



**The Meeting Transcript of  
The Los Angeles County  
Board of Supervisors**



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1           [There is no reportable action as a result of the  
2           Board of Supervisors' closed session held today.]

3  
4  
5

6   **SUP. YAROSLAVSKY, CHAIRMAN:** BOARD OF SUPERVISORS IS NOW IN  
7   SESSION. ASK EVERYONE TO COME TO ORDER. AND WE ARE GOING TO BE  
8   LED-- I'D ASK EVERYBODY TO STAND FOR THE INVOCATION AND THE  
9   PLEDGE OF ALLEGIANCE. WE'RE GOING TO BE LED IN THE INVOCATION  
10  BY THE REVEREND LIBBY TIGNER, ASSOCIATE MINISTER OF THE FIRST  
11  CONGREGATION CHURCH OF LONG BEACH AND WE'LL BE LED IN THE  
12  PLEDGE OF ALLEGIANCE BY STEVE VLASICH, A MEMBER OF POST NUMBER  
13  826 OF THE WOODLAND HILLS, AMERICAN LEGION. REVEREND TIGNER?

14

15   **THE REVEREND LIBBY TIGNER:** THANK YOU. UNDERSTANDING THAT WE  
16  COME FROM DIFFERENT TRADITIONS AND FAITHS, I INVITE US INTO A  
17  MOMENT OF STILLNESS AS WE RECOGNIZE THE SACRED NATURE OF OUR  
18  LIVES. LET US PRAY. GOD OF ALL PEOPLE, ALL NATIONS, ALL TRIBES  
19  AND TONGUES, GOD WHOM WE KNOW BY MANY NAMES AND WHO WE  
20  EXPERIENCE AS LOVE AND GRACE, HOLY ONE OF ENDLESS  
21  POSSIBILITIES, WE THANK YOU FOR THE OPPORTUNITIES THAT YOU  
22  HAVE GIVEN US TO MAKE REAL DIFFERENCES IN THE LIVES OF  
23  INDIVIDUALS AND IN INSTITUTIONS IN THE COUNTY OF LOS ANGELES.  
24  GRANT US WISDOM AND COURAGE AS WE FACE THE CHALLENGES OF THIS  
25  NEW DAY. REMIND US THAT WE ARE NOT ALONE IN WHAT WE DO, YOUR



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1 STRENGTH AND YOUR LOVE ARE ALL AROUND US IN THOSE WITH WHOM WE  
2 WORK AND IN THOSE WHOM WE SERVE. GRANT US THE PEACE TO REACH  
3 OUT TO HELP IN NEED THOSE WE CAN AND GRANT US THE HUMILITY TO  
4 REACH OUT FOR HELP WHEN WE NEED IT. GOD, KEEP US MINDFUL OF  
5 YOUR SPIRIT WHICH IS WITH US NOW AND AT ALL TIMES AND MAY WE  
6 BE RESPONSIVE TO THE WAYS IN WHICH YOU LEAD US. WE OFFER YOU  
7 THIS PRAYER IN THE NAME OF YOUR SPIRIT OF LOVE. AMEN.

8

9 **STEVE VLASICH:** WOULD YOU ALL PLEASE STAND AND FACE THE FLAG,  
10 PLACE YOUR RIGHT HAND OVER YOUR HEART AND JOIN ME IN SAYING  
11 THE PLEDGE OF ALLEGIANCE. [ PLEDGE OF ALLEGIANCE ]

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** SUPERVISOR KNABE.

14

15 **SUP. KNABE:** THANK YOU, MR. CHAIR, MEMBERS OF THE BOARD, LADIES  
16 AND GENTLEMEN. IT'S MY PRIVILEGE TO PRESENT A CERTIFICATE OF  
17 APPRECIATION TO REVEREND LIBBY TIGNER. SHE WAS ORDAINED BY THE  
18 UNITED CHURCH OF CHRIST IN 1995. SHE HOLDS A BACHELOR OF ARTS  
19 DEGREE IN SOCIOLOGY FROM CALIFORNIA STATE UNIVERSITY AT LONG  
20 BEACH AND A MASTER OF DIVINITY FROM THE CLAREMONT SCHOOL OF  
21 THEOLOGY. SHE SERVED AS A PART-TIME ASSISTANT MINISTER AT THE  
22 FIRST CONGREGATIONAL CHURCH IN LONG BEACH FROM 1995 UNTIL THE  
23 YEAR 2000 AND HAS BEEN IN HER CURRENT POSITION SINCE 2001. HER  
24 PRIMARY AREAS OF INTEREST IN MINISTRY ARE ADULT EDUCATION AND  
25 SPIRITUAL DEVELOPMENT. SO I'D LIKE TO PRESENT THIS CERTIFICATE



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1 OF APPRECIATION TO HER AND THANK HER FOR TAKING TIME OUT OF  
2 HER BUSY SCHEDULE TO LEAD US IN THE INVOCATION TODAY. THANK  
3 YOU, REVEREND TIGNER. [ APPLAUSE ]

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, DON. THANK YOU,  
6 REVEREND TIGNER. WE WERE LED IN THE PLEDGE OF ALLEGIANCE THIS  
7 MORNING BY STEVE VLASICH, A RESIDENT OF WEST HILLS, A RESIDENT  
8 OF OUR DISTRICT FOR THE LAST 46 YEARS. HE'S RETIRED, SERVED--  
9 HE'S REPRESENTING THE AMERICAN LEGION, POST 826 OF WOODLAND  
10 HILLS, SERVED IN THE UNITED STATES ARMY FROM 1943 THROUGH '46,  
11 WAS A CORPORAL IN THE 371ST ENGINEER BATTALION IN THE EUROPEAN  
12 THEATRE, SERVED IN VARIOUS-- IN A VARIETY OF BATTLES IN THAT  
13 THEATRE. RECEIVED THE ARMY COMMENDATION MEDAL, THE GOOD  
14 CONDUCT MEDAL, THE EUROPEAN CAMPAIGN MEDAL WITH FOUR STARS,  
15 WORLD WAR II VICTORY MEDAL, NATIONAL VET SERVICE MEDAL, THE  
16 MERITORIOUS UNIT COMMENDATION MEDAL. HE'S MARRIED, HIS WIFE IS  
17 HERE IN THE FRONT ROW, DOLORES, VERY HONORED TO HAVE YOU HERE  
18 AND, STEVE, THANK YOU VERY MUCH FOR LEADING US IN THE PLEDGE  
19 THIS MORNING AND THANK YOU FOR YOUR GREAT SERVICE TO OUR  
20 NATION. [ APPLAUSE ]

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** LET'S START WITH THE AGENDA.  
23 SACHI, IF YOU'LL TAKE US THROUGH IT?

24



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1 **CLERK SACHI HAMAI:** GOOD MORNING MR. CHAIRMAN, MEMBERS OF THE  
2 BOARD, WE WILL BEGIN TODAY'S AGENDA ON PAGE 6, AGENDA FOR THE  
3 MEETING OF THE COMMUNITY DEVELOPMENT COMMISSION, ITEMS 1-D AND  
4 2-D.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** MS. MOLINA MOVES, MR. KNABE  
7 SECONDS. WITHOUT OBJECTION, UNANIMOUS VOTE.

8

9 **CLERK SACHI HAMAI:** AGENDA FOR THE MEETING OF THE HOUSING  
10 AUTHORITY, ITEMS 1-H AND 2-H.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** KNABE MOVES, BURKE SECONDS.  
13 UNANIMOUS VOTE.

14

15 **CLERK SACHI HAMAI:** AGENDA FOR THE MEETING OF THE REGIONAL PARK  
16 AND OPEN SPACE DISTRICT, ITEM 1-P.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** BURKE MOVES, MOLINA SECONDS.  
19 UNANIMOUS VOTE.

20

21 **CLERK SACHI HAMAI:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 16.  
22 ON ITEM NUMBER 4, SUPERVISOR KNABE REQUESTS THAT THIS ITEM BE  
23 HELD. ON ITEMS 9 AND 10, SUPERVISOR MOLINA, SUPERVISOR  
24 ANTONOVICH, AND A MEMBER OF THE PUBLIC REQUEST THAT THESE



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1 ITEMS BE HELD. AND, ON ITEM 11, SUPERVISOR KNABE REQUESTS THAT  
2 THIS ITEM BE HELD. THE REST ARE BEFORE YOU.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. ON THE REMAINDER,  
5 MOLINA MOVES, KNABE SECONDS. UNANIMOUS VOTE.

6

7 **CLERK SACHI HAMAI:** CHIEF ADMINISTRATIVE OFFICER, ITEMS 17  
8 THROUGH 21. ON ITEM 17, AS INDICATED ON THE SUPPLEMENTAL  
9 AGENDA, SUPERVISOR YAROSLAVSKY REQUESTS THAT THIS ITEM BE  
10 HEARD AS A SET MATTER AT 1:00 P.M. ON ITEM 18, SUPERVISOR  
11 MOLINA, SUPERVISOR KNABE AND SUPERVISOR ANTONOVICH REQUEST  
12 THAT THIS ITEM BE HELD. AND, ON ITEM NUMBER 19, SUPERVISOR  
13 KNABE REQUESTS THAT THIS ITEM BE HELD. THE REMAINING ARE  
14 BEFORE YOU.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** BURKE MOVES, KNABE SECONDS.  
17 UNANIMOUS VOTE.

18

19 **CLERK SACHI HAMAI:** AGRICULTURAL COMMISSIONER/ WEIGHTS AND  
20 MEASURES, ITEM 22.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** MOLINA MOVES, BURKE SECONDS.  
23 UNANIMOUS VOTE.

24

25 **CLERK SACHI HAMAI:** ASSESSOR, ITEM 23.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** KNABE MOVES, MOLINA SECONDS.  
3 UNANIMOUS VOTE.

4

5 **CLERK SACHI HAMAI:** CHIEF INFORMATION OFFICE, ITEM 24.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** BURKE MOVES, I'LL SECOND.  
8 UNANIMOUS VOTE.

9

10 **CLERK SACHI HAMAI:** CHILDREN AND FAMILY SERVICES, ITEMS 25 AND  
11 26. ON ITEM 25, SUPERVISOR KNABE AND SUPERVISOR ANTONOVICH  
12 REQUEST THAT THIS ITEM BE CONTINUED ONE WEEK TO FEBRUARY 20TH,  
13 2007. AND, ON ITEM 26, AS INDICATED ON THE SUPPLEMENTAL  
14 AGENDA, THE DIRECTOR OF CHILDREN AND FAMILY SERVICES REQUESTS  
15 THAT THIS ITEM BE CONTINUED THREE WEEKS TO MARCH 6TH, 2007.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. WITHOUT OBJECTION, ITEM  
18 25 WILL BE CONTINUED FOR ONE WEEK AND ITEM 26 WILL BE  
19 CONTINUED FOR THREE WEEKS.

20

21 **CLERK SACHI HAMAI:** COMMUNITY DEVELOPMENT COMMISSION, ITEM 27.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** MS. BURKE MOVES, MR. KNABE  
24 SECONDS. UNANIMOUS VOTE.

25



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1 **CLERK SACHI HAMAI:** FIRE DEPARTMENT, ITEMS 28 AND 29. AND, ON  
2 ITEM 28, THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD  
3 THE ITEM.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. THAT WILL BE HELD. ITEM  
6 29, I'LL MOVE, KNABE SECONDS. UNANIMOUS VOTE.

7

8 **CLERK SACHI HAMAI:** HEALTH SERVICES, ITEM 30.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** KNABE MOVES, MOLINA SECONDS.  
11 UNANIMOUS VOTE.

12

13 **CLERK SACHI HAMAI:** PUBLIC HEALTH, ITEM 31.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** MOLINA MOVES, BURKE SECONDS.  
16 UNANIMOUS VOTE.

17

18 **CLERK SACHI HAMAI:** PUBLIC WORKS, ITEMS 32 THROUGH 42.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** KNABE MOVES, BURKE SECONDS.  
21 UNANIMOUS VOTE.

22

23 **CLERK SACHI HAMAI:** ON PAGE 28, REGISTRAR-RECORDER/COUNTY  
24 CLERK, ITEM 43.

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** I'LL MOVE. MOLINA SECONDS.  
2 UNANIMOUS VOTE.

3

4 **CLERK SACHI HAMAI:** SHERIFF, ITEMS 44 AND 45.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** BURKE MOVES, KNABE SECONDS.

7 UNANIMOUS VOTE.

8

9 **CLERK SACHI HAMAI:** TREASURER AND TAX COLLECTOR, ITEMS 46 AND  
10 47.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** MOLINA MOVES, KNABE SECONDS.

13 UNANIMOUS VOTE.

14

15 **CLERK SACHI HAMAI:** MISCELLANEOUS COMMUNICATIONS, ITEMS 48  
16 THROUGH 51. ON ITEM 48, SUPERVISOR MOLINA REQUESTS THAT THIS  
17 ITEM BE CONTINUED FOUR WEEKS TO MARCH 13TH, 2007.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** WITHOUT OBJECTION, THAT WILL BE  
20 THE ORDER.

21

22 **CLERK SACHI HAMAI:** AND 49 THROUGH 51 ARE BEFORE YOU.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** KNABE MOVES, BURKE SECONDS.

25 UNANIMOUS VOTE.



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1

2 **CLERK SACHI HAMAI:** ORDINANCES FOR INTRODUCTION, ITEMS 52  
3 THROUGH 68. ON ITEM 52, SUPERVISOR KNABE REQUESTS THAT THIS  
4 ITEM BE HELD. ON ITEM 53, I'LL READ THE SHORT TITLE IN FOR THE  
5 RECORD. THIS IS AN ORDINANCE AMENDING TITLE 6 SALARIES OF THE  
6 LOS ANGELES COUNTY CODE RELATING TO IMPLEMENTING MEASURE A  
7 APPROVED BY THE ELECTORATE ON MARCH 7, 2000, IN THE OFFICE OF  
8 THE ASSESSOR.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** KNABE MOVES, MOLINA SECONDS.  
11 UNANIMOUS VOTE.

12

13 **CLERK SACHI HAMAI:** ON ITEMS 54 THROUGH 66, I'LL READ VERY  
14 BRIEFLY THE SHORT TITLES IN FOR THE RECORD. THIS IS THE  
15 ORDINANCES EXTENDING THROUGH JANUARY 2ND, 2008, FRANCHISES TO  
16 PROVIDE CABLE TELEVISION SERVICES IN VARIOUS UNINCORPORATED  
17 AREAS AND REFLECTING A CHANGE IN THE NAME OF THE BRANCH I.Z.S  
18 AS NOTED, TIME WARNER AND NY CABLE LLC, ACTON AREA, AND  
19 REFLECTING A CHANGE IN THE NAME OF THE FRANCHISEE FROM  
20 ADELPHIA CALIFORNIA CABLEVISION, LLC, TIME WARNER CABLE  
21 INCORPORATED, AGOURA AREA AND REFLECTING A CHANGE IN THE NAME  
22 OF THE FRANCHISEE FROM CENTURY TC CALIFORNIA LP CHARTER  
23 COMMUNICATIONS ENTERTAINMENT TO LLC ALTADENA AND AZUSA AREAS,  
24 TIME WARNER ENTERTAINMENT ADVANCED NEW HOUSE PARTNERSHIP  
25 CANYON COUNTRY AREA, TIME WARNER CABLE INCORPORATED, CLAREMONT



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1 AREA AND REFLECTING A CHANGE IN THE NAME OF THE FRANCHISEE  
2 FROM COMCAST CALIFORNIA 1-LLC, TIME WARNER CABLE INCORPORATED,  
3 COVINA AREA AND REFLECTING A CHANGE IN THE NAME OF THE  
4 FRANCHISEE FROM AMERICAN CABLE SYSTEMS OF CALIFORNIA  
5 INCORPORATED, TIME WARNER NY CABLE LLC EAST LOS ANGELES AREA  
6 REFLECTING A CHANGE IN THE NAME OF THE FRANCHISEE FROM BUENA  
7 VISTA-- BUENA VISION TELECOMMUNICATIONS INCORPORATED, TIME  
8 WARNER CABLE INCORPORATED, GLENDORA AREA AND REFLECTING A  
9 CHANGE IN THE NAME OF THE FRANCHISEE FROM CENTURY TCI  
10 CALIFORNIA LP, TIME WARNER NY CABLE LLC, GREEN VALLEY, LEONA  
11 VALLEY, ELIZABETH LAKE AREAS AND REFLECTING A CHANGE IN THE  
12 NAME OF THE FRANCHISEE FROM ADELPHIA COMMUNICATIONS OF  
13 CALIFORNIA TO LLC, TIME WARNER CABLE INCORPORATED, HACIENDA  
14 HEIGHTS AREA AND REFLECTING A CHANGE IN THE NAME OF THE  
15 FRANCHISEE FROM CENTURY TCI CALIFORNIA LP, FALCON CABLEVISION,  
16 HIDDEN HILLS AREA, TIME WARNER CABLE INCORPORATED, CAGLE  
17 CANYON AREA AND REFLECTING A CHANGE IN THE NAME OF THE  
18 FRANCHISEE FROM COMCAST OF CALIFORNIA 7 INCORPORATED, CHARTER  
19 COMMUNICATIONS ENTERTAINMENT TO LLC CANOLA AREA, MARCUS CABLE  
20 ASSOCIATES LLC, LA CRESCENTA MONTROSE AREA.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** ARE THESE ALL JUST CHANGES-- NAME  
23 CHANGES ONLY, NO SUBSTANTIVE CHANGES IN THE TERMS OF THE  
24 FRANCHISE?

25



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1 **CLERK SACHI HAMAI:** CORRECT. THAT'S OUR UNDERSTANDING.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** CAN WE JUST GET AN AFFIRMATION OF  
4 THAT?

5

6 **CLERK SACHI HAMAI:** COUNTY COUNSEL? LEELA?

7

8 **LEELA KAPUR:** EXCUSE ME?

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** ON THESE, ALL OF THESE CABLE  
11 ISSUES, ALL THESE ORDINANCES ARE FOR THE SOLE PURPOSE OF  
12 REFLECTING A CHANGE IN THE NAME OF THE OWNERSHIP?

13

14 **LEELA KAPUR:** CORRECT.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** THERE'S NO SUBSTANTIVE IN THE  
17 TERMS OF FRANCHISE?

18

19 **LEELA KAPUR:** CORRECT.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. ANY OTHER-- OKAY. MR.  
22 KNABE MOVES, MOLINA SECONDS. UNANIMOUS VOTE.

23

24 **LEELA KAPUR:** SUPERVISOR, I SHOULD SAY THEY'RE ALSO TO EXTEND  
25 SOME OF THE TIME PERIODS ON THE FRANCHISES.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. BUT AT THE SAME TERMS? YEAH.  
3 OKAY. ALL RIGHT. IT'S UNANIMOUS VOTE.

4

5 **CLERK SACHI HAMAI:** OKAY. ORDINANCES FOR ADOPTION, ITEMS 69 AND  
6 70. ON ITEM 69, THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC  
7 TO HOLD THIS ITEM. ITEM 70 IS BEFORE YOU.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, BURKE SECONDS.  
10 UNANIMOUS VOTE.

11

12 **CLERK SACHI HAMAI:** SEPARATE MATTERS, ITEMS 71 AND 72. ON ITEM  
13 71, I'LL READ THE SHORT TITLE IN FOR THE RECORD. THIS IS THE  
14 TREASURER AND TAX COLLECTOR'S RECOMMENDATION TO ADOPT A  
15 RESOLUTION AUTHORIZING THE ISSUANCE AND SALE OF LOS ANGELES  
16 UNIFIED SCHOOL DISTRICT GENERAL OBLIGATION BONDS 2005 ELECTION  
17 SERIES E 2007 IN A AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED  
18 600 MILLION.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. BURKE MOVES, KNABE  
21 SECONDS. UNANIMOUS VOTE.

22

23 **CLERK SACHI HAMAI:** ON ITEM 72, WE'LL HOLD THIS FOR A REPORT.  
24 MISCELLANEOUS, ADDITIONS TO THE AGENDA REQUESTED BY BOARD  
25 MEMBERS AND THE CHIEF ADMINISTRATIVE OFFICER, WHICH WERE



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1 POSTED MORE THAN 72 HOURS IN ADVANCE OF THE MEETING, AS  
2 INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. ON ITEM 73A,  
3 THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD THIS  
4 ITEM.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

7

8 **CLERK SACHI HAMAI:** AND ON ITEMS CONTINUED FROM PREVIOUS  
9 MEETINGS FOR FURTHER DISCUSSION AND ACTION BY THE BOARD, ON  
10 ITEM A-3, THE DEPARTMENT OF HEALTH SERVICES WOULD LIKE TO HOLD  
11 THIS FOR A REPORT. THAT THAT COMPLETES READING OF THE AGENDA.  
12 BOARD OF SUPERVISORS' SPECIAL ITEMS BEGIN WITH SUPERVISORIAL  
13 DISTRICT NUMBER 1.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. SUPERVISOR MOLINA, DO YOU  
16 HAVE ANY PRESENTATIONS? OKAY. SUPERVISOR BURKE.

17

18 **SUP. BURKE:** (OFF-MIKE). YOU WANT TO START YOURS? I START?

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** YES.

21

22 **SUP. BURKE:** I'D LIKE TO CALL FORWARD THE COUNTY PUBLIC LIBRARY  
23 REPRESENTATIVES, TERRY MCGUIRE, CHIEF DEPUTY. CHILDREN'S BOOK  
24 WEEK IS A NATIONAL EVENT CELEBRATED EACH NOVEMBER TO ENCOURAGE  
25 CHILDREN TO LOVE BOOKS AND READING. EVERY YEAR, FOR MORE THAN



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1 25 YEARS, THE COUNTY LIBRARY HAS CONDUCTED A BOOKMARK CONTEST  
2 TO ENCOURAGE CHILDREN'S ARTISTIC EXPRESSIONS AND ALLOW THEM TO  
3 SHARE THEIR JOY OF BOOKS AND THE WRITTEN WORD. THIS YEAR, MORE  
4 THAN 11,000 CHILDREN IN LOS ANGELES ENTERED THE COMPETITION  
5 AND CREATED BOOKMARKS RELATING TO THE THEME "MORE BOOKS,  
6 PLEASE." [ SAYS IT IN SPANISH ] TODAY, WE HAVE WITH US  
7 CHILDREN FROM ACROSS LOS ANGELES COUNTY WHOSE BOOKMARK ENTRIES  
8 WERE SELECTED AS BEING THE MOST ORIGINAL AND CREATIVE IN  
9 DEPICTING THE THEME. IT IS OUR PLEASURE TO BE ABLE TO HONOR  
10 MANY OF THESE GIFTED AND TALENTED YOUNG PEOPLE TODAY AND I  
11 HAVE TO SAY, THEY REALLY ARE TALENTED. WE HAVE TO CONGRATULATE  
12 THEM. THIS WAS QUITE A CONTEST. THEY HAVE SO MUCH ABILITY TO  
13 BE SO YOUNG. AND IT'S MY PLEASURE TO HONOR THESE WINNERS FROM  
14 THE SECOND DISTRICT. LENECIA NASH. [ APPLAUSE ]

15

16 **SUP. BURKE:** I THINK YOU NEED TO STAND OVER HERE. [ APPLAUSE ]

17

18 **SUP. BURKE:** LONNIE MOSAMURA. [ APPLAUSE ] THIS IS LONNIE'S  
19 SECOND YEAR TO WIN. PAULINE CHOU LAWNSDALE. [ APPLAUSE ]

20

21 **SUP. BURKE:** AND YOU'RE AN EIGHTH GRADER. NOW DO WE GO TO...

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S ME-- GO AHEAD. GO AHEAD,  
24 GLORIA. [ APPLAUSE ]

25



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1 **SUP. MOLINA:** THERE'S NO DOUBT ABOUT IT, EVERYBODY LOVES OUR  
2 LIBRARIES. WE PARTICULARLY LOVE WHEN CHILDREN TAKE ADVANTAGE  
3 OF THE LIBRARY SERVICES THAT MANY OF US STRUGGLE TO MAKE SURE  
4 THAT WE HAVE IN THE COMMUNITY BUT, WHEN THEY GET ACTIVELY  
5 INVOLVED, AS THESE CHILDREN HAVE IN THE BOOKMARK CONTEST,  
6 WE'RE PARTICULARLY PROUD OF THEM AND THEY DESERVE OUR  
7 RECOGNITION. LET ME BEGIN BY RECOGNIZING THREE OF THE WINNERS  
8 IN MY DISTRICT. FIRST OF ALL, WE HAVE ALICIA VALENCIA. ALICIA  
9 IS A SECOND GRADER AND USES THE SOUTH EL MONTE LIBRARY. SHE'S  
10 ACCOMPANIED HERE BY HER MOM, PATRICIA VALENCIA. AND, IF YOU  
11 NOTICE, PATRICIA-- I MEAN, ALICIA HAS A LITTLE "U.S.C." ON THE  
12 SIDE OF HER LITTLE SHIRT, AND I ASKED HER WHY AND SHE SAYS  
13 THAT'S WHERE SHE'S GOING TO COLLEGE, SO SHE'S GOT GREAT  
14 DIRECTION AND I WANT TO APPLAUD ALICIA. CONGRATULATIONS. [  
15 APPLAUSE ]

16

17 **SUP. MOLINA:** NEXT WE HAVE YVETTE MUNOZ. YVETTE MUNOZ IS A  
18 SIXTH GRADER AND SHE IS FROM EL CAMINO REAL LIBRARY IN EAST  
19 L.A. SHE'S ACCOMPANIED BY HER PARENTS, MYRA GARCIA AND ALBERT  
20 MUNOZ, AND WE WANT TO CONGRATULATE HER FOR HER OUTSTANDING  
21 BOOKMARK THAT SHE PROVIDED THAT WE'RE GOING TO BE USING  
22 THROUGHOUT THE YEAR IN OUR COMMUNITY. CONGRATULATIONS, YVETTE.  
23 [ APPLAUSE ]

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** AND, FINALLY, OUR LAST STUDENT COULD NOT JOIN US,  
2 HE'S FROM BALDWIN PARK LIBRARY, BUT WE'RE VERY PROUD OF HIS  
3 BOOKMARK ENTRY AS WELL AND HE IS RYAN ZOO AND WE WANT TO  
4 CONGRATULATE HIM AS WELL AND WE'LL MAKE SURE THE SCHOOL MAKES  
5 A PRESENTATION. SO WE WANT TO CONGRATULATE ALL OF THE WINNERS  
6 THROUGHOUT L.A. COUNTY. [ APPLAUSE ]

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** I THINK I'M NEXT. ALL RIGHT. WE  
9 HAVE THREE WINNERS FROM THE THIRD SUPERVISORIAL DISTRICT, VERY  
10 PROUD TO INTRODUCE THEM. FIRST OF ALL, STAN LEAL, SECOND  
11 GRADER FROM WILLOW ELEMENTARY SCHOOL IN AGOURA HILLS. [  
12 APPLAUSE ]

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** NEXT IS ABIGAIL THAI, A THIRD  
15 GREATER FROM WHITE OAK ELEMENTARY SCHOOL IN WEST LAKE VILLAGE.  
16 [ APPLAUSE ]

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** AND LAST BUT NOT LEAST IS ANNETTE  
19 KIAEX, EIGHTH GRADER FROM SAN FERNANDO MIDDLE SCHOOL IN THE  
20 SAN FERNANDO VALLEY. ANNETTE? [ APPLAUSE ]

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** CONGRATULATIONS TO ALL OF YOU.  
23 SUPERVISOR KNABE?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE:** THANK YOU, MR. CHAIRMAN. THIS IS ALWAYS A GREAT  
2 COMPETITION AND BEING ABLE TO LOOK AT ALL THE DIFFERENT  
3 DESIGNS AND THE CREATIVITY OF THE KIDS. WE HAVE A LOT OF  
4 PEOPLE INVOLVED IN OUR OFFICE, WE SET UP A LITTLE COMMITTEE  
5 AND I EVEN GOT MY GRANDDAUGHTER INVOLVED THIS YEAR IN PICKING  
6 WINNERS, SO WE'RE REALLY THRILLED WITH WHAT WE HAVE HERE  
7 TODAY. FIRST OF ALL, FROM THE NORWALK LIBRARY, SECOND GRADER,  
8 TAMARA ROMERO. [ APPLAUSE ]

9

10 **SUP. KNABE:** NEXT, WE HAVE, FROM 27 MILES ACROSS THE SEA, FROM  
11 CATALINA, FROM AVALON, FROM THE OUTLINE LIBRARY, SIXTH GRADER,  
12 SAMMY JO ARNOLD. [ APPLAUSE ]

13

14 **SUP. KNABE:** I THINK SHE'S STILL WORKING MOM FOR THE DOGGY,  
15 LITTLE PUPPY. YEAH, THAT'S WHAT I'M THINKING. AND LAST, WE HAD  
16 ONE OF OUR CONTESTANTS FROM NORWALK, DIANA CASTILLO, COULD NOT  
17 BE WITH US TODAY. THIS LAST YOUNG MAN I'M PARTICULARLY PROUD  
18 OF, VAYHAS VASALACAS FROM THE MANHATTAN BEACH LIBRARY. FOR THE  
19 FIRST TIME EVER, WE HAVE A BOOKMARK IN BRAILLE AND THIS YOUNG  
20 MAN CREATED IT AND... [ APPLAUSE ]

21

22 **SUP. KNABE:** HE HAS THE MOST INCREDIBLE MACHINE AROUND HIS NECK  
23 THAT TAKES BOOKS AND REFRESHES IT. HE'S ONE OF THE PREMIER  
24 READERS IN BRAILLE THROUGHOUT THE UNITED STATES. ALSO, GOES TO  
25 LITHUANIAN SCHOOL ON SATURDAYS AND HE DOES IT THROUGH THE



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1 BRAILLE AS WELL AND HE'S READING THE BOOK "JOHN ADAMS" RIGHT  
2 NOW AND, THROUGH THIS MACHINE, AND QUITE A GUY, A BRILLIANT  
3 YOUNG CHILD AND WE'RE JUST SO PROUD OF HIM AND SO WE HAVE A  
4 SCROLL FOR HIM, AGAIN AND THIS IS FOR THE FOURTH GRADE  
5 COMPETITION. [ APPLAUSE ]

6

7 **SUP. KNABE:** THANK YOU. CONGRATULATIONS. [ APPLAUSE ]

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. SUPERVISOR ANTONOVICH.

10

11 **SUP. ANTONOVICH:** WE HAVE THE WINNERS REPRESENTING THREE OF THE  
12 SIX VALLEYS THAT I REPRESENT, FROM THE SAN GABRIEL VALLEY, THE  
13 SANTA CLARITA VALLEY AND THE ANTELOPE VALLEY. AND FROM THE  
14 WEST COVINA LIBRARY IN THE SAN GABRIEL VALLEY, WE HAVE HAMJU  
15 PARKY, WHO IS THE RECIPIENT. CONGRATULATIONS. [ APPLAUSE ]

16

17 **SUP. ANTONOVICH:** FROM THE SANTA CLARITA VALLEY, WE HAVE  
18 ALEKSANDRA MILLETTE, NEWHALL LIBRARY. [ APPLAUSE ]

19

20 **SUP. ANTONOVICH:** AND FROM THE ANTELOPE VALLEY, THE LANCASTER  
21 LIBRARY, JULIAN PUO SUMMER. [ APPLAUSE ]

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** DON, DO YOU WANT TO MAKE THE  
24 PRESENTATION TO THE LIBRARY DEPARTMENT? LET ME RECOGNIZE



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1 SUPERVISOR KNABE FOR THE PRESENTATION ON THIS TO THE LIBRARY  
2 DEPARTMENT. AS WELL.

3

4 **SUP. KNABE:** I KNOW EVERYONE'S BUSY BUT IF WE COULD HAVE SOME  
5 MEMBERS FROM THE LIBRARY DEPARTMENT COME ON UP HERE, WE WOULD  
6 LIKE TO...

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** TERRY MCGUIRE, I THINK, IS HERE  
9 REPRESENTING THE DEPARTMENT. DON IS GOING TO MAKE A  
10 PRESENTATION.

11

12 **SUP. KNABE:** IN RECOGNITION OF ANOTHER VERY SUCCESSFUL BOOKMARK  
13 CONTEST, WE'D LIKE TO PRESENT THE LIBRARY, COUNTY PUBLIC  
14 LIBRARY THIS SCROLL FROM ALL FIVE OF US UP HERE.  
15 CONGRATULATIONS ON ANOTHER GREAT CONTEST. [ APPLAUSE ]

16

17 **TERRY MCGUIRE:** I WOULD JUST LIKE TO SAY THANK YOU VERY MUCH TO  
18 THE BOARD OF SUPERVISORS FOR THEIR CONTINUED SUPPORT OF THIS  
19 CONTEST. IT GROWS EVERY YEAR. AND IT IS JUST A REALLY  
20 WONDERFUL EVENT FOR THE CHILDREN AND I UNDERSTAND THAT THE  
21 SUPERVISORS REALLY ENJOY THE PROCESS OF SELECTING THE WINNERS  
22 AS WELL. THANK YOU. [ APPLAUSE ]

23



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** SUPERVISOR BURKE, DO YOU HAVE ANY  
2 OTHER PRESENTATIONS? YVONNE? DO YOU HAVE ANY OTHER  
3 PRESENTATIONS?

4

5 **SUP. BURKE:** NO.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** I HAVE SEVERAL PRESENTATIONS THIS  
8 MORNING AND I'D LIKE TO, FIRST OF ALL, ASK CECILIA ALVEAR TO  
9 COME FORWARD. AND, SUPERVISOR MOLINA, IF YOU'LL JOIN ME ON  
10 THIS ONE. I THINK YOU KNOW CECILIA WELL. TODAY, WE'RE HONORING  
11 CECILIA ALVEAR, AS A SENIOR PRODUCER FOR NBC NEWS, AND A  
12 PIONEERING LATINA BROADCAST JOURNALIST WHO IS RETIRING AFTER A  
13 DISTINGUISHED 30-YEAR CAREER THAT HAS INCLUDED COVERING AND  
14 PRODUCING STORIES FOR MOST OF THE MAJOR NEWS EVENTS OUT OF  
15 CENTRAL AND SOUTH AMERICA IN RECENT DECADES, INCLUDING CENTRAL  
16 AMERICAN CONFLICTS IN NICARAGUA AND EL SALVADOR, THE DRUG WAR  
17 IN BOLIVIA AND COLOMBIA, THE 1994 ASSASSINATION OF MEXICAN  
18 PRESIDENTIAL CANDIDATE, LUIS DENALDO ACOLOSIO, THE POPE'S  
19 VISIT TO CUBA AND MANY OTHERS. SHE'S A PAST PRESIDENT OF THE  
20 NATIONAL ASSOCIATION OF HISPANIC JOURNALISTS. SHE WAS BORN AND  
21 RAISED IN THE GALAPAGOS ISLANDS OF ECUADOR. I DIDN'T KNOW  
22 ANYBODY WAS BORN THERE! [ LIGHT LAUGHTER ]

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** AND-- NO HUMANS THAT I WAS AWARE  
25 OF, IN THE GALAPAGOS ISLANDS WHERE HER FATHER WAS A MILITARY



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1 GOVERNOR. SHE EMIGRATED TO THE UNITED STATES IN THE 1960S AND  
2 BECAME A CITIZEN IN 1984. A PERIODIC VISITOR TO HER GALAPAGOS  
3 ISLAND HOME, HER LONG-TERM AMBITION IS TO IMPROVE THE  
4 ELEMENTARY SCHOOL ORIGINALLY FOUNDED THERE BY HER FATHER. NBC  
5 NEWS HAS A GREAT TRADITION OF COVERING INTERNATIONAL EVENTS,  
6 NOT JUST LOCAL EVENTS, BUT INTERNATIONAL EVENTS AND THE EVENTS  
7 THAT HAVE HAPPENED IN THIS HEMISPHERE HAVE BEEN MEMORABLE AND  
8 ARE ETCHED IN OUR MEMORIES, IN PART, BECAUSE OF THE STORIES  
9 THAT WERE PRODUCED AND GUIDED BY CECILIA OVER THESE MANY YEARS  
10 AND YOU JUST GOT A TASTE OF A FEW OF THEM IN THE PROCLAMATION.  
11 THE BOARD, AND I'M GOING TO ASK SUPERVISOR MOLINA TO SAY A  
12 WORD, THE BOARD WANTED TO PRESENT THIS 5-SIGNATURE  
13 PROCLAMATION TO YOU, CECILIA, TO COMMEND YOU FOR A GREAT  
14 CAREER, AN ACCOMPLISHED CAREER IN JOURNALISM, A LIFETIME  
15 FILLED WITH NUMEROUS PROFESSIONAL AND PUBLIC SERVICE  
16 ACHIEVEMENTS AND WE WANT TO EXTEND TO YOU OUR BEST WISHES FOR  
17 A HAPPY, REWARDING AND FULFILLING RETIREMENT WITH CONTINUED  
18 SUCCESS IN ALL OF YOUR ENDEAVORS BUT, BEFORE WE ACTUALLY GIVE  
19 YOU THIS, I WANT TO TURN IT OVER TO SUPERVISOR MOLINA FOR A  
20 MOMENT.

21

22 **SUP. MOLINA:** THANK YOU, SUPERVISOR YAROSLAVSKY, AND THANK YOU  
23 FOR INCLUDING ME IN THIS VERY IMPORTANT PRESENTATION. CECILIA  
24 IS A PIONEER. WE MENTIONED THAT EARLIER, EVEN THOUGH SHE  
25 DIDN'T COME OVER IN A COVERED WAGON, SHE IS SOMEBODY WHO



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1 REALLY BLAZED THE TRAIL FOR OTHER JOURNALISTS, PARTICULARLY  
2 LATINAS. KIND OF MORE BUT BEHIND THE SCENES IN PRODUCTIONS AND  
3 ALL BUT IN SOME OF THE MOST DANGEROUS AREAS, SOME OF THE MOST  
4 EXOTIC KINDS OF COVERAGE THAT SHE HAS DONE AND SHE BRINGS THE  
5 STORY TO ALL OF US OF WHAT IS GOING ON THROUGHOUT LATIN  
6 AMERICA AND SOUTH AMERICA. BUT SHE HAS BEEN INSTRUMENTAL AND I  
7 THINK THE OTHER PART OF IT THAT I APPRECIATE ABOUT CECILIA IS  
8 THAT SHE'S JOINED NATIONAL ORGANIZATIONS TO CONTINUE TO MENTOR  
9 OTHER YOUNG JOURNALISTS AS WELL AND TO PROVIDE LEADERSHIP. SO  
10 IT'S SO FITTING THAT THE BOARD OF SUPERVISORS HONORS HER TODAY  
11 FOR HER PIONEERING EFFORTS BUT MORE IMPORTANTLY PAYING TRIBUTE  
12 TO ALL OF THE WORK AND THE CONTRIBUTIONS SHE HAS PROVIDED FOR  
13 THE HARD CORE NEWS THAT VERY FEW JOURNALISTS DO ANY MORE AND I  
14 THINK WE SHOULD BE VERY PROUD OF ALL OF HER ACCOMPLISHMENTS.  
15 CONGRATULATIONS, CECILIA. [ APPLAUSE ]

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT, CECILIA, WE'RE GOING TO  
18 PRESENT THIS PROCLAMATION TO YOU. I WANT TO ACKNOWLEDGE, I  
19 BELIEVE, MURRAY, ARE YOU HERE, DODIE? MURRAY AND DODIE  
20 FROMSON. MURRAY FROMSON, A LEGEND IN HIS OWN TIME AS A  
21 JOURNALIST FROM CBS DAYS CALLED AND SAID HE WANTED ESPECIALLY  
22 TO BE HERE BECAUSE HE KNEW WE WERE HONORING CECILIA. THANK YOU  
23 BOTH FOR BEING HERE. CONGRATULATIONS ON THE GOOD NEWS. AND,  
24 SO, CECILIA, THIS PROCLAMATION IS FOR YOU. THANK YOU FOR 30  
25 YEARS OF BRINGING THE NEWS OF THIS HEMISPHERE TO ALL OF US. WE



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1 KNOW FAR TOO LITTLE ABOUT THIS HEMISPHERE AND WHAT WE KNOW IS,  
2 IN LARGE PART, DUE TO WHAT WE GET FROM GREAT NEWS  
3 ORGANIZATIONS LIKE NBC NEWS. CONGRATULATIONS. [ APPLAUSE ]

4

5 **SUP. MOLINA:** ONE POPULAR LADY.

