County of Los Angeles
Sheriff's Department Headquarters
4700 Ramona Boulevard
Monterey Park, California 91754-2169

LEROY D. BACA, SHERIFF

July 6, 2004

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
Los Angeles, California 90012

Dear Supervisors:

ACCEPT A GRANT AWARD FROM THE STATE OF CALIFORNIA, GOVERNOR'S OFFICE OF EMERGENCY SERVICES, CRIMINAL JUSTICE PROGRAMS DIVISION; ADOPT A RESOLUTION AUTHORIZING THE SHERIFF TO EXECUTE THE GRANT AWARD; REQUEST THE CHAIR OF THE BOARD TO SIGN REQUIRED CERTIFICATION FORMS; AND APPROVE AN APPROPRIATION ADJUSTMENT (5TH DISTRICT) (4 VOTES)

IT IS RECOMMENDED THAT YOUR BOARD

1. Adopt the attached Resolution (Attachment I) authorizing:

   - The acceptance of the Governor's Office of Emergency Services (OES) grant award, to the Los Angeles County Sheriff's Department, for the project entitled Lancaster Gang Violence Suppression (GVS) program (Attachment II) for Fiscal Year 2004-05, in the amount of $331,746.

   - The Sheriff, or his designees, on behalf of the County of Los Angeles, to serve as Project Director, to sign and execute said grant award and to perform all further tasks necessary for completion of the project, including execution of amendments, extensions, modifications, contracts, and other award documents.

2. Approve the Operational Agreement, which binds the participating agencies; the Sheriff, District Attorney, Probation Department, United Community Action Network (UCAN), and the Antelope Valley Union High School District (AVUHSD), in the State's OES multi-component GVS program (Attachment III).

3. Instruct the Chair of the Board of Supervisors to provide wet signatures on two (2) Certification of Assurance of Compliance forms, required to be submitted to the OES (Attachment IV).

4. Approve an Appropriation Adjustment, in the amount of $312,000, to augment the Sheriff's Fiscal Year 2004-05 budget (Attachment V).

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

The State's OES has allocated grant funds to the Los Angeles County Sheriff's Department (Department) for the project entitled Lancaster Gang Violence Suppression (GVS) program. This letter requests authorization to accept the grant funds for a one-year period, beginning July 1, 2004, and ending June 30, 2005. The OES requires that the attached resolution, which has been approved as to form by County Counsel, be adopted by the Board of Supervisors.

The State's OES has allocated the GVS grant funds to the Department, as only currently funded GVS multi-component projects were eligible for State Fiscal Year 2004-05 funds. The Department, in a collaborative effort with the District Attorney's Office and the Probation Department, will be the lead County agency in the GVS multi-component grant program.

The other two (2) non-county components are the United Community Action Network (UCAN) and the Antelope Valley Union High School District (AVUHSD). All five (5) components, bound by the Operational Agreement, will collaborate to reduce gang violence in the City of Lancaster and the unincorporated communities within the Department's Lancaster Sheriff's Station's enforcement area, and will divert potentially dangerous gang activity into more positive and constructive behavior.

Implementation of Strategic Plan Goals

The Lancaster GVS program, a multi-component effort directed at eliminating the prevalence of gang violence and gang activity throughout the Lancaster area, meets the County of Los Angeles' Strategic Plan, Goal 4: Fiscal Responsibility. Specifically, this

program satisfies Strategy 1, Objective 3, by its utilization of grant revenue awarded by the State to accomplish the program goals.

FISCAL IMPACT/FINANCING

This grant award is for a 12-month period commencing July 1, 2004, and ending June 30, 2005. The total grant budget of $331,746 is divided as follows:

Sheriff's Department	$ 86,254
District Attorney	$ 61,373
Probation Department	$ 61,373
AVUHSD	$ 61,373
UCAN	$ 61,373

As the lead agency, the Sheriff's Department's portion includes indirect costs (5 percent) and audit costs (1 percent). A ten percent match of the State funding ($20,535) is required; therefore, the match has been divided between the components equally ($4,107).

FINANCING

From:	State of California General Funds	$205,355
	Federal Edward Byrne Memorial Block Grant Funds	$105,856
	Total	**$311,211**
	Match requirement (10 percent of State funds)	$20,535
	Total	**$331,746**

An appropriation adjustment in the amount of $312,000 has been requested to augment the Department's Fiscal Year 2004-2005 budget.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

The State's OES requires that the Certification of Assurance of Compliance be signed by the County's Governing Board. This letter is requesting that the Chair of the Board of Supervisors sign the attached Certification for submission to the OES.

This Board letter has been reviewed and approved as to form by County Counsel.

IMPACT ON CURRENT SERVICES

The State's OES has allocated funding to the Department to reduce gang violence in the Lancaster area. The Department's Operation Safe Streets (OSS) will provide a specially-trained gang sergeant to focus on the gang problems in the Lancaster community. The sergeant will supervise the Sheriff's GVS Unit, which will conduct gang, probation/parole, and truancy sweeps, and other operations related to gang suppression efforts, on a grant-funded overtime basis. This Unit identifies gang members and gang-related activities, apprehends offenders, and works in conjunction with the Probation Department's Gang Alternative Prevention Program (GAPP) and the District Attorney for successful prosecution.

The Los Angeles County District Attorney's Office will provide a trained and experienced Deputy District Attorney, from its Hardcore Gang Division, to vertically prosecute gang and gang-related crimes in the target community. The Deputy District Attorney will assist in the identification of juveniles at risk of gang activities, collaboratively examine specific gang-related community problems in the Lancaster area, and provide specialized prosecution of gang and gang-related crimes in the targeted areas.

The Probation Department will provide a Deputy Probation Officer (DPO) for gang prevention and suppression services to the grant program. The DPO will deliver delinquency prevention services to first time offenders involved with gangs or drugs by providing positive alternatives, networking with various community groups involved in gang/drug prevention, and providing intensive supervision.

This Board letter has been reviewed and cleared by the affected County departments.

CONCLUSION

Upon the Board's action, the Sheriff's Department's Grants Unit needs to obtain four (4) individually certified copies of the Board-adopted letter and one (1) executed Resolution for submission to the OES.

The Sheriff's Department contacts for the requested Board action are Karen Anderson, Grants Manager, at (323) 526-5408, or Marcelle Murr, Grant Coordinator, at (323) 526-5222.

Respectfully submitted,

LEROY D. BACA
SHERIFF

Los Angeles County Chief Administrative Office
Grant Management Statement for Grants Exceeding $100,000

Department: Los Angeles County Sheriff

Grant Project Title and Description: Lancaster Gang Violence Suppression Program

Multi-Agency grant to reduce gang activity in and around the City of Lancaster.

Funding Agency	**Program** (Fed. Grant # /State Bill or Code #)	**Grant Acceptance Deadline**
State Office of Emergency Services (OES)	F.Y. 2004-20025	June 25, 2004

Total Amount of Grant Funding: $331,746 **County Match Requirments:** $20,535
Grant Period: 7/1/04 - 6/30/05 **Begin Date:** 7/1/04 **End Date:** 6/30/05
Number of Personnel Hired Under This Grant: **Full Time** 0 **Part Time** 0

Obligations Imposed on the County When the Grant Expires

Will all personnel hired for this program be informed this is a grant-funded program? Yes X No

Will all personnel hired for this program be placed on temporary ("N") items? Yes X No

Is the County obligated to continue this program after the grant expires? Yes ____ No X

If the County is not obligated to continue this program after the grant expires, the Department will:

a). Absorb the program cost without reducing other services Yes ____ No

b). Identify other revenue sources Yes ____ No

(Describe)_____

c). Eliminate or reduce, as appropriate, positions/program costs funded by the grant. Yes X No

Impact of additional personnel on existing space: None

Other requirements not mentioned above: None

Department Head Signature Lee Baca **Date** 6/17/04

Attachment I

Resolution

BOARD OF SUPERVISORS OF THE COUNTY OF LOS ANGELES

RESOLUTION

Authorization to Accept a Grant Award from the State of California, Governor's Office of Emergency Services, Pursuant to California Penal Code Chapter 3.5 Commencing with Section 13826 et seq.

WHEREAS the County of Los Angeles is charged with providing vital services in the area of courts, law enforcement, and adult and juvenile justice to a population in excess of nine million persons; and

WHEREAS the County of Los Angeles is authorized, pursuant to Government Code Section 26500.5, to participate in any project or program to improve the administration of justice; and

WHEREAS the State Governor's Office of Emergency Services (hereinafter referred to as "OES") has awarded grant funds to the County of Los Angeles Gang Violence Suppression Program (GVS), to help fund the seventh (7^{th}) year of a Los Angeles County Sheriff's Department project entitled the "Lancaster GVS", which targets the City of Lancaster and the unincorporated communities within that City's sphere of influence, and which is to be implemented in conjunction with GVS grant projects of the Los Angeles County District Attorney's Office (LADA), the Los Angeles County Probation Department (Probation), the

United Community Action Network organization (UCAN), and the Antelope Valley Union High School District (AVUHSD), in a collaborative multi-agency effort, as prescribed by an Operational Agreement; and

WHEREAS the Board of Supervisors, as the governing body of the County of Los Angeles, and the Sheriff of Los Angeles County desire to participate in the GVS program and to undertake the "Lancaster GVS" for the seventh year;

NOW, THEREFORE, BE IT RESOLVED that the Board of Supervisors of the County of Los Angeles hereby accepts the GVS grant awarded by OES to fund the seventh year of the County of Los Angeles Sheriff's Department "Lancaster GVS", and authorizes the Sheriff of Los Angeles County or his designee, as County Agent, to serve as Project Director and to sign and execute said grant award, and to perform all further tasks necessary for completion of the project, including execution, augmentation, extension, modification, contracting, submission of amendments, progress reports, and payment requests to the GVS Grant Award Agreement;

BE IT FURTHER RESOLVED that each component (Sheriff, LADA, Probation, UCAN, and the AVUHSD has agreed to appropriate and make available matching funds (of 10 percent) either cash or in-kind, required under the grant award application;

BE IT FURTHER RESOLVED that the County of Los Angeles agrees not to use the aforementioned grant funds to supplant local expenditures under its control;

IT IS AGREED that any liability arising out of the performance of this Grant Award Agreement, including civil court actions for damages, shall be the responsibility of the grant recipient and the authorizing agency. The State of California, and OES disclaim responsibility for any such liability.

I DO HEREBY CERTIFY that at a regular meeting of the Board of Supervisors of the County of Los Angeles on the _____day of _____2004, the foregoing Resolution was adopted.

IN WITNESS WHEREOF I have hereunto set my hand and affixed the seal of the Board of Supervisors of the County of Los Angeles this _____ day of _____,2004.

ATTEST: VIOLET VARONA-LUKENS
EXECUTIVE OFFICER
CLERK OF THE BOARD OF SUPERVISORS

By: _____
Deputy

APPROVED AS TO FORM:
BY COUNTY COUNSEL:

RAYMOND G. FORTNER

By: _____
Gary Gross, Senior Deputy
County Counsel

Attachment II

Grant Documents

CRIMINAL JUSTICE PROGRAMS DIVISION
GOVERNOR'S OFFICE OF EMERGENCY SERVICES
P.O. BOX 419047
RANCHO CORDOVA, CA 95741-9047
(916) 324-9100
FAX: 327-5674

GANG VIOLENCE SUPPRESSION MULTI-COMPONENT PROGRAM RFA

Deliver to Gang Violence and Counter Drug Procurement Section

Submitted by:

Los Angeles County Sheriff's Department
4700 Ramona Boulevard
Monterey Park, California 91754-2169
(323) 526-500

GOVERNOR'S OFFICE OF EMERGENCY SERVICES
CRIMINAL JUSTICE PROGRAMS DIVISION
GRANT AWARD FACE SHEET (FORM A301)

The Governor's Office of Emergency Services, hereafter designated OES, hereby makes a grant award of funds to the following

Administrative Agency (1) *Los Angeles County*

hereafter designated Grantee, in the amount and for the purpose and duration set forth in this grant award.

(2) Implementing Agency Name *Los Angeles County Sheriff's Department*

Contact *Lieutenant Steven E. Fredericks* **Address** *501 West Lancaster Boulevard, Lancaster, California 93534*

E-mail address *sefreder@lasd.org* **Telephone** *(661) 940-3800*

(3) Project Title (60 characters maximum) Lancaster Gang Violence Suppression Program	**(6) Award No.**
(4) Project Director (Name, Title, Address, Telephone, E-mail) (five lines maximum) Leroy D. Baca, Sheriff Los Angeles County Sheriff's Department 4700 Ramona Boulevard Monterey Park, California 91754-2169 (323) 526-5000 ldbaca@lasd.org	**(7) Grant Period** July 1, 2004 – June 30, 2005
	(8) Federal Amount $105,856
	(9) State Amount $205,355
(5) Financial Officer (Name, Title, Address, Telephone, E-mail) (five lines maximum) Patricia A. Hawkins, Director of Fiscal Administration Los Angeles County Sheriff's Department 4700 Ramona Boulevard Monterey Park, California 91754-2169 (323) 526-5205 pahawkin@lasd.org	**(10) Cash Match** N/A
	(11) In-Kind Match $ 20,535
	(12) Total Project Cost $331,746

This grant award consists of this title page, the application for the grant which is attached and made a part hereof, and the Assurance of Compliance forms which are being submitted. I hereby certify that: (1) I am vested with authority to, and have the approval of the City/County Financial Officer, City Manager, or Governing Board Chair, enter into this grant award agreement; and (2) all funds received pursuant to this agreement will be spent exclusively on the purposes specified. The grant recipient signifies acceptance of this grant award and agrees to administer the grant project in accordance with the statute(s), the Program Guidelines, the *Grantee Handbook*, and the OES audit requirements, as stated in this RFP or RFA. The grant recipient further agrees to all legal conditions and terms incorporated by reference in this RFP or RFA.

FOR OES USE ONLY

Item:
Chapter:
PCA No.:
Components No.:
Project No.:
Amount:
Split Fund:
Split Encumber:
Year:
Fed. Cat. #:
Match Requirement:
Fund:
Program:
Region:

(13) Official Authorized to Sign for Applicant/Grant Recipient

Signature: Lee Baca

Name: Leroy D, Baca

Title: Sheriff

Address: 4700 Ramona Boulevard
Monterey Park, California 91754-2169

Telephone: (323) 526-5000

E-mail address: grants@lasd.org

Date: 6/17/04

I hereby certify upon my own personal knowledge that budgeted funds are available for the period and purposes of this expenditure stated above.

Fiscal Officer, Date

Executive Director, Date

CERTIFICATION OF ASSURANCE OF COMPLIANCE

I, Leroy D. Baca, hereby certify that:

GRANTEE: County of Los Angeles

IMPLEMENTING AGENCY: Los Angeles County Sheriff's Department

PROJECT TITLE: Lancaster Gang Violence Suppression Program

is responsible for reviewing the *Grantee Handbook*[1] and adhering to all of the Grant Award Agreement requirements (state and/or federal) as directed by OES including, but not limited to, the following areas:

I. **Equal Employment Opportunity** – *(Grantee Handbook Section 2151)*

It is the public policy of the State of California to promote equal employment opportunity by prohibiting discrimination or harassment in employment because of race, religious creed, color, national origin, ancestry, disability (mental and physical) including HIV and AIDS, medical condition (cancer and genetic characteristics), marital status, sex, sexual orientation, denial of family medical care leave, denial of pregnancy disability leave, or age (over 40). **OES-funded projects certify that they will comply with all state and federal requirements regarding equal employment opportunity, nondiscrimination and civil rights.**

Please provide the following information:

Affirmative Action Officer: Randall Olson

Title: Lieutenant

Address: 4700 Ramona Boulevard, Monterey Park, California 91754-2169

Phone: (323) 526-5671

Email: rjolson@lasd.org

II. **Drug-Free Workplace Act of 1990** – *(Grantee Handbook Section 2152)*

The State of California requires that every person or organization awarded a grant or contract shall certify it will provide a drug free workplace.

III. **California Environmental Quality Act (CEQA)** – *(Grantee Handbook Section 2153)*

The State of California requires all OES-funded projects to obtain written certification that the project is not impacting the environment negatively.

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[1] The *Grantee Handbook* can be obtained from www.oes.ca.gov. Applicant can select "Plans and Publications, RFA/RFP Grantee Handbook" to access the *Grantee Handbook*.

IV. Lobbying – *(Grantee Handbook Section 2154)*

OES grant funds, grant property, or grant funded positions shall not be used for any lobbying activities, including, but not limited to, being paid by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the making of any federal grant, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any federal grant or cooperative agreement.

V. Debarment and Suspension – *(Grantee Handbook Section 2155)*
(This applies to federally funded grants only.)

OES-funded projects must certify that it and its principals are not presently debarred, suspended, proposed for debarment, declared ineligible, sentenced to a denial of federal benefits by a state or federal court, or voluntarily excluded from covered transactions by any federal department of agency.

VI. Proof of Authority from City Council/Governing Board

The above-named organization (applicant) accepts responsibility for and will comply with the requirement to obtain written authorization from the city council/governing board in support of this program. The applicant agrees to provide all matching funds required for said project (including any amendment thereof) under the Program and the funding terms and conditions of OES, and that any cash match will be appropriated as required. It is agreed that any liability arising out of the performance of this Grant Award Agreement, including civil court actions for damages, shall be the responsibility of the grant recipient and the authorizing agency. The State of California and OES disclaim responsibility of any such liability. Furthermore, it is also agreed that grant funds received from OES shall not be used to supplant expenditures controlled by the city council/governing board.

The applicant is required to obtain written authorization from the city council/governing board that the official executing this agreement is, in fact, authorized to do so. The applicant is also required to maintain said written authorization on file and readily available upon demand.

All appropriate documentation must be maintained on file by the project and available for OES or public scrutiny upon request. Failure to comply with these requirements may result in suspension of payments under the grant or termination of the grant or both and the grantee may be ineligible for award of any future grants if the OES determines that any of the following has occurred: (1) the grantee has made false certification, or (2) violates the certification by failing to carry out the requirements as noted above.

CERTIFICATION

I, the official named below, am the same individual authorized to sign the Grant Award Agreement [line 13 on Grant Award Face Sheet], and hereby swear that I am duly authorized legally to bind the contractor or grant recipient to the above described certification. I am fully aware that this certification, executed on the date and in the county below, is made under penalty of perjury under the laws of the State of California.

