



# County of Los Angeles CHIEF EXECUTIVE OFFICE

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SACHI A. HAMAI  
Chief Executive Officer

April 3, 2018

To: Supervisor Sheila Kuehl, Chair  
Supervisor Hilda L. Solis  
Supervisor Mark Ridley-Thomas  
Supervisor Janice Hahn  
Supervisor Kathryn Barger

From: Sachi A. Hamai  
Chief Executive Officer

John Naimo  
Auditor-Controller

Jim McDonnell  
Sheriff

Board of Supervisors  
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Fifth District

## **SHERIFF'S DEPARTMENT BUDGET STATUS REPORT (ITEM NO. 2D-8, AGENDA OF JUNE 26, 2017)**

On June 26, 2017, the Board of Supervisors (Board) directed the Chief Executive Officer (CEO) and the Auditor-Controller (A-C), in consultation with the Sheriff's Department (LASD), to report to the Board semi-annually with an overview of the financial status of the Department. The Board further instructed that the report include the number of vacancies compared to budgeted positions, actual overtime costs compared to budgeted overtime amount, estimated costs associated with litigation and legal settlements, funding and resources dedicated to unincorporated areas of the County of Los Angeles (County), and emerging issues with significant fiscal impacts to the LASD budget.

### **Introduction**

The Sheriff is the chief law enforcement officer of the County; enforces State laws and County ordinances in the unincorporated areas (UA); and is responsible for maintaining law and order in all 88 cities within the County. LASD provides bailiff services to the Los Angeles Superior Court and general law enforcement and traffic services to unincorporated areas, 42 contract cities, the Southern California Regional Rail Authority (Metrolink), the Los Angeles County Metropolitan Transportation Authority (MTA), and the

Community College Districts. In addition, LASD provides placement, housing, and care for a daily average population of approximately 17,000 inmates at seven custody facilities.

The Department's Fiscal Year (FY) 2017-18 adjusted budget is \$3.2 billion, with a net County cost (NCC) to the General Fund of \$1.5 billion. LASD's budget includes 11 budget units: Administration, Clearing Account, County Services, Court Services, Custody, Detective, General Support Services, Patrol-Clearing, Patrol-Contract Cities, Patrol-Specialized and Unallocated, and Patrol-Unincorporated Areas. The Department has 18,222 budgeted positions with 16,120 filled as of February 4, 2018.

### **Executive Summary**

Based on our analysis of the Sheriff's budgetary performance, and historical revenue and expenditures trends, our office recommends that the Department properly align its budget with actuals expenditures by conducting the following:

- Perform a comprehensive review of its ongoing expenditures compared to ongoing revenues; service levels and corresponding funding sources; and operational staffing levels by function;
- Perform an in-depth analysis to ensure overtime costs are directly tied to vacancies;
- Realign the Department's budget to reflect its current operational structure and establish cost centers to more accurately reflect and track expenditures; and
- Continue to assess other internal mitigation efforts available, such as ongoing reductions to overtime; and realigning services and supplies and capital asset appropriations to salaries and employee benefits.

### **Budget Status Report**

County departments are required to prepare periodic budget status reports (BSR) during the fiscal year. The BSR is the tool that the County uses to monitor and measure budgetary performance. It provides an early warning of potential problems and gives decision makers time to consider actions that may be needed if major deviations become evident. The BSR summarizes the financial status of a Department's estimated expenditures and revenues in comparison to the budgeted amounts and highlights areas of concern. The BSR typically includes the department's prior-year actual expenditures and revenues, overall budget, monthly expenditures and revenues, year-to-date expenditures and revenues, year-end projections, and budget variance. Explanations are provided for expenditure and revenue variances. The Sheriff's seventh- month BSR is the basis for this report and is reflected in Table 1.