6

7 **CECILIA ALVEAR:** CAN I SAY A FEW WORDS?

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S PART OF THE DEAL.

10

11 **CECILIA ALVEAR:** THANK YOU. I WOULD LIKE TO SAY A FEW WORDS AND  
12 I PROMISE I'LL BE BRIEF. AFTER ALL, I WORK IN TELEVISION. YOU  
13 KNOW, WE JUST SCRATCH THE SURFACES.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** TEN SECOND SOUND BITE.

16

17 **CECILIA ALVEAR:** THANK YOU. THANK YOU SO MUCH FOR THIS. WHEN I  
18 LANDED AT LAX IN 1965 AS A YOUNG IMMIGRANT FROM ECUADOR, I  
19 WOULD HAVE NEVER HAVE IMAGINED, EVEN IN MY WILDEST DREAMS,  
20 THAT I WOULD BE STANDING HERE TODAY, SO THANK YOU, SUPERVISOR  
21 YAROSLAVSKY. THANK YOU, SUPERVISOR MOLINA. THANK YOU, THE  
22 OTHER MEMBERS OF THE BOARD. BY THE WAY, I HAVE LIVED IN EVERY  
23 ONE OF YOUR DISTRICTS. [ LIGHT LAUGHTER ]

24



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1 **CECILIA ALVEAR:** AND I WOULD BE REMISS IF I DIDN'T MENTION THAT  
2 WE JOURNALISTS AND YOU ELECTED OFFICIALS SOMETIMES HAVE AN  
3 ADVERSARIAL RELATIONSHIP AS WE DO OUR JOB AS WATCHDOGS BUT IT  
4 SPEAKS VERY WELL OF YOU THAT YOU ARE RECOGNIZING MY WORK AS A  
5 JOURNALIST, OUR PROFESSION, I APPRECIATE THAT. THANK YOU. I  
6 ALSO WANT TO SAY THAT, AS AN IMMIGRANT, I HAVE HAD TO COVER A  
7 LOT OF STORIES HERE AND, MOST RECENTLY, THE STORY ABOUT  
8 IMMIGRATION. AND, AS A JOURNALIST, I APPROACH IT WITH THE  
9 UTMOST FAIRNESS, BUT, NOW THAT I'M RETIRED, I CAN TELL YOU  
10 THAT, ON A PERSONAL BASIS, I CAN ASSURE YOU THAT THE PEOPLE  
11 WHO COME HERE DO SO IN SEARCH OF A BETTER LIFE AND, IF THEY  
12 ARE GIVEN ACCESS TO THE RIGHT EDUCATION AND THE RIGHT  
13 OPPORTUNITIES, THEY WILL ENRICH OUR COMMUNITY, THEY WILL  
14 CONTRIBUTE GREATLY TO OUR CITY, OUR COUNTY, OUR NATION. I JUST  
15 WANTED TO FINISH HERE AND I ALSO WANT TO SAY THAT, IN 1971,  
16 WHEN I STARTED WORKING IN MEDIA, THAT OUR PRESENCE, THE  
17 PRESENCE OF LATINOS IN NEWS MEDIA WERE ALMOST NONEXISTENT AND  
18 IT WAS THROUGH THE EFFORTS OF THE CALIFORNIA CHICANO NEWS  
19 MEDIA ASSOCIATION AND THE NATIONAL ASSOCIATION OF HISPANIC  
20 JOURNALISTS, AS WELL AS OUR OWN DEMOGRAPHIC GROWTH AND OUR  
21 GRADUAL POLITICAL EMPOWERMENT, THAT WE SEE MORE OF A PRESENCE  
22 NOW AND THAT IS GOOD FOR JOURNALISM AND THAT IS GOOD FOR OUR  
23 COMMUNITIES AND I'M VERY PROUD OF THE WORK THAT I HAVE DONE  
24 WITH THOSE ORGANIZATIONS. AND, IN CLOSING, I'D LIKE TO SAY  
25 THAT, AS A YOUNG WOMAN IN ECUADOR, I DREAMT OF COMING TO THE



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1 UNITED STATES. I THOUGHT, IN THIS LAND OF OPPORTUNITY, I COULD  
2 MAKE MY DREAMS A REALITY ... (VOICE WAVERING)... AND THANK YOU  
3 FOR-- THANK YOU FOR HONORING THOSE OF US WHO DARE TO DREAM  
4 ... (VOICE WAVERING)... [ APPLAUSE ]

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** NEXT, I HAVE A-- YES. OKAY. MOCK  
7 TRIAL AWARDS. WHERE ARE OUR MOCK TRIAL AWARD WINNERS? THERE  
8 THEY ARE. YOU CAN TELL, THEY'RE THE ONES THAT ARE SUITED UP,  
9 LITERALLY. TODAY, WE WANT TO HONOR THE WINNERS OF THE 29TH  
10 ANNUAL LOS ANGELES COUNTY MOCK TRIAL COMPETITION, THE 2006  
11 CHAMPIONS, AND ALSO TO HONOR THE TWO COACHES FROM WESLEY  
12 SCHOOL-- I'M SORRY. TWO COACHES FROM THE HARVARD WEST LAKE  
13 SCHOOL WHO ARE THE CHAMPIONS FOR 2006. WE'RE VERY PROUD OF THE  
14 THIRD DISTRICT HARVARD WEST LAKE SCHOOL. THE MOCK TRIAL IS A  
15 VERY RIGOROUS COMPETITION. I REMEMBER WHEN MY SON WAS IN IT IN  
16 HIGH SCHOOL, HE THEN WENT ON, I WANT YOU GUYS TO KNOW, THEN  
17 WENT ON AT CAL BERKELEY TO BE A MEMBER OF THAT MOCK TRIAL TEAM  
18 AND IS NOW COACHING THE N.Y.U. MOCK TRIAL TEAM WHILE HE'S IN  
19 LAW SCHOOL, SO THERE'S A METHOD TO THIS MADNESS OF MOCK TRIAL,  
20 AND IT'S A GREAT DISCIPLINE AND A GREAT EXPERIENCE. SO I WANT  
21 TO, FIRST OF ALL-- YOU'RE THE WESLEY SCHOOL. WESLEY MIDDLE  
22 SCHOOL. OKAY, I AM CONFUSED. JOEL, YOU'RE GOING TO HAVE TO  
23 STRAIGHTEN ME OUT HERE. YOU'RE THE FIRST BUNCH. OKAY. I  
24 GOTCHA. WESLEY SCHOOL, THE JUNIOR DIVISION, THERE WE GO, THE



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1 JUNIOR DIVISION-- SORRY ABOUT THAT. I MATRICULATED YOU TO A  
2 MORE EXPENSIVE SCHOOL. [ LAUGHTER ]

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** LET'S GET SERIOUS. THE WESLEY  
5 SCHOOL IS THE 2006 CHAMPION IN THE JUNIOR DIVISION. THEY ARE  
6 LED BY THEIR COACH, BARBARA ANDERSON, AND IS BARBARA HERE?  
7 YOU'RE BARBARA? I GOT THAT RIGHT. AND CONGRATULATIONS TO ALL  
8 OF YOU. THIS IS A GREAT ACHIEVEMENT WHICH YOU WILL TAKE WITH  
9 YOU THE REST OF YOUR ACADEMIC CAREERS AND BEYOND. YOU'LL LOOK  
10 BACK AT THIS AS A VERY FORMULATIVE ACHIEVEMENT. SO LET ME  
11 PRESENT THIS TO YOU, COACH, AND WOULD YOU LIKE TO SAY A WORD?

12

13 **BARBARA ANDERSON:** THANK YOU SO MUCH, SUPERVISOR YAROSLAVSKY  
14 AND TO ALL THE BOARD SUPERVISORS FOR HONORING US WITH THIS  
15 WONDERFUL VERY HARD-EARNED AWARD AND THANK YOU TO MY  
16 INCREDIBLE MOCK TRIAL TEAM. THANK YOU. [ APPLAUSE ]

17

18 **BARBARA ANDERSON:** THANK YOU.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** CONGRATULATIONS TO ALL OF YOU.

21

22 **BARBARA ANDERSON:** THANK YOU.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** CONGRATULATIONS. ALL RIGHT. THE  
25 WESLEY SCHOOL FROM NORTH HOLLYWOOD. NEXT IS-- WHO'S NEXT? HUH?



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1 HARVARD WEST LAKE? ALL RIGHT. HARVARD WEST LAKE HIGH SCHOOL,  
2 THE SENIOR DIVISION, LED BY THEIR COACH, DAVID HINDON, AND  
3 THEY'RE THE 2006 MOCK TRIAL CHAMPIONS. CONGRATULATIONS. LET'S  
4 GIVE THEM A HAND AS THEY COME UP. [ APPLAUSE ]

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. WE HAVE-- COACH, COME  
7 ON UP HERE. I WANT TO PRESENT YOU WITH THIS PROCLAMATION  
8 SIGNED BY ALL FIVE OF US TO HARVARD WEST LAKE HIGH SCHOOL,  
9 2006 SENIOR DIVISION CHAMPIONS. CONGRATULATIONS.

10

11 **DAVID HINDON:** THANK YOU VERY MUCH.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** SAY A WORD.

14

15 **DAVID HINDON:** THANK YOU, SUPERVISOR YAROSLAVSKY AND THE BOARD  
16 AND I WANT TO THANK ESPECIALLY THE CONSTITUTIONAL RIGHTS  
17 FOUNDATION FOR STAGING THIS REALLY WONDERFUL EDUCATIONAL  
18 PROGRAM. THANK YOU.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. [ APPLAUSE ]

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. ONE OF THE STUDENTS IN  
23 THE MOCK TRIAL TEAM IS A CHILD OF STEPHANIE BARREN, OUR  
24 CURATOR AT THE COUNTY MUSEUM OF ART. CONGRATULATIONS,  
25 STEPHANIE, AND TO ALL THE OTHERS AS WELL. (OFF-MIKE)



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** WHO IS THAT? MAX IS THE WINNER?  
3 CONGRATULATIONS. HOW MANY SENIORS? SO YOU'VE GOT A GOOD TEAM  
4 COMING BACK. HARVARD'S GOING TO BE BACK NEXT YEAR. THEY ONLY  
5 HAVE FIVE SENIORS. AND, LASTLY, THERESA PIUMETTI. IS THERESA  
6 HERE? COME ON UP. [ APPLAUSE ]

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** I WANT TO PRESENT THIS  
9 PROCLAMATION TO THERESA, WHO IS RECEIVING-- WHO IS-- TEACHER  
10 AT PROVIDENCE HIGH SCHOOL, WHO IS RECEIVING THE-- YEAH, GIVE  
11 PROVIDENCE A HAND. THERE YOU GO. [ APPLAUSE ]

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** IS RECEIVING THE HELEN BERNSTEIN  
14 OUTSTANDING TEACHER AWARD THIS YEAR AND THIS PROCLAMATION IS  
15 SIGNED BY ALL OF US. SOME OF US KNEW HELEN BERNSTEIN VERY WELL  
16 AND I KNOW IT'S AN HONOR FOR YOU TO GET AN AWARD BEARING HER  
17 NAME. SHE WAS A GREAT EDUCATOR AND A GREAT PASSIONATE FIGHTER  
18 FOR TEACHERS. AND THANKS FOR GIVING YOUR CAREER TO TEACHING  
19 AND CONGRATULATIONS ON BEING RECOGNIZED, THERESA.

20

21 **THERESA PIUMETTI:** THANK YOU SO MUCH. [ APPLAUSE ]

22

23 **THERESA PIUMETTI:** I JUST WANT TO SAY A QUICK WORD, ESPECIALLY  
24 TO MY STUDENTS. THEY'RE BACK THERE. AND ALL THESE YEARS-- I'VE  
25 BEEN DOING MOCK TRIAL FOR ABOUT 10 YEARS AND IT'S BEEN AN



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1 EXTREMELY REWARDING PROCESS, AND I WANT TO THANK THE  
2 CONSTITUTIONAL RIGHTS FOUNDATION BECAUSE THEY DO SUCH GOOD  
3 WORK FOR THE COMMUNITY FOR OUR CITIES, FOR THE STATE AND SO I  
4 WANT TO THANK THEM AND I WANT TO THANK PROVIDENCE HIGH SCHOOL.  
5 I REALLY APPRECIATE THIS HONOR AND I DO WHAT I DO FOR THE KIDS  
6 AND WE HAVE A GREAT TIME AND WE LEARN A LOT ABOUT LAW AND A  
7 LOT ABOUT LIFE. SO I JUST WANTED TO SAY THANK YOU SO MUCH.  
8 THANK YOU. [ APPLAUSE ]

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** CONGRATULATIONS. CONGRATULATIONS.  
11 THANKS, THERESA. CONGRATULATIONS TO ALL THE STUDENTS AND  
12 TEACHERS AND THE PARENTS, TOO. I KNOW THEY'RE PART OF THIS  
13 TEAM AS WELL. CONGRATULATIONS. SUPERVISOR KNABE.

14

15 **SUP. KNABE:** THANK YOU, MR. CHAIRMAN. IT'S MY PLEASURE TO  
16 INVITE UP MR. TIMOTHY KRAMER AND CHIEF DYER. ON SEPTEMBER 20TH  
17 THIS PAST YEAR, MR. KRAMER CAME TO A STOP AT THE INTERSECTION  
18 OF MARQUARDT QUART AND ARTESIA BOULEVARD IN THE CITY OF  
19 CERRITOS. AS THE LIGHT TURNED GREEN, HE CROSSED THE  
20 INTERSECTION BUT NOTICED AN ONCOMING VAN HEADING INTO THE  
21 INTERSECTION WAS ABOUT TO RUN A RED LIGHT. HE LOOKED IN HIS  
22 REARVIEW MIRROR AND WITNESSED THE VAN AS IT STRUCK ANOTHER  
23 CAR. INSTANTLY, THE DRIVER OF THE VAN LOST CONTROL, FLIPPING  
24 THE VAN ONCE AND LANDING ON THE DRIVER'S SIDE, UP AGAINST THE  
25 LIGHT POST. THE DRIVER WAS STUNNED AND TRAPPED INSIDE AND, IN



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1 JUST A MATTER OF SECONDS, THE VAN BURST INTO FLAMES. WITH NO  
2 THOUGHT OF HIS OWN PERSONAL SAFETY, TIMOTHY KRAMER QUICKLY  
3 JUMPED OUT OF HIS OWN VEHICLE, RAN ACROSS THE STREET TO RESCUE  
4 THE TRAPPED VICTIM. HE LOOKED INSIDE AND SAW THE VICTIM'S  
5 PANTS HAD CAUGHT ON FIRE. HE BROKE THE WINDOW WITH HIS HANDS  
6 AND KICKED IN THE WINDSHIELD. EVENTUALLY, THE DRIVER WAS ABLE  
7 TO BE PULLED OUT TO SAFETY BY MR. KRAMER. SO, ON BEHALF OF  
8 MYSELF AND MY COLLEAGUES UP HERE, IT'S ALWAYS NICE TO BE ABLE  
9 TO RECOGNIZE INDIVIDUALS. THERE'S SO MANY GREAT STORIES  
10 THROUGHOUT OUR COUNTY OF PEOPLE COMING TO THE RESCUE OF  
11 OTHERS, PARTICULARLY IN A SITUATION LIKE THIS WHERE YOU HAVE A  
12 AUTOMOBILE ON FIRE AND EVERYTHING ELSE, WITH NO THOUGHT OF HIS  
13 OWN SAFETY, HE WAS ABLE TO RESCUE THE VICTIM, SO  
14 CONGRATULATIONS, TIMOTHY. [ APPLAUSE ]

15

16 **SPEAKER:** ON BEHALF OF CHIEF FREEMAN AND THE 4,000 MEN AND  
17 WOMEN IN THE LOS ANGELES COUNTY FIRE DEPARTMENT, I'D LIKE TO  
18 THANK YOUR HONORABLE BOARD OF SUPERVISORS FOR THIS  
19 PRESENTATION IN RECOGNIZING TIM'S HEROIC ACTIONS THAT DAY. I'D  
20 ALSO LIKE TO SAY TO TIM, THERE'S NO HIGHER CALLING THAN SAVING  
21 ANOTHER LIFE AND FOR THAT I SALUTE YOUR BRAVERY AND YOUR  
22 SELFLESS ACTIONS THAT DAY. CONGRATULATIONS.

23

24 **SUP. KNABE:** TIM IS A LITTLE SHY. HE DIDN'T WANT TO SAY  
25 ANYTHING. GO CERRITOS DONS. ALL RIGHT. THANK YOU.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, DON. SUPERVISOR  
3 ANTONOVICH?

4

5 **SUP. ANTONOVICH:** THIS MORNING, WE WOULD LIKE TO WELCOME TO THE  
6 COUNTY OF LOS ANGELES THIS YEAR'S 2007 MISS L.A. CHINATOWN  
7 QUEEN AND COURT AND THE WINNERS OF THE LITTLE QUEEN AND KING  
8 CONTESTS. FOR THE PAST 35 YEARS, THE MISS LOS ANGELES  
9 CHINATOWN PAGEANT HAS BEEN ONE OF THE MOST ANTICIPATED  
10 ACTIVITIES AND EVENTS IN OUR LOS ANGELES COUNTY CHINESE  
11 COMMUNITY. THE YOUNG LADIES PARTICIPATING IN THE PAGEANT HAVE  
12 SPENT THE PAST 10 WEEKS LEARNING TECHNIQUES OF PUBLIC  
13 SPEAKING, PRESENTATION, AS WELL AS THE HISTORY OF CURRENT  
14 AFFAIRS SURROUNDING THE CHINESE- AMERICAN COMMUNITY, OUR  
15 COUNTY, OUR STATE AND OUR NATION. THE CROWNED MISS LOS ANGELES  
16 CHINATOWN AND HER COURT REPRESENT THE COMMUNITY AS GOODWILL  
17 AMBASSADORS TO COMMUNITIES THROUGHOUT SOUTHERN CALIFORNIA. NOW  
18 PARTICIPANTS IN THE LITTLE QUEEN AND KING CONTEST INCLUDE 5  
19 AND 6-YEAR-OLD BOYS AND GIRLS AS THE KING AND QUEEN, PRINCE  
20 AND PRINCESSES ARE CHOSEN. THEY HAVE THE OPPORTUNITY TO ALSO  
21 ATTEND MANY OF THE NEW YEAR FESTIVITIES, WHICH THIS YEAR IS  
22 GOING TO BE THE YEAR OF THE PIG. AT THIS TIME, WE WOULD LIKE  
23 TO RECOGNIZE QUEEN LAURA CHUNG, WHO WAS BORN IN HONG KONG BUT  
24 SHE CAME TO THE UNITED STATES WHEN SHE WAS NINE YEARS OLD. SHE  
25 OBTAINED HER BACHELOR'S DEGREE IN PSYCHOLOGY AND DEAN'S LIST



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1 STATUS FROM THE UNIVERSITY OF CALIFORNIA RIVERSIDE AND SHE  
2 SERVED AS CO-CAPTAIN CHOREOGRAPHER OF THE HIGHLANDER GIRLS  
3 DANCE TEAM FOR THE PAST THREE YEARS. SINCE THEN, SHE HAS  
4 DEDICATED HERSELF AS AN ACCOUNT EXECUTIVE WITH THE LPC PUBLIC  
5 RELATIONS FIRM WHERE SHE IS RESPONSIBLE FOR PLANNING AND  
6 COORDINATION OF EVENTS FOR A VARIETY OF BUSINESSES AND  
7 ORGANIZATIONS. SHE RECENTLY SERVED AS THE CHAIR OF THE YOUTH  
8 OUTREACH FOR THE ASIAN PROFESSIONAL EXCHANGE WHERE SHE WILL  
9 MANAGE SPECIAL SOCIAL FUNCTIONS SUCH AS THE YOUTH OLYMPICS, AS  
10 WELL AS TEENAGERS TO STAY PASSIONATE, OPTIMISTIC AND  
11 PROACTIVE. IN HER SPARE TIME, SHE LOVES WATCHING AND  
12 PERFORMING BALLET AND JAZZ AND SHE'S ACTIVE IN HER CHURCH AT  
13 THE FIRST CHINESE BAPTIST CHURCH AND THE LAKE AVENUE CHURCH IN  
14 PASADENA. SO, LAUREL, CONGRATULATIONS.

15

16 **LAURA CHUNG:** THANK YOU. [ APPLAUSE ]

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** AND MISS PHOTOGENIC IS MANDARIN  
19 WU, WHO RECEIVED HER BACHELOR OF ARTS DEGREE IN DANCE AND  
20 MINOR IN DIGITAL ARTS FROM THE UNIVERSITY OF CALIFORNIA  
21 IRVINE. SHE WAS ALSO A DANCE GRADUATE FROM THE LOS ANGELES  
22 COUNTY HIGH SCHOOL FOR THE ARTS, A HIGH SCHOOL THAT I HELPED  
23 CO-FOUND AND HAS DONE AN INCREDIBLE JOB IN WHICH ALL OF OUR  
24 STUDENTS BASICALLY HAVE ATTENDED AND GRADUATED FROM UNIVERSITY  
25 AND THOSE STUDENTS HAVE REACHED THE 90 PERCENTILE IN ACADEMIC



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1 ACHIEVEMENT IN THE STATE OF CALIFORNIA. AND THIS IS A CHARTER  
2 SCHOOL, A PRO CHOICE SCHOOL WHERE STUDENTS FROM ALL OVER THE  
3 COUNTY CAN PARTICIPATE TO BE ALLOWED TO ATTEND WHEN THEY  
4 QUALIFY WITH THEIR SPECIAL TALENTS. MANDARIN IS THE FOUNDER OF  
5 MANDARIN ORANGE PERFORMING ARTS, AN ORGANIZATION DEVELOPED TO  
6 ENRICH THE COMMUNITY WITH THE NEW ETHOS IN DANCE AND ART, AND  
7 WHICH IS CHARACTERIZED BY THE FUSION OF IDEALS AND  
8 PHILOSOPHIES OF THE EAST AND WEST. SHE EXPLORES UNLIMITED  
9 POSSIBILITIES IN PERFORMING ARTS, COLLABORATING WITH VARIOUS  
10 ARTISTS OF DIFFERENT FIELDS. SHE'S PERFORMED THROUGHOUT OUR  
11 UNITED STATES AND IN ASIAN AS A CHOREOGRAPHER, WHO WORKS AND  
12 PERFORMED AT VENUES INCLUDING THE KODAK THEATRE, THE MUSIC  
13 CENTER, DOROTHY CHANDLER PAVILION AND MANY OTHERS. SHE'S A  
14 DANCE TEACHER OF MANDY'S DANCE CLASSES IN SPRING AUTUMN DANCE  
15 ENSEMBLE, SHARING IDEAS AND PASSIONS OF DANCE TO NEW  
16 GENERATIONS OF ASPIRING DANCERS. ADDITIONALLY, SHE'S A  
17 FREELANCE ARTIST HIRED FOR DIGITAL DESIGNS, COSTUME DESIGNS  
18 AND ARTISTIC COORDINATION FOR SHOWS. SHE'S ALSO A BOARD MEMBER  
19 OF THE AMERICAN-CHINESE DANCE ASSOCIATION. SO, MANDARIN?

20

21 **MANDARIN WU:** THANK YOU. [ APPLAUSE ]

22

23 **SUP. ANTONOVICH:** THE LITTLE KING IS PRESTON SKY CHUNG.  
24 PRESTON?

25



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1 **SUP. ANTONOVICH:** AND THE LITTLE QUEEN IS LAURA SUE. AND THE  
2 LITTLE PRINCE IS DARREN CHAN. AND OUR LITTLE PRINCESS IS LIANA  
3 SOTOICHAN. OKAY. LET ME INTRODUCE OUR QUEEN AT THIS TIME,  
4 LAURA?

5

6 **LAURA CHUNG:** GOOD MORNING, LADIES AND GENTLEMEN. THANK YOU SO  
7 MUCH FOR HAVING US HERE. I WOULD LIKE TO THANK EVERYONE HERE,  
8 THE BOARD OF SUPERVISORS AND I WOULD LIKE TO WISH EVERYONE A  
9 HAPPY CHINESE NEW YEAR'S ON BEHALF OF THE CHINESE CHAMBER OF  
10 COMMERCE. THANK YOU AGAIN. AND, ALSO, WE ACTUALLY HAVE THE  
11 108TH GOLDEN DRAGON PARADE ON FEBRUARY 24TH ON BROADWAY AND  
12 HILL AND IT STARTS AT 2:00 P.M. WE WOULD ALL LOVE TO SEE YOU  
13 AND YOUR FAMILY AND FRIENDS COME. THANK YOU SO MUCH. [  
14 APPLAUSE ]

15

16 **SPEAKER:** I JUST WANT TO SAY I'M SO HAPPY TO SEE THAT L.A. HAS  
17 SO MUCH DIVERSITY AND THEN I WISH EVERYBODY A HAPPY CHINESE  
18 NEW YEAR. [ SPEAKS CHINESE ] THANK YOU.

19

20 **SPEAKER:** HOLD THE CARDS OUT IN FRONT OF YOU SO WE CAN SEE YOUR  
21 NAME.

22

23 **SUP. ANTONOVICH:** NOW WE HAVE LITTLE TWINS, WILMA AND BETTY,  
24 LABRADOR MIXES THAT ARE EIGHT WEEKS OLD. WHICH ONE IS THIS  
25 ONE? OKAY. HERE'S LITTLE BETTY AND THIS IS LITTLE WILMA. SO



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1 YOU CAN GET THEM AS A SET OR YOU CAN BREAK UP THIS SISTER TEAM  
2 BUT A SET WOULD BE NICE, AND YOU CAN CALL THE TELEPHONE NUMBER  
3 AT THE BOTTOM OF YOUR SCREEN, (562) 728-4644. THEY'D EVEN LIKE  
4 TO RIDE IN THE PARADE THIS COMING NEW YEAR'S DAY ON FEBRUARY  
5 24TH. THERE WILL BE TWO PARADES, ONE IN THE ALHAMBRA SAN  
6 GABRIEL COMMUNITY AND THE OTHER IN THE DOWNTOWN LOS ANGELES  
7 CHINATOWN AREA. SO, ANYWAY, WILMA AND BETTY ARE LOOKING FOR  
8 LITTLE HOMES. OKAY?

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S IT, MIKE?

11

12 **SUP. ANTONOVICH:** THAT'S IT.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. NO OTHER PRESENTATIONS,  
15 THEN WE'RE READY TO START WITH THE AGENDA. I THINK SUPERVISOR  
16 MOLINA IS UP FIRST.

17

18 **SUP. MOLINA:** WHY DON'T WE DEAL WITH...

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** MS. MOLINA, ONE SECOND. I JUST  
21 WANT TO MOVE TO RECONSIDER ITEM 2 SO THAT I WANT TO MAKE AN  
22 AMENDMENT AND WE FORGOT TO TELL THAT TO THE CLERK. SO, WITHOUT  
23 OBJECTION, WE'LL RECONSIDER ITEM 2 AND WE'LL HOLD IT FOR  
24 LATER. GO AHEAD.

25



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1 **SUP. MOLINA:** ALL RIGHT. WHY DON'T WE BEGIN WITH THE BUDGET  
2 ADJUSTMENT ISSUES. WHAT ARE THEY? THEY'RE NUMBERS 18? IS THAT  
3 CORRECT?

4

5 **C.A.O. JANSSEN:** NUMBER 18. NUMBER 18.

6

7 **SUP. MOLINA:** AGAIN, ON THE ISSUE-- THERE'S VARIOUS ASPECTS OF  
8 THESE PROPOSALS. MAYBE IF WE COULD TAKE THE CHILDREN'S  
9 SERVICES ISSUE FIRST.

10

11 **C.A.O. JANSSEN:** YES, MR. CHAIR, SUPERVISOR, THE-- ON ITEM 18,  
12 RECOMMENDATION-- RECOMMENDATION NUMBER 5, CHILDREN AND FAMILY  
13 SERVICES, TRANSFER \$13 MILLION IN APPROPRIATION AUTHORITY  
14 BETWEEN BUDGET UNITS. ABOUT 8 MILLION OF THAT, SUPERVISOR, IS  
15 RELATED TO THE SAME ISSUE THAT SUPERVISOR KNABE IS DISCUSSING  
16 IN ITEM NUMBER 11 BEFORE YOU AND THAT HAS TO DO WITH THE  
17 RELATIVE CARE INSPECTION ISSUE AT THE DEPARTMENT.

18

19 **SUP. MOLINA:** DO YOU WANT TO HOLD THOSE ITEMS TOGETHER SO THEY  
20 CAN BE DISCUSSED? WOULD THAT BE WORTHWHILE?

21

22 **C.A.O. JANSSEN:** WAS 11 HELD? YEAH, I WOULD RECOMMEND THAT YOU  
23 HAVE THE DISCUSSION TOGETHER, IT'S THE SAME ISSUE AND HAVE  
24 TRISH COME UP AND TALK ABOUT WHERE SHE IS WITH THE PROBLEM.

25



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1 **SUP. MOLINA:** ALL RIGHT. I THINK THAT WOULD BE WORTHWHILE.  
2 THERE SHE IS.

3

4 **C.A.O. JANSSEN:** YEAH. TRISH?

5

6 **TRISH PLOEHN:** GOOD MORNING. THE ISSUE BASICALLY IS OUR ASK FOR  
7 REASSESSMENTS. ABOUT 2003, WE DETERMINED THAT WE WERE NOT  
8 DOING OUR ASSESSMENTS APPROPRIATELY AND THAT WE DIDN'T HAVE  
9 APPROPRIATE STAFF ALLOCATED TO THEM AND WE DID SET UP ASK THE  
10 UNIT. BASICALLY, WHAT IT IS IS THAT RELATIVE HOMES MUST BE  
11 APPROVED INITIALLY BEFORE A CHILD CAN BE PLACED THERE AND MUST  
12 BE REASSESSED ANNUALLY. IF THEY ARE NOT REASSESSED TIMELY AND  
13 ANNUALLY, THEN WE CANNOT CLAIM FEDERAL OR STATE FUNDING. THERE  
14 HAS BEEN A BACKLOG THAT HAS DEVELOPED OVER TIME OF FAMILIES  
15 THAT HAVE NOT BEEN REASSESSED AND, RATHER THAN DISADVANTAGE  
16 THE FAMILIES, WE HAVE BEEN PAYING COUNTY MONEY TO ENSURE THAT  
17 THOSE CHILDREN CONTINUE TO REMAIN IN THOSE HOMES. I DO HAVE A-  
18 - SINCE COMING ON BOARD IN SEPTEMBER AND ASSESSING WHAT THE  
19 SITUATION IS, I DO HAVE A PLAN IN PLACE AT THIS POINT IN TIME.  
20 IT'S A 4-POINT PLAN WHICH CONSISTS OF TWO CLEAN-UP EFFORTS, A  
21 POINT IN TIME EFFORT AS OF NOVEMBER AND A 100% COMPREHENSIVE  
22 ASSESSMENT OF EVERY CHILD THAT'S IN PLACEMENT, WHICH IS ABOUT  
23 11,000 CHILDREN. THERE'S ALSO AN ONGOING EFFORT TO ENSURE THAT  
24 WE DO NOT DEVELOP ANY FURTHER BACKLOGS AS WE ARE CLEANING UP  
25 THE ONE WE HAVE NOW AND THERE IS A EXECUTIVE LEVEL WORK GROUP



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1 THAT HAS BEEN PUT IN PLACE TO DETERMINE BEST PRACTICES TO  
2 ENSURE THAT WE ACTUALLY HAVE THE RIGHT PROGRAM IN PLACE WITH  
3 THE RIGHT STAFFING SO THAT THIS DOES NOT OCCUR IN THE FUTURE.

4

5 **SUP. MOLINA:** I HAVE A MOTION, BECAUSE I'M A LITTLE BIT NERVOUS  
6 WITH REGARD TO THE DEPARTMENT AND, AGAIN, THIS IS ONLY A  
7 PRECAUTION, AND THAT IS ASKING THAT WE SET ASIDE THE MONEY  
8 TEMPORARILY UNTIL WE CAN GET A PLAN FROM THE DEPARTMENT THAT  
9 ASSURES US THAT IT'S GOING TO BE UTILIZED IN A WAY TO REALLY  
10 MAKE SURE THAT WE ARE PROVIDING THIS AND HOPEFULLY ADDRESSING  
11 THE ISSUE OF THE BACKLOG AND THE MONEY THAT COMES WITH IT  
12 BECAUSE THE DEPARTMENT RIGHT NOW IS IN A DEFICIT SITUATION?

13

14 **TRISH PLOEHN:** WE HAVE-- IT'S NOT A DEFICIT. WE JUST NEED TO  
15 MOVE THE MONEY FROM OUR ADMIN BUDGET TO OUR ASSISTANCE BUDGET.

16

17 **SUP. MOLINA:** SO THIS WOULD CLEAR THAT UP, WOULD THAT BE THE  
18 CASE?

19

20 **TRISH PLOEHN:** CORRECT.

21

22 **C.A.O. JANSSEN:** BUT, SUPERVISOR, THIS IS NOT SOMETHING WE CAN  
23 SUSTAIN LONG TERM. THEY HAPPEN TO HAVE SAVINGS IN THE ADMIN  
24 BUDGET OF THIS AMOUNT. IT CAN'T CONTINUE OR WE WILL HAVE A  
25 GENERAL FUND PROBLEM.



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1

2 **SUP. MOLINA:** BUT WE ALSO GET FEDERAL DOLLARS FOR DOING THIS,  
3 RIGHT?

4

5 **TRISH PLOEHN:** AS LONG AS WE DO OUR REASSESSMENTS TIMELY AND  
6 THAT FOUR-PART PLAN IS TO MAKE SURE THAT HAPPENS.

7

8 **SUP. MOLINA:** SO RIGHT NOW WE'VE PUT IN THESE DOLLARS, WE GET  
9 UP TO SPEED, WE HAVE A PLAN THAT WORKS. WE'RE GOING TO GET,  
10 FOR THE MOST PART, ADDITIONAL DOLLARS BECAUSE NOW WE ARE  
11 MAINTAINING AND SO THAT SHOULD CLARIFY THE PROBLEM. THAT'S WHY  
12 I THINK IT'S ESSENTIAL THAT WE REALLY GET AN UNDERSTANDING  
13 FROM THE DEPARTMENT THAT THEY'RE GOING TO BE ABLE TO CARRY  
14 THIS OUT. I THINK WE ALL WANT IT DONE, FEDS EXPECT US TO DO  
15 IT, THERE'S MONEY ATTACHED TO IT, SO IT MAKES SENSE. SO,  
16 AGAIN, THIS IS ONLY A PRECAUTIONARY MEASURE TO SAY TO YOU  
17 THAT, AGAIN, WE WANT TO PUT THE MONEY IN THE BUDGET BUT WE  
18 REALLY NEED TO HAVE A CLEAR UNDERSTANDING THAT THESE  
19 ASSESSMENTS, THESE INSPECTIONS ARE GOING TO BE DONE AND REALLY  
20 NOT JUST BECAUSE WE NEED THE MONEY. THIS IS TALKING ABOUT THE  
21 WELLBEING OF CHILDREN AND KIDS ARE OUR WARDS. SO I DO HAVE A  
22 MOTION, I WILL PASS IT OUT, IT'S AN AMENDMENT TO NUMBER 18. I  
23 THINK THAT MANY OF YOU ON THE BOARD HAVE SEEN IT. DO YOU NEED  
24 ME TO READ IT IN? YES? YOU ALREADY HAVE IT, RIGHT? I DON'T  
25 HAVE TO READ IT IN? OKAY. IT IS HERE. BUT, BASICALLY, THE



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1 BOTTOM LINE IS, IT ASKS US TO CONTINUE THE RECOMMENDATION ON  
2 NUMBER 5, WHICH IS \$13 MILLION OF THE BUDGET, FOR 30 DAYS  
3 UNTIL THE DEPARTMENT PROVIDES A COMPREHENSIVE PLAN TO CONDUCT  
4 INITIAL AND ANNUAL ADOPTION AND SAFE FAMILIES ACT HOME  
5 INSPECTIONS IN A TIMELY FASHION. ALL RIGHT?

6

7 **SUP. BURKE:** MAY I JUST ASK ONE QUESTION?

8

9 **SUP. MOLINA:** CERTAINLY.

10

11 **SUP. BURKE:** HAVE WE ALREADY HIRED THE 120 POSITIONS-- PEOPLE  
12 OR ARE WE TRYING TO FILL THOSE POSITIONS?

13

14 **TRISH PLOEHN:** ACTUALLY, THERE'S NOT 120. THERE'S 80 C.S.W.S,  
15 19 CLERICAL STAFF, THREE MANAGERS AND 10 SUPERVISORS ARE WHAT  
16 MAKES UP THE ENTIRE ASPA AND KINSHIP SUPPORT SECTION. OVER THE  
17 LAST TWO YEARS, WE'VE INCREASED THE ORIGINAL NUMBERS BY 35. IT  
18 WAS 16 C.S.W.S AND 19 CLERICAL.

19

20 **SUP. BURKE:** AND WHERE ARE YOU IN FILLING THESE POSITIONS?

21

22 **TRISH PLOEHN:** THEY'RE ALL FILLED.

23

24 **SUP. BURKE:** THEY'RE ALL FILLED. SO IT'S 80 C.S.W.S THAT HAVE  
25 BEEN FILLED?



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1

2 **TRISH PLOEHN:** FOR THE TOTAL SECTION, YES.

3

4 **C.A.O. JANSSEN:** AND SUPERVISOR KNABE HAS ITEM NUMBER 11 AS THE  
5 SAME ISSUE OR A SIMILAR ISSUE. HE MAY WANT TO ADDRESS THAT  
6 BEFORE YOU VOTE.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. ANTONOVICH IS NEXT AND THEN  
9 MR. KNABE. NO? YOU'RE FINE.

10

11 **SUP. ANTONOVICH:** LET ME ASK, WHAT DOES THE EVALUATIONS OF THE  
12 RELATIVE'S HOMES ENTAIL?

13

14 **TRISH PLOEHN:** ACTUALLY, THERE ARE FIVE POINTS THAT HAVE TO BE  
15 COVERED. THE FIRST ONE IS A COMPLETE CRIMINAL BACKGROUND AND  
16 CLEARANCE CHECK FOR ALL MEMBERS OF THE HOUSEHOLD. THE SECOND  
17 IS AN INSPECTION OF THE HOME AND THE GROUNDS. THE THIRD IS AN  
18 ASSESSMENT OF THE CAREGIVER QUALIFICATIONS. FOURTH IS A  
19 DISCUSSION WITH AND DOCUMENTATION OF THE CHILD'S RIGHTS AND  
20 THIRD-- FIFTH IS THE TRAINING AND ORIENTATION OF THE CAREGIVER  
21 TO ENSURE THAT THEY CAN ACTUALLY PROVIDE THIS CARE TO THE  
22 CHILDREN.

23

24 **SUP. ANTONOVICH:** AND WHY IS THE DEPARTMENT NOT CURRENT WITH  
25 THE EVALUATIONS?



