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Chief Executive Officer

County of Los Angeles CHIEF EXECUTIVE OFFICE

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"To Enrich Lives Through Effective And Caring Service"

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August 13, 2019

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

ADOPTED

BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES

37 August 13, 2019

CELIA ZAVALA
EXECUTIVE OFFICER

RECOMMENDED PROCESS TO DEVELOP MEASURE H FUNDING RECOMMENDATIONS FOR FISCAL YEARS 2020-21, 2021-22, AND 2022-23 (ALL SUPERVISORIAL DISTRICTS) (3 VOTES)

SUBJECT

The following reflects the Chief Executive Officer's recommended process to develop Measure H funding recommendations for Fiscal Years (FY) 2020-21, 2021-22, and 2022-23.

IT IS RECOMMENDED THAT THE BOARD:

Instruct the Chief Executive Office (CEO) to implement the process to develop final FY 2020-21 Measure H Funding Recommendations for the Measure H-funded Homeless Initiative (HI) Strategies, and to develop tentative FY 2021-22 and FY 2022-23 Measure H Funding Recommendations for the Measure H-funded HI Strategies, as set forth in the attachment.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

On February 7, 2017, the Board directed the CEO to convene a 50-member Planning Group and conduct a Measure H revenue planning process. On June 13, 2017, the Board unanimously approved the Planning Group's final funding recommendations for FY 2017-18 and tentative recommendations for FY 2018-19 and FY 2019-20.

For the FY 2018-19 Measure H funding recommendations, lead County departments and agencies recommended modifications to the approved, tentative FY 2018-19 funding allocations, where necessary, and the CEO opened a public comment period and held a public meeting in March 2018 to discuss recommended revisions to the funding allocations. On May 15, 2018, the Board unanimously approved Measure H funding recommendations for FY 2018-19.

For the FY 2019-20 funding recommendations, the same process as FY 2018-19 was undertaken; the lead County departments and agencies recommended modifications to the approved, tentative FY 2019-20 funding allocations, and in March 2018 the CEO opened a public comment period and held a public meeting to discuss recommended revisions to the tentative allocations. Additionally, the CEO held eight community listening sessions (one in each Service Planning Area of the County) to gather public input on the Measure H funding recommendations during the months of October and November 2018. On May 14, 2019, the Board unanimously approved Measure H funding recommendations for FY 2019-20.

This recommendation will enable the CEO to implement a process to develop Measure H funding recommendations for the three forthcoming fiscal years, as set forth in the attachment. This process differs from that of the past two years because, unlike in those two years, there are no tentative recommendations approved by the Board. Therefore, this process allows for the development of recommendations for three years, including final recommendations for FY 2020-21 and tentative recommendations for FY 2021-22 and FY 2022-23.

There is now substantial performance data and experience from the first two years of Measure H implementation. By January 2020, the CEO will have available two annual Homeless Initiative evaluations, several evaluations of specific HI strategies, and considerable additional data. To draw on the depth of experience in Los Angeles County's Homeless Services system, the CEO recommends a deep engagement with policy experts and key stakeholders through a series of policy summits, which will be open to the public. In addition, the CEO recommends a robust community engagement effort to inform the funding recommendations. This will include eight community input sessions (one in each Service Planning Area) during October and November 2019, and a Webinar session, public comment period, and public meeting in March 2020. The process will give the lead County departments and agencies an opportunity to make recommendations for the next three years of Measure H funding allocations based on experience and community input, and allow for public review and comments.

Implementation of Strategic Plan Goals

The recommended action is consistent with the goals of the Countywide Strategic Plan, specifically Goal 1 - Make Investments that Transform Lives, Goal 2 - Foster Vibrant and Resilient Communities, and Goal 3 - Realize Tomorrow's Government Today by supporting Strategy 3.3 to pursue operational effectiveness, fiscal responsibility and accountability.

