



FESIA A. DAVENPORT
Chief Executive Officer

County of Los Angeles
CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, California 90012
(213) 974-1101
<http://ceo.lacounty.gov>

"To Enrich Lives Through Effective And Caring Service"

Board of Supervisors
HILDA L. SOLIS
First District

HOLLY J. MITCHELL
Second District

SHEILA KUEHL
Third District

JANICE HAHN
Fourth District

KATHRYN BARGER
Fifth District

ADOPTED

BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES

September 13, 2022

29 September 13, 2022

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

CELIA ZAVALA
EXECUTIVE OFFICER

Dear Supervisors:

APPROVAL OF PHASE TWO OF THE AMERICAN RESCUE PLAN LOCAL FISCAL RECOVERY FUNDS SPENDING PLAN (ALL SUPERVISORIAL DISTRICTS) (3-VOTES)

SUBJECT

The Chief Executive Officer (CEO) recommends the Board of Supervisors (Board) approve the proposed Phase Two spending plan for the County's allocation of the American Rescue Plan (ARP) Coronavirus State and Local Fiscal Recovery Funds (Fiscal Recovery Funds).

On July 27, 2021, the Board adopted Phase One of the spending plan by allocating \$975.0 million across three strategic pillars: (1) \$567.9 million for equity-based investments to position the County to recover better than before the pandemic; (2) \$239.7 million to support an equitable and inclusive recovery; and (3) \$167.4 million to preserve the County's fiscal stability and shore up our safety net programs.

The Phase Two spending plan adds to Phase One by allocating the County's second and final installment of approximately \$975.0 million in Fiscal Recovery Funds, for a total investment of \$1.95 billion. Phase Two provides an additional \$401.1 million to equity-based investments to position the County to recover better than before the pandemic; an additional \$79.8 million to support an equitable and inclusive recovery; and an another \$494.1 million to shore up the County's safety net programs.

This cumulative investment of nearly \$2.0 billion presents an unprecedented opportunity for the Board to create generational change and build a County that is truly better than before the pandemic. This transformative work is already underway and will be augmented with the Phase Two

recommended allocations.

The Phase Two spending plan targets substantial additional investments designed to effectuate lasting change, well after pandemic recovery ends, including millions to create housing for people experiencing homelessness and low-income families; capital investments to increase the County's ability to address our most pressing issues like mental health care and alternatives to incarceration; and funding for services that help people experiencing homelessness find and keep housing; while also sustaining funding for Phase One investments for small businesses, community-based organizations, immigrants, and survivors of trauma. In addition, the Phase Two spending plan proposes substantial investments for the County Departments of Public Health (DPH) and Health Services (DHS) to preserve local efforts to combat the health impacts of COVID-19.

The Phase Two spending plan will benefit from months of equity-based research, outreach, and program design for the programs approved in Phase One. As directed by the Board and required by the federal ARP spending guidelines, the County's Antiracism, Diversity, and Inclusion (ARDI) Initiative worked with County departments to prioritize services and programs approved in Phase One for County residents hardest hit by COVID-19 and for whom the pandemic exacerbated preexisting health, mental health, and economic disparities.

A summary of the Phase Two spending plan is included as Attachment I. The entire Phase Two spending plan is included as Attachment II.

IT IS RECOMMENDED THAT THE BOARD:

1. Approve the attached proposed Phase Two spending plan totaling \$975.0 million, in addition to the \$975.0 million approved by the Board in Phase One, for a total of \$1.95 billion for the expenditure of Fiscal Recovery Funds.
2. Delegate authority to the CEO, or her designee, to allocate funds from the ARP Act Trust Fund, including any interest accrued thereon whether deposited in the ARP Act Trust Fund or another fund, to reimburse County departments for expenditures that meet the eligibility criteria issued by the U.S. Department of the Treasury (U.S. Treasury).
3. Authorize the CEO, or her designee, to utilize the lost revenue provisions as authorized under the ARP, as needed to provide the government services identified in the Phase Two spending plan.
4. Delegate authority to the CEO, or her designee, to adjust planned spending among categories and programs approved in the Phase Two spending plan and across fiscal years to maximize the use of funds and recover eligible costs.
5. Acknowledge and extend to the Phase Two spending plan all authorizations, delegations of authority, and waivers approved by the Board to implement the ARP Phase One spending plan, including but not limited to the authorizations, delegations of authority, and waivers the Board approved on November 30, 2021, for the purposes of expediting contracting for the programs identified in the Phase One spending plan.
6. Find that the recommended actions, including the approval of the proposed spending plan for the expenditure of federal revenue received through the ARP do not constitute a project pursuant to section 21065 of the California Public Resources Code and section 15378(b) of the California Environmental Quality Act (CEQA) Guidelines for the reasons stated in this letter and in the record of

the proposed activities. In the alternative, the recommended actions, including approval of the Phase Two spending plan, are exempt as specific actions necessary to prevent or mitigate an emergency as a result of the declared COVID-19 public health emergency.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

Approval of the Phase Two spending plan will enable the County to program the second tranche of \$975.0 million in Fiscal Recovery Funds for a total ARP Fiscal Recovery Funds investment of \$1.95 billion, as reflected in the Phase Two spending plan as reflected in Attachment I. The Phase Two spending plan will allow the County to mount a sustained response to the impacts of COVID-19 by supporting individuals, families, communities, small businesses, and community-based providers, among others, along the recovery journey.

The requested delegated authority will authorize the transfer of funds out of the County's ARP Act Trust Fund, including interest accrued on Fiscal Recovery Funds, for uses approved under the Phase Two spending plan. The allocations will be formalized through subsequent budget actions approved by the Board. The requested delegated authority also allows the CEO to determine the most appropriate and eligible categories of ARP funding to ensure programs, services, and allocations in the Phase Two spending plan are fully funded, including but not limited to using ARP provisions that authorize the County to restore lost revenue for the purpose of providing government services. In addition, the delegated authority will authorize the CEO to make transfers between budget units, as well as adjustments between budget years and spending plan categories when necessary and appropriate. This will provide needed administrative flexibility to maximize newly available State or federal funding and rebalance budgeted spending categories in response to real-time conditions.

The recommendation to acknowledge the Board's prior authorizations, delegations of authority, and waivers to implement the Phase One spending plan and extend them to the Phase Two spending plan will ensure that the CEO and departments can effectively implement the Phase Two spending plan, including using the streamlined contracting process that is in place to support the Phase One spending plan.

Finally, like the Phase One spending plan, the Phase Two spending plan allocates \$20.0 million in COVID-19 emergency funding which will be allocated by the CEO as needed to support the County's response to COVID-19.

Implementation of Strategic Plan Goals

Adoption of the Phase Two spending plan and the related recommendations support all three goals of the County's Strategic Plan: Goal I – Make Investments that Transform Lives, Goal II – Foster Vibrant and Resilient Communities, and Goal III – Realize Tomorrow's Government Today. The Phase Two spending plan focuses resources on some of the County's most challenging and complex issues, including but not limited to areas where health and economic conditions contributed to poor public health consequences during the pandemic. The proposed investments will be deployed using multiple equity tools and will positively impact the lives of those who rely on us and strengthen communities throughout the County—one community investment at a time. Finally, the Phase Two spending plan includes investments to support the County's infrastructure and to better position the County to address future challenges.

FISCAL IMPACT/FINANCING

Approval of the proposed Phase Two spending plan would pay for a wide range of services and programs to support the County's pandemic recovery. In addition to \$975.0 million already allocated in Phase One, the Phase Two spending plan includes \$401.1 million for equity-focused programs, \$79.8 million to support an equitable and inclusive recovery, and \$494.1 to sustain the COVID-19 public health response, continue vital safety net programs, and make additional equity-based capital investments.