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1

2 **TRISH PLOEHN:** THERE'S A NUMBER OF REASONS THAT THAT HAS  
3 OCCURRED, AND IT'S PART OF WHAT I'M TRYING TO FIGURE OUT AS  
4 DOING THIS ASSESSMENT. THERE IS INDICATIONS THAT THERE IS  
5 INSUFFICIENT STAFFING BECAUSE THE RATIOS-- THE GOVERNMENT  
6 ALLOWS FOR 15 HOURS FOR AN INITIAL AND THREE HOURS FOR A  
7 REASSESSMENT. ACROSS THE STATE, IT BECOMES QUITE CLEAR THAT  
8 THREE HOURS FOR A REASSESSMENT IS NOT SUFFICIENT BUT I THINK  
9 THAT WE ALSO HAVE A LOT OF INTERNAL PROBLEMS AS FAR AS  
10 COMMUNICATION. THERE ARE TOO MANY PEOPLE INVOLVED IN THIS  
11 PROCESS. WE HAVE AN ASPA WORKER, A CASE CARING WORKER AND THEN  
12 A REVENUE ENHANCEMENT WORKER IN ADDITION TO A LIVE SCAN CLERK.  
13 THERE'S TOO MANY PEOPLE TOUCHING THE CASE THAT CAN MAKE TOO  
14 MANY ERRORS. WE'VE HAD A NUMBER OF ISSUES AROUND OUR  
15 PROCUREMENT SECTION TO ENSURE THAT WE ACTUALLY GET THE  
16 SERVICES AND THE GOODS, PRODUCTS TO OUR FAMILIES IN A TIMELY  
17 MANNER, AND THAT'S BEING ADDRESSED THROUGH AN AUDIT AS WELL.  
18 SO I THINK THERE'S A NUMBER OF FACTORS THAT HAS CREATED THIS  
19 PROBLEM.

20

21 **SUP. ANTONOVICH:** WHAT ARE THE QUALIFICATIONS OF A STATE  
22 COMMUNITY CARE LICENSING EMPLOYEES WHO PERFORM THESE TASKS?

23

24 **TRISH PLOEHN:** THEY REQUIRE A BACHELOR'S LEVEL DEGREE BASICALLY  
25 IN ANY SUBJECT. THERE ARE ALSO TWO OTHER OPTIONS THAT THEY CAN



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1 COME IN WITH A SIX-MONTH EXPERIENCE AT A HIGH LEVEL STATE JOB  
2 AND IT DOES NOT REQUIRE A COLLEGE DEGREE OR THEY CAN COME IN  
3 WITH AN AA LEVEL AND ONE YEAR EXPERIENCE AT A LOWER STATE  
4 POSITION.

5

6 **SUP. ANTONOVICH:** WOULD AN OUTCOMES-BASED CONTRACT FOR THESE  
7 SERVICES SOLVE THE PROBLEM?

8

9 **TRISH PLOEHN:** I BELIEVE IT'S WORTH CONSIDERING. I MEAN,  
10 WHETHER WE HAVE AN OUTCOME BASED FOR OUR OWN STAFF OR WHETHER  
11 WE HAVE IT FOR CONTRACT STAFF, THAT CERTAINLY IS NECESSARY. I  
12 BELIEVE THAT WE SHOULD LOOK AT THE POSSIBILITY OF WHETHER  
13 SOMEONE COULD BE CONTRACTED TO DO THIS BETTER AND AT LESS  
14 EXPENSE.

15

16 **SUP. ANTONOVICH:** COULD WE DO A PILOT? TO SEE IF THEY WOULD BE  
17 ABLE TO ACCOMPLISH THESE OBJECTIVES?

18

19 **SUP. KNABE:** I THINK IN MY MOTION, ON ITEM NUMBER 11, WE ASKED  
20 FOR A PROP "A" REVIEW OF THIS WHOLE PROCESS HERE TO BE ABLE TO  
21 CONTRACT IT OUT.

22

23 **SUP. ANTONOVICH:** SO A PILOT COULD BE INCLUDED AS A  
24 POSSIBILITY, THEN? OKAY. THANK YOU.

25



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1 **SUP. KNABE:** OBVIOUSLY, THIS FUNCTION IS IMPORTANT TO US. I  
2 MEAN, IT'S A BILLABLE FUNCTION, THE FEDERAL GOVERNMENT AND  
3 IT'S COSTING US GENERAL FUND DOLLARS, SO, I MEAN, I THINK WE  
4 HAVE TO LOOK AT EVERYTHING AND PARTICULARLY WHEN YOU TALK  
5 ABOUT THE POSSIBILITY OF CONTRACTING OUT BECAUSE THIS COULD,  
6 BASED ON SUCCESSES OR FAILURES, COULD FLUCTUATE UP AND DOWN  
7 SIGNIFICANTLY AND RATHER QUICKLY, IS THAT NOT CORRECT?

8

9 **TRISH PLOEHN:** CORRECT.

10

11 **SUP. KNABE:** AND SO IF WE WERE TO STAFF UP TO IT AND TURN IT  
12 THE OTHER WAY, THEN WE'D HAVE TO TURN AROUND AND LAY OFF. I'M  
13 NOT SO SURE THAT THAT'S A GREAT IDEA BUT I THINK TO TIE INTO  
14 WHAT SUPERVISOR MOLINA SAID, MY ITEM NUMBER 11 BASICALLY ASKS  
15 FOR THAT COMPLETE REVIEW FOR A PLAN TO COME BACK. SO I WOULD  
16 SUPPORT SUPERVISOR MOLINA'S MOTION.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** DO WE HAVE A MOTION BEFORE US?  
19 SUPERVISOR BURKE ACTUALLY WANTED TO SAY SOMETHING ELSE. I'M  
20 SORRY.

21

22 **SUP. BURKE:** IS THERE STILL THE HOUSE SIZE OF THE-- AND THE  
23 NUMBER OF BEDROOM REQUIREMENT IN THAT RELATIVE CAREGIVER? I  
24 KNOW THAT THAT WAS ONE OF THE THINGS THAT WAS OF GREAT CONCERN  
25 THAT WE WERE VERY CONCERNED THAT MANY OF THE RELATIVE



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1 CAREGIVERS WOULD NOT BE ABLE TO QUALIFY. AND I'M NOT SAYING  
2 THAT THAT WAS THE REASON FOR SOME OF THE DELAY BUT I SUSPECT  
3 THAT SOME OF THE LACK OF ENTHUSIASM WAS WITH THE IDEA THAT  
4 MANY-- PARTICULARLY IN MANY COMMUNITIES IN THE LOS ANGELES  
5 INNER CITY AREAS WOULD NOT BE ABLE TO QUALIFY FOR THE CHILDREN  
6 BECAUSE YOU HAVE TO HAVE HOW MANY BEDROOMS? HOW DOES THAT  
7 WORK?

8

9 **TRISH PLOEHN:** THE ANSWER TO YOUR QUESTION IS YES. THE LAW  
10 REQUIRES THAT A RELATIVE'S HOME NOW MUST MEET THE SAME  
11 STANDARDS AS A LICENSED FOSTER HOME, SO THERE ARE CERTAIN  
12 STANDARDS AS FAR AS THE NUMBER OF SQUARE FEET PER CHILDREN,  
13 NUMBER OF BEDROOMS, ET CETERA, ET CETERA BUT WHAT WE DO HAVE  
14 AS PART OF THIS ASPA, WE HAVE FUNDING THAT WE CAN ASSIST THESE  
15 FAMILIES. IF THEY HAVE A VERY SMALL APARTMENT AND NEED MORE  
16 ROOM, WE CAN HELP THEM WITH FIRST AND LAST MONTH'S RENT, WE  
17 CAN HELP THEM WITH MOVING EXPENSES, WE HAVE FUNDING TO ALLOW  
18 THEM, IF THEY NEED TO BUILD A WALL OR PURCHASE A FENCE FOR  
19 SAFETY PURPOSES. THERE'S A LOT OF WAYS THAT WE CAN HELP THE  
20 FAMILY TO ENSURE THAT THEY CAN MEET THOSE STANDARDS BUT THAT  
21 DOES CAUSE SOME DELAYS BECAUSE, IF WE START WITH THE  
22 REASSESSMENT AND WE HAVE 60 DAYS TO COMPLETE IT, THAT MEANS  
23 THAT WE HAVE 60 DAYS TO ACTUALLY DO ALL OF THAT WORK THAT  
24 NEEDS TO BE TAKEN CARE OF BUT IT CERTAINLY IS POSSIBLE.

25



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1 **SUP. BURKE:** AND IF A RELATIVE CAREGIVER DOES NOT MEET THAT, I  
2 MEAN, BECAUSE SAYING, OKAY, YOU NEED TO GET TWO MORE BEDROOMS,  
3 IF THEY CAN'T GET A HOUSE WITH TWO MORE BEDROOMS, EVEN THOUGH  
4 YOU GIVE THEM FIRST AND LAST MONTH'S RENT, DOES THAT MEAN THEY  
5 ARE REMOVED TO FOSTER CARE?

6

7 **TRISH PLOEHN:** YES, THAT MEANS THAT WE WOULD NOT BE ABLE TO  
8 PLACE THEM WITH THAT PARTICULAR RELATIVE. WE CERTAINLY WOULD  
9 CONTINUE TO LOOK FOR OTHER RELATIVES.

10

11 **SUP. BURKE:** YOU WOULD LOOK TO SEE IF YOU COULD FIND ANOTHER  
12 RELATIVE.

13

14 **TRISH PLOEHN:** YES.

15

16 **SUP. BURKE:** I THINK THAT'S ONE OF THE REAL PROBLEMS WITH THIS  
17 WHOLE THING. I MEAN, OBVIOUSLY, WE WANT THE BEST POSSIBLE  
18 SITUATION BUT MANY PEOPLE GREW UP WITH, YOU KNOW, MORE THAN  
19 ONE CHILD IN A BEDROOM AND, IN THIS COMMUNITY, AND I SAY THIS  
20 COMMUNITY, I MEAN THE LOS ANGELES, PERIOD, LOS ANGELES COUNTY,  
21 IT'S TOUGH TO FIND LARGE HOUSES BUT, AT ANY RATE, I KNOW WE  
22 HAVE TO COMPLY WITH THE LAW.

23

24 **TRISH PLOEHN:** I REALLY THINK IT IS NEWSWORTHY, THOUGH, TO SAY  
25 THAT OVER HALF OF OUR CHILDREN IN CARE ARE WITH RELATIVES. I



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1 THINK THAT WE'VE DONE A REAL GOOD JOB OF TRYING TO KEEP  
2 FAMILIES TOGETHER.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** CAN I ASK YOU ONE QUESTION ON THE  
5 MOTION? THIS POSTPONES THE TRANSFER, IF I READ THIS CORRECTLY,  
6 FOR 30 DAYS OF THE 13 MILLION. IS THAT-- THAT DOESN'T PUT A  
7 CRIMP ON WHAT YOU NEED TO DO AT ALL?

8

9 **TRISH PLOEHN:** NO, WE HAVE SUFFICIENT FUNDING IN OUR ASSISTANCE  
10 BUDGET FOR THE NEXT COUPLE OF MONTHS TO COVER IT SO WE CAN  
11 CERTAINLY COVER THE NEXT 30 DAYS.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** FINE. ALL RIGHT. SUPERVISOR  
14 MOLINA, ANYTHING ELSE?

15

16 **SUP. MOLINA:** NO. ONLY TO SAY THAT THIS MOTION, I DON'T THINK  
17 IT DOES EXACTLY-- WILL HARM THEM IN ANY WAY, IT JUST PUTS THEM  
18 TO WORK AND GIVES US A TIME CERTAIN TO GET THAT PLAN.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S APPARENTLY THE CASE, YEAH.

21

22 **RAYMOND G. FORTNER, JR.:** RIGHT, THAT'S THE CASE.

23

24 **SUP. BURKE:** THEY NEED TO GET TO WORK ON IT.

25



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The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. IS THERE ANY OBJECTION  
2 TO MS. MOLINA'S AMENDMENT TO THIS ITEM, THIS OVERALL ITEM 18?  
3 BECAUSE WE'VE GOT A BUNCH OF OTHER ISSUES.

4

5 **SUP. MOLINA:** RIGHT. THERE ARE OTHER ITEMS THAT ARE COMING  
6 BEFORE US.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** ANYTHING ELSE OF TRISH WHILE SHE'S  
9 HERE?

10

11 **SUP. ANTONOVICH:** YES, ON 18, I'D LIKE TO...

12

13 **SUP. KNABE:** CAN I JUST GO AHEAD AND MOVE ITEM 11 THEN?

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** CERTAINLY. ANY OBJECTION? I'LL  
16 SECOND IT. ANY OBJECTION? WITHOUT OBJECTION, ITEM 11 IS  
17 APPROVED. MIKE?

18

19 **SUP. ANTONOVICH:** IN SEPTEMBER...

20

21 **SUP. MOLINA:** I THINK THAT WE SHOULD JUST APPROVE THIS ITEM,  
22 THIS AMENDMENT.

23

24 **C.A.O. JANSSEN:** APPROVE HER AMENDMENT, ALSO.

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. MOLINA MOVES, KNABE SECONDS.  
2 WITHOUT OBJECTION, UNANIMOUS VOTE ON THAT AMENDMENT.

3

4 **SUP. ANTONOVICH:** IN THE 2006 SUPPLEMENTAL CHANGES AS PART OF  
5 THE PROBATION DEPARTMENT'S CAMP REDESIGN, 80 INLINE  
6 POSITIONS...

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** MIKE, HANG ON ONE SECOND. IS THIS  
9 FOR TRISH?

10

11 **SUP. ANTONOVICH:** NO.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. ANYBODY ELSE HAVE ANYTHING  
14 ELSE FOR TRISH? NO. OKAY. THANKS, TRISH.

15

16 **SUP. ANTONOVICH:** AS PART OF THE PROBATION DEPARTMENT'S CAMP  
17 REDESIGN, 80 LINE POSITIONS WERE INCLUDED IN THE FISCAL YEAR  
18 '06/'07...

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** CAN WE ASK BOB TAYLOR TO COME UP.

21

22 **SUP. ANTONOVICH:** ...FINAL ADOPTED BUDGET TO PROVIDE A RATIO OF  
23 1.8 STAFF TO MINOR FOR FOUR CAMPS AND FOR THE OFF-STREET  
24 INTAKE UNIT AT CHALLENGER. WHILE PROBATIONS REMAINING UNMET  
25 NEEDS REQUEST IS STILL UNDER REVIEW BY THE C.A.O., A PORTION



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1 OF THE STAFFING REQUEST, WHICH INCLUDES 102 POSITIONS, HAVE  
2 BEEN ANALYZED BY THE C.E.O. TO PROVIDE FOR A ONE-TO-10 STAFF  
3 TO MINOR RATIO FOR THE REMAINING 14 CAMPS TO ENSURE THE  
4 PHYSICAL SAFETY OF OUR YOUTH AND STAFF. SO I'D MOVE THAT THE  
5 BOARD APPROVE THE APPROPRIATION ADJUSTMENT OUT OF THE  
6 ANTICIPATED PROPERTY TAX GROWTH TO INCREASE SALARIES,  
7 BENEFITS, EMPLOYEE BENEFITS APPROXIMATELY \$2.2 MILLION FOR THE  
8 PROBATION DEPARTMENT TO REFLECT FUNDING FOR 102 LINE POSITIONS  
9 TO IMPLEMENT A 1-TO-10 RATIO STAFF TO MINOR AT THE REMAINING  
10 14 CAMPS AND THEN WE ALSO APPROVE INTERIM ORDINANCE AUTHORITY  
11 FOR THE PROBATION DEPARTMENT PURSUANT TO COUNTY CODE SECTION  
12 606020 FOR 64 DEPUTY PROBATION OFFICERS, ONE RESIDENTIAL  
13 TREATMENT DETENTION SERVICES, 8604A, 21 DEPUTY PROBATION  
14 OFFICERS 2, RESIDENTIAL TREATMENT DETENTION SERVICES, 8607A,  
15 AND 13 SUPERVISING DEPUTY PROBATION OFFICERS, 8610A, AND FOUR  
16 GROUP SUPERVISOR NIGHTS PROBATION, 8618(A) POSITIONS.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** HAS THIS BEEN, ESPECIALLY THIS  
19 LAST PART BEEN REVIEWED BY YOUR OFFICE?

20

21 **C.A.O. JANSSEN:** YES, IT HAS.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** AND YOU'RE OKAY WITH THAT?

24

25 **C.A.O. JANSSEN:** YES.



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1

2 **SUP. KNABE:** MR. CHAIRMAN?

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** HANG-- YEAH. I HAVE A FEW  
5 QUESTIONS I WANT TO ASK AND THEN I'LL GO TO MR. KNABE. CAN I  
6 ASK, ON THE CHALLENGER CAMPS, DID WE NOT GIVE YOU--  
7 APPROPRIATE TO THE DEPARTMENT A SUM OF MONEY IN THE LAST YEAR  
8 OR LESS THAN A YEAR TO BRING THE RATIO OF DPOS TO CAMPERS DOWN  
9 TO 8 OR 10-TO-1?

10

11 **BOB TAYLOR:** YES, YOU DID AND IT SHOULD BRING IT DOWN TO 10-TO-  
12 1. HOWEVER, THOSE PERSONNEL ARE NOT DEPLOYED YET. THEY'RE IN  
13 TRAINING, THEY'RE DUE TO GRADUATE ON FRIDAY.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** WHEN DID WE APPROPRIATE THE MONEY?

16

17 **BOB TAYLOR:** I BELIEVE THAT WAS IN OCTOBER-- SEPTEMBER.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** SEPTEMBER.

20

21 **C.A.O. JANSSEN:** SUPPLEMENTAL.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** AND HOW MANY OF THE-- HOW MANY  
24 PEOPLE WERE INVOLVED-- THAT YOU HAD TO HIRE? HOW MANY PEOPLE  
25 DID YOU HAVE TO HIRE UNDER THAT?



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1

2 **BOB TAYLOR:** 80 PERSONNEL.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** HAVE YOU HIRED THEM NOW?

5

6 **BOB TAYLOR:** YES.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** THEY'RE BEING TRAINED NOW?

9

10 **BOB TAYLOR:** YES.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** AND ALL 80 WILL GO TO THE  
13 CHALLENGER COMPLEX?

14

15 **C.A.O. JANSSEN:** OR CAMPS.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** CHALLENGER CAMPS?

18

19 **BOB TAYLOR:** YES, THEY WILL.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** AND THAT WILL BRING THE RATIO,  
22 ONCE THEY'RE DEPLOYED THERE, TO 10-TO-1?

23

24 **BOB TAYLOR:** YES, SUPERVISOR.

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** 10 CAMPERS TO ONE...

2

3 **BOB TAYLOR:** THAT'S FACILITY-WIDE, YES.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** CHALLENGER FACILITY WIDE?

6

7 **BOB TAYLOR:** YES.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** NOT COUNTYWIDE IN ALL YOUR CAMPS?

10

11 **BOB TAYLOR:** THAT'S CORRECT.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S WHAT THIS OTHER MOTION IS  
14 ABOUT?

15

16 **BOB TAYLOR:** YES, SIR. ALL RIGHT. BOB, I WANT YOU TO ADDRESS,  
17 THIS IS ONE PIECE OF A MUCH LARGER PIECE THAT YOU HAVE BROUGHT  
18 TO THE BOARD'S ATTENTION ON THE NEEDS OF THE DEPARTMENT AND  
19 I'D LIKE YOU TO ADDRESS THE OTHER NEEDS THAT YOU'VE OUTLINED  
20 SO THAT WE CAN LOOK AT EVERYTHING HERE IN PERSPECTIVE BECAUSE  
21 THE ONLY THING-- THE C.A.O. RECOMMENDED A RELATIVELY SMALL  
22 PORTION OF WHAT YOU REQUESTED. THIS MOTION ADDS A LITTLE MORE  
23 TO WHAT YOU REQUESTED BUT THERE'S STILL-- THE BALANCE OF YOUR  
24 REQUEST THAT YOU'VE MADE IN RESPONSE TO YOUR ASSESSMENT OF THE  
25 NEEDS IN BOTH JUVENILE HALLS AND IN THE CAMPS, THE JUSTICE



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1 DEPARTMENT COMMENTS AND REVIEWS THAT HAVE BEEN MADE, THE  
2 MONITORS REVIEWS YOU'VE SUBMITTED TO US AND TO THE C.A.O.  
3 REQUESTED IS MORE FAR REACHING THAN EITHER WHAT THE C.A.O. DID  
4 OR WHAT THIS MOTION DID, AND I'M GOING TO SECOND MR.  
5 ANTONOVICH'S MOTION. I'D LIKE YOU TO JUST TAKE THE OPPORTUNITY  
6 HERE AND NOW TO LAY OUT WHAT YOU'VE ASKED FOR AND WHY AND WHY  
7 YOU THINK IT'S IMPORTANT AND, IF YOU HAD TO PRIORITIZE THEM,  
8 HOW YOU WOULD PRIORITIZE THE REMAINDER OF YOUR REQUESTS.

9

10 **BOB TAYLOR:** ALL RIGHT, SIR. THANK YOU. I THINK I'LL START A  
11 LITTLE BIT FROM A HISTORIC PERSPECTIVE. IN MAY OF 2006, I  
12 SUBMITTED AN UNMET NEEDS BUDGET OF APPROXIMATELY \$164 MILLION.  
13 THAT REQUEST WAS SUBSEQUENTLY REVISED DOWNWARD TO  
14 APPROXIMATELY \$116 MILLION SPREAD OVER THREE PHASES. IN  
15 SEPTEMBER, THIS BOARD APPROVED MOST OF PHASE I AND TODAY'S  
16 BUDGET ADJUSTMENT REALLY MOVES UP ITEMS FROM PHASE II INTO A  
17 BLEND WITH 76 ITEMS THAT WERE ORIGINALLY A PART OF PHASE I BUT  
18 WERE NOT A PART OF THE SEPTEMBER BOARD DISCUSSION. THESE ITEMS  
19 ARE DIRECTLY TIED TO THE DEPARTMENT OF JUSTICE. DEMANDS HAVE  
20 BEEN PLACED ON THE DEPARTMENT, THE CWLA AUDIT AND THE CHILD  
21 WELFARE LEAGUE OF AMERICA AND A MANAGEMENT AUDIT THAT WAS ALSO  
22 PERFORMED ON THE DEPARTMENT. THESE ITEMS ARE NEEDED IN AN  
23 EFFORT TO CONTINUE TO REBUILD THE DEPARTMENT AND ADDRESS  
24 ISSUES WHICH ARE CUMULATIVE AND SYSTEMIC. AS THE BOARD IS  
25 AWARE, MANY OF THESE ISSUES HAVE DEVELOPED OVER A PERIOD OF



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1 YEARS AND, IN AN EFFORT TO REALLY RESOLVE THOSE, WE HAVE  
2 DEVELOPED A STRATEGIC APPROACH THAT ADDRESSES STAFFING,  
3 TRAINING AND BASIC ORGANIZATIONAL STRUCTURE. THE REQUEST THAT  
4 IS BEFORE YOU DEALS WITH SPECIFIC CONCERNS ON A SYSTEM AND  
5 ORGANIZATIONAL ACCOUNTABILITY EFFORT BY ADDRESSING TRAINING,  
6 STAFFING, QUALITY ASSURANCE, INFORMATION TECHNOLOGY, HUMAN  
7 RESOURCES AND INTERNAL AFFAIRS. WE HAVE ALSO BUILT IN AN  
8 INTERNAL AUDITOR POSITION TO ASSURE POLICY COMPLIANCE. WHAT I  
9 WOULD LIKE TO-- WHAT I'D LIKE THE BOARD TO UNDERSTAND IS THAT  
10 WHAT WE'VE DONE HERE IS WE'VE LOOKED AT ALL THE UNMET NEEDS  
11 AND THEN WE'VE GONE THROUGH A PROCESS OF PRIORITIZING THOSE  
12 AND SO THE ONES THAT ARE BEFORE YOU ARE THOSE THAT WE DEEM  
13 MOST SIGNIFICANT AT THIS TIME. I WANT TO ASSURE YOU THAT OUR  
14 APPROACH HAS BEEN ONE OF A STRATEGIC PLANNED RESPONSIVENESS TO  
15 THE VARIOUS SYSTEM CHANGES AND CHALLENGES THAT ARE FACING THIS  
16 DEPARTMENT, SOME OF THOSE OF WHICH YOU'RE VERY MUCH AWARE OF,  
17 THE DEPARTMENT OF JUSTICE IS CURRENTLY IN OUR CAMPS. THEY'VE  
18 ALREADY VISITED THE HALLS AND MADE SOME SPECIFIC DEMANDS ON  
19 US. WE'RE ALSO TRYING TO BE RESPONSIVE TO THE TWO PRIOR AUDITS  
20 THAT WERE PERFORMED.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** I'D LIKE TO-- IF YOU COULD GO  
23 THROUGH THE MAJOR ITEMS.

24

25 **BOB TAYLOR:** OKAY.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH. AND JUST JUSTIFY WHY, AT  
3 THIS POINT IN TIME IN THE MIDDLE OF THE YEAR, I'M SURE YOU  
4 HAVE A RATIONALE FOR THIS AND WHAT THE URGENCY OF IT IS AND  
5 JUST SO THAT WE CAN GET A SENSE.

6

7 **BOB TAYLOR:** THE ITEMS THAT ARE BEFORE YOU ARE DETENTION  
8 SERVICES AT CENTRAL JUVENILE HALL, BARRY NIDORF JUVENILE  
9 HALL...

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** I DON'T KNOW WHY I'M HAVING  
12 TROUBLE. I THINK IF YOU BRING THE MIKE DOWN A LITTLE BIT.

13

14 **BOB TAYLOR:** OKAY.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, I THINK THAT'S BETTER. WE'VE  
17 GOT TO DO SOMETHING ABOUT THE SOUND. YEAH, JUST GO PROGRAM BY  
18 PROGRAM, BE SPECIFIC, YOU KNOW. THIS PROGRAM, \$3.8 MILLION,  
19 HERE'S WHY IT'S IMPORTANT. LET'S TAKE IT THROUGH, TAKE US  
20 THROUGH IT.

21

22 **BOB TAYLOR:** OKAY. DETENTION SERVICES AT CENTRAL JUVENILE HALL,  
23 WHICH IS A TOTAL REQUEST OF \$1.9 MILLION. BARRY NIDORF  
24 JUVENILE HALL, WHICH \$1 MILLION. DETENTION AT LOS PADRINOS  
25 JUVENILE HALL, WHICH IS \$800,000.



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1

2 **SUP. MOLINA:** AND WHEN YOU SAY "DETENTION" YOU'RE TALKING ABOUT  
3 VACANCY POSITIONS, SERVICES, MANAGEMENT? I'M NOT SURE.

4

5 **BOB TAYLOR:** THESE ARE POSITIONS. SO, WITH REGARD TO CENTRAL  
6 JUVENILE HALL, I'M TALKING ABOUT A SUPERVISOR-- SUPERVISING  
7 DETENTION SERVICES OFFICER, TWO SENIOR DETENTION SERVICE  
8 OFFICERS, 16 DETENTION SERVICES OFFICERS AND 15 GROUP  
9 SUPERVISORS FOR NIGHTS. WITH REGARD TO BARRY NIDORF JUVENILE  
10 HALL, THAT IS ONE SUPERVISING DETENTION SERVICES OFFICER, ONE  
11 SENIOR DETENTION SERVICES OFFICER, TWO DETENTION SERVICE  
12 OFFICERS AND 15 GROUP SUPERVISORS FOR NIGHTS. LOS PADRINOS  
13 JUVENILE HALL IS ONE SUPERVISING DETENTION SERVICES OFFICER,  
14 FIVE SENIOR DETENTION SERVICE OFFICERS AND EIGHT GROUP  
15 SUPERVISORS FOR NIGHTS. WE ALSO NEED A TRANSPORTATION  
16 COMPONENT FOR THAT, WHICH IS 12 SENIOR DETENTION SERVICES  
17 OFFICERS, ONE SUPERVISING TRANSPORTATION DEPUTY, SIX  
18 TRANSPORTATION DEPUTIES AND 10 LIGHT VEHICLE DRIVERS. FOR THE  
19 JUVENILE HALL SUPPORT STAFF, WE NEED LAUNDRY WORKERS, 15  
20 LAUNDRY WORKERS FOR JUVENILE HALL SUPPORT STAFF, WE NEED 33  
21 CUSTODIANS. THESE SERVICES ARE GENERALLY BEING PROVIDED BY  
22 EITHER STAFF OR STAFF AND MINORS AND D.O.J.'S BEEN CRITICAL OF  
23 US IN THAT REGARD. ALSO FOR NIDORF JUVENILE HALL, WE NEED TWO  
24 PROBATION DIRECTORS BECAUSE WE BELIEVE THAT THOSE SENIOR  
25 MANAGEMENT POSITIONS ARE NOT PROPERLY STAFFED, SO WE NEED



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1 THOSE POSITIONS FOR NIDORF JUVENILE HALL, CENTRAL JUVENILE  
2 HALL AND LOS PADRINOS. THAT WOULD ALLOW US TO HAVE THE SENIOR  
3 STAFF ON DUTY 24 HOURS A DAY. ALSO, IN INTAKE CONTROL, WHICH  
4 IS ANOTHER PART OF WHEN A MINOR IS ARRESTED AND COMES INTO THE  
5 JUVENILE HALL PROCESS, WE NEED SOME ADDITIONAL STAFF FOR  
6 INTAKE DETENTION CONTROL SO WE'RE REQUESTING A SUPERVISING  
7 DEPUTY PROBATION OFFICER, FIVE DEPUTY PROBATION OFFICER 2S, A  
8 SENIOR CLERK TYPIST AND THREE INTERMEDIATE CLERK TYPIST  
9 POSITIONS. FOR CHALLENGER...

10

11 **SUP. MOLINA:** WAIT, WAIT. IS THIS WITHIN THE ALLOCATION THAT  
12 THE C.A.O. HAS APPROVED? IS THAT CORRECT?

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** NO.

15

16 **SUP. MOLINA:** THAT'S WHAT I'M TRYING...

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** NO. THESE ARE ALL-- I ASKED HIM TO  
19 GO THROUGH ALL THE THINGS THAT WENT BEYOND WHAT THE C.A.O.  
20 APPROVED AND BEYOND MR. ANTONOVICH'S MOTION.

21

22 **SUP. MOLINA:** OKAY. SO THIS HAS...

23

24 **SUP. KNABE:** OH, THIS IS BEYOND THE MOTION?

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** DID YOU UNDERSTAND ME TO SAY THAT?

2

3 **SUP. MOLINA:** WE'RE A LITTLE BIT CONFUSED.

4

5 **BOB TAYLOR:** YES, I DID.

6

7 **SUP. MOLINA:** THEN CAN I-- I APPRECIATE THAT BUT-- SO THESE ARE  
8 NOT THE THINGS THAT HAVE BEEN APPROVED, IS THAT CORRECT?

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT IS CORRECT.

11

12 **SUP. KNABE:** THESE ARE NOT THE THINGS THAT ARE RECOMMENDED, THE  
13 ITEMS THAT ARE RECOMMENDED IN SUPERVISOR ANTONOVICH'S MOTION,  
14 IS THAT CORRECT?

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** THE C.A.O. RECOMMENDED A MODEST  
17 ADJUSTMENT IN THE PROBATION DEPARTMENT'S [ INAUDIBLE ]  
18 ALLOCATION. MR. ANTONOVICH'S MOTION ADDRESSES ANOTHER MODEST  
19 PORTION OF THE REQUEST-- OF THE COMPREHENSIVE REQUEST THAT  
20 HE'S MADE. WHAT I ASKED BOB TO DO IS GO INTO THE REST OF THE  
21 THINGS THAT WERE NOT EITHER ADDRESSED IN MR. JANSSEN'S  
22 RECOMMENDATIONS OR IN THE MOTION THAT'S BEFORE US. AND, IF  
23 THERE'S ANYTHING ELSE YOU WANT TO ASK HIM, THAT'S FINE WITH  
24 ME.

25



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1 **SUP. MOLINA:** IT'S 116 MILLION? BECAUSE THAT'S WHERE YOU  
2 STARTED. I'M NOT SURE HOW MUCH MONEY WE'RE TALKING ABOUT. HOW  
3 MUCH MONEY?

4  
5 **BOB TAYLOR:** IT'S 31 MILLION.

6  
7 **SUP. MOLINA:** 31 MILLION. SO IS THAT PHASE II OR PHASE III?

8  
9 **BOB TAYLOR:** IT'S PHASE II AND PART-- WHAT I'D LIKE TO CALL  
10 PHASE 1-B, SO PART OF THE THINGS THAT WE ORIGINALLY HAD IN  
11 PHASE I THAT WERE NOT APPROVED BACK IN SEPTEMBER AND PHASE II,  
12 WHICH WE MOVED UP TO BE RESPONSIVE TO SOME REQUESTS THAT WERE  
13 MADE FOR US TO LOOK AT D.O.J. AND THE OTHER ISSUES AND  
14 PRIORITIZE THOSE.

15  
16 **SUP. YAROSLAVSKY, CHAIRMAN:** SO 31 MILLION IS WHAT YOU'RE GOING  
17 THROUGH NOW?

18  
19 **BOB TAYLOR:** YES, SIR.

20  
21 **SUP. YAROSLAVSKY, CHAIRMAN:** AND...

22  
23 **SUP. MOLINA:** BUT THERE'S NOTHING ON THE TABLE TO REQUEST THAT  
24 MONEY?

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, I'M GOING TO HAVE A MOTION  
2 IN A FEW MOMENTS BECAUSE I DON'T THINK WE HAVE THE DETAILS OF  
3 IT BUT I WANT TO HAVE THIS COME BACK TO US IN THE NEXT TWO OR  
4 THREE WEEKS BECAUSE I DON'T THINK THIS SHOULD WAIT UNTIL NEXT  
5 YEAR.

6

7 **SUP. BURKE:** I DON'T THINK SO, EITHER.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** AND THAT'S WHERE I'M HEADED. I  
10 THINK THAT'S THE RIGHT WAY TO DO IT SO THAT WE DON'T SHOOT  
11 FROM THE HIP. I SURE DON'T WANT TO SHOOT FROM THE HIP ON THIS  
12 BUT I WANT TO GET IT OUT IN THE OPEN, I WANT YOU TO JUST LAY  
13 IT OUT, BECAUSE MY INITIAL REACTION TO MOST REQUESTS LIKE  
14 THIS, BOB, AND YOU KNOW ME FROM...

15

16 **BOB TAYLOR:** YEARS AGO.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** ...THE DAYS AT CITY HALL, IS, YOU  
19 KNOW, WHEN YOU ASK FOR FOUR OR 500 NEW POSITIONS, I WANT TO  
20 KNOW WHERE YOU'RE CUTTING OR WHERE YOU CAN YOU CUT TO MAKE UP  
21 THE DIFFERENCE BEFORE YOU JUST COME AND PAD THE BUDGET. NOW, I  
22 KNOW YOU GUYS HAVE A SERIOUS PROBLEM THAT'S BUILT UP OVER THE  
23 LAST SEVERAL YEARS, AND SO I WANT TO GIVE YOU THE OPPORTUNITY  
24 TO MAKE YOUR CASE TO ALL OF US AND TO HEAR BACK FROM US, YOU  
25 KNOW, SOME PUSH-BACK AND THEN SEE WHAT THE SYNTHESIS IS AND



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1 THEN ASK THE C.A.O. TO WORK WITH YOU AND COME BACK IN THREE  
2 WEEKS TO ADDRESS THE BALANCE OF IT, INCLUDING, SPEAKING FOR  
3 MYSELF, I THINK THE DEPUTY PROBATION OFFICERS ARE A NO-BRAINER  
4 AND I THINK YOU NEED TO GET GOING ON THEM BUT I THINK THE  
5 OTHER STUFF MAY ALSO BE NO-BRAINERS. I JUST DON'T THINK  
6 THEY'RE RIPE TODAY FOR-- AT LEAST THEY WEREN'T FOR ME AND TO  
7 PREPARE A MOTION. I JUST WANT THAT VETTED THROUGH THE C.A.O.  
8 BUT DONE NOW. I MEAN "NOW" BEING THIS MONTH AND NOT WAIT UNTIL  
9 NEXT BUDGET YEAR.

10

11 **C.A.O. JANSSEN:** CAN I MAYBE JUST-- AS I UNDERSTAND, BECAUSE  
12 I'M NOT SURE ABOUT ALL OF WHAT HE'S READING BUT BALLPARK, YOU  
13 HAVE APPROVED THE ADDITION, OVER THE LAST YEAR AND A HALF, OF  
14 ABOUT 488 POSITIONS IN THE DEPARTMENT AND \$37 MILLION OF  
15 ONGOING FUNDING. REMAINING TO BE REVIEWED IS JUST ABOUT THE  
16 SAME AMOUNT. BY TOTALING WHAT I THINK IS REQUESTED, THERE'S  
17 ABOUT ANOTHER 482 POSITIONS. 102 ARE IN SUPERVISOR  
18 ANTONOVICH'S MOTION, SO THAT WOULD REDUCE THAT TO 300 AND  
19 WHATEVER. AND ABOUT-- HE SAID BETWEEN 31 AND \$40 MILLION IS  
20 WHAT'S REMAINING TO BE ANALYZED AND IT IS ALL-- ALL PARTS OF  
21 THE DEPARTMENT. A LOT OF IT IS HEAVILY INTERNAL STRUCTURAL  
22 ISSUES, THERE'S CAMP REDESIGN, THERE STILL ARE SOME  
23 OUTSTANDING D.O.J. ISSUES TO REVIEW BUT IT'S IN THE  
24 NEIGHBORHOOD OF 380 POSITIONS AND ABOUT \$35 MILLION. AND, FOR  
25 US, IT HAS NOT-- INTERESTINGLY ENOUGH, SINCE YOU HAVE BEEN



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1 VERY GENEROUS WITH THE DEPARTMENT, RIGHT NOW, IT'S NOT ABOUT  
2 THE MONEY, IT'S ABOUT JUSTIFICATION, AS YOU INDICATED,  
3 SUPERVISOR. IT TAKES TIME TO GO THROUGH ALL OF THESE REQUESTS.  
4 WE'RE PREPARED TO SUPPORT THE 102 CAMP-- I MEAN THE ONE TO 10  
5 RATIO AS A STATEWIDE AVERAGE. WE NEED TO BE AT ONE TO 10. WE  
6 BELIEVE WE ARE AT ONE TO EIGHT AT FOUR CAMPS AT CHALLENGER,  
7 NOT 1 TO 10 BUT THIS ADDITION IS WHY WE'RE SUPPORTING  
8 SUPERVISOR ANTONOVICH'S MOTION RIGHT NOW. AND I UNDERSTAND  
9 THAT YOUR MOTION IS TO TAKE A LOOK AT THE REST OF THAT 31  
10 MILLION, 360 POSITIONS.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** I MEAN, NOT TO PUT YOU ON THE SPOT  
13 BUT HE MADE THE REQUEST AS PART OF HIS...

14

15 **SUP. MOLINA:** I'D LIKE TO PUT HIM ON THE SPOT. WHY NOT?

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** ...PART OF THE OVERALL REQUEST,  
18 DAVID, WAS-- INCLUDED THE DEPUTY PROBATION OFFICERS AND YOU  
19 GUYS DID NOT RECOMMEND IT. SO I THINK YOU'VE THOUGHT BETTER OF  
20 IT OR YOU'VE GOT MORE INFORMATION AND NOW YOU'RE RECOMMENDING  
21 IT. NOW, MY QUESTION IS, WHAT ELSE IS THERE IN THE 31 MILLION  
22 THAT, UPON REFLECTION, YOU MAY THINK IS WORTHY OF MOVEMENT NOW  
23 AND NOT WAITING UNTIL NEXT YEAR? BECAUSE IT WAS KIND OF-- I  
24 UNDERSTAND WHAT YOUR OFFICE DID AND NORMALLY I WOULD COMMEND  
25 YOU...



