

# County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration 500 West Temple Street, Room 713, Los Angeles, California 90012 (213) 974-1101 http://ceo.lacounty.gov

> Board of Supervisors HILDA L. SOLIS First District

MARK RIDLEY-THOMAS Second District

SHEILA KUEHL Third District

JANICE HAHN Fourth District

KATHRYN BARGER Fifth District

To:

July 5, 2017

Supervisor Mark Ridley-Thomas, Chairman

Supervisor Hilda L. Solis Supervisor Sheila Kuehl Supervisor Janice Hahn Supervisor Kathryn Barger

From:

Sachi A. Hamai

Chief Executive Officer

2<sup>ND</sup> SEMI-ANNUAL REPORT ON BOARD PRIORITIES (ITEM NO 4-A, AGENDA OF JUNE 27, 2016)

In 2015, the Board established four Board Priorities: The Sheriff's Department/Justice Reform, Child Protection, Health Integration, and the Homeless Initiative. In 2016, the Board added a fifth priority: Environmental Oversight and Monitoring. Generally speaking, "Board Priorities" can best be described as Board-driven responses to specific complex and intractable conditions in the County where success depends on centralized coordination of effort between County Departments and between the County and the private sector. On June 27, 2016, during a regularly scheduled Board meeting, the Board requested semi-annual reports on the Board's established priorities. This memo will serve as the Chief Executive Office's (CEO) second semi-annual report in response to that request.

Many of the Board Priorities have reporting requirements falling on different dates. The CEO's semi-annual report centralizes pertinent information related to each Board Priority making it easier to track and understand what progress has been made and what crucial implementation activities have occurred, are planned, or are underway. This memo provides a high-level summary of progress, accomplishments, and the overall status of each of the identified priorities for the reporting period of mid-January 2017 through June 30, 2017. Leaders from each initiative will provide an oral report to the Board during the Board meeting on July 11, 2017.

#### The Office of Child Protection:

On June 10, 2014, your Board adopted recommendations from the final report of the Los Angeles County Blue Ribbon Commission on Child Protection, which included a recommendation to

establish the Office of Child Protection (OCP). The OCP is responsible for, among other things, implementing the recommendations from the Blue Ribbon Commission. The OCP provides regular progress updates to your Board. The OCP's April 26, 2017 progress update is contained in Attachment I and a high-level summary of achieved milestones and critical activity is provided below.

## Office of Child Protection

## Countywide Prevention Plan

#### Milestones Achieved

- The Prevention Plan was finalized and submitted to the Board on June 30, 2017.
- Made a recommendation to reallocate funding from the Children's Special Investigation Unit to the OCP to support the expansion of home visitation and other prevention efforts outlined in the Countywide Prevention Plan which was adopted in the FY 2017–18 Final Changes Budget.

## Consolidation of Public Health Nurses (PHNs)

## Critical Activities

 All Department of Children and Family Services (DCFS) PHNs will transfer to DPH on July 1, 2017 (included in the FY 2017-18 Final Changes Budget).

## **Electronic Data-Sharing Efforts**

## Milestones Achieved

On May 2, 2017, the Board approved OCP's request for the allocation of funding to complete Phase I of an
electronic portal to support sharing data across eight County departments during investigations of child
abuse/neglect and detention determinations.

#### Critical Activities

Will complete the build-out of the electronic portal.

## School Stability (Every Students Succeeds Act)

## Critical Activities

- In May 2017, launched the DCFS/LACOE/LAUSD Pilot for transporting foster youth to their schools of origin.
- On target to finalize the pilot Memorandum of Understanding.

## Increasing the Use of Relative Placements

### Milestones Achieved

The Family Finding Pilot, launched in November 2016 at the DCFS Santa Fe Springs and Glendora offices, has revealed strong six-month preliminary results.
 Note: In this pilot, youth were placed with relatives over 80% (Santa Fe Springs) and 70% (Glendora) of the time, respectively.

## Psychotropic Medication Use in Child Welfare

## Milestones Achieved

 Revised forms and protocols for Psychotropic Medication Authorization (PMA) and monitoring were implemented on April 15, 2017, and included input from individuals who can help inform the PMA process, such as social workers, probation officers, Court-Appointed Special Advocates, and the youth themselves.

## LGBTQ Youth

## Critical Activities

• Submitted the final report on improving services to and data collection for Lesbian, Gay, Bisexual, Transgender, and Questioning youth to the Board on February 28, 2017.

## Transitional Shelter Care (TSC) Overstay

#### Milestones Achieved

• Finalized multi-agency protocols for placing hard-to-place youth.

#### Critical Activities

• On target to launch a new project involving Juvenile Court oversight for hard-to-place youth by mid-July 2017.

## **Health Integration**

On August 11, 2015, the Board approved the creation of the Los Angeles County Health Agency (Health Agency) with the goal of streamlining and integrating comprehensive health services through the integration of the Departments of Health Services (DHS), Mental Health (DMH), and Public Health (DPH). The Health Agency provides quarterly reports to the Board on the progress of achieving its goals and outcomes and changes in funding streams. The Health Agency's June 21, 2017 quarterly report is contained in Attachment II and a high-level summary of achieved milestones and critical activity is provided below.

#### **Health Agency Priority Areas**

## Consumer Access and Experience

Co-location of programs and services:

## Milestones Achieved

 Repurposed the Sunol Drive Clinic located in East Los Angeles to serve as an expansion of the Roybal Comprehensive Health Center; a geriatric and primary care clinic; and as a Patient Centered Medical Home for seniors and adults.

## Whole Person Care (WPC):

### Milestones Achieved

 Secured the largest funding award in California, with a \$360.4 million WPC competitive grant, bringing the County's total funding for WPC to \$1.26 billion over the five-year grant period.

## **Housing and Supportive Services for Homeless Consumers**

LAC+USC Recuperative Care and Crisis Residential Care Centers:

#### Milestones Achieved

- The Health Agency is developing a project to build recuperative and crisis residential care centers on the LAC+USC Medical Center Campus with a projected completion date in 2018.
- The Recuperative Care Center will allow patients to be placed into immediate housing, access substance
  use disorder services, receive treatment and support for addiction withdrawal and counseling and enable
  patients to live independently in a safe, clean, sober, and nurturing environment while permanent
  supportive housing is sought.

## Skid Row Sobering Center:

Milestones Achieved

• The first 24/7 Los Angeles County Sobering Center opened on January 2, 2017 and has the capacity to stabilize approximately 50 people at any given time.

## Overcrowding of Emergency Department by Individuals in Psychiatric Crisis

Mental Health Urgent Care Centers (UCC)

Milestones Achieved

• DMH is on target to open two additional Mental Health Urgent Care Centers (UCCs) located on the campus of Harbor-UCLA Medical Center and in the City of Long Beach in FY 2017- 2018.

Critical Activities

Planning for two additional UCCs is currently underway.

Solicitation for Crisis Residential Treatment Facilities

Milestones Achieved

DMH is on target to open a minimum of four crisis residential treatment facilities in FY 2017-2018.

## Access to Culturally and Linguistically Competent Programs and Services

Expansion of Prevention and Outreach Services to Underserved Communities Critical Activities

 Nearly 1,500 employees from DHS, DMH and DPH, conducted door-to-door outreach to 17,000 homes on June 10, 2017, to gather information from residents about their health concerns and needs, provide educational materials, and connect residents to health-related services.

#### Promotores

Milestones Achieved

• Since March 2017, 40 new Promotores have been trained to understand mosquito borne illnesses, such as Zika, in order to assist with education and outreach efforts in County areas prone to Zika exposure.

## Critical Activities

• DHS, DMH, and DPH are working collaboratively to define the roles of Promotores/Community Health Workers and Community Intervention Workers to better serve constituents throughout the County.

## Diversion of Corrections-Involved Individuals to Community-Based Programs and Services

Phase II Completion of Transfer of Staff from the Sheriff's Department Medical Services Bureau *Milestones Achieved* 

- On May 1, 2017, completed the Phase II of the transfer of staff from the Sheriff's Medical Services Bureau
  to the Health Agency's Integrated Correctional Health Services.
- DHS, DMH, and DPH worked with the CEO and Sheriff's Department to successfully transfer approximately 1,500 ordinance positions.

## Critical Activities

Created a new health leadership team to set the vision for integrated health services within the County jail
system and added new functions (e.g., reentry services, access to care), as necessary, to create integrated
clinical care, in partnership with the Sheriff's Department.

### Implementation of Expanded Substance Use Disorder Benefits

Substance Abuse and Prevention Control (SAPC)/Drug Medi-Cal Organized Delivery System (ODS)

#### Milestones Achieved

 SAPC staff, working closely with DHS and DMH, will implement the Drug Medi-Cal ODS, which will be available to clients and providers effective July 1, 2017.

## Vulnerable Children and Transitional Age Youth

Implementation Council for the Vulnerable Child:

Critical Activities

 In January 2017, the Health Agency, the Office of Child Protection and the Department of Children and Family Services, formed the Implementation Council for the Vulnerable Child to support the physical and mental health of DCFS-involved children and youth, ensuring they receive comprehensive physical and mental health assessments and referrals for appropriate follow-up care within 30 days of entering the system; and strengthening and expanding the Medical Hubs across the County.

## Chronic Disease and Injury Prevention

**Smoking Cessation** 

Critical Activities

- The Interagency Workgroup for Chronic Disease and Injury Prevention will improve/increase a smoking cessation protocol and intervention that is more standardized across the Health Agency directly-operated clinics, which include 14 Public Health centers, 25 DHS directly-operated clinics, and nearly 40 DMH sites.
- The Health agency will increase the number of DHS and DMH patients who are screened positive for tobacco use to receive cessation intervention. For reference, 108,834 DHS and 35,322 DMH clients were screened for tobacco use during 2016.