The Phase Two spending plan includes an additional \$10.0 million to pay costs associated with CEO-approved County disaster services worker programs and other COVID-19-related costs, as well as an additional \$7.6 million to pay for mandated auditing and reporting, equity tool development and maintenance, data collection and visualization, and website-related costs.

The County must spend the ARP Fiscal Recovery Funds in strict compliance with federal law. The CEO, Auditor-Controller, County Counsel, and other departments continue to work closely together to ensure appropriate fiscal oversight, accountability, auditing, and reporting of these funds.

We do not anticipate any impact to the County General Fund.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

The ARP, effective March 11, 2021, is a comprehensive federal funding package adopted in response to the COVID-19 pandemic. Among many other provisions, the ARP provides \$350.0 billion in Fiscal Recovery Funds to support states, territories, counties, cities, and tribal governments, with \$65.1 billion dedicated specifically to counties. The Los Angeles County region received approximately \$4.6 billion in Fiscal Recovery Funds, with the County receiving about \$1.95 billion and each city within the County receiving its own share of the remaining \$2.65 billion.

The federal government provided the Fiscal Recovery Funds in two equal payments, or tranches. The County received the first payment of approximately \$975.0 million in May 2021 and placed the funds into the newly created ARP Act Trust Fund. The County received the second payment of approximately \$975.0 million in June 2022 and placed the funds into the ARP Act Trust Fund.

Fiscal Recovery Funds may be used for the following:

1. To respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;
2. To respond to workers performing essential work during the COVID-19 public health emergency by providing premium pay to eligible employees;
3. To provide government services to the extent of the reduction in revenue due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year prior to the emergency; and
4. To make necessary investments in water, sewer, or broadband infrastructure.

The U.S. Treasury provides guidance on the eligible and restricted usage of the Fiscal Recovery Funds through the Final Rule (31 Code of Federal Regulations Part 35), Treasury Compliance and Reporting Guidance, and Frequently Asked Questions.

Fiscal Recovery Funds may only be used for costs incurred within a specific time period, beginning March 3, 2021, with all funds obligated by December 31, 2024, and all funds spent by December 31, 2026. Any funds not encumbered or spent as authorized by ARP may be forfeited.

OVERVIEW OF THE PHASE TWO SPENDING PLAN

The Phase Two spending plan will program the full \$975.0 million in Fiscal Recovery Funds the County received in tranche 2 of the federal direct allocations. The Phase Two spending plan includes and builds on the programs approved in Phase One, with additional investments for existing approved programs and new programs that meet emerging needs. The Phase Two spending plan distributes funding across the three strategic pillars approved in Phase One.

The Phase Two spending plan also builds upon administrative or Board-directed positive or negative adjustments to program allocations that occurred between Phase One and Phase Two. These adjustments are designated as “mid-tranche” adjustments and the entire Phase Two spending plan shown in Attachment II explains the basis for each mid-tranche adjustment. In total, about \$19.5 million in positive mid-tranche adjustments are recorded in the Phase Two spending plan, completely offset by corresponding reductions of \$19.5 million.

FIRST PILLAR: EMERGING FROM THE PANDEMIC BETTER THAN BEFORE THROUGH EQUITY-BASED INVESTMENTS

Phase Two adds \$401.1 million to the first pillar, for a total investment of \$971.3 million across both phases including mid-tranche adjustments, to ensure the County emerges from the pandemic better than before through equity-based programs.

This pillar recognizes that Fiscal Recovery Funds represent a once-in-a-generation opportunity to address the County’s most acute inequalities and proposes investments to address the social determinants which contributed to poor public health outcomes during the pandemic.

The Phase Two spending plan proposes additional investments in this pillar to provide housing and related supports for people experiencing homelessness (\$223.9 million); to support the Board’s “Care First, Jails Last” vision (\$19.6 million); to disrupt the cycle of poverty in communities that have historically been left out of intergenerational wealth gains (\$30.5 million); and for direct community investments like grants to community-based organizations providing trauma interventions, food resources, justice-reform programs, and supports unique to immigrant communities (\$21.5 million).

Investments in this first pillar also provide substantial funding to launch a County land bank to address affordable housing infrastructure (\$40.0 million) and significant additional investments to eliminate the digital divide, including funding to build community Wi-Fi infrastructure (\$65.6 million).

SECOND PILLAR: BUILDING A BRIDGE TO AN EQUITABLE RECOVERY

County residents in low-income communities and communities of color have borne the brunt of the pandemic’s negative impacts. This second pillar recognizes the need to deploy supportive services through an equity lens to jumpstart recovery for those who have suffered the most and are resourced the least.

Phase Two provides an additional \$79.8 million to support second pillar investments, for a total investment of \$324.3 million across both phases including mid-tranche adjustments. Phase Two funds more financial supports and other services and programs for small businesses, entrepreneurs, and nonprofits (\$16.5 million); supports for artists and professionals and organizations in the creative economy (\$4.6 million); employment opportunities for workers and youth (\$14.0 million); programs that foster stable housing for renters (\$18.5 million); essential recreation, early education, and healthy food for families (\$13.2 million); services that address trauma and violence, including additional funding to support survivors of domestic violence (\$6.0 million); and food and nutritional resources (\$7.0 million).

THIRD PILLAR: FISCAL STABILITY AND SOCIAL SAFETY NET

Throughout the pandemic, the County not only sustained but expanded its safety net programs to meet critical public health, economic, and social needs for our community. This third pillar recognizes the need to ensure the County's system of support to residents—the "safety net"—is on firm financial footing as we emerge from the pandemic.

Phase Two will provide an additional \$494.1 million for third-pillar programs, for a total of \$654.4 million across both phases including mid-tranche adjustments. Investments include funding for the County's disaster services worker program and other related COVID-19 costs (\$10.0 million), continued hyperlocal and community-based outreach (\$10.2 million), and ongoing costs to administer the ARP spending plan, including mandated audits and reporting (\$7.6 million).

Phase Two also doubles down on prior investments in the County's capital infrastructure by setting aside \$215.0 million for projects that will help the County meet its most serious societal challenges and community needs.

Finally, pillar three investments include \$251.3 million in new funding to support the County's health and public health response to the ongoing COVID-19 pandemic, including funding for community testing, public health interventions, and related services to people who are experiencing homelessness. These Phase Two investments are critical to sustain the County's equity-based public health responses as the County approaches the full allocation of available federal and State resources to battle the pandemic locally. On August 30, 2022, DPH and DHS provided their regular bi-weekly update to the Board reflecting decreases in key COVID-19 indicators and measures. However, given past experience with seasonal surges and outbreaks, we are mindful that we must remain vigilant both budgetarily and programmatically to ensure we meet the needs of those who rely on the County safety net. Given the foregoing, it is unclear the exact amount of funding needed for the County's health response. To that end, the CEO will work with DPH and DHS to monitor the spend down of this allocation and revisit the unspent portions of the allocation in light of the key COVID-19 indicators. As such, the CEO will meet with both departments quarterly to review their programmatic efforts and assess the spending levels to align the level of spending with an improving or declining COVID-19 outlook. If the County's COVID-19 outlook continues to improve, the CEO will return to the Board with recommendations to reallocate some or all of the unspent allocation. If the COVID-19 outlook starts to decline, we will continue to work with both departments to ensure the allocation is spent appropriately.