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1

2 **C.A.O. JANSSEN:** NORMALLY YOU WOULD, YES. [ LIGHT LAUGHTER ]

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT NOT WITH THE DEPARTMENT OF  
5 JUSTICE BREATHING DOWN OUR NECK AND KNOWING WHAT WE KNOW,  
6 INCLUDING RECENT DEVELOPMENTS, SO I JUST-- I JUST WANT TO BE  
7 SURE THAT WE'RE NOT BEING PENNY WISE AND POUND FOOLISH ABOUT  
8 THIS WITH THE CONSENT DEGREE BREATHING DOWN OUR NEXT. SO, BOB,  
9 CAN YOU, IN A MACRO, BUT NOT A-- CAN YOU GIVE US JUST-- ARE  
10 ALL OF THESE ITEMS-- IN THE 31 TO \$35 MILLION THAT YOU'VE  
11 REQUESTED, ARE ALL OF THEM RELATED TO OUR NEED TO MEET JUSTICE  
12 DEPARTMENT FEDERAL GUIDELINES AND OTHER REGULATORY  
13 REQUIREMENTS? COULD SOME OF THESE WAIT?

14

15 **BOB TAYLOR:** THESE CANNOT WAIT.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** DEPUTY DIRECTORS IN EACH OF YOUR  
18 CAMPS, IS THAT SOMETHING-- WHEN WHAT THE LAST TIME-- I WAS  
19 SURPRISED TO LEARN YOU DIDN'T HAVE ANY DEPUTY DIRECTORS AT ANY  
20 OF THE CAMPS. HOW LONG HAVE YOU NOT HAD THEM? IT'S BEEN  
21 AWHILE, HASN'T IT?

22

23 **BOB TAYLOR:** WE HAVE NOT EVER HAD DEPUTY DIRECTORS IN THE  
24 CAMPS.

25



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The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** EVER? OR SINCE YOU'VE BEEN THE  
2 DIRECTOR?

3

4 **BOB TAYLOR:** WELL, CERTAINLY SINCE I'VE BEEN THE DIRECTOR.

5

6 **ROBERT SMYTHE:** CERTAINLY GOING BACK 10, 20 YEARS AT THE  
7 MINIMUM.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT 10, 20 YEARS AGO, THE  
10 PROBATION DEPARTMENT WAS NOT IN THE SHAPE IT'S IN NOW, SO IS  
11 IT BECAUSE YOU DON'T HAVE DEPUTY-- I GUESS MY QUESTION IS, HOW  
12 IMPORTANT IS HAVING 17 NEW DEPUTY DIRECTORS, ONE FOR EACH  
13 CAMP, I GUESS IT IS, HOW IMPORTANT IS IT TO HAVE THOSE DEPUTY  
14 DIRECTORS AS OPPOSED TO OTHER THINGS?

15

16 **ROBERT SMYTHE:** THE ASSISTANT DIRECTORS...

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** I MEAN, ASSISTANT DIRECTORS, I'M  
19 SORRY.

20

21 **ROBERT SMYTHE:** YES. WOULD-- RIGHT NOW, WE HAVE ONE CAMP  
22 DIRECTOR FOR EACH CAMP.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** AND YOU'VE HAD THAT FOR THE LAST  
25 10 OR 20 YEARS IS WHAT YOU JUST SAID.



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1

2 **ROBERT SMYTHE:** CORRECT. AND SO THAT DOES NOT-- THAT GIVES US  
3 LIMITED MANAGEMENT COVERAGE FOR ANY CAMP. THIS IS EXPANDING  
4 THAT COVERAGE BEYOND THE NORMAL 40 HOURS A WEEK.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, I UNDERSTAND ALL THAT, BUT I  
7 GUESS MY QUESTION IS, IF YOU'VE DONE WITHOUT AN ASSISTANT  
8 DIRECTOR FOR THE LAST 20 YEARS AND SOME OF THOSE 20 YEARS--  
9 SOME OF THE 20 YEARS THEY DID VERY WELL. IN THE NIDORF YEARS,  
10 THEY DID VERY WELL. AND, BEFORE THAT, I WASN'T HERE, BUT I  
11 UNDERSTOOD YOU DID VERY WELL, THE CAMPS WERE THE PRIDE AND JOY  
12 OF THIS DEPARTMENT. IT ISN'T THE CASE TODAY. IS IT BECAUSE OF  
13 THE ASSISTANT DIRECTORS NOT BEING THERE OR IS IT FOR SOME  
14 OTHER REASON? I GUESS MY QUESTION TO YOU, AS I SAID A MINUTE  
15 AGO, IS HOW BIG A PRIORITY IS THE ASSISTANT DIRECTORS COMPARED  
16 TO EVERYTHING ELSE YOU'VE GOT? AND MAYBE IT IS, MAYBE YOU JUST  
17 NEED THAT MANAGEMENT, MAYBE THE SITUATION HAS GOTTEN MORE  
18 COMPLICATED NOW THAN IT WAS 20 YEARS AGO AND YOU NEED  
19 ASSISTANT DIRECTORS BUT SAY SO AND EXPLAIN IT AND JUSTIFY IT  
20 BECAUSE WHAT THIS LOOKS LIKE TO ME AND I HAVE TO PUT MY  
21 ANTENNA UP WHEN SOMETHING LIKE THIS COMES ACROSS MY DESK, IS  
22 HOW MUCH OF THIS IS REAL AND HOW MUCH OF THIS IS LET'S GET  
23 WHILE THE GETTING IS GOOD? AND I'VE GOT-- ALL FIVE OF US HAVE  
24 GOT TO FERRET THAT OUT. AND, YOU KNOW, I TRUST YOU TO ONLY ASK  
25 FOR WHAT YOU REALLY NEED BUT THIS IS A BIG NUMBER AND I WANT



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1 TO MAKE SURE THAT THIS IS WHAT YOU REALLY NEED. THE FIRST ONE  
2 THAT CAME TO MY MIND, THAT RAISED MY EYEBROW, WAS THIS ONE. I  
3 ASKED DAVID YESTERDAY WHEN WE MET, I WONDER IF YOU HAD ONE  
4 ASSISTANT DIRECTOR FOR TWO CAMPS, WOULD THAT WORK? I MEAN,  
5 JUST LOOK AT OTHER OPTIONS INSTEAD OF BALLOONING BY A THOUSAND  
6 PEOPLE THE PERSONNEL IN THE DEPARTMENT, AND THEN TO MAKE THE  
7 CONNECTION BETWEEN THE PEOPLE YOU HIRE TO HOW YOU'RE GOING TO  
8 DEAL WITH THE JUSTICE DEPARTMENT ISSUES. ANYWAY, YOU GET MY  
9 DRIFT.

10

11 **BOB TAYLOR:** A COUPLE OF THE REASONS THAT THIS IS NEEDED IS THE  
12 NATURE OF THE MINOR THAT WE HAVE IN OUR CAMPS NOW IS MUCH  
13 DIFFERENT THAN THE NATURE OF THE MINOR THAT WE HAD 20 YEARS  
14 AGO.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** I UNDERSTAND.

17

18 **BOB TAYLOR:** SO, I MEAN, WE HAVE MORE SERIOUS OFFENDERS IN THE  
19 CAMP. WE ALSO HAVE MINORS THAT HAVE HIGHER NEEDS. WHETHER  
20 THOSE ARE MEDICAL NEEDS, MENTAL HEALTH NEEDS OR EDUCATIONAL  
21 NEEDS. THERE'S ALSO MORE PROGRAMMATIC PIECES THAT ARE  
22 REQUIRED, MORE SERVICES THAT ARE REQUIRED ON THAT POPULATION,  
23 WHICH HAS MADE THE ENTIRE MANAGEMENT OF THE FACILITY MUCH MORE  
24 COMPLICATED THAN IT WAS 20 YEARS AGO.

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** HAVE YOU LOOKED AT THE POSSIBILITY  
2 OF HAVING ONE DIRECTOR FOR-- LET'S SAY CHALLENGER COMPLEX. DO  
3 YOU NEED ONE FOR EACH FACILITY, OR COULD YOU HAVE ONE OR TWO  
4 FOR ALL SIX? ASSISTANT DIRECTORS, I'M TALKING ABOUT.

5

6 **BOB TAYLOR:** WE HAVE LOOKED AT THAT AND IT WAS OUR  
7 RECOMMENDATION THAT WE HAVE ONE-- AN ASSISTANT DIRECTOR AT  
8 EACH ONE OF THE FACILITIES.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU HAVE A DIRECTOR AT EACH ONE OF  
11 THEM RIGHT NOW?

12

13 **BOB TAYLOR:** YES, SIR.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY, MS. BURKE, THEN MS. MOLINA.

16

17 **SUP. BURKE:** I WANT TO ASK A QUESTION ABOUT-- AT PRESENT, YOU  
18 SAY WE'RE AT 1-TO-8 OR 1-TO-10 IN TERMS OF THE RATIO OF P.O.S  
19 TO RESIDENTS?

20

21 **BOB TAYLOR:** ONCE THESE OFFICERS GRADUATE ON FRIDAY, WE'LL BE  
22 AT A 1-TO-10 RATIO.

23

24 **SUP. BURKE:** WHERE DOES THE DISCREPANCY COME FROM WHERE THERE  
25 WAS THE OBSERVATION OF 1-TO-27?



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1

2 **BOB TAYLOR:** THE DEPARTMENT OF JUSTICE, WHEN THEY VISITED  
3 CHALLENGER, THE CHALLENGER COMPLEX, THEY LOOKED AT THE NUMBER  
4 OF MINORS THAT WERE IN A DORMITORY ROOM, 100 MINORS, AND THEY  
5 LOOKED AT THE NUMBER OF STAFF THAT WERE PRESENT AND THEY  
6 COUNTED FOUR STAFF FOR THOSE MINORS AND CAME UP WITH THE RATIO  
7 OF 1-TO-27.

8

9 **SUP. MOLINA:** IS THAT CORRECT OR INCORRECT?

10

11 **BOB TAYLOR:** WELL, THAT'S CORRECT WHEN YOU LOOK AT IT...

12

13 **SUP. BURKE:** WELL, HOW DO YOU USUALLY COUNT THEM? DO YOU COUNT  
14 IT IN TERMS OF ALL THE PEOPLE, SOME SITTING AT DESKS? OR HOW  
15 DO YOU GET...

16

17 **BOB TAYLOR:** THAT'S CORRECT.

18

19 **SUP. BURKE:** WELL, WHEN THEY SAY THE NATIONAL NORM, ARE THEY  
20 REFERRING TO THE PEOPLE WHO ARE NOT ACTIVELY INVOLVED IN TERMS  
21 OF OBSERVING OR ARE THEY TALKING ABOUT ALL THE ANCILLARY  
22 PERSONNEL? SEE, I WOULD THINK THAT, IF YOU HAD 110 KIDS, THAT  
23 YOU MIGHT NEED MORE THAN FOUR PEOPLE AND THAT, WHEN THEY TALK  
24 ABOUT NATIONAL NORMS, THAT THEY ARE SPEAKING OF DIRECT  
25 OBSERVATION OF THOSE YOUNG PEOPLE.



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1

2 **BOB TAYLOR:** YES, SUPERVISOR BURKE, THEY WERE NOT CONSIDERING  
3 THE TOTAL STAFF, AND THAT IS WE DO HAVE PEOPLE THERE THAT ARE  
4 INVOLVED IN ADMINISTRATIVE WORK, CASEWORK ON THE KIDS. WE HAVE  
5 STAFF THAT ARE OFF HAVING LUNCH AND SO THEY MAY NOT PHYSICALLY  
6 BE WITH THOSE KIDS AT THAT TIME BUT THEY ARE ON THE FACILITY.

7

8 **SUP. BURKE:** WELL, SEE, I WOULD THINK THAT A PROFESSIONAL WHO  
9 DOES THIS ALL THE TIME WOULD KNOW ABOUT THAT AND WOULD KNOW  
10 THAT YOU HAVE THE PEOPLE WHO ARE SITTING OVER IN THE OFFICE  
11 THAT YOU COUNT AS STAFF AND SO THAT THEY WOULD SAY, "OKAY, HOW  
12 MANY PEOPLE DO YOU HAVE IN THE OFFICE?" AND THEN, IN THEIR--  
13 EVALUATION OF THE NATIONAL NUMBERS, THEY WOULD TAKE THOSE  
14 PEOPLE INTO CONSIDERATION. I THINK WHAT I REALLY WOULD LIKE TO  
15 UNDERSTAND IS DO THEY MEAN ACTUALLY ONE PERSON FOR EVERY 10  
16 SITTING THERE WATCHING THEM AND SEEING WHAT THEY'RE DOING AND  
17 WHEN THEY'RE HAVING DINNER OR WHEN THEY'RE OUT IN PLAY-- OR  
18 SHOULDN'T CALL THEM PLAY BUT MOST OF THEM ARE OUT FOR PHYSICAL  
19 ACTIVITY, BUT I REALLY NEED TO UNDERSTAND THAT BETTER BECAUSE  
20 IT CERTAINLY GIVES THE IMPRESSION THAT OUR STAFFING IS WAY  
21 OFF. NOW, TO ME, THE ISSUE THAT HAS TO BE RESOLVED IS EXACTLY  
22 DO THEY MEAN DIRECT SUPERVISION, 1-TO-10? AND, IF SO, MAYBE WE  
23 DO NEED TO LOOK AT REALLOCATION OF STAFF AND MAYBE INSTEAD OF  
24 SOME OF THESE ASSISTANT DIRECTORS, WE NEED PEOPLE WHO ARE  
25 SITTING THERE MAKING SURE THAT THERE ARE NO FIGHTS OR



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1 ALTERCATIONS OR WATCHING IN, I GUESS, IN ONE OF THE OTHER  
2 AREAS OF WHERE PEOPLE WHO MAY BE-- YOUNG PEOPLE WHO MAY BE  
3 SUICIDE PRONE AND TO MAKE SURE THERE ARE ADEQUATE PEOPLE THERE  
4 AND TO WATCH THEM WHEN THEY'RE IN SITUATIONS OF WHERE THEY  
5 MIGHT GET INTO ALTERCATIONS BETWEEN EACH OTHER. SO WE REALLY  
6 NEED SOME BASIC UNDERSTANDING, MAYBE EVERYBODY ELSE  
7 UNDERSTANDS. I'D LIKE TO GET SOME BASIC UNDERSTANDING.

8

9 **SUP. MOLINA:** I DON'T. WHY DOESN'T HE EXPLAIN IT? LET HIM  
10 EXPLAIN IT. I DON'T GET IT. I DON'T UNDERSTAND IT, EITHER.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU DON'T UNDERSTAND THE ASSISTANT  
13 DIRECTOR PIECE?

14

15 **SUP. BURKE:** I DON'T UNDERSTAND...

16

17 **SUP. MOLINA:** WELL, I DON'T THINK THE FIRST QUESTION IS  
18 CORRECT.

19

20 **SUP. BURKE:** I DON'T UNDERSTAND HOW PROFESSIONALS WHO DO THIS,  
21 WHO GO TO ALL KINDS OF FACILITIES TO MAKE EVALUATIONS AND THEY  
22 PUT THAT IN A REPORT.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** RIGHT.

25



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1 **SUP. BURKE:** HOW THEY WOULD HAVE A DIFFERENT METHOD OF  
2 EVALUATING THE NATIONAL NORM THAN WHAT WE HAVE.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH. BOB?

5

6 **SUP. BURKE:** AND HOW WE GET THOSE THINGS ON THE SAME STAFF, ON  
7 THE SAME PLACE BECAUSE, IF WE'RE TRYING TO CORRECT ALL THE  
8 CAMPS AND WE'RE GOING TO HAVE AN ASSUMPTION THAT'S ONE TO  
9 EIGHT WHEN WE HAVE 25 PEOPLE WHO MAY BE SITTING AT DESKS DOING  
10 OTHER THINGS, THEN WE'RE GOING TO HAVE ONE PROBLEM AFTER  
11 ANOTHER ON EVERY TIME SOMEONE COMES TO ONE OF OUR CAMPS. SO  
12 WHAT WE NEED IS SOME KIND OF A TOTAL UNDERSTANDING OF THEIR  
13 FORMULA AND HOW OUR FORMULA DIFFERS...

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

16

17 **SUP. MOLINA:** WHY DON'T WE LET HIM ANSWER THAT?

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** BOB, WHY DON'T YOU GIVE IT A SHOT?

20

21 **BOB TAYLOR:** OKAY. WE-- OUR STAFFING IS BASED UPON A STATE  
22 STANDARD AND WE HAVE THE CORRECTIONAL STANDARDS AUTHORITY THAT  
23 COMES DOWN AND LOOKS AT OUR CAMPS AND TELLS US WHETHER WE'RE  
24 IN COMPLIANCE WITH THE STATE STANDARD OR NOT IN COMPLIANCE.

25



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1 **SUP. MOLINA:** WHAT IS THE STATE STANDARD?

2

3 **BOB TAYLOR:** 1-TO-10, SO WE ARE IN COMPLIANCE WITH THE STATE  
4 STANDARD. NOW, YOU KNOW, D.O.J. HAS COME IN WITH WHAT THEY SAY  
5 IS A NATIONAL STANDARD. THAT STANDARD IS REALLY FOUND IN  
6 PROFESSIONAL ORGANIZATIONS WHERE PEOPLE THAT ARE IN CHARGE OF  
7 FACILITIES PREFER TO SEE THE STAFF RATIO AT 1-TO-8. SO  
8 IMPOSING THAT ON US IS DIFFERENT THAN WHAT WE HAVE BEEN IN  
9 COMPLIANCE WITH, WHICH IS A STATE STANDARD OF 1-TO-10.

10

11 **SUP. BURKE:** NOW, WHEN THE STATE COMES OUT, DO THEY TAKE ALL  
12 STAFF AND ALL OF THE PEOPLE-- YOUNG PEOPLE WHO ARE ASSIGNED TO  
13 THAT CAMP AND USE THAT AS A METHOD OF DETERMINING THAT 1-TO-  
14 10? OR DO THEY GO IN AND SEE HOW MANY PEOPLE ARE WATCHING THEM  
15 AS THEY DID HERE?

16

17 **BOB TAYLOR:** WELL, THEY DO BOTH. THEY DO A HANDS-ON, EYEBALL TO  
18 EYEBALL AUDIT WHERE THEY WALK AROUND THE FACILITIES AND LOOK  
19 AT WHAT THE STAFFING IS BUT WHAT THEY WANT TO SEE IS THEY WANT  
20 TO SEE A STAFF ROSTER AND KNOW HOW MANY OF THOSE STAFF ARE  
21 SUPERVISING THE KIDS AND, AS LONG AS THAT ROSTER IS CONSISTENT  
22 WITH THE 1-TO-10 RATIO, THEN THE STATE IS SATISFIED.

23

24 **SUP. BURKE:** WHAT I'M CONCERNED ABOUT IS OBVIOUSLY WE'RE GOING  
25 TO HAVE TO MEET THE NATIONAL STANDARD AND SOMEHOW WE'RE GOING



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1 TO EITHER HAVE TO COMMUNICATE TO THOSE WHO ARE FROM THE  
2 JUSTICE DEPARTMENT THAT THEY NEED TO LOOK AT THE ROSTER AND  
3 THE NUMBER OF ASSIGNED YOUNG PEOPLE TO THE CAMP OR WE'RE GOING  
4 TO HAVE TO UNDERSTAND HOW THEY GO ABOUT IT AND DO THEY DO AN  
5 EYEBALL EVALUATION BASED UPON THE ACTUAL METHOD OF OBSERVING.  
6 SO WE'RE JUST GOING TO ALWAYS HAVE A PROBLEM IF THERE'S TWO  
7 DIFFERENT METHODS OF GOING THROUGH TO EVALUATE IT. BECAUSE  
8 WHAT YOU'RE TELLING ME, THE STATE IS LIKE 1-TO-10-- I'M SORRY,  
9 THE STATE'S 1-TO-10, SOMEONE ELSE IS SAYING 1-TO-8 BUT THAT'S  
10 NOT WITHIN THE REALM OF WHAT WE HAVE BEFORE US IN TERMS OF  
11 THEIR OBSERVATIONS. SO WE'RE GOING IN DIFFERENT DIRECTIONS.

12

13 **BOB TAYLOR:** I THINK WHAT THE DEPARTMENT OF JUSTICE IS MAINLY  
14 CONCERNED WITH AND MAINLY FOCUSED ON ARE THE NUMBER OF STAFF  
15 VERSUS MINOR ALTERCATIONS, THE NUMBER OF ALTERCATIONS  
16 INVOLVING JUVENILES IN A FACILITY AND I THINK THAT, YOU KNOW,  
17 IF THE STAFFING RATIO WERE EVEN 1-AT-27 AND THERE WAS  
18 ABSOLUTELY NOTHING HAPPENING IN THE CAMP, THEN THEY WOULD  
19 PROBABLY BE SATISFIED WITH THE FACT THAT IT WAS A SAFE  
20 ENVIRONMENT. BUT, BECAUSE THERE ARE ISSUES THAT OCCUR IN THE  
21 CAMP, THEY HONE IN ON THOSE STAFFING RATIOS AND THEY EXPECT  
22 THOSE RATIOS TO BE 1-AT-8 AND, OBVIOUSLY, WITH THE POPULATION  
23 THAT WE HAVE, WE'RE GOING TO HAVE MINOR-ON-MINOR VIOLENCE IN  
24 THE CAMPS.

25



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1 **SUP. BURKE:** IS IT POSSIBLE TO HAVE SOME KIND OF COMMUNICATION  
2 WITH THEM, TO HAVE THEM USE THE ROSTER APPROACH IN LOOKING--  
3 IN DETERMINING WHAT THE RATIO IS RATHER THAN THE OBSERVATION  
4 APPROACH? CAN WE GET THAT KIND OF A MEETING OF THE MINDS?  
5 BECAUSE WE'RE NEVER GOING TO HAVE IT-- WE'RE NEVER GOING TO BE  
6 PROBLEM-FREE. WE KNOW WE'RE GOING TO HAVE ALTERCATIONS. WE  
7 KNOW WE'RE GOING TO SEE SOME PROBLEMS BUT WE'RE NEVER GOING TO  
8 MEET THE STANDARDS UNLESS WE BOTH AGREE ON HOW YOU CALCULATE  
9 THE STANDARD. AND THAT'S WHAT I'M TRYING TO GET, IS SOME WAY  
10 THAT WE HAVE THAT KIND OF COMMUNICATION WITH THE FEDS THAT WE  
11 HAVE THE SAME METHOD OF CALCULATING 1-TO-10. BECAUSE, AS IT IS  
12 HERE, APPARENTLY, THERE ARE TWO DIFFERENT APPROACHES BEING  
13 USED THAT WE USE AND AS YOU SAY THE STATE USES RATHER THAN  
14 WHAT WE'RE BEING JUDGED FROM JUSTICE.

15

16 **BOB TAYLOR:** WE CAN CERTAINLY DISCUSS WITH THEM THIS DILEMMA  
17 THAT WE'RE IN AND THAT THE STATE HAS A 1-TO-10 RATIO AND THAT  
18 THEY'RE PROPOSING A 1-TO-8.

19

20 **SUP. BURKE:** NO, THAT'S NOT WHAT I'M SAYING. WHAT I'M SAYING IS  
21 HOW YOU GET TO 1-TO-8 AND HOW YOU GET TO 1-TO-10.

22

23 **BOB TAYLOR:** YES, I UNDERSTAND.

24



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1 **SUP. BURKE:** AND WHAT YOU'RE TELLING ME IS THE STATE DOESN'T GO  
2 IN AND LOOK AND SEE HOW MANY-- A GROUP OF KIDS AND SEE HOW  
3 MANY PEOPLE ARE WATCHING THEM. WHAT THE STATE DOES IS THEY  
4 TAKE THE ROSTER OF HOW MANY PEOPLE ARE ASSIGNED ON THE STAFF,  
5 THEY TAKE THE NUMBER OF ASSIGNED JUVENILES IN THE CAMP AND  
6 THEY DETERMINE 1-TO-10 ON THAT BASIS. BUT WHAT OBVIOUSLY THE  
7 FEDS DO, THEY DON'T TAKE THE ROSTER, THEY GO OUT AND SEE HOW  
8 MANY PEOPLE ARE WATCHING.

9

10 **BOB TAYLOR:** RIGHT. THEY DO AN ACTUAL...

11

12 **SUP. BURKE:** SO WHAT I'M TRYING TO SAY IS IT'S NOT THE 1-TO-10  
13 OR THE 1-TO-8, IT'S HOW YOU GET TO 1-TO-10 OR 1-TO-8, HOW YOU  
14 ARRIVE AT THAT RATIO.

15

16 **BOB TAYLOR:** YES, I UNDERSTAND.

17

18 **SUP. BURKE:** YOU FOLLOW ME?

19

20 **BOB TAYLOR:** YES.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. KNABE.

23

24 **SUP. KNABE:** WELL, IS THIS...

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** KNABE, MOLINA, THEN YOU, MIKE.

2

3 **SUP. KNABE:** ARE YOU...

4

5 **SUP. BURKE:** I'M FINISHED.

6

7 **SUP. KNABE:** AS A SPECIAL ASSIGNMENT GROUP YOU PUT TOGETHER OF  
8 INVOLVING ALL THE DEPARTMENTS BEEN INVOLVED IN ALL THIS  
9 PROCESS TO SORT OF SEE WHERE WE'RE AT?

10

11 **BOB TAYLOR:** ARE ALL OF THE DEPARTMENTS INVOLVED?

12

13 **SUP. KNABE:** YEAH. YOU KNOW, YOU PUT TOGETHER THAT SPECIAL  
14 ASSIGNMENT GROUP AND SO HAVE THEY BEEN INVOLVED TO TRY TO  
15 ADDRESS SOME OF THESE UP FRONT CAMP ISSUES?

16

17 **BOB TAYLOR:** YES, THEY HAVE.

18

19 **SUP. KNABE:** IS THIS PART OF THIS REQUEST THEN? I MEAN, AS A  
20 RESULT OF ALL OF THOSE CONVERSATIONS?

21

22 **BOB TAYLOR:** IT IS A RESULT OF THOSE CONVERSATIONS AND IT'S A  
23 RESULT OF CONVERSATIONS INTERNALLY AS WELL.

24



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1 **SUP. KNABE:** I MEAN, OBVIOUSLY, I'M SUPPORTIVE OF ADDITIONAL  
2 STAFFING BUT, I MEAN, BUT SOME OF YOUR RATIOS COULD BE A LOT  
3 BETTER, TOO, IF YOU CONTINUE-- NEED TO ADDRESS THAT 4850  
4 WORKERS' COMP ISSUE AND GETTING SOME OF THESE FOLKS BACK TO  
5 THE JOB, IS THAT CORRECT? WOULDN'T THAT THEN NOT HELP YOUR  
6 RATIOS?

7

8 **BOB TAYLOR:** OH, IT WOULD HELP.

9

10 **SUP. KNABE:** AND WHERE ARE YOU IN THE PROGRESS OF DEALING WITH  
11 THE 4850 ISSUE?

12

13 **DAVE DAVIES:** WE HAVE 325 STAFF CURRENTLY OFF ON IA, THAT'S  
14 DEPARTMENT-WIDE, INDUSTRIAL ACCIDENT, 47 OFF ON FAMILY MEDICAL  
15 LEAVE ACT NOT ASSOCIATED WITH AN IA AND ANOTHER 140 OFF ON  
16 MEDICAL LONG-TERM LEAVE, ALSO NOT NECESSARILY AN INDUSTRIAL  
17 INJURY BUT SOME OTHER MEDICAL CAUSE. AND WE'VE REDUCED THAT  
18 DOWN-- TOTAL, 507. WE'VE REDUCED THAT DOWN SEVERAL HUNDRED  
19 OVER THE LAST YEAR, PRIMARILY THROUGH A WORK HARDENING  
20 PROCESS, WHICH IS BRINGING BACK-- STAFF BACK TO WORK AS  
21 QUICKLY AS POSSIBLE, ON TEMPORARY ACCOMMODATING ASSIGNMENTS  
22 AND WE'RE ALSO MORE AGGRESSIVELY PURSUING THEIR EARLY RETURN  
23 TO WORK RATHER THAN LETTING THEM LANGUISH FOR A YEAR ON THAT  
24 4850 PAY. 4850 WAS PASSED IN 2001, THE IMPACT HIT US IN 2002



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1 AND DOUBLED OUR CLAIMS IN 2002/2003 AND GOT US WHERE WE ARE  
2 TODAY BUT WE HAVE SEEN IMPROVEMENT IN THE LAST YEAR.

3

4 **BOB TAYLOR:** AND BOTH THE C.A.O. AND D.H.R. HAVE BEEN VERY  
5 HELPFUL IN THAT REGARD.

6

7 **SUP. KNABE:** THANK YOU.

8

9 **SUP. BURKE:** MAY I JUST ASK A FOLLOW-UP QUESTION? ARE THEIR  
10 NAMES ON THE ROSTER THAT THE STATE LOOKS AT?

11

12 **BOB TAYLOR:** NO.

13

14 **SUP. BURKE:** THEIR NAMES ARE REMOVED FROM THAT ROSTER?

15

16 **BOB TAYLOR:** THE STATE ONLY LOOKS AT THE STAFF WHO ARE IN  
17 ATTENDANCE THAT DAY.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** GLORIA?

20

21 **SUP. MOLINA:** I'M ONE THAT DOESN'T GET IT AND I WANT YOU TO  
22 EXPLAIN TO ME, BOB, BECAUSE THESE NUMBERS ARE MAKING ME  
23 NERVOUS. IT'S VERY SIMILAR TO THE SHERIFF'S NUMBERS THAT WE  
24 HAD BACK AND FORTH ABOUT HOW MANY INMATES DO WE HAVE AND NOT,



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1 SO LET'S START AGAIN. THE STATE STANDARD IS 1 IN 10. DO WE  
2 MEET THE 1 IN 10 STANDARD?

3

4 **C.A.O. JANSSEN:** NO.

5

6 **BOB TAYLOR:** NO.

7

8 **C.A.O. JANSSEN:** AT CHALLENGER, WE ARE FUNDED FOR CAMPS AT 1 AT  
9 8. THE REMAINING 15 CAMPS AT 1 AT 15.

10

11 **SUP. MOLINA:** WAIT JUST A SECOND. SO WHERE DO WE MEET THE 1-  
12 AND-10?

13

14 **BOB TAYLOR:** ONLY IN THE HALLS.

15

16 **SUP. MOLINA:** ONLY IN THE HALLS, WE MEET THE 1 IN 10?

17

18 **BOB TAYLOR:** YES.

19

20 **SUP. MOLINA:** ALL RIGHT. SO WHEN THE D.O.J. WENT OUT TO  
21 CHALLENGER AND-- I KNOW, I'M JUST TRYING TO GET THE NUMBERS.

22

23 **C.A.O. JANSSEN:** RIGHT AND LET ME...

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** NO, NO, NO, NO. RIGHT NOW, THE-- THE STATE  
2 STANDARD, WHETHER IT'S NATIONAL OR STATE, RIGHT NOW, IT'S ONE  
3 IN 10 AND WE ONLY MEET THAT IN THE HALLS. WHEN D.O.J. WENT TO  
4 CHALLENGER, WHAT WAS THE STANDARD THAT THEY WERE USING? THAT'S  
5 THE DEBATE THAT YOU AND MS. BURKE HAD ABOUT WHETHER IT'S 1 IN  
6 8 OR 1 IN 10. BUT NONETHELESS, WHAT DID THEY FIND THE NUMBER  
7 TO BE?

8

9 **BOB TAYLOR:** WHEN THEY WENT OUT AND DID AN INSPECTION, THEY  
10 REPORTED THAT IT WAS 1 IN 27.

11

12 **SUP. MOLINA:** ALL RIGHT. NOW, THERE IS NO CONFUSION ABOUT THAT?

13

14 **BOB TAYLOR:** NO.

15

16 **SUP. MOLINA:** OKAY. SO WE'RE OFF A LOT THERE, RIGHT?

17

18 **BOB TAYLOR:** YES.

19

20 **SUP. MOLINA:** OKAY. SO, IN THE FUNDING THAT WE PROVIDED, WE'VE  
21 PROVIDED \$38 MILLION ADDITIONALLY IN VARIOUS POSITIONS FOR A  
22 PERIOD OF TIME, WHEN WE WERE FUNDING THESE POSITIONS, THESE  
23 WERE ONLY IN THE HALL, NOT IN THE CAMPS, YES? NO?

24

25 **BOB TAYLOR:** EXCEPT FOR 80.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. MOLINA:** EXCEPT FOR WHAT?

3

4 **BOB TAYLOR:** EXCEPT FOR 80 POSITIONS. 80 OF THOSE POSITIONS  
5 WERE IN THE CAMPS. THE REST OF THOSE POSITIONS WERE IN THE  
6 HALLS. AND HALF OF THAT MONEY, BY THE WAY, WAS ONE-TIME MONEY.

7

8 **SUP. MOLINA:** I KNOW, BUT THE POINT IS THAT BECAUSE, WELL, IT'S  
9 ONE-TIME MONEY BUT THE PEOPLE HAVE BEEN HIRED, SO WE'VE GOT TO  
10 PAY FOR THEM AGAIN COME JULY, YES? NO?

11

12 **BOB TAYLOR:** NO.

13

14 **SUP. MOLINA:** WHY NOT?

15

16 **ROBERT SMYTHE:** HALF THE MONEY WAS FOR INFRASTRUCTURE ISSUES AS  
17 OPPOSED TO STAFFING.

18

19 **SUP. MOLINA:** ALL RIGHT BUT IT DID HAVE 80 POSITIONS WITH IT,  
20 ALL RIGHT.

21

22 **ROBERT SMYTHE:** YES, SUPERVISOR.

23



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** ALL RIGHT. IN THE 80 POSITIONS, HOW MUCH OF THEM  
2 WENT DIRECTLY INTO THOSE DETENTION SERVICES? TO CHANGE THE  
3 RATIOS?

4

5 **ROBERT SMYTHE:** THEY ALL WENT TO CHALLENGER.

6

7 **SUP. MOLINA:** THEY ALL WENT TO CHALLENGER. SO WHEN D.O.J. WENT  
8 IN THERE, THOSE 80 POSITIONS WERE ALREADY THERE?

9

10 **BOB TAYLOR:** NO.

11

12 **SUP. MOLINA:** THEY ARE NOT?

13

14 **BOB TAYLOR:** THEY WILL BE THERE FRIDAY AFTER THEY GRADUATE.

15

16 **SUP. MOLINA:** THEY WILL BE THERE FRIDAY. ALL RIGHT. SO NOW  
17 LET'S GET BACK TO THESE NUMBERS. SO ON FRIDAY, WHAT WILL THE  
18 RATIOS BE IN CHALLENGER?

19

20 **ROBERT SMYTHE:** IT WILL BE 10-TO-1 IN THREE OF THE CAMPS AND 8-  
21 TO-1 IN FOUR OF THE CAMPS.

22

23 **SUP. MOLINA:** WHICH WILL MEET AT LEAST THE STATE STANDARD IN  
24 ALL OF THE CAMPS?

25



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 **BOB TAYLOR:** YES.

2

3 **SUP. MOLINA:** CORRECT?

4

5 **ROBERT SMYTHE:** CORRECT.

6

7 **C.A.O. JANSSEN:** ONLY THE CHALLENGER CAMPS.

8

9 **SUP. MOLINA:** NO, I UNDERSTAND. IS THAT CORRECT?

10

11 **BOB TAYLOR:** YES.

12

13 **SUP. MOLINA:** ALL RIGHT. AND THAT IS FROM THE ALLOCATION THAT  
14 WAS PROVIDED BACK EIGHT MONTHS AGO, SEVEN MONTHS AGO.

15

16 **BOB TAYLOR:** YES.

17

18 **SUP. MOLINA:** ALL RIGHT. SO NOW WE'RE AT THE CORRECT STANDARD.  
19 NOW, THERE'S STILL DEBATE AS TO WHETHER IT'S A NATIONAL  
20 STANDARD OR STATE STANDARD. BUT NOW YOU INTRODUCED SOMETHING  
21 THAT I'M NOT SURE I UNDERSTAND. WHEN THEY SAY THAT THERE'S  
22 SUPPOSED TO BE A 1 IN 10, IS IT OKAY THAT IT'S THE CLERK  
23 TYPIST IN THE FRONT OR IS IT ACTUALLY A DETENTION PERSONNEL  
24 WHO IS TRAINED AND PREPARED IN DETENTION SERVICES?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **BOB TAYLOR:** TRAINED STAFF.

2

3 **SUP. MOLINA:** OKAY. SO WHEN YOU SAY THE RATIO IS ONE IN 10 IN  
4 THE CAMPS, CHALLENGER, YOU'RE NOT TALKING ABOUT-- YOU'RE  
5 TALKING ABOUT TRAINED DETENTION SERVICES PERSONNEL?

6

7 **BOB TAYLOR:** YES. CLERKS DON'T-- CLERKS DON'T COUNT.  
8 ADMINISTRATIVE STAFF DON'T COUNT. THIS IS DETENTION STAFF.  
9 THEY'RE CALLED CHILD SUPERVISION STAFF.

10

11 **SUP. MOLINA:** MS. BURKE, I JUST WANTED US TO ALL UNDERSTAND  
12 THAT. SO THERE HAVE TO BE PHYSICALLY 10 PEOPLE THERE SLEEPING  
13 WITH THOSE HUNDRED KIDS OR WATCHING THOSE HUNDRED KIDS,  
14 CORRECT?

15

16 **BOB TAYLOR:** THAT'S CORRECT.

17

18 **SUP. MOLINA:** BECAUSE THERE WAS SORT OF A DIFFERENT  
19 INTERPRETATION THAT THEY MAY NOT BE ON THE ROSTER OR WHATEVER.  
20 THEY ARE PHYSICALLY THERE, THEY'RE DETENTION PERSONNEL,  
21 THEY'RE NOT THE ASSISTANT CUSTODIAN, THEY ARE ACTUALLY THOSE  
22 AND WE ARE GOING TO MEET THAT, AT LEAST IN CHALLENGER, WITH  
23 THE MONEY THAT WAS ALLOCATED THE LAST TIME.

24

25 **BOB TAYLOR:** YES, THAT'S CORRECT, SUPERVISOR.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. MOLINA:** THAT'S CORRECT. YOU'RE NOT SURE ABOUT THAT,  
3 DAVID?

4

5 **C.A.O. JANSSEN:** I DON'T BELIEVE IT IS ACTUALLY-- WE FUNDED  
6 FOUR OF THE CAMPS AT CHALLENGER AT 1-TO-8. THE REMAINING CAMPS  
7 AT CHALLENGER WE BELIEVE ARE STILL AT 1-TO-15. SUPERVISOR  
8 ANTONOVICH'S MOTION WOULD BRING THE REMAINING CAMPS TO 1-TO-  
9 10.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** NOT JUST THE CHALLENGER REMAINING  
12 CAMPS BUT ALL OF THEM?

13

14 **BOB TAYLOR:** ALL CAMPS, YEAH. IT'S NOT CHALLENGER.

15

16 **C.A.O. JANSSEN:** FOUR AT 1-TO-8. ALL OF THE REST CAMPS ARE 1-  
17 TO-15.

18

19 **BOB TAYLOR:** THAT'S CORRECT.

20

21 **C.A.O. JANSSEN:** HIS MOTION WOULD BRING THE REMAINING CAMPS TO  
22 1-TO-10, SO YOU'D HAVE FOUR AT 1-TO-8 AND 16 AT 1-TO-10.

23

24 **SUP. BURKE:** SO WE'LL NEVER HAVE ANYONE COMING UP AND SAYING  
25 IT'S 1-TO-27?



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **C.A.O. JANSSEN:** WELL, THAT'S BACK TO YOUR QUESTION OF WHAT DO  
3 THEY COUNT.

4

5 **SUP. MOLINA:** WELL, WAIT A MINUTE. I JUST WENT THROUGH THAT. HE  
6 SAID THAT THEY ARE 10 TRAINED DETENTION INDIVIDUALS, CORRECT?  
7 WHY SHOULD THERE BE A CHALLENGE?

8

9 **SUP. BURKE:** WELL, THE QUESTION IS WHAT THEY'RE DOING. THEY MAY  
10 BE TRAINED INDIVIDUALS BUT THEY MAY NOT BE ACTUALLY WORKING ON  
11 SUPERVISION.