<div> <div>Sheriff's Department 7<sup>th</sup> Month Budget Status Report</div> <div>Fiscal Year 2017-18</div> <div>\$ in Millions</div> </div>				Table 1
Description	Adjusted Budget	7 <sup>th</sup> Month Estimate	Variance Surplus / (Deficit)	
<b>Expenditures</b>				
Salaries & Employee Benefits	\$2,711.2	\$2,792.7	(\$81.5)	
Services & Supplies	424.8	401.0	23.8	
Other Charges	56.9	49.5	7.4	
Capital Assets-Equipment	21.6	10.0	11.6	
Total Expenditures	\$3,214.5	\$3,253.2	(\$38.7)	
<b>Intrafund Transfer (IFT) &amp; Revenue</b>				
IFT	\$87.7	\$92.8	\$5.1	
Revenue	1,599.2	1,592.5	(\$6.7)	
Total IFT & Revenue	\$1,686.9	\$1,685.3	(\$1.6)	
Total Net County Cost	\$1,527.6	\$1,567.9	(\$40.3)	

LASD is projecting a NCC deficit of approximately \$40.3 million, which exceeds their NCC target of \$1.5 billion by approximately 2.6 percent. The deficit is primarily due to \$81.5 million in over expenditures in salaries and employee benefits and under realized revenues of \$6.7 million. The over expenditures are partially offset by savings in services and supplies (\$23.8 million), other charges (\$7.4 million), capital assets-equipment (\$11.6 million) and an increase in reimbursable revenue from other County departments of \$5.1 million. A more detailed revenue report, including variances by major budget categories, is reflected in Attachment A.

The projected shortfall is largely the result of the Department's struggle to absorb cost increases in retiree health, workers' compensation (WC) and additional overtime incurred to meet operational needs. Each of these expenditure categories is discussed in detail below. As in the past, the Department plans to fully mitigate the \$40.3 million deficit through various one-time solutions including a reduction in overtime and a hard freeze on services, supplies and capital assets spending.

In the last few years, the Department has consistently reported a deficit early in the fiscal year but managed, through fiscal controls, to mitigate the deficit and close at or close to budget by year-end as reflected in Table 2. However, the Department notes that their final NCC closing balance has diminished each year.

Summary of Budget Status Reports 5 <sup>TH</sup> Month vs. Final NCC Comparison * \$ in Millions				Table 2
Fiscal Year	Sheriff	Final	PSAF ** Adjustment	Adjusted Final NCC
2016-17	(\$35.773)	(\$11.492)	\$11.617	\$ .125 ***
2015-16	\$0	\$2.563	\$6.428	\$8.991
2014-15	(\$10.191)	\$9.766	\$5.957	\$15.723
<b>Notes:</b> * Sheriff projected fiscal year-end NCC variances are net of Provisional Financing Uses (PFU) transferred amounts. ** Sheriff's is held harmless for shortfalls in Public Safety Augmentation Fund (PSAF). ***Net of \$2.276 million in allowable AB109 costs claimed above budget.				

### Key Fiscal Areas of Review

LASD is projecting to exceed its salaries and employee benefits appropriation by \$81.5 million primarily due to over expenditures in the following areas: retiree health insurance (\$16.0 million), workers' compensation (\$36.0 million), separation pay (\$28.0 million) and miscellaneous earning pay (\$20.0 million). The Department is also projected to exceed its overtime budget by \$142.3 million which indicates further analysis is needed in this area.

### Sworn and Civilian Vacancies

The following is a summary of the budgeted compared to filled positions for sworn and professional staff. The Department holds vacant approximately 300 sworn and 600 civilian positions to address salary savings.

