Making (TDM), Community Partnering, Self Evaluation, and Recruiting and Developing Resource families. Los Angeles County has implemented Family-to-Family Countywide, but more specifically TDM.						

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				▪ Reduced Reliance on Out of Home Placement:: ▪ Reduce the number and rate of children placed away from their birth families ▪ Reduce the number of children served in institutional or group care and shift resources from group and institutional care to kinship care, family foster care and family centered services ▪ Reduce the number of placement moves children in care experience ▪ Decrease lengths of stay in placement ▪ Increase the number and rate of siblings placed together.				
55.DCFS	Human Resources Career Development Intervention (CDI) Program	Increase employment opportunities for foster youth within County departments.	Independent Living Program (ILP) eligible, former foster youth	Provide employment training and mentor support to insure youth are able to achieve a livable wage.	Department of Human Resources (DHR), Probation, Sheriff, Internal Services Department, AC, Tax Treasurer Collector, and Parks	Each participating County department must dedicate vacant items to support CDI positions.	12 to 18 months	Rhelda Shabazz, (213) 351-0102 Shabar@dcfs.co.la.ca.us Sandra Blaydow, DHR sblaydow@dhr.co.la.ca.us
56.DCFS	ILP Housing	Ten HUD Grants for homeless emancipated youth housed in scattered	DCFS and Probation youth	Increased independent living	United Friends of the Children,	HUD federal grants; ILP	Each grant is renewed yearly. All	Karen Compton-Moore, CSA III

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		site apartments throughout Los Angeles County (244-bed capacity).	ages 18-21	skills, increased income, and the securing of permanent housing.	Salvation Army, YWCA, Community College Foundation, Richstone, LAHSA, CDC, and St. Anne's	matching funds	grants are active and have been renewed for 2006-2007.	Program Director 3530 Wilshire Blvd. 4th Fl. 90010 213 351-0118 compka@dcfs.co.la.ca.us
57.DCFS	Regional Centers (RC)	Each DCFS regional office has designated a RC Liaison and is in the process of developing RC Teams (DCFS Liaison, D Rate Representative (a specialized CSW), and County Counsel to address RC issues, including service and placement needs.	DCFS children with developmental disabilities as defined by RC.	Coordinated and seamless effort towards addressing and meeting the needs of DCFS/ RC clients.	RCs, DMH, Probation, and CAO.	County funding for staff assigned to R/C issues.	DCFS has completed the goal to have a RC Liaison in each office assigned by end of 2006.	Dr. Jeff Dorsey (213) 351-5538 (213) 698-4917, 425 Shatto Place, LA, CA 90020 dorsej@dcfs.co.la.ca.us
58.DCFS	Title IV-E Waiver	Flexible funding to make strategic investments in the structural and programmatic reforms that are desperately needed to better serve children and family in a cost neutral manner.	Title IV-E and non Title IV-E eligible children ages 0-19 currently in out-of-home placement, or who are at risk of entering or reentering foster care.	Safety, permanency, and well-being	Probation, Children's Commission, DPSS, DMH, DHS, numerous external stakeholders/ agencies	State, Federal, County, and Foundations	Implementation Date January 1, 2007	Mitchell Mason 425 Shatto Pl.,500 Los Angeles, CA 90020 (213) 351-5746 masomi@dcfs.co.la.ca.us
59.DCFS/CAO	Emancipation Program Partnership (EPP)	The EPP is a policy setting/oversight group to support and guide the systemic efforts to change and improve services to the County's emancipating foster and probation youth. It provides the leadership to fulfill the County's vision for emancipating and emancipated youth; supports the creation of a County multi-agency, integrated service delivery system; and leads policy development and revenue maximization efforts. The Partnership's goal is to leverage all available public and private resources and provide leadership on Countywide issues, including efforts in the areas of prevention and presence.	Emancipating foster youth	Increased access to ILP services and resources, and increased youth awareness of eligibility of services.	CAO, CDC, DCFS, DHS, DMH, Probation, DPSS, Juvenile Court, Public Counsel, United Friends of the Children, the Association of Community Human Services Agencies, foster parents, Children's Law Center, and Children's Commission	EPP is not funded. The goal is to blend County/ Private/Grant funds to increase services and resources for former ILP eligible foster youth.	EPP was implemented in 2000 and is an ongoing collaborative effort. Program is scheduled to be transferred from DCSS to DCFS in July 2007.	DCFS: Rhelda Shabazz, (213) 351-0102 Shabar@dcfs.co.la.ca.us CAO-SIB: Kathy House (213) 974-4129 Probation: Jed Minoff, Probation (213) 351-0125 DCSS: Maggie Mireles mmireles@css.co.la.ca.us