12

13 **SUP. MOLINA:** I JUST ASKED HIM. IF THERE ARE A HUNDRED KIDS  
14 SLEEPING, THERE'S GOING TO BE 10 PEOPLE WITH THEM. I JUST  
15 ASKED THE QUESTION AND HE SAID YES. THEY'RE NOT GARDENING,  
16 THEY'RE NOT JANITORING, THEY'RE NOT SUPERVISING...

17

18 **BOB TAYLOR:** THERE'S NOT REALLY, THERE'S NOT REALLY...

19

20 **SUP. BURKE:** THEY HAVE THE DESIGNATION BUT THEY MAY NOT BE ON  
21 THE JOB.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** LET HIM ANSWER. LET HIM ANSWER.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **BOB TAYLOR:** THERE'S REALLY NOT A DIFFERENCE IN WHAT EACH OF  
2 YOU IS SAYING, SUPERVISOR. WE CAN STILL HAVE THAT SAME NUMBER  
3 OF PEOPLE BUT, IF THEY'RE NOT THERE PHYSICALLY WITH THOSE  
4 KIDS, THEN D.O.J. IS-- THEY'RE ONLY GOING TO COUNT THE STAFF  
5 THAT ARE PHYSICALLY THERE WITH THOSE KIDS.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** RIGHT. SO IF THERE'S A HUNDRED  
8 PEOPLE IN A DORM AND THERE ARE 10 PEOPLE THERE AND TWO PEOPLE  
9 HAVE THE FLU AND THERE ARE ONLY EIGHT THERE, THEN YOUR RATIO  
10 HAS GONE FROM 10-TO-1 TO WHATEVER IT IS.

11

12 **BOB TAYLOR:** THAT'S CORRECT.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** AND IF THAT'S THE DAY THE JUSTICE  
15 DEPARTMENT COMES IN AND THEY SEE 15-TO-1, YOU'RE DEAD, RIGHT?

16

17 **BOB TAYLOR:** THAT'S CORRECT. OR...

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** SO WHAT IS YOUR...

20

21 **BOB TAYLOR:** OR IF TWO STAFF ARE OFF DOING ADMINISTRATIVE WORK,  
22 CASEWORK ON SOME OF THOSE KIDS THAT ARE IN THAT DORMITORY,  
23 THEN THOSE TWO OFFICERS THAT ARE OFF DOING CASEWORK ARE NOT  
24 GOING TO BE COUNTED.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, WHAT ARE THEY SUPPOSED TO BE  
2 DOING? ARE THEY-- YOU'RE SUPPOSED TO BE THERE, AS MS. MOLINA  
3 SAID, 10 PEOPLE THERE AT ALL TIMES? WHEN THE HUNDRED KIDS ARE  
4 THERE, THERE HAVE TO BE 10 PERSONNEL THERE AT ALL TIMES?

5

6 **BOB TAYLOR:** I BELIEVE THAT'S THE EXPECTATION.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** IT'S NOT PRACTICAL THAT AT EVERY--  
9 I MEAN...

10

11 **SUP. MOLINA:** BUT, BOB...

12

13 **SUP. BURKE:** BUT THAT'S A LOT DIFFERENT THAN 1-TO-25.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S EXACTLY WHAT I WAS ABOUT TO  
16 SAY.

17

18 **SUP. MOLINA:** BUT, BOB, WE REALLY NEED TO MEET THAT STANDARD,  
19 SO IF YOU'VE GOT A WORKERS' COMP POSITION AND YOU'RE TELLING  
20 US THAT, "YEAH, I HAVE THAT POSITION THERE BUT THEY'RE ON  
21 WORKERS' COMP," THAT ISN'T GOOD ENOUGH FOR US BECAUSE D.O.J.  
22 IS WATCHING US. AND SO WE NEED TO MAKE SURE, SO YOUR PLAN HAS  
23 TO BE COMPREHENSIVE ENOUGH SO THAT, AT ALL TIMES, YOU'RE NEVER  
24 GOING TO KNOW WHEN THEY'RE COMING IN. IT'S NO DIFFERENT,  
25 UNFORTUNATELY, THAN MR. FIELDING AND HIS INSPECTOR THE LAST



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 TIME. I MEAN, YOU DON'T KNOW WHEN CHANNEL 4 IS GOING TO COME  
2 IN AND WATCH YOU. SO I WANT US TO BE CAREFUL. WE'RE UNDER A  
3 D.O.J. WATCH. THEY WARNED US, THEY TOLD US "WE'RE ON OUR WAY  
4 TO THE CAMPS." NOW, I WANTED TO FUND THE DEPARTMENT  
5 APPROPRIATELY, NOT JUST TO A STATE STANDARD BUT IF THERE'S A  
6 NATIONAL STANDARD THAT D.O.J. EXPECTS US TO DO, THEN I WANT TO  
7 FUND US TO THAT LEVEL. I WANT TO MAKE SURE THAT, WHEN I GIVE  
8 YOU THE FUNDS, THAT IT'S GOING TO MEAN THAT. THAT'S NOT GOING  
9 TO MEAN, WHEN D.O.J. COMES BACK AND SAID, "NO, THERE WERE ONLY  
10 SIX PEOPLE FOR THOSE HUNDRED KIDS" AND YOU'RE GOING TO COME  
11 BACK AND TELL ME ONE WAS ON JURY DUTY, ONE WAS THIS, ONE WAS  
12 THAT. THAT'S NOT MY RESPONSIBILITY BECAUSE I FUNDED THE  
13 POSITIONS AND HOPEFULLY YOU HAVE A BACKUP PLAN FOR WHENEVER  
14 D.O.J.'S GOING TO SHOW UP, YES?

15

16 **BOB TAYLOR:** YES.

17

18 **SUP. KNABE:** WELL, I MEAN, I THINK THE IMPORTANT PART OF THIS  
19 CONVERSATION IS WE NEED TO BE ABLE TO MATCH THAT STANDARD,  
20 WHATEVER THAT MAY BE, BECAUSE, OTHERWISE, IF WE DON'T DO IT  
21 AND WE HAVE THE FLEXIBILITY TO DO IT, IF IT BECOMES PART OF A  
22 CONSENT DECREE, THAT'S THE NEW STANDARD AND WE TOTALLY LOSE  
23 FLEXIBILITY.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** WELL, I THINK THOUGH IT'S NOT JUST THE STANDARD,  
2 IT'S MAKING SURE THAT IN SUPERVISION, THE STANDARD IS MET, NOT  
3 ON THE ROSTER. AND WHAT I UNDERSTOOD, THERE'S A ROSTER OF  
4 PEOPLE WHO ARE THERE THAT DAY, NOT PEOPLE WHO ARE IN JURY  
5 DUTY, NOT PEOPLE WHO ARE OFF WORK. THE ROSTER ARE PEOPLE WHO  
6 ARE ACTUALLY IN THE CAMP THAT DAY.

7

8 **BOB TAYLOR:** THAT'S CORRECT.

9

10 **SUP. BURKE:** SO WHAT THE PROBLEM APPEARS TO ME IS THAT THEY MAY  
11 BE THERE BUT THEY ARE NOT ASSIGNED TO DIRECT SUPERVISION AND  
12 I...

13

14 **SUP. MOLINA:** THEN MAYBE WE'RE ASKING THE QUESTION  
15 APPROPRIATELY. MR. TAYLOR, CAN YOU ASSURE US THAT YOU ARE  
16 GOING TO MEET THE STANDARDS ACCORDING TO WHAT IS MONITORED BY  
17 THE DEPARTMENT OF JUSTICE, WHICH IS THE ROSTER, THAT IS THAT  
18 PEOPLE WILL BE ASSIGNED AS WE FUND THIS AND WE EXPECT THE  
19 STANDARD TO BE MET, WILL THE ROSTER, THE PEOPLE WHO ARE  
20 MONITORING THESE KIDS, WILL IT MEET THE STATE STANDARD?

21

22 **BOB TAYLOR:** WE ALREADY MEET THE STATE STANDARD.

23

24 **SUP. MOLINA:** WAIT. I JUST ASKED A SEPARATE QUESTION, THOUGH.  
25 THE ROSTER, THE PEOPLE WHO ARE ACTIVELY ASSIGNED, YOU NEED TO



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 ASSURE ME, LOOK, HERE WE GO AGAIN, D.O.J. IS ON OUR BACK. NOT  
2 ON YOUR BACK, THEY'RE ON MY BACK, OKAY? WE MIGHT GO INTO A  
3 CONSENT DECREE. WE DON'T KNOW. WHAT WE NEED TO DO IS YOU NEED  
4 TO ASSURE US THAT, BY GIVING YOU THESE ADDITIONAL DOLLARS,  
5 YOU'RE GOING TO KEEP D.O.J. OFF OUR BACK, OKAY? NOW, D.O.J. IS  
6 ONLY COMING IN IN THE BEST INTERESTS OF PROTECTING THESE KIDS.

7

8 **BOB TAYLOR:** THAT'S CORRECT.

9

10 **SUP. MOLINA:** ALL RIGHT? SO WE WANT TO MAKE SURE WE'RE MEETING  
11 THOSE STANDARDS. YOU NEED TO ASSURE ME OF THAT. SO I DON'T  
12 CARE HOW YOU JIMMY THIS. I JUST WANT TO KNOW, IF WHAT THEY SAY  
13 IS ON ACTIVE DUTY BY PEOPLE WHO ARE ASSIGNED AND SIGNING ON  
14 THAT ROSTER, THAT YOU ARE GOING TO HAVE 10 TRAINED INDIVIDUALS  
15 WHO WILL SIGN EVERY DAY ON THAT ROSTER TO MAKE SURE THAT THEY  
16 ARE SUPERVISING 10 OF THESE KIDS.

17

18 **BOB TAYLOR:** I WILL ASSURE YOU OF THAT.

19

20 **SUP. MOLINA:** THAT'S WHAT WE NEED.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

23

24 **SUP. MOLINA:** NO, I'M NOT FINISHED. THAT'S ONLY ONE PART.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

2

3 **SUP. MOLINA:** NEXT, I NEED TO ASK THE C.A.O. A QUESTION.

4 BECAUSE IT GOES TO A LARGER ISSUE AND THE LARGER ISSUE IS ONE

5 THAT WE'RE GOING TO BE DISCUSSING IN A FEW MINUTES UNDER THE

6 C.A.O. CHANGE JURISDICTION OR CHANGE RESPONSIBILITY. I AM AT

7 THE MERCY OF INFORMATION THAT IS PROVIDED TO ME. I'M AT THE

8 MERCY OF THE INFORMATION THAT'S ANALYZED BY THE C.A.O. AND HIS

9 STAFF. I AM TRYING TO FOLLOW. I MEAN, HE COMES IN WITH, YOU

10 KNOW, 100 AND-SOME-ODD MILLION DOLLARS IN REQUEST AND WE SAID

11 NO, NO, NO, NO, NO, THAT'S NOT THE WAY TO DO IT, WE HAVEN'T

12 EVEN MADE SURE THE C.A.O. LOOKS AT ALL OF THESE NUMBERS,

13 ANALYZES THESE NUMBERS AND THEY MAKE SENSE. THEN WE HAD THIS

14 WHOLE FLURRY OF D.O.J. COMING IN AND WE'RE HERE, WE'RE THERE,

15 WE'RE ALL OVER THE PLACE. BUT MOST OF ALL WE WANT TO MAKE SURE

16 THAT WE'RE APPROPRIATELY FUNDING THIS DEPARTMENT TO MEET THE

17 STANDARDS AND, MORE IMPORTANTLY, THAT THE DEPARTMENT IS

18 UTILIZING THOSE DOLLARS, NOT ONLY TO MEET THE STANDARDS BUT TO

19 HAVE SOME ACCOUNTABILITY. NOW, WHEN WE ASKED THIS QUESTION

20 INITIALLY ON THE ADDITIONAL DOLLARS, THEY SAID NO. THE

21 C.A.O.'S OFFICE SAID NO. WHAT CHANGED, MR. JANSSEN?

22

23 **C.A.O. JANSSEN:** WHAT'S "INITIALLY" MEAN?

24

25 **SUP. MOLINA:** WHEN I ASKED YOU YESTERDAY.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **C.A.O. JANSSEN:** YESTERDAY WHEN WE TALKED IN THE MORNING,  
3 SUPERVISOR, I WAS NOT AWARE, WHEN I MET WITH MY STAFF AT 5:30  
4 LAST NIGHT, THAT THEY HAD ALREADY ANALYZED THE 102 POSITIONS  
5 IN THE CAMP BUT DECIDED NOT TO PUT THEM IN THE BOARD LETTER. I  
6 DIDN'T KNOW THAT WHEN I MET WITH YOU SO I DIDN'T REMEMBER TO  
7 CALL BACK AT THE END OF THE DAY AND SAY, "OH, BY THE WAY, WE  
8 DON'T HAVE A PROBLEM WITH THESE POSITIONS." I CAN'T TELL YOU  
9 WHY THEY DIDN'T PUT THEM IN. THEY WERE BUSY. THEY'VE GOT A LOT  
10 OF OTHER THINGS THEY WERE DOING. IT JUST DIDN'T GET IN. BUT  
11 THEY HAD ANALYZED THEM, WE DID NOT LET YOUR OFFICE KNOW, SO I  
12 APOLOGIZE FOR THAT BUT THINGS DO CHANGE. I ALSO DIDN'T KNOW  
13 THAT THINGS HAPPENED LAST FRIDAY WITH-- ET CETERA. ANYWAY,  
14 TRYING TO BE FLEXIBLE, TRYING TO BE SUPPORTIVE WHERE POSSIBLE.  
15 THE POSITIONS, WE HAVE REVIEWED THEM, I DIDN'T WANT TO COME IN  
16 AND SAY, "NO, WE HAVEN'T REVIEWED THEM, WE DON'T SUPPORT  
17 THEM," BECAUSE WE DO. SO I APOLOGIZE FOR THAT BUT THERE'S--  
18 IT'S TOUGH TO FIGURE OUT HOW TO KEEP ALL THESE CONVERSATIONS  
19 STRAIGHT. I HAVE TROUBLE DOING THAT BUT THAT'S WHAT HAPPENED  
20 YESTERDAY, SUPERVISOR ON THAT.

21

22 **SUP. MOLINA:** I UNDERSTAND BUT I ALSO THINK THAT I AM AT THE  
23 MERCY OF THAT INFORMATION.

24

25 **C.A.O. JANSSEN:** ABSOLUTELY. YOU ARE TOTALLY.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. MOLINA:** AND SO I THINK IT IS-- I MEAN, I DON'T KNOW WHY  
3 YOUR STAFF DIDN'T INCLUDE IT, I DON'T KNOW WHY THEY DIDN'T PUT  
4 IT IN BUT I AM TRYING TO BE SUPPORTIVE OF WHAT THE C.A.O.  
5 RECOMMENDS AND YET THE C.A.O. DOESN'T KNOW WHAT HE  
6 RECOMMENDED. THAT'S A REAL PROBLEM FOR ME.

7

8 **C.A.O. JANSSEN:** MM HM.

9

10 **SUP. MOLINA:** AND SO I'M SITTING HERE TRYING TO FIGURE OUT IF,  
11 IN FACT, WE SHOULD FUND THIS OR NOT OR WHETHER IT'S WITHIN IT.  
12 MY INTEREST IS LIKE EVERYONE ELSE'S AND THAT IS TO MAKE SURE  
13 THAT, IF WE ARE FUNDING THESE POSITIONS, THE DEPARTMENT IS  
14 UTILIZING THEM APPROPRIATELY AND, MORE IMPORTANTLY, THAT THEY  
15 ARE BEING UTILIZED TO HOPEFULLY MEET A STATE OR A NATIONAL  
16 STANDARD AND HOPEFULLY TO MEET THE D.O.J. SO I AM CONCERNED,  
17 WHEN WE'RE JUST THROWING MONEY INTO THIS AND IT ISN'T THERE.  
18 SO I AM VERY CONCERNED ABOUT-- THAT I AM ONLY AT THE MERCY OF  
19 THE INFORMATION THAT IS GIVEN TO ME AND IT IS MY UNDERSTANDING  
20 THAT WE HAD ASKED THIS STUFF TO BE ANALYZED AND I KNOW THAT  
21 YOU DON'T THINK THAT IT'S A BAD THING FOR PEOPLE TO BE HELD  
22 ACCOUNTABLE FOR THE INFORMATION THEY PROVIDE BUT IT'S THE ONLY  
23 THING I HAVE. IT'S ALL I HAVE. OTHERWISE, THERE ARE FIVE OF US  
24 WITH DIFFERENT SETS OF INFORMATION.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **C.A.O. JANSSEN:** THAT DOES OCCASIONALLY HAPPEN.

2

3 **SUP. MOLINA:** AND I APPLAUD MR. ANTONOVICH FOR HIS MOTION AND  
4 SOMEHOW HIS STAFF WAS ABLE TO GATHER UP ALL OF THE APPROPRIATE  
5 INFORMATION TO MAKE SURE WE'RE DOING THE CORRECT THING ON  
6 BEHALF OF THE PROBATION DEPARTMENT.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. IS THERE ANY OTHER  
9 DISCUSSION FOR MR. TAYLOR AT THIS POINT? I DO WANT TO...

10

11 **SUP. ANTONOVICH:** JUST ONE POINT THAT THE DEPARTMENT OF JUSTICE  
12 DID NOT INCLUDE A RATIO BECAUSE WE MET WITH MICHAEL GRAHAM  
13 YESTERDAY AND THAT POINT WAS MADE.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** DIDN'T INCLUDE THE RATIO IN WHAT?  
16 WHAT DO YOU MEAN, DIDN'T INCLUDE...

17

18 **BOB TAYLOR:** IN THE ORIGINAL AGREEMENT.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** IS THAT BECAUSE THERE WASN'T A  
21 RATIO PROBLEM AT THE TIME THEY CRAFTED THAT AGREEMENT?

22

23 **BOB TAYLOR:** IN THE D.O.J. MOA THAT WE'RE OPERATING UNDER FOR  
24 THE JUVENILE HALLS.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** BUT LET'S SAY WHICH M.O.A.?

2

3 **SUP. ANTONOVICH:** THEIR MAIN FOCUS WAS GOING TO BE ON THE  
4 OUTCOME.

5

6 **BOB TAYLOR:** THAT'S CORRECT. ON THE SAFETY AND SECURITY OF THE  
7 MINORS.

8

9 **SUP. ANTONOVICH:** THAT'S WHAT THEY'RE FOCUSING ON.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** DID THE JUSTICE DEPARTMENT RAISE  
12 AN ISSUE OF THE RATIOS AT CHALLENGER?

13

14 **BOB TAYLOR:** YES.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** WHY?

17

18 **BOB TAYLOR:** THEY BELIEVED THAT WE WERE NOT IN COMPLIANCE WITH  
19 A NATIONAL STANDARD...

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** WHEN THEY DID THE REVIEWS OF THE  
22 HALLS AND OTHER THINGS BACK BEFORE THE MEMORANDUM WAS ENTERED  
23 INTO BETWEEN THE COUNTY AND THE JUSTICE DEPARTMENT, THEY DID  
24 NOT INCLUDE A RATIO ISSUE? WAS THAT, BECAUSE THEY WENT AND DID



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1 THE REVIEW, THE RATIOS WERE SUBSTANTIALLY IN COMPLIANCE WITH  
2 THEIR EXPECTATION?

3

4 **BOB TAYLOR:** I DON'T THINK SO.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** SO WHY DO YOU THINK THEY DIDN'T DO  
7 IT?

8

9 **BOB TAYLOR:** I THINK THEY WERE MORE CONCERNED WITH THE OUTCOMES  
10 THAN THEY WERE WITH RATIOS.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT RATIOS CONTRIBUTE TO OUTCOMES.

13

14 **BOB TAYLOR:** YES, SIR, THEY DO, ABSOLUTELY.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** AND IS IT YOUR JUDGMENT THAT,  
17 WHETHER THEY INCLUDED IT OR DIDN'T INCLUDE IT, THAT, AT SOME  
18 POINT, IF YOU HAD AN INADEQUATE RATIO, THAT IT WAS GOING TO  
19 BITE YOU IN THE BACK AT SOME POINT?

20

21 **BOB TAYLOR:** ABSOLUTELY CORRECT, WHICH IS WHY THIS BOARD  
22 APPROVED THOSE POSITIONS FOR THE HALLS.

23



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** AND IN CASE THERE WAS ANY MYSTERY  
2 ABOUT THAT, THAT MYSTERY ENDED LAST WEEK WHEN THEY WENT AND  
3 SAW CHALLENGER AND THEY DID TELL YOU ABOUT RATIOS.

4

5 **SUP. MOLINA:** WELL, BUT, AT THE SAME TIME, ONE OF THE THINGS  
6 YOU SAID IS THAT THE NATIONAL STANDARD IS 1-AND-8 AND HE SAID  
7 THAT THE DETENTION HALL IS STILL 1-AND-10, SO WE'RE STILL NOT  
8 MEETING THE NATIONAL STANDARD, IS THAT CORRECT?

9

10 **BOB TAYLOR:** THAT WOULD BE CORRECT BUT WE'RE CERTAINLY MEETING  
11 THE OUTCOMES.

12

13 **SUP. MOLINA:** I KNOW BUT YOU GO ONE AND THE OTHER.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** THERE'S A BIG DIFFERENCE BETWEEN  
16 1-TO-10 AND 1-TO-27 AS OPPOSED TO BETWEEN 1-TO-8 AND 1-TO-10.

17

18 **BOB TAYLOR:** THAT'S CORRECT. ABSOLUTELY.

19

20 **SUP. MOLINA:** BUT D.O.J. CAN STILL COME DOWN ON US BECAUSE NOW  
21 THEY'VE LEVELED IT TO A NATIONAL STANDARD.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** THEY COULD BUT THEY DIDN'T. BUT  
24 WHEN THEY SAW SOMETHING AT 1-TO-27, THEY COULDN'T IGNORE IT.

25



**The Meeting Transcript of  
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1 **SUP. MOLINA:** OH, I AGREE. BUT THIS IS SOMETHING WE'RE GOING TO  
2 RECONCILE, CORRECT?

3

4 **BOB TAYLOR:** YES.

5

6 **SUP. MOLINA:** BECAUSE WE DON'T WANT THEM-- I MEAN, THEY MIGHT--  
7 THE NATIONAL STANDARD MIGHT BE A BETTER STANDARD BUT WE NEED  
8 TO KNOW WHAT WE'RE BEING EVALUATED ON, RIGHT? AND YOU'RE GOING  
9 TO TRY AND RECONCILE THAT WITH GRAHAM?

10

11 **BOB TAYLOR:** WELL, I'LL TRY TO RECONCILE THAT WITH GRAHAM BUT I  
12 DON'T THINK HE'S THE PERSON THAT CAN ULTIMATELY MAKE THE  
13 DECISION IN THAT REGARD. I THINK THAT'S GOING TO BE THE HIGHER  
14 LEVEL.

15

16 **SUP. MOLINA:** AND YOU'RE IN THE PROCESS OF DOING IT BECAUSE  
17 OTHERWISE WE'RE GOING TO HAVE TO RUSH TO MAKE SURE THAT OUR  
18 HALL HAS THE 1-AND-8 STANDARD, WHICH IS GOING TO MEAN MORE  
19 MONEY.

20

21 **C.A.O. JANSSEN:** MR. CHAIR, SUPERVISOR, I MEAN, THIS IS A LEGAL  
22 QUESTION ALSO BECAUSE THE STATE STANDARD, WHICH I THINK IS  
23 WHAT WE'RE OBLIGATED TO COMPLY WITH, I DON'T KNOW THE D.O.J.  
24 CAN ARBITRARILY IMPOSE A NATIONAL STANDARD WHEN STATE OF



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 CALIFORNIA HAS A STANDARD OF 1-TO-15 IN THE CAMPS AND 1-TO-10  
2 IN THE HALLS.

3

4 **BOB TAYLOR:** THAT'S CORRECT.

5

6 **C.A.O. JANSSEN:** RIGHT?

7

8 **SUP. MOLINA:** SO ARE OUR LAWYERS DISCUSSING THAT WITH THE  
9 D.O.J.?

10

11 **C.A.O. JANSSEN:** WELL, I JUST ASKED HER THAT QUESTION AND WE DO  
12 NEED TO LOOK AT THAT BECAUSE IT'S 1-TO-15 IN THE CAMPS AND  
13 WE'RE GOING TO 1-TO-10, WHICH IS THE RIGHT THING TO DO BECAUSE  
14 IT WILL IMPROVE THE OUTCOMES AND THE HALLS ARE AT 1-TO-10 AND  
15 FOUR CHALLENGER CAMPS ARE AT 1-TO-8, THE TOUGHER ONES.

16

17 **BOB TAYLOR:** YES, SIR, THAT'S CORRECT.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. SO-- ALL RIGHT. LET ME JUST--  
20 - I'D LIKE YOUR OFFICE, IN THE NEXT THREE WEEKS, SINCE, IN TWO  
21 WEEKS, WE'RE GOING TO HAVE A SHORT BOARD, TWO PEOPLE WILL BE  
22 ABSENT, SO I WANT TO ASK YOU TO COME BACK IN THREE WEEKS TO  
23 REVIEW THE BALANCE OF MR. TAYLOR'S REQUEST THAT HE SUBMITTED--  
24 I BELIEVE WAS SUBMITTED TO YOU, CERTAINLY IT'S BEEN DISCUSSED  
25 HERE WITH OUR OFFICES. SO, ON ALL OF THOSE ITEMS, I MOVE THAT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THE C.A.O. BE DIRECTED TO REPORT BACK TO THE BOARD IN THREE  
2 WEEKS WITH HIS RECOMMENDATIONS FOR FUNDING THESE ITEMS. THESE  
3 ITEMS ARE THE ONES THAT ARE BEYOND THE ITEMS THAT YOU'VE  
4 ALREADY RECOMMENDED AND BEYOND THE ITEMS THAT ARE INCLUDED IN  
5 THE-- MR. ANTONOVICH'S MOTION. SO THAT'S AN AMENDMENT TO THIS,  
6 A REPORT BACK IN THREE WEEKS. CAN YOU DO THAT?

7

8 **C.A.O. JANSSEN:** I WILL DO THE BEST WE CAN, YES. BY MY  
9 ESTIMATE, THERE ARE 290 POSITIONS AND ABOUT \$30 MILLION  
10 OUTSTANDING.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL AND I THINK WHAT YOU NEED TO  
13 DO, IF YOU FEEL THAT'S-- I THINK WHAT NEEDS TO BE DONE IS A  
14 FOCUS, AS FAR AS I'M CONCERNED, ON WHAT-- OF THOSE REMAINING  
15 ITEMS, WHAT ADVANCES ARE CAUSE IN TERMS OF COMPLIANCE WITH  
16 JUSTICE DEPARTMENT ISSUES.

17

18 **C.A.O. JANSSEN:** RIGHT.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** AND WHAT DOESN'T.

21

22 **C.A.O. JANSSEN:** AND WHAT CAN WAIT.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** AND PRIORITIZE THEM ACCORDINGLY  
25 AND THERE MAY BE SOME THINGS IN THERE THAT ARE JUST NOT AS



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 URGENT. I MEAN, WE HAVE INVESTED A LOT OF MONEY IN THIS  
2 DEPARTMENT IN THE LAST YEAR AND STAND READY TO DO EVEN MORE  
3 BUT IT CAN'T BE WITHOUT SOME KIND OF QUALITY CONTROL AND  
4 ACCOUNTABILITY, SO THAT'S THE ONLY THING. SO THAT'S WHAT I  
5 WOULD ASK YOU TO DO. IF YOU DON'T COME BACK RECOMMENDING ALL  
6 30-SOME-ODD MILLION, HAVE A RATIONALE FOR IT, BUT FOCUS ON THE  
7 ONES THAT ARE GOING TO GET US TO WHERE WE NEED TO GET WITH THE  
8 JUSTICE DEPARTMENT AND OBVIOUSLY IMPLIED IN THAT IS IN THE  
9 QUALITY OF THE FACILITY, THE KIND OF FACILITY THAT WE RUN  
10 QUALITATIVELY. THAT'S WHAT THE JUSTICE DEPARTMENT ISSUE IS ALL  
11 ABOUT, AND WE'VE GOT A LONG WAY TO GO BEYOND THIS BUT THESE  
12 ARE SHORT-TERM ISSUES. THIS IS NOT BEGINNING TO ADDRESS THE  
13 LONG-TERM ISSUES THAT THE PROBATION AND THE JUVENILE JUSTICE  
14 SYSTEM HAVE THAT WE DISCUSSED A FEW MONTHS AGO BUT, IN THE  
15 SHORT TERM, THESE ARE THINGS THAT NEED TO BE ADDRESSED. ALL  
16 RIGHT. IS THERE ANY OBJECTION TO-- MS. BURKE, YOU SECOND THAT  
17 REPORT BACK? WITHOUT OBJECTION, THAT'S AMENDED. IS THERE ANY  
18 OBJECTION TO MR. ANTONOVICH'S AMENDMENT? I SECONDED IT.  
19 WITHOUT OBJECTION, UNANIMOUS VOTE. ANY OTHER QUESTIONS OF BOB  
20 AND HIS TEAM? THANK YOU. IS THERE ANYTHING ELSE IN THE BUDGET?  
21 ON ITEM 18? IF NOT...

22

23 **SUP. ANTONOVICH:** ONE OTHER ITEM...

24

25 **SUP. KNABE:** A COUPLE QUESTIONS ON THE MENTAL HEALTH.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. KNABE.

3

4 **SUP. KNABE:** I DON'T KNOW IF MARV...

5

6 **C.A.O. JANSSEN:** I THINK MARV IS HERE.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** DR. SOUTHARD IS NOT HERE?

9

10 **C.A.O. JANSSEN:** HE WAS HERE EARLIER. HE'S NOT HERE RIGHT NOW.

11

12 **SUP. KNABE:** WELL, MAYBE YOU CAN ANSWER THE QUESTION. I GUESS  
13 THERE WAS A CONFUSING PART THAT HE WAS REQUESTING AUTHORITY, A  
14 SPENDING AUTHORITY OF \$300,000 FROM THE PROBATION DEPARTMENT  
15 FOR A CONSULTANT AGREEMENT WITH U.C.L.A. AND I WAS JUST  
16 CURIOUS AS TO WHAT SERVICES AND WAS IT SOLE SOURCE.

17

18 **C.A.O. JANSSEN:** DO WE KNOW, DEBBIE? WHY DON'T WE ROLL THAT TO  
19 NEXT WEEK? THAT PIECE.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, LET'S TAKE THAT ITEM OUT AND  
22 WE'LL CONTINUE IT.

23

24 **C.A.O. JANSSEN:** AND WE'LL REPORT BACK NEXT WEEK.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** HE'S HERE? ALL RIGHT. GOOD. THEN  
2 LET'S ROLL IT BACK TO THIS WEEK. ROLLIN', ROLLIN', ROLLIN'.  
3 DR. SOUTHARD, MR. KNABE HAS...

4  
5 **SUP. KNABE:** THE QUESTION I HAD, MARV, IS YOU'RE REQUESTING AS  
6 PART OF THIS SPENDING AUTHORITY OF \$300,000 FROM THE PROBATION  
7 DEPARTMENT FOR SOME CONSULTANT AGREEMENT AND I GUESS I WAS  
8 SOMEWHAT CONFUSED, IS THAT PART OF THIS INTEGRATED PLAN OR  
9 WHAT SERVICES ARE YOU EXPECTED TO RECEIVE? WAS IT SOLE SOURCE?

10

11 **MARVIN J. SOUTHARD:** AS A PART OF THE OVERALL-- THIS PARTICULAR  
12 AGREEMENT IS A PILOT PROJECT FOR NEUROPSYCHIATRIC TESTING, A  
13 PILOT PROGRAM THAT WE WANT TO CONTINUE THAT HAS HAD THE  
14 ABILITY TO IDENTIFY NOT ONLY FUNCTIONAL PROBLEMS AMONG THE  
15 KIDS BUT ALSO STRENGTHS AND WE'RE IMAGINING THAT WILL BE  
16 SOMETHING THAT WE'LL BE ABLE TO CONTINUE MOVING FORWARD IN THE  
17 LONG RUN BASED ON THE OUTCOMES FROM THIS PILOT PROJECT.

18

19 **SUP. KNABE:** AND IS THE PILOT-- IS THIS ALL TIED INTO  
20 DISINTEGRATED SITUATION WHERE THE PROBATION AS IT RELATES TO  
21 THE CAMPS AND D.O.J. AND ALL THAT?

22

23 **MARVIN J. SOUTHARD:** ABSOLUTELY. IT'S A PART-- WE'VE WORKED  
24 VERY CLOSELY WITH PROBATION TO MAKE SURE THAT IT'S AN  
25 INTEGRATED PART OF THE OVERALL PLAN.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. KNABE:** OKAY. THANK YOU.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. ANYTHING ELSE? IF NOT,  
5 MS. BURKE WILL MOVE...

6

7 **SUP. ANTONOVICH:** I JUST WANT TO-- ON ITEM 29 OF THAT 18, I  
8 WANT TO BE RECORDED AS A "NO."

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** SORRY? WHAT WAS THAT? ON ITEM 9?

11

12 **SUP. ANTONOVICH:** NO, NO. EXCUSE ME. OKAY. WE'RE OKAY ON THAT  
13 ONE.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** MS. BURKE MOVES, I'LL SECOND,  
16 WITHOUT OBJECTION, UNANIMOUS VOTE ON ITEM 18 AS AMENDED. WE'LL  
17 GET A REPORT BACK IN THREE WEEKS ON THE BALANCE OF PROBATION.  
18 THANK YOU. MS. MOLINA, YOU'RE STILL ON.

19

20 **SUP. MOLINA:** WE ALREADY CONTINUED THAT, WE DID THAT. I GUESS  
21 WE SHOULD BRING UP 9 AND 10.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. ITEMS 9 AND 10. WE HAVE  
24 SOME PEOPLE WHO WANT TO BE HEARD. DO YOU WANT TO HEAR FROM  
25 THEM NOW?



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. MOLINA:** YEAH.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** DR. CLAVREUL, YOU'RE ON BOTH 9 AND  
5 10 AND GEORGE PASSANTINO. ARE THEY HERE? COME ON UP. GO AHEAD,  
6 MR. PASSANTINO. YOU'RE UP FIRST.

7

8 **GEORGE PASSANTINO:** THANK YOU. THANK YOU, MR. CHAIR AND  
9 MEMBERS. MY NAME IS GEORGE PASSANTINO, I'M A SENIOR FELLOW  
10 WITH THE REASON FOUNDATION, WHICH IS A NONPROFIT PUBLIC POLICY  
11 RESEARCH ORGANIZATION. IN 2004, I SERVED AS A DIRECTOR JUST  
12 FOR PURPOSES OF CONTEXT, AS A DIRECTOR OF GOVERNOR ARNOLD  
13 SCHWARZENEGGER'S CALIFORNIA PERFORMANCE REVIEW THAT LOOKED  
14 INTO IMPROVING GOVERNMENT AND EFFICIENCY.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** IS THAT THE ONE THAT WANTED TO  
17 SELL EXPOSITION PARK?

18

19 **GEORGE PASSANTINO:** THAT WAS THE SAME ONE, YES, SIR. AMONG  
20 MANY, MANY RECOMMENDATIONS.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** YES. THAT'S THE ONE THAT CAUGHT  
23 OUR ATTENTION.

24



**The Meeting Transcript of  
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1 **GEORGE PASSANTINO:** I WANT TO APPLAUD THE FOCUS ON EXPEDITING  
2 DECISION MAKING AND IMPROVING GOVERNMENT THAT THESE TWO ITEMS  
3 REFLECT. YOU KNOW, HAVING SAID THAT, I'M A BIT CONCERNED THAT  
4 ANY SAVINGS THAT MIGHT BE ACHIEVED THROUGH THAT REFORM COULD  
5 COME AT THE EXPENSE OF REDUCED ACCOUNTABILITY TO THE  
6 TAXPAYERS. YOU KNOW, IN A COUNTY AS LARGE AS LOS ANGELES, BOTH  
7 IN TERMS OF ITS POPULATION AND GEOGRAPHY, CONSTITUENTS,  
8 BUSINESSES AND EVEN LOCAL GOVERNMENTS RELY VERY HEAVILY UPON  
9 THEIR ELECTED SUPERVISORS TO HELP SOLVE PROBLEMS, ADDRESS  
10 CONCERNS IF THERE ARE BOTTLENECKS THAT OCCUR IN A VARIETY OF  
11 PROCESSES THROUGH THE DEPARTMENTS AND, I MEAN, YOU FOLKS GET  
12 THESE CALLS AND YOU HELP FIND SOLUTIONS WHEN YOUR CONSTITUENTS  
13 COME TO YOU. I'M CONCERNED THAT SHIFTING THIS POLICY AWAY  
14 FROM-- SHIFTING THE CONTROL OF DEPARTMENT HEADS AWAY FROM THE  
15 BOARD DIRECTLY AND DELEGATING IT TO A CHIEF ADMINISTRATIVE  
16 OFFICER COULD UNDERMINE YOUR ABILITY TO DO THAT. I MEAN, THE  
17 REASON THAT YOU CAN DO THAT IS BECAUSE THEY ARE ACCOUNTABLE TO  
18 YOU. NOW, THERE'S AN OLD SAYING THAT WE TALKED ABOUT AT THE  
19 CALIFORNIA PERFORMANCE REVIEW BUT THAT YOU ALSO SEE COMMONLY  
20 IN TALKS OF GOVERNMENT REFORM. THE LINE BETWEEN THE DELIVERY  
21 OF A SERVICE AND THE PUBLIC THAT DEMANDS THAT SERVICE SHOULD  
22 BE AS SHORT AND AS DIRECT AS POSSIBLE AND I BELIEVE THAT THIS  
23 POLICY WOULD CREATE ADDITIONAL BUFFERS THAT WOULD UNDERMINE  
24 THAT. LET ME JUST CLOSE BY POINTING OUT THAT THERE'S ANOTHER  
25 PRINCIPLE OF GOOD GOVERNMENT, AND IT'S ACTUALLY A PRINCIPLE OF



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 BAD GOVERNMENT AS WELL AND THAT'S THAT PERSONNEL IS POLICY.  
2 THE FACT THAT YOU CONTROL PERSONNEL AT THE DEPARTMENT LEVEL  
3 ALLOWS YOU TO STEER THE POLICY SHIP OF THIS COUNTY AND  
4 CHANGING THAT WOULD UNDERMINE YOUR ABILITY TO STEER THE POLICY  
5 DIRECTION THAT THIS COUNTY PURSUES. AND, WITH THAT, I WOULD  
6 JUST STRONGLY ENCOURAGE YOU TO RECONSIDER THIS PROPOSAL. I  
7 MEAN, CERTAINLY, THERE ARE WAYS THAT YOU CAN GO ABOUT  
8 IMPROVING EFFICIENCY, SUCH AS ENHANCING PERFORMANCE MEASURES  
9 AND ACCOUNTABILITY BUT I DON'T BELIEVE THAT THIS CHANGE IS  
10 NECESSARY TO DO THAT. WITH THAT, THANK YOU VERY MUCH FOR THE  
11 OPPORTUNITY TO BE HERE TODAY.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** CAN YOU-- DO YOU WORK FOR THE  
14 REASON FOUNDATION?

15

16 **GEORGE PASSANTINO:** YES, I DO.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU'RE AN EMPLOYEE?

19

20 **GEORGE PASSANTINO:** YES.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** WHO IS YOUR BOSS?

23

24 **GEORGE PASSANTINO:** WHO IS MY BOSS?

25



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 SUP. YAROSLAVSKY, CHAIRMAN: YEAH. WHO HIRED YOU I GUESS IS MY  
2 QUESTION?