LEVERAGING INVESTMENTS MADE IN PHASE ONE

As mentioned above, ARDI and County departments have made significant staff and resource investments to develop their Phase One programs through an equity lens and within the strict

parameters established by the federal ARP spending guidelines. This includes the development of the ARDI equity explorer tools to help departments understand which residents are most in need and most harmed by the pandemic, careful program design to ensure equitable deployment of resources, thoughtful identification of metrics and key performance indicators to foster data collection that will measure outputs and outcomes at a program, department, and enterprise level, and competitive contract solicitations as required by the federal ARP rules.

Through this process, we learned that developing, deploying, and measuring programs through an equity-based design process is time and labor intensive. Phase One programs have been approved for launch at varying times over the prior approximately 12 months depending on the ability for departments to develop programming that is both compliant with the complex federal regulations governing Fiscal Recovery Funds and the Board's equity mandates.

For this reason, the Phase Two spending plan prioritizes additional investments in Phase One programs to ensure they are sufficiently resourced and successful, while also avoiding the need to create new programming from the ground-up. In total, the Phase Two spending plan invests an additional approximately \$384.5 million in approved Phase One programs.

ENSURING EQUITY

On April 20, 2021, and again on July 13, 2021, the Board directed the CEO and County departments to employ an equity lens to deploy pandemic recovery funding and services. The Board's commitment to prioritize ARP resources for communities that were hardest hit during the pandemic has ensured that ARP funds are being distributed equitably. The following key activities help guide the County's efforts to meet the Board's equity priorities:

1. **Countywide Equity Principles:** CEO drafted the Countywide Equity Guiding Principles with input from County departments. These principles, along with ARP-specific budget principles, helped County departments weigh considerations throughout the budgeting process and to ensure that program, policy, and funding decisions align with the Board's equity goals for ARP fund expenditures.
2. **Equity Explorer Mapping Tool:** The Equity Explorer Mapping Tool allows users to explore census tracts throughout the County to identify areas of the highest need based on populations disproportionately affected by COVID-19. The tool utilizes the COVID-19 Vulnerability and Recovery Index to stratify County cities and communities into five need tiers ranging from highest to lowest need based on COVID-19-related risk, severity, and recovery need indicators. This enabled departments to locate areas of greatest need and to ensure communities that were most impacted by COVID-19 and will need the most support to recover were allocated commensurate investments.
3. **Equity Toolkit:** A toolkit was developed to support departments in creating their project designs with an equity focus. This helped projects have the highest prevalence and potential for achieving equity. It kept equity considerations in mind during their project planning process and helped align them with equity principles and life course outcomes. It also supported the development of equity metrics to help measure progress and inform future project iterations and funding decisions based on performance.

CEO continues to increase funding, contracting, and data transparency and public access to project status and location through the County's Better Than Before American Rescue Plan Act web portal (<https://ceo.lacounty.gov/recovery/arp/>).

IMPACT OF OTHER AVAILABLE FUNDING ON PROPOSED SPENDING PLAN

As in Phase One, we developed this Phase Two spending plan considering other available federal, State, and local funding, and designed the spending plan to leverage and complement those funding sources.

We worked closely with partner departments, such as DPH and DHS to identify and understand what funding sources are available to the County or which are expected to become available to support components of the spending plan. Unlike in Phase One, we expect that federal and State resources to support the local pandemic response will be greatly reduced or end entirely before December 31, 2024, when Fiscal Recovery Funds must be fully obligated or returned to the U.S. Treasury. The Phase Two spending plan accordingly includes \$230.0 million to sustain our local public health response to the ongoing pandemic through the end of 2024.

We also worked closely with the Department of Consumer and Business Affairs and the Los Angeles County Development Authority to identify available federal or State funding to support tenants, homeowners, and small landlords struggling to make ends meet as the result of the pandemic and who are at risk of eviction or losing their homes and properties. While we expect State investments to be made available to support homeowners and small landlords who are having trouble paying their mortgage, in addition to Phase One investments in mortgage relief programming, the State's rent relief program has concluded (although some payments are still pending). Because of this, we have included additional tenant supports in the Phase Two spending plan, including \$18.0 million for the County's Stay Housed program that provides legal representation and one-time rent relief payments for tenants at risk of eviction.

Finally, in Phase One, we leveraged disaster relief funding reimbursement through the Federal Emergency Management Agency (FEMA). In Phase Two, FEMA funding has ended for new projects and we continue to work with FEMA on maximizing reimbursement for all eligible existing projects.

ENVIRONMENTAL DOCUMENTATION

The recommended actions, including approval for the proposed Phase Two spending plan and proposed delegations, do not constitute a project under CEQA because they are activities that are excluded from the definition of a project by section 21065 of the California Public Resources Code and section 15378(b)(4) and (5) of the State CEQA Guidelines. The actions proposed are organizational or administrative activities of government which will not result in direct or indirect physical changes to the environment. Additionally, the actions involve the creation of a government funding mechanism that does not involve a commitment to a specific project that may result in a potentially significant impact on the environment.

In the alternative, approval of the recommended actions is statutorily exempt from CEQA under section 21080(b)(4) of the Public Resources Code and section 15269(c) as specific actions to prevent or mitigate an emergency due to the declared COVID-19 public health emergency.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

The uses proposed by the Phase Two spending plan are consistent with and leverage investments made in Phase One. Timely expenditure of the ARP Fiscal Recovery Funds will depend in part on the County's continued ability to standup delivery models, partner with community-based organizations, and leverage existing infrastructure to deliver expanded and new services. As departments marshal resources to deploy ARP Fiscal Recovery Funds by the statutory spending deadline, service levels for other departmental programs may be impacted. These impacts are expected to lessen over time as departments move from the program design phase to the delivery phase and services become more streamlined and routine.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Fesia A. Davenport', written in a cursive style.

FESIA A. DAVENPORT

Chief Executive Officer

FAD:JMN:MM

MRM:cg

Enclosures

c: Executive Office, Board of Supervisors
County Counsel
Auditor-Controller

American Rescue Plan Summary

Overview: Phase Two of Los Angeles County’s American Rescue Plan will invest an additional **\$975 million** in federal recovery funds to reshape and rebuild Los Angeles County as it emerges from a devastating pandemic. The funding in this plan represents the second phase of a **\$1.9 billion** allocation under the American Rescue Plan (ARP). The County received the first round of funding in May 2021 and the second round this June.

The plan invests heavily—and directly—in hard-hit disadvantaged communities and advances innovative, equity-focused programs to address entrenched challenges ranging from homelessness and poverty to the unique needs of immigrants, small businesses, justice-involved individuals and survivors of trauma, including domestic violence and hate crimes. Phase Two also sustains key elements of the public health response to the pandemic and supports one-time capital projects to address pressing community needs.

The plan is based on three strategic pillars, which create the foundation for a “Better Than Before” recovery in Los Angeles County.

STRATEGIC PILLAR I	STRATEGIC PILLAR II	STRATEGIC PILLAR III
<p>Equity-Focused Investments</p> <p>Phase Two Allocation: \$401.1 million</p> <p>Total ARP Allocation: \$971.3 million</p> <p>Addressing longstanding inequities in hard-hit and historically disadvantaged communities through urgent, transformative, and innovative investments.</p>	<p>Building a Bridge to an Equitable Recovery</p> <p>Phase Two Allocation: \$79.8 million</p> <p>Total ARP Allocation: \$324.28 million</p> <p>Deploying supportive services through an equity lens to jumpstart recovery in communities that have experienced the most severe impacts of COVID-19.</p>	<p>Fiscal Stability and Social Safety Net</p> <p>Phase Two Allocation: \$494.1 million</p> <p>Total ARP Allocation: \$654.42 million</p> <p>Sustaining and expanding key programs to ensure a strong safety net as we emerge from the pandemic.</p>

As shown by the totals above, the two phases together represent a cumulative investment of nearly \$2 billion, which presents an unprecedented opportunity for generational change and a better-than-before LA County.