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60.DCFS/DHS/DMH	Katie A. initiatives	Medical Hubs were developed to better serve the health needs of children in foster care. DCFS needs medical, forensic, and mental health expertise and assessment capacity available 24/7 to meet the emergent and ongoing needs for children who have been detained and placed under the Department's supervision. The provision of medical exams, forensic evaluations and mental health screenings by Hub personnel will provide DCFS-served children with a standard level of care. The medical exams are comprehensive and, along with the mental health screening, will enable the CSW, along with use of the Multi-disciplinary Assessment Team (MAT) and Team TDM process, to develop the most appropriate case plan that will ensure the child's safety. DHS established and operates Hub Clinics at five DHS facilities that provide forensic evaluation, initial medical examination, and mental health screening to children that are detained by DCFS. Existing Medical Hubs: ▪ LAC+USC Medical Center VIP ▪ Harbor-UCLA Medical Center ▪ King/Drew Medical Center ▪ Olive View-UCLA Medical Center ▪ High Desert Health System ▪ Children's Hospital Los Angeles	All newly detained DCFS children.	1. Increase Child Safety by increasing access to better integrated health and mental health examinations, screenings, and services. 2. Improved Permanence by: ▪ Increased placement stability of children in out-of-home care. ▪ Shortened Timelines to Permanency. 3. Increased Well-Being and Stability for Children.	DCFS,DHS,DMH, contracted providers	MacLaren Provisional Financing Uses Start-up costs funded by DCFS Health care costs to be claimed to Medi-Cal Costs not reimbursed by Medi-Cal will be claimed to DCFS	All five Hub Clinics began providing forensic evaluations and mental health screenings effective February 1, 2006. All five Hub Clinics began providing the Initial Medical Examination effective July 1, 2006. Clinics are in the process of hiring/purchasing additional personnel/ equipment to fully accommodate 100% of the estimated caseload.	DCFS: Donna Fernandez (213) 639-4804 fernadc@dcfs.co.la.ca.us DHS: Cheri Todoroff (213) 240-8272
61.DCFS/DMH/DPH/ DPSS	Skid Row Families	A Skid Row Assessment team comprised of staff from DCFS, DPSS, DMH and DPH provide an array of services to homeless families to mitigate any factors that pose a significant risk to the child's health and well-being.	Homeless families on Skid Row	All homeless families on Skid Row are assessed for their service needs, and referred for services to over-come their barriers towards permanent housing.	DCFS,DMH, DPSS, DPH, Beyond Shelter, and CBOs	Federal, State, County, and private funding. Each department funds its staff. The Board of Supervisors	Implemented on February 2005. County funding is temporary; a reevaluation will occur on October 2007.	DCFS: Priscilla Cruz cruzpr@dcfs.co.la.ca.us DCFS: Roberta Medina, (323) 725-4500 medinre@dcfs.co.l

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				A comprehensive service plan is developed with the objective of moving the family out of Skid Row, and into permanent housing.		allocated $80 million via the County's HPI that includes funding for Beyond Shelter services.		a.ca.us DCFS: Theresa Rupel (213) 639-4821 rupelt@dcfs.co.la.ca.us
62.DCFS/DPSS	Linkages Service Integration Model	*Linkages* enhances service coordination and communication between DCFS and DPSS to improve the safety and economic stability of DCFS clients who are eligible for CalWORKs and other DPSS programs. The program is focusing on enhanced integration around the following four opportunities: ▪ Family Preservation for Welfare-to-Work; ▪ CalWORKs Family Reunification (AB 429); ▪ DCFS Screening for potential eligibility to DPSS programs; and, ▪ Integration of CalWORKs expertise into DCFS TDM.	DCFS clients receiving services through open cases who are eligible for CalWORKs and other DPSS programs	Economic stability to: 1. Improve safety 2. Reduce reliance on out-of-home care 3. Reduce timelines to Permanency	CAO-SIB	Federal, State, and County funds Existing DPSS/DCFS resources; $7,500 Family and Policy Institute of California stipend to cover for travel and/or training costs to participate and plan Linkages as part of Phase II of the Linkages Statewide Project.	As of 2006, DCFS' North Hollywood and Metro North offices have implemented co-location of DPSS staff and their participation in the TDM meetings. Additionally, ER staff has implemented the use of a preliminary assessment tool for expedited DPSS services. DCFS' Torrance office is expected to start its implementation in early 2007. Continued implementation of other facets of Linkages is expected throughout 2006-2007, with Countywide roll out to be determined at a later date.	DCFS: Dr. Jackie Acosta (626) 691-1446 Acostjc@dcfs.co.la.ca.us DPSS: Phil Ansell (562) 908-8633 pansell@ladpss.org CAO-SIB: Lesley Blacher (213) 974-4603 lblacher@cao.lacounty.gov
63.DCFS/ICAN	Family and Children's Index (FCI)	FCI is a data base of families who received services from Sheriff, Probation, DA, DMH, DHS, DPSS, and DCFS	Children and families with DCFS referrals; FCI is used primarily by Emergency Response (ER) Child Social Workers (CSWs), but is available to any CSW	Increased safety for children and reduced maltreatment	Sheriff, Probation, DA, DMH, DHS, DPSS, and DCFS	DCFS pays for 85%; other County agencies pay the remaining 15 percent.	Implemented in all DCFS offices. SAAMs units uses FCI to search all new referrals	Dick SantaCruz 213 739-6434 santad@dcfs.co.la.ca.us