Trauma Prevention Initiative (TPI) and Parks After Dark (PAD)

Milestones Achieved

- A TPI goal includes reducing the number of violence-related trauma center emergency department (ED) visits and hospitalizations among residents of communities that TPI is working on the initial efforts of TPI are focused in underserved areas of South Los Angeles with high crime rates/high ED visits due to assault.
- The 2017 PAD season will start soon and about 23 parks are expected to participate this year.

### Community Engagement

Milestones Achieved

 The Westmont West Athens Unity Summit was held on March 4, 2017 at the Los Angeles Southwest College.

Note: The Summit celebrated the communities of Westmont and West Athens and brought together community members, community organizations, faith leaders, County departments, and elected officials, and was designed for the community and by the community, with support from the DPH.

#### **Homeless Initiative**

On February 9, 2016, the Board approved the Los Angeles County Homeless Initiative (HI) recommendations, which included 47 strategies to combat homelessness. Of the 47 HI strategies approved by the Board, 29 have been fully or partially implemented, 12 are targeted to be implemented by July 2017, three by September 2017, and three have implementation dates that are yet to be determined. The HI provides the Board with quarterly status reports on these strategies. The HI May 9, 2017 quarterly report is contained in Attachment III and a high-level

Each Supervisor July 5, 2017 Page 6

summary of achieved milestones and critical activity is provided below.

## Measure H Funding

On December 6, 2016, the Board approved an ordinance to place Measure H on the March 7, 2017 Countywide ballot, which the voters approved. Measure H establishes a quarter-cent Countywide special sales tax for a period of 10 years and is currently estimated to generate \$266.2 million to prevent and combat homelessness by funding 17 current HI strategies and four new strategies. On June 13, 2017, the Board adopted Measure H funding recommendations prepared by the Measure H Revenue Planning Group, reflecting the County's continued commitment to addressing homelessness in Los Angeles County.

## 47 Strategies Implementation Highlights:

## A1: Homeless Prevention Program for Families

• 179 families have retained permanent housing; 417 families are currently being provided with homeless prevention services.

## B1: Provide Subsidized Housing for Homeless Disabled Individuals Pursuing Supplemental Security Income (SSI)

124 individuals have been housed.

## B3: Partner with Cities to Expand Rapid Re-Housing

- 594 households have been housed; 1,014 clients are enrolled in various stages of engagement leading to rapidrehousing.
- Additionally, the County has executed a partnership agreement with the city of West Covina and is currently
  working on contracts with the cities of Alhambra, Pasadena, Santa Monica, and West Hollywood to expand
  rapid re-housing for families and individuals.

## B4: Facilitate Utilization of Federal Housing Subsidies

- 254 homeless families have been successfully housed, with an additional nine homeless families in the final stages of placement.
- 342 landlord requests to participate in the Homeless Incentive Program have been received, and 297 vacant
  units for voucher holders have been secured, with an additional 27 vacant units currently being processed.

## B7: Interim/Bridge Housing for Those Exiting Institutions

196 individuals were placed into bridge housing.

## C1: Enhance the CalWORKs Subsidized Employment Program for Homeless Families

 As of March 31, 2017, 160 referrals to subsidized employment for homeless families have been made to contracted community-based organizations.

## C2: Increase Employment Opportunities for Homeless Adults by Supporting Social Enterprise

 29 Social Enterprises have been certified as eligible to receive contracting preferences through the Social Enterprise Preference Program.

## C4/C5/C6: Establish a Countywide SSI and Veterans Advocacy Program for Individuals, Veterans and Inmates

The Board approved seven vendors for the Countywide Benefits Advocacy Program on March 8, 2017.

## D2: Expansion of Jail-in-Reach

From January through March 2017, 1,000 clients have been engaged through Jail-in-Reach with 840 completing
the Vulnerability Index - Service Prioritization Decision Assistance Tool (VI-SPDAT);117 declining to participate;
73 determined not to be homeless; and 35 not served due to other circumstances.

## E4: First Responders Training

• The First Responders Training curriculum, initiated on December 7, 2016, has held 13 classes and trained approximately 415 Sheriff deputies and sergeants.

## E8: Enhance the Emergency Shelter System

• The Los Angeles Homeless Services Authority (LAHSA), in partnership with public and private service providers, began implementing the low threshold guidelines to increase access and utilization of shelters. From July 1, 2016 to March 31, 2017, 602 households exited the shelter system into permanent housing.

## E14: Enhanced Services for Transition Age Youth

 Through the successful implementation of the Coordinated Entry System, 1,194 youth have been assessed using the Next Step Tool, of which 452 youth have been housed.

### Other Homeless Initiative Directives

Pilot to Incentivize the Use of Fabricated Construction (February 9, 2016, Item #47-A, Directive #5)

## Milestones Achieved

 The CEO's Asset Management division is on target to finalize a list of suitable County owned properties that can be used for innovative homeless housing.

#### Critical Activities

 The details of the Request for Proposals to develop housing on County property, including the list of properties, will be provided to the Board by the Summer of 2017.

Permanent Supportive Housing for Homeless Individuals Diverted from the Criminal Justice System (February 9, 2016, Item #47-A, Directive #8)

#### Critical Activities

 The CEO has focused on identifying underutilized or vacant properties that could support the construction of permanent supportive housing for the homeless population, including the diversion population.

## Milestones Achieved

 As noted above, a final list of suitable County-owned properties that could serve a broad range of populations (e.g. youth, veterans, diversion) is being compiled by the CEO and will be shared with each Board office this summer.

## 1<sup>st</sup> Annual Homeless Initiative Conference

## Critical Activities

- On February 8, 2017, the HI hosted the first annual Homeless Initiative Conference to discuss lessons learned, explore challenges from year one and opportunities for year two.
- Nearly 500 Stakeholders attended, including elected officials, County departments, cities, homeless providers, business-sector, faith-based organizations, academia, foundations, and formerly homeless residents.
- The second annual Homeless Initiative Conference is scheduled for February 8, 2018.

### Interfaith Summit on Homelessness

### Critical Activities

• On June 7, 2017, the HI and LA Voice held the County's first Interfaith Summit on Homelessness, "Pursuing the Promise of Combating Homelessness Together".

## **Environmental Health Oversight and Monitoring**

On June 27, 2016, the Board of Supervisors added Environmental Health Oversight and Monitoring as a fifth priority to those established by the Board a year earlier. The CEO's Office subsequently convened the Departments of Public Health (DPH), Fire, Public Works, and the Office of Emergency Management to create a framework for advancing County efforts in this area and provided a written report to your Board on December 13, 2016 (Attachment IV), which included DPH's resulting framework paper "Environmental Oversight and Monitoring: Building Capacity to Address Environmental Threats", which outlined the goals and approach for this priority (Table 1). Following is a summary of progress and overall status of this priority for the reporting period of January 2017 through June 2017:

Table 1: Environmental Health Oversight and Monitoring Approach

PREVENTION		EN	EMERGENCY RESPONSE	
•	Strict Enforcement of Regulations	•	Agency Coordination and Training	
•	Health-Protective Policies	•	Sustainable Response Operations	
•	Community Empowerment	•	Environmental Monitoring	
•	Environmental Monitoring		-	

During the past three years, the County has responded to several major environmental threats that impacted the health and well-being of entire communities. These included an unpermitted lead smelter operated by Exide Technologies that released toxic emissions, the release of natural gas from the Aliso Canyon gas storage facility, a metal fire and explosion in the City of Maywood, and emissions of hexavalent chromium from high-risk facilities in a mixed industrial/residential area in the City of Paramount.

Two factors were common in each of these incidents: (1) a high-risk facility, or multiple facilities operating in close proximity to densely populated areas; and (2) substantial and prolonged regulatory non-compliance. The County's experience in responding to these threats clearly demonstrated the need to strengthen its capabilities to prevent, prepare for, and respond to environmental health hazards.

## **Summary of Progress**

In coordination with the County Team, DPH is continuing to respond to existing health threats, and improve environmental health oversight and monitoring, as summarized below:

## Status of Major Health Threats

Interagency Investigation and Response: Hexavalent Chromium Emissions in Paramount

#### Milestones Achieved

- Reduced emissions and ambient concentration levels of Chromium-6 through leveraging combined enforcement authorities in Paramount.
- Identified data needs to adequately understand potential public health impacts, and continue to work with regulatory partners on further testing, including indoor air at schools and soil sampling in residential areas.

#### Critical Activities

• Continue to identify additional facilities emitting Chromium-6 and closely monitor previously identified facilities.

• Engage and inform community members, which includes hosting a DPH-led health fair in April, attendance at community meetings and events, and distribution of educational materials.

Cleanup and Restoration: Lead in Communities Impacted by the Former Exide Facility

#### Milestones Achieved

- On June 10, 2017, conducted a door-to-door outreach event, "Let's Talk About Exide", that targeted more
  than 20,000 households and distributed informational packets to ensure residents are aware of the support
  provided by County departments, including health and social services.
- Analyzed the clean-up plan put forth by the State, identifying two major areas needing improvement: the
  prioritization of parcels for remediation, and home interior clean-up and verification. A letter was sent to the
  State requesting plan modification.

Monitoring Health and Environmental Conditions: Aliso Canyon Natural Gas Disaster

## Milestones Achieved

- Since January 2017, logged 148 symptom reports and reviewed environmental data collected by community methane monitors, identifying patterns and any needed intervention.
- Developed the scientific rationale and supported a long-term health study by conferring with regulatory
  partners, testifying at related hearings, and meeting with local residents to receive input and provide them
  with information to better advocate for their community.

