MOTION BY SUPERVISORS HILDA L. SOLIS AND KATHRYN BARGER

Expanding capacity to better serve the health, well-being, and socio-economic needs of Los Angeles County's vulnerable residents

Los Angeles County, like many urban centers in the country, is facing a crisis of homelessness and challenges in expanding its capacity to better address the health, well-being, and socio-economic needs of our vulnerable residents. Homelessness is a particularly acute problem for vulnerable populations, including those with mental illness, survivors of domestic violence and sex-trafficking, youth transitioning from foster care, LGBTQ teens and adults, and those with substance abuse addictions. Unfortunately, there is usually a cumulative effect associated with these challenges, compounded by poverty, unemployment, and family fracturing that make overcoming any one of these problems virtually impossible. For example, mental illness and substance abuse may make it difficult to consistently take medications, and hence maintain work and housing. Trauma, due to violence, abuse, and sex-trafficking, can lead to mental deterioration, as well as substance abuse and dependence. Loss of employment can trigger depression or other mental illness, and exposure to violence and abuse, which can also lead to substance abuse and incarceration. Tackling the problems one

-MORE-

	MOTION
Solis	
Kuehl	
Hahn	
Barger	
Ridley-Thomas	

MOTION BY SUPERVISORS HILDA L. SOLIS AND KATHRYN BARGER October 31, 2017 PAGE 2

at a time has not been effective. A comprehensive approach is needed that recognizes and addresses how all of these issues are interrelated and gets to the root of finding solutions to these problems.

The County has undertaken a five year strategic plan (2016-2021) with an overarching theme of "Creating Connections: People, Communities and Government." Its mission is to "establish superior services through inter-departmental and cross-sector collaboration that measurably improves the quality of life for the people and communities all across Los Angeles County. Within this framework, Goal I of the plan is to "make investments that transform lives" through aggressively addressing society's most complicated social, health, and public safety challenges, one person at a time, by increasing our focus on prevention initiatives and enhancing our delivery of comprehensive interventions. To accomplish this goal, identifying and planning for facilities and programs in areas of most need is of paramount importance.

Alignment of the Restorative Care Village with Health Agency and County Priorities

The Health Agency is responsible for leading, supporting, and promoting integration and enhancement of services and programs between Departments of Health Services, Mental Health, and Public Health. At the core of this responsibility is the need to integrate direct care services for patients/clients/consumers that need physical health, mental health, substance abuse treatment, and housing-related services and supports.

As the largest single provider of healthcare in the County, the LAC+USC Medical Center Campus is an ideal location to build a Restorative Care Village to address the aforementioned issues and provide a place for hope and healing. The Restorative Care Village will be an innovative environment to provide Los Angeles County residents with access to a new, comprehensive, whole person approach to care and supportive services that will focus on the interrelated and complex issues that lead to homelessness. It would be our country's first mental health and wellbeing campus dedicated to caring for our most vulnerable populations by providing the full continuum of services (i.e., recuperative care, bridge housing, permanent supportive housing, respite and recovery center, full scope psychiatric facility and supportive services) as well as a range of opportunities (i.e., education, training, employment,

MOTION BY SUPERVISORS HILDA L. SOLIS AND KATHRYN BARGER October 31, 2017 PAGE 3

environments for recreation and amenities that promote socialization), and a built in flexibility for engaging vulnerable residents, as indicated and thereby reducing morbidity and cost, while restoring function and dignity to those in need. The proposed Restorative Care Village on the LAC+USC Campus would be in complete alignment with the Agency's goals.

Health Innovation Community Partnership

Engagement of the community to refine the vision and goal is critical. On March 14, 2017, County Board of Supervisors approved a Motion by Supervisors Solis and Kuehl, directing the Chief Executive Officer to engage a third-party consultant to initiate an ongoing partnership process between the County, the University of Southern California and community stakeholders to define a shared vision, goals and metrics for the success of the health and health sciences complex, at and around the LAC+USC and USC Health Sciences Campus, and ensure that the use of County assets and development in the area is responsive to community needs and priorities and tied to near and long-term community benefits. This motion setup the basis and formation of Health Innovation Community Partnership, which is key element to refine and advance the vision and goals described above.

WE, THEREFORE, MOVE THAT THE BOARD OF SUPERVISORS:

- 1. Direct the Chief Executive Officer, in consultation with the Directors of Health Services, Mental Health, Public Health, Public Works, and other relevant departments and stakeholders, to assess countywide opportunities to establish facilities that can support integrated direct care services that may include but not limited to physical health, mental health, substance abuse treatment, housing, social and other wrap around services, and report back to the Board within 90 days with their findings.
- 2. Direct the Chief Executive Officer and the Directors of Health Services, Mental Health, and Public Health, in consultation with the Director of Public Works, to report back within 90 days with the analysis of:

MOTION BY SUPERVISORS HILDA L. SOLIS AND KATHRYN BARGER October 31, 2017

- PAGE 4
- a. Siting and planning for a minimum of a 100 bed recuperative care center and a 100 bed crisis residential treatment program on current vacant land on the LAC+USC campus.
- b. Siting and phasing plan of other components of the Restorative Care Village facilities, including but not limited to a resource center with job training and social services support, and an Behavioral Health Services Hub with an inpatient psychiatric hospital, psychiatric emergency room, psychiatric urgent care, non-acute psychiatric beds (including IMD and IMD step-down beds), and outpatient mental health and substance use treatment facilities, within the LAC+USC campus.
- c. Projected capital and operating costs for all proposed phases of the Restorative Care Village facilities; and
- d. A list of potential funding sources for capital and operating costs, including funds from County Departments, potential for off-setting revenue from sources such as Medicaid or Mental Health Services Act (MHSA) funding, use of Measure H funds, and the potential for all cross-sector partnership opportunities that can bring additional funding for capital and/or services.
- 3. Direct the Chief Executive Officer, Directors of Health Services, Mental Health, Public Health and Public Works, to continue to engage and seek input from the LAC+USC Health Innovation Community Partnership for the siting and planning for all components of Restorative Care Village facilities and programs, as described above.