



COUNTY OF LOS ANGELES OFFICE OF CHILD PROTECTION

KENNETH HAHN HALL OF ADMINISTRATION
500 WEST TEMPLE STREET, ROOM 383
LOS ANGELES, CALIFORNIA 90012
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MEMBERS OF THE BOARD

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EXECUTIVE DIRECTOR

June 6, 2018

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Dear Supervisors:

ADOPTED

BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES

9 June 6, 2018

CELIA ZAVALA
ACTING EXECUTIVE OFFICER

REQUEST FOR DELEGATED AUTHORITY TO AMEND THE DEPARTMENT OF CHILDREN AND FAMILY SERVICES' CONTRACTS TO ADD FUNDING FOR EXPANSION OF PREVENTION AND AFTERCARE SERVICES (ALL DISTRICTS) (3 VOTES)

SUBJECT

Approval of these recommended actions will allow the Department of Children and Family Services (DCFS) to execute amendments, effective July 1, 2018, in the amount of \$20.2 million to the current contracts with the ten Prevention and Aftercare service providers (P&As) for training and implementation of trauma-informed practices within the P&A Services; and for services to the families identified through DCFS Hotline calls that are evaluated out. The revised maximum five-year P&A contracting total is \$53.25 million for services and tasks that help to strengthen the prevention network for children and families.

IT IS RECOMMENDED THAT THE BOARD:

1. Delegate authority to the Director of DCFS, or his designee, to execute contract amendments, substantially similar to Attachment A, to the ten Prevention and Aftercare service provider (P&A) contracts effective July 1, 2018, to make changes to the statement of work and add a total of \$19.6 million from the Department of Mental Health's (DMH) Mental Health Services Act Prevention and Early Intervention (MHSA-PEI) funding to train and oversee P&As in providing trauma-informed services; and to add \$600,000 in one-time funds from the Board of Supervisors Executive Office's Office of Child Protection's (OCP) Fiscal Year (FY) 2018-19 adopted budget for services to the families identified through DCFS Hotline calls that are evaluated out, for a revised maximum five-year amount of \$53.25 million. Allocation amounts for each of the P&A contractors are included in Attachment B.

2. Delegate authority to the Director of DCFS, or his designee, to negotiate and execute additional amendments to the current contracts as needed to fully utilize the funding and meet the needs of each community. Approval as to form by County Counsel will be obtained prior to any action taken.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

These recommended actions will allow the County to move forward with the implementation of one of the seven key strategies outlined in its Countywide prevention plan issued June 30, 2017, by the Office of Child Protection, *Paving the Road to Safety for Our Children: A Prevention Plan for Los Angeles County*. This plan, developed in partnership with multiple County departments, First 5 LA, commissions, philanthropy, education, and other children's rights and legal advocacy organizations, calls for increasing the capacity of the P&A networks and having them serve as leads for expanding prevention efforts that support families and strengthen neighborhoods and communities.

To prepare the P&A agencies for this role, the consultant firm of Gita Cugley and Associates was hired by the OCP to work with the P&A contractors. The recommended actions complement this work and allow for the start of this key strategy.

Implementation of Strategic Plan Goals

These actions support Goal I of the Countywide Strategic Plan, Strategy I.1, *Increase Our Focus On Prevention Initiatives*, Strategy I.1.1 *Promote Supportive Parenting*; and Goal 1 of the Countywide Child Protection Strategic Plan, Strategy 1.1, *Early Prevention—Ensure that families are provided with an array of upfront supports within their own communities to minimize their chances of entering the child welfare system and maximize their chances of living healthy and stable lives*.

FISCAL IMPACT/FINANCING

DCFS' appropriation adjustment for these contracts will be offset, as part of the FY 2018–19 Final Changes Budget phase, through an intra-fund transfer of \$13.04 million from DMH, and a budget adjustment for the \$600,000 from the OCP. The remaining DMH funding appropriation of \$6.52 million will be requested in the FY 2019–20 Budget phase.