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64.DCSS	Consumer Protection Program MOU	Provides fraud recovery and prevention services to Adult Protective Services (APS) clients victimized by financial exploitation.	Clients referred by APS	Significant increase in the number of seniors receiving fraud prevention and information services.	Consumer Affairs	APS	Implemented	Lorenza Sanchez lsanchez@ladpss.org
65.DCSS	DPSS-DCSS Collaborative	Increase employment training and support services	TANF/GAIN Participants	Four Work Source Centers providing collaborative services. Possible expansion to all 18 Work Source Centers.	DPSS	Workforce Investment Act (WIA)	Implemented	DCSS: Maggie Mireles mmireles@css.co.la.ca.us
66.DCSS	Elder Abuse Forensic Center	This team based program focuses to protect vulnerable elder and dependant adults from abuse and neglect.	Elder adults and dependant adults	Weekly meetings with key agencies discuss ways to eliminate abuse and neglect of elder adults and dependant adults.	DA, DHS, DMH, and private mental health and medical professionals.	Arch Stone Foundation	Implemented	DCSS Jay Glassman 213 – 739-7323 jglassma@css.co.la.ca.us
67.DCSS	Elder Abuse Prosecution Support Program MOU	Facilitates the preparation of cases for prosecution through enhanced collaboration and training between the DA, APS, and law enforcement agencies.	Clients referred by APS	Improved more timely processing and preparation of elder abuse cases for prosecution.	DA	APS	Implemented	Lorenza Sanchez lsanchez@ladpss.org
68.DCSS	GENESIS MOU	Provides in-home mental health assessments and follow up services to clients referred by APS to the GENESIS program.	Elders and dependant adults (18 to 64 years old)	Program provides increased assessment and access to mental health services by APS clients.	DMH	APS	Implemented	Dave Kochen DKochen@css.co.la.ca.us
69.DCSS	Grand Avenue Project	The project facilitates employment in the trades and crafts.	Unemployed and underemployed persons	This City/County project includes private firms and representing unions to create industry specific training. Next step is to develop RFP to select lead agency that will provide outreach, support services and industry specific training.	Community Redevelopment Commission, and CAO-Finance and Asset Management Branch	WIA	Implemented	Josie Marquez jmarquez@css.co.la.ca.us
70.DCSS	Health Alerts	This collaborative effort makes it possible for our senior centers, service	Seniors	Process in place to issue health alerts	Office of Emergency	None	Implemented	Robert Radujko Moore

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		centers, and aging network of providers to receive health alerts when needed. The alerts identify available cooling stations during the hot weather months. Other alerts provide shelter information for cold and rainy weather months.		from service and senior centers when needed. Currently, working to refine and formulate new procedures with Office of Emergency Management	Management			Geraldo Rodriguez jmarquez@css.co.la.ca.us
71.DCSS	Literacy Project	Service Centers want to offer a literacy project that teaches English and Spanish literacy. This would be a combined effort with the Service Centers and the Public Library. The Centers would offer year-round classes at no cost to participants.	Service Center participants	Services currently not offered. One Service Center is in continued discussion with Public Library to offer this important service to participants.	Public Library	Net County Cost (NCC)	Implemented	Geraldo Rodriguez jmarquez@css.co.la.ca.us
72.DCSS	Medical Intervention MOU	Provides hospital-based screening, medical intervention, and treatment services for victims and potential victims of elder abuse.	Victims and potential victims of elder abuse	Program available at two hospitals. 20 to 60 persons per month are provided services. Additional grant funds secured to address problem elder abuse cases through a diverse skilled medical team approach.	DHS	APS, and County matching funds	Implemented	Lorenza Sanchez lsanchez@ladpss.org
73.DCSS	Public Guardian MOU	Provides accelerated probate conservatorship petition processing on clients referred by APS to the office of the PG.	Clients referred by Adult Protective Services and the general public	Referrals are continuing to the PG, further reducing time to process probate conservatorship petitions for APS clients.	DPH	APS	Implemented	Dave Kochen DKochen@css.co.la.ca.us
74.DHS/DMH	DHS/DMH Outcomes measurement system pilot (Goal 7)	Improve health and mental health outcomes and maximize utilization of scarce resources through implementation of a client-centered, information-based health and mental health services delivery system that provides cost-effective and quality services across County departments	Patients using services through both DHS and DMH	Better coordination of care resulting in improved patient outcomes and cost savings for the County.	CAO-SIB, County Counsel, DCFS (to join in the future)		Timeline recently revised: final implementation 2013	Rene Seidel 213-240-8182
75.DHS/Parks	Los Angeles Collaborative for Healthy Active	Group of over 200 agencies, non profits, etc., working to get kids active and educated on nutrition.	Low income, high need areas, children and youth	Educate and inform communities on health and wellness	DHS, Parks, other County departments, and	DHS Nutrition Network, 5-A-Day, etc.	Ongoing	DHS: Gayle Haberman