Authorized Official's Signature: Lee Baca

Authorized Official's Typed Name: Leroy D. Baca

Authorized Official's Title: Sheriff

Date Executed: 6/17/04

Federal ID Number: 956000927

Executed in the City/County of: Lancaster / County of Los Angeles

AUTHORIZED BY:

- City/County Financial Officer
- City Manager
- Governing Board Chair

Signature: _____

Typed Name: Don Knabe

Title: Chair, Board of Supervisors

PROBLEM STATEMENT

NOTE: Representatives of the five-member, multi-component group have met and have developed this problem statement.

Statistics

Target Area: City of Lancaster, California

Two cities and ten (10) unincorporated areas fall into the prosecutorial jurisdiction of the target area.

Target Area	Square Miles	Population	2001 Part I Crimes	2001 Part I Crime Rate
Lancaster	94.2	129,190	3774	308.9
County area	507	26,793	1133	422.8

Other Impacted Areas	Square Miles	Population	2000 Part I Crimes	2000 Part I Crime Rate
Palmdale	101.88	126,973	4,992	383.1
County area:	1,087.51	7,651	985	1287.4

Totals	1,790.59	283,560	10,884	383.8

Incidents by category

*Statistics and incidents by category according to L.A. County Sheriff's Department Management Information Services Bureau for the year 2000.

Gang criminal activity to be Addressed by the "Gang Violence Suppression" Program. The California Gangs System (CAL Gangs) reports numerous gangs that participate in criminal activity in the target area and adjacent communities. Approximately 4000 gang members from 105 identified gangs are

extremely active in committing Part I Crimes in and adjacent to the City of Lancaster. Many of these gang members easily fall into the category of Career Criminals. The gangs actively engage in assault, homicide, rape, robbery, burglary, auto theft, and narcotic sales, including the manufacture and sales of Methamphetamine. In 2001, the L.A. County Sheriff's Department reported 8 homicides, 63 rapes, 255 robberies, 1952 aggravated assaults, 1345 burglaries, 2101 thefts, and 583 auto thefts within the Lancaster Sheriffs's Station policing district. Similar gang activity is occurring in the adjoining City of Palmdale. That city will benefit directly from the prosecutorial, educational and preventative portions and indirectly from the enforcement and probation portions of this program.

According to the Los Angeles County Sheriff's Department's "Safe Streets Bureau" statistics, the following gang-related felony crimes occurred in the Lancaster Station area in calendar year 2001. Please note, these figures include the target area of Lancaster, the adjoining City of Palmdale and the surrounding County area. The Lancaster population makes up approximately 1/3 of the total area population:

Homicides - 3, Felonious Assaults - 94, Misdemeanor Assaults - 35, Rape/Attempt Rape - 6, Shooting at Inhabited Dwelling - 8, Robbery - 25, Kidnaping - 3, Batter/Assault on Police - 6, Arson - 3, Intimidation of Witness - 9, Narcotic Use - 20, Narcotic Possession - 67, Narcotic Sales - 27, Weapons Laws - 69, Burglary - 48, Grand Theft Auto - 24, Receiving Stolen Property - 27, Total Violent Felonies - 273.

The Lancaster GVS Program will enable the community to, at a minimum, better analyze gang acts to determine gang crime trends, such as: crime types, suspects, victims, modus operandi, vehicles, physical evidence, and weapons; identify gang members, particularly those that engage in Part I Crimes; focus patrol and detective resources on the apprehension of these criminals; plan effective community-oriented

policing efforts; prepare cases for prosecution; pursue vertical prosecution and relevant enhancements; and exchange information supportive of these efforts in the target area and with relevant jurisdictions.

Increased communication with multiple agencies will ensure continued successful cooperative efforts, previously hampered by our inability to coordinate and focus on common goals. The combined prevention, education, prosecution and law enforcement consortium will enhance effective dissemination of information and coordinate remedies. Detection of gang-related offenses and crime patterns will be significantly enhanced. An overall lowering of crime will result as the gang offenders within the community are removed from the streets, and potential gang members are steered toward a more productive and satisfying life.

Impact of GVS on Community Operations. Extending a Gang Violence Suppression (GVS) consortium with an existing Directed Patrol Unit, will improve the management of patrol operations and investigations. This will significantly impact the overall effectiveness of the community by enabling more efficient use of manpower resources by determining areas of greatest need. It will assist in the identification of gang criminals that engage in a substantial portion of serious crimes, especially repeat criminals. Access to more information due to input from multiple sources and information sharing will enhance analysis of significant gang-related data. The rapid access to greater amounts of data will assist in more effective investigations, apprehensions, prosecution, education and prevention. The ability to direct the proper resources to the most significant areas of need will assist community-oriented policing efforts, gang and narcotics abatements, and be an adjunct to other investigations.

Coordination between the various units of Patrol, Directed Patrol, Community-Oriented Policing efforts and detectives, prosecutors, probation officers, and educators will improve, forming a "seamless" integrated attack on the target area's gang

problems. The city will be better served, encasing its commitment to an improved quality of life for Lancaster and the surrounding communities.

Lancaster has never denied its blossoming gang problem. The city instead devoted resources that has helped keep the problem in check, but the gangsters are gaining momentum. The GVS Program is needed to continue our current level of success. The target area community is currently expending considerable resources toward gang intervention. The City of Lancaster funds a Gang Detail within its contract with the Los Angeles County Sheriff's Department. That unit consists of five gang deputies purchased over and above the standard "contract model" of detectives to patrol items. The Sheriff's Department provides management, supervisorial and clerical assistance to that unit. In addition, the Sheriff's Department has deployed an additional Gang Enforcement Team (GET) comprised of six deputies and a supervisor, along with Operation Safe Streets (OSS) composed of three gang investigators and a supervisor in both the Lancaster and adjoining Palmdale Sheriff's Stations.

The local Probation Office has assigned personnel to gang-related cases. The school district funds an aggressive school deputy program, and has added an additional Gang Liaison Deputy. UCAN, a community-based organization provides counseling and alternative programs designed to keep youths out of gangs. The Lancaster Elementary School District and the Probation Department have joined forces to create the "Gang Alternative Prevention Program (GAPP). A Probation Officer is assigned to schools to talk with and counsel at risk students. The program also runs a student court to oversee minor school violations.

The GVS grant will add resources to the fight against gang violence in the areas of prosecution, probation, education, and prevention. The GVS grant and resultant formation of the Operational Coordinating Committee (OCC) will consolidate and focus current and new efforts on gang violence in a powerful and effective manner.

The City of Lancaster is located in the northeast corner of Los Angeles County. It is separated from the greater Los Angeles basin by a mountain range. The geographic boundaries also separated, for a time, Lancaster from the influence of Los Angeles gang problems. Gangs, however, have found their way to Lancaster. The community is determined to hold the migration in check and to mitigate gang influence wherever and whenever possible.

Gangs in Lancaster are somewhat unique in one sense. As yet, they have not been able to establish territories or "gang turf." This situation is due to two factors. First, the gang members are primarily transplants from the Los Angeles area. Moved from their home "set," they have had to mix with like members from diverse "sets." They live throughout the city and therefore, establishing a "turf" is difficult. Secondly, the city's aggressive approach to anti-gang enforcement has kept the new "sets" off balance. For example, an innovative and aggressive, multi-agency anti-graffiti program has seen a multi-year, substantial decrease in "turf" establishing graffiti.

While off balance, the gang numbers continue to increase according to the California Gangs Identification System. This program will, therefore, target the boundaries of the entire city or 94 square miles. Surrounding areas will enjoy benefits, both direct and indirect. It should be noted that the majority of Lancaster's population lives in a central 24 square mile area.

The City of Lancaster serves an ethnically diverse population with concentrations of Whites 52.4%, African-Americans 15.6%, Hispanics 24.1%, Asians 3.7%, and others 4.2%, all living and working in close proximity to one another (as reported by the U.S. Census Bureau, Census 2000 Redistricting Data).

Reported gang related offenses have remained stable in the City of Lancaster

over the past year. The decrease is due in large part to the existence of our current Lancaster GVS Program. However, gang members continue to grow and at an alarmingly earlier age. Lancaster has received negative local and national attention for White Supremist or "Skinhead," hate crime activities. Incidents became frequent enough to inspire the formation of a community based "Hate Crime Task Force."

Although the anti-gang effort is active and efficient, much more needs to be done in this area. At least two "skinhead" gangs have been identified and targeted for the GVS Program.

Three correctional facilities are located within the city of Lancaster. The Los Angeles County Jail, "Mira Loma" Facility, the L.A. County Juvenile Detention Center "Challenger Hall", and the California State Penitentiary "Lancaster Prison" Facility. Each facility adds to the community's gang presence in the form of friends and family member's visitations and relocations to the area. Many released State prisoners stay in the area upon release, especially those whose families relocated for ease in visitation. Approximately 2048 parolees currently reside in the Lancaster Sheriff's Station's policing jurisdiction (Parole LEADS statistics). The Metro Link rail transportation system provides for easy access for gang members to travel up to the Antelope Valley, and more particularly, the target area of Lancaster, to visit friends and relatives who used to participate in gang activity with them in their old neighborhoods.

PLAN & IMPLEMENTATION

The County of Los Angeles, California has requested the award of the OCJP GVS/MCM Grant. If awarded, the County will administer the grant. The Lancaster GVS Program will be managed by a Local Coordinating Committee (LCC) that will be chaired by the Lancaster Sheriff's Station's Commander. The LCC will be made up of the Lancaster Assistant City Manager and one executive member from each of the five (5) mandatory components. The LCC will be responsible for policy, focus, evaluation, and direction of the Lancaster GVS Program.

Five agencies will make up the multi-component group, consisting of:

Law Enforcement	-	The Lancaster Station of the Los Angeles County Sheriff's Department. The Sheriff will act as the lead enabling agency.
Prosecution	-	The Hard Core Gang Division of the Los Angeles County District Attorney's Office.
Probation	-	The ESFV Specialized Gang Unit of the Los Angeles County Probation Department.
Prevention	-	United Community Action Network (UCAN), a community-based organization.
Education	-	The Antelope Valley Union High School District.

Communication for focus and mission will be obtained via the Operational Coordinating Committee (OCC). That committee will meet regularly with the LCC. The following agencies and individuals (or their representative) have committed to the OCC:

City of Lancaster: Assistant City Manager, Dennis Davenport
Los Angeles County Sheriff's Lancaster Station: Captain Carl Deeley

Los Angeles County District Attorney, Head Deputy Hard Core Gang Unit, Nancy Lidamore

Los Angeles County Probation, Specialized Gang Unit: Supervising Deputy Probation Officer, Gerie Davis

Antelope Valley Union High School District: Dave Vierra, Superindentent

U-CAN: Billy A. Pricer, MA, Executive Director

Lancaster Public Safety Committee: Reverend Henry Hearns, Chairperson

Lancaster School District: Scott Smith, Director of Pupil Safety and Attendance

The LCC will meet quarterly for the duration of the project.

The OCC will meet and confer monthly for the duration of the project.

The Lancaster GVS Program will reduce the level of gang violence in the targeted community. The five components will collaborate on a coordinated focus to reduce gang violence through gang identification, prosecution, and intense supervision. Programs of prevention through counseling, redirection, and education will be high priorities.

The Lancaster Station of the Los Angeles County Sheriff's Department will act as the lead enabling agency. The law enforcement component will be the responsibility of the Lancaster Station of the Los Angeles County Sheriff's Department. The GVS Grant will improve upon its existing specialized Gang Unit. Although currently very active, this unit will be enhanced with additional resources from this grant and via the cooperative and coordinated inclusion of the other components to the program.

The law enforcement component will be managed by the Lancaster Station of the Los Angeles County Sheriff's Department. Sheriff Leroy D. Baca will hold the title of Project Director for the lead enabling agency.

The Lancaster GVS Program will improve upon an existing specialized GVS Unit. The resources provided via the Lancaster GVS Grant will allow for GVS / LASD personnel to participate in gang, probation, parole, and truancy sweeps during the course of the grant period.

The additional information derived from the intensive communication and coordination with the other Lancaster GVS components will be of immense value to investigators. The enhanced database, fed by the consortium, will increase solvability and pro-active efforts toward gang activity apprehension rates will increase measurably. The Lancaster Sheriff's Station has provided office space for the GVS Program's deputy district attorney and deputy probation officer to work side-by-side in the same office with the Lancaster Gang Detail and the School Investigator.

The addition of a Gang Deputy District attorney has enhanced communication and cooperation between the Sheriff and D.A. Prior to implementation of the Lancaster GVS program, many cases were pled or otherwise disposed because the line Deputy D.A. and the investigator had not communicated, or because the D.A. was not specially trained to prosecute gang crimes.

The Lancaster Sheriff's Station has employed a Crime Analysis Unit since 1985.

A full-time Analyst working with the vast database made available through CAL Gangs and other State and local programs will be of immense assistance to Gang Investigators. He/she will be able to compute link analysis to gang crime in a manner well above current, conventional methods.

The Lancaster GVS Program provides for a Gang Specialist Probation Officer to be assigned to the unit. That close working relationship enhances investigators' knowledge of gang trends, associates, and habits. It will also facilitate Probation

searches and gang member contacts. The combined resources provided by the grant will equip Gang Investigators with tools to assist them in increasing their clearance rates for gang related cases.

The Lancaster GVS prosecutor will work closely with the Gang Investigators from the L.A. County Sheriff's Department assigned to the Lancaster Sheriff's Station. The investigator will identify the most active gangs within the City of Lancaster. The investigators will provide names of members within each problem gang. They will provide crime reports and certified court copies on conviction of each gang member within these problem gangs and identify the crimes that were committed by these members to benefit the gang. This will identify the predicated acts needed to substantiate the 186.22 Penal Code and to Street Terrorists Enforcement and Prevention Act (STEP) these problem gangs.

Coordination among other agencies involved in the suppression of gang violence will be enhanced through regular participation as a member of the program's "Operational Coordinating Committee" (OCC). That committee will meet monthly following notification of the grant award. The Sheriff's Department will meet at least weekly with members of each component of the Lancaster GVS Program. The Sheriff's GVS Unit will work regularly with the Lancaster GVS Prosecutor to determine the proper course of action for each gang-related filing. Consideration will be given to STEP or other enhancements where appropriate. Law enforcement will work with the D.A. in determining proper action in cases indicating the need for witness protection.

The Sheriff's GVS Unit will confer regularly with the School Deputy program personnel. Weekly briefings will allow for the exchange of valuable gang activity information on school campuses. The unit will also provide gang education information to the school effort at gang culture curriculums.

The Sheriff's GVS Unit will confer weekly with UCAN, the community-based organization, in determining the best course of action for clients referred to the organization. Cooperation and communication is the substance of this program. Team members will be diligent in the maintenance of that concept.

The Project Prosecutor and Sheriff's GVS Unit will continue to use the existing Witness Protection Program currently in place. Documented and substantiated cases of witness intimidation will initiate a request to the District Attorney's Bureau of Investigation for witness relocation assistance. If appropriate to the individual case, the assigned Gang Investigator will complete witness relocation forms, oversee the signing of a court order by a Superior Court judge, obtain and distribute funds to the victim(s) and witness(es) for relocation, and collection of all receipts for the expenditure of such funds. Witness protection is a paramount concern. Our efforts there will be evaluated regularly and amended as nedded.

UCAN will cooperate fully with Law Enforcement, Probation, Prosecution, and Education. The project will enhance cooperation between UCAN's prevention component, Law Enforcement and Prosecution, by providing the agencies a more comprehensive gauge as to the severity of the clients' behavioral problems and the cooperation and support of the juvenile and family towards rehabilitation. This will allow Probation, Law Enforcement and the District Attorney to determine the best course of action for positive outcome on an individual and case basis and enhance cooperation and understanding between agencies.

The project will target counseling services to at-risk or gang involved male and female 8-17 years primarily, but not exclusively. The juveniles will be referred from Law Enforcement, Probation, schools and the courts. Juvenile clients and family will go to case manager UCAN Masters-level counselors for intake evaluation and recommended case plan. At-risk juveniles will be enrolled in a 16-week/32-hour course, "Choices,"

with instruction in coping skills, anger control, self image, goal setting, communication, conflict resolution skills, prevention of use of firearms and weapons, alcohol and drug abuse, and gang prevention. Parents, upon evaluation, will be asked to sign a participation form, encouraging them to attend a 16-week/32-hour parenting skills and support classes.

UCAN's Mediation Training will be conducted by a Ph.D. who has many years of experience in conflict resolution mediation as an officer of the court for family law and dependency court. He will train and oversee trained mediators. Ethnically, diverse individuals will be selected from teachers, law enforcement, and Probation personnel who have been fingerprinted and cleared to work closely with youth. The mediators training sessions will be taught at the UCAN facilities or school site.

Mentors will be recruited by our Special Projects Coordinator by attending civic meetings and clubs and by distributing applications. Applications will also be made available to local church groups and distributed to Los Angeles Sheriff's deputies, Probation and schools. All mentor applications will be screened by Los Angeles County Sheriff's Department and backgrounds will be checked. Master-level counselors and Project Director will appropriately match mentor with youth. Mentors and youth will be supervised by Special Project Coordinator and monitored by Project Director or U-CAN Master-level Counselor. Each mentor will be encouraged to discuss and explore personal development skills, such as, goal setting and tutoring in some academic levels. If youth is interested in sports, mentors are to encourage youth to participate in UCAN's Sports Program. Art and Drama classes and Computer classes are also available at the UCAN facilities for the mentor and youth to participate in together. The Special Projects Director's Office is located in the Youth Center for supervision.

UCAN's Director will be working closely with Probation, Los Angeles County Sheriff's Department and the schools to recruit identified gang members to the project.

Each gang member will be evaluated carefully to find his/her level of socialization, education needs and interests. Then a plan will be recommended by a case worker and discussed with Probation, Los Angeles County Sheriff's Department, or school, whichever agency referred the client. Weekly progress notes will be kept in clients' files and discussed with referral agency. Each gang member will also be assigned a mentor who will encourage the client in their success. The supervised mentor will also make weekly reports to the case worker. If a case worker finds the need to refer a client for more in-depth psychological/psychiatric services, substance abuse services, we will refer them to Antelope Valley Youth Services Referral Center and Antelope Valley Hospital for medical services.

UCAN will provide after-school, tutoring, and sport program services for all project participants. These services will be available 3 hours per day, 5 days per week. Those youth determined by evaluation by the UCAN Director, Probation, and the Los Angeles County Sheriff's Department will be enrolled additionally into the Social Transitional Alternative Resource program (STAR). STAR is a 16 week boot camp style program held every Saturday at the UCAN facility by the Sheriff's Department. This service will be in addition to the counseling, mentoring and after school services.