The existing P&A contracts were funded at \$33,091,740 over a five-year term, consisting of approximately 29 percent Federal revenue (\$9,496,250), 4 percent State revenue (\$1,276,460), and 67 percent net County Cost (NCC) (\$22,319,030). The new monies will be added to the remaining 18-month period of the contract term and consist of MHSA-PEI funding (\$19,555,044) and NCC (\$600,000), for a revised total contract amount of \$53,246,784 over the five-year contract term.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

On November 18, 2014, the Board approved the ten P&A provider contracts with an effective start date of January 1, 2015. These contracts were approved for three-year terms with two optional one-year extensions. These contracts are currently utilizing their first one-year extension. The contract will expire on December 31, 2019, if the second extension is exercised.

The P&A contractors were procured through DCFS' Request for Proposal solicitation process, which included a Public Comments Conference. P&A contract services aim to stop child maltreatment before it occurs—or prevent it from reoccurring—by addressing risk factors considered to be the root causes of harm to families and communities.

MHSA-PEI funding from DMH will be used to provide training and oversight to infuse trauma-informed practices into current P&A services procured through DCFS' solicitation process. The additional NCC funding from the OCP will be used to fund the procured Differential Response Path 1 services included in the statement of work that were contingent upon funding.

DCFS will obtain County Counsel approval as to form prior to executing these amendments.

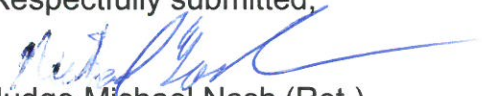
IMPACT ON CURRENT SERVICES (OR PROJECTS)

These actions will allow for the expansion and strengthening of the prevention network for children and families.

CONCLUSION

Upon Board approval, we request the Executive Officer, Board of Supervisors, return one adopted-stamped Board Letter to the Department of Children and Family Services.

Respectfully submitted,


Judge Michael Nash (Ret.)
Executive Director, Office of Child Protection

MN:CDM
KMH:eih

Attachments (2)

c: Chief Executive Officer
Executive Office, Board of Supervisors
County Counsel
Children and Family Services
Mental Health



FORM AMENDMENT

AMENDMENT NUMBER XXXXX

TO

**PREVENTION AND AFTERCARE SERVICES
CFDA #93.556**

CONTRACT NUMBER XXXXX

WITH

XXXXX

AMENDMENT NUMBER XXXXX
PREVENTION AND AFTERCARE SERVICES
CONTRACT NUMBER XXXXX

This Amendment Number XXXXX ("Amendment") to the Prevention and Aftercare Services Contract Number XXXX, (hereinafter referred to as "Contract") is made and entered into by and between the County of Los Angeles ("COUNTY") and XXXXXX ("CONTRACTOR"), in Los Angeles, California this _____ day of _____ 2018.

WHEREAS, COUNTY and CONTRACTOR are parties to the Contract adopted by the Board on November 18, 2014, and CONTRACTOR has been providing Prevention and Aftercare Services to the COUNTY Department of Children and Family Services, Service Planning Area XXXXX;

WHEREAS, this Amendment is prepared pursuant to the provisions set forth in Part II, STANDARD TERMS AND CONDITIONS, Sections 4.0 Assignment and Delegation and 7.0, Changes and Amendments;

WHEREAS, an increase in funding provided by Los Angeles County Office of Child Protection is available to support Differential Response Path 1 Services starting July 1, 2018;

WHEREAS, an increase in funding provided by the Department of Mental Health Prevention and Early Intervention funding source is available to support additional units of service of prevention and aftercare starting July 1, 2018; and

NOW, THEREFORE, in consideration of the foregoing and mutual consent herein contained, COUNTY and CONTRACTOR hereby agree to amend the Contract as follows:

1. Part I, UNIQUE TERMS AND CONDITIONS, Section 4.0, CONTRACT SUM, Subsection 4.1 is revised to read as follows:

4.1 The maximum amount payable under this Contract for each of the Contract years shall not exceed:

For Year 2015 \$XXX,XXX

For Year 2016 \$XXX,XXX

For Year 2017 \$XXX,XXX

For Year 2018 \$XXX,XXX

AMENDMENT NUMBER XXXXX
PREVENTION AND AFTERCARE SERVICES
CONTRACT NUMBER XXXXX

2. **Part II: STANDARD TERMS AND CONDITIONS, Section 16.0, CONSIDERATION OF GREATER AVENUES FOR INDEPENDENCE (GAIN) OR GENERAL RELIEF OPPORTUNITIES FOR WORK (GROW) PARTICIPANTS FOR EMPLOYMENT**, Subsection 16.1 is revised to read as follows:
 - 16.1 Should CONTRACTOR require additional or replacement personnel after the effective date of this Contract, CONTRACTOR shall give consideration for any such employment openings to participants in the COUNTY's Department of Public Social Services' Greater Avenues for Independence (GAIN) Program or General Relief Opportunities for Work (GROW) Program who meet CONTRACTOR's minimum qualifications for the open position. For this purpose, consideration shall mean that the CONTRACTOR will interview qualified candidates. The COUNTY will refer GAIN/GROW participants, by job category, to CONTRACTOR. CONTRACTORS shall report all job openings with job requirements to GAINGROW@DPSS.LACOUNTY.GOV and bservices@wdacs.lacounty.com and DPSS will refer qualified GAIN/GROW job candidates.
3. **EXHIBIT A, STATEMENT OF WORK, Section 3.0, SCOPE OF WORK**, Subsection 3.3 is revised to read as follows:
 - 3.3 CONTRACTOR shall be required to subcontract a minimum of ~~thirty five percent (35%)~~ 20 percent (20%) of Prevention and Aftercare Services funding through written subcontracts with an array of community partners whose subcontracted services, resources and/or activities are directly related to the achievement of the goals and objectives and to the successful implementation of program activities.
4. **EXHIBIT A, STATEMENT OF WORK, Section 5.0, CASE NAVIGATION**, Subsection 5.12 has been added to state:
 - 5.12 CONTRACTOR shall co-locate a Case Navigator part time at all DCFS regional offices in the CONTRACTOR'S SPA. The Case Navigator will be an accessible resource for staff and families, including but not limited to: case consultation, provision of information on services, meetings with families, and receipt of referrals. The CONTRACTOR and DCFS regional office(s) shall mutually agree on the regular days(s) that the Case Navigator will be available at the DCFS regional office(s) to best serve DCFS staff' and families' needs.

AMENDMENT NUMBER XXXXX
PREVENTION AND AFTERCARE SERVICES
CONTRACT NUMBER XXXXX

5. **EXHIBIT A, STATEMENT OF WORK, Section 7.0, NEW, EXPANDED AND SPECIALIZED SERVICES AND SUPPORT**, Subsections 7.5.2.2 and 7.5.2.2.1 is revised to read as follows:
- 7.5.2.2 EBSS shall not exceed ~~five hundred dollars (\$500)~~ one thousand dollars (\$1,000) per family, per Contract year.
- 7.5.2.2.1 COUNTY Program Manager has the discretion to approve EBSS in excess of ~~\$500~~\$1,000 per family, per Contract year under extraordinary circumstances and on a case by case basis. CONTRACTOR shall not provide EBSS in excess of ~~\$500~~ \$1,000 per family, per Contract year without written approval from COUNTY Program Manager.
6. **EXHIBIT B, Supplemental Budget**, for the period of July 1, 2018 to December 31, 2018 is attached to this amendment and incorporated as part of **EXHIBIT B, BUDGET AND NARRATIVE**.

EXCEPT AS AMENDED HEREIN, ALL TERMS AND CONDITIONS OF THIS CONTRACT SHALL REMAIN IN FULL FORCE AND EFFECT.