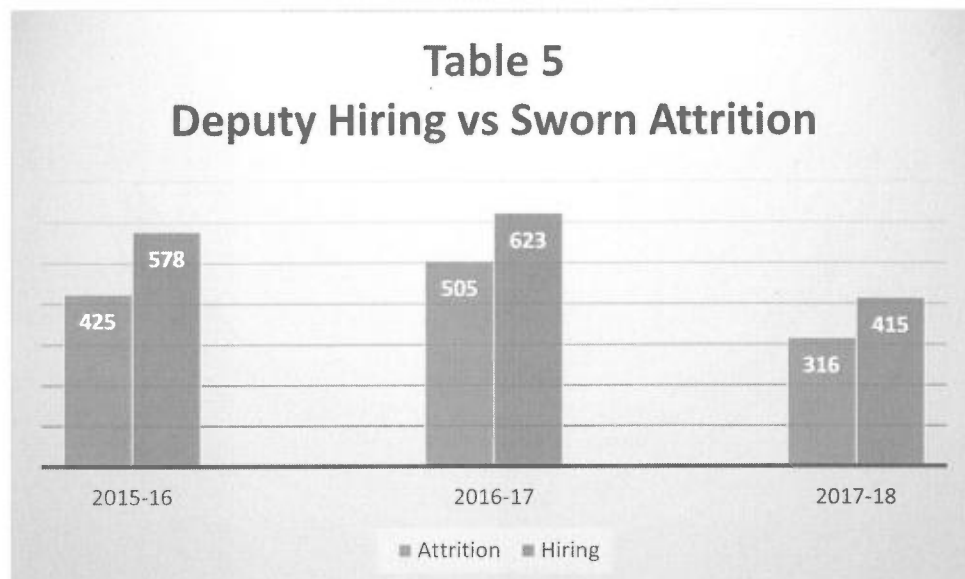
Summary of Sworn Vacancies February 2018					Table 3
	2017-18 Budgeted*	Available to Fill	Filled	Net Vacancies	Injury Leave
<b>Sworn</b>					
Commander	30	27	27	0	4
Captain	75	74	74	0	3
Lieutenant	418	408	387	21	30
Sergeant	1,508	1,490	1,240	250	94
Deputy	8,824	7,950	7,657	293	393
<b>Total - Sworn</b>	<b>10,855</b>	<b>9,949</b>	<b>9,385</b>	<b>564</b>	<b>524</b>
<b>% of Staff</b>			94%	6%	5%
*Adjusted to account for positions frozen primarily for salary savings (297), closure of Pitchess Detention Center East Facility (150), Deputy Sheriff Trainee's pending graduation (208), and other miscellaneous operational needs (163).					

Summary of Professional Staff Vacancies February 2018				Table 4
Classification	Budgeted	Filled	Vacant	
Sworn Executive <sup>1</sup>	16	16	0	
Custody Assistants	1,407	1,338	69	
Professional Staff	5,944	5,381	563	
<b>Total – Professional Staff</b>	<b>7,367</b>	<b>6,735</b>	<b>632</b>	

<sup>1</sup> Sworn Executive includes Sheriff, Undersheriff, 2 Assistant Sheriffs, and 12 Division Chiefs

As of February 2018, the Department has 564 sworn and 632 professional staff vacancies. In addition, the Department has 524 sworn personnel on injury leave. The Department currently has 208 recruits in the academy which are placed against vacant positions until graduation; thereby reducing the Department's overall vacancy count. However, the recruits do not provide any law enforcement services during this time and overtime costs are incurred until the recruits' graduation from the academy.

Recruiting a sufficient number of qualified applicants to meet the staffing needs of the Department has been the primary focus for the last several years. The Department has increased the number of academy classes conducted annually by instituting a fourth academy track. However, attrition rates have also increased during this same timeframe. Recruitment gains have only slightly outpaced attrition as illustrated in Table 5.



LASD anticipated an annual attrition rate of 340.

#### Recruitment and Retention Taskforce

To address the issue of vacancies, the Department created a Recruitment and Retention Taskforce (Taskforce) aimed at improving its effort to recruit and retain qualified law enforcement personnel. The Taskforce has four subcommittees that meet regularly: sworn recruitment, civilian hiring, backgrounds and retention. The subcommittees have identified a variety of ideas that are currently under consideration by the Department, such as: use of social media to attract applicants; out-of-county recruitment; and engaging a marketing firm to improve its recruiting messaging strategies. The Department is utilizing asset forfeiture funds to update its webpage with a focus on recruitment. LASD continues to review its hiring process to determine where it can be streamlined and improved. Lastly, the Department has partnered with the California Policy Lab to identify and institute best practices to improve recruiting efforts. It should be noted that law enforcement agencies nationwide are reporting difficulties in attracting, hiring and retaining qualified applicants.

Recruitment and retention of law enforcement personnel is critical, but has been a challenge for the Department over the last few years. Given this dilemma, LASD, with approval from the Board, has placed a department-wide moratorium on increases in sworn positions beginning in FY 2017-18. As a result, Phase III of the UA patrol staffing plan was placed on hold until significant gains in recruitment are achieved.



### Overtime

LASD is projecting to exceed their overtime budget by approximately \$142.3 million in FY 2017-18. The Department indicates that over expenditures in overtime is attributable to hiring delays, vacancies, 98 percent compliance rate for contractual obligations, and the need to meet mandated requirements associated with court settlements and agreements.