Some priorities received more funding early in the ARP program and others are proposed for a greater allocation in this phase. The Phase Two spending plan is focused primarily on additional investments in Phase One programs to ensure they are sufficiently resourced and to fully take advantage of the extensive groundwork already accomplished to get programs underway. This will allow us to put dollars to work in the community as quickly as possible.

Highlights of the Phase Two spending plan include:

\$282.35 million for housing and related services for people experiencing homelessness, for services to prevent people falling into homelessness, and for the development of affordable housing.

\$251.25 million to support the County’s health and public health response to the ongoing COVID-19 pandemic, including funding for community testing, public health interventions, and related services to people who are experiencing homelessness.

\$215 million for infrastructure projects that will help the County meet its most serious societal challenges and community needs.

\$65.65 million to attack the “digital divide” so that all LA County residents can enjoy educational and economic opportunities and prosperity.

\$30.5 million aimed at breaking the cycle of intergenerational poverty by building intergenerational wealth in communities with historically limited economic opportunities and relatively poor health and educational outcomes.

\$21.5 million in direct community investments and partnerships with community-based organizations that provide pandemic recovery services related to justice-involved populations, immigrant and other communities in need, and economic and workforce development.

\$19.6 million for Care First, Jails Last programs, which will augment \$200 million in additional County funding for Care First and Community Investments (formerly Measure J).

\$17.6 million to shore up the social “safety net,” including support for the County’s disaster service workers program.

\$16.5 million for small businesses, entrepreneurs, and nonprofits hit hard by the pandemic.

\$14 million to help under-skilled and hard-to-employ workers secure employment in the post-pandemic economy, with an emphasis on workforce development for LA County’s youth.

\$13.2 million for LA County families: funding our network of childcare providers, creating healthy childhood environments, and providing families with needed support to thrive post-pandemic.

\$10.25 million in hyperlocal, community outreach to build awareness of services and resources and ensure equitable access.

\$7 million in food distribution programs for individuals, families, and older adults.

\$6 million to address trauma and violence in our communities.

\$4.6 million to mitigate the impacts of the pandemic on the arts and the creative economy.

The totals for the combined Phase One and Phase Two spending plans, including other adjustments that occurred between tranches, can be seen in Attachment II to the September 13, 2022 Board letter.

PHASE TWO SPENDING PLAN:

2nd Phase of \$1.95 Billion Allocation

September 13, 2022

Attachment II

FIRST PILLAR

EMERGING FROM THE PANDEMIC BETTER THAN BEFORE THROUGH EQUITY-BASED INVESTMENTS

\$971.3 million (+\$403.4 million)¹

The American Rescue Plan represents a once-in-a-generation opportunity to address LA County’s most urgent inequities. This first pillar, “Emerging from the Pandemic Better than Before through Equity-Based Investments,” makes investments that will increase housing for people experiencing homelessness, create more affordable housing, resource the Board’s “Care First, Jails Last” vision, reduce the digital divide, and build wealth in communities that have historically been left out of generational wealth gains.

1.1 Housing for People Experiencing Homelessness - \$628.65 million (+228.65 million)

Seize the moment to address LA County’s urgent humanitarian crisis by creating or sustaining thousands of units of interim and permanent supportive housing and offering essential housing services for people experiencing homelessness.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions) ²	Tranche 2 (\$Millions)	Total (\$Millions)
Project Homekey	Through the State’s Project Homekey program, create new interim and permanent supportive housing for individuals and families with complex health or behavioral health conditions who are experiencing homelessness by acquiring new hotels, motels, and apartment complexes.	\$115.0	\$0.0	\$58.6	\$173.6

¹ Figures in green represent the change between phase one and phase two.

² “Mid-tranche adjustments” reflect administrative and Board of Supervisors-directed changes to program allocations made between the phase one and phase two plans.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)²	Tranche 2 (\$Millions)	Total (\$Millions)
Conversion of Interim Housing Units to Permanent Housing	Fund the conversion of existing interim housing units owned by LA County into permanent housing units, including permanent supportive housing, to support the countywide permanent housing shortfall.	\$113.2	\$4.8 ³	\$30.8	\$148.8
Permanent Supportive and Interim Housing	Create permanent supportive and interim housing for individuals and families with complex health or behavioral health conditions who are experiencing homelessness by constructing new housing on LA County-owned or city-owned or leased property, and by the strategic renovation of existing LA County facilities. ⁴	\$100.0	\$0.0	\$0.0	\$100.0
Rental Subsidies for Permanent Supportive Housing	Create permanent supportive housing for individuals and families with complex health or behavioral health conditions who are experiencing homelessness by providing rental subsidies that can be used in the private rental market, for master leasing and for project-based sites without rental subsidies, among other options, without any upfront capital costs.	\$30.0	\$0.0	\$70.5	\$100.5
Intensive Case Management (ICMS) and Tenancy Support Services for Federal Voucher Holders	Provide ICMS and move-in assistance for approximately 1,500 federal subsidy recipients who are coming out of homelessness and matched to a permanent housing opportunity.	\$16.7	\$0.0	\$48.3	\$65.0

³ Additional funding to address escalating construction costs.

⁴ This category is amended to allow the County more flexibility to create new housing.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)²	Tranche 2 (\$Millions)	Total (\$Millions)
Homelessness Prevention	Support the Department of Health Services (DHS) Housing for Health Homelessness prevention unit, in identifying people in LA County who are at risk of losing their housing and provide them with support services and flexible cash assistance to address an array of needs, including rent and utility arrears, and connection to mainstream services and benefits.	\$13.75	\$0.0	\$11.25	\$25.0
Interim Housing Costs for Community Based Sites	Support the operation of 261 interim housing beds in ten different sites located throughout LA County, including at three new Recuperative Care Centers opened on DHS hospital campuses in response to COVID-19.	\$6.0	\$0.0	\$0.0	\$6.0
Interim Housing Costs for Safe Landing Site	Support the Safe Landing Program, which provides interim supportive housing to people experiencing homelessness who can be diverted from jail or from the emergency room, including 24/7 admissions and onsite health and mental health clinical assessment and care.	\$4.25	\$0.0	\$0.0	\$4.25
Safe Parking	Establish Safe Parking Program sites in each Supervisorial District, that would operate from January 2022 to December 2024 (24 months). ⁵	\$1.1	\$0.0	\$4.4	\$5.5
		\$400.00	\$4.8	\$223.85	\$628.65

⁵ This category is amended to allow greater flexibility in the design and number of Safe Parking Program sites.