3

4 GEORGE PASSANTINO: DAVID-- I'VE BEEN WITH REASON FOR EIGHT  
5 YEARS.

6

7 SUP. YAROSLAVSKY, CHAIRMAN: I DON'T NEED HIS NAME BUT WHAT'S  
8 THE POSITION?

9

10 GEORGE PASSANTINO: I'M A SENIOR FELLOW.

11

12 SUP. YAROSLAVSKY, CHAIRMAN: SO DO YOU REPORT TO THE SENIOR  
13 EXECUTIVE OF THE FOUNDATION?

14

15 GEORGE PASSANTINO: I REPORT TO THE PRESIDENT.

16

17 SUP. YAROSLAVSKY, CHAIRMAN: THE PRESIDENT OF THE FOUNDATION IS  
18 THE PAID HEAD?

19

20 GEORGE PASSANTINO: YES.

21

22 SUP. YAROSLAVSKY, CHAIRMAN: DO YOU HAVE A BOARD OF DIRECTORS?

23

24 GEORGE PASSANTINO: THEY'RE NOT ELECTED, SIR.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** I KNOW BUT DO YOU HAVE A BOARD OF  
2 DIRECTORS?

3

4 **GEORGE PASSANTINO:** YES, WE DO.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** DO YOU ACCOUNT TO THE BOARD OF  
7 DIRECTORS YOURSELF?

8

9 **GEORGE PASSANTINO:** NO, SIR. WE ARE-- THEY HAVE A FIDUCIARY  
10 RESPONSIBILITY.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** SO DO WE.

13

14 **GEORGE PASSANTINO:** I UNDERSTAND THAT BUT YOU ARE THE ELECTED  
15 REPRESENTATIVES OF THE CONSTITUENTS. THE CHIEF ADMINISTRATIVE  
16 OFFICER IS NOT THE ELECTED...

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** ARE YOU ASSOCIATED WITH CLAREMONT  
19 COLLEGES AS WELL, OR IS THAT SEPARATE AND APART?

20

21 **GEORGE PASSANTINO:** NO, SIR. THAT'S COMPLETELY SEPARATE.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. MS. BURKE.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** HAVE YOU MADE A STUDY OF ALL OF THOSE COUNTIES  
2 NATIONWIDE THAT HAVE ADOPTED A CHIEF EXECUTIVE OFFICER?

3

4 **GEORGE PASSANTINO:** NO, NO. I MEAN, THIS IS A COMMENT-- WE HAVE  
5 LOOKED AT DIFFERENT-- I'M SORRY. I DIDN'T MEAN TO INTERRUPT  
6 YOU.

7

8 **SUP. BURKE:** WELL, BUT THERE ARE SOME HERE IN CALIFORNIA THAT I  
9 WOULD THINK WOULD IMMEDIATELY YOU WOULD HAVE LOOKED AT IN  
10 ORDER TO MAKE A COMPARISON.

11

12 **GEORGE PASSANTINO:** SURE.

13

14 **SUP. BURKE:** OBVIOUSLY, I KNOW THAT THERE'S SOME ON THE EAST  
15 COAST, THROUGHOUT THE EAST COAST, CHICAGO, ALL OF THOSE OTHER  
16 PLACES BUT, HERE IN CALIFORNIA, WE HAVE A NUMBER OF THEM AND  
17 WHAT IS YOUR-- YOU'VE MADE NO STUDY OF WHAT THE EFFECT HAS  
18 BEEN?

19

20 **GEORGE PASSANTINO:** WE HAVE ACTUALLY STUDIED THE EFFECT OF  
21 DIFFERENT FORMS OF GOVERNMENT.

22

23 **SUP. BURKE:** NO, I MEAN PARTICULARLY, HAVE YOU LOOKED AT THOSE  
24 COUNTIES IN LOS ANGELES AND EVALUATED THEM?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **GEORGE PASSANTINO:** NO, MA'AM.

2

3 **SUP. BURKE:** WELL, WE HAVE...

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** THERE ARE A LOT OF COUNTIES THAT  
6 HAVE STRONG EXECUTIVES IN CALIFORNIA.

7

8 **GEORGE PASSANTINO:** SURE.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** THERE'S ONLY ONE THAT HAS AN  
11 ELECTED MAYOR.

12

13 **SUP. BURKE:** WELL, THEY HAVE-- SAN DIEGO CERTAINLY HAS IT.

14

15 **GEORGE PASSANTINO:** YOU SAID LOS ANGELES.

16

17 **SUP. BURKE:** OH, I DON'T MEAN IN LOS ANGELES. I MEAN IN  
18 CALIFORNIA.

19

20 **GEORGE PASSANTINO:** NO, MA'AM. WE HAVE ACTUALLY LOOKED AT CITY  
21 GOVERNMENTS BECAUSE THERE'S...

22

23 **SUP. BURKE:** NO, I DON'T MEAN CITY GOVERNMENTS.

24



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 **GEORGE PASSANTINO:** I THINK IT'S ACTUALLY A SIMILAR COMPARISON,  
2 THOUGH.

3

4 **SUP. BURKE:** WELL, EXCEPT THAT CITY GOVERNMENTS, FOR THE MOST  
5 PART, DO NOT HAVE A COMBINATION OF ADMINISTRATIVE, LEGISLATIVE  
6 AND JUDICIAL AUTHORITY WHICH YOU FIND WITHIN COUNTIES AND ONE  
7 OF THE THINGS, ONE OF THE BASICS I'M SURE THAT, AS A POLITICAL  
8 SCIENTIST OR-- YOU'RE A POLITICAL...

9

10 **GEORGE PASSANTINO:** ECONOMICS.

11

12 **SUP. BURKE:** ECONOMIST, THAT ARE SOME OF THE VERY BASICS, AND  
13 ONE OF THE CRITICISMS THAT HAVE BEEN LEVIED AT COUNTY  
14 GOVERNMENT IN CALIFORNIA. I'M SORRY I SAID LOS ANGELES. I  
15 MEANT CALIFORNIA. BUT I THINK THAT WHAT YOU REALLY NEED TO DO  
16 AT THIS POINT, IF YOU'RE INTERESTED IN STUDYING THIS, IS TO  
17 MAKE AN ANALYSIS OF ALL OF THOSE COUNTIES IN CALIFORNIA THAT  
18 HAVE ADOPTED THAT FORM AND THEN EVALUATE THEM AGAINST OTHERS  
19 WHO MAY NOT HAVE IT AND THEN I THINK THAT WE WOULD BE A BETTER  
20 POSITION TO BENEFIT FROM YOUR RESEARCH.

21

22 **GEORGE PASSANTINO:** I APPRECIATE THAT SUGGESTION. I WOULD  
23 SIMILARLY ENCOURAGE THE BOARD TO EVALUATE SUCH STUDIES BEFORE  
24 THEY MAKE THE DECISION TO CHANGE...

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** I THINK THAT WE HAVE. WE HAVE LOOKED AT THEM. BUT  
2 I WOULD BE INTERESTED TO SEE IF YOU CAME UP WITH A DIFFERENT  
3 EVALUATION OF IT AND WHETHER YOU DETERMINED THAT THOSE  
4 COUNTIES DID NOT FUNCTION EFFECTIVELY.

5

6 **GEORGE PASSANTINO:** YOU KNOW, IF IT'S ANY BENEFIT, YOU KNOW, WE  
7 DID, AS I MENTIONED, STUDY CITY GOVERNMENTS EXTENSIVELY AND I  
8 KNOW THAT THERE ARE SOME DIFFERENCES BUT THERE ARE ALSO SOME  
9 PARALLELS AND I THINK SOME BENEFITS THAT CAN BE DRAWN FROM  
10 THAT. YOU KNOW, CITY GOVERNMENTS HAVE A VARIETY OF FORM,  
11 STRONG MAYOR, STRONG CITY MANAGER, ET CETERA. SOME OF OUR  
12 RESEARCH DEMONSTRATED THAT LESS IMPORTANT THAN THE ACTUAL FORM  
13 IS THE UNDERLYING SYSTEM THAT'S USED TO ENHANCE PERFORMANCE,  
14 DIRECT AND CLEAR AND TRANSPARENT PERFORMANCE MEASURES,  
15 REPERCUSSIONS, PUBLIC ACCOUNTABILITY. I MEAN, THOSE ARE THE  
16 PRINCIPLES THAT I WOULD DRAW ON. SO, AGAIN, MY DESIRE IS JUST  
17 TO OFFER A NOTE OF CAUTION THAT THIS MAY NOT BE THE BEST WAY  
18 TO ACHIEVE THE GOALS THAT I THINK WE ACTUALLY ALL...

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** DO YOU SUPPORT AN ELECTED  
21 EXECUTIVE?

22

23 **GEORGE PASSANTINO:** I'M NOT SURE THAT THAT'S NECESSARY. I THINK  
24 THAT, AGAIN...

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** SO LET ME UNDERSTAND. THE REASON  
2 FOUNDATION'S POSITION ON GOVERNANCE, AND GOVERNANCE IS  
3 IMPORTANT, I THINK WE ALL RECOGNIZE THAT IT'S IMPORTANT, IT'S  
4 CERTAINLY DOMINATING THE NEWS IN THE BUSINESS SECTIONS OF  
5 EVERY PAPER IN THE COUNTRY BECAUSE OF THE PROBLEMS OF  
6 GOVERNANCE THERE AND IT CERTAINLY IS DOMINATING OUR ATTENTION  
7 HERE, SO I WANT TO UNDERSTAND THE POSITION OF THE REASON  
8 FOUNDATION IS THAT THE BEST FORM OF GOVERNMENT IS FOR FIVE  
9 PEOPLE TO ACT AS A COLLECTIVE EXECUTIVE IN ADMINISTERING THE  
10 AFFAIRS OF A GOVERNMENT OF \$21 BILLION AND 100,000 EMPLOYEES?

11

12 **GEORGE PASSANTINO:** LET ME-- I JUST WANT TO BE VERY CLEAR IN  
13 THE WAY I ANSWER THIS QUESTION BECAUSE I AM SPEAKING ON BEHALF  
14 OF THE REASON FOUNDATION, SO I DON'T WANT TO CONFUSE THAT.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S FINE.

17

18 **GEORGE PASSANTINO:** PUBLIC ACCOUNTABILITY IS A CRITICAL  
19 COMPONENT OF GOVERNANCE FROM THE PERSPECTIVE OF THE REASON  
20 FOUNDATION. NOW, IN THE CASE OF COUNTY BOARDS OF SUPERVISORS,  
21 THAT FORUM DOES NOT SEEM TO DEMONSTRATE TO US A NEED FOR  
22 CHANGE.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** REALLY?

25



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1 **GEORGE PASSANTINO:** YES. THE FORM OF ELECTED GOVERNANCE. AGAIN,  
2 GIVEN THE UNIQUE NATURE OF LOS ANGELES COUNTY, BOTH IN TERMS  
3 OF ITS SHEER SIZE AND GEOGRAPHY, HAVING ELECTED  
4 REPRESENTATIVES THAT REPRESENT CERTAIN ELEMENTS OF THE  
5 CONSTITUENCY IS AN EFFICIENT FORM OF GOVERNMENT, FROM MY  
6 PERSONAL OPINION.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** SO HAVE YOU SHARED THIS VIEW WITH  
9 THE COUNTY OF ORANGE AND THE COUNTY OF VENTURA AND ANY NUMBER  
10 OF OTHER COUNTIES IN SOUTHERN CALIFORNIA THAT HAVE STRONG  
11 EXECUTIVE C.E.O.S WHO ARE NOT ELECTED BUT WHO DO HAVE THE  
12 AUTHORITY TO HIRE AND FIRE?

13

14 **GEORGE PASSANTINO:** NO, WE HAVE NOT, SIR.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** SO DO YOU HAVE A DIFFERENT VIEW  
17 ABOUT L.A. COUNTY THAN YOU DO ABOUT ORANGE AND VENTURA?

18

19 **GEORGE PASSANTINO:** NO, I THINK THE VIEWS ARE SIMILAR. I MEAN,  
20 THE AGENDA ITEM IS ON THE TABLE TODAY SO...

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** I UNDERSTAND BUT, I MEAN, YOU'RE  
23 HERE SO, WE'RE GOING TO ASK YOU QUESTIONS. YOU DIDN'T EXPECT  
24 TO GET BY WITHOUT-- YOU KNOW, THE REASON FOUNDATION IS A VERY  
25 HIGHLY RESPECTED GROUP AND SO, WHEN YOU COME HERE AS A



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1 REPRESENTATIVE OF THE REASON FOUNDATION, IT'S NOT ANY TOM,  
2 DICK OR HARRY, IT'S THE REASON FOUNDATION AND I CERTAINLY WANT  
3 TO UNDERSTAND WHAT YOUR THINKING IS BECAUSE I READ A LOT OF  
4 THE STUFF THAT YOU GUYS SEND OUR WAY AND SOME OF IT'S VERY  
5 VALUABLE AND IT'S BEEN VERY HELPFUL TO ME AND I KNOW TO  
6 OTHERS. I DON'T AGREE WITH EVERYTHING, BUT YOU CERTAINLY PUSH  
7 THE ENVELOPE ON CAUSING US TO THINK. THAT'S WHY I'M SO  
8 SURPRISED THAT THIS FOUNDATION, GIVEN ITS GENERAL PHILOSOPHY,  
9 I WOULD CALL IT A LIBERTARIAN PHILOSOPHY FOR LACK OF A BETTER  
10 TERMINOLOGY, IT MAY BE NOT FAIR TO YOU BUT I THINK IT'S PRETTY  
11 CLOSE, THAT YOU WOULD-- THAT YOU WOULD ADVOCATE A SYSTEM OF  
12 GOVERNANCE THAT THAT IS GOVERNMENT BY COMMITTEE. THAT'S NOT  
13 THE REASON FOUNDATION THAT I HAVE COME TO UNDERSTAND AND MAYBE  
14 THIS IS JUST-- YOU'RE HERE FOR WHATEVER REASON YOU'RE HERE AND  
15 IT'S ON THE AGENDA AND YOU HAVEN'T REALLY THOUGHT IT THROUGH  
16 BUT SAN DIEGO, ORANGE, VENTURA, I DON'T KNOW WHAT SAN  
17 BERNARDINO IS LIKE. IS THAT ALSO A STRONG EXECUTIVE...

18

19 **GEORGE PASSANTINO:** NO, IT'S ACTUALLY NOT.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY, WELL, LET'S LEAVE SAN  
22 BERNARDINO OUT. SAN DIEGO, ORANGE, L.A., AND VENTURA, THE  
23 LION'S SHARE OF THE POPULATION OF SOUTHERN CALIFORNIA COUNTIES  
24 IS, YOU KNOW-- NOT LOS ANGELES BUT THE OTHERS, ARE IN A STRONG  
25 EXECUTIVE FORM OF GOVERNMENT. AND, YOU KNOW, THE TRUTH IS,



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1 THAT THERE IS NO PERFECT SYSTEM BUT IF IT'S ACCOUNTABILITY  
2 THAT YOU'RE AFTER, THEN AN ELECTED EXECUTIVE IS CERTAINLY ONE  
3 THAT I WOULD IMAGINE YOU WOULD HAVE SAID, YEAH, THAT'S BETTER  
4 THAN AN APPOINTED EXECUTIVE AND THAT'S BETTER THAN A  
5 COMMITTEE-- A GOVERNMENT BY COMMITTEE. BUT, I MEAN, YOU'RE  
6 HERE, YOU'RE A REMARKABLE INDIVIDUAL. THE REASON FOUNDATION  
7 HAS TESTIFIED TODAY THAT LOS ANGELES COUNTY'S GOVERNMENT, FORM  
8 OF GOVERNMENT AND GOVERNANCE IS DOING JUST FINE.

9

10 **GEORGE PASSANTINO:** THAT ACTUALLY WASN'T WHAT I SAID.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

13

14 **GEORGE PASSANTINO:** NOT TO HAVE THAT WORDS, YOU KNOW...

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. WELL, WE CAN-- GO  
17 AHEAD. I WILL WITHDRAW MY INTERPRETATION OF WHAT YOU SAID AND  
18 LET YOU SAY IT AGAIN BUT THAT'S WHAT I HEARD YOU SAY.

19

20 **GEORGE PASSANTINO:** NO. I THINK THE WAY THAT I DESCRIBED IT WAS  
21 THAT, IN A GENERAL SENSE, THE IDEA OF AN ELECTED BOARD OF  
22 SUPERVISORS THAT REPRESENT DISTRICTS IS NOT AN URGENT-- DOES  
23 NOT HAVE AN URGENT NEED FOR REFORM. MY PERSONAL VIEW IS THAT  
24 ADDING ADDITIONAL LAYERS OF ELECTED OFFICIALS IN THE FORM OF A  
25 COUNTYWIDE C.A.O. DOESN'T SOLVE THE PROBLEM. I MEAN, QUITE



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1 SIMPLY AND, AGAIN, WE OFTEN TALK ABOUT THE UNIQUENESS OF LOS  
2 ANGELES COUNTY. IT'S GARGANTUAN IN SIZE OF POPULATION AND  
3 GEOGRAPHY. THE LARGER IT GETS, THE MORE DIFFICULT IT BECOMES  
4 FOR ANY INDIVIDUAL TO MANAGE AND BE RESPONSIVE TO THE  
5 CONSTITUENTS. I MEAN, I LIVE UP IN THE ANTELOPE VALLEY. YOU  
6 KNOW, THOSE FOLKS UP THERE ARE NOT GOING TO ENCOUNTER AN  
7 ELECTED C.A.O. IT'S GOING TO BE VERY DIFFICULT, I MEAN, SO I  
8 JUST DON'T SEE THAT AS NECESSARY. AGAIN, I THINK THAT THERE  
9 ARE WAYS YOU CAN IMPROVE PERFORMANCE, AND THAT'S WHAT WE'RE  
10 ALL ABOUT AND I ACTUALLY BELIEVE THAT THE POLICY DIRECTION OF  
11 THE COUNTY SHOULD BE MAINTAINED BY THE COUNTY BOARD OF  
12 SUPERVISORS.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** NOBODY'S PROPOSING TO CHANGE THAT  
15 ASPECT OF IT AT ALL. I DON'T THINK THAT-- THAT'S NOT ON THE  
16 TABLE, TO CHANGE THAT RESPONSIBILITY. IT'S THE DAY-TO-DAY  
17 OPERATIONS THAT'S THE ISSUE AND-- OKAY. THANK YOU. APPRECIATE  
18 IT. THANKS FOR INDULGING ME IN THE BANTER.

19

20 **GEORGE PASSANTINO:** ABSOLUTELY. I APPRECIATE THE OPPORTUNITY.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** I MADE YOUR TRIP FROM CLAREMONT  
23 WORTHWHILE. DR. CLAVREUL?

24



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1 **DR. GENEVIEVE CLAVREUL:** YES. GOOD AFTERNOON, BOARD OF  
2 SUPERVISORS. DR. GENEVIEVE CLAVREUL. DEFINITELY, I HAVE A  
3 DIFFERENT VIEW, I'M SURE YOU KNEW THAT. PERSONALLY, I AM IN  
4 FAVOR OF A C.E.O. WHO HAVE A LOT OF POWER, THE POWER TO HIRE  
5 AND FIRE BUT I THINK IT SHOULD BE AN ELECTED OFFICIAL. WHAT  
6 I'M CONCERNED ABOUT IN YOUR RECOMMENDATION YOU ARE HAVING HERE  
7 IS I'M CONVINCED THE REASON YOU HAVE NOT FOUND A SUITABLE  
8 PERSON TO REPLACE DAVID JANSSEN IS BECAUSE YOUR SEARCH FOR A  
9 NEW PERSON WAS NOT DONE IN AN APPROPRIATE WAY. FIRST OF ALL,  
10 FROM WHAT I HAVE READ AND I THINK IT WAS A COMMENT FOR  
11 SUPERVISOR ANTONOVICH, WHO FELT THAT DAVID JANSSEN HAS BEEN  
12 PUTTING ALL HIS-- YOU KNOW, STRAIN DURING THAT SEARCH AND HE  
13 SHOULD NOT HAVE BEEN TOTALLY INVOLVED IN THAT SEARCH. IT  
14 SHOULD HAVE BEEN JUST IN A VERY ON THE SIDE INVOLVEMENT. I  
15 THINK FOR HIM TO DIRECT AND CONTROL THAT SEARCH WAS A  
16 TREMENDOUS MISTAKE FROM A MANAGEMENT POINT OF VIEW. THAT HE  
17 MAYBE HAVE A LITTLE OPINION IN IT BUT CONTROLLING IT,  
18 ABSOLUTELY NOT. AND WHEN I SEE THE STATEMENT ON ITEM 9, WHICH  
19 SAYS PROPOSITION FROM THE C.A.O. NOW IS TO BRING ONE CANDIDATE  
20 TO THE BOARD OF SUPERVISORS FOR APPROVAL IS AS ASININE. I  
21 THINK YOU AS SUPERVISORS HAVE A DUTY AND THE POWER TO ISOLATE  
22 WHICH IS THE RIGHT CANDIDATE FOR THIS POSITION. THAT'S WHAT IT  
23 SAYS HERE. AND MR. DAVID JANSSEN HAS BEEN SENT WITH GREAT  
24 FANFARE TO RETIREMENT. HUNDREDS AND HUNDREDS OF PEOPLE TO HIS



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1 RETIREMENT PARTY, INCLUDING ME. A FOUNTAIN NAMED AFTER HIM.  
2 HE'S ALREADY HAD SEVERAL RETIRE...

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** ONE OF THE CONDITIONS OF THIS IS  
5 THAT HE WILL NOT HAVE ANOTHER PARTY.

6

7 **DR. GENEVIEVE CLAVREUL:** I TOTALLY AGREE WITH YOU BECAUSE I  
8 THINK WE HAVE ALREADY SPENT A LOT OF IT ON THAT. VERY GOOD  
9 DECISION. I TOTALLY CONCUR BUT I THINK IT'S GREAT CONCERN.  
10 RIGHT NOW HE'S A LAME DUCK. PSYCHOLOGICALLY, HE HAS MADE THE  
11 SEPARATION, MANY OF US HAVE, AND I THINK, YOU KNOW-- AND YOU  
12 KNOW HOW I AM OPPOSED TO CONSULTANTS. I THINK IT'S AN ISSUE  
13 WHERE HE WILL HAVE DONE VERY WELL FROM THE BEGINNING TO HAVE  
14 AN OUTSIDE CONSULTANT AND A OUTSIDE TEAM RIGHT THROUGH THE  
15 PROCESS. I THINK THE WAY IT'S DONE NOW IS TOTALLY  
16 INAPPROPRIATE. AND, YOU KNOW, I CARE ABOUT DAVID JANSSEN AS A  
17 PERSON BUT I DON'T THINK HE SHOULD HAVE THAT CONTROL OVER THE  
18 NEW EMPLOYEE. I THINK IT SHOULD BE SOMEBODY ELSE. THANK YOU.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU, DR. CLAVREUL.  
21 PUBLIC HEARING IS-- IS THERE ANYBODY ELSE WHO WANTS TO BE  
22 HEARD ON THE PUBLIC HEARING? IF NOT, THE PUBLIC HEARING ON  
23 ITEMS ON 9 AND 10 ARE CLOSED. MS. MOLINA?

24

25 **SUP. MOLINA:** I'M GOING TO ASK DAVID SOME QUESTIONS.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** DAVID?

3

4 **C.A.O. JANSSEN:** SHE SAID I WAS CORRECT AND I JUST WANTED HER  
5 TO SAY IT ON THE RECORD.

6

7 **SUP. KNABE:** WE GOT THAT LAST ONE ON CAMERA, THOUGH. [ LAUGHTER  
8 ]

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** DON'T LET IT GO TO YOUR HEAD.

11

12 **DR. GENEVIEVE CLAVREUL:** YOU KNOW, IT TOOK YOU SO LONG TO DEAL  
13 WITH 18, I WAS NOT EVEN AWAKE ANY MORE. [ LAUGHTER ]

14

15 **SUP. MOLINA:** I HAVE SOME QUESTIONS. YOU KNOW, THERE'S A GREAT  
16 OPPORTUNITY WITH THIS AND I THINK THE GREAT OPPORTUNITY IS TO  
17 REALLY BRING MORE ACCOUNTABILITY. NOW SUPPOSEDLY, UNDER THESE  
18 SCENARIOS, WHAT WE'RE GOING TO HAVE IS AN OPPORTUNITY TO  
19 REALLY HAVE THE BEST ACCOUNTABILITY OF ALL. NOW, ON WHAT IS  
20 BEING DESCRIBED TO US, THE PREMISE IS THAT, IF YOU HAVE ONE  
21 INDIVIDUAL WHO IS HELD ACCOUNTABLE FOR THE MANAGEMENT, THE  
22 DIRECTION, THE GUIDANCE AND THE ACCOUNTABILITY OF ALL OF THE  
23 DEPARTMENT HEADS, THAT YOU'LL HAVE BETTER ORDER. THAT'S THE  
24 ASSUMPTION. AND I THINK THAT THERE'S TREMENDOUS VALUE IN WHAT  
25 IS SAID WITH REGARD TO IT BUT WE DON'T KNOW EXACTLY HOW IT'S



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1 GOING TO FUNCTION AND HOW IT'S GOING TO OPERATE AND THAT'S  
2 WHAT WE NEED TO KNOW. I THINK THAT TODAY, UNFORTUNATELY, WAS  
3 NOT A VERY GOOD EXAMPLE OF THAT, OF WHETHER WE'RE GOING TO GET  
4 INFORMATION FROM WHICH TO MAKE THESE DECISIONS. AND I THINK  
5 THAT, YOU KNOW, THERE ARE MISTAKES THAT HAPPEN BUT YOU HAVE TO  
6 RELY ON THE C.A.O. TO GIVE YOU THE INFORMATION OR, IF YOU'RE  
7 GOING TO RELY ON IT, WHICH I DID, IT'S A REAL PROBLEM. IT  
8 LOOKS LIKE THERE WERE OTHER PEOPLE ON THIS BOARD THAT DIDN'T  
9 RELY ON YOUR INFORMATION AND WENT AROUND YOU AND,  
10 CONSEQUENTLY, GOT BETTER INFORMATION.

11

12 **SUP. KNABE:** I THINK QUITE THE CONTRARY. TODAY WAS A GOOD  
13 EXAMPLE, IF YOU HAD A STRONGER C.A.O., THE C.A.O. WOULD BE  
14 INVOLVED IN DIRECT WITH THE D.O.J. AND THERE WOULDN'T BE THE  
15 INTERFACE AND YOU WOULD GET THE INFORMATION THAT YOU DO NEED.

16

17 **SUP. MOLINA:** REALLY?

18

19 **C.A.O. JANSSEN:** I ACTUALLY-- YES, I WOULD AGREE AND I DON'T  
20 THINK ANY OF US KNOW, SUPERVISOR, WHAT THIS ORGANIZATION'S  
21 GOING TO LOOK LIKE. I THINK THE QUESTION HERE IS DO YOU MAKE  
22 THE SEPARATION, DO YOU DRAW THE LINE? AND THAT'S WHAT THE  
23 GENTLEMAN FROM THE REASON FOUNDATION WAS SAYING, THAT THERE'S  
24 NO NEED TO DRAW A LINE, APPARENTLY. THE MOTION DRAWS THE LINE  
25 AND THEN THE-- WE HAVE TO ALL WORK TOGETHER TO FIGURE OUT WHAT



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1 KIND OF ORGANIZATION THAT'S GOING TO LOOK LIKE. I'VE HEARD,  
2 FOR EXAMPLE, PEOPLE HAVE ASKED, WILL DEPARTMENT HEADS BE ABLE  
3 TO COME TO THE BOARD MEETINGS? YES. I MEAN, I THINK THE  
4 SITUATION HERE WITH BOB AND TRISH REPORTING ON WHAT'S GOING ON  
5 IN THEIR DEPARTMENT WOULD CONTINUE. THE DIFFERENCE WOULD BE  
6 THEY'RE NOT GOING TO-- I DON'T KNOW HOW TO SAY THIS. THEY  
7 DON'T-- THEY'RE GOING TO BE WORKING FOR THIS PERSON HERE.  
8 THEY'RE GOING TO BE ACCOUNTABLE TO ME. THEY'RE NOT GOING TO  
9 HAVE TO TRY TO FIGURE OUT, AS THEY SIT THERE, WHERE ARE FIVE  
10 DIFFERENCE OPINIONS, WHERE ARE FIVE DIFFERENT DIRECTIONS,  
11 WHERE IS THE BOARD GOING? THAT IS GOING TO BE DIFFERENT. NOT  
12 OVERNIGHT. IT'S GOING TO TAKE TIME FOR ALL OF US TO ADJUST  
13 BUT, YEAH, HE'S GOING TO BE SITTING THERE, HE'S GOING TO BE  
14 TELLING YOU ABOUT-- THAT'S YOUR JOB AS OVERSIGHT OF THE  
15 ORGANIZATION, TO FIND OUT WHAT'S GOING ON AND, IF IT'S NOT  
16 WORKING RIGHT, TO HOLD HIM ACCOUNTABLE AND WHOEVER SITS HERE  
17 ACCOUNTABLE. THAT'S THE HOPE, IS THAT THE LINES OF AUTHORITY  
18 AND RESPONSIBILITY ARE CLEAR, NOT THAT INFORMATION IS BLOCKED.  
19 I MEAN, YESTERDAY WAS AN EXAMPLE OF THE COMPLEXITY OF THIS  
20 ORGANIZATION I THINK AS MUCH AS ANYTHING ELSE BUT IT'S MAKING  
21 CLEAR THE LINES OF AUTHORITY SO THAT YOU CAN HOLD PEOPLE  
22 ACCOUNTABLE. THAT'S THE 50,000-FOOT LEVEL OF WHAT THIS IS.

23

24 **SUP. MOLINA:** WELL, I UNDERSTAND THAT AND IT SEEMS AS THOUGH  
25 THAT'S WHAT WE WANT TO DO, WE WANT TO MAKE THOSE LINES OF



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1 AUTHORITY VERY CLEAR, AND THE IDEA IS THAT, UNDER THE  
2 ORDINANCE, AS IT IS STRUCTURED, THE ORDINANCE SETS UP A  
3 MECHANISM BY WHICH THAT AUTHORITY, FOR THE MOST PART, IS  
4 CLARIFIED. IT SAYS THAT THE C.A.O. WILL MANAGE THOSE  
5 INDIVIDUALS. UNDER THE ORDINANCE, IT STILL PROVIDES FOR THE  
6 BOARD TO HIRE AND FIRE BUT IT DOES SO BASED ON THE  
7 RECOMMENDATION OF THE C.A.O. IS THAT CORRECT?

8

9 **C.A.O. JANSSEN:** THAT'S AS I UNDERSTAND IT.

10

11 **SUP. MOLINA:** OKAY. AND THE REASON THAT WE DID THAT IS BECAUSE  
12 ONLY THE CHARTER CAN CHANGE THAT LANGUAGE. SO RIGHT NOW, WE'RE  
13 WALKING INTO, YOU KNOW, THE TEPID WATER BEFORE WE GET INTO THE  
14 HOT WATER AND-- WITH THIS ORDINANCE, WHICH IS A GOOD  
15 OPPORTUNITY TO GET-- TO SORT THIS OUT. CORRECT?

16

17 **C.A.O. JANSSEN:** THAT'S MY UNDERSTANDING.

18

19 **SUP. MOLINA:** NOW, THE ISSUE AGAIN IS, THE PERSON WHO IS GOING  
20 TO BE THAT C.A.O. IS-- ENTIRE RESPONSIBILITY IS TO MANAGE AND  
21 TO MANAGE IN A PROFESSIONAL MANNER, CORRECT?

22

23 **C.A.O. JANSSEN:** CORRECT.

24



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1 **SUP. MOLINA:** AND THE IDEA WOULD BE, IS TO TAKE ALL OF THAT  
2 INFORMATION, ALL OF THOSE DEPARTMENTS AND ALL OF THAT AND  
3 HOPEFULLY FORMULATE IT WITHIN THE FRAMEWORK OF POLICY THAT  
4 THIS BOARD WOULD PUT OUT. THAT IS OUR RESPONSIBILITY AS  
5 ELECTED MEMBERS OF THE BOARD OF SUPERVISORS, IS THAT CORRECT?

6

7 **C.A.O. JANSSEN:** CORRECT.

8

9 **SUP. MOLINA:** ALL RIGHT, SO THAT ALL OF IT WOULD BE SYNTHESIZED  
10 THROUGH A MATTER OF POLICY ISSUES, NOT DIRECT MANAGEMENT  
11 ISSUES, THAT'S THE RESPONSIBILITY OF, QUOTE, THE C.A.O. THAT'S  
12 EMPOWERED BY THIS ORDINANCE, CORRECT?

13

14 **C.A.O. JANSSEN:** CORRECT.

15

16 **SUP. MOLINA:** AND SO WE WOULD PUT IN MOTIONS, WE WOULD SAY, YOU  
17 KNOW, HERE'S WHAT-- YOU WOULD MAKE THE RECOMMENDATIONS, I  
18 GUESS, HERE'S WHAT YOU SHOULD BE FUNDING HIM AT. WE WOULD MAKE  
19 DETERMINATIONS, FOR THE MOST PART, AS TO WHETHER WE'RE GOING  
20 TO FUND IT AND WHAT ARE THE POLICY GUIDELINES. LIKE TODAY,  
21 WHEN YOU MADE A RECOMMENDATION THAT YOU SHOULD PUT IN THE \$13  
22 MILLION FOR THE DEPARTMENT OF CHILDREN AND SERVICES, WE TURNED  
23 AROUND AND SAID, OKAY, IT'S A GOOD RECOMMENDATION BUT WE DON'T  
24 UNDERSTAND HOW THEY'RE GOING TO USE IT. SO A POLICY ISSUE  
25 WOULD BE, GO BACK TELL US HOW YOU'RE GOING TO USE IT AND THEN



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1 YOU'RE GOING TO MONITOR HOW IT'S GOING TO COME BACK, YOU'RE  
2 GOING TO MAKE SURE THAT HAPPENS AND THEN, ONCE THAT'S DONE, I  
3 DON'T KNOW THAT YOU NECESSARILY NEED TO COME BACK TO US TO GET  
4 APPROVAL OF THIS \$13 MILLION BUT YOU WOULD HAVE TO SHOW TO US  
5 THAT THEY'VE CREATED A POLICY OR THEY'VE CREATED A PLAN HOW TO  
6 UTILIZE THOSE DOLLARS. I'M TRYING TO UNDERSTAND HOW IT'S GOING  
7 TO BE IMPLEMENTED, AND TO ME THAT MAKES A LOT OF SENSE BECAUSE  
8 THAT'S EFFECTIVE MANAGEMENT. PEOPLE UNDERSTAND THAT CONCEPT OF  
9 MANAGEMENT AND I THINK THAT WE'RE GOING TO HAVE AN  
10 OPPORTUNITY, UNDER THE ORDINANCE, TO MAYBE SORT OUT SOME OF  
11 THOSE ISSUES. THERE'S A LOT OF ISSUES THAT ARE VERY UNCLEAR AS  
12 TO HOW UNINCORPORATED SERVICES ARE GOING TO WORK BECAUSE IT  
13 CAN BE SAID THAT, YOU KNOW, IT'S GOING TO WORK BECAUSE THEY'RE  
14 GOING TO BE A DEPUTY FOR UNINCORPORATED SERVICES BUT, FOR SOME  
15 OF US WHO REPRESENT A GREAT NUMBER OF RESIDENTS IN  
16 UNINCORPORATED AREAS, WE ARE BASICALLY THEIR MAYOR AND THEIR  
17 CITY COUNCIL UNDER ANY OTHER SCHEME. THOSE RESIDENTS DON'T  
18 EXPECT ANYTHING DIFFERENT, THEY DON'T EXPECT LESS SERVICES,  
19 THEY DON'T EXPECT LESS ACCOUNTABILITY, THEY DON'T EXPECT LESS,  
20 YOU KNOW, PUBLIC SAFETY AND SO, CONSEQUENTLY, THEY RELY ON US  
21 TO MAKE SURE THAT THAT IS APPROPRIATE. AND I'VE SPENT A HECK  
22 OF A LOT OF TIME ON THIS BOARD TRYING TO GET ATTENTION TO THE  
23 UNINCORPORATED AREAS AND MAKING SURE THAT THEY ARE TREATED--  
24 WELL, THEY ARE NOT CITIES BUT AT LEAST THAT THE COUNTY TREATS  
25 THEM IN AS EQUITABLE A FASHION AS THEY WOULD A CITY OR ANY



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1 OTHER OPPORTUNITY THAT-- BECAUSE PEOPLE LOOK AT IT AS  
2 GOVERNMENT. SO WE STILL-- THAT IS SORT OF UNCLEAR AS TO HOW  
3 THAT'S GOING TO FUNCTION AND OPERATE AND HOW THE SUPERVISORS  
4 ARE GOING TO INTERFACE WITH THAT AND WHETHER IN FACT IN ORDER  
5 TO GET SOMETHING DONE IN AN UNINCORPORATED AREA IS GOING TO BE  
6 A MATTER OF COMING HERE AND TRYING TO GET THE THREE VOTES  
7 NECESSARY EVEN THOUGH, YOU KNOW, THOSE THINGS ARE THE THINGS  
8 THAT NEED TO BE CLARIFIED. CAN SOMEBODY WHO IS OPERATING IN  
9 THE BEST INTERESTS OF AN UNINCORPORATED AREA, YOU KNOW, NOT BE  
10 ABLE TO SERVE BECAUSE IT'S GOING TO HAVE TO COME THROUGH SOME  
11 KIND OF OTHER PROCESS? AND THAT IS SOMETHING THAT WE NEED TO  
12 CLARIFY. AND I THINK THAT SOME OF THESE ISSUES, AS WE CONTINUE  
13 TO LOOK AT IT, IS A GOOD OPPORTUNITY TO SEE HOW IT'S GOING TO  
14 WORK BECAUSE, FOR THE MOST PART, IT IS TELLING US THAT IT  
15 SHOULD FUNCTION AND SHOULD WORK. NOW, WHERE I SEE THAT IT WILL  
16 NOT WORK IS THE VERY, VERY ISSUE THAT SUPERVISOR YAROSLAVSKY  
17 WAS PURSUING AND THAT IS NOW AN ELECTED C.A.O., C.E.O., MAYOR,  
18 WHATEVER YOU WANT TO CALL THEM, BECAUSE THAT GOES COUNTER TO  
19 THE MANAGEMENT STRUCTURE THAT WE'RE CREATING BECAUSE NOW YOU  
20 DON'T HAVE THE MOST SKILLED MANAGER THAT HAS BEEN HIRED BY THE  
21 FIVE WHO HAVE DIRECT RESPONSIBILITY TO THOSE CONSTITUENTS, THE  
22 TWO MILLION THAT WE REPRESENT, WHICH IS A LARGE AMOUNT. YOU  
23 NOW HAVE A HIRED-- YOU HAVE AN ELECTED PERSON THAT WENT OUT  
24 AND RAISED A LOT OF MONEY, PROBABLY FROM SPECIAL INTERESTS  
25 THAT SERVED THE COUNTY AT WHOLE DIFFERENT LEVELS AND WOULD



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1 OPERATE VERY SIMILARLY, AS I UNDERSTAND, TO THE MAYOR OF LOS  
2 ANGELES, WHERE, AGAIN, HE WOULD BE ELECTED AND I DON'T KNOW  
3 THAT NECESSARILY-- I LOVE ANTONIO VILLARAIGOSA BUT I DON'T  
4 KNOW THAT HE IS-- IF HE WERE OUT LOOKING FOR A JOB AS A CITY  
5 MANAGER, THAT HE WOULD BE THE ONE THAT WOULD BE MOST QUALIFIED  
6 TO BE ELECTED, TO BE SELECTED TO MANAGE THAT CITY. CERTAINLY,  
7 AS A POLITICIAN, HE IS CERTAINLY THE MOST APPEALING PERSON TO  
8 THE CITY OF L.A., WHICH IS WHY THEY ELECTED THEM AND WHY HE  
9 CONTINUES TO SUCCEED AS MAYOR OF THE CITY OF L.A. SO, TO ME,  
10 THAT IS COUNTERPRODUCTIVE AND I'M CURIOUS AS TO HOW YOU SEE  
11 THAT POINT OF VIEW.