#### **Updates on Prevention-Focused Strategies**

Community Toxic Risk Reduction: Demonstration Project in Florence-Firestone

## Critical Activities

- Regularly meet with community leaders and residents to receive input on the concept of the project, which
  aims to reduce cumulative pollution burden in the area; this includes feedback on the identification of facilities
  for action.
- Convened a working group with State and local regulatory agencies to prioritize high-risk industrial facilities
  on which to focus. Interagency site inspections are scheduled for July 2017 to assess compliance and take
  necessary enforcement actions.

Hazard Assessment and Policy Development: Oil and Gas Production

## Critical Activities

 In response to a 2016 Board Motion, worked with the Department of Regional Planning (DRP) as part of an Interagency Strike Team to assess the potential health and safety risks of existing oil and gas wells within unincorporated areas; long- term goals include strengthening local regulatory control of oil and gas operations.

## Milestones Achieved

 Launched a complementary initiative that gathers input from community members and experts on health concerns associated with oil production in urban areas and identifies additional strategies for mitigation using a public health lens.

## Coordination with Federal and State Agencies: Fruitland Fire

#### Critical Activities

 In February 2017, convened agencies involved in the 2016 Fruitland Magnesium Fire to review lessons learned and identify improved practices for response to future events.

Rapid Response to Community Complaints: Demolition at Former Farmers Brothers Site

## Critical Activities

 In response to community complaints about the safety of demolition activities, DPH halted all activities at the former Farmer Brothers facility, which is located between two Superfund sites, to allow for a multi-agency assessment of potential toxic contamination and associated health risks.

## Milestones Achieved

• Implemented dust control measures and air monitoring to prevent residential exposure to contaminated dust.

## The Sheriff's Department/Justice Reform

The Sheriff's Department has taken several steps to implement reforms including developing and implementing strategies to replace Men's Central Jail to better manage its inmate population; implementing the Department of Justice (DOJ)/Rosas Settlement reforms; and partnering with the Department of Health Services to transition to the Integrated Correctional Health/Medical Services Bureau. The Sheriff's Department's detailed narrative is contained in Attachment V and high-level summary of achieved milestones and critical activity is provided below.

## Sheriff Priorities/Justice Reform

## Jail Replacement

Mira Loma Women's Detention Facility

#### Milestones Achieved

 Secured California State Public Works Board approval of the revised scope and budget for the project on June 12, 2017.

## Critical Activities

The State will work with the County to confirm the ground lease as part of the AB900 financing.

## Consolidated Correctional Treatment Facility

#### Milestone Achieved

 Issued a final draft of the scoping document to the pre-qualified design-build teams as part of the procurement process administered by the Los Angeles County Department of Public Works.

## Implementation of DOJ/Rosas Compliance Status (Force and Inmate Grievance Settlement)

Note: The status of the implementation of the DOJ/Rosas Compliance settlement is provided to the Board by County Counsel on a guarterly basis.

## Integrated Correctional Health/Medical Services Bureau (MSB)

#### Milestones Achieved

- The Memorandum of Understanding (MOU) was signed by Sheriff Jim McDonnell and Health Agency Director Mitchell Katz in December 2016.
- The final phase of transition, moving approximately 1,500 employees from MSB to DHS' Correctional Health Services Unit, was completed on May 1, 2017.
- Implemented the Medical Pass Dashboard pilot project at Twin Towers Correctional Facility Tower 1 in early January 2017.

## Critical Activities

 Data is being evaluated to determine if the use of the dashboard will expand to other specialty areas and/or other custody facilities.

## **Conclusion and Next Steps**

The next semi-annual report will be submitted on January 9, 2018. Please let me know if you have any questions, or you may contact Fesia Davenport at (213) 974-1186 or via email at <a href="mailto:fdavenport@ceo.lacounty.gov">fdavenport@ceo.lacounty.gov</a>.

SAH:JJ:FAD AU:lc

## Attachments

c: Executive Office, Board of Supervisors County Counsel All Departments

## **ATTACHMENT I**



# COUNTY OF LOS ANGELES OFFICE OF CHILD PROTECTION

KENNETH HAHN HALL OF ADMINISTRATION 560 WEST TEMPLE STREET, ROOM 383 LOS ANGELES, CALIFORNIA 90612 (213) 893-2010 MEMBERS OF THE BOARD

HILDA L. SOLIS

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JUDGE MICHAEL NASH (RET.) EXECUTIVE DIRECTOR

April 26, 2017

To:

Supervisor Mark Ridley-Thomas, Chair

Supervisor Hilda L. Solis Supervisor Sheila Kuehl Supervisor Janice Hahn Supervisor Kathryn Barger

From:

Judge Michael Nash (Ret.)

**Executive Director** 

## PROGRESS UPDATE ON THE WORK OF THE OFFICE OF CHILD PROTECTION

In the final report of the Los Angeles County Blue Ribbon Commission on Child Protection (BRCCP), entitled *The Road to Safety for Our Children*, one of the key recommendations was to "establish an entity to oversee one unified child protection system." On June 10, 2014, your Board adopted the recommendations contained within the BRCCP final report and took action to establish the Office of Child Protection (OCP) as a separate entity that would report directly to the Board and be located within the Executive Office. The OCP submitted updates on its progress to your Board on August 1, 2016, and December 9, 2016; this is a follow-up on its progress to date.

## Staffing the OCP Office

- Released a job bulletin in November to fill the vacant Project Director positions
- Hiring process is underway and ongoing

## Countywide Prevention Plan

- Worked with County and community partners to develop a draft Countywide prevention plan that expands and links together existing community networks, and supports earlier access to a range of services and supports, especially home visitation and early care and education programs
  - Held meetings with key County Department Directors to identify commitments for moving the prevention work forward
  - Met with the Los Angeles County Economic Development Corporation, Los Angeles Area Chamber of Commerce, and LA Partnership for Early Childhood Investment to discuss opportunities for supporting the implementation of the prevention plan and potential joint initiatives that may result from this work

- → Final vetting of the plan is being completed with partners
- ❖ Draft plan will be shared with the Board in May, and is targeted for release in June
- Working with Department of Public Health (DPH), Center for Strategic Public-Private Partnerships (CSPPP), First 5 LA, Department of Mental Health (DMH), Department of Children and Family Services (DCFS), Public Library, Probation Department, Department of Health Services (DHS), Department of Public Social Services (DPSS), Children's Data Network, and the LA County Perinatal and Early Childhood Home Visitation Consortium on developing a plan for expanding home visitation services available to vulnerable families
  - ♦ A convening of over 90 home visitation providers was held in March 2017 to get their input into what is currently working well, and to identify barriers for coordination and expansion; Countywide trends were identified, including opportunities to expand the use of technology, improve referrals for prenatal clients, and maximize flexible funding streams
- Collaborating with CSPPP, Measure of America, DPH, DCFS, and other stakeholders to develop a "Portrait of Los Angeles County" to help capture a snapshot of our communities and inform policy needs around our most vulnerable families
  - ♦ Secured a \$125,000 grant from the Quality and Productivity Commission to hire a consultant to help the County implement the recommendations identified in the Portrait
- Moved forward a recommendation to be included in the Fiscal Year 2017–18
   Final Changes Budget to reallocate \$784,000 from the Children's Special
   Investigation Unit to the OCP for activities that support the expansion of home
   visitation and other prevention efforts outlined in the Countywide prevention plan
  - → Board Letter approved by the Board at its April 18, 2017, meeting
- Participating in Countywide trauma-informed care workgroup to develop a plan for providing services and supports to children and families through this lens; the plan is targeted for release in June 2017

## Structured Decision Making® (SDM)/Predictive Analytics Review

- Drafted a report in response to the September 20, 2016, Board Motion on examining the strengths and weaknesses of SDM, Project AURA, and the use of predictive analytics for child safety and welfare
  - ❖ Interviewed key stakeholders, including representatives from DCFS, California Department of Social Services (CDSS), SEIU 721, National Council on Crime and Delinquency (NCCD), various data experts within the field, and other jurisdictions on the utilization of risk-assessment tools

- Conducted extensive review of reports, validations studies, research findings, and policies and procedures involving SDM and other risk-assessment tools
- ♦ Reviewed the last 5 years of DCFS death and critical incident reports to inform recommendations for system improvements
- ♦ Report is being released on May 4, 2017
- Will work with DCFS to implement the recommendations outlined in the report

## <u>Public Health Nurses (PHN) Consolidation into the Department of Public Health (DPH)</u>

- Continuing to work with DCFS, DPH, SEIU 721, and PHNs on consolidating current PHNs under DPH, and taking a global approach to determining the best use of PHNs in child welfare moving forward
  - ♦ In February 2017, held a meeting of over 125 representatives from DCFS, DPH, and SEIU 721 to update them on the consolidation status and to address their questions and concerns
  - → Transfer of the DCFS PHN program items and budget is targeted for inclusion in the FY 2017–18 Final Changes Budget
- Executed contract with the Children's Data Network to evaluate the effectiveness
  of the ongoing children's social worker/PHN joint visit pilot
  - ♦ DCFS and DHS are currently compiling the data needed to complete the evaluation

## **Electronic Data-Sharing Efforts**

- Working with DCFS, the Chief Information Office (CIO), and CDSS on the
  production of an electronic portal that would facilitate the electronic sharing of
  information relevant to an investigation of child abuse or neglect across 7 county
  departments and DCFS, based upon an MOU that the OCP finalized with the
  participating departments, County Counsel, and the Chief Executive Office
  - ♦ Board Letter submitted for the May 2, 2017, Board Meeting that would allocate the funding needed for Phase I of this electronic portal
  - ♦ Phase I of the portal will include public safety data and is anticipated to be completed within 120 days of the start date
- Collaborated with the Anthony & Jeanne Pritzker Family Foundation, CSPPP, DCFS, CEO, CIO, Conrad N. Hilton Foundation, The Children's Partnership, Think of Us, California Youth Connection, Scale Los Angeles, Fullscreen Media, and other stakeholders to plan an LA County Foster Youth Hackathon to be held on April 28–29, 2017