Public forums, school in-service training, drug and gang awareness fairs, and P.T.A. meetings will be utilized to publicize and train community on gang awareness. Brochures, flyers and advertisements, such as, P.S.A.'s will also be utilized to bring public awareness to the concerns of the project, strategies, and awareness. Training will take place in educational settings with workbooks available and demonstrations presented. The outcome will be to establish a better informed community and produce greater cooperation and focus on the communities gang and drug problems.

The prosecution component will be the responsibility of the Los Angeles County District Attorney's Hard Core Gang Division. That effort will be enhanced by the

addition of a full-time Deputy District Attorney, trained in gang characteristics and prosecution. The focus of that office will be vertical prosecution, aggressive prosecution and sentencing, and the targeting of gang leaders, both juvenile and adult.

The assignment of one Hardcore Gang Deputy District Attorney for vertical prosecution will enhance communication between law enforcement, Probation and the District Attorney. These suppression team members will confer regularly to share case status within the gang, treat assessment to victims and community, level of violence involved in the crime, type of weapons used in this crime, known weapons still held by gang members from the gang that were no recovered, flight risk, etc. Implementation of vertical prosecution will also improve information for court presentation and enhance the criminal justice decision-making process.

It will be the overall objective of the Lancaster GVS prosecutor to limit plea bargains on all gang-related cases and gang-related crimes, to seek maximum sentences, and vigorously oppose pre-trial release in gang cases.

The District Attorney and Gang Investigators will evaluate cases together, and the District Attorney will suggest further investigation by the Gang Investigator in any case that cannot presently be filed. The District attorney will continue to work with the Gang Investigator in ensuring all witness and victims appear in court for the cases.

Vertical prosecution will enable the District attorney to take gang-related cases through the court system as expediently as possible. Expedited handling and personal attention to each case will help to keep the victims and witnesses more actively involved and easier to locate throughout the court process.

All gang members involved in any type of violent crime involving <u>any type</u> of weapons shall be charged appropriately by the project prosecutor. All Penal Code laws

and enhancements applicable to the gang case shall be prosecuted. During the sentencing phase of all gang members, the project prosecutor will provide any information necessary to the court in determining an adequate non-lenient sentence.

A gang project prosecutor will handle gang cases originating in and around the target area. He or she will not be subject to the normal collateral duties of a District Attorney and will not be part of the normal rotation often required of the Deputy District Attorney. A project prosecutor will focus on the prosecution of all gang members arrested who have committed serious crimes in and around the target area.

All violent cases determined to be gang related by the L.A. County Sheriff's Gang Investigators will be presented to the assigned project prosecutor. The project prosecutor's function will be the filing and prosecution of those identified gang-related cases, that are serious in nature and fall within his/her case load limitiations.

The investigators will identify the most active gangs within the City of Lancaster. The investigators will provide names of members within each problem gang. They will provide the crime reports and certified court copies on conviction of each gang member within these problem gangs, and identify the crimes that were committed by these members to benefit the gang. This will identify the predicated acts needed to substantiate the 186.22 Penal Code and to STEP these problem gangs.

Coordination among other agencies involved in the suppression of gang violence will be enhanced through regular participation as a member of the program's Operational Coordinating Committee (OCC). That committee will meet monthly following notification of the grant award. The District Attorney will meet at least weekly with members of the Sheriff's Lancaster Gang Unit over and above the routine filing of cases.

The Probation component will be the responsibility of the specialized Gang Unit of the Los Angeles County Probation Department. The efforts of that office will be enhanced through the addition of a Probation Officer assigned to the Sheriff's Lancaster Station with the Sheriff's Gang Unit. Sixty-six percent of the Probation Officer's time will involve intensive supervision of identified adult gang probationers residing within the target area.

The Prevention component will be administered by the Community-Based Organization known as "United Community Action Network (UCAN). That organization will provide gang awareness training for school officials and others. It will also provide counseling for at-risk youth and their parents. UCAN staff will work closely with all components, especially Law Enforcement, to improve community awareness and cooperation. UCAN staff will be diligent in activities designed to mediate between groups or individuals for non-violent solutions to conflict.

The Education component will be managed by the Antelope Valley Union High School District (AVUHSD) with active participation and assistance from three elementary/middle school districts (Lancaster, Eastside, and Westside School Districts). The AVUHSD will enhance current curriculum and add new curriculum designed to solidify anti-gang attitudes and provide intervention services. The AVUHSD will work closely with elementary and middle schools to design comprehensive and consistent curriculum and services, ensuring that students receive a constant, anti-gang message from early years through high school graduation.

Budget Narrative

The City of Lancaster has a population exceeding 129,000 persons, and therefore, the total request for funding is $331,746. OES grant funds will NOT be used to supplant existing criminal apprehension OR other services. All staffing and purchases will be an enhancement to the existing Gang Violence Suppression GVS effort.

The budget presented has been determined by the Local Coordinating Committee (LCC). The budget is specifically designed to support proposed objectives and activities. A thorough line item justification is provided below. The budget is also structured to meet the requirements of the grant and ensure the successful implementation of a cost-effective project. The budget avoids unnecessary expenditures, and is clearly focused on the accomplishment of the objectives and activities of the proposed program. Therefore, all project costs are directly related to the objectives and activities of the project, and covers the entire grant period.

Personnel Services

LASD is providing a sergeant from Operation Safe Streets to supervise the GVS unit. The funds allocated to LASD will be used to fund gang enforcement sweeps and operations conducted by LASD personnel. Total personnel services requested for LASD is $66,349. Other positions included in the Personnel Services are one (1) District Attorney (DA) III for $57,266, which is 37.328% of this positions actual salary of $164,418 and one (1) Deputy Probation Officer (DPO) II for $57,266 which is 66% of this positions actual salary of $92,908. The total Personnel Services Budget request is $180,881.

Operating Expenses

Operating expenses total $ 265,396 annually.

Overview of Agencies

LASD's operating expenses total $19,904 for audit costs and indirect administrative costs. The Lancaster Sheriff's Station will contract for OES required services within the four (4) remaining components. These agencies are summarized in the table below.

Agency	Component	Amount
Los Angeles County District Attorney's Office	Prosecution	$ 61,373
Los Angeles County Probation Department	Probation	$ 61,373
United Community Action Network	Prevention	$ 61,373
Antelope Valley Union High School District	Education	$ 61,373
Total		**$ 245,492**

Detail on each agency is provided in the narrative sections below. Expenses are provided for each OCJP category.

Agency Detail (United Community Action Network)

The following expenses are proposed for the Prevention Component by the United Community Action Network (U-CAN).

Personnel Services	Amount
Project Director ($72,000 x 30%)	$ 21,600
Family Counselor ($54,000 x 33.35%)	$ 18,000
Special Projects Coordinator ($45,420 x 29.974%)	$ 13,614
Bookkeeper ($37,200 x 10.893%)	$ 4,052
In-kind match	$ 4,107
Operating Expenses	
None	$ 0
Equipment	
None	$ 0
Total	**$ 61,373**

The Executive Director will plan, develop, administer, implement, coordinate and monitor the project to provide intake and case management, to establish collaboration and networking with the diverse community and other organizations.

The family counselor will provide intake evaluations, screening and referrals. Coordinate, supervise, and instruct group and individual counseling, parenting classes. Evaluate, chart and report each individual's case progress to director.

The Special Projects Coordinator will coordinate and supervise sports= programs. Supervisor and coordinate mentors. Provide training in job search skills and applications. Oversee, coordinate, and supervise computer training classes and youth center activities.

The Administrator will be in charge of the projects reports, records, and all administrative and bookkeeping duties.

Agency Detail (Los Angeles County District Attorney's Office)

The following expenses are proposed for the Prosecution Component by the Los Angeles County District Attorney=s Office.

Personnel Services	**Amount**
Deputy DA III	$ 38,437
Benefits	$ 18,829
In-kind match	$ 4,107
Operating Expenses	
None	$ 0
Equipment	
None	$ 0
Total	**$ 61,373**

The Gang Violence Suppression Multi-Component Program is supported by our proposed budget in that we have one Deputy District Attorney III (DDA III) funded at 37.328 percent in the community of Lancaster. The funding allocation allows the DDA III to allocate one-third of his time for vertical prosecution of hardcore juvenile and adult criminals. This staffing supports the provisions of prosecutorial and administrative duties.

The gang DDA assigned to this project is responsible for case filing and preparation, from arraignment through sentencing, of the most violent gang crimes committed by active gang members utilizing vertical prosecution. The gang DDA"s caseload will be reduced to allow adequate time to dedicate to the preparation and diligent prosecution of each case to ensure higher convictions. The appropriate proof will be obtained so that any priors may be used as enhancements. A maximum appropriate sentence will be sought in each case.

The District Attorney's GVS Program staff will work closely with GVS Multi-Component Agencies involved (e.g., law enforcement, Probation, DA Victim-Witness and area School districts) to enhance prosecution efforts in gang suppression, prevention, and intervention strategies. Coordinated efforts by GVS staff will be taken to provide services for protecting and supporting cooperative gang crime victims and witnesses from intimidation or retribution by gang members or their associates. The assigned gang DDA will also work with Probation and the area law enforcement agency to conduct periodic probation searches of targeted gang members and to prosecute discovered

probation violations. Every effort will be made to ensure that defendants remain in custody from the time of arrest through sentencing.

The GVS DDA=s educational qualifications include a law degree and a current membership in the State Bar of California. The GVS position requires a specially trained and aggressive trial prosecutor who has tried a wide variety of cases ranging from misdemeanors to felonies of hardcore gang members.

The Los Angeles County District Attorney"s Office is committed to the success of the Gang Violence Suppression Program and to the removal from society of perpetrators committing violent gang crimes in the targeted project areas.

Agency Detail (Antelope Valley Union High School District)

The following expenses are proposed for the Education Component, by the Antelope Valley Union High School District.

Personnel Services	**Amount**
GVS Program Coordinator	$14,500
Benefits	$ 2,750
GVS Clerical Coordinator	$ 2,750
Operating Expenses	
Staff Training	$ 5,940
Instructional Materials & Training Supplies	$ 4,550
Gang Awareness Training Strategies	$ 2,750
Counseling Services	$13,526
Conflict Resolution / Anger Management	$ 5,950
Middle School Outreach	$ 4,550
In-kind match	$ 4,107
Equipment	

None	$ 0
Total	$61,373

The funds for the 2004-2005 school year will fund 10% of the Program Coordinator=s salary and associated benefits. A Clerical Coordinator will keep statistics on reports and update the budget of the Educational Component of the Lancaster GVS program. Operating funds will be used to provide counseling services to students and families, conflict resolution, and anger management training to staff, and gang awareness training for staff, students and parents, elementary school district administrators, and an anti gang-dress campaign. Funds may be allocated to AV Light Foundation, UCAN, Crisis Prevention Institute, and the National Gang Violence Conference for counseling services, training, or instructional materials.

AV Light Foundation and UCAN may be used to provide gang counseling, drug counseling, anger management counseling, conflict resolution counseling, and prevention/intervention strategies to parents and students. UCAN may be used to provide after-school activities as well.

Agency Detail (Los Angeles County Probation Department)

The following expenses are proposed for the Probation Component by the Los Angeles County Probation Department.

Personnel Services	**Amount**
DPO II	$ 40,286
Benefits	$ 16,980
In-kind match	$ 4,107
Operating Expenses	

None	$ 0
Equipment	
None	$ 0
Total	$ 61,373

One Deputy Probation Officer II, a Specialized Gang Suppression Program (SGSP) Deputy will act as the GVS officer, at 66% of his or her time.

The funded Deputy Probation Officer coordinates with law enforcement and prosecution personnel on conditions of probation specific to gang activity and search and seizure issues and reports data on all probationers who are newly assigned to the GVS unit. He/she supervises the identified probationers and delivers suppression services to probationers through early detection of probation violations and the swift removal of violators from the community. In addition to taking prompt appropriate action in response to violations, including, but not limited to, curfew and truancy, the funded Deputy encourages youth participation in positive community activities that enhance the gang members= adjustment to society and increase community awareness of gang suppression. In conducting the foregoing activities, the project staff is supporting the delineated goals and objectives of the project. As sub-grantee, Probation has made no separate request for indirect costs, nor audit expenses.

The project-funded Deputy has a Bachelor of Arts degree with at least two years experience as a probation officer and is a qualified expert both in terms of the program and through Probation, having had training and experience in gang supervision, thus having earned the title of Specialized Gang Supervision Program (SGSP) Deputy. The

Deputy is budgeted to spend 66% of her time with the project activities but, with a reduced regular caseload, her effectiveness will be maximized.

Equipment

None

BUDGET CATEGORY AND LINE ITEM DETAIL A. Personal Services – Salaries/Employee Benefits	Federal	State	TOTAL
LAW ENFORCEMENT COMPONENT: **(Los Angeles County Sheriff's Department)** Overtime expenses based on a per hour rate to conduct gang/probation sweeps. Hourly rate as provided by the Sheriff's Grant's Unit. Lieutenant @ $75.46; Sergeant @ $63.50; Deputy Bonus I @ $53.17; Deputy Generalist @ $50.36.	$ 21,162	$ 41,081	$ 62,243
In-kind match of $ 4,107 will come from the fulltime OSS Sergeant's salary of $160,773, who will supervise the Lancaster GVS investigators.		$ 4,107	$ 4,107
Sub-Total	$21,162	$ 45,188	$ 66,350
PROSECUTION COMPONENT: **(Los Angeles County District Attorney)** One DDA III – Grant Funded Position @ 37.328% The salary is computed at $9,196.64 x 12 mos . x 100% = $110,360 x 37.328% = $41,195. (State $27,188 - $2,757 = 24,431)	$ 13,069	$ 25,3681	$ 38,437
The actual present benefit rate is 48.983% x $110,360 = $54,058 x 37.328% = $20,179. (State $13,318 – 1,350 = $11,968)	$ 6,402	$ 12,427	$ 18,829
Adding the in-kind match of $ 4,107 to the funded amount of $57,266, results in the DDA spending 37.328% of his time on Grant activities. (The match was calculated from the Stat's FY 2004-05 GVS Project Funding Chart. $20,535 was divided by the five (5) components to pay equally, $ 4,107).		$ 4,107	$ 4,107

Total Expenditures at 100% Salaries - $110,360 Ebs - 54,058			
Sub-Total	$ 19,471	$ 41,902	$ 61,373
PROBATION COMPONENT:			
(Los Angeles County Department of Probation)			
One DPO II – Grant funded position @ 66.04%			$ 40,286
The actual present salary is $5,399 x 12 mos. X 100% = $64,788	$ 13,697	$ 26,589	
(State $28,495 <2,889>)			$ 16,980
The actual present benefit rate is 42.15% x $64,788 = $27,309	$ 5,773	$ 11,207	
(State $12,011 <$1,218>)			
(64,788 + $27,309 = $92,908)			
			$ 4,107
Adding the in-kind match of $4,107 ($61,373 - $57,266) to the funded amount of $57,266 results in the DPO spending 66% of his time on Grant activities. (The match was calculated from the Stat's FY 2004-05 GVS Project Funding Chart. $20,535 was divided by the five (5) components to pay equally, $4,107).		$ 4,107	
Sub-Total	$ 19,470	$ 41,903	$ 61,373
TOTAL	$ 60,103	$123,993	$189,096

BUDGET CATEGORY AND LINE ITEM DETAIL B. Operating Expenses	Federal	State	TOTAL
LAW ENFORCEMENT COMPONENT:			
(Los Angeles County Sheriff's Department)	$6,811	$ 9,776	$ 16,587
Administrative Indirect Cost – 5% of the total grant			
$331,746 x 5% = 16,587		$ 3,317	$ 3,317
Audit Costs – 1% of the total grant			
$331,746 x 1% = $3,317			
Sub-Total	$6,811	$ 13,093	$ 19,904
PREVENTION COMPONENT:			
(United Community Action Network)			
Salaries			
Project Director – $6,000 x 12 mos . x 100% = $72,000 $72,000 x 30% = $21,600	$ 7,344	$ 14,256	$ 21,600
Family Counselor – $4,500 x 12 mos. X 100% = $54,000 $54,000 x 33.35%	$ 6,120	$ 11,880	$ 18,000
Special Project / Bus Driver $3,785 x 12 mos. = $45,420 $45,420 x 29,974% = $13,614	$ 4,629	$ 8,985	$ 13,614
Administrator / Bookkepper $3,100 x 12 mos. X 100% = $37,200 $37,200 x 10.893% = $4,052	$ 1,378	$ 2,674	$ 4,052

B. Operating Expenses continued			
Adding the in-kind match of $4,107 to the funded amount of $57,266, to be charge to operational space of $4,107. (The match was calculated from the State's FY 2004-05 GVS Project Funding Chart. $20,535 was divided by the five (5) components to pay equally $4,107).		$ 4,107	$ 4,107
Sub-Total	$ 19,471	$ 41,902	$61,373
EDUCATION COMPONENT			
(Antelope Valley Union High School District)			
Staff Training			
Instructional Materials & Training Supplies	$ 2,020	$ 3,920	$ 5,940
Gang Awareness Strategies	$ 1,547	$ 3,003	$ 4,550
Counseling Services	$ 935	$ 1,815	$ 2,750
Conflict Resolution / Anger Management	$ 4,599	$ 8,927	$ 13,526
Middle School Outreach	$ 2,023	$ 3,927	$ 5,950
Program Coordinator	$ 1,547	$ 3,003	$ 4,550
Program Coordinator Benefits	$ 4,930	$ 9,570	$ 14,500
Clerical Coordinator	$ 935	$ 1,815	$ 2,750
In-kind Match	$ 935	$ 1,815	$ 2,750
		$ 4,107	$ 4107
Sub-Total	$ 19,471	$ 41,902	$ 61,373
TOTAL	$ 45,753	$96,897	$142,650

BUDGET CATEGORY AND LINE ITEM DETAIL

C. Equipment	Federal	State	TOTAL
None			
CATEGORY TOTAL	$ 0	$ 0	$ 0
PROJECT TOTAL	$105,856	$225,890	$331,746

FUND DISTRIBUTION	FEDERAL	STATE	CASH MATCH	IN-KIND MATCH
1. Amount of Funds	$105,856	$205,355	$0	$20,535
2. Percentage of Funds	34%	66%		10%

GANG VIOLENCE SUPPRESSION

MULTI-COMPONENT PROGRAM

COMPONENT OBJECTIVES AND ACTIVITIES

__X__ **LAW ENFORCEMENT COMPONENT**

_____ PROSECUTION COMPONENT

_____ PROBATION COMPONENT

_____ PREVENTION COMPONENT

_____ EDUCATION COMPONENT

LAW ENFORCEMENT COMPONENT

This component's goal is the development and/or improvement of specialized gang units within law enforcement agencies to assist with the identification, investigation, and apprehension of gang violence perpetrators. These specialized law enforcement units coordinate with other funded components to address the problem of gang violence by sharing intelligence information and strategies.

