

REVISED

MINUTES OF THE BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES, STATE OF CALIFORNIA



Violet Varona-Lukens, Executive Officer
Clerk of the Board of Supervisors
383 Kenneth Hahn Hall of Administration
Los Angeles, California 90012

Chief Administrative Officer
County Counsel

At its meeting held October 11, 2005, the Board took the following action:

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The following item was called up for consideration:

King/Drew Medical Center Hospital Advisory Board's attached recommendation to approve the Bylaws of the King/Drew Medical Center Hospital Advisory Board, effective upon Board approval and continuing for an indefinite period of time, with no fiscal impact.

Supervisor Yaroslavsky made the following statement:

"On September 13, 2004 the Department of Health Services issued a report entitled 'King/Drew Medical Center Restructuring.' This was the report that recommended approval of the Memorandum of Understanding with the Centers for Medicare and Medicaid Services, and relinquishment of King/Drew Medical Center's trauma designation.

"Included in that report was the following:

The Department also is establishing an Academic and Clinical Oversight Panel to provide guidance and serve as a resource to the efforts to restructure King/Drew Medical Center's academic and clinical mission. This Panel will be comprised of a small group of academic and clinical leaders from outside organizations, such as USC and the University of California (including UCLA).

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Broadening King/Drew Medical Center's academic partnerships will allow Department of Health Services to ensure the delivery of competent and safe care to the community and will provide an environment in which the County and Drew University can move forward to achieve the goals set forth in the Satcher Task Force report of establishing a center of excellence for urban multicultural health care delivery.

"The Academic and Clinical Oversight Panel that was established included leaders in academic medicine from throughout California including the Dean of the Keck School of Medicine at USC, the Vice President of Health Affairs for the University of California, the Executive Vice President of the Hospital Association of Southern California, and others; and was successful in providing guidance to the Department and to King/Drew Medical Center's leadership.

"In October, 2004 the Board hired Navigant Consulting, Inc. which issued its first assessment of conditions at King/Drew Medical Center on February 1, 2005. In this assessment and in a Department of Health Services' report of February 7, 2005, Navigant and the Department recommended establishment of a Hospital Advisory Board that would play a major role in governance of King/Drew Medical Center. Navigant recommended that the Advisory Board include the following members:

- Three ex officio members with vote (Dean of Drew School; President of the Professional Staff Association; and Director of Health Services);
- The King/Drew Medical Center Chief Executive Officer as an ex officio member, without vote; and
- Three to seven additional members with demonstrated expertise and experience in finance, business, hospital or clinic management, health plan administration and/or health and public policy; for a total of between six and ten voting members.

"Navigant further recommended that the Advisory Board 'should also develop a process to insure participation and ongoing input from the communities served by King/Drew Medical Center;' but it did not recommend community members on the Advisory Board.

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“On February 8, 2005 this Board approved the Advisory Board, ‘in concept, to be comprised of a membership substantially as recommended in the February 1, 2005 report’ and posed a series of further questions. On February 22, 2005 this Board approved Navigant’s recommendation for a HAB of 13 voting members (none of them to be community members); and an expanded oversight role.

“Now, the HAB has proposed a set of Bylaws which increase its membership to between 14 and 18 voting members. Criteria for membership have been vastly expanded and a series of other changes has also been proposed. Taken as a whole, the HAB that is now before us and that has been functioning on an informal basis for the last several months is vastly different from that which was originally approved by this Board.”

Dr. Thomas L. Garthwaite, Director of Health Services, responded to questions posed by the Board.

Dr. James Lott, Executive Vice President of the Hospital Association of Southern California, Kathy Ochoa, SEIU/Local 660, and Dr. Hector Flores, Chair, Hospital Advisory Board, King/Drew Medical Center, also addressed the Board.

After discussion, Supervisor Yaroslavsky made a motion, seconded by Supervisor Knabe, that the County Counsel and Chief Administrative Officer be instructed to:

1. Revise the proposed Bylaws for the King/Drew Medical Center Hospital Advisory Board (HAB) to:
 - Confine the HAB’s purpose to providing medical and business oversight of the operations of King Drew Medical Center for the purpose of regaining its accreditation, and to advise the Director of Health Services and the Board of Supervisors on these matters;
 - Reduce the membership of the HAB to the level originally proposed by the Board of Supervisors (6 to 10 members). The Chief Administrative Officer shall be charged with the responsibility for soliciting input from the Board of Supervisors and other stakeholders in order to recommend a pared down membership for the HAB; and

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- Include provisions in the Bylaws that preclude professional, institutional or other conflicts on the part of members of the HAB; and
2. Report their recommendations to the Board at the meeting of October 25, 2005.

Supervisor Antonovich made a suggestion that Supervisor Yaroslavsky's aforementioned motion be amended to include a one-year sunset review date. Supervisor Yaroslavsky accepted Supervisor Antonovich's amendment.

In addition, at the request of the Chief Administrative Officer, Supervisor Yaroslavsky amended his motion to authorize the Chief Administrative Officer and County Counsel to include in their findings the most flexible options concerning the HAB including, if necessary, a recommendation to terminate the HAB.

Also, Supervisor Burke made a suggestion that Supervisor Yaroslavsky's motion be further amended to change his Recommendation No. 1 to instruct the Chief Administrative Officer and County Counsel to revise the proposed Bylaws come back to the Board with recommendations for the revision of the proposed Bylaws for the King/Drew Medical Center Hospital Advisory Board (HAB). Supervisor Yaroslavsky accepted Supervisor Burke's amendment.

After further discussion, by common consent, and there being no objection, Supervisor Yaroslavsky's motion, as amended, was adopted.

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Attachment

Copies distributed:

Each Supervisor
Director of Health Services