<b>Summary of Overtime \$ in Millions</b>				<b>Table 6</b>
<b>Fiscal Year</b>	<b>Budget</b>	<b>Actual/Estimate</b>	<b>Variance</b>	
2017-18	\$117.965	\$260.284	(\$142.319)	
2016-17	\$158.756	\$283.973	(\$125.217)	
2015-16	\$137.751	\$273.572	(\$135.821)	
2014-15	\$124.858	\$189.646	(\$64.788)	
2013-14	\$103.648	\$115.201	(\$11.553)	

Table 6 illustrates the historical budget and actual expenditures for overtime over a five-year period which continues to trend upwards.

During this same time, from FY 2013-14 to FY 2015-16, the Department gained 815 new budgeted positions to address the Citizens' Commission on Jail Violence recommendations (242 positions), court settlements and agreements (496 positions) and staff UA patrol (77 positions). In FY 2017-18, the MTA contract was restructured and 264 positions were deleted from the Department's budget for a net gain of 551 new budgeted positions over a five-year period. Personnel assigned to MTA were redeployed to backfill vacancies throughout the Department.

The Department indicates that to operate certain functions, twenty-four hours seven days a week, maintain compliance for mandated post requirements and to provide a 98 percent compliance rate to contract cities and UA patrol, vacancies in County Services, Court Services, Patrol and Custody units are filled on an overtime basis until new academy recruits become available. The Department further indicates that overtime costs are also incurred when staff is out on leave due to injury, illness, vacation or training.

Lastly, LASD indicates that a significant percentage of the Department's overtime costs should be offset by vacancies and/or reimbursed from contractual obligations. The Department is currently performing an in-depth analysis to ensure overtime costs are directly tied to vacancies and is not contributing to their structural deficit.

### Retiree Health Insurance (RHI) and WC

RHI represents the County's retiree medical and dental/vision insurance premiums for retired members. RHI costs are allocated to each County department based on the number of active members in the retirement system.

WC is provided to employees whose injuries arise out of and during employment. The program includes provision for medical, surgical, hospital and other treatment required to cure and relieve the effects of the injury, as well as payment of temporary and permanent disability compensation and death benefits. Costs are allocated to General Fund departments based on a three-year rolling average methodology to minimize the substantial unexpected increases in expenditures incurred by departments.

The estimated annual cost and recommended budget for RHI and WC are developed by CEO and provided to each County department. The County has a long-standing budget practice not to centrally fund RHI and WC. To incentivize cost controls, this practice requires each County department to absorb these cost increases within their existing budget. To the extent that RHI and WC costs cannot be reduced, departments must reduce funding in other areas, increase revenues, or curtail programs or services.

<div> <div></div> <div>Sheriff's Budget Summary</div> <div>\$ in Millions</div> </div>					Table 7
Fiscal Year	Retiree Health Insurance			Workers' Compensation	
	Final Adopted	Estimate /Actual		Final Adopted	Estimate /Actual
2017-18*	\$78.094	\$94.206		\$94.308	\$130.040
2016-17	\$85.174	\$96.652		\$103.349	\$120.768
2015-16	\$89.759	\$94.126		\$103.578	\$116.265
2014-15	\$81.722	\$84.842		\$99.373	\$110.257
2013-14	\$80.159	\$85.508		\$97.451	\$106.216
2012-13	\$81.034	\$85.077		\$98.426	\$108.486
% Change 2012-18	-4%	12%		-4%	20%

\*FY 2017-18 reflects the Sheriff's year-end estimate for RHI and WC based on their 7<sup>th</sup> Month BSR. In FY 2017-18 Medical Services Bureau was transferred from LASD to the Department of Health Services.

The Department is projected to exceed their RHI and WC budget by \$16.0 million and \$36.0 million respectively for a total of \$52.0 million.

While the Final Adopted Budget for these categories has not increased, LASD has absorbed the actual costs and balanced its budget each year. However, the Department has not identified a permanent budget solution to properly align the RHI and WC budget with actuals. As previously stated, to do so would require either a reduction in funding in other areas or a curtailment in services or programs.

#### Separation Pay and Miscellaneous Earning Pay

Separation pay is the lump-sum amount paid to retirees for the accumulation of vacation, sick leave and overtime.