The following section identifies the activities used as measurements for each of the objectives to be achieved in the law enforcement component. For each objective below, provide the information requested and include a narrative response, as specified.

MANDATORY OBJECTIVES

Program Objective 1: Utilizing your existing GVS Unit, facilitate a community-policing model and approach to gang suppression.

The GVS Unit within the agency will use their highly qualified/trained personnel to be responsible for facilitating a problem solving model. This is defined as a management style and an organizational design that promotes police-community partnerships and proactive problem solving strategies that will support the suppression of gang-related crime in the target area.

The objective is measured by the following activities:

1a. Date collaborative began to meet regarding gang suppression efforts. **07-01-01**
1b. Retain documentation of the problem solving process with your GVS collaborative (i.e., agenda, minutes, and sign-in sheets).

Narrative: Describe the management style and organizational design that promotes police-community partnerships. Retain a copy of agendas, minutes, and sign-in sheets. Describe the criteria used to allocate funding to components.

Program Objective #1: Utilizing your existing GVS Unit, facilitate a community-policing model and approach to gang suppression.

The law enforcement component has developed a more focused management style and organizational design, which will further promote unified investigation and prosecution. The present Gang Violence Suppression gang investigator team consisting of four (4) investigators and one (1) two-man night patrol car has merged with the Los Angeles County Sheriff's Department Lancaster Operation Safe Streets (OSS) Team and Lancaster Gang Enforcement Team (GET) to form a seven-man gang investigation unit and an eight man gang suppression team. The OSS Team is supervised by a sergeant and will be able to effectively decrease the case loads of all gang related crimes due to the additional investigators added. The night time gang suppression will be enhanced by the seven deputies and one sergeant who will be conducting saturation patrol in gang infested areas in Lancaster during the night shifts. The sergeant of the Gang Unit will continue to meet with the other members of the Operational Coordinating Committee (OCC) and will ensure the Sheriff's Department continued cooperation with all phases of the program. The monthly agenda will address key issues and concerns of the community, which require the combined effort of the Local Coordinating Committee (LCC) to combat increasing gang violence in Lancaster. The Gang Violence Suppression Unit sergeant will continue to be responsible for the coordination and agenda of all Local Coordinating Committee and Operational Coordinating Committee meetings.

Program Objective 2: Apprehension

Concentrate efforts on individuals identified in accordance with the established GVS selection criteria. As a result of the specialized GVS unit, the agency must be able to increase the number of individuals identified as gang members and the number arrested for violent, gang-related crimes. The efforts of the unit must concentrate on improving the clearance rate of reported crimes identified as gang related. The data for this section must only include cases handled by the GVS project, which meet the established selection criteria. The GVS Unit must establish policy and procedures by which the prosecution and law enforcement components will collectively operate for successful vertical prosecution (P.C. §186.22). This policy must reflect the Local Coordinating Committee (LCC) identified priorities.

This objective is to increase apprehension of targeted gang members, as measured by the following activities:

2a. Describe any changes made to the GVS law enforcement/district attorney written policy for successful vertical prosecution (P.C. §186.22) on this project. Date the policy and procedures were written or modified. **N/A**

2b. Number of gang members apprehended. **717**

2c. Number of witnesses reporting intimidation in gang-related cases. **2**

2d. Number of witnesses provided with protection services. **2**

Narrative: Retain a copy of the prosecution and law enforcement components' policy and procedures. Describe how witnesses are being intimidated/protected. Describe how feedback to and from the District Attorney's Office will be maintained.

Program Objective #2: Apprehension

The Lancaster Gang Violence Suppression Unit will continue to increase the number of gang arrests and prosecutions. The merging of the Gang Violence Suppression Unit and the Lancaster OSS Gang Team, along with the addition of the Lancaster GET Team under the same focused supervision and direction of a single cohesive unit will add to the impact of the team. Also the increase from one sergeant to two sergeants will enable more focused supervision of the investigations. This will result in increased conviction/prosecution rates, and a higher percentage of cases cleared.

Information received from the other Lancaster Gang Violence Suppression components will greatly enhance the depth of investigations and by maintaining good communication and coordination of effort, will increase the overall effectiveness of the Unit.

During gang investigations involving more serious, violent types of crime (i.e. murder, assaults with deadly weapons, kidnapping, and robberies), witness intimidation becomes an increasing factor. Although the number of actual witness intimidation cases documented by the Lancaster Gang Violence Suppression Unit are few in number, the Lancaster Gang Violence Suppression. Unit continues to maintain the utmost concern and care for the witnesses and victims. Witness relocation and protection have been utilized in past high profile cases and will continued to be utilized as necessary. Increased protection is maintained by adopting a zero-tolerance of intimidation tactics used by fellow gang members and criminal arrests and prosecutions will be sought for anyone who violates the statutes of California Penal Code 136.1 and 136.5.

The Lancaster Gang Violence Suppression Unit will continue to maintain direct and enhanced communication with the Gang Deputy District Attorney. This is accomplished by continued close interaction between the District Attorney and investigator involved in the gang-related case. By reviewing and relaying key factors crucial to the successful prosecution of the case, the Gang Deputy District Attorney is able to properly seek and render an appropriate sentence/plea/or disposition for a specific gang-related case. The Gang Deputy District Attorney is situated among the Lancaster Gang Violence Suppression Unit investigators and is able to monitor and communicate what he/she needs to solidify a strong case for prosecution prior to the case going through the different phases of the judicial system.

Program Objective 3: Crime Analysis

Agencies must have the ability to do the following: identify active gang members; identify existing and evolving crime patterns for gang-related crimes; provide investigative leads; maintain statistical information on gang-related criminal activity; and track the progress of gang-related cases shared with the District Attorney's Office.

To accomplish the above, the crime analysis unit must have access to gang-related arrest information, including field interrogation cards, arrests, vehicle information, suspect files, and known offender files. Additional documentation may become necessary and may include, but is not limited to: parole/probation information; stolen property files, and other pertinent/confidential information. Establish a system for the GVS and crime analysis unit to collaborate. The goal is to gather, analyze, and disseminate information.

Report statistics for any gang that claims territory in all or part of your jurisdiction; or those that have established a pattern of criminal behavior within your jurisdiction; or is identified as being based in your jurisdiction, even though the majority of criminal activity may occur elsewhere.

Maintain crime analysis capability for gang-related criminal activity, as measured by the following activities:

3a. Number of individuals validated as gang members in the target area. **1586**

3b. Number of new gangs identified as active in the area. **1**

3c. Number of crimes reported as gang related. **1301**

3d. Number of gang-related crimes investigated in the target area by the GVS unit. **319**

Narrative: Describe how the GVS Unit and Crime Analysis Unit will work together to gather, analyze, and distribute gang-related information. Describe what types of crimes gangs are committing. Describe how feedback to and from the District Attorney's Office will be utilized in the problem solving strategies.

Program Objective #3: Crime Analysis

The Lancaster Gang Violence Suppression Unit continues to work closely with the crime analyst in the investigations of gang crimes. The crime analyst plays a critical role in maintaining, updating, and accessing the vast databases made available through CAL Gangs and other State and Local programs. The crime analyst is able to monitor gang trends, crime sprees or patterns, suspect information or vehicle data in key areas of the city and initiate association patterns between gang members and crime which aids in the identification and apprehension of criminal gang members.

The Lancaster Gang Violence Suppression investigators have adopted the Lancaster O.S.S. investigative techniques of monitoring every arrest made in the Antelope Valley, everyday of the week. If gang members are identified, then the information is updated into CAL Gangs. This includes all suspect information, vehicle information, residences, phone numbers, and associates. By inputting this data into the system, it enables the crime analyst to have more in-depth analysis for future investigations. The Lancaster Gang Violence Suppression Unit utilizes the crime analyst to link locations to crimes over a period of time to show gang activity trends and to solidify the fact that gang members are using a single location to commit their acts of crimes.

The Lancaster Gang Violence Suppression Unit has noted the following crimes being committed by gang members in the City of Lancaster; the top five crimes are: murders, felonious assaults, robberies, narcotics-use and sales, and weapon violations.

The Lancaster Gang Violence Suppression Unit is able to effectively relay gang trends and gang crimes to the Gang Deputy District Attorney, which aids in understanding how gang members are committing their crimes. The individual Gang Violence Suppression investigators will continue to complete a case close out and disposition of the their cases which now gets inputted into the CAL Gang Case Management component. The Lancaster Gang Violence Suppression sergeant is able to closely monitor all gang-related cases assigned to the individual investigators and the final disposition. The case dispositions will be discussed with the Gang Deputy District Attorney on a weekly basis to ensure that cases being presented and closed out have met the optimum filing criteria for maximum disposition.

Case disposition and crime analyst assistance will continue to be a key component at each Local Coordinating Committee meeting.

Program Objective 4: Street Terrorism Enforcement and Prevention (STEP) Act Coordination

To assist the district attorney in the prosecution of individuals identified as members of a criminal street gang and to ensure that they are pursued to the full extent of the law, the law enforcement component will prepare specified documentation pursuant to Section 186.22 of the Penal Code. The GVS unit will use compiled gang information to generate a supplemental report validating that the individual is a member of a criminal street gang. This report will be attached to any documents submitted to the district attorney when seeking a complaint or indictment. This supplemental report shall contain, at a minimum:

- A summary of those predicate offenses establishing the pattern of criminal gang activity as defined in Section 186.22. The report will identify the criminal street gang and provide a summary of predicate offenses in support of the criminal street gang to which the charged individual was associated;

- An overview of the subject criminal street gang itself; and

- A summary of each predicate offense, including the agency case number; summary of the facts of the case; name of each defendant convicted and the charges under which he/she was convicted; the names of associates convicted along with expert opinion that the convicted defendant is a member of the subject criminal street gang; and expert opinion that the predicate offense is "gang related."

This objective will be measured by the following activities:

4a. Number of gang-related cases referred to the district attorney for prosecution or adjudication. **319**

4b. Number of cases returned by the district attorney for follow up. **0**

4c. Number of search warrants reviewed with the district attorney. **16**

4d. Number of apprehended gang members prosecuted or adjudicated. **287**

Narrative: Submit a description of a recent case by which the STEP Act applied and was utilized. Description should reflect a profile of the type of cases to be targeted in the future. Describe the collaborative policy regarding (P.C. §186.22) related cases.

Program Objective #4: Street Terrorism Enforcement and Prevention (STEP) Act Coordination

Narrative: The Lancaster Gang Violence Suppression Unit will continue to use the following criteria to identify gang members:

Definition of "gang member": A gang member is defined as anyone who (1) actively participates in a criminal street gang; (2) has knowledge that its members engage in, or have engaged in, a pattern of criminal gang activity, and willfully promotes, furthers, or assists in any criminal conduct by members of the gang. (Reference Section 186.22 of the California Penal Code)

Identification Criteria: An individual is identified as a gang member based on the following criteria:

Admits gang membership or association;
1) Is observed to associate on a regular basis with known gang members;
2) Has tattoos indicating gang membership;
3) Wears gang clothing, symbols, etc., that are identified with a specific gang;
4) Is in a photograph with known gang members and/or using gang-related hand signs;
5) Is identified as a gang member by a reliable source;
6) Is arrested in the company of identified gang members or associates;
7) Corresponds with known gang members or writes and/or receives correspondence about gang activities; and/or
8) Writes about gangs (graffiti) on walls, books, paper, etc.

The factors listed above will continue to be used as guidelines only, and one factor or a combination of factors may be used in assisting with gang identification and for criminal prosecution under the California Penal Code Section 186.22 On March 18, 2003, Lancaster Gang Violence Suppression investigators responded to a local mobile home park (located at 45800 Challenger Way, Lancaster) in regards to an assault with a deadly weapon call with a gunshot wound victim. During the preliminary investigation, it was determined the victim had been walking with a friend when they both were confronted by the two male black suspects. The suspects were heard yelling that they were going to beat up the victims and gave chase. During the chase, the suspects removed a handgun and shot the young victim at close range, leaving him critically wounded. The suspects took the victim's backpack and flee after beating and kicking the victim they had just shot. The victim, was pronounced death imminent for a period of time but managed to survive. Lancaster Gang Violence Suppression investigators interviewed all victims and witnesses, utilized CAL Gang and other databases and were able to successfully identify and confirm the two (2) suspects involved, which subsequently led to their arrest. During the suspect interviews, one of the suspects claimed membership to "Seven Deuce Piru" gang out of New Jersey and had been shot by gang members before. He made the statement that he was not going to be shot again. Investigators continued the follow-up investigation and received cooperation and consent from a third suspect/witness which led to the recovery of the victim's property.

The weapon was determined to have been disposed by the suspects into the California Aqueduct after the shooting and has not been recovered as of this date. The case was presented to the Gang Deputy District Attorney for vertical prosecution under Case Number #MA026277. The two (2) suspects were arraigned for 664/187(a) PC - Attempt Murder with the special allegations charges and 186.22(b)(1)PC (offense was committed for the benefit of, at the direction of, and in association with a criminal street gang with the specific intent to promote, further and assist in criminal conduct by gang members). The Gang Deputy District Attorney Carlos Chung followed the case from filing to jury trial under the vertical prosecution and the end result was conviction of one suspect (Waldron) for 664/187(a)PC and the 186.22(b)(1)PC allegation, and the second suspect (Tao) plead out to 245(a)(2)PC - Assault With A Deadly Weapon (Firearm) and 186.22PC. Suspect Waldron was sentenced to 25 years to life and Suspect Tao is serving a six-year sentence.

The above case profiled is the type of case the Lancaster Gang Violence Suppression Unit seeks to investigate and prosecute in order to have a maximum impact upon gang violence. The Gang Deputy District Attorney was familiar with the case from inception and was able to ensure the maximum charges and not disposition the case for any less charges.

The Lancaster Gang Violence Suppression Unit continues to closely evaluate each and every case that is gang-related to make sure the 186.22 PC criteria is met and can be applied. Crimes ranging from vandalism to murder are evaluated for any type of gang association. By case screening every case generated each day by the Lancaster Sheriff's Station, we ensure that each and every case is closely monitored for any possible gang association.

Program Objective 5: Coordination with Other Agencies

Maintaining cooperative working partnerships in a multi-disciplinary approach to gang suppression requires regularly scheduled meetings. Coordination among collaborative agencies to implement consistent and compatible data systems is necessary to share information and ensure the best outcomes.

Increased coordination within your collaborative will be measured by the following activities:

5a. The establishment of operating procedures/memorandums of understanding for the project. Date procedures were submitted/modified. **07-01-01**

5b. Number of LCC meetings attended. **11**

5c. Number of Operation Coordinating Council (OCC) meetings attended. **4**

5d. Number of collaborative prevention/education functions participated in. **12**

Narrative: Describe the collaborative tool to be used to support gang suppression efforts. Examples can include referral forms, shared databases, or policies developed by the LCC.

Program Objective #5: Coordination with Other Agencies

The Lancaster Gang Violence Suppression Unit will continue to coordinate with other agencies involved in the suppression of gang violence. Regular meetings will continue with all members of the Local Coordinating Committee and will meet more frequently as the need dictates. Quarterly meetings will continue with the Executive Task Force (E.T.F.) members who are appointed from within the Local Coordinating Committee group to discuss program status and direction. The Executive Task Force will continue to be responsible for establishing the direction, focus, emphasis and policy of the Local Coordinating Committee.

The Lancaster Gang Violence Suppression Unit will continue to work closely with the District Attorney, and will evaluate each case for the best course of action in dealing with gang prosecution. Each gang-related case will be evaluated for Street terrorism Enforcement and Prevention Act (S.T.E.P.) consideration and any other appropriate enhancements. Cases, which require witness protection, will also be evaluated case-by-case to ensure the utmost safety for victims and witnesses. The Lancaster Gang Violence Suppression Unit will continue to work closely with the Gang Probation Officer assigned to the unit. This close working relationship will enable the gang investigators to utilize the Probation databases and intelligence in dealing with known gang members who are on active probation status. It will also strengthen a working relationship and communication between these two departments and enable a greater understanding of how best to deal with gang violence.

The Lancaster Gang Violence Suppression Unit will continue to meet weekly with the School Deputy Program personnel to enable crucial information to pass between the two units about up and coming gang issues or problems. Information such as which schools are experiencing a surge in gang activity, an increase in gang membership, new gang members who may have been identified, new gang trends, and various other concerns that are critical to gang investigations. Pro-active gang education information can be provided to schools as needed in an effort to stop the increase of gang activity.

The Lancaster Gang Violence Suppression Unit will continue to confer weekly with the United Community Action Network (U-CAN), community based organization, in dealing with juveniles who have been referred there and what is the best course of action for those individuals.

Program Objective 6: Truancy Enforcement

Effective enforcement of truancy violations requires a high functioning collaborative team approach. This can enhance gang suppression efforts and increase the apprehension and intelligence gathering needed to suppress gangs in the target area through the utilization of a team approach in linking potential gang members to the collaborative agencies and objectives.

Increased apprehension of truancy violators will be measured by the following activities:

6a. Number of unexcused absences in the target area. **118,000**

6b. Number of truant students reported to a central location for parent notification. **2000**

Narrative: Describe how truancy violations will be addressed. Include information of other GVS component's involvement.

Program Objective #6: Truancy Enforcement

Narrative: The Lancaster Gang Violence Suppression Unit will continue to address the truancy problem with a joint effort from the School Deputy Program. Periodic truancy sweeps will be conducted throughout the school year and target the high school youths who are not in school. Proper identification of these youths will be conducted, evaluated for gang affiliation, and checked for probation conditions. Proper referral will be initiated and follow-up by the School Deputy Program.

The Lancaster Gang Violence Suppression Unit will assist as a manpower source to conduct truancy sweep operations. The Lancaster Gang Violence Suppression Unit will also take a zero tolerance stance on truants and will deal with them during the school days if seen out and about the city without proper reason or permission.

Program Objective 7: Curfew Enforcement

Effective enforcement of curfew violations requires a heavy commitment of law enforcement officers during specific periods of time. A team approach between the law enforcement agency and the local probation department can be effective in identifying youth apprehended for curfew violations who have also violated the conditions of their probation.