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	Children			issues, develop networks of support.	numerous nonprofits			Cindy Harding
76.DMH	Children's System of Care (CSOC)	Intensive In-Home Treatment for children who are at risk of being removed from their home to a higher level of care. Services include mental health treatment and linkage to community-based resources and services.	Seriously Emotionally Disturbed (SED) Children at risk of out-of-home placement. Must have an open case with at least two of the following departments/ agencies: ▪ DCFS ▪ Probation ▪ DMH ▪ School District	▪ Reduction in out-of –home placements ▪ Reduction in incarceration in juvenile hall and camps ▪ Reduction in hospitalizations. ▪ Increased school attendance	DCFS, Probation, School Districts and CBOs	Early and Periodic Screening, Diagnostic, and Treatment (EPSDT)	CSOC is provided Countywide	Sam Chan Ph.D. District Chief (213) 738-3201
77.DMH	Interagency Consultation and Assessment Team (ICAT)	Provide mental health screening, assessment, consultation, coordinated case management, linkage and other mental health services to DCFS children and youth. DMH staff are co-located at four DCFS regional offices	DCFS children displaying emotional and behavioral problems that require evaluation of their progress and continued needs	Increase in the number of youth linked to local community resources upon discharge. Increase in the number of DCFS social workers who report that ICAT services were helpful in improving the child's level of functioning.	DCFS	EPSDT	Implementation is complete	Sandra Thomas Acting Deputy Director, Transitional Age Youth (TAY) Bureau sthomas@lacdmh.org
78.DMH	MAT	DMH providers complete comprehensive mental health assessments of children and youth detained by DCFS within 45 days after detention occurs.	Detained DCFS children and youth	Decreased timelines to permanency, increase safety and reduced reliance on out-of-home care	DCFS, community health and human services agencies, and school districts	EPSDT	Implementation on-going in SPAs 3 and 6	Sandra Thomas Acting Deputy Director, TAY Bureau sthomas@lacdmh.org
79.DMH	MHSA	The first plan to be implemented under MHSA is the Community Services and Supports (CCS) Plan. One of the initial services provided under CCS Plan is the Full Service Partnerships (FSP) Program. FSP provides a wide array of services and supports to help children	Children 0 to 15 years of age with SED who: ▪ Have been or are at risk of removal from	Meaningful use of time and capabilities, including things such as education and social and community activities.	Delegates in the MHSA Stakeholder Process include representatives from CAO, DHS, CSS, DCFS, DPSS, Sheriff,	MHSA, EPSDT, Medi-Cal	Phase I Implementation in Service Areas 2, 3, 4, 5, and 8. Contract negotiations are in progress.	Lisa Wicker Children's FSP District Chief (213) 738-2217

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		and families make progress on their path to wellness. Services can include traditional mental health services as well as additional social supports (e.g., respite care, housing, domestic violence, and substance abuse)	their homes; ▪ Are substance abusers or in families affected by substance abuse; or, are experiencing extreme behaviors at school; or, ▪ Are involved with Probation.	▪ Safe living environments for children and youth; ▪ A network of supportive relationships; ▪ Timely access to needed help, including times of crisis; ▪ Reduction in incarceration in juvenile hall and camps; and, ▪ Reduction in out-of-home placements	Probation, Office of the Public Defender, Client Coalition, Parent Advocates, and Youth Advocates.		Phase II Implementation in Service Areas 1, 6, and 7. Proposals are under review. Services are scheduled to begin January 2007.	
80.DPH	Health Care Program for Children in Foster Care	Provides public health nursing expertise to DCFS in addressing the health care needs of children in out-of-home placement, based on State Budget Act of 1999.	Detained DCFS children and youth	Enhance health service delivery to children in foster care	DCFS and Probation	State, Title XIX	Ongoing. Established in 2000 via MOU. Current MOU for FY 2007-2009 pending execution (signature by DCFS).	Joseph Duke, CHDP Director 626.569.6019
81.DPH	Intensive Informing Project	Informs parents and guardians of children on Medi-Cal how to obtain free preventive health care to maintain health and promptly identify and treat health problems.	MediCal eligible persons below age 21	Provide access to periodic health examinations; to age-appropriate immunizations and screening laboratory tests; and to coordinated care for identified conditions.	DPSS, DCFS, and Probation	EPSDT	Implementation is ongoing per biennial Interagency Agreement (IAA). Current IAA for FYs 2006-2008 pending execution (Probation signature).	Joseph Duke, CHDP Director 626.569.6019
82.DPH/CDCP/STD Program	Infertility Prevention Project	Assure quality system to detect patterns, identify populations at risk, provide surveillance data and feedback from public health agencies, community partners, and lay public	Los Angeles County incarcerated adults or juvenile hall detainees	Increase screening and testing for Chlamydia, syphilis, gonorrhea; assure morbidity reporting; partner identification and prevention of secondary cases; data validation; and, reports to improve performance.	Sheriff, Probation (selected Juvenile Hall facilities)	Grant	Each objective and related goals are under continuous review during the federal FY cycle.	Peter Kerndt, M.D., M.P.H., Director pkerndt@ladhs.org
83.DPH/LACOE	Special Education Local	Medical Therapy Units (MTUs) have close partnerships with the schools and	Children below 21 years of age with	Coordination among health, human, and	LACOE; school districts throughout	AB 3632	Ongoing	Debra Ruge, Interim Director,