- Convened a Legal Hackathon on April 24, 2017, to address legal barriers for sharing information electronically across County departments and identify datasharing opportunities for the purposes of care coordination
  - → Participants included representatives from California Department of Social Services, County Counsel, advocacy organizations, County Departments, Los Angeles City Attorney's Office, and others
  - → The group clarified the lack of legal barriers existing to sharing data across
    County departments in two key areas identified, and committed to continuing
    the discussion to address additional barriers and opportunities

## Addressing Psychotropic Medication Use in Child Welfare

- Worked with the Juvenile Court, DMH, DCFS, Probation, and multiple stakeholders to revise and develop new forms and protocols for approving and monitoring the use of psychotropic medication for youth in out-of-home care that included more comprehensive information about their histories, behavior, alternative treatments, and/or other services received
  - Process added input from social workers and probation officers, Court-Appointed Special Advocates (CASAs), caregivers, public health nurses, Indian Tribes, parent and children's attorneys, and the youth themselves
  - → Revised forms and protocols for Psychotropic Medication Authorization (PMA) and monitoring were implemented on April 15, 2017
  - ♦ Conducted training for CASAs on the revised forms and protocols
- Filed the six-month report to the State Auditor on February 23, 2017, on progress made toward addressing audit findings regarding the use of psychotropic medication with youth in care
- Meeting with stakeholders to determine what data should be collected on psychotropic medication use for youth in out-of-home care, and how best to capture and monitor these data on an ongoing basis

## **Increasing the Use of Relative Placements**

- Monitoring progress of the Family Finding pilot project that was launched in the Santa Fe Springs and Glendora DCFS offices in November 2016 that prioritizes placing children with relatives
  - ♦ Results continue to be positive for increasing the number of children being placed with relatives within these pilot offices
  - → Preparing a six-month report on the results of the pilot project that will be released in May 2017

## **Education Coordinating Council (ECC) Efforts**

- Working with DCFS, LACOE, local school districts, various public-interest law firms, and foster youth community-based organizations to meet federal requirements from the Every Student Succeeds Act (ESSA)
  - ♦ Partnered with LACOE to convene a Transportation Workgroup to help develop and implement long-term plans for transporting foster youth to their schools of origin, in order to increase their school stability and educational outcomes
  - ♦ Submitted the Interim Report on School Stability for Youth in Foster Care on April 7, 2017; the next report will be submitted in July 2017
  - Assisted in the development of a joint protocol for school districts, DCFS, and Probation to use when determining whether foster youth should remain in their school of origin
  - ♦ Coordinated the development of a transportation pilot with DCFS, LACOE, and a local school district for keeping students in their schools of origin; this pilot is targeted to begin in May and continue through the end of December 2017
- Continued to convene the transition-age youth (TAY) workgroup, which includes DCFS, LACOE, Workforce Development, Aging and Community Services (WDACS), DMH, DPSS, DHS, DPH, Los Angeles County Commission for Children and Families, and public-interest law firms to implement the revised Self-Sufficiency model and monitor its progress
  - ♦ Addressed policy barriers that limit the number of departments attending child-and-family team (CFT) meetings, discussed the need for a single transition plan across departments, and recommended modifying the training for CFT facilitators to engage youth on the importance of working with other departments and to help youth improve their self-sufficiency
  - Exploring options to utilize FosterEd's (an initiative of the National Center for Youth Law) electronic case management concept to facilitate communication and coordination for TAY foster youth
- Created an early care and education (ECE) workgroup focused on increasing the number of foster youth enrolled in ECE programs and enhancing an electronic referral system for ECE programs, for starters, by adding a feedback loop for following up on enrollments into these programs
- Worked with LANES (the Los Angeles Network for Enhanced Services, a health information exchange [HIE] designed to allow health providers and their patients

to access and securely share vital medical information in real time, across institutional boundaries, in order to inform care and treatment) to determine what would be needed, legally and technologically, to use LANES to share medical information on youth in foster care with others on their care teams

Working with representatives at the State and County Counsel to determine how best to move forward with sharing data between DCFS and LANES

## **Transitional Shelter Care (TSC) Pilot**

• Continuing to monitor implementation of a teaming model pilot for working with older hard-to-place youth (i.e., overstays and chronic repeaters) in Transitional Shelter Care, increasing the pilot's focus to address their specific concerns

## **County Medical HUBs**

- Convened a meeting with DCFS, DMH, DHS, and DPH to discuss how to ensure the most effective and efficient use of the County Medical HUBs
  - Currently working with partners on how to ensure that all detained children receive their initial comprehensive medical examinations within the 30 days required by County policy

## **Evaluation of LGBTQ Services Provided to Youth by the County**

- Submitted a report in response to an October 6, 2015, Board Motion on identifying each County department serving lesbian, gay, bisexual, transgender, and questioning (LGBTQ) youth, and review existing demographic data collection, intake, service planning, and case-review processes to identify culturally competent improvements to the provision of services and the collection of information on sexual orientation and gender identity
  - → Final report was submitted to the Board on March 24, 2017
- Worked with CSPPP to hold a follow-up meeting with philanthropic funders and other interested foundations to explore opportunities for supporting the implementation of the recommendations identified
- Met with the LGBTQ Center to discuss the report's findings and get its recommendations for future actions that would address LGBTQ issues within the County
- CSPPP is scheduling a convening in June 2017 with over 100 stakeholders, including foundations and their grantees, County department directors, interviewees for the report, and interested providers to brainstorm strategies for informing the work of participating providers and putting the report recommendations into practice

Each Supervisor April 26, 2017 Page 7

In summary, the OCP is working hard to accomplish its goals, as are the relevant County departments and a host of key community partners. We look forward to reporting further progress in our next quarterly update. If you have any questions or need additional information, please contact me at (213) 893-1152, or via email at <a href="mailto:mnash@ocp.lacounty.gov">mnash@ocp.lacounty.gov</a>, or your staff may contact Carrie Miller at (213) 893-0862, or via email at <a href="mailto:cmiller@ocp.lacounty.gov">cmiller@ocp.lacounty.gov</a>.

## MN:CDM:eih

c: Chief Executive Office

Executive Office, Board of Supervisors

Alternate Public Defender

Child Support Services

Chief Information Office

Children and Family Services

**County Counsel** 

District Attorney

Fire

**Health Services** 

Mental Health

Parks and Recreation

Probation

Public Defender

Public Health

Public Library

**Public Social Services** 

Sheriff

Workforce Development, Aging and Community Services

OCP Progress Update BM\_April 2017



June 21, 2017

The Honorable Board of Supervisors County of Los Angeles 383 Kenneth Hahn Hall of Administration 500 West Temple Street Los Angeles, California 90012

Dear Supervisors:

## PROGRESS UPDATE ON HEALTH AGENCY INITIATIVES

On June 27, 2016, the Board requested semi-annual reports on the Health Agency's eight priority areas:

- 1. Consumer Access and Experience
- 2. Housing and Supportive Services for Homeless Consumers
- 3. Overcrowding of Emergency Department by Individuals in Psychiatric Crisis
- 4. Access to Culturally and Linguistically Competent Programs and Services
- 5. Diversion of Corrections-Involved Individuals to Community-Based Programs and Services
- 6. Implementation of Expanded Substance Use Disorder Benefits
- 7. Vulnerable Children and Transitional Age Youth
- 8. Chronic Disease and Injury Prevention

The current progress in each of the areas is shown below.

## 1. Consumer Access and Experience

**Co-location of programs and services**: The Sunol Drive Clinic located in East Los Angeles is currently being repurposed to serve as an expansion of the Roybal Comprehensive Health Center and will serve as both a geriatric and primary care clinic. The clinic will also serve as a Patient Centered Medical Home for both seniors and adults. DMH will have dedicated clinicians and case workers and DPH will be operating a STD clinic to support patients at this site.

Whole Person Care (WPC): Los Angeles County received a \$360.4 million grant in the competitive Round II funding application process for the WPC grants. This brings the County's total funding for WPC to \$1.26 billion over the five-year grant. The County received the largest funding award in California. WPC addresses the integrated care objectives of the Health Agency by braiding health, public health, and mental health care to advance the County's policy goals on homelessness; diversion and reentry, substance use disorder treatment, seriously mentally ill, medically complex acute care hospitalizations, and perinatal care for the County's most vulnerable and at-risk populations. WPC also advances data integration and interoperability to improve care coordination among County departments, health plans, community clinics, and health care providers.

## 2. Housing and Supportive Services for Homeless Consumers

LAC+USC Recuperative Care and Crisis Residential Care Centers: The Health Agency is currently working on a project to build much needed recuperative and crisis residential care centers on the LAC+USC Medical Center Campus. With a projected completion in spring 2018, the recuperative care and crisis residential centers will provide a safe and clean environment for recovery. The Recuperative Care Center will allow patients to be placed into immediate housing that will allow for healing. It will have 100 beds and be accessible to patients at any County inpatient facility. It will also house substance use disorder services through the Department of Public Health (DPH). Specifically, DPH will provide treatment and support for patients in need of addiction withdrawal and counseling including peer-to-peer support and coaching. Similar to Recuperative Care, Crisis Residential Care will enable patients who are not yet able to live independently remain in a safe, clean, sober, and nurturing environment while permanent supportive housing is sought. It is appropriate for patients who are recovering from mental illness, for newly sober victims recovering from substance abuse, and for vulnerable patients who have no medical needs but need to escape unsafe environments (e.g., where they are exposed to violence, abuse, sex-trafficking, etc.). It allows for a safe, semi-regulated environment for individuals to continue working toward the ultimate goal of becoming self-sufficient and going into permanent supportive housing. Crisis Residential Care will be funded through and designed by DMH, and patients will continue to have access to primary care, mental health care, and substance use disorder services on campus.