1.2 Reduce the Affordable Housing Shortfall - \$80.0 million (+\$40.0)

Reduce the countywide affordable housing shortfall by investing in private affordable housing developments.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Funding New Private Sector Affordable Housing Development	Supplement the annual Notice of Funding Availability administered by the Los Angeles County Development Authority with additional funds to support more affordable housing developments in LA County.	\$40.0	\$0.0	\$0.0	\$40.0
New Program County Land Bank	Funding to support a new County Land Bank to address affordable housing infrastructure, with a focus on areas along the Los Angeles River and greening and infrastructure initiatives connected to the river.	\$0.0	\$0.0	\$40.0	\$40.0
		\$40.00	\$0.00	\$40.00	\$80.00

1.3 Care First, Jails Last - \$66.7 million (+\$19.6 million)

As a complement to Board-driven efforts to reverse the trajectory of a jails-first approach, including the Alternatives to Incarceration Initiative and Care First and Community Investments (formerly Measure J), expand the system of care, support decarceration, and provide community-based diversion, treatment, and reentry as an alternative to jails.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Alternative Crisis Response	Jumpstart the Alternative Crisis Response, a multiagency effort led by mental health professionals and first responders to promote the appropriate care and treatment of people in crisis as a primary alternative to a law enforcement response or jail.	\$18.5	\$0.0	\$0.0	\$18.5
System of Care Expansion	Expand LA County's community-based system of care for people experiencing serious mental illness and substance use disorder by facilitating service providers' capabilities and capacity.	\$10.5	\$0.0	\$0.0	\$10.5

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Job Programs for Reentry Populations	Provide a variety of job placement programming for individuals returning from serving sentences in jail or prison, with a focus on women and the LGBTQI+ community, including Careers for a Cause (\$2.6 million in phase one and \$2.6 million in phase two), Skills and Experience for the Careers of Tomorrow (\$1.0 million in phase one and \$1.0 million in phase two) and Fire Camp/LA Training Center (\$5.0 million in phase one and \$9.5 million in phase two).	\$8.6	\$0.0	\$13.1	\$21.7
Office of Diversion and Reentry's (ODR) Interim Housing Beds	Extend funding for the ODR's "COVID-19 Jail Release," which are interim housing beds to provide housing for people who are experiencing homelessness and have severe mental illness and physical health issues who were released during pandemic-caused jail decompression.	\$5.0	\$0.0	\$5.0	\$10.0
Mapping Resources for Justice-Involved Populations	Develop a resource map of service networks for justice-involved individuals to identify assets and deficits that will inform the development of programs and services and raise awareness of the existence of these programs and services for this population.	\$1.5	\$0.0	\$0.0	\$1.5
Bed Availability Navigator System	Develop a mobile application (app) for first responders and system navigators that will conduct a needs-assessment, identify the nearest available appropriate facility, and facilitate the person's transport and intake.	\$1.5	\$0.0	\$0.0	\$1.5

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Arts for Justice-Involved Youth	Support arts community-based organizations to provide arts for justice-involved youth in LA County detention and in justice- and system-impacted communities as a prevention measure, and fund organizations whose programs are deployed through a justice lens.	\$1.5	\$0.0	\$1.5	\$3.0
		\$47.10	\$0.00	\$19.60	\$66.70

1.4 Digital Divide - \$77.65 million (+\$65.65 million)

Attack the Digital Divide so that all LA County residents can enjoy educational and economic opportunities and prosperity.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Library Laptop and Hotspot Lending and WorkReady Programs	Add 1,400 Chromebook kits to the LA County Library's existing Laptop and Hotspot Loan program and fund necessary equipment, software, and licenses, with a focus on low-income communities and communities of color with limited access to broadband internet and devices.	\$3.4	\$0.0	\$0.0	\$3.4
Delete the Divide Initiative	Led by the Internal Services Department and through an innovative public-private partnership model, Delete the Divide seeks to unify efforts to provide youth in disadvantaged communities with direct access to modern technologies, as well as training and support services, educational programs, technical certifications, job shadowing, mentoring, corporate tours, paid work experience, academic scholarships, practical hands-on experience, and pathways to well-paying careers.	\$2.9	\$0.0	\$9.15	\$12.05

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
LA Community Impact Hubs	In partnership with the Greater LA Education Foundation, the Los Angeles County Office of Education, private sector partners and nonprofits, support Teen Tech Centers as after-school spaces equipped with cutting-edge technology and staffed by youth development professionals who provide a safe, supporting learning environment.	\$2.0	\$0.0	\$0.0	\$2.0
Public Wi-Fi at LA County Parks	Install public Wi-Fi at 36 LA County parks that serve communities hardest hit by the pandemic and with the lowest rates of home broadband access.	\$1.5	\$0.0	\$0.2	\$1.7
LA County Library "Park and Connect" Program	Expand the Library's "Park and Connect" program by installing outdoor Wi-Fi antennas at 55 LA County libraries, which will offer public internet access in the library parking lots and adjacent public spaces.	\$1.5	\$0.0	\$0.0	\$1.5
Building a Better Connection for Older Adults	Through a partnership with the Department of Aging and Disabilities and the Aging Network, the program will provide a tablet computer designed for use by older adults, along with internet connection, technical assistance, and ongoing support. ⁶	\$0.7	\$0.0	\$0.3	\$1.0
New Program Accelerate the Digital Divide	Deploy demonstration community-based Wi-Fi mesh networks and educational and outreach supports to address digital deserts in high-needs County neighborhoods.	\$0.0	\$0.0	\$56.0	\$56.0
		\$12.00	\$0.00	\$65.65	\$77.65

⁶ This category is amended to reflect the creation of the LA County Department of Aging and Disabilities on July 1, 2022.

1.5 Breaking the Cycle of Intergenerational Poverty - \$50.3 million (+\$30.5 million)

Disrupt the cycle of poverty by building intergenerational wealth in communities with historically limited economic opportunities and relatively poor health and educational outcomes.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Guaranteed Basic Income	Launch a Guaranteed Basic Income Pilot Program to improve the financial stability of populations most impacted by COVID-19 by reducing destabilizing and catastrophic income volatility.	\$16.3	\$0.0	\$25.5	\$41.8
Volunteer Income Tax Assistance (VITA) for People Experiencing Homelessness	Work with community partners to increase tax credits received by low-income individuals and families, prioritizing meeting the deadline for non-filers to receive federal and state stimulus checks. ⁷	\$2.3	\$0.0	\$0.0	\$2.3
Financial Coaching Partnerships	Establish a network of financial ambassadors to provide financial coaching and debt avoidance services for LA County residents impacted by COVID-19.	\$1.2	\$0.0	\$0.0	\$1.2
New Program Guaranteed Income for At-Risk Expectant and Parenting Mothers	Launch a guaranteed income program to improve the financial stability and overall health of at-risk pregnant women and mothers with newborns in communities disproportionately impacted by COVID-19.	\$0.0	\$0.0	\$5.0	\$5.0
		\$19.80	\$0.00	\$30.50	\$50.30

⁷ This program is amended to include VITA services for all low-income residents, not limited to people who are experiencing homelessness as approved in phase one.

1.6 Direct Community Investments - \$68.0 million (+\$19.0 million)

As a complement to other LA County efforts to fund community-based support and recovery, including Care First and Community Investment (formerly Measure J), resource community-based organizations that provide pandemic recovery services related to justice-involved populations, healthy communities, and economic and workforce development.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Trauma Prevention Partnership	Grants to community-based organizations to support crisis response, violence disruption, and gang prevention and intervention.	\$20.0	\$0.0	\$5.0	\$25.0
Community Food Resource Grants	Grants to community organizations producing, distributing, or promoting culturally relevant food and services, including baby formula and essential supplies like diapers, to families who are unable to access or fully utilize sufficient food from other programs.	\$8.0	-\$1.5 ⁸	\$6.0	\$12.5
Capacity-Building Grants for Justice-Focused Community-Based Organizations	Grants to justice-focused community-based organizations to support strategic planning and assessment of post-pandemic programmatic operations, as well as strengthening fiscal, development, and fundraising capacity.	\$5.0	\$0.0	\$2.5	\$7.5
Grants to Support Youth Workforce Development	Grants to organizations focused on creating jobs and career pathways for youth through direct grants, with a focus on youth in communities with disparate health and educational outcomes.	\$3.5	-\$1.0 ⁹	\$0.0	\$2.5

⁸ Per Board of Supervisors' motion on February 15, 2022, \$1.5 million in funding was reallocated from the Community Food Resource Grants program to support food distribution programming in partnership with the LA Regional Food Bank and other nonprofit providers.