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	Plan Area Interagency Agreement	school districts throughout the County. MTU staff are headquartered at schools and provide medically necessary physical and occupational services to LACOE students.	special health care needs who receive therapy services from the MTU staff.	education services to improve health and increase functional abilities	Los Angeles County			Medical Therapy Program 626-569-6011
84.DPH-OWH	Breast Health Program	Collaboration with the DHS and the Cancer Detection Program: Every Woman Counts (CDP:EWC) Program. Focus is on the quality, systems, tracking, enrollment, and reimbursement of breast health services in DHS; and sharing successes.	Low income, non-insured women age 40 and over who live in Los Angeles County.	Increased enrollment and generated revenue for program. Standardization of breast health services.	DHS, four major hospitals and six Comprehensive Health Centers, one Multi-Service Ambulatory Care Center (MASACC), and Partnered for Progress (regional CDP:EWC representatives).	CDP:EWC (Funding CA State tobacco tax and federally funded initiatives).	Ongoing program that started in LA county in 1998. Representatives from participating DHS facilities meet quarterly.	Debbie Perry, R.N. (626) 569-3815
85.DPH-OWH	Los Angeles County Emergency Contraception (LACEC) Workgroup	The LACEC Workgroup was formed to assess the current status of access to EC within Los Angeles County.	Low income uninsured women in Los Angeles County; health care providers in DHS and Public Private Partnerships (PPP) providers	▪ Identify barriers to EC access; ▪ Improve access to EC; and, ▪ Increase awareness of EC among consumers and providers.	DHS/PPP providers and the internal DPH staff from the OWH/STD Program, the Office of Health Assessment and Epidemiology, the Maternal, Child and Adolescent Health Programs, and the California EC Network and Pharmacy Access Network.	None	The Workgroup was formed in June 2006 and has had regular meetings every 3-4 weeks.	Ellen Eidem 626-569-3850, eeidem@ph.lacounty.gov
86.DPH-OWH	Mobile Clinic Outreach Program (MCOP)	The MCOP provides preventive healthcare and referrals for additional health services to low income un-insured women. Free health screenings for hypertension, hyperlipidemia, diabetes, obesity, cervical and breast cancers are provided using a multi-cultural staff. Venues are selected by CBOs working within the targeted communities and include religious institutes, community centers, consulates, festivals, and health fairs.	Low income un-insured women 40 years of age and older in Los Angeles County. The program is tailored to reach six targeted ethnicities: Latina, African American, Korean, Chinese, Armenian, and Vietnamese	As of October 2006, we have visited 181 sites and screened 3,557 women. Of those screened, 57% were overweight or obese; 19% screened positive for diabetes; 23% had an elevated blood pressure; 26% had hyperlipidemia; 5% had an abnormal Pap smear; and 4%	OWH has over 300 community partners that request clinic services and provide a site for the outreach event to take place. DHS employees serve as the multilingual, multicultural staff on the clinic.	Initially funded through a grant from Pfizer, Inc. Additional funding obtained from the Los Angeles-American Medical Women's Association,	The program began in May of 2002 and continues to operate. Four to six sites are visited per month. Requests for clinic services continue to be received from partnering agencies.	Esther McDowell 626-569-3823, emcdowell@ph.lacounty.gov

