

MOTION BY SUPERVISORS HILDA L. SOLIS &
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September 18, 2018

Expanding Public-Private Partnership in Los Angeles County

On October 6, 2015, the Board of Supervisors directed the Chief Executive Officer (CEO) and the Director of the Office of Child Protection (OCP) to establish the Center for Strategic Partnerships (Center) as a three-year pilot within the OCP. The Board also directed the CEO to work closely with Southern California Grantmakers (SCG) to conduct an analysis to determine whether the Center’s initiatives and efforts are supportive of vulnerable children and families and the effectiveness of its efforts.

On July 25, 2018, the CEO submitted a report (*Analysis of the Center for Strategic Public-Private Partnerships*) to the Board to provide a review of the Center’s work during the first two years of a three-year pilot phase beginning on April 1, 2016 and ending on March 31, 2019. In addition to reviewing the Center’s joint initiatives through March 2018, a focus group convened by the CEO and SCG was held on March 29, 2018. Over 50 representatives from philanthropy, County departments, and public agencies participated. The CEO’s report noted that participants indicated a sense of

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enthusiasm and valued their experience with the Center. They also agreed that the Center should continue to operate within the County. Based on the feedback from the focus group and additional analysis, the CEO and SCG found that the Center's efforts are supportive of children and families. The CEO and SCG also found the Center is effective in meeting the goals of both the County and philanthropic community, and recommended permanent placement within the County structure, and specifically within the Chief Executive Office

The CEO's report also recommends expanding the scope of the Center from child protection, a Board designated priority, to include all Board Directed Priorities: (1) Homelessness; (2) Health Integration; (3) Sheriff's/Jail Reform; (4) Environmental Oversight and Monitoring; and (5) Immigration. The report concludes that these changes and outcomes will best be supported by a strategic planning process, and the establishment of metrics to define success and staffing needs. Together, these recommendations and the future of the Center represents the best of public-private collaboration, the dynamic and innovative nature of the County and the generous contributions of the philanthropic community to further enhance the well-being of all County residents.

WE, THEREFORE, MOVE that the Board of Supervisors approve the permanent transfer of the Center to the Chief Executive Office, and direct and authorize the CEO to:

1. Establish the Center for Strategic Partnerships (Center) within the Chief Executive Office;

2. Continue to staff the Center with two consultants through June 30, 2019, and expand the program by adding permanent positions as recommended in the CEO's July 25, 2018 report through the FY 2019/20 Recommended Budget process, and develop a funding sustainability plan for the County's share of the Center's cost;
3. Amend and execute the necessary agreements to maintain any necessary consultant services through June 30, 2019;
4. Amend and execute the FY 2018-19 Fiscal Sponsor Agreement with SCG to identify the County's and SCG's respective roles and responsibilities in jointly funding operations of the Center and the costs of the Center staff who will perform the work of the Center;
5. Establish a new funding agreement with SCG beginning on July 1, 2019, informed by the Center's strategic planning process;
6. Direct the Executive Office of the Board to transfer funding included in the FY 2018/19 Adopted Budget for the Center's staffing costs to the Chief Executive Office in the FY 2018/19 Supplemental Budget adjustment;
7. Informed by the Center's strategic planning process, identify appropriate and necessary internal controls to ensure accountability and transparency, including a triannual review of the funding model and contribution rates, a plan to measure progress and outcomes, and take all necessary and appropriate actions consistent with the CEO's report, to operationalize the Center as a permanent organizational unit with County government.