12

13 **C.A.O. JANSSEN:** I HAVE-- MR. CHAIR, SUPERVISOR MOLINA, I'M  
14 THINKING ABOUT COUNTY FUNCTIONS AND THE DIFFERENCE BETWEEN  
15 COUNTIES AND CITIES AND THE GENTLEMAN FROM THE REASON  
16 FOUNDATION MENTIONED CITIES, AND IT'S ALMOST IN SOME CASES  
17 WHICH MODEL DO YOU LOOK AT FOR HOW YOU OPERATE. THE PRESIDENT  
18 OF THE UNITED STATES IS THE MANAGER OF THE FEDERAL GOVERNMENT.  
19 THE GOVERNOR IS THE MANAGER OF THE STATE OF CALIFORNIA. HE  
20 DOESN'T-- AND THE STATE, THE WAY THE STATE OPERATES,  
21 DEPARTMENT HEADS, THERE'S NO REQUIREMENT IN THE STATE OF  
22 CALIFORNIA THAT DEPARTMENT HEADS HAVE ANY IDEA-- THEY DON'T  
23 NEED TO KNOW WHAT THEY'RE DOING. THEY DON'T. I MEAN, THEY HIRE  
24 POLICY PEOPLE GENERALLY IN THE AREA BUT THERE'S NO MANAGEMENT  
25 EXPERIENCE REQUIRED TO OPERATE A STATE DEPARTMENT IN



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1 CALIFORNIA. LOCAL GOVERNMENT IN CALIFORNIA HAS GENERALLY BEEN  
2 DIFFERENT. UNLESS YOU HAVE A STRONG MAYOR FORM OF GOVERNMENT,  
3 YOU MOST ARE STRONG CITY MANAGERS AND I THINK, IF THE  
4 GENTLEMAN IS STILL HERE, MOST ARE STRONG CITY MANAGERS, SO  
5 THERE IS A PROFESSIONALISM IN LOCAL GOVERNMENT THAT DOESN'T  
6 EXIST AT THE STATE OR FEDERAL LEVEL. THERE'S MORE POLITICS  
7 INVOLVED IN THOSE TWO AREAS. SO IN LOOKING AT IT AS LOCAL  
8 GOVERNMENT, I WOULD HAVE TO SAY, HAVING AN ELECTED EXECUTIVE  
9 DOESN'T MAKE ANY SENSE. YOU COULD ELECT ANYONE. THEY WOULDN'T  
10 NECESSARILY KNOW ANYTHING ABOUT MANAGEMENT. THEY COULD BE A  
11 VERY GOOD POLITICIAN BUT UNLESS THEY HIRED SOMEBODY, UNLESS  
12 YOU SET UP THE CHARTER OR THE ORGANIZATION TO REQUIRE THAT THE  
13 ELECTED OFFICIAL HIRE A PROFESSIONAL TO RUN THE ORGANIZATION,  
14 THEN IT'S A SHOT IN THE DARK AND I THINK, CONTRARY TO WHERE  
15 LOCAL GOVERNMENT GENERALLY IS IN CALIFORNIA, WHICH IS  
16 NONPARTISAN, WE DO NOT HAVE POLITICAL PARTIES IN CALIFORNIA AT  
17 LOCAL LEVEL, IT'S VERY UNUSUAL IN THE COUNTRY, IT'S  
18 NONPARTISAN AND IT'S GENERALLY PROFESSIONALLY BASED. THAT  
19 WOULD BE THE ARGUMENT AGAINST AN ELECTED OFFICIAL. I HAVE  
20 DODGED THAT QUESTION EVERY TIME I'VE BEEN ASKED IT BECAUSE I  
21 THINK IT IS A POLICY QUESTION. IT'S NOT AN EASY ONE TO MAKE  
22 BUT MY INCLINATION IS THAT, AT LEAST FOR A PERIOD OF TIME,  
23 THAT A STRONG EXEC, NONELECTED WOULD BE A BETTER APPROACH.  
24



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1 **SUP. MOLINA:** ALL RIGHT. AND SO, AS WE PROCEED, RIGHT NOW THERE  
2 ARE TWO MOTIONS. ONE IS TO PUT TOGETHER THE ORDINANCE IS  
3 BASICALLY HERE AND IT SORT OF SETS UP A STRUCTURE THAT WE'RE  
4 GOING IN WHICH THE C.A.O. WOULD STILL HAVE COMMANDING PRESENCE  
5 OVER THE DEPARTMENT HEAD, EVEN THOUGH, BECAUSE OF THE CHARTER,  
6 WE'RE NOT GIVING HIM DIRECTION TO HIRE AND FIRE BUT HE COULD  
7 VERY CLEARLY TELL US COME IN AND SAY THIS PERSON IS NOT  
8 WORKING WELL AS THIS DEPARTMENT HEAD, YOU REALLY NEED TO HAVE  
9 HIM MOVE ON OR WHATEVER. I UNDERSTAND. THAT'S FINE. BETWEEN  
10 NOW AND WHEN THIS CHARTER LANGUAGE WOULD BE PREPARED TO GO TO  
11 THE VOTERS, WHAT IS THE TIME FRAME THAT WE HAVE?

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** I THINK-- GO AHEAD.

14

15 **TRISH PLOEHN:** SUPERVISOR, I THINK THE MOTION CALLS FOR JUNE  
16 2008 ELECTION.

17

18 **SUP. MOLINA:** I'M SORRY?

19

20 **TRISH PLOEHN:** THE MOTION CALLS FOR THE CHARTER AMENDMENT TO BE  
21 PREPARED FOR THE JUNE 2008 ELECTION.

22

23 **SUP. MOLINA:** RIGHT. WHICH IS WHAT I'M SAYING.

24

25 **SUP. KNABE:** THAT WAS THE INTENT OF MY MOTION.



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1

2 **SUP. MOLINA:** RIGHT, THAT'S THE INTENT OF THE MOTION. SO WHAT  
3 IS THE TIME FRAME?

4

5 **TRISH PLOEHN:** YOU'D HAVE TO FILE IT, APPROVE IT-- ADOPT IT AND  
6 FILE IT 88 DAYS BEFORE THAT SO THAT'S...

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** SO AT THE END OF THE YEAR,  
9 BEGINNING OF THE NEXT YEAR, CALENDAR YEAR.

10

11 **TRISH PLOEHN:** YOU'RE LOOKING AT MARCH OF 2008.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** FUNCTIONALLY, YOU'RE TALKING BY  
14 THE END OF THE CALENDAR YEAR. WE HAVE ABOUT 10 MONTHS.

15

16 **SUP. MOLINA:** VERY GOOD. ALL RIGHT. THE REASON THAT I SAY IS  
17 THAT I KNOW THAT I AM PREPARED TO MOVE FORWARD WITH THE  
18 ORDINANCE ASPECT OF IT BECAUSE I THINK THIS IS A GREAT  
19 OPPORTUNITY TO SORT OF TEST THIS MODEL, LOOK AT THIS MODEL AND  
20 I THINK OPERATE IT WITHIN THE FRAMEWORK OF WHAT IS GOING-- IS  
21 RUN FOR EFFICIENT, EFFECTIVE GOVERNMENT. NOW, I KNOW THAT IT'S  
22 NOT GOING TO BE DRAMATIC IN 10 MONTHS, AS YOU SAID. TO CHANGE  
23 THIS CULTURE AND ALL OF IT, IT'S GOING TO TAKE US AWHILE BUT  
24 IT'S GOING TO GIVE US SOME IDEA OF HOW IT FUNCTIONS AND HOW IT  
25 WORKS, WHICH WILL GIVE US A BETTER OPPORTUNITY, AS WE MOVE



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1 CLOSER TO FINALIZING THE LANGUAGE FOR THE CHARTER SHOULD WE  
2 DECIDE TO GO THAT ROUTE, ALTHOUGH THE ORDINANCE MAY BE THE  
3 COMPLETE ROUTE BUT SHOULD WE DECIDE TO GO THAT ROUTE, IT WILL  
4 GIVE US AN OPPORTUNITY TO REALLY TEST THIS AND GET A LOOK AS  
5 TO SEE HOW IT'S FUNCTION AND OPERATING AND, MORE IMPORTANTLY,  
6 HOW TO TEST IT ON THE ACCOUNTABILITY, THE OUTCOMES. THERE  
7 SHOULD BE SOME OUTCOMES BETWEEN NOW AND JANUARY AND FEBRUARY  
8 OF NEXT YEAR THAT WE COULD MEASURE UNDER THIS OUTLINE. BUT YOU  
9 ALSO HAVE TO EVALUATE IT FROM THE STANDPOINT OF WHY I TRUST IT  
10 AND THE BIGGEST REASON WHY I TRUST IT, ALTHOUGH THIS MORNING I  
11 HAVE A LITTLE DOUBT BUT NOT GOING TO OVERCOME THAT [ LAUGHTER  
12 ] IS BECAUSE OF DAVID JANSSEN. I CAN TRUST DAVID JANSSEN. BUT  
13 I HAVE TO LOOK AS THIS ORDINANCE FROM-- AND I'M NOT GOING TO  
14 MENTION A NAME, OF OTHER C.A.O.'S WHO HAVE SERVED AND I'M NOT  
15 SO SURE THAT I WOULD NECESSARILY WANT TO ENTRUST THEM WITH  
16 THIS RESPONSIBILITY, FOR VARIOUS REASONS, SOME BECAUSE THEY  
17 DIDN'T SHARE INFORMATION EQUITABLY. WHEN I GOT HERE, I FOUND  
18 THAT TO BE THE CASE AND THAT WAS TROUBLESOME. PEOPLE DEVELOPED  
19 FAVORITES, PEOPLE HAVE REASONS, PEOPLE HAVE BIASES AND SO,  
20 CONSEQUENTLY, THAT FUNCTIONS, WHETHER WE LIKE IT OR NOT. I WAS  
21 ONE OF THOSE THAT I DIDN'T COME IN HERE WITH THE SUPPORT OF A  
22 LOT OF MY COLLEAGUES AT THE TIME AND SO, CONSEQUENTLY, THERE  
23 WAS A LITTLE BIT OF UNDERMINING THAT WAS GOING ON EVERY SO  
24 OFTEN AS TO HOW I GOT MY INFORMATION. SO I HAD TO WORK REALLY  
25 HARD TO-- BUT THAT WAS THEN. THEN THINGS CHANGED AND WE



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1 BROUGHT OTHER PEOPLE ON AND THEN WE BROUGHT ON SOME FOLKS WHO  
2 DIDN'T LIKE WHAT WE WERE SAYING, SO THEY'D GO OUT AND HAVE  
3 PRESS CONFERENCES AGAINST US, THINKING THAT MAYBE IF I CAN GET  
4 THE PRESS AGAINST THEM ON A CERTAIN ISSUE, MAYBE THEY'LL AGREE  
5 TO WHAT I WANT THEM TO DO. THAT WASN'T VERY APPEALING, EITHER.  
6 AND SO, AGAIN, IT IS A MATTER OF WHO SITS IN THE CHAIR. I  
7 MEAN, IT'S LIKE ANYTHING ELSE. I MEAN, DICTATORSHIPS REALLY  
8 ARE VERY EFFICIENT AND VERY EFFECTIVE, BUT YOU KNOW WHO IS THE  
9 DICTATOR IS A BIG PART OF WHETHER-- AS TO WHO WE WANT TO  
10 FOLLOW AND THAT'S THE SAME THING HERE. SO I WANT A GOOD CHECKS  
11 AND BALANCES, I WANT US TO BE POLICY MAKERS. I DON'T KNOW THAT  
12 WE ARE NECESSARILY EFFECTIVE MANAGERS. WE TRY AND HANDLE  
13 ACCOUNTABILITY AS BEST WE KNOW FROM THE INFORMATION THAT WE  
14 GET FROM TRYING TO PURSUE THE INFORMATION WITH DEPARTMENT  
15 HEADS BUT I LIKE THE IDEA OF STREAMLINING IT, HAVING IT ALL  
16 TOGETHER IN ONE PLACE AND ONE OFFICE WITH INFORMATION THAT I  
17 CAN TRUST, WITH ACCOUNTABILITY THAT I KNOW IS GOING TO BE  
18 EFFECTIVE AND EFFICIENT AND ALSO NOT JUST SOMEBODY WHO IS  
19 GOING TO SAY, HEY, WELL, THAT'S THE WAY THINGS GO. BECAUSE  
20 THAT ISN'T SUFFICIENT FOR ME. SO WE NEED TO LOOK AT THIS IN A  
21 MEASURED WAY. NOW, I WOULD THINK, DAVID, WE HAVE A GREAT  
22 OPPORTUNITY TO LET OTHER PEOPLE IN ON THIS DISCUSSION. YOU  
23 KNOW, THIS WAS JUST PUT ON THE AGENDA LAST WEEK. WE HAVE BEEN--  
24 - THIS IS SOMETHING THAT WAS DISCUSSED, AS WE DID OUR  
25 INTERVIEWS, I KNOW THAT YOU HAD BROUGHT IT UP VARIOUS TIMES TO



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1 US BUT, DURING OUR INTERVIEWS, I THINK IT REALLY CRYSTALLIZED  
2 FOR US THAT SOME OF THE OTHER PEOPLE THAT WERE COMING TO US  
3 HAD THIS AUTHORITY AND THEY FOUND IT AS A MORE EFFECTIVE AND  
4 EFFICIENT MANNER. ALTHOUGH MOST OF THEM SAID THEY COULD  
5 OPERATE UNDER OUR SYSTEM, THEY DIDN'T SEE IT AS MUCH OF A  
6 PROBLEM, BUT, FOR THE MOST PART, THEY WOULD RATHER OPERATE  
7 UNDER THE SYSTEM AS THEY KNEW IT. AND I THINK THAT HAS VALUE  
8 AND I WANT TO PURSUE IT. BUT I DON'T THINK WE HAVE DISCUSSED  
9 THIS, I DON'T THINK WE'VE DEBATED IT ENOUGH, I DON'T KNOW THAT  
10 WE HAVE TROTTED IT OUT WITH ENOUGH PEOPLE BECAUSE THE REALITY  
11 IS WE NEED TO HAVE THE BEST MODEL POSSIBLE. ONCE YOU CHANGE--  
12 AN ORDINANCE IS NOT A PROBLEM, AN ORDINANCE CAN BE CHANGED BUT  
13 ONCE YOU PROCEED TO A CHARTER, IT IS GOING TO BE VERY, VERY  
14 DIFFICULT TO CHANGE AND WE NEED TO KNOW THAT, IF WE'RE GOING  
15 TO BE MAKING A DECISION, IT IS GOING TO BE IN THE PURSUIT OF  
16 THE MOST EFFECTIVE GOVERNANCE POSSIBLE AND I AM CONCERNED. I  
17 DON'T WANT THIS TO BE, YOU KNOW, A TEST MODEL FOR AN ELECTED  
18 C.E.O. BECAUSE, IF THAT'S WHAT THIS IS ABOUT, YOU KNOW, I'M  
19 OFF THE BOAT ON IT BUT IF IT IS A MODEL FOR WHAT MAKES FOR  
20 EFFECTIVE MANAGEMENT AND ACCOUNTABILITY FOR RESIDENTS OF  
21 COUNTY SERVICES, I'M ON BOARD, I AM HERE AS A POLICY MAKER. I  
22 FOUGHT LIKE CRAZY TO GET HERE. I REPRESENT A COMMUNITY THAT  
23 WENT ALL THE WAY TO THE U.S. SUPREME COURT TO MAKE SURE THAT I  
24 HAD A VOICE HERE. I'M NOT GOING TO GIVE IT UP EASILY. AND SO,  
25 CONSEQUENTLY, I NEED TO KNOW THAT IT WORKS AND THAT IT



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1 FUNCTIONS. I WOULD RECOMMEND TO YOU AND I WOULD RECOMMEND TO  
2 THIS BOARD THAT IT SHOULD BE A POSITION THAT HOPEFULLY ALL  
3 FIVE OF US CAN SUPPORT BECAUSE ALL FIVE OF US ARE GOING TO BE  
4 RESPONSIBLE AND ARE GOING TO BE GOVERNED UNDER THAT AND WE  
5 SHOULD TRY AND BUILD THAT CONSENSUS AS MUCH AS POSSIBLE. I  
6 THINK THAT WE SHOULD CONVENE AND YOU SHOULD CONVENE A GROUP OF  
7 CIVIC LEADERS AND OTHERS, PEOPLE IN UNINCORPORATED AREAS,  
8 PEOPLE WHO ARE RUNNING UNDER A CERTAIN DEPARTMENT TO LOOK AT  
9 THIS, TO PUT MEAT ON THESE BONES BECAUSE THE CONCEPT SOUNDS SO  
10 EFFECTIVE AND I'D LIKE TO-- I KNOW MY OWN STAFF HAS QUESTIONS,  
11 PARTICULARLY IN THE UNINCORPORATED AREAS. MY FIELD DEPUTIES  
12 ARE CONCERNED. ARE THEY SAYING YOU MEAN I CAN'T CALL UP ANIMAL  
13 CONTROL NOW AND TELL THEM THAT THEY, YOU KNOW, HAVE GOT WILD  
14 DOGS OR THEY'VE GOT COYOTES OUT ON THE GOLF COURSE OUT THERE?  
15 THEY'RE ASKING THOSE QUESTIONS AND I'M SAYING, NO, I DON'T  
16 THINK IT DISRUPTS THAT. AND OTHERS ARE SAYING, WELL, IF YOU  
17 READ IT, IT CLEARLY SAYS YOU CANNOT CALL THEM. WELL, I'M NOT  
18 SO SURE ABOUT THAT.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** WHERE DOES IT SAY THAT?

21

22 **SUP. MOLINA:** THEY SAID THAT YOU CANNOT...

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** WHERE DOES IT SAY THAT? NOWHERE.

25



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1 **SUP. ANTONOVICH:** IT SAYS NONINTERFERENCE.

2

3 **C.A.O. JANSSEN:** NONINTERFERENCE.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, BUT THAT DOESN'T MEAN YOU  
6 CAN'T CALL ON BEHALF OF A CONSTITUENT.

7

8 **SUP. MOLINA:** WELL, WE DON'T KNOW THAT, ZEV. THAT'S WHAT I'M  
9 SAYING. AND I'VE ASKED THE QUESTION. I AGREE. I AGREE WITH  
10 YOU. I DON'T KNOW THAT THAT SAYS THAT BUT THEY'RE ASKING ME  
11 THAT. MY STAFF HAS ASKED ME THAT QUESTION AND I THINK IT'S  
12 WORTH CLARIFYING. SO BUT WE CAN DO THAT. I THINK WE HAVE AN  
13 OPPORTUNITY-- I MEAN, THAT'S AN AWFUL LOT OF TIME. I KNOW  
14 YOU'VE GOT ENOUGH TO DO BUT IT ISN'T A BAD IDEA. ONE OF THE  
15 THINGS THAT I THINK PEOPLE APPRECIATE ABOUT YOUR LEADERSHIP,  
16 DAVID, IS THAT YOU HAVE WORKED ON BUILDING CONSENSUS AND I  
17 THINK WE NEED TO BUILD CONSENSUS ABOUT WHAT THIS MODEL IS.  
18 IT'S A MODEL THAT CAN LEAD TO EFFECTIVE LOCAL CONTROL AND  
19 LOCAL GOVERNMENT, IT IS A MODEL THAT CAN FUNCTION FOR  
20 EVERYONE. THE ISSUE IS, ARE WE GOING TO BUILD A CONSENSUS  
21 AROUND IT? ARE WE GOING TO HAVE A PUBLIC FORUM IN WHICH THIS  
22 IS DISCUSSED? ARE WE GOING TO GO OUT INTO THE COMMUNITY TO  
23 DISCUSS THESE ITEMS? I KNOW THAT, WHEN I'M INVOLVED IN ISSUES,  
24 I'M EXPECTED TO HAVE COMMUNITY HEARINGS AND COMMUNITY MEETINGS  
25 AND WE TRY AND DO AS MUCH OF THAT. THIS DOES MERIT THAT KIND



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1 OF AIRING AND TRANSPARENCY, SO I WOULD REALLY RECOMMEND TO  
2 YOU, AND I WOULD LIKE YOU TO-- I DON'T WANT TO DO IT AS A  
3 MOTION. I COULD BUT I THINK IT WOULD BE WORTH YOUR WHILE AND I  
4 AM ONLY INTERESTED AT THIS POINT TO SEE HOW WE WILL WORK  
5 UNDER-- WE HAVE PLENTY OF TIME TO MOVE ON THE ORDINANCE, ON  
6 THE CHARTER AMENDMENT BUT WE HAVE A REAL KEEN OPPORTUNITY TO  
7 LOOK AT HOW IT'S GOING TO FUNCTION. AND IT'S NOT GOING TO BE  
8 COMPLETE AND I KNOW THAT BUT TO HOW TO MAKE IT ALL FUNCTION  
9 AND TO MAYBE GET SOME OF THESE QUESTIONS ANSWERED. I KNOW MY  
10 STAFF WANTS TO COME TO THE TABLE AND ASK THOSE QUESTIONS AND  
11 MAYBE GET THE CLARIFICATION AND THAT'S A DETERMINATION WE'RE  
12 GOING TO MAKE. I'VE ASKED THE QUESTION TO DAVID AND, DAVID  
13 TAKES IT IF YOU WERE CHANGING THE PRIORITY OF THAT DEPARTMENT,  
14 WELL, WHAT DOES THAT MEAN WHEN IT COMES TO AN UNINCORPORATED  
15 AREA? SO, AGAIN, ALL I AM ASKING IS, LET'S NOT LOOK AT HOW WE  
16 DIMINISH AUTHORITY FOR OURSELVES. I THINK THIS WILL CREATE  
17 GREATER AUTHORITY AND GREATER ACCOUNTABILITY. WE WILL NOW  
18 SERVE AS POLICY MAKERS, WHICH I THINK, FOR THE MOST PART, WE  
19 WERE ELECTED TO BE, EVEN THOUGH WE DO SERVE AS AN EXECUTIVE  
20 AND LEGISLATIVE RESPONSIBILITY. BUT MOST OF US ELECTED-- MOST  
21 OF OUR CONSTITUENTS ELECTED US TO KIND OF BE THE POLICY MAKERS  
22 AND NOT NECESSARILY MANAGE ANIMAL CONTROL OR THE PRISONERS AT  
23 PITCHESS RANCH OR ANY OF THAT STUFF, YET, AT THE END OF THE  
24 DAY, WE ARE RESPONSIBLE FOR SUPPORTING AND MANAGING THE MOST  
25 SIGNIFICANT POLICY DOCUMENT WHICH IS THE BUDGET. AND SO I



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1 THINK IT IS WORTH OUR WHILE TO MOVE FORWARD ON THE ORDINANCE,  
2 GO AHEAD AND INSTRUCT THAT THE CHARTER LANGUAGE BE DEVELOPED  
3 BUT IT IS INCUMBENT UPON YOU CONVENING A GROUP OF PEOPLE  
4 LOOKING AT OPPORTUNITIES AS TO HOW WE MIGHT HAVE SOME  
5 MEETINGS, DISCUSSIONS, HEARINGS, ROUNDTABLES, TOWN HALLS  
6 BECAUSE I THINK WE NEED TO BUILD A CONSENSUS. THIS SHOULD WORK  
7 FOR EVERYONE, AND I WANT IT TO FUNCTION FOR EVERYONE. SO I  
8 HOPE YOU CAN DO THAT.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** I WOULD ENDORSE THE IDEA OF  
11 GETTING A DRAFT OF THE CHARTER AMENDMENT RELATIVELY SOON SO  
12 THAT YOU COULD THEN CIRCULATE IT, BE A BASIS FOR DISCUSSION  
13 AND INPUT WITH PEOPLE, STAKEHOLDERS IN THE COMMUNITY, BUT  
14 EARLIER RATHER THAN LATER SO THAT THIS THING DOESN'T GET HUNG  
15 UP OR LOVED TO DEATH OR WHATEVER BY PEOPLE WHO DON'T WANT TO  
16 SEE IT HAPPEN AT ALL. I JUST WANT TO SAY A COUPLE OF WORDS. I  
17 DIDN'T INTEND TO SPEAK BUT THIS NOTION OF A DIFFERENCE IN THE  
18 ORDINANCE AND THE CHARTER AMENDMENT, MR. KNABE AND I HAD A  
19 DISCUSSION ABOUT THIS IN ANTICIPATION OF THIS BEING  
20 CALENDARED. IT'S THE CHARTER AMENDMENT THAT'S IMPORTANT, NOT  
21 THE ORDINANCE. IF WE DO NOT APPROVE A CHARTER AMENDMENT THAT  
22 CODIFIES IN THE COUNTY CHARTER A DESIGNATION OF AUTHORITY TO  
23 THE COUNTY ADMINISTRATIVE OFFICER OF THE C.E.O. AS THE MOTION  
24 CALLS FOR, THEN NOBODY WILL BELIEVE, NOT THE DEPARTMENT HEADS,  
25 NOT THE NEW C.A.O., NOBODY WILL BELIEVE THAT WE'RE SERIOUS



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1 ABOUT IT. BY THE SAME TOKEN, I PROPOSED, IN THE CONTEXT OF THE  
2 CHARTER AMENDMENT, THAT WE DO SOMETHING IMMEDIATE BY ORDINANCE  
3 SO THAT WE DEMONSTRATED THAT WE WERE SERIOUS ABOUT DOING  
4 SOMETHING AND THAT WE WEREN'T GOING TO WAIT A YEAR AND A HALF  
5 UNTIL THE JUNE ELECTION, ASSUMING THIS GETS APPROVED BY THE  
6 VOTERS, THEN HAVE IT IMPLEMENTED IN THE SUMMER OF 2008 AND  
7 REALLY WAIT A YEAR AND A HALF OR MORE TO GET IT GOING, TO  
8 DEMONSTRATE THE BOARD'S SERIOUSNESS. I THINK THAT THIS IS A  
9 UNIQUE OPPORTUNITY AND IT'S AN OPPORTUNITY TO CHANGE OUR  
10 CHARTER, NOT TO SHIFT POWER, AND THIS IS THE INTERESTING  
11 THING. SOMEBODY ASKED ME LAST WEEK, YOU KNOW, YOU'RE  
12 SURRENDERING POWER. I'M NOT SURRENDERING ANY POWER AND NEITHER  
13 IS ANY OTHER MEMBER OF THIS BOARD. ANY IDEA THAT THIS BOARD  
14 RUNS THE COUNTY IS A MYTH. OUR PROBLEM ISN'T THAT WE RUN IT  
15 AND YOU DON'T. OUR PROBLEM IS THAT NEITHER WE NOR YOU RUN IT.  
16 IT RUNS ITSELF. AND SOMETIMES, WHEN YOU GET LUCKY AND YOU GOT  
17 A GOOD DEPARTMENT HEAD AND A GOOD TEAM, IT RUNS VERY WELL. AND  
18 SOMETIMES, WHEN YOU HAVE THE WRONG DEPARTMENT HEAD AND THE  
19 WRONG TEAM, IT'S A DISASTER, AND WE'VE HAD OUR SHARE OF BOTH.  
20 AND THE PURPOSE OF DOING THIS IS TO REGULARIZE THIS  
21 ORGANIZATION, THIS 21-BILLION-DOLLAR ORGANIZATION WITH 100,000  
22 EMPLOYEES, THE LARGEST EMPLOYER IN THE COUNTY OF LOS ANGELES  
23 IS THIS GOVERNMENT, \$21 BILLION, THERE ARE COUNTRIES THAT  
24 DON'T HAVE BUDGETS OF \$21 BILLION, THE EIGHTH LARGEST STATE IN  
25 THE UNION, TO REGULARIZE IT SO THAT YOU DON'T HAVE THESE



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1 AMPLITUDES OF GREAT DEPARTMENTS AND TERRIBLE DEPARTMENTS. ONE  
2 DEPARTMENT IS GETTING AWARDS FOR INTERNATIONAL, NATIONAL  
3 ACHIEVEMENT AND OTHER DEPARTMENTS ARE GETTING JUSTICE  
4 DEPARTMENT INVESTIGATIONS ON THEM EVERY FIVE MINUTES. THAT'S  
5 NO WAY TO RUN AN ORGANIZATION. SO THAT, FOR ANYBODY TO SAY THE  
6 SYSTEM WE HAVE IS ADEQUATE, I WILL JUST TELL YOU RIGHT NOW, WE  
7 ALL FIVE OF US NEED TO LOOK IN THE MIRROR BECAUSE THIS  
8 ORGANIZATION IS NOT ADEQUATE. I AM NOT SATISFIED THAT WE ARE  
9 DOING THE BEST WE COULD DO. I HOPE NOBODY ELSE IS. I'M NEVER  
10 SATISFIED THAT I'M DOING THE BEST I CAN DO AND I DON'T THINK  
11 ANY OF US GOT HERE THINKING, YOU KNOW, RESTING ON OUR LAURELS.  
12 WE ALL FOUGHT TO GET HERE IN ONE WAY OR ANOTHER AND THROUGH  
13 OUR POLITICAL AND OTHER CAREERS AND WE'RE ALL FIGHTERS AND  
14 WE'RE NEVER SATISFIED THAT WE'RE DOING OUR BEST. THAT'S WHY WE  
15 KEEP, HOPEFULLY, YOU KNOW, KEEP IMPROVING. THIS ORGANIZATIONAL  
16 STRUCTURE NEEDS IMPROVEMENT. GOVERNANCE MATTERS. WHO IS  
17 ASSIGNED AUTHORITY MATTERS. WHEN SOMEBODY IS NOT ASSIGNED  
18 AUTHORITY, THAT MATTERS AND THAT I WANT TO JUST REPEAT ONE  
19 MORE TIME. IT'S NOT THAT WE HAVE THE AUTHORITY AND WE'RE GOING  
20 TO GIVE IT UP TO DAVID OR TO HIS SUCCESSOR, IT'S THAT NEITHER  
21 WE NOR HIS POSITION NOW HAVE THE AUTHORITY, IT IS BLURRED, SO  
22 A DEPARTMENT HEAD HAS NO WAY OF KNOWING, OTHER THAN TO FATHOM  
23 WHAT'S GOING ON UP HERE AND HIS BEST PROFESSIONAL JUDGMENT,  
24 WHAT'S EXPECTED OF HIM OR HER, AND SOME OF THEM DO WELL UNDER  
25 THAT SYSTEM AND SOME OF THEM DO WELL AND DON'T WANT TO CHANGE



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1 THE SYSTEM AND SOME OF THEM DON'T DO WELL UNDER THAT SYSTEM  
2 AND WOULD IMPROVE ON THAT. BUT WE'VE GOT TO CHANGE IT IN THE  
3 CHARTER. IF WE DON'T CHANGE IT IN THE CHARTER, IT'S NOT REAL,  
4 IN MY JUDGMENT. SO I THINK IT'S IMPORTANT THAT THE PUBLIC  
5 INPUT THAT GLORIA IS-- I TOTALLY AGREE WITH HER THAT WE SHOULD  
6 SOLICIT INPUT FROM A VARIETY OF STAKEHOLDERS, ACADEMICS,  
7 CHAMBERS OF COMMERCE, CITIZEN'S GROUPS, UNINCORPORATED,  
8 INCORPORATED, ADVOCATES FOR THE POOR, YOU NAME IT AND GET--  
9 BUT THEY NEED A DOCUMENT TO WORK OFF OF SO THAT-- BECAUSE IT  
10 WILL NOT HAPPEN IF YOU GIVE THEM A BLANK PIECE OF PAPER AND  
11 SAY, HERE, FORMULATE YOUR OWN CHARTER. NOW MY BET IS THAT,  
12 WHEN YOU LOOK AT THE OTHER CHARTERS AROUND THE STATE OF  
13 COUNTIES THAT HAVE STRONG EXECUTIVES, LIKE OUR COUNTY, WHICH  
14 HAS A WEAK EXECUTIVE, IT'S A ONE SHORT PARAGRAPH PROVISION,  
15 SECTION 8 OR 11 OR WHATEVER IT IS OF THE COUNTY CHARTER, IT  
16 BASICALLY SPELLS IT OUT IN ONE OR TWO OR THREE SENTENCES AND  
17 IT MAY-- YOU DON'T NEED TO WRITE A CHARTER AMENDMENT IN MY  
18 JUDGMENT THAT IS PAGES AND PAGES LONG. YOU NEED TO ESTABLISH  
19 WHAT THE AUTHORITY IS. HOW IT'S EXECUTED AND IMPLEMENTED CAN'T  
20 BE DECIDED IN A CHARTER, CAN'T BE ANTICIPATED IN THE CHARTER.  
21 IT'S GOING TO EVOLVE LONG AFTER WE'RE ALL GONE AND LONG AFTER  
22 YOU'RE GONE AND LONG AFTER THE DEPARTMENT HEADS ARE GONE. THE  
23 CULTURE OF AN ORGANIZATION DOESN'T TURN AROUND ON A DIME. AND  
24 THIS IS A MAJOR CULTURAL CHANGE FOR THIS ORGANIZATION, ONE  
25 THAT IS NEEDED. THE LAST THING I WANT TO SAY AND I WON'T DO IT



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1 LATER, IS THIS BUSINESS ABOUT-- I'M GETTING THE SAME THING  
2 FROM SOME OF MY STAFF AND I'M GETTING IT FROM DEPARTMENT  
3 PEOPLE AND-- I WORKED FOR ALMOST 20 YEARS AS A COUNCILMAN IN  
4 THE CITY OF LOS ANGELES. I HAD NO EXECUTIVE AUTHORITY BY  
5 CHARTER. I WAS A LEGISLATOR BY CHARTER. YOU WOULDN'T HAVE  
6 KNOWN IT FROM MY DAY-TO-DAY RESPONSIBILITIES, I WAS VERY MUCH  
7 AN EXECUTIVE. THAT'S THE WAY IT EVOLVED. THAT'S THE WAY YOU  
8 HAD TO DO IT. NO ONE PERSON COULD HANDLE EVERY LITTLE DETAIL.  
9 YOU WORKED IN THAT SYSTEM FOR A FEW YEARS AS WELL. I DIDN'T  
10 HIRE THE DEPARTMENT HEAD THERE. CITY COUNCIL DIDN'T HIRE THE  
11 DEPARTMENT HEAD THERE. THE MAYOR DID. AND EVEN THE MAYOR WAS  
12 CONSTRAINED BECAUSE IT WAS A CIVIL SERVICE SYSTEM. SO HE ONLY  
13 COULD CHOOSE FROM THE PEOPLE WHO TOOK THE MULTIPLE CHOICE TEST  
14 OR THE ESSAY TEST AND SCORED THE HIGHEST ON THE TEST, WHICH  
15 DIDN'T ALWAYS MEAN THAT WAS THE BEST DEPARTMENT HEAD. SO DID  
16 THAT MEAN THAT, WHEN I WAS A CITY COUNCILMAN AND THERE WAS A  
17 LANDSLIDE IN THE HILLS OR A POTHOLE OR A MORE SERIOUS PROBLEM,  
18 A LAW ENFORCEMENT CONFRONTATION OR AN ISSUE BETWEEN THE  
19 COMMUNITY AND L.A.P.D. OR LACK OF EMERGENCY MEDICAL SERVICES  
20 DEPLOYMENT THAT I COULDN'T PICK UP THE PHONE AND CALL THE FIRE  
21 CHIEF OR THE POLICE CHIEF? YOU BET I DID. DID THEY RETURN MY  
22 CALLS? YOU BET THEY DID. NOT BECAUSE I HAD THE POWER OR DIDN'T  
23 HAVE THE POWER, BECAUSE MOST DEPARTMENT HEADS, MOST PEOPLE WHO  
24 COME INTO THIS WALK OF LIFE COME INTO THIS WALK OF LIFE NOT TO  
25 GET RICH BUT TO BE OF SERVICE. AND THEY LIKE TO SERVE, THEY



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1 LIKE TO RESPOND-- THEY LIKE TO SOLVE PROBLEMS. THAT'S BEEN MY  
2 EXPERIENCE, MOST OF THE PEOPLE THAT I'VE DEALT WITH, MOST OF  
3 THE TIME WANT TO HELP. THEY DON'T WANT TO-- THAT'S NOT  
4 EVERYBODY. THERE HAVE BEEN SOME TURKEYS, BUT THERE HAVE BEEN  
5 SOME TURKEYS AMONG THE ELECTED OFFICIALS, TOO, BUT MOST OF  
6 THEM WANT TO HELP AND THAT'S WHY THEY RETURN YOUR CALLS, NOT  
7 BECAUSE THE CHARTER SAYS YOU'RE THE GOVERNING BODY OR YOU'RE  
8 THE POLICY MAKER OR YOU'RE THIS OR YOU'RE THAT, IT'S BECAUSE  
9 IT'S A TEAM EFFORT BUT, IN THE DAY TO DAY, NOT IN THE MACRO  
10 ISSUES OR THE RUNNING OF THE COUNTY OR THE POLICY ENDS OF  
11 THINGS, IN THE DAY-TO-DAY EXECUTION OF THINGS, IN THE DAY-TO-  
12 DAY EVALUATION OF HOW A DEPARTMENT HEAD IS DOING, I CAN'T BE  
13 THE JUDGE OF THAT. THERE ARE 35 DEPARTMENT HEADS. I MEAN, I  
14 CAN BE THE JUDGE OF IT BUT I'M ONE-FIFTH OF THE JUDGMENT AND  
15 WE MAY ALL HAVE FIVE DIFFERENT JUDGMENTS ABOUT THE SAME  
16 INDIVIDUAL. IT'S LIKE MY SYNAGOGUE, YOU KNOW? FIVE PEOPLE, SIX  
17 OPINIONS AND THAT'S THE WAY IT IS. IT'S HUMAN NATURE. SO ONE  
18 PERSON HAS TO BE ACCOUNTABLE. ONE PERSON HAS TO BE RESPONSIBLE  
19 AND THAT'S MISSING IN THIS ORGANIZATION NOW AND COME BACK WITH  
20 A CHARTER AMENDMENT TO DO THIS RIGHT AND TO BE CREDIBLE AND  
21 NOT TO HAVE AN ELECTED OFFICIAL ISSUE ON THE BALLOT NEXT YEAR.  
22 YOU'VE GOT TO HAVE AN APPOINTED EXECUTIVE THAT IS STRONG ON  
23 THE BALLOT NEXT YEAR. IF WE BACK OFF OF THAT, THEN I DON'T  
24 THINK PEOPLE WILL BELIEVE, I WOULDN'T BELIEVE THAT WE'RE  
25 SERIOUS ABOUT IT LONG-TERM AND I DON'T THINK IT'S GOING TO BE



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1 THAT COMPLICATED TO CRAFT THE LANGUAGE OF THE CHARTER  
2 AMENDMENT. WHAT WILL BE MORE COMPLICATED, I WON'T EVEN SAY--  
3 COMPLICATED IS THE WRONG WORD, WHAT WILL BE OF MORE INTEREST  
4 IS HOW IT EVOLVES OVER TIME AND THAT, NOBODY CAN PREDICT. AND  
5 THERE ISN'T ENOUGH EXPERTS IN THE WORLD WHO WILL BE ABLE TO  
6 PREDICT ACCURATELY WHAT'S GOING TO HAPPEN BECAUSE WE DON'T  
7 KNOW. AND, AS I SAID TO THE MANAGER, I SPOKE-- COINCIDENTALLY,  
8 LAST WEEK, I SPOKE TO THE COUNTY MANAGERS ASSOCIATION, BECAUSE  
9 OF ALL OF THIS, THIS, OBVIOUSLY, WAS THE SUBJECT OF DISCUSSION  
10 AND I SAID TO THEM AT THAT TIME, THIS MAY NOT HAVE A  
11 SIGNIFICANT EFFECT DURING YOUR TENURE AS DEPARTMENT HEADS OR  
12 MANAGERS OR IN OUR CAREER AS PUBLIC OFFICIALS BUT IT MAY BE  
13 THAT WE'RE SETTING THE STAGE, TEEING THIS UP FOR THE NEXT  
14 GENERATION OF ELECTED OFFICIALS, FOR BOARD OF SUPERVISORS AND  
15 THE NEXT GENERATION OF DEPARTMENT HEADS AND IT'S WORTH THE  
16 EFFORT BECAUSE THIS THING CAN'T RUN, THIS IS NOT A 21ST  
17 CENTURY WAY TO RUN AN ORGANIZATION, WITH ALL DUE RESPECT TO  
18 THE REASON FOUNDATION. I GUARANTEE YOU THAT, IF THE REASON  
19 FOUNDATION WAS ASKED TO TAKE A POSITION ON GOVERNANCE, THEY  
20 WOULD NOT ENDORSE THIS SYSTEM OF GOVERNMENT. NOBODY DOES  
21 EXCEPT FOR SOME OF US. IT JUST DOESN'T WORK ADEQUATELY ENOUGH  
22 AND I HOPE THAT WE WILL, YOU KNOW, SEE IT THROUGH. I THINK WE  
23 HAVE THE TIME, WE HAVE DAVID HERE, WHICH IS A BLESSING THAT WE  
24 HAVE SOMEBODY WHO HAS BEEN HERE FOR A DECADE AND KNOWS THE  
25 SYSTEM, THAT WE ALL TRUST. I SAID TO SOMEBODY, "WE MAY NOT



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1 ALWAYS TRUST EACH OTHER BUT WE ALL TRUST HIM," AND I HOPE  
2 WE'RE RIGHT. BUT, SERIOUSLY, THIS IS AN OPPORTUNITY, A  
3 CONFLUENCE OF OPPORTUNITY HERE THAT WE SHOULD TAKE ADVANTAGE  
4 OF AND-- ALL RIGHT. THAT'S ALL. MR. KNABE.