⁹ At the request of the Department of Economic Opportunity, \$1.0 million in funding was reallocated from Grants to Support Youth Workforce Development to the Youth@Work program to cover increased costs due to the new minimum wage adopted in July 2022.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Grants to Community-Based Organizations Focused on Financial Well-being and Wealth Building in Low-Income and Immigrant Communities	Grants to community-based organizations and community development financial institutions that serve LA County's low-income communities of color, with a focus on intergenerational wealth-building, financial coaching, and homeownership.	\$3.5	\$0.0	\$0.0	\$3.5
Street Vending Collaborative for Health, Safety, and Economic Mobility	In partnership with community-based organizations that work closely with sidewalk vendors, launch a linguistically competent and culturally affirming campaign to educate vendors about public health and other regulatory standards, including safety measures to prevent the spread of COVID-19, and connect vendors with financial support necessary to obtain code-compliant carts and equipment.	\$3.5	\$0.0	\$1.5	\$5.0
Capacity Building for Immigrant-Focused Community-based Organizations	Grants to immigrant-focused community-based organizations to grow post-pandemic programmatic, fiscal, and fundraising capacity.	\$3.5	-\$1.5 ¹⁰	\$3.0	\$5.0
Legal Representation for Immigrants at Risk of Removal	To help stabilize the cultural and economic fabric of immigrant communities, support nonprofit legal services providers and community-based organizations that ensure due process to immigrants at risk of removal.	\$2.0	\$1.5	\$3.5	\$7.0
		\$49.00	-\$2.5	\$21.50	\$68.00

¹⁰ At the request of the Department of Consumer and Business Affairs' Office of Immigrant Affairs, \$1.5 million was reallocated from Capacity Building for Immigrant-Focused Community-based Organizations to Legal Representation for Immigrants at Risk of Removal to better align the respective program budgets.

SECOND PILLAR

BUILDING A BRIDGE TO AN EQUITABLE RECOVERY \$324.28 million (+\$84.6 million)

The pandemic has caused untold harms in our County, but those living in low-income communities, communities of color, and places with relatively poor social determinants of health have borne the brunt. This second pillar, “Building a Bridge to an Equitable Recovery,” recognizes the need to deploy supportive services through an equity lens to jumpstart recovery for those who have suffered the most.

2.1 Small Businesses, Entrepreneurs, and Nonprofits - \$94.1 million (+\$23.6 million)

Stabilize small businesses and entrepreneurs who are the cultural and economic engines of LA County, with a focus on investments in small businesses and entrepreneurs who have been excluded from past opportunities due to institutional racism, redlining, and language and cultural barriers; and support nonprofits that extend LA County’s critical safety net infrastructure and played an outsized role in LA County’s COVID-19 response.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
LA Regional COVID-19 Fund: Small and Microbusiness Grants	Expand upon the success of the LA Regional COVID-19 Fund by providing additional grant opportunities to small businesses and microentrepreneurs, including veteran-owned businesses and disadvantaged businesses.	\$20.0	\$0.0	\$3.0	\$23.0
LA Regional COVID-19 Fund: Nonprofit Grants	Expand upon the success of the LA Regional COVID-19 Fund by providing additional grant opportunities to nonprofits that provide safety net services in communities hardest hit by the pandemic.	\$15.0	\$0.0	\$2.0	\$17.0

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Economic Mobility Initiative	In partnership with community development financial institutions and community-based organizations, target investment in communities with high proportions of disadvantaged businesses and close the gender gap in entrepreneurship to reduce poverty, create jobs, and spur growth and innovation, including but not limited to the creation of an entrepreneurship academy, mentorship, technical assistance, capacity building, revolving loan funds, recovery navigators, and other critical supports.	\$15.0	\$0.0	\$10.0	\$25.0
Keep LA Dining	Extend and expand the existing restaurant grant program, with a focus on equitable distribution of funding to preserve businesses in communities that lack access to traditional forms of capital.	\$10.0	\$0.0	\$0.0	\$10.0
Small Business Rent Relief	Support small businesses (and their landlords) in unincorporated areas who are struggling to pay rent due to COVID-19.	\$7.5	\$0.0	\$0.0	\$7.5
Legal Aid for Small Business Owners	In partnership with nonprofit legal services providers, offer legal advice and landlord-tenant support for income-qualified small businesses.	\$1.5	\$0.0	\$1.5	\$3.0
"Shop Local" Campaigns	Partner with local chambers of commerce on hyperlocal campaigns to encourage consumers to return to vital small business corridors, with emphasis on the unincorporated areas.	\$1.0	\$0.0	\$0.0	\$1.0

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Safer at Work	Extend and expand the Safer at Work campaign, a public education campaign to improve compliance with public health orders, and the PPE for Small Business Program, which provides much needed personal protective equipment to micro and small enterprises.	\$0.5	\$7.1 ¹¹	\$0.0	\$7.6
		\$70.50	\$7.10	\$16.50	\$94.10

2.2 Arts and the Creative Economy - \$25.85 million (+\$4.6 million)

Address the impacts of the pandemic on the arts and the creative economy, one of the most economically significant and hardest-hit sectors, while leveraging the unique capacity of arts and culture to catalyze our region’s economic recovery, civic connectivity, and community well-being.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Arts Relief and Recovery Grants to Nonprofits and Individuals	An arts recovery grant fund to support nonprofit arts organizations and social service/social justice organizations that engage the arts to meet the needs of their often-vulnerable constituents to support recovery due to COVID-19 related closures, interruptions, losses, and new health protocols.	\$12.0	\$0.0	\$3.0	\$15.0
Creative Works Jobs for Artists	Engage artists, intermediaries, and cultural organizations to develop artist-led projects and public programs	\$5.0	\$0.0	\$0.0	\$5.0

¹¹ Consistent with the intended uses of the Public Health Emergency Funding program, on January 25, 2022, the Board of Supervisors adopted a motion directing that \$7.1 million of these funds be used to provide rapid COVID-19 tests to small businesses struggling to keep employees on staff during the COVID-19 surge. These funds were reallocated to Safer at Work for deployment consistent with the Board of Supervisors’ directives.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Reopening Culture, Tourism, and Marketing Initiative	Partner with the cultural community, as well as LA Tourism, Metro, and other agencies, on a communications outreach campaign to increase information, marketing, and promotion of arts and cultural activities in the LA County region. This effort would also provide funding and other marketing support to diverse arts organizations and ethnic media; strengthen digital and communications infrastructure and assets used to promote arts and culture in a regional campaign to boost reopening and to support the recovery of the arts and creative economy.	\$1.9	\$0.0	\$0.0	\$1.9
Creative Career Pathways for Youth	Funding for programs at LA County Parks' Innovation Labs that prepare youth for careers in arts and media, so that youth who have historically experienced barriers to accessing these careers are job-ready as the economy recovers and stabilizes.	\$1.6	\$0.0	\$1.6	\$3.2
Arts Education Program for Vulnerable LA County Schools	Support innovative programs offered by the Los Angeles County Museum of Art (LACMA) in partnership with schools, public libraries, community centers and artists, including Creative Classrooms, Communities Create LA!, Mobile Arts, K-12 Free Transportation, Evenings for Educators, and Teaching Artist Training	\$0.75	\$0.0 ¹²	\$0.0	\$0.75
		\$21.25	\$0.0	\$4.60	\$25.85

¹² At the request of LACMA and in response to concerns about project eligibility under the American Rescue Plan Act guidelines, funding was returned and used to support the distribution of baby formula in connection with approved food distribution programming.