**Skid Row Sobering Center:** The first Los Angeles County Sobering Center opened on January 2, 2017. Located at 647 S. Maple Street, the center is open 24/7 and has the capacity to stabilize about 50 people at any given time. Once clients are stabilized, they are linked to mental health services, substance use disorder treatment, housing and/or other supportive services if needed.

## 3. Overcrowding of Emergency Department by Individuals in Psychiatric Crisis

**Mental Health Urgent Care Centers (UCC):** DMH, working with an interdepartmental committee, established requirements for two additional Mental Health Urgent Care Centers (UCCs). These UCCs, on the campus of Harbor-UCLA Medical Center and in the City of Long Beach, are anticipated to open in FY 2017-2018. Planning for two additional UCCs is underway. These centers are fully funded by DMH through SB 82.

**Solicitation for Crisis Residential Treatment Facilities:** DMH completed a solicitation for crisis residential treatment facilities; a minimum of four facilities are anticipated to open in FY 2017-2018. The capacity to provide 40 beds in a community-based residential treatment for individuals with co-occurring mental health and substance use disorders was enhanced through the establishment of an agreement for this program. These centers are also fully funded by DMH through SB 82.

## 4. Access to Culturally and Linguistically Competent Programs and Services

## Expansion of Prevention and Outreach Services to Underserved Communities:

- As a part of a large-scale effort, nearly 1,500 employees from DHS, DMH and DPH, conducted door-to-door outreach to 17,000 homes on June 10, 2017, to gather information from residents about their health concerns and needs, provide educational materials, and connect residents to health-related services.
- DHS, DMH, and DPH are working together to expand prevention and outreach services, as well as improving access to care, to several underserved ethnic communities including Somali, Ethiopian,

Filipino, Japanese, South Asian, Native American/American Indian and Armenian.

**Promotores:** DMH promotores have worked with DHS and DPH on vital community outreach initiatives. Since March 2017, 40 new promotores have been trained. They have been involved in the following activities:

- Working with DPH, 40 promotores were trained to understand mosquito borne illnesses such as Zika in order to assist with education and outreach efforts in the areas of the County that were prone to Zika exposure.
- Promotores were also instrumental in providing DPH with support at a local school in following up with staff and families after the identification of children and a teacher with meningitis.
- DHS, DMH, and DPH are working collaboratively to define the roles of Promotores/Community Health Workers and Community Intervention Workers to better serve constituents throughout the County.

## 5. <u>Diversion of Corrections-Involved Individuals to Community-Based Programs and Services</u>

Phase II Completion of Transfer of Staff from the Sheriff's Department Medical Services Bureau: On May 1, 2017, Phase II of the transfer of staff from the Sheriff's Medical Services Bureau to the Health Agency's Integrated Correctional Health Services was completed. DHS, DMH, and DPH worked with the CEO and Sheriff Department to successfully transfer 1,586.0 ordinance positions. The Health Agency has created a new health leadership team to set the vision for integrated health services within the County jail system; and adding new functions (e.g., reentry services, access to care), as necessary, to create an integrated clinical care, in partnership with the Sheriff's custody personnel, to provide comprehensive, coordinated care to the inmate-patient population, and to effectively link them to re-entry services upon release.

## 6. <u>Implementation of Expanded Substance Use Disorder Benefits</u>

Substance Abuse and Prevention Control (SAPC)/Drug Medi-Cal Organized Delivery System (ODS): SAPC staff are working closely with DHS and DMH to implement the Drug Medi-Cal ODS, which will be available to clients and providers effective July 1, 2017. In preparation for the rollout next month, staff have been working on building a provider network, billing and documentation infrastructure, and data management capabilities.

## 7. Vulnerable Children and Transitional Age Youth

Implementation Council for the Vulnerable Child: In January 2017, the Health Agency, in conjunction with the Office of Child Protection and the Department of Children and Family Services, formed the Implementation Council for the Vulnerable Child. This council is responsible for supporting the physical and mental health of DCFS involved children and youth. The Council is currently working on ensuring that each child and youth who is DCFS-involved receives comprehensive physical and mental health assessments and referrals to appropriate follow-up care within 30 days of entering the system, as well as strengthening and expanding the Medical Hubs across the County.

## 8. Chronic Disease and Injury Prevention

Smoking Cessation: The Interagency Workgroup for Chronic Disease and Injury Prevention is working on improving/increasing a smoking cessation protocol and intervention that are more standardized across the Health Agency directly-operated clinics. The impact could be substantial, since there are 14 Public Health centers, 25 DHS directly-operated clinics, and nearly 40 DMH sites that could benefit from this. For example, at the May 2017 update to the Board, 2016 data indicated that only 15% and 34% of DHS and DMH patients who screened positive for tobacco use received cessation intervention, respectively. The Health Agency effort in the next year or two is to increase these percentages. For reference, 108,834 DHS and 35,322 DMH clients were screened for tobacco use during 2016.

Trauma Prevention Initiative (TPI) and Parks After Dark (PAD): The workgroup is also helping to guide and scale efforts like the Trauma Prevention Initiative (TPI) and the Parks After Dark (PAD) program, which are community-level, place-based strategies that can help address community violence. A goal of these efforts is to reduce the number of violence-related trauma center emergency department (ED) visits and hospitalizations among residents of communities that TPI is working in – the initial efforts of TPI are focused in underserved areas of South Los Angeles with high crime rates/high ED visits due to assault. PAD is another strategy which helps with community violence prevention by increasing social cohesion and by offering a place during the summer where residents can interact with DPH, DHS, DMH, Sheriffs and other agencies that provide services or resources. PAD season is about to start for 2017; about 23 parks are expected to participate in PAD this year.

**Community Engagement**: The Westmont West Athens Unity Summit was held on March 4, 2017 at the Los Angeles Southwest College. The Summit celebrated the communities of Westmont and West Athens and brought together community members, community organizations, faith leaders, County departments, and elected officials. The Summit was designed for the community and by the community, with support from the DPH. More than 60 community stakeholders met every other week for six months to plan the Summit. Over 250 people attended the event. Dr. Barbara Ferrer was the keynote speaker. Since the Summit, DPH has continued to convene the community groups to continue the dialogue about violence prevention and ways to improve the health of residents and safety of Westmont West Athens neighborhoods.

Respectfully submitted,

Mitchell H. Katz, M.D. Director, Health Agency

mulhal Kg

Jonathan E. Sherin, M.D., Ph.D. Director, Department of Mental Health

Barbara Ferrer, Ph.D., M.P.H, M. Ed. Director, Department of Public Health

Bouloura Ferrer



# County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration 500 West Temple Street, Room 713, Los Angeles, California 90012 (213) 974-1101 http://ceo.lacounty.gov

> Board of Supervisors HILDA L. SOLIS First District

MARK RIDLEY-THOMAS Second District

SHEILA KUEHL Third District

JANICE HAHN Fourth District

KATHRYN BARGER Fifth District

May 9, 2017

To:

Supervisor Mark Ridley-Thomas, Chairman

Supervisor Hilda L. Solis Supervisor Sheila Kuehl Supervisor Janice Hahn Supervisor Kathryn Barger

From:

Chief Executive Officer

## **HOMELESS INITIATIVE QUARTERLY REPORT #5**

On February 9, 2016, the Board of Supervisors (Board) approved the Los Angeles County Homeless Initiative (HI) recommendations, including 47 Strategies to combat homelessness, and instructed the Chief Executive Officer (CEO) to report back to the Board on a quarterly basis regarding the implementation status and outcomes of each Strategy. The last quarterly report was provided to the Board on February 9, 2017. This is the fifth HI quarterly report to the Board which addresses the implementation status of the 47 approved Strategies with highlights and impact stories, status of Board directives and motions, and other key HI activities.

## Status Update on HI Strategies

Of the 47 HI Strategies approved by the Board, 29 have been fully or partially implemented, 12 are targeted to be implemented by July 2017, three by September 2017 and three have implementation dates that are yet to be determined, as reflected in Attachment I. Implementation status and next steps for the 47 HI Strategies can be found in Attachment II.

## Strategy Implementation Highlights

County departments and their community partners have made substantial progress in implementing the HI Strategies approved by the Board; implementation highlights to date include:

## • A1: Homeless Prevention Program for Families

179 families have retained permanent housing; 413 families are currently being assisted with homeless prevention services.

## • A2: Discharge Planning Guidelines

The Discharge Planning Guidelines were finalized in April 2017 after being vetted by impacted departments.

- **B1:** Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI Through March 31, 2017, 124 individuals have been housed and 370 are searching for housing.
- B3: Partner with Cities to Expand Rapid Re-Housing

594 households have been housed; 1,014 households are enrolled in various stages of engagement leading to rapid-rehousing. Additionally, the County has executed a partnership agreement with the City of West Covina and is currently working on contracts with the cities of Alhambra, Pasadena, Santa Monica, and West Hollywood to expand rapid re-housing for individuals.

## • B4: Facilitate Utilization of Federal Housing Subsidies

There were 342 landlord requests to participate in the Homeless Incentive Program (HIP), with 297 vacant units secured for voucher holders, and an additional 27 vacant units being processed. There were 254 homeless households successfully housed, with an additional nine households in the final stages of placement.

## • B7: Interim/Bridge Housing for those Exiting Institutions

During this reporting period 196 individuals were placed into bridge housing.