Increased apprehension of curfew violators will be measured by the following activities:

7a. Number of curfew violators who will be taken to a central location to be held until released to parents or guardians. **20 per year**

7b. Number of youth whose probation has been violated as a result of this curfew violation. **3 per month**

Narrative: *Describe the target curfew violators. How will curfew violations be enforced?*

Program Objective #7: Curfew Enforcement

The Lancaster Gang Violence Suppression Unit will utilize the resources of the Lancaster Gang Enforcement Team (G.E.T) now merged within the Gang Violence Suppression Unit. The Lancaster G.E.T. team primarily conducts saturation patrol during the evening shift hours and targets the high crime areas of Lancaster. The Lancaster G.E.T. team will pro-actively contact minors who are in violation of the curfew ordinance in the Gang Violence Suppression target areas. Areas that the Lancaster G.E.T. team will target are the local city parks, shopping centers and other commercial outlets as well as the residential areas experiencing high crime during the late evening hours. Curfew violators will be contacted, identified, determine gang association, probation status if applicable, and cited or arrested.

GANG VIOLENCE SUPPRESSION

MULTI-COMPONENT PROGRAM

COMPONENT OBJECTIVES AND ACTIVITIES

_____ LAW ENFORCEMENT COMPONENT

__X__ **PROSECUTION COMPONENT**

_____ PROBATION COMPONENT

_____ PREVENTION COMPONENT

_____ EDUCATION COMPONENT

PROSECUTION COMPONENT

A premise of this program is that a few gang members commit a significant proportion of the crimes and negatively influence the behavior of other gang members. One effective tool is to incapacitate criminal gangs through targeted special prosecution of leaders, particularly those whose actions stimulate other gang members to commit illegal, violent activities.

The GVS Program targets gangs composed of juveniles, or a mixture of juveniles and adults. Prosecuting and incarcerating violent gang members, regardless of age, significantly impacts their influence, particularly over young members.

Historically, gang violence cases are difficult to prosecute since many witnesses are either gang members, or are reluctant to testify for fear of retaliation. To help overcome these difficulties, GVS units are required to have witness protection programs and experienced investigators and attorneys handling a lower number of cases than their office average.

The authorizing legislation, Penal Code Section 13826.2, specifies the four characteristics each GVS prosecution component must contain:

- Vertical prosecution, whereby the prosecutor who makes the initial filing or appearance in a gang-related case will perform all subsequent court appearances on that particular case through its conclusion, including sentencing phase, rather than having several prosecutors sporadically involved in the case;

- Highly qualified investigators and prosecutors assigned to gang-related cases;

- Significantly reduced caseloads for investigators and prosecutors assigned to gang-related cases; and

- Coordination with law enforcement agencies to protect cooperating witnesses from intimidation or retribution by gang members or associates.

The legislation, Penal Code Section 13826.3, also specifies the criteria by which GVS prosecution units must make case selections. For the unit to accept a case, an individual must be under arrest for the commission or attempted commission of any gang-related violent crime where the individual is a known gang member, and has a history of prior criminal activity.

For each objective below, provide the information requested and include a narrative response, as specified.

MANDATORY OBJECTIVES

Program Objective 1: Agency Coordination

Enhance coordination among agencies involved in the suppression of gang violence, including law enforcement, probation, schools, and community organizations, as measured by the following activities:

1a. Number of LCC meetings attended. **4**

1b. Number of OCC meetings attended. **6**

1c. Number of collaborative prevention/education functions participated in. **1**

Narrative: Discuss the prosecution's role in the LCC and OCC meetings. Define the participation in the education and prevention roles. Discuss how this role will continue during the duration of the grant.

Program Objective 1: Agency Coordination

The Hardcore Gang Division is the Los Angeles County District Attorney's Gang Prosecution Unit Hardcore's Head Deputy District Attorney Nancy Lidamore represents District Attorney Steve Cooley as the District Attorney's executive-level representative to the Lancaster GVS Local Coordinating Committee, which meets four times per year. Assistant Head Deputy Lori Ann Fournier supervises Deputy District Attorney Carlos Chung, who is assigned to the Lancaster GVS Project. DDA Fournier and DDA Chung will attend all meetings of the Lancaster Operational Control Committee, which is scheduled to meet regularly during the program year.

Lancaster GVS Prosecutor Carlos Chung is responsible for the day-to-day operations of the prosecution component, and will continue to work closely with all project team members to reduce gang violence in the greater Lancaster area. Collaboration with all members of the Lancaster GVS Team is an important component in the success of the program. DDA Chung will continue to maintain regular office hours in the Antelope Valley District Attorney's Office with weekly visits tothe Lancaster Sheriff's Station, GVS unit, and will have regular contact with the other members of the GVS Team, including the local school district, the assigned probation officer, law enforcement deputies from the Lancaster Sheriff's Station, and personnel from U-CAN, our community-based organization. Each of these representatives is able to provide important information and insights regarding specific gangs, gang members and trends that they have noticed, and of which the GVS prosecutor might otherwisebe unaware. If deemed relevant, this information will be shared with all project members at the LCC and OCC meetings.

In addition to LCC and OCC meetings, Lancaster's GVS team members are able to meet informally at the Sheriff's Station during DDA Chung's weekly visits to discuss specific case management issues, including at-risk youth, so that a cohesive, collaborative strategy can be developed. The GVS Prosecutor will be accessible as needed to the Lancaster Sheriff's deputies and the GVS ProbationOfficer. This facilitates collaboration in developing and carrying out the Lancaster GVS strategy.

To achieve the project's suppression goals, Lancaster GVS Prosecutor Chung will maintain daily contact with the assigned gang deputies at the Los Angeles County Sheriff's Lancaster Station. In addition, Chung will maintain open lines of communication with the Palmdale Sheriff's Station Gang Enforcement Team, to keep abreast of any developing tensions between rival gangs, either ongoing or newly established. This communication will result in further cooperation and sharing of information between the local law enforcement officers. Since many gang members commit their crimes or live in our neighboring station's territory, this will lead to a more focused and complete suppression effort throughout the greater Antelope Valley area.

Program Objective 2: Participate in Crime Analysis

Agencies must have the ability to do the following: identify and track existing and evolving prosecution patterns for gang-related target crimes for a minimum of two years and provide a feedback loop to the GVS collaborative, as measured by the following activities:

2a. Number of cases referred for prosecution. -

2b. Number of cases returned to law enforcement agencies for follow-up. 1

2c. Number of search warrants reviewed with the law enforcement component. **4**

2d. Number of gang-related cases rejected. **2**

2e. Number of gang-related cases vertically prosecuted last year. **18**

2f. Number of gang-related cases prosecuted by GVS attorney. **18**

Narrative: Discuss the types of cases referred for prosecution and the number of cases returned to law enforcement agencies for follow-up. Discuss how the prosecution's role will reduce the number of gang-related cases that are rejected. Discuss how this is different from current practices.

Program Objective 2: Participate in Crime Analysis

The most violent gang crimes committed in the greater Lancaster area by active gang members, including both juveniles and adults, comprise the target cases to be referred by law enforcement to the Lancaster GVS Prosecutor for vertical prosecution.[1]

To reduce the number of cases, which cannot be filed, all attempts will be made to suggest further investigation or follow-up to be undertaken by law enforcement to result in a filed case. Since Lancaster GVS Prosecutor Carlos Chung has specialized training in gang cases as well as experience in trying and filing gang cases, he is aware of the pitfalls of these types of casesand will advise law enforcement of the further investigation, which may strengthen a borderline or weak case. In addition, he is knowledgeable regarding newer statutes and case law, which specifically address gang crimes. Finally, since the Lancaster GVS Prosecutor works in a defined geographic area with many of the same law enforcement officers, he will build on the pool of knowledge he has developed regarding the particular local gangs. This aids the Lancaster GVS Prosecutor in quickly discerning information, which might not have seemed relevant to one without this knowledge.

Prior to the establishment of the Lancaster GVS Program, all gang crimes were referred to a general filing Deputy District Attorney in Lancaster. General filing deputies do notpossess the specialized training, knowledge or experience of a specially assigned Hardcore Gang Deputy District Attorney who vertically prosecutes cases. A general filing deputy files a wide range of cases each day- - from misdemeanors to felonies, from fraud to assaultive behavior to property crimes, with a variety of investigators from multiple law enforcement agencies. A filing deputy who does not possess specialized knowledge and training about local gangs is simply not equipped to know what to askan investigator to do specifically to strengthen a weak gang case. In addition, since a filing deputy would have no further contact with the case after the filing, s/he will not be as committed to improving the quality of the case as would a grant deputy who will be assigned to file and vertically prosecute that case. Finally, a filing deputy who is not specially trained in the same manner as the Lancaster GVS Prosecutor, would simply not be able to devote the amount of time to a filing that a quality gang case filing requires and deserves.

[1] Many cases are expected to involve both juvenile and adult gang members acting in concert. When the subject juvenile is certified to adult court and joined as a co-defendant, the minor will continue to be included within the reporting statistics as a "juvenile."

Program Objective 3: Apprehension

[1] Many cases are expected to involve both juvenile and adult gang members acting in concert. When the subject juvenile is certified to adult court and joined as a co-defendant, the minor will continue to be included within the reporting statistics as a "juvenile."

Concentrate efforts on individuals identified in accordance with the established GVS selection criteria.

Increase the apprehension of hard-core targeted gang members, as measured by the following activities:

3a. Number of witnesses reporting intimidation in gang-related cases. **5**

3b. Number of witnesses provided with protection services. **3**

Narrative: Retain a copy of written procedures. Describe how these witnesses were intimidated, and how they were protected. Describe how feedback to and from the law enforcement component will be maintained.

Program Objective 3: Apprehension

Intimidation of witnesses is an unfortunate, sometimes tragic reality inthe prosecution of gang-related crimes. Protecting witnesses is a priority for the Lancaster GVS Prosecutor. Whenever there is any indication of a legitimate threat against a witness, immediate steps will be taken to ensure the safety of the witnesses. The Los Angeles County District Attorney's office will continue to employ a multi-pronged approach to prevent the devastating effects of witness intimidation.

Each threatened or endangered witness is referred to a trained Coordinator from the Los Angeles County District Attorney's Victim-Witness Assistance Program. Victim-Witness Coordinators are assigned to courthouses throughout the county, including the Antelope Valley courthouse where most greater Lancaster area cases are tried. The Coordinator is trained to assist and educate victims and witnesses in issues that can arise at any time throughout the case, and to provide personalized support and intervention.

Among the many services the Lancaster Victim-Witness Assistance Program Coordinator can provide is referral to appropriate local services, providing moral support, and advising them of their rights, including the right to relocation, if necessary. Coordinators become involved early on in a case, since they have regular contact with the local law enforcement agencies and frequently act as liaisons between the agencies and the victims and witnesses. In addition to providing important information to victims and witnesses, the Coordinator's contribution in gang-related cases is invaluable because the witnesses have an immediate connection to someone knowledgeable, empathetic and helpful.

The Lancaster GVS Prosecutor has also received specialized training to effectively prevent or counteract witness intimidation and to make provisions for witness protection and/or relocation. The Los Angeles County District Attorney's office conducts internal training classes regarding victim/witness services and witness protection and relocation. In addition, the Lancaster GVS Prosecutor has received California District Attorneys' Association training in Witness Protection.

The Lancaster GVS Prosecutor and Lancaster Sheriff's Deputies will follow the witness relocation policies established by the Los Angeles County District Attorney's office. Through the California Witness Protection Program (Penal Code Section 14020 et seq.), the Los Angeles County District Attorney's Office Bureau of Investigation provides funds to enable law enforcement to protect witnesses in criminal cases, with priority given to witnesses in gang cases. At the present time, over 80% of the department's witness protection cases involve gang homicides. The District Attorney's Office takes an active role in the protection and relocation of threatened witnesses, and makes every effort toensure the safety of testifying witnesses in all gang cases.

The Lancaster GVS Prosecutor requires investigating officers to follow-up with witnesses and victims to ensure that they are not being threatened and to take the appropriate steps when witnesses or victims are threatened. The Lancaster GVS Prosecutor ensures that witnesses and victims have contact numbers for both the investigators and the prosecutor, and advises them to call if concerns arise. Often a victim or witness feels threatened merely because gang members are involved.

As a vertical prosecutor the Lancaster GVS Prosecutor's caseload is reduced allowing him to devote the time necessary to develop a relationship with the witnesses. Since he has training specifically dealing with reluctant, endangered and/or intimidated witnesses, he is able to recognize and deal with the various issues faced by witnesses in a gang cases. Witnesses trust and depend on the Lancaster GVS Prosecutor. These witnesses are encouraged to promptly report any threats, intimidation or fears and are much more likely to be cooperative. Personal contact by the Lancaster GVS Prosecutor demonstrates that they are an important part of the process and that if they are threatened, immediate action will be taken Additional steps that are routinely taken to ensure witness safety include: redacting witnesses' addresses, telephone numbers and identifying information (driver's license numbers, social security numbers, dates of birth, etc.) from police reports; providing transportation to and from the courthouse, and armed escorts to and from the courtroom; and repeatedly asking the judge in open court and on the record to order defendants not to have any contact, direct or indirect, with victims or witnesses.

The Lancaster GVS Prosecutor aggressively prosecutes Witness Intimidation cases, and the most severe sentences are sought. The benefits from this practice are many: 1) intimidation in the immediate case ceases; 2) the witnesses in that case feel safer; 3) the community is imbued with a sense of security; and 4) gang members will be deterred from future acts of intimidation.

An example of how witnesses have been and are currently being protected is People v. Medina, Marron, Falcon, Vallejo (MA028151). In this matter, a husband and wife observed the four defendants brutally beat the victim, and then shoot and kill the victim as he tried to flee. Detectives were able to secure the cooperation of the witnesses by meeting with them and addressing their concerns about retaliation. The witnesses and their children were eventually relocated out of the county, and as a result they have remained very cooperative throughout the entire legal process.

The time devoted by the GVS Prosecutor and the detectives listening to the witnesses' concerns and actively educating them as to various precautions that they can take to protect their safety result in witnesses who remain cooperative and willing to appear in court when needed. Witnesses are also provided contact information so that they can contact the GVS Prosecutor or the assigned detectives with any safety issues or concerns.

Overall, the attention and care given by the GVS Prosecutor and investigators to the witnesses' fears and concerns have greatly enhanced their cooperation, which has in turn led to successful prosecutions.

A copy of the Los Angeles County District Attorney's Witness Protection protocol for Deputy District Attorneys and law enforcement officers has been submitted to OCJP. The Lancaster GVS Prosecutor and GVS Deputy Sheriff have jointly reviewed and updated their established gang violence investigation / prosecution procedures, which have been jointly developed since the program was established in 1998, and a copy of their LCC-approved collective procedures was submitted to OCJP by October 1, 2001.

Program Objective 4: Pretrial Release

Prior to trial/hearing, prosecutors shall resist the release of a charged defendant/minor, meeting the selection criteria as measured by the following:

4a. Number of defendants in continuous custody through case completion. 10

4b. Number of defendants not in continuous custody through case completion. **0**

4c. Number of minors in continuous custody at completion of their depositional hearing. **1**

4d. Number of minors ***not*** in continuous custody at completion of their depositional hearing. **0**

Narrative: Discuss the agency's plan to resist defendant's/minor's release from custody prior to trial/jurisdictional hearing.

Program Objective 4: Pretrial Release

Proposition 21 is a powerful tool in the Lancaster GVS Prosecutor's arsenal. Because the potential sentences for specified crimes committed for gang purposes have increased; bail schedule amounts for those offenses have also increased proportionately. The Lancaster GVS Prosecutor will utilize these statutes to aggressively, yet appropriately, file the most severe charges supported by the facts, and to argue forcefully against the pre-trial release from custody of gang defendants. The Lancaster GVS Prosecutor has received specialized training in gangs and gang crimes, including Penal Code Sections 186.22 and 12022.53, as well as the additional gang-related criminal statutes, which took effect with the passage of Proposition 21 on March 7, 2000.

In addition to specialized training and experience in gang cases as well as the specific gangs and gang members active in the target area, the Lancaster GVS Prosecutor will have access to the computerized targeting and tracking system, which catalogues gang members (CAL Gangs). Therefore, in every case the Lancaster GVS Prosecutor will have both the knowledge and the ability required to persuasively argue to convince the bench officer that the defendant or minor poses a significant threat to the community and should not be released.

Program Objective 5: Reduce Plea-Bargaining

Eliminate or reduce the use of plea-bargaining, as measured by the following activities:

5a. Number of defendants/minors with cases completed by:

Trial: **6**

Dismissal: **1**

5b. Number of defendants/minors with cases completed by:

An open/straight plea: **0**

A plea bargain by the court or prosecutor: **10**

5c. Number of defendants/minors with cases completed by:

A plea to the most serious charge: **6**

A plea to a lesser charge: **2**

Narrative: Discuss the agency's plea bargain policy in regards to gang-related cases.

Program Objective 5: Reduce Plea-Bargaining

Plea bargains will be sought only when there are serious weaknesses and problems of proof in the prosecution's case. In addition, the Lancaster GVS Prosecutor has several important tools not available to line prosecutors, which aid in the reduction of plea bargains:

First, the Lancaster GVS Prosecutor is experienced in trying gang-related cases and carries a caseload consisting solely of gang cases. Many of these cases are from the Lancaster target area. Thus the Lancaster GVS Prosecutor will not be daunted by the problems inherent in gang cases, which a regular deputy might presume to be insurmountable.

Second, the Lancaster GVS Prosecutor will vertically prosecute his cases. Vertical prosecution dramatically improves case outcomes and reduces the need to seek plea bargains. With vertical prosecution, the Lancaster GVS Prosecutor can work in collaboration with the Lancaster GVS Investigators to strengthen the case even before filing. The Lancaster GVS Prosecutor will become familiar with the case's factual difficulties and any witness problems at the filing stage; thus any obstacles to successful prosecution can be resolved or reduced early in most cases.

Finally, as a vertical prosecutor the Lancaster GVS Prosecutor will carry a greatly reduced caseload and will be able to devote more time to prepare each case. The more thoroughly a case is prepared, the more successful the prosecution. This in turn will reduce the need to plea bargain gang cases.

A copy of the Los Angeles County District Attorney's policies regarding the prosecution of: (1) "Three Strikes" cases, (2) felony cases, (3) special circumstance murder cases and (4) gang-related violent felony cases have been submitted to OCJP. These policies are extracted from the department's Legal Policies Manual, published in January 1998 and updated continuously.