AMENDMENT NUMBER XXXXX
PREVENTION AND AFTERCARE SERVICES
CONTRACT NUMBER XXXXX

IN WITNESS WHEREOF, the Board of Supervisors of the County of Los Angeles has caused this Amendment Number XXXXX to be subscribed on its behalf by the Director of the Department of Children and Family Services and the CONTRACTOR has caused this Amendment Number XXXXX to be subscribed on its behalf by its duly authorized officer(s) as of the day, month and year first above written. The person(s) signing on behalf of the CONTRACTOR warrants under penalty of perjury that he or she is authorized to bind the CONTRACTOR in this Contract.

COUNTY OF LOS ANGELES

By _____
BOBBY D. CAGLE, DIRECTOR
Department of Children and Family Services

XXXXX
CONTRACTOR

By _____

Name _____

Title _____

By _____

Name _____

Title _____

XXXXX
Tax Identification Number

APPROVED AS TO FORM:

BY THE OFFICE OF COUNTY COUNSEL
MARY C. WICKHAM, COUNTY COUNSEL

BY _____
David Beaudet, Senior Deputy County Counsel

P&A Allocations

July 1, 2018 – December 31, 2018

SPA	Agency	Original Contract Amount	OCP Funds	DMH PEI Funds	New 2018 Contract Amount
1	Children's Bureau of Southern California	\$539,790.00	\$12,522.68	\$539,790.00	\$1,092,102.68
2	Friends of the Family	\$842,909.00	\$56,624.32	\$842,909.00	\$1,742,442.32
3	HealthRight 360 (Prototypes)	\$978,198.00	\$41,923.77	\$978,198.00	\$1,998,319.77
4	Children's Institute, Inc.	\$352,635.00	\$22,867.52	\$352,635.00	\$728,137.52
5	Westside Children's Center	\$341,120.00	\$8,711.44	\$341,120.00	\$690,951.44
6	SHIELDS for Families, Inc.	\$1,407,678.00	\$68,058.07	\$1,407,678.00	\$2,883,414.07
7	SPIRITT Family Services	\$672,669.00	\$49,001.82	\$672,669.00	\$1,394,339.82
8	South Bay Center for Counseling	\$701,109.00	\$31,578.95	\$701,109.00	\$1,433,796.95
C-AI	United American Indian Involvement, Inc.	\$341,120.00	\$544.47	\$341,120.00	\$682,784.47
C-API	Special Service for Groups	\$341,120.00	\$8,166.96	\$341,120.00	\$690,406.96
	TOTAL	\$6,518,348.00	\$300,000.00	\$6,518,348.00	\$13,336,696.00

January 1, 2019 - December 31, 2019

SPA	Agency	Original Contract Amount	OCP Funds ¹	DMH PEI Funds	New 2019 Contract Amount
1	Children's Bureau of Southern California	\$539,790.00	\$12,522.68	\$1,079,580.00	\$1,631,892.68
2	Friends of the Family	\$842,909.00	\$56,624.32	\$1,685,818.00	\$2,585,351.32
3	HealthRight 360 (Prototypes)	\$978,198.00	\$41,923.77	\$1,956,396.00	\$2,976,517.77
4	Children's Institute, Inc.	\$352,635.00	\$22,867.52	\$705,270.00	\$1,080,772.52
5	Westside Children's Center	\$341,120.00	\$8,711.44	\$682,240.00	\$1,032,071.44
6	SHIELDS for Families, Inc.	\$1,407,678.00	\$68,058.07	\$2,815,356.00	\$4,291,092.07
7	SPIRITT Family Services	\$672,669.00	\$49,001.82	\$1,345,338.00	\$2,067,008.82
8	South Bay Center for Counseling	\$701,109.00	\$31,578.95	\$1,402,218.00	\$2,134,905.95
C-AI	United American Indian Involvement, Inc.	\$341,120.00	\$544.47	\$682,240.00	\$1,023,904.47
C-API	Special Service for Groups	\$341,120.00	\$8,166.96	\$682,240.00	\$1,031,526.96
	TOTAL	\$6,518,348.00	\$300,000.00	\$13,036,696.00	\$19,855,044.00

¹ OCP funding is a one-time FY 2018–19 allocation of funds.