## • C1: Enhance the CalWORKs Subsidized Employment Program for Homeless Families

As of March 31, 2017, 160 referrals for subsidized employment for homeless families were made to contracted-Community-Based Organizations. Of these, 42 parents have been placed in a subsidized job, of whom two have secured unsubsidized employment.

## • C2: Increase Employment Opportunities for Homeless Adults by Supporting Social Enterprise

29 Social Enterprises have been certified as eligible to receive contracting preferences through the Social Enterprise Preference Program.

## C4/C5/C6: Establish a Countywide SSI and Veterans Advocacy Program for Individuals, Veterans and Inmates

On March 8, 2017, the Board approved seven vendors for the Countywide Benefits Advocacy Program.

## • D2: Jail in Reach

From January through March 2017, 1,000 clients have been engaged through Jail in Reach with 840 completing the VI-SPDAT, 117 declining to participate, 73 determined not to be homeless, and 35 not served due to other circumstances, e.g., were on their way to prison or State hospital, already released, transferred to another facility, already accepted to a community program, or did not finish the assessment due to hostile behavior.

## • E4: First Responders Training

The First Responders Training curriculum, initiated on December 7, 2016, has held 13 classes and trained approximately 415 deputies and sergeants.

## • E8: Enhance the Emergency Shelter System

The Los Angeles Homeless Services Authority (LAHSA), in partnership with public and private service providers, began implementing the low threshold guidelines to increase access and utilization of shelters. From July 1, 2016 to March 31, 2017, 602 households exited the shelter system into permanent housing.

## • E14: Enhanced Services for Transition Age Youth

Through the successful implementation of the Youth Coordinated Entry System, 1,194 youth have been assessed using the Next Step Tool, of which 452 youth have been housed.

The impact of the HI is illustrated in Attachment III, which includes stories of formerly homeless families and individuals who have been successfully assisted.

#### **Board Directives and Motions**

In addition to approving the 47 Homeless Initiative Strategies on February 9, 2017, the Board has directed the CEO to complete various homeless-related activities. The following are updates on some of those directives:

## Motion 47-A, Directive #5: Pilot to Incentivize the Use of Prefabricated Construction

On April 11, 2016, the CEO provided the Board with a report recommending that the County issue a Request for Proposals (RFP) to develop homeless housing on County-owned property with an option that proposals be innovative in utilizing pre-fabricated/shipping container construction. The pilot is proposed to be included in HI Strategy F6: Using Public Land for Homeless Housing. The CEO's Asset Management division is in the final stages of compiling a list of suitable County-owned properties that could be used for homeless housing. Details of the RFP, including the list of properties, are expected to be provided to the Board by the summer of 2017.

## • Motion 47-A, Directive #8: Permanent Supportive Housing for Homeless Individuals Diverted from the Criminal Justice System

On February 9, 2016, the Board adopted Motion 47-A, Directive #8, requesting a report back on a recommended Strategy for the construction of no less than 1,000 units of permanent supportive housing for homeless individuals diverted from the criminal justice system. On February 6, 2017, the CEO provided a report to the Board which indicated that the collaborative analysis does not support a recommendation to pursue a financing program for diversion housing that would ultimately be dependent on a General Fund subsidy.

After addressing the financing component of the motion, the CEO has focused on identifying underutilized or vacant properties that could support the construction of permanent supportive housing for the homeless population, including the diversion population. As noted above, the CEO's Asset Management division is in the final stages of compiling a list of suitable County-owned properties that could be used for housing for a range of homeless populations (e.g. youth, family, veteran, diversion, and medically recuperating) and will be reviewed with the applicable Board offices this summer. After receiving direction from each Board office, prospective sites that lend themselves to private development will be packaged into competitive solicitations for housing developer consideration. It is anticipated that some of these sites could be used for permanent supportive housing for homeless individuals diverted from the criminal justice system.

## Measure H Revenue Planning Process

On December 6, 2016, the Board adopted an ordinance placing Measure H on the March 7, 2017 countywide ballot. The voters of Los Angeles County approved Measure H with 69.34% of the vote, which establishes a quarter cent countywide special sales tax for a period of ten (10) years. Per the approved ordinance, the generated revenue will be utilized solely to prevent and combat homelessness by funding 17 current HI Strategies and four new Strategies as listed in Attachment IV.

On February 7, 2017, the Board directed the CEO to conduct a Measure H Revenue Planning Process, as described in Attachment V, to develop funding requests for each of the Strategies eligible for Measure H funding, and report back to the Board on June 13, 2017. The report back is to include final Measure H funding recommendations for FY 2017-18 and preliminary funding recommendations for FY 2018-19 and FY 2019-20.

As of the release of this memorandum, the HI has convened four Measure H Planning Group meetings, a community webinar, and a feedback session with the Lived Experience Advisory Group, and has secured nearly 100 pages of public comment from 244 individuals and organizations. The last meeting of the Planning Group is scheduled for May 10, 2017, where recommendations on the allocation of Measure H funds are anticipated to be finalized for Board consideration on June 13, 2017.

## Other Key Homeless Initiative Activities

## • 1<sup>st</sup> Annual Homeless Initiative Conference

On February 8, 2017, the HI hosted the first annual Homeless Initiative Conference to share lessons learned from year one, explore challenges and opportunities for year two, and plan for the second phase of the HI.

With the theme of "Fulfilling the Promise of Combating Homelessness Together," nearly 500 stakeholders attended, including elected officials, County departments, cities, homeless service providers, business sector, faith-based organizations, academics, foundations, and formerly homeless residents. Featured speakers included members of the Board of Supervisors and city mayors from each supervisorial district who emphasized multi-jurisdictional collaboration to combat homelessness. The Conference also included breakout sessions focusing on both current and emerging key issues that are critical to the success of the HI. A summary Conference Report can be found in Attachment VI. The second annual Homeless Initiative Conference is scheduled for February 8, 2018.

In conjunction with the Conference, community and public partners who are part of the HI submitted appreciation notes that acknowledge and celebrate those agencies and individuals who contributed to combatting homelessness during the first year. These notes in Attachment VII express how the authors have witnessed or been touched by the homeless programs, services, and individual acts of kindness that made a difference for an agency, department, community, family, and/or individual.

## Interfaith Summit on Homelessness

The HI and LA Voice are organizing Los Angeles County's first Interfaith Summit on Homelessness, "Pursuing the Promise of Combating Homelessness Together," which will be held on June 7, 2017, at the California Endowment. A planning group comprised of County department representatives and interfaith leaders from across the county is spearheading the conference.

The goals of the Interfaith Summit on Homelessness are for the faith community to:

- Be inspired and united in a common vision to combat homelessness in Los Angeles County, with a deepened sense of collaboration with the County and other partners;
- Gain clarity on the County's key strategies to end homelessness, the thinking that guided the development of these Strategies, and the vision for improved coordination and support; and
- Leave empowered with the information, materials and relationships needed to discern the role congregations want to play in combatting homelessness.

Each Supervisor May 9, 2017 Page 6

The next HI quarterly report will be submitted on August 9, 2017. Please let me know if you have any questions, or your staff may contact Phil Ansell, Director of the Homeless Initiative, at (213) 974-1752, or at pansell@ceo.lacounty.gov.

SAH:JJ:FAD PA:JR:ef

## Attachments

c: Executive Office, Board of Supervisors

County Counsel District Attorney

Sheriff

Alternate Public Defender Animal Care and Control

Arts Commission
Beaches and Harbors
Child Support Services
Children and Family Services

Community Development Commission

Consumer and Business Affairs

Fire Department Health Services Human Resources LAHSA

Mental Health

Military and Veterans Affairs

Parks and Recreation

Probation
Public Health
Public Library

**Public Social Services** 

Public Works Regional Planning

Registrar-Recorder/County Clerk

Superior Court

Workforce Development,

Aging and Community Services



ATTACHMENT IV

BARBARA FERRER, Ph.D., M.P.H., M.Ed. Director

JEFFREY D. GUNZENHAUSER, M.D., M.P.H. Interim Health Officer

CYNTHIA A. HARDING, M.P.H. Chief Deputy Director

313 North Figueroa Street, Room 806 Los Angeles, California 90012 TEL (213) 240-8117 • FAX (213) 975-1273

www.publichealth.lacounty.gov

June 16, 2017

TO:

Sachi Hamai, CEO

FROM:

Barbara Ferrer, Ph.D., M.P.H., M.Ed.

Director

SUBJECT:

**BOARD PRIORITIES SEMI-ANNUAL REPORT** 

This is to provide a response to your request for information from the Department of Public Health (DPH) to include in the semi-annual report on Board Priorities for submission to the Board by July 11, 2017. The attached information from DPH on the Environmental Justice Board priority provides highlights of achievements from the past six months, as well as relevant associated documents for attachment.

Barba Jens

If you have any questions or require additional information, please let me know.

BF:ld

**BOARD OF SUPERVISORS** 

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Shella Kuel
Third District

Janice Hahn Fourth District

Kathryn Barger Fifth District

## **DPH Segment for the Semi-Annual Report on Board Priorities**

## **Environmental Health Oversight and Monitoring**

On June 27, 2016, the Board of Supervisors added Environmental Health Oversight and Monitoring as a fifth priority to those established by the Board a year earlier. The CEO's Office subsequently convened the Departments of Public Health (DPH), Fire, Public Works, and the Office of Emergency Management (OEM) to create a framework for advancing County efforts in this area. The resulting framework paper "Environmental Oversight and Monitoring: Building Capacity to Address Environmental Threats, December 2016" out the goals and approach for this priority (see Attachment 1). Following is a summary of progress and overall status of this priority for the reporting period of January 2017 through June 2017.