Program Objective 6: Sentence Length

Increase the length of sentence/commitments and the ratio of maximum sentences/ commitments in cases prosecuted, as measured by the following activities:

6a. Number of defendants sentenced to incarceration with gang-related enhancements P.C. §186.22. **7**

6b. Number of defendants convicted of the most serious charge, and who received the most severe sentence for that charge. **4**

6c. Number of defendants convicted on a lesser charge and who received the most severe sentence for that charge. **1**

6d. The average length of sentence. **25 years**

Narrative: Describe how the project prosecutor(s) will seek enhanced sentences or commitments.

Program Objective 6: Sentence Length

The Lancaster GVS Prosecutor will aggressively file cases and will seek the maximum appropriate sentences. Penal Code Section 186.22 allegations (S.T.E.P. Act allegations) will be filed in all cases in which the elements can be proved. The GVS Prosecutor's efforts (described in Objectives 2, 3, 4 and 5 above) will also be effective in seeking enhanced sentences and/or commitments.

Since the Lancaster GVS Prosecutor has training and experience in gang cases, he is knowledgeable about the most suitable charges to file, which will ultimately result in the lengthiest sentence. With the passage of Proposition 21 in March 2000 and Penal Code Section 12022.53, which took effect in January 1998, gang cases are now subject to much higher sentences. The Lancaster GVS Prosecutor will continue to aggressively utilize these statutes as he seeks to impose the maximum available sentences in gang cases.

The Lancaster GVS Prosecutor has special training and experience in case assessment, and obtains each defendant's prior criminal history and gang involvement record prior to reviewing the case. This facilitates the filing of all appropriate charges and enhancements, and later allows him to knowledgeably and forcefully argue for enhanced sentences and commitment time. The Lancaster GVS Prosecutor will emphasize all relevant points in sentencing memorandums to provide documented reasons for the appropriateness of increased sentences. This information, combined with the Probation Department's evaluations, will prove to bench officers that the targeted defendant is a true threat to the safety of the community and deserves a lengthy sentence.

Program Objective 7: Reduce Prosecutor Caseload

Reduce the GVS unit prosecutor's average caseload, in comparison to the average caseload of other felony prosecutors in non-vertical prosecution units, as measured by the following activities:

7a. The average caseload of non-vertically prosecuted felony cases by non-GVS unit prosecutors. **110 per year**

7b. The average GVS unit project caseload. **6 cases per year**

Narrative: Describe how the GVS unit will maintain a reduced caseload.

Program Objective 7: Reduce Prosecutor Caseload

A reduced caseload is one of, if not the key essential element to the success of the Lancaster GVS Prosecution Component. A reduced caseload allows the Lancaster GVS Prosecutor sufficient time to prepare each case thoroughly. This is important because of the complex issues and witness problems inherent in all gang-related cases.

Prosecutors assigned to the District Attorney's Hardcore Gang Division are strictly limited in the number and type of cases that they prosecute. The Lancaster GVS Prosecutor's caseload will consist only of violent gang crimes, including murders, within the confines of the Lancaster GVS Program's specifically defined geographic area. The Lancaster GVS Prosecutor's resulting caseload will be drastically reduced, compared to the average caseload of a non-vertically assigned line prosecutor.

The Lancaster GVS Prosecutor is assisted in maintaining this reduced caseload through the assignment of a specially trained juvenile prosecutor, who has been assigned to handle violent juvenile felonies in the adjacent Sylmar Juvenile Court since September 1999. These prosecutors will continue to maintain open communication to 1) ensure that gang cases are handled by the appropriate

file and vertically prosecute the most difficult gang cases in the target area. This will ensure that only proper, provable charges are filed against identified gang members. The Lancaster GVS Prosecutor will continue to require investigators to present at filing, or gather promptly thereafter, the documents necessary to prove the S.T.E.P. Act allegations in court. In this way, the Lancaster GVS Team will continue to successfully utilize the powerful prosecution tool created by the S.T.E.P. Act.

The Los Angeles County District Attorney and Los Angeles County Sheriff will review and, if necessary, update their existing policies, procedures and criteria used to validate gang-involved individuals referred for S.T.E.P. Act criminal filings. These policies, procedures and criteria will be reviewed and adopted by the executive-level representatives of each collaborating agency. Updated procedures were submitted to OCJP in October 2001. A copy of the current multi-agency criteria follows:

PROCEDURAL CRITERIA FOR VALIDATION OF GANG-INVOLVED INDIVIDUALS
Pursuant to Penal Code §186.22

The following criteria are currently used by the Lancaster GVS Deputy Sheriff, Prosecutor and Deputy Probation Officer to validate an individual as "gang-involved" for the purpose of filing charges under Penal Code Section 186.22.

1) The individual has admitted to being a gang member or associate; or

2) A combination of two or more of the following criteria must be established:
   a) The individual has been arrested with known gang members for offenses known to be consistent with gang activity;

   b) The individual has been identified as a gang member or gang associate by a reliable informant or source;

   c) The individual has been identified as a gang member or associate by an untested informant and this information is corroborated by independent information;

   d) The individual has been seen affiliating with documented gang members;

   e) The individual has been seen displaying gang symbols and/or hand signs;

   f) The individual has been seen frequenting gang areas;

   g) The individual has been seen wearing gang attire; and/or

GANG VIOLENCE SUPPRESSION

MULTI-COMPONENT PROGRAM

COMPONENT OBJECTIVES AND ACTIVITIES

_____ LAW ENFORCEMENT COMPONENT

_____ PROSECUTION COMPONENT

__X__ **PROBATION COMPONENT**

_____ PREVENTION COMPONENT

_____ EDUCATION COMPONENT

PROBATION COMPONENT

Probation departments must establish intensive supervision units, which concentrate efforts and resources on individuals identified as gang members, in accordance with the established local selection criteria. They must also interact with other funded components and the courts to insure a comprehensive and coordinated effort.

For each objective below, provide the information requested and include a narrative response, as specified.

MANDATORY OBJECTIVES

Program Objective 1: Establish a Gang Violence Suppression Unit

The Probation Officer should meet the following standards: Experience in validating P.C. §186.22 charges and allegations as an expert. The threshold of an expert is: (1) the expert has had conversations with members of the defendant's gang, (2) the expert has had conversations with rival gangs, (3) the expert personally investigated gang crimes and (4) the expert has reviewed information from other officers, departments, records, and documents. In addition, the caseload will be less than the average standard caseload. The caseload must be reduced by one-third of the office standard or not exceed 50 probationers per probation officer, whichever is less.

Develop written criteria and procedures to determine which probationers will be assigned to the Multi-Component Program. The selection criteria must be approved by the LCC.

This objective will be measured by the following activities:

1a. The projected average number of contacts during each monthly period between the GVS unit probation officer and each probationer. 4

1b. The projected average number of collateral probation contacts during each monthly period between the GVS unit probation officer and each probationer. 3

Narrative: Retain written criteria and procedures identifying probationers' long-term and short-term goals and objectives. These goals and objectives require collaborative case-planning in guiding the probationer to a decision of further intervention or prevention. Include your department's definition of collateral contacts.

The GVS Probation Officer will conduct case management services based on a Risk and Needs Assessment that is completed by a referring deputy probation officer. Case management services will address immediate and long-term risk factors that contribute to gang involvement. The GVS Probation Officer will meet with the probationer and parents (if probationer is a juvenile) to discuss: (1) the court ordered conditions of probation and the means to comply with said orders, and (2) the probationer's needs as determined by the assessment tool. A plan of action is developed, identifying long-term goals and objectives stressing positive alternatives to the gang lifestyle, such as employment, training, school, compensation for victims, counseling, community service drug testing, and disassociation with gang members. This plan is revisited in six months.

Program Objective 2: Agency Coordination

Maintaining cooperative working partnerships in a multidisciplinary approach to gang suppression requires regularly scheduled meetings. Coordination among your collaborative

agencies to implement consistent and compatible data systems is necessary to share information and ensure the best outcomes.

Increased coordination within your collaborative will be measured by the following activities:

2a. Retain your operating procedures/memorandums of understanding. Date procedures were established/modified. **07-01-01**

2b. Number of LCC meetings attended. **4 per year**

2c. Number of OCC meetings attended. **1 per month**

Narrative: Retain copies of referral forms, and policies developed by the LCC to improve GVS coordination. N/A

Program Objective 3: Enforce Probation Conditions

Coordination with law enforcement and prosecution components is critical on specific target conditions identified within court orders.

This objective will be measured by the following activities:

3a. Identify which conditions require a disproportionate amount of your time to enforce.

Condition #25: Submit person and property to search and seizure at any time of the day or night by any law enforcement officer without a warrant.

3b. Number of probationers returned to court for violating conditions of probation.
5

Narrative: Describe the coordinated efforts to address probation conditions.

1. Ride-alongs and sweeps with local law enforcement.
2. Daily meetings with School DPOs and school-assigned Sheriff's
3. Frequent contact with UCAN to ascertain attendance of GVS participants at counseling/community service.
4. Contact with community service programs.
5. Face-to-face review with probationers
6. Copies of law enforcement of telephone numbers, addresses, and conditions of probation, particularly those for curfew, gang, and search and seizures.
7. Job referrals for probationers.

Program Objective 4: Truancy Enforcement

Effective enforcement of truancy violations requires a high functioning collaborative team approach. This can enhance your gang suppression efforts, increase the apprehension and intelligence gathering needed to suppress gangs in your target area, and utilize a team approach.

The objectives will be measured by the following activities:

4a. Number of unexcused absences of your GVS caseload in the target area. **0**

4b. Number of youth whose probation has been violated as a result of the truancy violation. **1 per month**

Narrative: Describe how truancy violations will be addressed. Include any other components' involvement.

The focus of the GVS Probation Officer is directed towards adult probationers; however, juvenile probationers are provided services on a case-by-case basis. Reducing truancy and increasing of school attendance are important goals for the GVS Probation Officer. Any truancy will be dealt with swiftly and in coordination with other components, an appropriate: return to court, counseling, having parents add a curfew requirement, requiring community service by the minor, or meetings with parents/ the minor's school.

The Sheriff's Department and the Probation Department periodically collaborate in truancy sweeps to ensure minors comply with school attendance. The GVS Probation Officer will contact parents, schools, and assisting probation officers to reduce truancy and increase school attendance. The GVS Probation Officer will monitor adult probationers to ensure they comply with court ordered conditions of probation, court ordered restitution plans, and rehabilitation strategies.

Program Objective 5: Curfew Enforcement

Effective enforcement of curfew violations requires a heavy commitment from law enforcement officers during specific periods of time. A team approach between the law enforcement agency and the local probation department can be effective in identifying youth apprehended for curfew violations who have also violated the conditions of their probation.

Increase the apprehension curfew violators, as measured by the following activities:

5a. Number of curfew violators who will be taken to a central location to be held until released to parents or guardians. **20 per year**

5b. Number of youth whose probation has been violated as a result of the curfew violation. **3 per month**

Narrative: Describe the target curfew violators. How will curfew violations be enforced?

GVS suppression team members coordinate to abate gang activity by enforcing curfew laws. They will patrol neighborhoods, usually in a ride-along, where gang members living in the target area are known to congregate. The GVS Probation Officer will make frequent contacts with probationers and parents during evening hours in order to ascertain the whereabouts of gang members. A minimum of twice yearly the GVS Probation Officer will take part in curfew sweeps, after which violators will be taken to a central location provided by law enforcement until released to parents. Upon a determination of a violation of curfew laws, the GVS Probation Officer will utilize counseling, conferences, and additional sanctions, such as a return to court, when appropriate.

When a probationer has left home without permission and his/her whereabouts are unknown, the GVS Probation Officer will cause a bench warrant to be issued. A list of all

probationers sought by warrant will be submitted to the GVS Gang Investigators and other law enforcement agencies.

GANG VIOLENCE SUPPRESSION

MULTI-COMPONENT PROGRAM

COMPONENT OBJECTIVES AND ACTIVITIES

_____ LAW ENFORCEMENT COMPONENT

_____ PROSECUTION COMPONENT

_____ PROBATION COMPONENT

__X__ **PREVENTION COMPONENT**

_____ EDUCATION COMPONENT

PREVENTION COMPONENT

Community-based organizations (CBO) provide services in the schools, outreach into the community, and coordinate with law enforcement to model a safe community. Project staff mediates between individuals and groups to find non-violent solutions to potentially violent situations. At-risk and gang-involved youth and their parents are provided multi-cultural counseling, multi-lingual information, and referral services for opportunities leading to constructive activities. Project staff work cooperatively with law enforcement to support the participation of witnesses to gang crimes. The CBO will develop and implement strategies to suppress and prevent gang violence and related drug abuse. Project staff also work within the community to increase citizen involvement and organize community resources.

For each objective below, provide the information requested and prepare and include a narrative response, as specified.

MANDATORY OBJECTIVES

Program Objective 1: Participate on the LCC and OCC

The central organizing body (LCC) and the day-to-day operations committee (OCC) requires active participation. As a member of both committees this component will provide information from the collaborative community perspective. This component will offer cultural and linguistic support for the GVS project, maximizing the opportunity of cultural and linguistic competence, when necessary.

The objective will be measured by the following activities:

1a. Plan community activities that respond to the problem identified by the LCC and OCC.

1b. Number of LCC meetings attended. 4

1c. Number of OCC meetings attended. 12

Narrative: Describe the comprehensive needs assessment results conducted in the prior year. Describe how the project will provide cultural and linguistic support for the GVS grant, when necessary. Describe what type of community activities will be conducted in response to the problems identified by the LCC and OCC.

The project will enhance cooperation between United Community Action Network (UCAN), Law Enforcement and Prosecution by providing the referring agencies a more comprehensive gauge as to the severity of the client's behavioral problems and the cooperation and support of the juvenile and family toward rehabilitation. Specific measures for addressing this need includes on-site assessments, coordinated case management planning and an individual service plan for each referred client. These referral mechanisms will allow Law Enforcement, Probation and the District Attorney to determine the best course of action for a positive outcome, on an individual case basis. Service plans will be based upon each individual assessment. For juvenile offenders, the juvenile arrest record and the severity of the crime will be considered by all partner components. Diversion will be provided (if possible) to ensure that the youth can stay in school and within the local community while under case management and supervision. Referral for evaluation by UCAN staff will be made by Law Enforcement, the District Attorney's Office and the Local Coordinating Committee (LCC). The collaborative will be provided referral slips that require an evaluation appointment.

Coordinated Case Management & Follow-up: Each referred youth (juvenile) and family will be assigned a case manager. UCAN provides bilingual services and has an ethnically diverse counseling staff. UCAN will provide educational services and training in Gang Awareness and Conflict Resolution at school sites and public forums as needs are determined by the LCC and OCC. Case management is primarily conducted at UCAN facilities. Case reviews and follow-up may be conducted on a collaborative site or in clients residence as deemed necessary by agency project directors.

Program Objective 2: Counseling

A primary goal will be to surpass potential violent criminal activity through communication and mediation. Counseling programs should strive towards changing community perception of violence. Counseling should increase the individual's sense of self-worth, and delay immediate gratification behaviors. Counseling should guide a process that engages people into the community, creating a better place for generations to come. Services should teach children and families to see the good in people while learning about themselves. The counseling services can guide a frustrated individual into a motivated, positive community member.

This objective will be measured by the following activities:

2a. Number of youth provided individual counseling that were referred by the GVS collaborative. **50**

2b. Number of families provided counseling that was referred by the GVS collaborative. **50**

2c. Number of target area families provided counseling that were **not** referred by the GVS collaborative. **15**

2d. Number of children and families provided counseling in a language other than English. **10**

2e. Number of in-home counseling sessions. **25**

Narrative: Describe how individuals will be selected for counseling; who will be providing the counseling, and what their qualifications are; and the types of counseling to be offered. Also describe the mediation services to be provided. List languages used in counseling/mediation sessions other than English.

Describe the types of formal sessions provided by project staff with gang members, potential gang members and family members. The project must maintain records, which include: the dates of counseling sessions; individuals counseled; type of and purpose of the counseling (e.g., group counseling sessions; individuals counseled; group counseling on employment, individual session(s) on school problems, or family sessions to improve communication); the outcome of conflict resolution sessions; and any referral information.

Project staff target counseling services to at-risk or gang involved youth 11 - 17 years of age, both male and female. Targeted youth will have been identified at-risk by referrals from school districts, law enforcement, probation, district attorney, courst and public forums. The director will evaluate the parents and child and will administer computer assisted psychological testing. The case manager or intake specialist will recommend a case plan. Those evaluations that indicate severe psycho pathology, developmental delays, educational delays or severe family

problems, will be examined in more detail by the UCAN counseling staff for determination of specific case management or referrals to appropriate resources. All selected youth and parent participants will attend a 16-week "Choices" program which consists of professional group and therapeutic counsel focused on reducing behavioral and social problems at home, in school, and in the community. Efforts will also focus on identifying the reasons for anti-social behavior (e.g. peer pressure, abuse, neglect by parents, learning disabilities). The "Choices" Program curriculum offers instruction in: Coping Skills, Anger Management, Communications, Self-Image, Goal Setting, Conflict Resolution Skills, Recognizing Drug & Substance Abuse, Gang Recognition & Prevention, Clothing & Music Impact, Adventures in Attitude, Discipline & Boundaries, Denial, Choices & Consequences, Premature Sex (dangers), Parenting Skills (adult & teen), What's Next (exit evaluation & transitions to aftercare).

The counseling groups are divided into three categories: (a) adolescent males, (b) adolescent females, and (c) parents. All participants will also receive a minimum of two hours of individual counseling and conjoint therapy. UCAN's counseling staff includes a Ph.D., who is retired from the Los Angeles County Sheriff's Department and a female Ph.D., who has experience in the field of behavioral science and job placement. We also have a staff of Master's level intern counselors. All counseling or group activity will be under the supervision of UCAN's Clinical Director, who is also a Ph.D. All counseling or mediation will be conducted in English or Spanish.

Program Objective 3: Role Models/Mentoring

Establish after school and weekend contacts between positive role models and the target youth. The activities supporting this objective are to provide adult mentors to youth and focus in the area of school tutoring, professional development, personal development or community service.

This objective will be measured by the following activities:

3a. Number of GVS youth/children involved in mentoring after school. **25**

3b. Number of adult role models to participate in the mentor program. **8**

3c. Number of student role models to participate in the program. **8**

3d. Number of at-risk youth connected with vocational training/job placement training; sports, athletics, or recreational programming; school/community service activities; and/or specialized educational programming as a result of the mentor/role model relationship. 45

3e. Number of active role models who reside in the target area. **12**

Narrative: Describe how the mentors will be recruited, screened, selected, and matched with an appropriate youth. Describe the targeted activities that each mentor will initiate with the selected youth. Describe how the mentor will be monitored and supervised. Describe the policy and process whereby the mentor relationship would be terminated.