Miscellaneous earning pay reflects the costs associated with miscellaneous bonuses or other earnings that are typically paid out at the end of the calendar year. LASD indicates that this cost is primarily associated with the lump sum amount paid out to employees for excess vacation balances.

Both separation and miscellaneous pay are considered routine operational costs that occur on an annual basis. County departments may opt to formally allocate appropriation to these line items or absorb the costs annually through savings achieved through attrition, hiring delays and vacancies. According to the Department, savings are not realized when a vacancy occurs as most sworn positions are backfilled on an overtime basis to address mandated post requirements.

Table 8							
Summary of Separation Pay and Miscellaneous Earnings Pay \$ in Millions							
Fiscal Year	Separation Pay				Miscellaneous Earnings Pay		
	Budget	Actual	Variance		Budget	Actual	Variance
2017-18	\$14.396	\$42.444	(\$28.048)		\$0	\$20.076	(\$20.076)
2016-17	\$14.396	\$41.014	(\$26.618)		\$0	\$22.081	(\$22.081)
2015-16	\$14.396	\$28.309	(\$13.913)		\$0	\$18.841	(\$18.841)
2014-15	\$14.396	\$26.072	(\$11.676)		\$0	\$18.365	(\$18.365)
2013-14	\$14.396	\$24.437	(\$10.041)		\$0	\$15.376	(\$15.376)

Table 8 summarizes the Department expenditures in these categories over a five-year period. Since these costs occur annually and are significant, the Department should identify a permanent funding solution to properly align the budget with actual expenditures.

### Revenues

The Department is projecting a net \$6.7 million shortfall in revenues primarily due to \$10.5 million in under realized revenue for the State Criminal Alien Assistance Program (SCAAP). In 2009, LASD received approximately \$15.4 million in federal SCAAP funding. Since that time, revenues received under this program have steadily declined. In 2014 and 2015, LASD received only \$3.0 million and in 2016, they received \$6.1 million. For FY 2017-18, the Department's year-end estimate for SCAAP is \$3.0 million. The CEO's Recommended Budget for FY 2018-19 will request Board-approval to allocate funding to LASD to address the loss of this revenue.

### Litigation and Settlements

LASD continues to face large litigation and legal settlement costs. The CEO continues to work with the Department to minimize the fiscal impact of such settlements on

operations. Due to the confidential nature of litigation and settlements, County Counsel will address this issue in a separate report to the Board.

UA Patrol

Table 9 reflects law enforcement service levels in the UA for FY 2017-18:

<div> <div>Table 9</div> <div>Unincorporated Area Patrol – Service Levels</div> <div>Fiscal Year 2017-18</div> </div>					
	Total Deputies <sup>1</sup>	Approved Phase I (Dec. 2014)	Approved Phase II (FY 16/17)	Approved Phase IIA (FY 17/18)	Proposed Phase III (Pending)
<b>North Patrol Division</b>					
Lancaster	34.07	5	0	0	3
Malibu/Lost Hills	17.90	3	2	2	0
Palmdale	35.34	5	0	0	3
Santa Clarita	36.61	3	2	0	1
West Hollywood	24.30	2	0	0	1
<b>Total</b>	<b>148.22</b>	<b>18</b>	<b>4</b>	<b>2</b>	<b>8</b>
<b>Central Patrol Division</b>					
Avalon	4.33	2	0	0	2
Century	99.78	4	2	0	4
Compton	28.86	2	0	0	2
East Los Angeles	66.05	3	2	0	4
Marina Del Rey	43.27	3	0	2	2
South Los Angeles	59.98	2	0	0	3
<b>Total</b>	<b>302.27</b>	<b>16</b>	<b>4</b>	<b>2</b>	<b>17</b>
<b>South Patrol Division</b>					
Carson	31.68	7	0	2	0
Lomita	2.30	0	0	0	0
Norwalk	26.25	3	0	0	3
Pico Rivera	20.25	2	0	0	2
<b>Total</b>	<b>80.48</b>	<b>12</b>	<b>0</b>	<b>2</b>	<b>5</b>
<b>East Patrol Division</b>					
Altadena	29.58	3	0	0	0
Crescenta Valley	18.18	3	2	0	0
Industry	56.06	4	2	0	2
San Dimas	37.74	4	0	0	3
Temple	29.07	4	0	0	1
Walnut	26.45	3	0	0	2
<b>Total</b>	<b>197.08</b>	<b>21</b>	<b>4</b>	<b>0</b>	<b>8</b>
<b>Grand Total</b>	<b>728.05</b>	<b>67</b>	<b>12</b>	<b>6</b>	<b>38</b>