## Background

During the past three years, the County has responded to several major environmental threats that endangered the health and well-being of entire communities. These included an unpermitted lead smelter operated by Exide Technologies that released toxic emissions that exposed thousands of nearby residents for decades, the largest release of natural gas in U.S. history from the Aliso Canyon gas storage facility, a metal fire and explosion in the City of Maywood, and emissions of hexavalent chromium from high-risk facilities in a mixed industrial/residential area in the City of Paramount.

Two factors were common in each of these incidents: (1) a high-risk facility, or multiple facilities operating in close proximity to densely populated areas; and (2) substantial and prolonged regulatory non-compliance despite the existence in California of the most progressive environmental laws in the nation. The County's experience in responding to these threats clearly demonstrated the need to strengthen its capabilities to prevent, prepare for, and respond to environmental health hazards. Strengthening these capabilities leads to better informed and empowered communities, greater enforcement efforts by State and local regulators, improved compliance on the part of regulated industries, reductions in toxic emissions, and ultimately improved health outcomes.

#### **Summary of Progress**

In coordination with the County Team, DPH is continuing to respond to existing health threats, and improve environmental health oversight and monitoring, as summarized below.

#### Status of Major Existing Health Threats:

#### Hexavalent Chromium Emissions in Paramount: Interagency Investigation and Response

**Status:** Through leveraging combined enforcement authorities, emissions and ambient concentration levels of Chromium-6 have been greatly reduced in Paramount (see Attachment 2).

- Efforts to identify additional facilities emitting Chromium-6 are underway, and close monitoring of previously identified facilities is ongoing.
- DPH identified data needs to adequately understand potential public health impacts, and is working with regulatory partners on further testing, including indoor air at schools and soil sampling in residential areas.
- Efforts to engage and inform community members are ongoing and include a DPH-led health fair in April, attendance at community meetings and events, and distribution of educational materials.

#### Lead in Communities Impacted by the Former Exide Facility: Cleanup and Restoration

**Status:** Conducting outreach to vulnerable populations through multiple channels and urging the State to enhance its cleanup plan to provide adequate health protection (see Attachment 3).

On June 10, 2017, DPH conducted a door-to-door outreach event, "Let's Talk About Exide", that targeted
more than 20,000 households. DPH distributed informational packets to ensure residents are aware of the
support provided by County departments, including health and social services.

• DPH analyzed the clean-up plan put forth by the State, identifying two major areas needing improvement: the prioritization of parcels for remediation and home interior clean-up and verification. A letter was sent to the State requesting plan modification.

## Aliso Canyon Natural Gas Disaster: Monitoring Health and Environmental Conditions

**Status:** Continuing to monitor health and environmental conditions in the community, and advocate for a long-term health study.

- Since January 2017, DPH has logged 148 symptom reports and reviewed environmental data collected by community methane monitors, identifying patterns and any needed intervention.
- DPH compiled the scientific rationale for a long-term health study. DPH strongly supported the need for a
  health study by conferring with regulatory partners, testifying at related hearings, and meeting with local
  residents to receive input and provide them with information to better advocate for their community.

## **Updates on Prevention-Focused Strategies:**

## Demonstration Project in Florence-Firestone: Community Toxic Risk Reduction

- Through ongoing meetings with community leaders and residents DPH receives input on the concept of the project, which aims to reduce cumulative pollution burden in the area; this includes feedback on the identification of facilities for action.
- DPH convened a Working Group with State and local regulatory agencies to prioritize high-risk industrial
  facilities on which to focus. Interagency site inspections are scheduled for July 2017 to assess compliance
  and take necessary enforcement actions.

## Oil and Gas Production: Hazard Assessment and Policy Development

- In response to a 2016 Board Motion, DPH continues to work with the Department of Regional Planning (DRP) as part of an Interagency Strike Team to assess the potential health and safety risks of existing oil and gas wells within unincorporated areas; long term goals include strengthening local regulatory control of oil and gas operations.
- To inform this work, DPH launched a complementary initiative that gathers input from community members and experts on health concerns associated with oil production in urban areas and identifies additional strategies for mitigation using a public health lens.

## Fruitland Fire: Coordination with Federal and State Agencies

• In February 2017, DPH convened all agencies involved in the 2016 Fruitland Magnesium Fire to review lessons learned and identify improved practices for response to future events. This effort enhances the effectiveness of multiagency response to multi-jurisdictional environmental incidents, including federal and local data sharing and communication with local residents and businesses.

#### Demolition at Former Farmers Brothers Site: Rapid Response to Community Complaints

- Following community complaints about the safety of demolition activities at the former Farmer Brothers site, which is located between two Superfund sites, DPH shut down all activities at the site to allow for a multi-agency assessment of potential toxic contamination and associated health risks.
- Prior to work re-starting at the site, DPH ordered dust control measures and air monitoring to prevent residential exposure to contaminated dust. DPH continues to monitor site conditions and provide updates to the community.



# County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration 500 West Temple Street, Room 713, Los Angeles, California 90012 (213) 974-1101 http://ceo.lacounty.gov

> Board of Supervisors HILDA L. SOLIS First District

MARK RIDLEY-THOMAS Second District

SHEILA KUEHL Third District

JANICE HAHN Fourth District

KATHRYN BARGER Fifth District

To:

December 13, 2016

Supervisor Mark Ridley-Thomas, Chairman

Supervisor Hilda L. Solis Supervisor Sheila Kuehl Supervisor Janice Hahn Supervisor Kathryn Barger

From:

Sachi A. Hamai N Chief Executive Officer

## UPDATE ON ENVIRONMENTAL HEALTH OVERSIGHT AND MONITORING

On June 27, 2016, the Board recognized the need for the County to have a more significant and proactive role in environmental health oversight and monitoring, and instructed the Chief Executive Officer (CEO) to prioritize needs in this area. This report provides an update of the steps taken to date, and necessary next steps, to strengthen the County's ability to prevent, prepare for, and respond to environmental health hazards.

Since June 2016, the CEO's Office has convened the Departments of Public Health (DPH), Fire, Public Works, and the Office of Emergency Management (OEM), to develop a concept paper outlining an approach to building County capacity to address environmental health threats. DPH took the lead on developing a conceptual design and drafting the concept paper. (See Attachment 1).

## Background

Over the past year an unprecedented County response has been required to respond to environmental disasters at industrial facilities such as the Fruitland fire, Exide Battery Recycling Plant, and Aliso Canyon natural gas storage facility. These incidents involved high-risk industrial facilities operating in close proximity to densely populated residential areas, and threatened the health and well-being of communities. In each case, County departments worked closely with multiple agencies to respond to imminent danger and safety concerns. County departments also guided recovery efforts and interpreted data

Each Supervisor December 13, 2016 Page 2

in order to communicate risks to cooperating agencies, elected officials, and community members. While the County was able to redirect staff to respond, these incidents revealed the need for a more sustainable approach to prepare for, respond to, and recover from environmental threats.

Improving Environmental Health Oversight and Monitoring

The County team envisions strengthened environmental monitoring and oversight that will improve regulatory enforcement, reduce toxic emissions, empower communities, and ultimately improve health outcomes. The approach developed by the County team covers four key areas: (1) Increase capacity to prevent, respond to, and recover from environmental threats; (2) Engage and inform community partners in working toward improved environmental conditions; (3) Leverage the authorities of local, State, and federal regulatory agencies; and (4) Promote policy change to prevent environmental health threats and reduce risks to community members. The conceptual model developed by the County team is designed to realize this vision through both prevention and preparedness.

## Prevention

Prevention strategies employ a combination of advocating for stricter enforcement by State regulators, increasing focus on health protection in regulatory decision-making, and promoting community empowerment through relationship-building and community involvement in decision-making. Prevention also includes improved monitoring of environmental conditions and health status for the early detection of health threats. The County team has examined the enforcement and compliance status of high-risk facilities referenced and concluded that improvements are needed in regulatory processes to both increase focus on health protection and enhance enforcement of existing regulations. The County can collaborate with other local, State, and federal enforcement agencies to address these findings and enhance prevention efforts. The County team has also identified methods for engaging and empowering communities, such as fostering relationships with community leaders and civic organizations, actively seeking community input, and involving community members in data collection.

## Preparedness

The County team has identified a number of needed improvements to County preparedness, response, and recovery efforts in the wake of the environmental emergencies referenced above. These include enhanced agency coordination and training, different models of operation for emergency response, and expanded

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environmental monitoring. Enhanced coordination and training will involve updating and modernizing incident response plans, as well as staff training to ensure culturally competent outreach and response. By creating different models of operation for County departments that traditionally are not first responders, these departments will have the flexibility needed to shift to emergency models of operation when threats emerge. Additionally, by expanding environmental and health monitoring, key data can be quickly accessed to support health-protective decision-making during emergency response.

## **Current Efforts**

In the meantime, DPH has also taken the lead on convening the OEM, Fire and Public Works Departments, to pilot its design in two areas of the County: Florence-Firestone and East Los Angeles. These areas were chosen based on the density of high-risk industrial facilities situated in close proximity to public/residential areas.

In addition, the CEO's office will work with DPH and other essential Departments in the budget process to identify resources needed to implement and sustain the conceptual design as outlined in Attachment 1.

## Conclusions and Next Steps

The approach outlined is designed to establish a sustainable model for enhanced environmental oversight and monitoring. This approach will support efforts to prevent minor problems from becoming major emergencies and in turn improve the overall health and well-being of Los Angeles County communities. The County team will next develop an action plan for implementing this conceptual approach.

CEO staff will work with DPH during the budget process to support implementation of an environmental oversight and monitoring program. If you have questions, or would like additional information, you may contact me at (213) 974-41101 or you may contact Cynthia Harding, Interim Director of Public Health, at (213) 240-8156.