Our Special Projects Coordinator will recruit the mentors by attending civic meeting, and clubs and distributing applications at all forums and public events. Applications will also be made available to local college, church groups and schools. All mentor applications will be screened and backgrounds checked by the Los Angeles County Sheriff's Department personnel and

Special Projects Coordinator. All processed applicants will be trained by Special Projects Coordinator, overseen by Project Director and Masters level or above counselors. Each mentor is trained 12 hours on personal development skills such as: goal setting, self image and attitude. The Special Projects Coordinator, along with the Project Director and Family Counselor, will determine and properly match mentor with youth based on personality, culture and interests. UCAN owns and operates a 17,000 square foot facility that houses a full teen center, indoor sports courts, game rooms, video arcades, drama & band stage, snack bar, computer, computer lab, outdoor batting cage and basketball court as well as skate board ramps. The center is open Wednesday nights from 6:30 p.m. to 9:30 p.m. This portion of the program is used as an incentive to participants who are excelling and are doing a 180 in their lives. The club has very strict guidelines and may only be participated in by those who have graduated from the program and are continuing to succeed. Youth bands and dancing are part of the club activity. There are also two field trips planned annually to the Museum of Tolerance and the County Morgue. All mentors are encouraged to participate in these events. UCAN's policy clearly states, "Mentors will be terminated immediately for any inappropriate behavior, ie; sexual advances, aggression, poor attitude, negative influence, use of profanity, alcohol, drugs, or tobacco". Mentors will receive one warning for not keeping an appointment with youth, unless justified. The second incident will result in immediate termination. In addition, those youth determined upon evaluation by UCAN Director, Probation and Los Angeles County Sheriff's Department, will be enrolled in the Social Transitions & Alternative Resources Program (STAR)

Program Objective 4: Gang Awareness Education and Strategies

Educate parents, religious leaders, school personnel, parent/teacher organizations, landlords, business, and civic leaders in gang awareness and on strategies to combat gang activities.

This objective will be measured by the following activities:

4a. Number of training sessions to be held for school and community groups. **4**

4b. Number of school personnel and parents trained in local gang culture. **60**

4c. Number of community representatives, who will complete training, including religious leaders, parent/teacher organizations, landlords, business leaders, civic leaders, and others. 100

4d. Number of new partners brought into LCC/OCC. **5**

Narrative: Describe those activities designed to publicize and train the community on gang awareness. Include a general outline of the method of recruiting trainees, method of instruction, and intended learning outcomes.

Optional Program Objective 5: Local Needs

A project may establish optional objectives, based upon LCC and OCC identified needs, to address local gang violence problems in the project's target area. Ensure that the measurements of the activities selected to accomplish the objective are quantifiable.

GANG VIOLENCE SUPPRESSION

MULTI-COMPONENT PROGRAM

COMPONENT OBJECTIVES AND ACTIVITIES

_____ LAW ENFORCEMENT COMPONENT

_____ PROSECUTION COMPONENT

_____ PROBATION COMPONENT

_____ PREVENTION COMPONENT

__X__ EDUCATION COMPONENT

EDUCATION COMPONENT

Involvement by the education system is critical to prevent the spread of gang violence. Students should be made aware of the dangers related to carrying and using firearms or other lethal weapons, and the identified priorities recognized by the LCC/OCC. Students need to be educated about the issues involving drugs, and how it parallels violence or criminal activity. A focus is needed on prevention in grades K through 5. As students enter middle and high schools, the emphasis must be a blend of intervention/prevention.

The education component is designed to address these findings by providing and implementing a plan of anti-gang/drug attitudes. Also, the education component brings an important prevention and intervention element to this Multi-Component Group Model.

MANDATORY OBJECTIVES

Program Objective 1: Participate in the LCC and OCC

The central organizing body (LCC) and the day-to-day operations committee (OCC) require active participation. As a member of both committees, this component will provide information to the collaborative reflecting mainstream attitudes that will be critical in the problem-solving model.

This objective will be measured by the following activities:

1a. Maintain an updated narrative of the comprehensive school safety plan that this GVS component has contributed towards in the target area.

1b. Provide a narrative description of the priorities and concerns of your targeted schools' *California Safe Schools Assessment Report* (CSSAR). Describe how the GVS priorities will impact the school safety issues.

1c. Report the target area suspension rate. **6500**

1d. Report the target area expulsion rate. **285**

Narrative: Describe the target area specific to Education Code Section 35183, and other related problems in the area. Describe the concerns and priorities in the targeted school districts, and what action will be taken. Describe the type of reinforcement to be provided to students who are being expelled.

The district makes every effort in the enforcement of education code 35183. In March of 2004 the district board of trustees in compliance with this ed code adopted a new dress code for the entire district which included identified gang-related attire. Along with these standards for dress they have mandated consequences that are progressive in nature and can lead to expulsion. The district requires that a bi-annual review be done related to gang attire. This review is done in conjunction with law enforcement. Copies of the newly adopted district dress code will be distributed to all of the feeder schools in our district as well as being posted on the district web site. Large posters listing the adopted dress code will be posted throughout our campuses. Parents will also be notified at registration of the dress requirements and all schools will hold assemblies to remind students of the consequences for failure to comply. Quarterly newsletters are sent out to parent, which will include a reminder of the dress requirements.

Students that are in violation of the dress code can be suspended and or expelled under Education code 48900 and or 48915. All sites are urged to use whatever interventions are available to help students learn strategies for dealing with inappropriate behavior.

Each of our school sites have a security officer assigned to gang identification. They work very closely with law enforcement and staff on the subtleties of identifying the constantly changing gang regalia and gang affiliations, which takes time away from educating our children.

Students who are expelled from our district are placed in a CDC program with an extensive rehabilitation program. Within this rehabilitation plan students are often referred to outside agencies for counseling as an intervention in hopes of giving them tools to become better citizens in the school community. Students must meet with the Director of Behavior Intervention to review their progress, both academically and behaviorally.

Our district is committed to providing a safe and secure campus and we feels that a dress code policy is pivotal in accomplishing this task.

Program Objective 2: Gang Violence Suppression Training

Provide prevention and intervention services utilizing the experts of the GVS project to target students, teachers, and administrators.

This objective will be measured by the following activities:

2a. Number of GVS sponsored assemblies. **6**

2b. Number of credentialed staff trained in gang identification. **800**

2c. Number of classified staff trained in gang identification. **200**

2d. Number of Safe Schools task force meetings attended. **12**

2e. Number of Safe Schools steering committee presentations presented. **8**

Narrative: Discuss who, what, and when for the GVS sponsored assemblies. Who are the staff trained in gang identification, and provide background information of each staff. Ensure coordination with LCC/OCC identified priorities are met.

Gang identification/awareness training will be provided through the Los Angles County Sheriff's Department under the direction of Detective Steve Gross. These trainings will be provided for all high schools within the district, which will include certificated as well as classified staff members.

In addition to these presentations Detective Gross will provide hands-on training for all security personnel within the district. All 9th grade students will be provided with gang awareness training and review of consequences related to gang activity. All training will be held during the fall semester of the 2004-05 school year. Throughout the year we will sponsor gang identification training for all of the feeder schools within our district.

Program Objective 3: Coordination With Other Agencies

This component must actively promote the cooperation and coordination among agencies involved in the suppression of gang violence to include law enforcement, prosecution, probation, and community-based organizations.

This objective will be measured by the following activities:

3a. Number of LCC meetings attended. **4**

3b. Number of OCC meetings attended. **12**

3c. Number of gang-related incidents reported to law enforcement. **200**

3d. Number of GVS referrals forwarded to:

Law Enforcement	**200**
Prosecution	**200**
Probation	**200**
CBO	**250**
Other	**0**

3e. Number of gang awareness training sessions to be held for school and community groups. **7**

3f. Number of school members trained in the training sessions. **300**

3g. Number of community representatives, including religious leaders, parent/teacher organizations, landlords, business leaders, civic leaders, and others, who will complete training. **50**

Program Objective 4: Role Models

Establish contact between positive role models and youth-at risk and develop mentoring services. It is strongly encouraged for you to work with CBO to achieve this objective. The activities supporting this objective are to provide adult mentors to youth in the area of school, professional development, personal development, and/or community services, and to involve youth in mentoring activities.

This objective will be measured by the following activities:

4a. Number of students enrolled in the role model program. **900**

4b. Number of students involved in the program as a mentor. **100**

4c. Number of adult role models participating in the program. **10**

Narrative: Describe how the students will be recruited to become mentors. Describe how the adult role models will be recruited.

Several school in our district are actively involved in the "LINK" program which pairs freshmen with seniors in an effort to make the transition from junior high to high school more successful. The seniors involved in this program work with the freshmen throughout the year in an effort to help them be more successful in school and to become active participants, not

just spectators. Some schools are pairing at-risk students with specific staff members for mentoring

Optional Objective 5: Local Needs

A project may establish optional objectives, based upon LCC and OCC identified needs, to address local gang violence problems in the project's target area. Ensure that the measurements of the activities selected to accomplish the objective are quantifiable.

PROJECT SERVICE AREA INFORMATION

1. COUNTY OR COUNTIES SERVED: Enter the name(s) of the county or counties served by the project. Put an asterisk where the principal office of the project is located.

   County of Los Angeles (City of Lancaster)

2. U.S. CONGRESSIONAL DISTRICT(S): Enter the number(s) of the U.S. Congressional District(s) which the project serves. Put an asterisk for the district where the principal office of the project is located.

   U. S. Congressional District 25, Buck McKeon

3. STATE ASSEMBLY DISTRICT(S): Enter the number(s) of the State Assembly District(s) which the project serves. Put an asterisk for the district where the principal office of the project is located.

   State Assembly District 36, Sharon Runner

4. STATE SENATE DISTRICT(S): Enter the number(s) of the State Senate District(s) which the project serves. Put an asterisk for the district where the principal office of the project is located.

   State Senate District 17, Vacant

5. POPULATION OF SERVICE AREA: Enter the total population of the service area served by the project.

   Approximately 121,0190 persons

PROJECT CONTACT INFORMATION

Applicant: County of Los Angeles Grant Number _____

Provide the name, title, address, telephone number, and e-mail address for the project contact persons named below. **If a section does not apply to your project, enter "N/A."**

1. The **person** having **day-to-day responsibility** for the project:

   Name: Steven E. Fredericks
   Address: 501 West Lancaster Boulevard
   Telephone Number: (661) 940-3800
   E-Mail Address: sefreder@lasd.org
   Title: Lieutenant
   City: Lancaster Zip: 93534
   Fax Number: (323) 415-3277

2. The **person** to whom the person listed in **#1 is accountable**:

   Name: Carl H. Deeley
   Address: 501 West Lancaster Boulevard
   Telephone Number: (661) 940-3801
   E-Mail Address: chdeeley@lasd.org
   Title: Captain
   City: Lancaster Zip: 93534
   Fax Number: (661) 723-2438

3. The **executive director** of a nonprofit organization or the **chief executive officer** (e.g., chief of police, superintendent of schools) of the implementing agency:

   Name: Leroy D. Baca
   Address: 4700 Ramona Boulevard
   Telephone Number: (323) 526-5000
   E-Mail Address: ldbaca@lasd.org
   Title: Sheriff
   City: Monterey Park Zip: 91754-2169
   Fax Number: (323) 415-1000

4. The **financial officer** for the project:

   Name: Patricia A. Hawkins
   Address: 4700 Ramona Boulevard
   Telephone Number: (323) 526-5205
   E-Mail Address: pahawkin@lasd.org
   Title: Director of Fiscal Administration
   City: Monterey Park Zip: 91754-2169
   Fax Number: (323) 415-2695

5. The **project director** for the project:

   Name: Leroy D. Baca
   Address: 4700 Ramona Boulevard
   Telephone Number: (323) 526-5205
   E-Mail Address:
   Title: Sheriff
   City: Monterey Park Zip: 91754-2169
   Fax Number: (323) 415-1000

6. The **chair** of the **governing body** of the implementing agency: *(Provide address and telephone number other than that of the implementing agency.)*

   Name: Don Knabe
   Address: 500 West Temple, No. 822
   Telephone Number: (213) 974-4444
   E-Mail Address:
   Title: Chair, Board of Supervisors
   City: Los Angeles Zip: 90012
   Fax Number: (213) 626-6941

GVS COMPONENTS CONTACT INFORMATION

Applicant: County of Los Angeles Grant Number _____

Provide the name, title, address, telephone number, and e-mail address for the primary contact person for each of the five project components.

1. **Law Enforcement Component**:

Agency Name: Los Angeles County Sheriff's Department
Name: Steven E. Fredericks Title: Lieutenant
Address: 501 West Lancaster Boulevard City: Lancaster Zip: 93534
Telephone Number: (661) 940-3800 Fax Number: (323) 415-3277
E-Mail Address: sefred@lasd.org

2. **Prosecution Component**:

Agency Name: Los Angeles County District Attorney's Office
Name: Nancy Lidamore Title: Assistant Head Deputy
Address: 210 West Temple Street City: Los Angeles Zip: 90012
Telephone Number: (213) 974-3901 Fax Number: (213) 687-3128
E-Mail Address:

3. **Probation Component**:

Agency Name: Los Angeles County Department of Probation
Name: Russell Walker Title: Director
Address: 9150 East Imperial Highway City: Downey Zip: 90242
Telephone Number: (562) 940-2526 Fax Number: (562) 803-3053
E-Mail Address: russ_walker@probation.co.la.ca.us

4. **Prevention Component**:

Agency Name: United Community Action Network
Name: Billy Pricer Title: Executive Director
Address: 44231 Division City: Lancaster Zip: 93534
Telephone Number: (661) 948-3000 Fax Number: (661) 948-4600
E-Mail Address: bap@qnet.com

5. **Education Component**:

Agency Name: Antelope Valley Union High School District
Name: Barbara Willibrand Title: Director of Behavior Interventions
Address: 44811 Beech Avenue City: Lancaster Zip: 93534
Telephone Number: (661) 729-2321 Fax Number: (661) 949-6292
E-Mail Address: bwillibrand@avhsd.org

PROJECT SUMMARY

1. PROJECT YEAR

New
Year 2
Year 3
☐ Other Year 4

2. PROJECT TITLE

Lancaster Gang Violence Suppression Program

3. GRANT PERIOD

July 1, 2004 to

June 30, 2005

4. APPLICANT

Name: County of Los Angeles Phone: (213) 974-4444

Address: 500 West Temple Street Fax #: (213) 626-6941
Los Angeles, California 90012

5. FUNDS REQUESTED

$ 331,746

6. IMPLEMENTING AGENCY

Name: Los Angeles County Sheriff's Department Phone: (323) 526-5000 Fax #: (323) 415-1000

Address: 4700 Ramona Boulevard
Monterey Park, California 91754-2169

7. PROGRAM DESCRIPTION

The Lancaster Gang Violence Suppression Program is a multi-agency effort among the Lancaster Station of the Los Angeles County Sheriff's Department (Lead Agency), the Los Angeles County District Attorney's Office, the Los Angeles County Probation Department, the Antelope Valley Union High School District, and the United Community Action Network, a community based organization. This collaborative effort focuses on prevention, education, supervision, prosecution, and suppression concerning gang activity.

8. PROBLEM STATEMENT

While the Lancaster GVS Program has proved effective during its six years of existence, the Antelope Valley continues to experience a large gang problem, with over 60 identified active gangs. Additionally, over 400 students are identified each year in our school systems as belonging to a local gang. Gang behaviors that are pronounced in the target area, such as drug trafficking and violent behavior, continue to threaten our community. Our community has a very high rate of parolees (1,903 in the target area, and a total of 3,469 documented parolees in the Antelope Valley) and probationers among its residents, many of who are gang members that continuously recruit new members.

9. OBJECTIVES

The Lancaster GVS Program has adopted the Objectives as outlined in the grant. Most objectives have been met and/or have exceeded during the previous six years.

10. ACTIVITIES

The agencies involved in the Lancaster GVS Program will continue to attend monthly LCC meetings and quarterly OCC meetings. Activities include apprehension of gang members involved in criminal activity, probation/parole, truancy, and curfew sweeps, vertical prosecution of hard-core gang members, application of the STEP act, witness protection when warranted, close supervision of probationers, education related programs through the high school district, counseling services and boot ca p activities, are some of the activities the collaborative agencies are involved in toward the furtherance of our GVS goals.

11. CATEGORY

N/A

12. PROGRAM AREA

N/A

13. EVALUATION

The documentation of the project is designed to gather and maintain necessary records to document program activities. The process will allow for ongoing internal reassessment of the program deficiencies and thereby, facilitate implementation changes, which will result in improved program effectiveness.