2.3 Employment Opportunities for Workers and Youth – \$52.0 million (+\$15.0 million)

Create opportunities for under-skilled and hard-to-employ workers to secure employment in the post-pandemic economy, with an emphasis on workforce development opportunities for LA County’s youth.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Pandemic Recovery Rapid Reemployment	In partnership with community-based organizations, labor, and educational partners, support individuals and businesses in the economic recovery through immediate, rapid re-employment, targeting recovery-focused industries.	\$20.0	\$0.0	\$0.0	\$20.0
High Road Training Partnerships	Expand and build new pre-apprenticeships and apprenticeships in the areas of health care, advanced manufacturing, construction, film and digital media, early childhood education and early care, social/human services, transportation and warehousing, bioscience, and information technology.	\$9.0	\$0.0	\$9.0	\$18.0
Youth@Work	Increase capacity for the Youth@Work program, which offers youth in priority populations, including but not limited to foster, probation, and LGBTQI+ youth, paid enrichment training, and work experience in public, nonprofit, and private organizations in high-growth industry sectors	\$5.0	\$1.0 ¹³	\$4.0	\$10.0
Fair Chance Campaign	Provide funding for the existing Fair Chance Campaign to increase employment of justice-involved individuals, while also providing incentives to employers.	\$2.0	\$0.0	\$0.0	\$2.0
Wraparound Services for Critical	Support rapid re-employment and high-road training partnerships by offering	\$1.0	\$0.0	\$1.0	\$2.0

¹³ At the request of the Department of Economic Opportunity, \$1.0 million in funding was reallocated from Grants to Support Youth Workforce Development to the Youth@Work program to cover increased costs due to the new minimum wage adopted in July 2022.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Employment Initiatives	wraparound supports while in training, including stipends, childcare, mentoring, support with housing, help with technology barriers, and other case management.				
		\$37.00	\$1.00	\$14.00	\$52.00

2.4 Stable Housing - \$37.0 million (+\$18.5 million)

Complement substantial existing federal and state rental relief and homeowner resources with hyperlocal financial support and outreach to ensure those most at risk of eviction and disruptive displacement remain in their homes.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Stay Housed LA County	Expand and sustain Stay Housed LA County, a first-of-its-kind partnership between LA County, community-based organizations, and nonprofit legal services providers to provide outreach, education, full-scope legal representation, and emergency rental assistance to low-income residents facing eviction.	\$12.0	\$0.0	\$18.0	\$30.0
LA County Mortgage Relief Partnership	As a complement to state and federal mortgage relief, offer United States Department of Housing and Urban Development-certified foreclosure prevention counseling and mortgage relief to property owners of 1-4 units and financial assistance for residents in areas of naturally occurring affordable housing, with a high risk of displacement and gentrification.	\$5.0	\$0.0	\$0.0	\$5.0

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Landlord-Tenant Mediations	Through a partnership led by the Department of Consumer and Business Affairs (DCBA), city agencies, and community-based organizations, provide additional funding and capacity to help landlords and tenants arrive at mutually agreeable outcomes to avoid disruptive displacements resulting from pandemic-related economic hardships.	\$1.0	\$0.0	\$0.0	\$1.0
Tenant Protections Hotline and Small Claims Advisor Program	Provide additional funding for DCBA's Tenant Protections Hotline and its Small Claims Advisor program as they field inquiries from tenants and landlords seeking to understand their rights and responsibilities, as well as the required judicial process under new state laws for unpaid rent during the pandemic.	\$0.5	\$0.0	\$0.5	\$1.0
		\$18.50	\$0.00	\$18.50	\$37.00

2.5 Healthy Families - \$62.33 million (+\$13.2 million)

Support LA County families by funding our network of childcare providers, creating healthy childhood environments, and providing families with needed support to thrive post-pandemic.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Childcare Provider Grants and Incubator Program	Expand the existing Child Care Provider Grant program and establish a training institute to provide entrepreneurial and industry-specific training for individuals who want to launch childcare provider businesses, and support individuals to hire qualified employees. Institute graduates would receive startup grant funding for their businesses.	\$20.0	\$0.0	\$0.0	\$20.0

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Home Visiting Services	Through the Department of Public Health’s (DPH) Maternal, Child, and Adolescent Health Programs, provide supportive home-based visitation services to high-risk, low-income pregnant and parenting families, including perinatal and parental support, education, and empowerment; regular screenings and assessments for mental health symptoms and early child developmental delays; as well as referrals and linkages to community and government services.	\$9.2	-\$3.64 ¹⁴	\$0.0	\$5.56
Recreation and Aquatics at LA County Parks	Address the devastating impacts of COVID-19 and provide much-needed healing and community connection through youth recreational and aquatics programming at LA County parks in areas most impacted by the pandemic.	\$8.8	\$0.0	\$10.0	\$18.8
Healthy Food Kickstarter Program	Provide grants and technical assistance to entrepreneurs seeking to establish healthy food outlets in low-income communities and communities of color to support the long-term resiliency of the healthy food supply chain in those communities.	\$5.0	\$0.0	\$0.0	\$5.0
Nurse Family Partnership	Supplement funding for DPH’s Nurse-Family Partnership Program, which provides regular visits by specially trained nurses for young, first-time mothers and mothers-to-be in foster care starting in early pregnancy and continuing through the child’s second birthday.	\$2.7	\$3.64	\$0.0	\$6.34

¹⁴ At the request of DPH, \$3.64 million was reallocated from the Home Visiting program to Nurse Family Partnership to realign the respective program budgets.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Market Match	Provide grants to Market Match or similar healthy food incentive programs to subsidize the purchase of healthy food among low-income families, reducing the effect of economic pressure to purchase unhealthy food.	\$2.0	\$0.0	\$1.0	\$3.0
LA County Library Early Literacy and Education	Support LA County Library early literacy and educational programs, including the LA County Library's Student and Tutors Reading Achieving Success, the Reading Machine program, the LA County Library MākMō vehicles, and the School Readiness Program.	\$1.43	\$0.0	\$0.5	\$1.93
New Program Recreation Programming at County Parks	Sustain recreational programs, including children's sports, arts and crafts, and other out-of-school engagement at County parks.	\$0.0	\$0.0	\$1.7	\$1.7
		\$49.13	\$0.0	\$13.20	\$62.33

2.6 Addressing Trauma and Violence - \$16.7 million (+\$6.0 million)

Address the devastating impacts of violence and trauma, which have been exacerbated by the economic and isolating effects of the pandemic.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Domestic Violence Shelter-Based Program	Provide supplemental funding to 18 contracted agencies to provide 24-hour shelter, food, clothing, basic needs, case management and counseling to survivors of domestic violence.	\$8.0	\$0.0	\$3.1	\$11.1

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Small Dollar Grants for Domestic Violence Survivors	Provide survivors of domestic violence with small-dollar grants to pay for relocation expenses, medical bills, and other costs necessary to secure financial independence. ¹⁵	\$1.4	\$0.0	\$1.6	\$3.0
Increase Capacity to Address Pandemic-Related Hate	Led by the Human Relations Commission, fund efforts to address and end hate, bias, and discrimination, with a focus on Asian Americans and Native Hawaiian and Pacific Islander communities subjected to increased hate-based violence as a result of the COVID-19 pandemic.	\$1.0	\$0.0	\$1.0	\$2.0
Domestic Violence Experts for DCFS Hotline	Collocate domestic violence experts at the Department of Children and Family Services (DCFS) Hotline to educate hotline operators about the nuances of working with sufferers of domestic violence and assist hotline operators screen callers in real time.	\$0.3	\$0.0	\$0.3	\$0.6
		\$10.70	\$0.00	\$6.00	\$16.70