<sup>1</sup> – This column includes Deputy Sheriff Generalists, Special Assignment Deputies, and Bonus I Deputies.  
Total numbers obtained from FY 2017-18 SH-AD 575s.

The total UA deputy vacancies as of December 2017 is 18 which equates to a 2.47 percent vacancy rate. These vacancies are filled on an overtime basis to maintain a UA patrol compliance rate of 98 percent.

### **Emerging Issues**

Below are critical issues/challenges facing the Department in FY 2017-18.

- Mental Health Population – The Department indicates that the number of inmates diagnosed with a mental illness continues to increase. It is anticipated that a tower at Twin Tower Correctional Facility will be fully converted to a High Observation Housing (HOH) unit by July of 2018. HOH units are staff intensive requiring Title 15 safety checks every 15 minutes. Additionally, approximately 75 percent of the mentally ill inmates must be housed in a single cell, further reducing the facility capacity. The Department is exploring options to better manage this population.
- Custody Operations – To enhance Access to Care (medical and mental health services) for inmates and ensure compliance with the Prison Rape Elimination Act, additional resources will be required.
- Recruitment and Retention – Improving the hiring and retention of personnel with the goal of fully closing the vacancy gap continues to be the primary focus of the department.
- Infrastructure Needs – Annual reductions in service, supplies and capital assets spending to absorb cost increases in employee benefits negatively impacts the Department's ability to develop and adhere to an annual replacement plan for depreciating equipment such as vehicles, helicopters and computers as well as address infrastructure need such as, elevator repairs, roof replacement and lot paving.

### **Sheriff Deficit Mitigation Efforts**

Consistent with prior fiscal years, LASD plans to continue to mitigate their structural deficit through one-time funding solutions, to include implementing a departmentwide reduction in overtime, reduction in services, supplies and capital asset purchases, which will delay the following projects and initiatives, including but not limited to: vehicle purchases; training for departmental personnel; various office/infrastructure improvements at departmental facilities countywide; and various information technology enhancements.

In addition, the Department will review current and prior-year encumbrances to determine if they can be cancelled; special funds and trust accounts to ensure that all allowable general fund expenditures are being fully reimbursed; and increase revenues where feasible. However, the aforementioned efforts have proven inadequate over the years and concerns arise as to the reasonableness and sustainability of addressing ongoing cost increases with one-time funding solutions.

The CEO, A-C and LASD will continue to work collaboratively to explore alternative funding options and opportunities, as well as continue to assess other internal mitigation efforts available such as ongoing reductions to overtime, and realigning services and supplies and capital asset appropriations to salaries and employee benefits.

The Department will also begin evaluating the feasibility of ongoing service/program reductions in parks, UA patrol, courts, detective and custody operations.

According to the Department, to address \$52.0 million in RHI and WC costs and \$48.0 million in separation and miscellaneous earnings pay, a total of 617 sworn positions, given an average salary of \$162,000, would need to be deleted. This represents an 11 percent curtailment from the Department's available budgeted sworn positions - once revenue offset and settlement/agreements positions are accounted for.

The Department will keep the Board apprised of its efforts as ongoing service reductions will have significant impacts to current operations and service levels throughout the Department. It is the Department's goal to continue to provide optimal public safety services to County residents while managing within its adopted budget.

The CEO recommends that prior to the deletion of positions, the Department consider other alternatives, such as achieving savings through operational efficiencies; performing a comprehensive organizational review to determine if elimination and/or consolidation of units and functions are necessary; detail review of expenditures to determine if ongoing reductions in services and supplies are warranted; an in-depth review of revenues and services provided to determine if the program is fully supported by the funding source; and lastly, if ongoing reductions in overtime can be achieved.