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				had an abnormal breast exam.		and NCC.		
87.DPSS	Toy Loan Program	Based on the library model, 50 service centers (three of which include DCSS centers) offer a program that provides children with an opportunity to select a toy and bring it back within two weeks. The kids gain points by bringing the loaned toy to the service center on time. After accumulating enough points the child can select a toy to keep. The program instills responsibility and encourages kids to think for themselves with adults as peers.	Low income children	DPSS: Serve more than 40,000 children in one year throughout the County DCSS: Program has increased from three service centers to five.	DCSS, Parks, Public Library, and CBOs.	Budgeted positions and donations; Net County Cost (DCSS)	Already in place	DPSS: Sylvia Bratincevic (213) 744-4347 DCSS: Geraldo Rodríguez GRodrigu@css.co.la.ca.us
88.DPSS/CPC	Earned Income Tax Credit (EITC) (Goal 5)	Implement a collaborative marketing campaign to increase awareness and participation in the Federal EITC.	Low to moderate income working families	Increase the number of EITC first-time filers	CBO and faith-based organizations, financial institutions and other government agencies.	NCC and private contributions	Ongoing	Ernie Castellanos (562) 908-8434
89.DPW	East Los Angeles County Hall (Civic Center approach (Goal 6)	DPW worked with DRP, Fire, Parks, and the CAO to establish a one-stop center where developers and contractors can submit their plan proposals at one location. This is a customer service initiative to reduce confusion and travel time.	Community of East Los Angeles	To enhance the County's responsiveness and accessibility for private and public projects.	DPW, DRP, Fire, Parks, Assessor, and CAO	Public Health Permit Fees and Licenses.	Implemented May 2006	Emmanuel Egeonu 626.430.5520
90.DPW/CAO-Office of Unincorporated Areas Services (OUAS)/CDC	Florence-Firestone Community Enhancement Team (FFCET) (Goal 6)	Improve the quality of life for the residents of Los Angeles County's unincorporated Florence-Firestone Community by offering a wide range of department coordinated services responsive to the community's specific needs. CDC's Civic Culture Development Strategy: Recruit and train 18 viable institutions and leaders in Florence-Firestone to prioritize, plan and advice in the integrated service strategies.	60,000 residents living in the Florence-Firestone area	Significantly increased civic life in Florence-Firestone from a small leader's base of 12 individual leaders to a broad-base coalition of 18 institutions (schools, parks, churches, and civic groups). Actively involved with multiple County department to implement 40 improvement strategies in the area	Sheriff, CAO-OUAS, DPH, DHS' Office of Public Safety, Parks, Animal Control, Supervisorial Districts 1 and 2	Most initiatives are used with existing department funds. Additional funding has been requested for code enforcement strategies and civic involvement strategy.	Eighteen organizations have been recruited and trained on the FFCET strategy. Currently developing 40 leaders to integrate with departments in local budget planning process for FY 2007-2008. FY 2005-2006 implementation initiatives process completed.	DPW: James Yang Jyang@dpw@lacounty.gov CAO-OUAS: Dorothea Park dpark@cao.lacounty.gov CDC: Civic Development Strategy Richard Martinez 323-890-7001 Louisa Franco

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				FY 2005-2006. Currently working on developing priorities for upcoming FY 2007-2008.				213-351-0755 Health Education Administration and Martina Travis (323-235-6704)
91.IOG	Foundation Linkages Workgroup	To enhance relationships with foundations to achieve common policy goals and improved outcomes; share lessons learned about strengthening these partnerships with County leadership; and, streamline County grants management processes.	Countywide (targeted communities common to County and foundations)	Leverage respective County-philanthropy goals, strategies, and investments in partnership with communities to achieve better outcomes for children and families.	IOG member departments, various Southern California foundations	None	Ongoing.	IOG Chair: Sam Chan, Ph.D. SChan@lacdmh.org
92.NDTF	NDTF and County Strategic Plan Goal 5	Composed of the directors of key health and human services departments, plus additional entities, whose charge is to move forward the County's service integration agenda by setting policy in support of the Board's instruction to design a seamless social service delivery model. NDTF oversees implementation of County Strategic Plan's Goal 5: *Children and Families Well-Being.* Strategies/initiatives that are shared by all member departments, include: ▪ Responding to the needs of our shared populations; ▪ Establishing a seamless social services delivery system; ▪ Emphasizing prevention as a primary focus; and, ▪ Building on the strengths of communities to develop a broad prevention-based continuum of services and supports to produce positive measurable outcomes for the County's children, families, and seniors.	Children and families	Improve the well-being of children and families in Los Angeles County as measured by progress made toward achieving the five outcome areas adopted by the Board of Supervisors: good health; safety and survival; economic well-being; social and emotional well-being; and education/ workforce readiness.	County health and human services departments and key partners	None	Substantial progress toward achieving the Goal 5 objectives has been made. Process to revise Goal 5 will begin during the 2nd half of FY 2006-2007.	Philip Browning, Chair NDTF-IOG: Carlos Pineda cpineda@cao.lacounty.gov
93.NDTF/IOG/CPC	Community Forums (CFs)	As part of Goal 5 Strategy 6 (Establish alignment between departments and	SPA/AIC Councils and sub-SPA	In response to the CFs findings, NDTF	NDTF and IOG departments,	IOG funds	Progress toward the development of the	NDTF-IOG: Carlos Pineda