FISCAL IMPACT/FINANCING

The recommended process to develop Measure H funding recommendations for Fiscal Years 2020-21, 2021-22, and 2022-23 will have no net County cost impact, but will impact the allocation of FY 2020-21, FY 2021-22, and FY 2022-23 Measure H funding to County departments and agencies administering HI Strategies. The Board's action for FY 2020-21 funding allocations will be reflected in final changes.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

On December 6, 2016, the Board adopted an ordinance placing Measure H, a quarter cent special sales tax for a period of 10 years, on the March 7, 2017, countywide election ballot. Measure H is projected to generate approximately \$355 million per year, with revenue to be used to prevent and

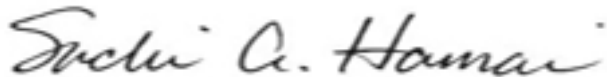
combat homelessness in Los Angeles County. In the ordinance, the Board authorized the usage of Measure H revenue for 17 existing Homeless Initiative Strategies and 4 new Strategies.

Under the ordinance, the Board must approve an annual expenditure plan for Measure H revenue. Once adopted, that plan is subject to annual independent audits. Further, all expenditures are reviewed by the Measure H Citizens' Oversight Advisory Board, which will publish a complete accounting of allocations each year.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

Approval of this action will enhance efforts to implement the Board-approved Homeless Initiative Strategies to combat homelessness.

Respectfully submitted,



SACHI A. HAMAI

Chief Executive Officer

SAH:FAD:PA:JR:EBl:tv

Enclosures

c: Executive Office, Board of Supervisors
Auditor-Controller
County Counsel

Proposed Process and Timeline for Fiscal Years 2020-21, 2021-22, and 2022-23 Measure H Funding Recommendations

The following process is designed to develop final recommendations for Fiscal Year (FY) 2020-21 and tentative recommendations for FY 2021-22 and FY 2022-23.

September – November 2019

Policy Summits

- HI will convene eight policy summits to gather input from key partners, including system leaders, service providers, researchers, Cities, Councils of Government, people with lived experience, faith organizations, philanthropic organizations, and others. These sessions will be framed by Measure H performance outcome and expenditure data, interim findings from five strategy-specific HI evaluations (currently in progress), and other data and research. The three-hour policy summits will be open to the public for observation and comment. There will be approximately 25 invited participants per summit. The first and last sessions will be focused on the system as a whole. Sessions will include:
 1. Opening System Discussion
 2. Prevention and Diversion
 3. Outreach
 4. Interim Housing
 5. Permanent Housing
 6. Employment
 7. Partnerships with Cities
 8. Closing System Discussion

Community Engagement Opportunities

- Opportunities for community input on Measure H implementation will be available through an accessible, online mechanism.
- Community input sessions during the Los Angeles Homeless Services Authority's (LAHSA's) quarterly meetings, which take place in all eight Service Planning Areas of the County. Meetings will be advertised widely to promote inclusion of community members.

December 2019 – February 2020

Strategy Lead Discussions

- HI and County Strategy Lead agencies will participate in multiple meetings to consider relevant data, policy summit discussions, community input, and other available information, ultimately generating draft Measure H funding recommendations for FYs 2020-21, 2021-22, and 2022-23.

March – May 2020

Draft Recommendations

- Draft funding recommendations will be released in early March.

Homeless Initiative Conference

- Participants in the annual HI conference will have an opportunity to provide feedback on draft Measure H funding recommendations.

Webinar, Public Comment, and Public Meeting

- After the release of draft funding recommendations, HI will hold a webinar to present the draft recommendations. The official public comment period will then begin, with comments submitted through the HI website. A public meeting in March will provide further opportunity for public comment.

Final Strategy Leads Meeting

- In April, the HI Strategy Leads will convene for a final meeting, during which public input from the conference, public comment period, and public meeting will be discussed and incorporated into the recommendations as appropriate.

Submission of Final Funding Recommendations to the Board Deputies and then to the Board

- CEO will present a comprehensive set of recommendations for Measure H funding allocations to the Homeless Policies Deputies in April and the Board of Supervisors in May.