14. NUMBER OF CLIENTS TO BE SERVED

15. PROJECTED BUDGET

	Personnel Services	Operating Expenses	Equipment	TOTAL
Funds Requested	$176,774	$134,436	$0	$311,210
Other Grant Funds.....	$0	$0	$0	$0
Other Sources (list in-kind, fees, etc.)...	$12,321	$8,214	$0	$20,535
_____				
_____				
_____				

ADDITIONAL SIGNATURE AUTHORIZATION

Grant Award #: _____

Applicant: County of Los Angeles

Project Title: Lancaster Gang Violence Suppression Program

Grant Period: July 1, 2004 to June 30, 2005

The following persons are authorized to sign for:

Project Director	**Financial Officer**
Signature	Signature
Carl H. Deeley, Captain	Judi Thomas, Assistant Director
Name	Name
Signature	Signature
Steven E. Fredericks, Lieutenant	Glen Dragovich, Assistant Director
Name	Name
Signature	Signature
Name	Name
Signature	Signature
Name	Name
Signature	Signature
Name	Name

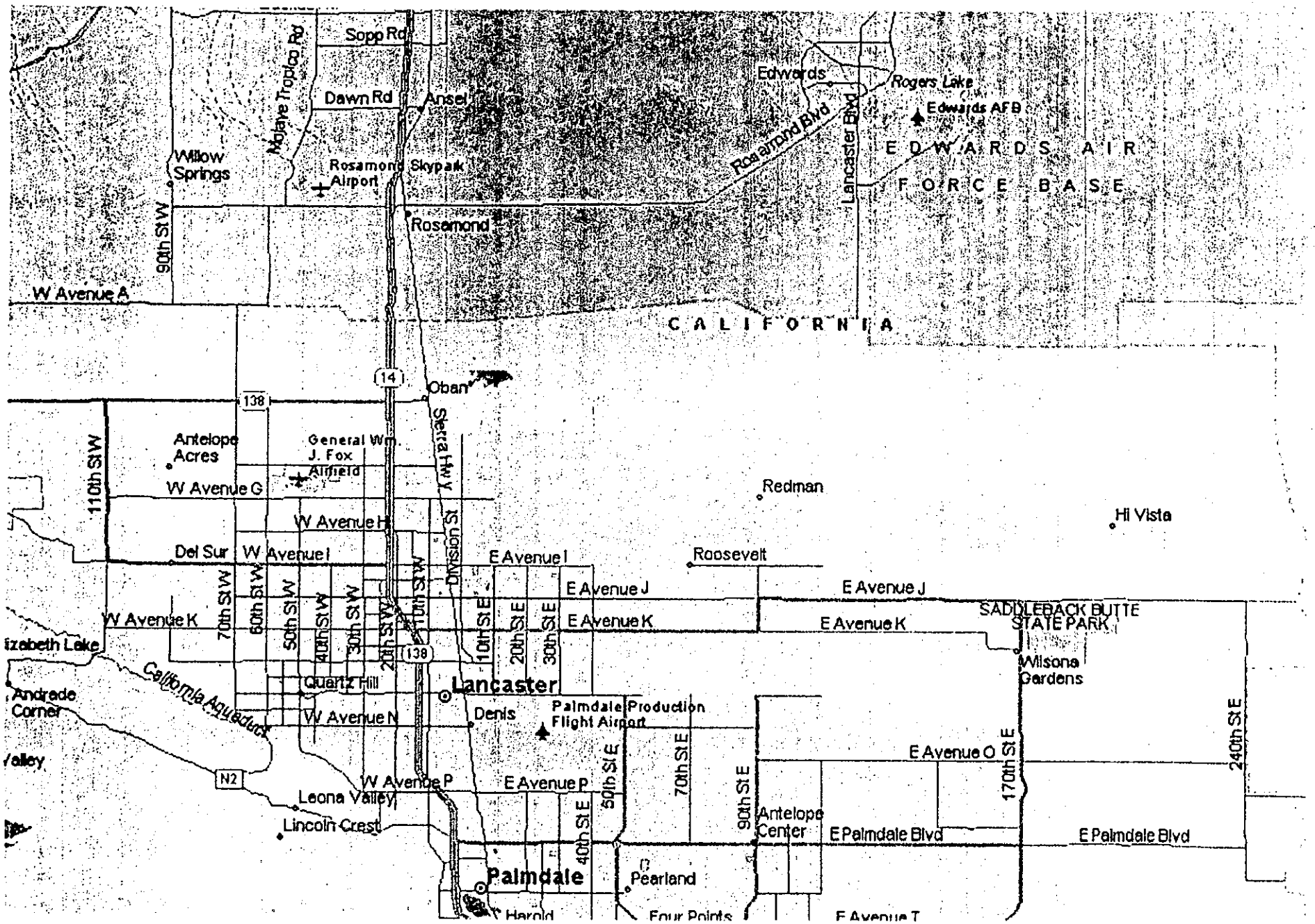
Approved By:

Project Director: _____ Date: 6/17/04

Financial Officer: _____ Date: 6/15/04

Regiona/Local
Planning Director: _____ Date: _____

Lancaster GVS Service Area Map



Attachment III

Operational Agreement

OPERATIONAL AGREEMENT

July 1, 2004 – June 30, 2005

This Operational Agreement stands as evidence that the Los Angeles County Sheriff's Department (LASD) and the Los Angeles County District Attorney's Office (DA) intend to work together toward the mutual goal of providing gang violence suppression in the Antelope Valley. Both agencies believe that implementation of the Gang Violence Suppression Grant (GVS), as described herein, will further this goal. To this end, each agency agrees to participate in the program, if selected for funding, by the Governor's Office of Emergency Services (OES).

The Los Angeles County Sheriff's Department will closely coordinate the Lancaster GVS Program with the Los Angeles County District Attorney's Office.

The Los Angeles County District Attorney's Office, Hardcore Gang Unit, agrees to participate in the Lancaster GVS Program by providing the following services:

- Active participation in the regularly scheduled quarterly meetings of the Local Coordinating Committee (LCC) and monthly meetings of the Operational Coordinating Committee (OCC) through the life of the grant, to implement and coordinate strategies, timetables and mandated services.
- Specifically: The Los Angeles County District Attorney's Office, Hardcore Gang Unit, will dedicate a Deputy District Attorney (DDA) to the vertical and specialized prosecution of violent gang members, both juvenile and adult, in the Lancaster target area. The assigned DDA will work with the other program components to avoid pretrial releases, reduce plea bargaining, and increase conviction rates and length of sentences. The assigned DDA will utilize appropriate legal enhancements in the prosecution of gang-related criminal acts. Award of the Lancaster GVS grant will enable the District Attorney's Office to ensure that the assigned Deputy District Attorney will be responsible for a reduced vertical prosecution caseload, as required by statute.

  The District Attorney's Bureau of Investigation administers a witness protection fund for Los Angeles County and will provide assistance to the Sheriff's Department in obtaining

reimbursement for witness protection. The District Attorney's Victim-Witness Assistance Program, located in the Antelope Valley Courthouse, will assist victims and witnesses of crime who require relocation, court support and access to other victim-witness services.

We, the undersigned, as authorized representatives of the County of Los Angeles and the Los Angeles County District Attorney's Office, do hereby approve this document.

Lee Baca — 6/23/04

Leroy D. Baca, Sheriff
County of Los Angeles

Date

S.L. Cooley — 6/17/04

Steve Cooley, District Attorney
County of Los Angeles

Date

APPROVED AS TO FORM
BY COUNTY COUNSEL:
RAYMOND G. FORTNER

By: Gary Gross

Gary Gross, Senior Deputy
County Counsel

OPERATIONAL AGREEMENT

July 1, 2004 – June 30, 2005

This Operational Agreement stands as evidence that the Los Angeles County Sheriff's Department (LASD) and the Los Angeles County Probation Department (Probation Department) intend to work together toward the mutual goal of providing gang violence suppression in the Antelope Valley. Both agencies believe that implementation of the Gang Violence Suppression Grant (GVS), as described herein, will further this goal. To this end, each agency agrees to participate in the program, if selected for funding, by the Governor's Office of Emergency Services (OES).

The Los Angeles County Sheriff's Department will closely coordinate the Lancaster GVS Program with the Probation Department.

The Probation Department agrees to participate in the Lancaster GVS Program by providing the following services:

- Active participation in the regularly scheduled quarterly meetings of the Local Coordinating Committee (LCC) and monthly meetings of the Operational Coordinating Committee (OCC) through the life of the grant, to implement and coordinate strategies, timetables and mandated services.
- Upon Grant Award Notification and approval by the Los Angeles County Board of Supervisors, the Los Angeles County Probation Department agrees to provide a Specialized Gang Supervision Program (SGSP) Deputy Probation Officer (DPO) to support the Multi-Component Gang Violence Suppression Program, and provide gang suppression services to the target area. The SGSP DPO will supervise an identified caseload of hard-core gang probationers. The program will deliver suppression and intervention activities to both juvenile and adult probationers. The DPO will provide positive alternatives to the gang lifestyle. The DPO will network and join efforts with various community groups involved in gang suppression, intervention, and prevention. The DPO will provide intensive supervision, and recommend imposition of appropriate sanctions for probationers who have violated his/her grant of formal probation. The Probation component will work diligently with the other components of the Lancaster GVS Program to bring about success in all areas of the mission. No changes to the Probation component will be made without the approval of the Probation Department.

We, the undersigned, as authorized representatives of the County of Los Angeles and the Los Angeles County Probation Department, do hereby approve this document.

Leroy D. Baca, Sheriff
County of Los Angeles

6/23/04
Date

Richard Shumsky, Chief Probation Officer
County of Los Angeles

6/16/04
Date

APPROVED AS TO FORM
BY COUNTY COUNSEL:
RAYMOND G. FORTNER

By:
Gary Gross, Senior Deputy
County Counsel

OPERATIONAL AGREEMENT

July 1, 2004 – June 30, 2005

This Operational Agreement stands as evidence that the Los Angeles County Sheriff's Department (LASD) and the Antelope Valley Union High School District (AVUHSD) intend to work together toward the mutual goal of providing gang violence suppression in the Antelope Valley. Both agencies believe that implementation of the Gang Violence Suppression Grant (GVS), as described herein, will further this goal. To this end, each agency agrees to participate in the program, if selected for funding, by the Governor's Office of Emergency Services (OES).

The Los Angeles County Sheriff's Department will closely coordinate the Lancaster GVS Program with the Antelope Valley Union High School District.

The Antelope Valley Union High School District agrees to participate in the Lancaster GVS Program by providing the following services:

- Active participation in the regularly scheduled quarterly meetings of the Local Coordinating Committee (LCC) and monthly meetings of the Operational Coordinating Committee (OCC), to implement and coordinate strategies, timetables, and mandated services through the life of the grant.
- Specifically: The Antelope Valley Union High School District will manage the education component of the Lancaster GVS Program. The district will enhance its current gang violence curriculum, parent education regarding gang and drug involvement, follow-up services for continued education and guidance, and after-school activities.

The AVUHSD has adopted a strict policy designed to promote a safe, violence free school environment. That policy, including an aggressive School Deputy program, has been very successful. The District recently contracted for an additional Gang Liaison Deputy. The District will stay the course and enhance the concept when the need is identified. The AVUHSD has a long history of partnerships with business and city government. The district is highly sensitive to local needs and will continue to be so involved.

We, the undersigned, as authorized representatives of Los Angeles County Sheriff's Department and Antelope Valley Union High School District, do hereby approve this document.

Leroy D. Baca, Sheriff
County of Los Angeles

6/23/04
Date

David Vierra, Superintendent
Antelope Valley Union High School District

6/17/04
Date

APPROVED AS TO FORM
BY COUNTY COUNSEL:
RAYMOND G. FORTNER

By:
Gray Gross, Senior Deputy
County Counsel

OPERATIONAL AGREEMENT

July 1, 2004 – June 30, 2005

This Operational Agreement stands as evidence that the Los Angeles County Sheriff's Department (LASD) and the United Community Action Network (UCAN) intend to work together toward the mutual goal of providing gang violence suppression in the Antelope Valley. Both agencies believe that implementation of the Gang Violence Suppression Grant (GVS), as described herein, will further this goal. To this end, each agency agrees to participate in the program, if selected for funding, by the Governor's Office of Emergency Services (OES).

The Los Angeles County Sheriff's Department will closely coordinate the Lancaster GVS Program with the United Community Action Network.

The United community Action Network agrees to participate in the Lancaster GVS Program by providing the following services:

- Active participation in the regularly scheduled quarterly meetings of the Local Coordinating Committee (LCC) and monthly meetings of the Operational Coordinating Committee (OCC), to implement and coordinate strategies, timetables, and mandated services, through the life of the grant.
- Specifically: The Prevention component of the Lancaster GVS Program will be administered by UCAN. UCAN will assist in the coordination of monthly OCC meetings, school site visits, Sheriff's Department visits and train schools, the community, and religious leaders on gang awareness and early intervention.
- Project counseling services will target at-risk and gang-involved youth by a UCAN masters-level counselor. Youth will complete the UCAN Choices group counseling program. UCAN will also make available a 16-week STAR program for those who are recommended by Probation or the courts. Clients for this project will be direct referrals from Probation, school districts, the Los Angeles County Sheriff's Department, and the

courts. UCAN's director will be working closely with Probation, Los Angeles County Sheriff's Department and the schools to recruit at-risk youth and identified gang members to the project.

We, the undersigned, as authorized representatives of the Los Angeles County Sheriff's Department and the United Community Action Network, do hereby approve this document:

Lee Baca — 6/23/04

Leroy D. Baca, Sheriff
County of Los Angeles

Date

Dr. Billy A. Pricer, Director
United Community Action Network

6-17-04

Date

APPROVED AS TO FORM
BY COUNTY COUNSEL:
RAYMOND G. FORTNER

By: _____

Gary Gross, Senior Deputy
County Counsel

Attachment IV

Certification Forms

CERTIFICATION OF ASSURANCE OF COMPLIANCE

I, Leroy D. Baca, hereby certify that:

GRANTEE: County of Los Angeles

IMPLEMENTING AGENCY: Los Angeles County Sheriff's Department

PROJECT TITLE: Lancaster Gang Violence Suppression Program

is responsible for reviewing the *Grantee Handbook*[1] and adhering to all of the Grant Award Agreement requirements (state and/or federal) as directed by OES including, but not limited to, the following areas:

I. Equal Employment Opportunity – *(Grantee Handbook Section 2151)*

It is the public policy of the State of California to promote equal employment opportunity by prohibiting discrimination or harassment in employment because of race, religious creed, color, national origin, ancestry, disability (mental and physical) including HIV and AIDS, medical condition (cancer and genetic characteristics), marital status, sex, sexual orientation, denial of family medical care leave, denial of pregnancy disability leave, or age (over 40). **OES-funded projects certify that they will comply with all state and federal requirements regarding equal employment opportunity, nondiscrimination and civil rights.**

Please provide the following information:

Affirmative Action Officer: Randall Olson

Title: Lieutenant

Address: 4700 Ramona Boulevard, Monterey Park, California 91754-2169

Phone: (323) 526-5671

Email: rjolson@lasd.org

II. Drug-Free Workplace Act of 1990 – *(Grantee Handbook Section 2152)*

The State of California requires that every person or organization awarded a grant or contract shall certify it will provide a drug free workplace.

III. California Environmental Quality Act (CEQA) – *(Grantee Handbook Section 2153)*

The State of California requires all OES-funded projects to obtain written certification that the project is not impacting the environment negatively.

---

[1] The *Grantee Handbook* can be obtained from www.oes.ca.gov. Applicant can select "Plans and Publications, RFA/RFP Grantee Handbook" to access the *Grantee Handbook*.

IV. Lobbying – (*Grantee Handbook Section 2154)*

OES grant funds, grant property, or grant funded positions shall not be used for any lobbying activities, including, but not limited to, being paid by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the making of any federal grant, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any federal grant or cooperative agreement.

V. Debarment and Suspension – *(Grantee Handbook Section 2155)*
(This applies to federally funded grants only.)

OES-funded projects must certify that it and its principals are not presently debarred, suspended, proposed for debarment, declared ineligible, sentenced to a denial of federal benefits by a state or federal court, or voluntarily excluded from covered transactions by any federal department of agency.

VI. Proof of Authority from City Council/Governing Board

The above-named organization (applicant) accepts responsibility for and will comply with the requirement to obtain written authorization from the city council/governing board in support of this program. The applicant agrees to provide all matching funds required for said project (including any amendment thereof) under the Program and the funding terms and conditions of OES, and that any cash match will be appropriated as required. It is agreed that any liability arising out of the performance of this Grant Award Agreement, including civil court actions for damages, shall be the responsibility of the grant recipient and the authorizing agency. The State of California and OES disclaim responsibility of any such liability. Furthermore, it is also agreed that grant funds received from OES shall not be used to supplant expenditures controlled by the city council/governing board.

The applicant is required to obtain written authorization from the city council/governing board that the official executing this agreement is, in fact, authorized to do so. The applicant is also required to maintain said written authorization on file and readily available upon demand.

All appropriate documentation must be maintained on file by the project and available for OES or public scrutiny upon request. Failure to comply with these requirements may result in suspension of payments under the grant or termination of the grant or both and the grantee may be ineligible for award of any future grants if the OES determines that any of the following has occurred: (1) the grantee has made false certification, or (2) violates the certification by failing to carry out the requirements as noted above.

CERTIFICATION

I, the official named below, am the same individual authorized to sign the Grant Award Agreement [line 13 on Grant Award Face Sheet], and hereby swear that I am duly authorized legally to bind the contractor or grant recipient to the above described certification. I am fully aware that this certification, executed on the date and in the county below, is made under penalty of perjury under the laws of the State of California.

Authorized Official's Signature: Leroy Baca

Authorized Official's Typed Name: Leroy D. Baca

Authorized Official's Title: Sheriff

Date Executed: 6/17/04

Federal ID Number: 956000927

Executed in the City/County of: Lancaster / County of Los Angeles

AUTHORIZED BY:

- City/County Financial Officer
- City Manager
- Governing Board Chair

Signature: _____

Typed Name: Don Knabe

Title: Chair, Board of Supervisors

Attachment V

Appropriation Adjustment

76R 352M 11/83

BOARD OF SUPERVISORS OFFICIAL COPY

COUNTY OF LOS ANGELES

REQUEST FOR APPROPRIATION ADJUSTMENT

DEPT'S. NO. 770

DEPARTMENT OF SHERIFF

JUNE 22, 19 2004

AUDITOR-CONTROLLER.
THE FOLLOWING APPROPRIATION ADJUSTMENT IS DEEMED NECESSARY BY THIS DEPARTMENT. WILL YOU PLEASE REPORT AS TO ACCOUNTING AND AVAILABLE BALANCES AND FORWARD TO THE CHIEF ADMINISTRATIVE OFFICER FOR HIS RECOMMENDATION OR ACTION.

ADJUSTMENT REQUESTED AND REASONS THEREFOR

4- VOTES

FISCAL YEAR 2004-05

SOURCES		USES	
SHERIFF'S DEPARTMENT REVENUE - STATE AO1 - SH - 15682 - 8831	$206,000	SHERIFF'S DEPARTMENT SALARIES & EMPLOYEE BENEFITS AO1 - SH - 15682 - 1000	$62,000
REVENUE - FEDERAL A01 - SH - 15682 - 9001	$106,000	SERVICES & SUPPLIES A01 - SH - 15682 - 2000	$250,000
	$312,000		$312,000

JUSTIFICATION: Appropriation adjustment for the Lancaster Gang Violence Suppression (GVS) program for a 12-month period commencing July 1, 2004. This is offset by State and Federal Block grant funds.

Wendy Watanabe, Director
Administrative Services Division

CHIEF ADMINISTRATIVE OFFICER'S REPORT

REFERRED TO THE CHIEF ADMINISTRATIVE OFFICER FOR— ACTION

RECOMMENDATION

AUDITOR-CONTROLLER BY

NO. 19

APPROVED AS REQUESTED AS REVISED

19

CHIEF ADMINISTRATIVE OFFICER

APPROVED (AS REVISED): 19
BOARD OF SUPERVISORS

BY

DEPUTY COUNTY CLERK

SEND 6 COPIES TO THE AUDITOR-CONTROLLER