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	(Goal 5)	stakeholders around achieving the Goal 5 Outcomes), the County and the CPC supported eight SPA/American Indian Children's (AIC) Councils in conducting 64 Countywide CFs. The CFs provided an opportunity for more than 2,000 County residents to meet and discuss issues of specific concern to community residents and formulate ideas for how these concerns might be addressed through County-community partnerships.	communities	(County health and human service department directors) and staff met to develop proposed County-community action steps. NDTF presented the action steps to approximately 1,000 additional community members at nine Countywide Feedback Sessions (November 15, 2005-January 21, 2006). Department directors and staff included elements of the action steps in their 2005-06 Management and Appraisal Perform Plan (MAPP) Goals.	LAUSD, SPA/AIC Councils, community leaders and stakeholders		County's-CPC's Community Building Institute (CBI) designed to further community leadership development and capacity building based on Asset Based Community Development concepts. CBI will also provide training to County department representatives to the SPA/AIC Council and other institutional partners.	cpineda@cao.lacounty.gov CPC: Laura Valles lvalles@laccpc.org
94.Parks	Healthy Parks Initiative	Partnering with County departments and agencies in communities to bring needed services and programs to areas. Building relationships and educating/providing communities with information on health and wellness-related issues using parks.	Low income, high need areas, children, youth and families	Educate and inform on health and wellness-related issues	DHS, LAUSD, LACOE, Probation, Libraries, County's Physical and Nutritional Task Force, LA Collaborative, Friends of Greater Parks, and CBOs, etc.	In-house, in-kind	All County parks are Healthy Park sites; we are actively seeking community and other agencies as partners to provide communities with what they ask for, as it related to health and nutrition.	Parks: Sue Goodwin Regional Director, 310 – 965-8227 sgoodwin@lacountyparks.org
95.Parks	Park Community Forums	Community meetings at parks to determine focus of programs and services provided, community engagement piece included.	Park communities	Develop lists of possible programs, services, networks, and other resources in communities	Neighbors, community groups, public and private organizations, and CBOs, etc.	In-house, partners	Ongoing. Most parks or park clusters have had forums held.	Parks: Sue Goodwin Regional Director, 310 – 965-8227 sgoodwin@lacountyparks.org
96.Probation	Community Corrections Collaborative Conference	Build foundation for emerging organizational/cultural change to community corrections and enrich relationships with County, City, State, and community partners and	Probation partners and stakeholders include County health and human services	Transitioning from a monitoring and control correction model to a behavioral change and	City and County agencies, school districts, and CBOs, community resident groups/	County, State and Federal.	Kickoff Conference, held: November 9, 2006; ongoing.	Anita Vigil (562) 940 2532 anita.vigil@laprob.org

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		stakeholders. Creating evidence-based program (EBP) knowledge base for partners and stakeholders in preparation for service implementation strategies.	departments, Sheriff, Courts, LACOE, Parks, and other key stakeholders such as the State of California, City of Los Angeles, community service providers, organized labor, and SPA/American Indian Children's Councils	treatment services to minimize recidivism.	associations, and families.			
97.Probation	Juvenile Justice Crime Prevention Act (JJCPA)	JJCPA is a multi-agency collaboration which provides the County with a continuum of prevention, intervention and enforcement (suppression) services.	Probation and at-risk youth CDC: Youth living in public housing.	Reduction in arrest, incarceration, and violation; increase in community service, restitution and successful completion of probation. CDC: The Juvenile Delinquency Reduction Program operates at the CDC's four largest housing sites and some smaller public housing. This is the sixth year of funding received from Probation due to positive outcomes.	City and County agencies, school districts, and CBOs. With CDC: Probation, DMH and various CBOs	State	Ongoing CDC: CDC has been receiving funding from Probation for over six years.	Probation: Felicia Cotton (562) 940 2526 felicia.cotton@laprob.org CDC: Betsy Lindsay (323) 890-7119
98.Probation/Parks	High Energy Activity for Teens (HEAT)	Joint program where parks become the focal point for some at-risk youth and programs are developed to engage and motivate positive changes in behavior.	Probation Camp children in Los Angeles County	Positive behavioral changes of at-risk youth	Probation, Parks	Grant funded (Probation)	Ongoing	Albert Gomez agomez@lacountyparks.org
99.Public Library	Family Place	Early Childhood Initiative which creates enhanced library environment and resources for young children and their	Children 0 – 3 and their caregivers	Parents learn about the importance of play in their child's	Partnerships developed at each participating Library	Productivity Investment Fund;	Program began in 2005, continues to grow. (5 new sites in	Tina Carwile, Emergent Literacy Coordinator

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		parents. Includes library materials, toys, information on community resources, family friendly spaces, parent child pre-literacy workshops and community collaborations.		development; how to become their children's first teacher; parents become aware of library and community resources available for them to support their families.	(19 sites) based on partners available in their communities. Schools; Mental Health; Health; Public Health; Parks and Recreation	Proposition 62; Library Budget	2006 - 2007) Best practices incorporated into general library services	562-940-6907
100. Public Library	Library Cards for Foster Children	No fault library cards available for foster children in out-of-home care.	Foster children	To encourage foster parents to register their children for library cards without fear of fines or fees. Supports school and educational success	DCFS, Family Courts	Public Library	Began in January 2004, continues	Penny Markey Coordinator of Youth Services 562-940-8522
101. Public Library	Library Cards for Probation Youth	All young people entering the juvenile justice systems via the three Juvenile Halls will be registered for a County Library card and will receive information, support and encouragement to use that card when they return to their communities.	Probation Youth	Increase access to educational resources for Probation Youth as they return to their communities	Probation, LACOE	Probation, LACOE, and Public Library	Additional partnership may result in funds which may be allocated by the Board of Supervisors	Penny Markey Coordinator of Youth Services 562-940-8522
102. Public Library	Live Homework Help	Free On-line tutoring program which provides one-on-one assistance to students in English, Math, Science, and Social Studies. Students must have a County Library card and have access to an Internet connected computer.	Students grades 4 through the first year of College	School support to encourage educational success.	LACOE, DCFS, Probation, and other departments are assisting with publicizing the service to their clients.	S. Mark Taper Foundation; Ahmanson Foundation; Clear Channel Radio, Azusa Pacific University; Sony; Bank of America Foundation	Began January 2005; ongoing.	Penny Markey Coordinator of Youth Services 562-940-8522
103. Public Library	Public Library-School Relations	County Libraries have close partnerships with the schools and school districts in the 88 service area. Classes visit the library to find out about library resources. Librarians visit schools to introduce students to books and library resources	School Children K-12 (205,290 children in 2005)	Increased educational success; parent training; children who are motivated to read	LACOE; school districts throughout Los Angeles County	Public Library	Ongoing	Penny Markey Coordinator of Youth Services 562-940-8522
104. Sheriff/DCFS	Partnership for the welfare and care of Drug and	The Sheriff may request a DCFS presence whenever children may be present during the time that a warrant	Potentially endangered children during a	Reduced DCFS response and intervention time;	Sheriff and DCFS	General Funds	Initially implemented in 2004, with some refinement, and	Lieutenant George Zagurski (310) 603-3118