### **Conclusion**

Ensuring public safety is always a main priority for this office and the Board, and the County's budget reflects that commitment. Public Safety represents 39 percent of the County's NCC, of which the Sheriff alone represents 18 percent. Considerable resources have been invested in the Department over the years to fund a number of the Sheriff's priorities for improving conditions in the County jail system. The Department's NCC has increased by 25 percent or \$400.0 million in the last four years (from \$1.2 billion in FY 2012-13 to \$1.6 billion in FY 2016-17).

Prior to the allocation of additional general fund monies, further analysis is required to confirm the Department's ongoing structural deficit amount. A detailed review of the following is required:

- Ongoing expenditures compared to ongoing revenues;
- Service levels and corresponding funding sources; and
- Operational staffing levels by function.

After our review is completed, a multi-year financial plan will be presented to the Board, including a plan to realign the Department's budget to reflect its current operational structure and establish cost centers to more accurately reflect and track expenditures.

As always, our offices will continue to closely monitor the Department's expenditures and revenues throughout the fiscal year. LASD indicates that they plan to close FY 2017-18 on budget.

SAH:JJ:MM:SW  
RCP:cc

Attachment

c: Executive Office, Board of Supervisors  
County Counsel  
Sheriff  
Auditor-Controller

	FY17-18 Adjusted Budget <sup>1</sup>	LASD Forecast	Adjusted Budget vs LASD Surplus/Deficit
	(a)	(b)	(c)
<b>Appropriation</b>			
1000 Salaries & Employee Benefits	2,711,159,000	2,792,645,000	(81,486,000)
2000 Services & Supplies	424,830,000	401,000,000	23,830,000
5500 Other Charges	56,891,000	49,493,000	7,398,000
6030 Cap Assets - Equipment	21,535,000	9,969,000	11,566,000
6100 Other Financing	31,000	31,000	0
Total Financing Uses	3,214,446,000	3,253,138,000	(38,692,000)
Less: 6800 Intrafund Transfer	(87,668,000)	(92,806,000)	5,138,000
Net Financial Uses	3,126,778,000	3,160,332,000	(33,554,000)
<b>Revenues</b>			
82B Buisness Licenses	53,000	52,000	(1,000)
84A Vehicle Code Fines	12,117,000	11,175,000	(942,000)
84B Other Court Fines	1,400,000	1,650,000	250,000
84C Forfeitures & Penalties	924,000	751,000	(173,000)
86C Rents & Concessions	200,000	147,000	(53,000)
89B State-Other	2,563,000	1,306,000	(1,257,000)
89E State-Prop 172	638,267,000	638,267,000	0
89G State-Citizens' Option for Public Safety (COPS)	3,611,000	5,565,000	1,954,000
89H State-2011 Realignment	198,602,000	197,773,000	(829,000)
90K Federal-Other	45,644,000	27,933,000	(17,711,000)
91B Other-Governmental	2,508,000	3,121,000	613,000
92F Legal Services	1,100,000	225,000	(875,000)
92L Civil Process Services	5,309,000	4,300,000	(1,009,000)
92M Court Fees & Costs	26,000	26,000	0
92Q Law Enforcement Services	471,056,000	489,231,000	18,175,000
92R Recording Fees	400,000	935,000	535,000
92W Trial Court Security	162,880,000	164,000,000	1,120,000
93A Insitutional Care	845,000	696,000	(149,000)
93E Charges for Services	4,059,000	3,776,000	(283,000)
94B Other Sales	140,000	167,000	27,000
94C Miscellaneous	11,631,000	11,376,000	(255,000)
96A Sales of Capital Assets	180,000	595,000	415,000
96B Transfers In	35,698,000	28,873,000	(6,825,000)
Total Revenues	1,599,213,000	1,591,940,000	(7,273,000)
<b>Current Year Net County Cost</b>	<b>1,527,565,000</b>	<b>1,568,392,000</b>	<b>(40,827,000)</b>
Prior Year Surplus/Deficit			517,000
<b>TOTAL ESTIMATED YEAR-END NET COUNTY COST</b>			<b>(40,310,000)</b>

1. Adjusted Budget includes the \$6.573 million transfer from Provisional Financing Unit (PFU) to support costs attributed to body scanner operations and installation (\$4.241 million), and the Citizens' Commission on Jail Violence-related operations, including staffing and closed circuit television camera installation (\$2.332 million).