2.7 Food Resources - \$36.3 million (+\$3.7 million)

Provide for the basic needs of individuals, families, and older adults so they can focus on their personal pandemic recovery journeys.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Elder Nutrition Program+	Additional support for the Elder Nutrition Program+, which provides free nutritious meals to low-income seniors, operated in partnership with community-based and nonprofit organizations.	\$17.3	\$0.0	\$0.0	\$17.3

¹⁵ This category is amended to reflect that the program will provide only grants, as opposed to grants and loans as approved in phase one.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Grocery Voucher Program	Through an existing public-private partnership involving over 40 community-based organizations, provide grocery gift cards (either physical or online app) to low-income individuals and families who do not qualify for CalFresh or other long-term food support programs.	\$10.0	\$0.0	\$5.0	\$15.0
Food for People Experiencing Homelessness	Continue the existing program, administered by DHS in partnership with the Los Angeles Homeless Services Authority, the Department of Mental Health, and nonprofit service providers, to distribute bagged meals to people experiencing homelessness using homeless outreach workers to reduce potential for COVID-19 spread.	\$4.8	-\$4.8 ¹⁶	\$0.0	\$0.0
Food Assistance Awareness Campaign	Extend an existing LA County communications program to implement paid media campaigns and increase public awareness of sustainable food assistance programs.	\$0.5	\$0.0	\$0.0	\$0.5
New Program Food Distribution Program	In partnership with the LA Regional Food Bank and nonprofit providers, continue drive-up food giveaway programs for those struggling to put food on the table every day.	\$0.0	\$1.5 ¹⁷	\$2.0	\$3.5
		\$32.60	-\$3.30	\$7.00	\$36.30

¹⁶ At the request of DHS, this funding was swept due to the availability of other funding. The funds were later reallocated to support projected shortfalls in the Conversion of Interim Housing Units to Permanent Housing program.

¹⁷ On February 15, 2022, the Board of Supervisors adopted a motion directing \$1.5 million in funding for this program following the devastating omicron surge. Funds were reallocated from the Community Food Resource Grants program.

THIRD PILLAR

FISCAL STABILITY AND SOCIAL SAFETY NET \$654.42 million (+\$487.0 million)

Throughout the pandemic, LA County not only sustained but expanded its safety net programs to meet critical public health, economic, and social needs of our community, despite drastic revenue reductions and departmental curtailments. The third pillar, “Fiscal Stability and Social Safety Net,” recognizes the need to ensure LA County’s infrastructure of last resort – the “safety net” – is on firm financial footing as we emerge from the pandemic.

3.1 Shoring Up LA County’s Safety Net - \$94.92 million (+\$17.6 million)

Shore up LA County’s safety net by funding critical pandemic-related services.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Disaster Services Workers and Pandemic-Related Costs	Fund LA County’s ongoing disaster services worker program, which provides essential services, from support for people experiencing homelessness, to food distribution, to the distribution of personal protective equipment and other critical supplies, and pay for COVID-19-related costs incurred by departments to meet public health mandates.	\$65.0	\$0.0	\$10.0	\$75.0
Advanced Provider Response Units (APRU)	Expand funding for the Fire District’s APRU program, which partners a nurse practitioner with a firefighter paramedic on a specialty response unit that targets low-acuity patients, primarily in underserved areas, in an effort to treat patients in place and reduce unnecessary ambulance transports and Emergency Room visits.	\$8.1	\$0.0	\$0.0	\$8.1

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Administrative Costs	Funding for centralized administrative costs, including equity tool development, website design, data, auditing, and associated costs.	\$4.22	\$0.0	\$7.6	\$11.82
		\$77.32	\$0.00	\$17.60	\$94.92

3.2 Hyperlocal and Community-Based Outreach - \$27.85 million (+\$10.25 million)

Push information regarding services and resources to the community, through community members, to ensure equitable access to all.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Community-Based Outreach	Support for community-based partnership, <i>promotores</i> programs, community health workers, and community ambassador programs to ensure local communities are aware of recovery resources and services as they emerge from the pandemic.	\$15.0	\$0.0	\$7.5	\$22.5
Ethnic and Hyperlocal Media	Continue investments in and outreach to hyperlocal and ethnic media outlets to push critical pandemic and recovery information to all communities and sustain ethnic media competencies and connections established by the LA County Joint Information Center.	\$2.6	\$0.0	\$0.0	\$2.6

New Program Community Navigators	In response to calls for sustained outreach about American Rescue Plan Act opportunities in communities hardest hit by COVID-19, invest in community-based providers who offer in-language, culturally competent outreach to people who might benefit from a County-funded American Rescue Plan program.	\$0.0	\$0.0	\$2.75	\$2.75
		\$17.60	\$0.00	\$10.25	\$27.85

3.3 Support the Sustained Public Health Response to COVID-19 - \$266.65 million (+\$244.15 million)

Support a sustained public health response to ensure all residents are safe from COVID-19.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
COVID-19 Emergency Funding	Support the public health response to critical and emerging pandemic needs where no other funding source is available, including but not limited to quarantine and isolation housing, surveillance, and contact tracing.	\$20.0	-\$7.1 ¹⁸	\$20.0	\$32.9
Sanitation Services for People Experiencing Homelessness	Provide sanitation and garbage collection services for people experiencing homelessness to ensure clean public spaces and prevent the spread of disease.	\$2.5	\$0.0	\$0.75	\$3.25
New Program Community Testing	Ensure that no-cost community-based testing for COVID-19 continues, with a focus on communities that lack access to testing and other healthcare resources.	\$0.0	\$0.0	\$95.0	\$95.0

¹⁸ Consistent with the intended uses of the Public Health Emergency Funding program, on January 25, 2022, the Board of Supervisors adopted a motion directing that \$7.1 million of these funds be used to provide rapid COVID-19 tests to small businesses struggling to keep employees on staff during the COVID-19 surge. These funds were reallocated to Safer at Work for deployment consistent with the Board of Supervisors' directives.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
New Program Sustained Public Health Response and Supports for COVID-19	Shore up funding for DPH's sustained response and recovery efforts to the COVID-19 pandemic.	\$0.0	\$0.0	\$135.0	\$135.0
New Program Services for People Experiencing Homelessness in Very High Fire Hazard Severity Zones	Provide specialized outreach and housing support services to people who are experiencing homelessness and living or camping in high fire danger areas.	\$0.0	\$0.0	\$0.5	\$0.5
		\$22.50	-\$7.10	\$251.25	\$266.65

3.4 Capital Programs - \$265.0 million (+\$215.0 million)

Fund capital costs for the infrastructure necessary to meet LA County's most serious challenges.

Program	Descriptions	Tranche 1 (\$Millions)	Mid-Tranche Adjustments (\$Millions)	Tranche 2 (\$Millions)	Total (\$Millions)
Capital Programs	Fund one-time capital construction costs for projects that increase LA County's capacity to address the social determinants of health, including but not limited to new housing and to provide public health, health care, alternatives to incarceration, and safety net services. ¹⁹	\$50.0	\$0.0	\$215.0	\$265.0
		\$50.00	\$0.00	\$215.00	\$265.00

¹⁹ This category is amended to expand the types of eligible projects while still ensuring they address conditions that lead to inequitable outcomes.