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	Gang-endangered children	for gang and drug-related crimes is being served and the arrest of their parents/legal guardian is possible. DCFS personnel may be asked intervene on behalf of children if an unsafe environment is encountered. DCFS intervention can range form referral services to removing the child(ren) from the home. In the past, DCFS intervention after a warrant has been served has taken hours and negatively impacted the immediate needs of children.	law enforcement mission.	enhanced partnership between departments; provides immediate personal attention to the impacted children.			viewed by both departments as a successful method for caring for children.	
105. Sheriff/DCFS	Sheriff-DCFS Co-location	DCFS has entered an agreement with the Sheriff to co-locate CSWs across the County's Sheriff's stations to: 1) provide consultation on child abuse issues; 2) to ensure expedited response by DCFS when children are waiting in police stations; 3) to conduct joint child abuse investigations when possible; and, 4) to provide resources to families that are referred by Sheriff's Deputies and diverted to the Differential Response program.	Potential at-risk families and DCFS-referred children	Prevention of at-risk families from entering the child welfare system	Sheriff, DCFS	Gratis lease agreement	Implemented in some DCFS regional offices	DCFS: Xiomara Flores-Holquin, DCFS Law Enforcement Liaison Florex@dcfs.co.la.ca.us
106. Sheriff/DPSS	Sheriff/DPSS collaboration to reduce homeless-ness of inmates upon release from jail	A collaborative effort to link inmates to public social services prior to release so that upon release they can reintegrate into society rather than to return Skid Row. Public social services include housing, transportation, and food-related benefits.	County Jail inmates upon release from custody.	Initial outcomes have been positive. In the first month, 88 homeless inmates received services.	Sheriff and DPSS	HPI Funding of $1.5 million approved by the Board of Supervisors awarded in September 2006.	Implemented mid-year 2006. Efforts to refine the program and increase effectiveness are ongoing. Other related collaborative relationships are being built to enhance the program.	Brian Center, Unit Commander, Community Transition Unit, (213) 473-6591.

LIST OF FREQUENTLY USED ABBREVIATIONS/TERMS USED THROUGHOUT THIS DOCUMENT

AC	Auditor-Controller
APS	Adult Protective Services
CalWORKs	California Work Opportunity and Responsibility for Kids
CAO-SIB	CAO-Service Integration Branch
CBO	community-based organization
CDBG	Community Development Block Grant program
CDC	Community Development Commission
CDE	California Department of Education
CDSS	Department of Social Services
CIO	Chief Information Office
CPC	Children's Planning Council
CSSD	Child Support Services Department
DA	District Attorney's Office
DCFS	Department of Children and Family Services
DCSS	Department of Community and Senior Services
DHR	Department of Human Resources
DHS	Department of Health Services
DMH	Department of Mental Health
DPH	Department of Public Health
DPW	Department of Public Works
DRP	Department of Regional Planning
EPSDT	Early and Periodic Screening, Diagnostic, and Treatment
Fire	Fire Department
GAIN	Greater Avenues for Independence
GR	General Relief
GROW	General Relief Opportunities for Work

HHPF	Homeless and Housing Program Fund
HPI	Homeless Prevention Initiative
HUD	U.S. Department of Housing and Urban Development
ILP	Independent Living Program
IOG	Interagency Operations Group
ITF	Information Technology Fund
LAHSA	Los Angeles Homeless Services Authority
MAA/TCM	Medi-Cal Administrative Activities/ Targeted Case Management
MAT	Multi-disciplinary Assessment Team
MHSA	Mental Health Services Act
MOU	Memorandum of Understanding
NCC	Net County Cost
NDTF	New Directions Task Force
OCC	Office of Child Care
Parks	Department of Parks and Recreation
PG	Public Guardian
Probation	Probation Department
Sheriff	Sheriff's Department
SPA/AIC	Service Planning Area/American Indian Children's Councils
SSB	Safely Surrendered Baby
TANF	Temporary Assistance to Needy Families
TDM	Team Decision-Making
WIA	Workforce Investment Act
WIC	Women, Infant, Children program