SAH:JJ:FAD:CAH:yjf

## Attachment

c: Executive Office, Board of Supervisors County Counsel



## Attachment 2



BOARD OF SUPERVISORS

BARBARA FERRER, Ph.D., M.P.H., M.Ed. Director

JEFFREY D. GUNZENHAUSER, M.D., M.P.H. Interim Health Officer

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Mark Ridley-Thomas Second District Sheila Kuehl

Third District

Hilda L. Solis

First District

Janice Hahn Fourth District

Kathryn Barger Fifth District

May 17, 2017

TO:

Each Supervisor

FROM:

Barbara Ferger, Ph.D., M.P.H., M.Ed.

Director Harlan Jener

SUBJECT:

UPDATE ON PROGRESS TO ABATE ELEVATED HEXAVALENT

CHROMIUM LEVELS IN THE CITY OF PARAMOUNT

On December 20, 2016, your Board instructed the Department of Public Health (DPH) to report back monthly on the progress to abate the endangerment posed by elevated hexavalent chromium ("Chromium-6") emissions in the City of Paramount. This fifth monthly progress report provides information on four key elements of the interagency response: air quality monitoring, soil assessment, enforcement, and public communication. DPH is a part of the interagency team consisting of the South Coast Air Quality Management District (SCAQMD), Los Angeles County Fire Department, California Department of Toxics Substances Control (DTSC), California Department of Public Health (CDPH), and California Air Resources Board (CARB).

## **Air Quality Monitoring**

Air quality monitoring by SCAQMD continues across the City of Paramount in order to identify and address sources of Chromium-6. Monitoring is focused on several geographic areas: compliance monitoring points previously established outside of the Anaplex Corporation (Anaplex) and Aerocraft Heat Treating Company, Inc. (Aerocraft) facilities, the southern investigation area approximately a half-mile south of these facilities, and seven area schools. In the past month, the City of Paramount deployed five monitors, three of which have been co-located with SCAQMD monitors to validate their performance by comparing findings.

When Chromium-6 emissions (measured over a 24-hour period) at the compliance monitoring points outside of Anaplex and Aerocraft exceed 1 nanogram per meter cubed (ng/m³), the SCAQMD requires shut-down of all operations that contribute to Chromium-6 emissions. Over the last month, no shut-downs have been triggered, and there is a continued downward trend in Chromium-6 levels near these two facilities, which can be observed in the table below.

## Hexavalent Chromium Monitoring Results (ng/m³) – Aerocraft, Anaplex and Nearby Residential Areas

	Indu	Residential	
Month	Aerocraft	Anaplex	300 ft downwind
October 2016	26		4.7
November 2016	12	11	2.0
December 2017	3.0	2.5	0.7
January 2017	1.0	2.1	0.5
February 2017	1.1	0.5	0.6
March 2017	1.1	0.8	0.7
April 2017	0.6	0.4	0.3

Note: Grey shading indicates air monitoring was not conducted for this location during month listed.

While Chromium-6 emissions in the original investigation area have remained below the compliance standard of 1 ng/m³, emissions in the southern investigation area (in and around Jackson Street, between Minnesota Avenue and Illinois Avenue) remain elevated. In April 2017, Chromium-6 concentrations in air ranged from 0.09 to 4.5 ng/m³, with 34% of the samples in exceedance of 1 ng/m³. Additionally, average concentrations in the southern investigation area have increased from 0.6 ng/mg³ in December 2016 to 1.2 ng/m³ in April 2017. This general upward trend indicates the need for facilities in this southern investigation area to take all necessary actions to reduce Chromium-6 emissions.

Using data collected over the past several months, SCAQMD determined that the average Chromium-6 concentrations at four schools did not warrant further investigation and monitoring has since been discontinued at these locations (Alondra Middle, Keppel Elementary, Wirtz Elementary, Zamboni Middle). Outdoor air monitoring by SCAQMD continues at seven schools: Lincoln Elementary, Los Cerritos Elementary, Lynn Mokler Elementary, Paramount High School West, Roosevelt Elementary, Tanner Elementary, and Wesley Gaines Elementary. In April 2017, Chromium-6 levels at these schools ranged from 0.03 to 0.6 ng/m³, with averages that appear similar to levels found in other areas of the County. The average Chromium-6 concentration at Lincoln Elementary School was 0.3 ng/m³ during the month of April, which is an improvement from levels detected during previous months.

DPH met with representatives from Paramount Unified School District on May 4, 2017 to review measures the District has taken to reduce potential exposure and discuss DPH recommendations regarding indoor environmental sampling. The District provided an overview of its indoor air quality standards and practices, which include frequent maintenance of air filters and air handling systems, and commercial-grade surface cleaning. DPH provided the District with recommendations for indoor air sampling to help confirm the effectiveness of current preventive practices.

Each Supervisor May 17, 2017 Page 3

#### Soil Assessment

In response to an order by the Fire Department, Aerocraft has begun cleaning up soil in flower beds and public areas around its facility. On May 1, 2017, the Fire Department issued a similar order to Anaplex to clean up soil outside its facility based on new sample results.

Further, DPH worked with the Fire Department to draft a plan and sample soil from 10 locations in public areas adjacent to residential areas that are downwind of the Anaplex and Aerocraft facilities. DPH will reconvene with the Fire Department and DTSC to discuss next steps when results from this sampling are available.

### Enforcement

Pending ongoing source investigation results, the 1 ng/m³ compliance standard for additional metal facilities in the City of Paramount may need to be required and enforced. In addition, in the course of ongoing investigation activities, SCAQMD identified occupational health concerns at two metal polishing shops in the investigation area. SCAQMD referred these facilities to DPH and the state's Division of Occupational Safety and Health (Cal/OSHA). On May 9, 2017, staff from DPH conducted an environmental and occupational assessment at one of the facilities, which included a walkthrough, limited testing, and worker interviews. DPH will conduct a similar assessment of the second facility, and follow-up with a report to document key findings and recommendations. This report will be made available to both the facility operators and partner agencies.

#### Communication

DPH prepared a revised fact sheet to inform Paramount residents about the most recent air monitoring and soil sampling results and is coordinating with the City of Paramount to broadly distribute the fact sheet over the coming weeks. This will include participating in several events in May and June 2017 to provide the fact sheet to community members and answer questions related to the ongoing investigation and interagency response. These events will include a weekly farmers market, a series of summer concerts, and a local heritage festival.

DPH will continue to work closely with SCAQMD, the Fire Department, and County Counsel to report monthly on progress to protect the public's health in the City of Paramount. If you have questions or need additional information, please let me know.

## BF:ab

c: Chief Executive Officer
County Counsel
Executive Officer, Board of Supervisors
Fire Department



## OFFICE OF THE SHORIEF

# COUNTY OF LOS ANGELES HATELOF JUSTICE



JIM McDonnell. Sheriff

July 11, 2017

The Honorable Board of Supervisors County of Los Angeles 383 Kenneth Hahn Hall of Administration Los Angeles, California 90012

Dear Supervisors:

## LOS ANGELES COUNTY SHERIFF'S DEPARTMENT PROGRESS UPDATE ON SHERIFF'S INITIATIVES

On June 27, 2016, the Board requested the Los Angeles County (County) Sheriff's Department (Department) provide a semi-annual update on the Board's priorities on the Sheriff's initiatives in the areas of Jail Replacement, Implementation of DOJ/Rosas Reforms, and Integrated Correctional Health/Medical Services Bureau (MSB). The current status of the programs are outlined below:

## Jail Replacement

## Mira Loma

- As of June 12, 2017, the California State (State) Public Works Board approved the revised scope and budget for the project.
- The State will work with the County to confirm the ground lease as part of the AB900 financing. Part A of the design-build Request for Proposal (RFP) is complete and three pre-approved participants have been identified. The State will also need to approve Part B of the design-build RFP before it can be released to the participants and continue the design-build procurement process.

211 WEST TEMPLE STREET, LOS ANGELES, CALIFORNIA 90012

A Tradilion of Service

## **Consolidated Correctional Treatment Facility**

- A final draft of the scoping documents have been issued to the pre-qualified design-build teams as part of the procurement process administered by the Department of Public Works.
- The Environmental Impact Report (EIR) document continues to be drafted.

## Implementation of DOJ/Rosas Reforms

The status of these implementations are now reported quarterly to the Board. As mandated by the DOJ Rosas settlement agreements, the last report was presented at the Cluster Agenda Review (CAR) meeting on May 24, 2017, and is expected to be placed on the Board's agenda in the upcoming weeks. The Department will continue reporting quarterly, discontinuing related updates on this report, unless otherwise directed by the Board.

## Integrated Correctional Health/Medical Services Bureau

In December 2016, the Memorandum of Understanding (MOU) was signed by the Department and the Department of Health Services (DHS). On May 1, 2017, the final phase of transition was implemented, and 1500 employees were transferred from MSB to DHS's Correctional Health Services Unit (CHSU). Additional updates include:

• In January 2017, a pilot program for the Medical Pass Dashboard was implemented at the Department's Twin Towers Correctional Facility, Tower 1, specifically for the Doctor and Dental Lines. During the pilot, difficulties between the technology and business practices were identified. Currently, data is being evaluated to determine if the use of the dashboard will expand to other specialty areas and/or other Custody facilities. It is anticipated a meeting with the Correctional Health Services Director will take place to discuss the dashboard and its further implementation in late June 2017.

Based on the completion of the transition of MSB employees to DHS's CHSU, the Department will be discontinuing related updates on this report, unless otherwise directed by the Board.

Should you have any questions or require additional information, please contact Chief Stephen B. Johnson, Custody Services Division, at (213) 893-5888.

Sincerely,

JIM McDONNELL

SHERIFF