5

6 **SUP. KNABE:** AS A MAKER OF THE CHARTER AMENDMENT MOTION, I  
7 MEAN, CLEARLY I FELT THIS WAS THE OPPORTUNITY WITH DAVID STILL  
8 HERE TO LOOK AT THE IMPLEMENTATION AS YOU DO THE ORDINANCE ON  
9 THE ONE SIDE, YOU KNOW, TO SEE WHAT WORKS, WHAT DOESN'T WORK,  
10 TO FLUSH OUT THE ISSUES OF THE INCORPORATED AREA, DEPARTMENT  
11 HEADS, HOW STAFF WORKS WITH EVERYONE. THAT CLEARLY WAS THE  
12 INTENT OF PUTTING THESE SIDE BY SIDE VERSUS PUTTING THE  
13 CHARTER AMENDMENT ON THE BALLOT-- OR ON THIS BOARD AGENDA IN  
14 JANUARY, FEBRUARY OF '08 FOR A JUNE BALLOT SO YOU DON'T GET TO  
15 FLUSH IT OUT. HERE WE HAVE A GREAT OPPORTUNITY. NOT ONLY HAS  
16 HE BEEN HERE FOR 10 YEARS BUT YOU ALSO HAVE SOMEONE THAT HAS  
17 WORKED UNDER THE OTHER SYSTEM. CLEARLY, IF YOU TALK TO OTHER  
18 COUNTY ADMINISTRATORS OR PEOPLE THAT HAVE WORKED UNDER WHAT  
19 WE'RE PROPOSING, IT'S REALLY NOT MUCH DIFFERENT THAN WHAT WE  
20 DO NOW EXCEPT IT'S CODIFIED DIFFERENTLY, WHERE A C.A.O. OR A  
21 C.E.O., VERY RARELY IN MY CONVERSATIONS STATEWIDE AND  
22 NATIONALLY WITH SOME FOLKS, VERY RARELY DO THEY MOVE FORWARD  
23 ON THE SELECTION OF THE DEPARTMENT HEAD WITHOUT RUNNING IT BY  
24 THEIR BOARD OF SUPERVISORS, EVEN THOUGH THEY HAVE THE TOTAL  
25 CONTROL OF HIRING AND FIRING. SO, I MEAN, YOU HAVE THESE KINDS



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1 OF ISSUES. YOU HAVE THE ISSUES OF HOW WE, YOU KNOW, OUR  
2 BUSINESS IS CONSTITUENT SERVICES, DAY IN AND DAY OUT. I MEAN,  
3 THAT'S 99% OF OUR JOB IS TAKING CARE OF THE PEOPLE OUT THERE  
4 THAT ARE HURTING, FIXING THE PROBLEMS, SO WE HAVE THIS GREAT  
5 OPPORTUNITY ON THE SAME TRACK AS WE DO THE ORDINANCE, ALTHOUGH  
6 WE CAN'T CODIFY CERTAIN PARTS OF THAT TO PUT THAT INTO PLACE,  
7 TO DO THE COMMUNITY MEETINGS, TO ACCESS INPUT FROM OTHER  
8 GROUPS AND ORGANIZATIONS BEFORE WE COME UP WITH THE FINAL  
9 LANGUAGE. I AGREE WITH ZEV. IF YOU LOOK, WHEN WE GOT THROUGH  
10 WITH EVERYTHING AND I-- I'VE BEEN WORKING ON THIS SINCE LAST  
11 JULY. AND WHEN I GOT THROUGH AT THE END OF THE DAY, THERE WAS  
12 A PAGE THAT REALLY CHANGED THE MANAGEMENT SYSTEM HERE IN THE  
13 COUNTY. WE HAVE TO FLUSH OUT ALL THE OTHER DETAILS BUT  
14 CERTAINLY IT'S NOT GOING TO BE A BOOK THIS THICK BUT I THINK  
15 THE PEOPLE NEED TO GET IT CLARIFIED, DEPARTMENT HEADS,  
16 POTENTIAL DEPARTMENT HEADS AND OUR COMMUNITIES AT LARGE. YOU  
17 KNOW, THE CITIES SORT OF OPERATE LIKE THIS, YOU KNOW, LIKE  
18 WE'RE RECOMMENDING RIGHT NOW, SO IT'S NOT A BIG CHANGE TO THEM  
19 BUT THE BIG ISSUE, PARTICULARLY TO SUPERVISOR MOLINA AND I ARE  
20 THE UNINCORPORATED AREAS AND HOW THIS ALL FLUSHES OUT, BUT  
21 CLEARLY THE INTENT WAS TO TAKE ADVANTAGE OF THIS INCREDIBLE  
22 OPPORTUNITY THAT WE DO HAVE OF HAVING SOMEONE THAT HAS BEEN  
23 HERE 10 YEARS, HAS SOMEONE THAT'S WORKED UNDER THE OTHER  
24 SYSTEM TO FLUSH THOSE DIFFERENCES OUT SO THAT THE FINAL  
25 LANGUAGE ON THE BALLOT AT THE END OF THE DAY WHEN THIS GOES



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1 FORWARD, THEN WE HAVE CONSENSUS IN THE COMMUNITY, CONSENSUS  
2 AMONG US, HOPEFULLY, AND CONSENSUS AMONGST THE OTHER  
3 ORGANIZATIONS.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** THANKS. MR. ANTONOVICH.

6

7 **SUP. ANTONOVICH:** WITH ALL OF THE DIALOGUE THAT'S GOING ON, WE  
8 HAVE TO REALIZE THIS IS A CHARTERED CITY ELECTED BY THE PEOPLE  
9 WHO ENTRUSTED US WITH THE LEGISLATIVE, EXECUTIVE AND QUASI-  
10 JUDICIAL AUTHORITY SO THIS WAS A VOTE OF THE PEOPLE THAT GAVE  
11 US THIS AUTHORITY. THEY FEEL AND FELT AT THE TIME THAT HAVING  
12 ELECTED REPRESENTATIVES THAT DELIBERATE AND COMING TOGETHER  
13 WITH A CONSENSUS, BE IT DEVELOPING THE CRITERIA TO INTERVIEW  
14 AND SELECT DEPARTMENT HEADS, BEING INVOLVED WITH OVERSIGHT, IT  
15 WAS THE PROPER WAY OF GOVERNING THIS BODY. NOW, TO GIVE IT TO  
16 A NONELECTED DEPARTMENT HEAD, HOWEVER, THE CURRENT STRUCTURE  
17 ALREADY PROVIDES THE C.A.O. WITH THE AUTHORITY AND THE  
18 OVERSIGHT OF DEPARTMENT HEADS AND YOU HAVE THAT IN THE SECTION  
19 CODES THAT GOVERN THE C.A.O. HE HAS THE AUTHORITY TO MAKE  
20 RECOMMENDATIONS, HE HAS THE AUTHORITY TO OVERSEE THE ISSUES.  
21 HOWEVER, THE PROBLEMS BEING IDENTIFIED FOR THIS-- AND I CALL  
22 IT A RADICAL PROPOSAL, COMES AS A RESULT OF THE MANAGEMENT  
23 STYLE OF DAVID, NOT BECAUSE HE LACKS THE AUTHORITY. HE HAS THE  
24 AUTHORITY AND THIS PROPOSAL CREATES A PUPPET TO BE CONTROLLED  
25 FROM BEHIND THE SCENES WHEREAS WE HAVE TO DO EVERYTHING IN



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1 FRONT OF THE CAMERA AND WE HAVE TO GIVE DIALOGUE ABOUT  
2 DEPARTMENT HEADS IN FRONT OF THE CAMERA, WE'RE NOT GOING TO BE  
3 MUZZLED AND NOT BE ABLE TO HAVE THAT FREE FLOW OF DISCUSSION.  
4 THIS BODY IS THE MAYOR FOR THE UNINCORPORATED COMMUNITIES. WE  
5 ARE THE MAYOR, WE ARE THEIR ELECTED REPRESENTATIVE AND NOW TO  
6 SAY THAT WE'RE GOING TO NOT BE ACCOUNTABLE TO THEM BUT THERE'S  
7 GOING TO BE AN ADDITIONAL STAFF IN THE C.A.O.'S OFFICE WHO ARE  
8 GOING TO BE HELD ACCOUNTABLE WHEN THEY ARE NOT BEING ELECTED  
9 BY THESE PEOPLE. THEY ELECT US. THEY DON'T ELECT A NONELECTED  
10 REPRESENTATIVES TO MAKE THOSE DECISIONS FOR THEM. THE CURRENT  
11 STRUCTURE ALLOWS FOR OPEN GOVERNMENT AND DIALOGUE EVERY  
12 TUESDAY ON COUNTYWIDE ISSUES. IF THE BOARD MOVES FORWARD WITH  
13 THIS PROPOSAL OR SAY THE CHARTER CHANGES, IT RESULTS IN  
14 DEFLECTING RESPONSIBILITIES OF THE BOARD THAT WE ARE  
15 RESPONSIBLE FOR CARRYING OUT AND ACCOUNTABILITY TAKES A BACK  
16 SEAT TO POLITICAL POSTURING. THE CURRENT STRUCTURE, WE  
17 MENTIONED-- SOMEBODY MENTIONED ORANGE COUNTY. ORANGE COUNTY  
18 WAS IN BANKRUPTCY A FEW YEARS AGO, SO THEY HAD A GREAT SYSTEM  
19 THERE. THEN SAN DIEGO COUNTY, WHAT IS NONINTERFERENCE IN SAN  
20 DIEGO COUNTY? LET ME QUOTE FROM THEIR SECTION 501.9. I HOPE  
21 ALL OF YOU HAVE READ THIS. "NONINTERFERENCE. NO MEMBER OF THE  
22 BOARD NOR ANY MEMBER OF THE SUPERVISORS STAFF SHALL GIVE  
23 ORDERS, INSTRUCT OR INTERFERE PUBLICLY OR PRIVATELY WITH ANY  
24 OFFICE OR EMPLOYEE APPOINTED OR UNDER THE CHIEF ADMINISTRATIVE  
25 OFFICER EXCEPT THROUGH THE CHIEF ADMINISTRATIVE OFFICER. THIS



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1 SECTION DOES NOT LIMIT A MEMBER OF THE BOARD OR MEMBERS OF THE  
2 SUPERVISORS' STAFF FROM SEEKING INFORMATION. THE C.A.O., CHIEF  
3 ADMINISTRATIVE OFFICER, SHALL ESTABLISH A PROCEDURE FOR  
4 RESPONDING TO REQUESTED INFORMATION FROM MEMBERS OF THE BOARD  
5 AND THE STAFF. A VIOLATION OF THE PROVISION OF THIS SECTION  
6 SHALL CONTINUE AN INFRACTION AND VIOLATION BY A MEMBER OF THE  
7 BOARD OF SUPERVISORS SHALL ALSO CONSTITUTE MISCONDUCT IN  
8 OFFICE AND THE DISTRICT ATTORNEY SHALL ENFORCE THE PROVISIONS  
9 OF THIS SECTION. ADDED EFFECTIVE 1/22/85, OPERATIVE 2685."  
10 MUZZLING ELECTED REPRESENTATIVES WHO ARE THE MAYORS FOR THE  
11 UNINCORPORATED AREAS FROM CARRYING OUT THEIR RESPONSIBILITY IS  
12 NOT THE DEMOCRATIC PROCESS. AND, TRULY, I MEAN, MAYBE YOU NEED  
13 TO HAVE ONE PERSON ACCOUNTABLE BUT I REMEMBER A BOSTON TEA  
14 PARTY THAT OCCURRED A FEW HUNDRED YEARS AGO WHEN WE HAD ONE  
15 PERSON IN CHARGE. IT IS IMPORTANT THAT WE MAINTAIN THE SYSTEM  
16 THAT WE HAVE AND I RECALL AND MR. JANSSEN, WHY DIDN'T YOU  
17 REMOVE DR. GARTHWAITE WHEN HE WASN'T VISITING MLK, HE WASN'T  
18 CARRYING OUT HIS RESPONSIBILITIES? FINALLY, THE BOARD, THROUGH  
19 PRESSURE, HE WAS ABLE TO RESIGN AND TODAY WE HAVE A  
20 CREDIBLE...

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** HE DIDN'T HIRE HIM.

23

24 **SUP. ANTONOVICH:** ...OUTSTANDING PERSON.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** HE DIDN'T HIRE DR. GARTHWAITE. WHY  
2 WOULD HE FIRE HIM? WE HIRED HIM.

3

4 **SUP. ANTONOVICH:** FIRST OF ALL, HE WAS RESPONSIBLE AS C.A.O. TO  
5 OVERSEE AND WHEN DR. GARTHWAITE WAS NOT GOING OUT TO MLK TO  
6 SEE WHAT WAS GOING ON AND HAVING HANDS-OFF POLICY AND GOING  
7 AROUND THE NATION GIVING SPEECHES OR HIRING NAVIGANT TO COME  
8 IN AND OPERATE FROM PENNSYLVANIA TO OVERSEE THE HOSPITAL,  
9 THOSE ARE BAD POLICY DECISIONS.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** EVERY ONE OF WHICH WE MADE, HE  
12 DIDN'T, SO LOOK AT US. IF YOU HAVE A CRITICISM, TURN TO US AND  
13 CRITICIZE US.

14

15 **SUP. ANTONOVICH:** BUT THEY WERE RECOMMENDATIONS. THEY WERE  
16 RECOMMENDATIONS AND I'M JUST SAYING, DR-- IN THE DEPARTMENT OF  
17 CHILDREN AND FAMILY SERVICES, ANITA BOCK. WE SPENT DOLLARS AND  
18 DOLLARS FIGHTING A LAWSUIT THAT WE SHOULD HAVE NOT BEEN  
19 INVOLVED WITH BECAUSE SHE DIDN'T WANT US TO GO OUT AND VISIT  
20 CHILDREN IN FOSTER CARE. THAT WAS A LOSING PROPOSITION, AND WE  
21 KEPT HER ON LIFE SUPPORT INSTEAD OF GETTING RID OF HER, AND  
22 DR. DAVID SANDERS, WHO COMES IN, DID AN INCREDIBLE JOB, AN  
23 INCREDIBLE JOB, REDUCING THE NUMBER OF CHILDREN IN FOSTER CARE  
24 FROM ABOUT 35,000, TODAY, WE HAVE ABOUT 20,500. THESE ARE  
25 ISSUES AND WE WERE ABLE TO GET THEM CORRECTED BECAUSE WE HAD



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1 AN ELECTED BODY TAKING ACTION INSTEAD OF MUZZLING ELECTED  
2 OFFICIALS AND KEEPING THEM BEHIND THE SCENES. SO, AGAIN, I'D  
3 LIKE TO ASK MR. JANSSEN, WHAT IN THE CURRENT CHARTER THAT  
4 PROVIDES DELEGATED AUTHORITY TO YOU TO SUPERVISE AND CONTROL  
5 AFFAIRS OF THE COUNTIES, WHAT PREVENTS YOU FROM TAKING A  
6 LEADERSHIP ROLE IN RESOLVING THESE COUNTYWIDE PROBLEMS?  
7 PARTICULARLY M.L.K.

8

9 **C.A.O. JANSSEN:** MR. CHAIRMAN, I'M JUST TRYING-- IT'S A GOOD  
10 QUESTION. I THINK IT'S AN EXCELLENT QUESTION AND I THINK THE--  
11 IN MY MIND, SUPERVISOR ANTONOVICH, EVERYTHING THAT YOU SAY IS  
12 CORRECT IF YOU ARE CONFIDENT THAT HAVING EXECUTIVE AND  
13 ADMINISTRATIVE AUTHORITY AND RESPONSIBILITY IN THE SAME PLACE  
14 IS A GOOD IDEA, THEN YOU'RE ABSOLUTE-- ALL OF WHAT YOU SAY IS  
15 ABSOLUTELY RIGHT. THAT HASN'T BEEN MY EXPERIENCE. THAT'S ALL.  
16 AND WE DISAGREE WITH THAT. IT HASN'T BEEN MY EXPERIENCE. I  
17 THINK, THE LAST 10 YEARS, WE ALL HAVE DONE AN OUTSTANDING JOB  
18 IN A LOT OF AREAS AND IT HASN'T BEEN WITH A SINGLE PERSON IN  
19 CHARGE OF THE ORGANIZATION. BUT THERE ARE A COUPLE THINGS.  
20 WHAT SUPERVISOR YAROSLAVSKY SAID IS THERE IS NO SYSTEMIC,  
21 THERE IS NO STRUCTURE HERE THAT FORCES THAT. IT IS A  
22 CONFLUENCE OF PEOPLE AND EVENTS. WE HAVE SOME VERY GOOD  
23 DEPARTMENTS AND WE HAVE SOME DISASTERS. AND THERE IS NO  
24 TRANSFERENCE. WHEN I LEAVE, SOMEBODY'S GOT TO START ALL OVER  
25 AGAIN TRYING TO FIGURE OUT WHAT IS THE ORGANIZATION HERE? HOW



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1 DOES IT WORK? WHO DO YOU TALK TO? WHO IS IN CHARGE? WHO DO YOU  
2 REPORT TO? AND THAT HAS TAKEN YEARS TO DISCERN AND THEN TO  
3 WORK IN THROUGH MENTORING, CAJOLING, COLLABORATING BUT THERE  
4 IS NO PROVISION FOR DIRECTING IT. I REMEMBER, AND I WILL TELL  
5 YOU, I REMEMBER IN MY INTERVIEW, I WAS ASKED BY THE BOARD NOT  
6 TO BRING THAT SAN DIEGO COUNTY ORGANIZATION TO L.A., NOT TO DO  
7 IT. THAT WAS THE DIRECTION AND I DIDN'T BRING IT. AND I'M NOT  
8 BRINGING IT NOW. THIS WAS NOT MY PROPOSAL. I THINK IT'S THE  
9 RIGHT THING TO DO AT THE 50,000 FOOT LEVEL THAT ACCOUNTABILITY  
10 IS ONLY POSSIBLE WHEN YOU HAVE A SINGLE PERSON IN CHARGE AND  
11 YOU MENTIONED THAT IN PASSING YOURSELF. IT IS A TRUISM, I  
12 THINK, OF GOVERNMENT THAT ACCOUNTABILITY IS ONLY POSSIBLE ON  
13 THE ADMINISTRATION SIDE WHEN A SINGLE PERSON IS IN CHARGE.

14

15 **SUP. ANTONOVICH:** BUT IN 208050 OF THE ADMINISTRATIVE  
16 SUPERVISION CONTROL, YOU HAVE THE AUTHORITY, THE AUTHORITY  
17 RELATIVE TO DEPARTMENT SERVICES, INSTITUTIONS, TALKING ABOUT  
18 THE BUDGET, ET CETERA. YOU HAVE THAT AUTHORITY. SO WHY ARE YOU  
19 UNABLE TO EXERCISE THAT AUTHORITY IN VARIOUS PROBLEM AREAS  
20 THAT WE'VE HAD?

21

22 **C.A.O. JANSSEN:** WELL, WE'LL START AT THE-- I JUST INDICATED  
23 THE BOARD TOLD ME NOT TO BRING THE SAN DIEGO COUNTY SYSTEM  
24 HERE.

25



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1 **SUP. ANTONOVICH:** OH, NO, I'M TALKING ABOUT SOME OF THE  
2 CRISIS...

3

4 **C.A.O. JANSSEN:** AND-- WELL, THAT'S IT IS WHO'S IN CHARGE?

5

6 **SUP. ANTONOVICH:** WELL, IT'S REFERRING TO THE DISTRICT ATTORNEY  
7 FOR BOARD MEMBERS WHO RAISE QUESTIONS, I THINK, IT A  
8 TOTALITARIAN INFRINGEMENT OF OUR DEMOCRATIC PRINCIPLE. I WOULD  
9 DISAGREE WITH THAT NON-INTERFERENCE CLAUSE.

10

11 **C.A.O. JANSSEN:** AND I THINK YOU HAVE A GOOD-- YOU KNOW, I  
12 DIDN'T WRITE THAT CLAUSE, SUPERVISOR. THE BOARD OF  
13 SUPERVISORS...

14

15 **SUP. ANTONOVICH:** NO, BUT THAT'S...

16

17 **C.A.O. JANSSEN:** IN SAN DIEGO DIDN'T WRITE IT, EITHER.

18

19 **SUP. KNABE:** AND IT'S NOT IN THE MOTION.

20

21 **C.A.O. JANSSEN:** IT WAS DONE BY THE PEOPLE OF SAN DIEGO COUNTY  
22 WHO WERE UPSET WITH THE BOARD OF SUPERVISORS IN THAT COUNTY  
23 AND DID NOT LIKE THE WAY THEY WERE INTERFERING IN THE  
24 OPERATION. IT WAS IMPOSED. YOU KNOW, I DIDN'T WRITE IT.

25



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1 **SUP. ANTONOVICH:** OKAY. BUT I'M JUST SAYING, YOU WERE SAYING  
2 THIS TYPE OF POLICY, WE ASKED YOU NOT TO BRING HERE, THAT  
3 WOULD BE AN EXAMPLE OF THE POLICY NOT TO BRING HERE, WHICH  
4 WOULD MUZZLE FREE SPEECH.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** HE'S NOT BRINGING IT.

7

8 **SUP. ANTONOVICH:** WE HAVE A NONINTERFERENCE PROPOSAL BEING  
9 INCLUDED IN THE CHARTER. I'M JUST SAYING, OKAY ON MY TIME, I'M  
10 JUST SAYING THESE ARE CONCERNS. SUPERVISOR MOLINA RAISES THE  
11 ISSUE RELATIVE TO ANIMAL CONTROL. WHEN YOU HAVE A PROVISION  
12 THAT YOU CAN'T TALK TO DEPARTMENT HEADS, YOU HAVE WILD DOGS  
13 RUNNING AROUND YOUR NEIGHBORHOOD CREATING A PROBLEM AND  
14 SOMETIMES SERIOUS INJURY, THOSE ARE SERIOUS ISSUES THAT ARE  
15 BEING RAISED THAT APPEAR TO PREVENT A DEPUTY IN THE FIELD FROM  
16 GETTING THE IMMEDIATE ATTENTION THAT'S REQUIRED. I HAVE THAT  
17 SAME PROBLEM IN PARTS OF MY AREA WITH THE WILD ANIMALS THAT  
18 HAVE CAUSED SOME SERIOUS PROBLEMS, SO IT'S A REAL ISSUE FOR  
19 THOSE OF US THAT REPRESENT UNINCORPORATED AREAS. TO THOSE OF  
20 YOU WHO HAVE MOSTLY INCORPORATED AREAS, THAT'S PROBABLY NOT AN  
21 ISSUE YOU'RE INVOLVED WITH.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** WE ALL REPRESENT UNINCORPORATED  
24 AREAS.

25



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1 **SUP. ANTONOVICH:** BUT MOSTLY SUPERVISOR MOLINA AND I REPRESENT  
2 MOST OF THE UNINCORPORATED AREAS IN THIS 1.3 MILLION  
3 POPULATION OF THIS COUNTY AND THESE ARE THE ISSUES THAT I'M  
4 RAISING. SO THE CURRENT CODES THAT GIVE YOU THIS AUTHORITY,  
5 WHY HAVE YOU BEEN HANDICAPPED IN CARRYING OUT WHAT YOU WERE  
6 ALREADY ALLOWED TO CARRY OUT AS CHARTERED BY THE PEOPLE OF  
7 THIS COUNTY WHEN THEY ADOPTED THE CHARTER?

8

9 **C.A.O. JANSSEN:** AS LONG AS THE FINAL AUTHORITY, RESPONSIBILITY  
10 AND ACCOUNTABILITY FOR THE EXECUTIVE POWER OF THIS COUNTY  
11 RESIDES WITH THE FIVE OF YOU, NO ONE CAN ADMINISTER THE  
12 COUNTY, NO ONE CAN ADMINISTER THE COUNTY BECAUSE,  
13 SYSTEMATICALLY, INDIVIDUALS-- I DON'T KNOW HOW TO SAY THIS, IT  
14 REALLY DOES COME DOWN-- IT'S-- YEAH, I CAN GO OUT AND DO MY  
15 OWN THING AND ORDER PEOPLE AROUND AND DIRECT THEM, BUT  
16 NOBODY'S GOING TO PAY ATTENTION WHEN THEY KNOW THE FIVE OF YOU  
17 ARE THE ONES THAT HAVE FINAL SAY. THEY'RE GOING TO CONTINUE TO  
18 COME TO YOU, YOU'RE GOING TO CONTINUE TO GO TO THEM ON  
19 INDIVIDUAL ISSUES. THE LINES ARE SO BLURRED IN THIS  
20 ORGANIZATION, NOBODY REALLY KNOWS. NOBODY KNOWS WHO'S IN  
21 CHARGE. THE DEPARTMENT HEADS DON'T KNOW IT, THE BOARD MEMBERS  
22 DON'T KNOW IT, BOARD STAFF DOESN'T KNOW. THE PUBLIC SURE AS  
23 HELL DOESN'T KNOW WHO CAN BE HELD ACCOUNTABLE FOR THE  
24 IMPLEMENTATION OF YOUR POLICY.

25



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1 **SUP. ANTONOVICH:** IT SAYS SPECIFICALLY IN THE CODE WHOSE IN--  
2 IN THE ADMINISTRATION, SUPERVISION...

3

4 **C.A.O. JANSSEN:** THE CODE DOES NOT GIVE THE C.A.O. THE ABILITY  
5 TO HIRE AND FIRE DEPARTMENT HEADS. YOU HAVE TO HAVE THE POWER  
6 TO DO THAT TO BE ABLE TO ADMINISTER.

7

8 **SUP. ANTONOVICH:** BUT WHEN HAVE YOU MADE THE RECOMMENDATION TO  
9 THE BOARD TO FIRE A PARTICULAR DEPARTMENT HEAD? I REMEMBER  
10 WHEN YOU WERE MAKING RECOMMENDATIONS TO RETAIN ANITA BOCK.

11

12 **C.A.O. JANSSEN:** WE HAVE DONE BOTH IN THE LAST 10 YEARS,  
13 SUPERVISOR ANTONOVICH. WE HAVE DONE BOTH.

14

15 **SUP. ANTONOVICH:** AND WE HAVE TAKEN ACTION, HAVE WE NOT?

16

17 **C.A.O. JANSSEN:** YES.

18

19 **SUP. ANTONOVICH:** OKAY. SO WE HAVEN'T PREVENTED YOU FROM MAKING  
20 THOSE DECISIONS. THAT'S WHAT I'M SAYING. WE HAVEN'T MUZZLED  
21 YOU. BUT THESE PROPOSALS ARE AN ATTEMPT TO MUZZLE ELECTED  
22 REPRESENTATIVES OF THE FIVE AREAS OF THIS COUNTY.

23

24 **SUP. KNABE:** PUT WORDS IN MY MOUTH. THAT'S NOT MY MOTION.

25



**The Meeting Transcript of  
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1 **SUP. ANTONOVICH:** I'M JUST SAYING, THE MOTION BEFORE US IS TO  
2 TURN THE SECTION OF DEPARTMENT HEADS OVER TO THE C.A.O. WITH  
3 NOT INPUT FROM THE BOARD OF SUPERVISORS. WE WILL BE GIVEN ONE  
4 INDIVIDUAL TO SELECT OR REJECT. IF WE REJECT WITHIN 30 DAYS,  
5 THEN THE C.A.O. WILL GIVE US ANOTHER PERSON TO SELECT.  
6 CURRENTLY, THE FIVE MEMBERS INTERVIEW AND DAVID'S INVOLVED  
7 WITH THAT SELECTION. WE HAVE A VERY FRUITFUL DISCUSSION, THE  
8 SIX OF US, AND WE MAKE A DECISION. THIS IS TO CHANGE THAT  
9 DEMOCRATIC APPROACH, TO HAVE A SINGLE REPRESENTATIVE GIVEN TO  
10 US WHOM WE HAVE NOT INTERVIEWED, EXCEPT READING A RESUME AND  
11 IF YOU PUT ALL YOUR EGGS IN ONE BASKET BY READING A RESUME,  
12 YOU'RE VERY SHORTSIGHTED, BECAUSE RESUMES AND THE INDIVIDUAL  
13 NEVER REALLY MATCH.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** I JUST-- I MEAN, I HAVE TO  
16 INTERJECT, IT'S NOT FAIR...

17

18 **SUP. ANTONOVICH:** WELL, ANYWAY... OKAY, LET ME-- I'M ON MY TIME  
19 RIGHT NOW...

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** I KNOW YOU ARE. YOU'LL HAVE ALL  
22 THE TIME YOU WANT.

23

24 **SUP. ANTONOVICH:** I DIDN'T INTERRUPT YOU OR ANY OF THE OTHER  
25 MEMBERS.



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1

2 **SUP. BURKE:** AND I BELIEVE I'M NEXT.

3

4 **SUP. ANTONOVICH:** IS THERE TO BE A SUNSET CLAUSE INCLUDED IN  
5 THE PROPOSED ORDINANCE CHANGE? AND THAT'S A QUESTION THAT HAS  
6 TO BE RAISED. IS THERE GOING TO BE A SUNSET CLAUSE IN THE  
7 PROPOSED ORDINANCE CHANGE? THIS IS SOMETHING THAT SUPERVISOR  
8 MOLINA INFERRED RELATIVE TO LET'S SEE HOW IT WORKS IF IT WAS  
9 TO BE ADOPTED BEFORE YOU TAKE THE NEXT LEAP INTO A CHARTER.  
10 AND THEN WHAT ARE THE BENEFITS OF CHANGING THE COUNTY CHARTER  
11 VERSUS ADOPTING A COUNTY ORDINANCE? AND HOW DOES THE PROPOSAL  
12 PROTECT AND ENSURE AGAIN? ONCE AGAIN, THE 1.3 MILLION  
13 RESIDENTS OF THE UNINCORPORATED COMMUNITIES, HOW DO THEY HAVE  
14 ACCESS TO THIS NEW BUREAUCRACY? HOW DO THEY HAVE ACCESS? AND  
15 THIS IS A GROUP OF PEOPLE, IF YOU PUT THEM TOGETHER IN ONE  
16 CITY, WOULD BE ONE OF THE LARGEST CITIES IN THE UNITED STATES  
17 AND THE SECOND LARGEST CITY IN THE COUNTY OF LOS ANGELES,  
18 LARGER THAN OUR SECOND LARGEST CITY, WHICH IS LONG BEACH, OF  
19 FOUR POINT WHAT-- 460,000 PEOPLE. THEN, MR. JANSSEN, HOW MANY  
20 NEW POSITIONS ARE GOING TO BE CREATED TO IMPLEMENT THIS NEW  
21 C.A.O. STRUCTURE?

22

23 **C.A.O. JANSSEN:** I DON'T KNOW, SUPERVISOR. IT WILL REQUIRE  
24 ADDITIONAL POSITIONS, KEY LEVEL POSITIONS.

25



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1 **SUP. ANTONOVICH:** YOU INDICATED AT ONE TIME FOUR NEW ASSISTANT  
2 C.A.O.S, DEPUTY C.A.O.S.

3

4 **C.A.O. JANSSEN:** IT COULD BE FOUR, COULD BE FIVE, COULD BE  
5 THREE.

6

7 **SUP. ANTONOVICH:** COULD BE SIX.

8

9 **C.A.O. JANSSEN:** COULD BE SIX.

10

11 **SUP. ANTONOVICH:** AND YOU'RE GOING TO LOOK AT APPROXIMATELY  
12 \$200,000 WHEN YOU FIGURE IN BENEFITS, SO WE'RE TALKING ABOUT A  
13 MILLION PLUS RIGHT THERE. THEN YOU'RE TALKING ABOUT A  
14 SECRETARIAL STAFF AND THEN YOU'RE TALKING ABOUT OFFICE AND  
15 EQUIPMENT AND SPACE. SO THESE ARE MILLIONS OF DOLLARS THAT  
16 WE'RE TALKING ABOUT RIGHT NOW THAT HAVE NOT BEEN BUDGETED OR  
17 PROGRAMMED FOR AND THESE ARE DOLLARS, AGAIN, THAT ARE COMING  
18 FROM THE GENERAL FUND THAT WOULD BE BETTER SPENT, IN MY  
19 OPINION, IN BUILDING LIBRARIES, HELPING PUBLIC SAFETY, HELPING  
20 FOSTER CHILDREN FIND PERMANENT HOMES. SO WE'RE TALKING ABOUT A  
21 MULTI-MILLION-DOLLAR PROPOSAL, AND I'VE BEEN ON THIS BOARD  
22 WHEN YOU AGONIZE OVER A 200,000-DOLLAR APPROPRIATION, HOW ARE  
23 WE GOING TO MAKE IT? HOW ARE WE GOING TO MAKE THE BALANCE  
24 BUDGET WITH THIS 200,000-DOLLAR APPROPRIATION? HERE WE'RE  
25 TALKING ABOUT A MULTI- MILLION DOLLAR WITH A VOTE, FIRST DAY



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1 BEING PRESENTED TO US, WITH A VOTE. THAT IS, AGAIN, IT MAY  
2 HAVE WORKED WELL WITH KING GEORGE, BUT I DON'T THINK IT WORKS  
3 WELL WITH THIS CONCEPT OF ELECTED REPRESENTATIVES REPRESENTING  
4 THE PEOPLE AND IT'S JUST VERY IMPORTANT AND I GET VERY  
5 CONCERNED WHEN WE HAVE ELECTED OFFICIALS SAYING IT'S BETTER TO  
6 HANDCUFF ELECTED OFFICIALS AND TURN OVER THE BUREAUCRACY WITH  
7 NONELECTED PEOPLE AND THEN MUZZLING OR HANDCUFFING THE ELECTED  
8 REPRESENTATIVES FROM HAVING DIRECT INPUT INTO THIS SYSTEM.  
9 THEY TOLD PHIL WHEN HE CAME HERE MANY, MANY, MANY YEARS AGO TO  
10 FIND OUT, WHY WAS AMERICA SO UNIQUE? IT WAS BECAUSE THE A  
11 PARTICIPATORY DEMOCRACY AND COUNTY GOVERNMENT IS A  
12 PARTICIPATORY DEMOCRACY AT ITS BEST AND YOU JUST GO OUT TO OUR  
13 TOWN COUNCILS, YOU GO OUT TO OUR COMMUNITIES AND YOU CAN SEE  
14 THAT AND WORK WITH YOUR COMMUNITY AND THEY APPRECIATE THAT. SO  
15 THESE ARE THE CONCERNS THAT I HAVE ON THIS PROPOSAL. I THINK  
16 IT'S A RADICAL DEPARTURE AWAY FROM REPRESENTATIVE GOVERNMENT.  
17 I DON'T BELIEVE IT'S GOING TO STRENGTHEN ACCOUNTABILITY AND  
18 RESPONSIBILITY, IT'S GOING TO WEAKEN IT AND THAT'S WHY I  
19 OPPOSE THIS AND YOU'RE NOT EVEN TALKING ABOUT A SUNSET  
20 AGREEMENT TO SEE-- SUNSET CLAUSE IF IT'S GOING TO HAVE ANY  
21 PROBLEMS. IT'S BLIND FAITH IN A AUTOCRATIC FORM OF GOVERNMENT,  
22 WHICH IS THE WRONG APPROACH FOR OUR WAY.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. SUPERVISOR BURKE.

25



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1 **SUP. BURKE:** THANK YOU FOR GIVING ME AN OPPORTUNITY TO ADDRESS  
2 THIS. I AM GOING TO SUPPORT IT BUT I DON'T HAVE ANY ILLUSION  
3 THAT WE WILL NEVER HAVE ANOTHER PROBLEM IN THE COUNTY OF LOS  
4 ANGELES. I DON'T BELIEVE THAT WE'LL NEVER HAVE A PROBLEM IN A  
5 JAIL, THAT WE'LL NEVER HAVE A PROBLEM IN PROBATION AND I  
6 CERTAINLY DON'T BELIEVE THAT WE'LL NEVER HAVE A PROBLEM IN OUR  
7 HOSPITALS. I THINK BACK ON THE EARLY DAYS OF THE UNRAVELING OF  
8 MARTIN LUTHER KING HOSPITAL AND THE FIRST STEP WAS WHEN WE  
9 FOUND OUT THAT THEY HAD A SURGERY HAD BEEN CARRYING ON  
10 CORRESPONDENCE WITH THE A.C.G.M.E. THAT HAS THE AUTHORIZATION  
11 TO ACCREDIT THE HOSPITAL, THAT HE HAD BEEN CARRYING ON THIS  
12 CORRESPONDENCE AND HE HAD BEEN TOLD TO REDUCE THE NUMBER OF  
13 RESIDENTS AND HE HAD REFUSED TO-- ULTIMATELY THEY SAID, OKAY,  
14 THERE'S NO MORE SURGERY THERE. NO ONE SAW THAT. THE HEAD OF  
15 THE DEPARTMENT OF HEALTH DID NOT SEE IT. NONE OF THE  
16 SUPERVISORS SAW IT. THESE ARE THE SORT OF THINGS THAT, YOU  
17 KNOW, HAPPEN. AND THEY HAPPEN. IT DOESN'T MAKE ANY DIFFERENCE  
18 WHAT KIND OF A STRUCTURE YOU HAVE. NOW, WE HAVE TO FACE  
19 SOMETHING. IF WE HAVE PROBLEMS GETTING PEOPLE TO SERVE AS  
20 DEPARTMENT HEADS, I UNDERSTAND. I UNDERSTAND HOW NO ONE WHO IS  
21 AT THE HEIGHT OF THEIR CAREER WANTS TO HAVE TO ANSWER TO FIVE  
22 PEOPLE. FIVE PEOPLE WHO, ON ONE GIVEN DAY, MAY CALL AND ONE  
23 WILL SAY DO THIS, ANOTHER ONE WILL SAY, DON'T DO THIS. THAT'S  
24 AN IMPOSSIBLE POSITION. AND YOU WONDER WHY SOMEONE SAYS, "I'M  
25 NOT GOING TO COME THERE. WHY SHOULD I COME THERE AND HAVE TO



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1 LISTEN TO THIS AND SUBJECT MYSELF TO THAT AND, IN MANY  
2 INSTANCES, IN PUBLIC?" HAVE TO SIT THERE AND HAVE TO BE  
3 DEMEANED IN PUBLIC WITH DIFFERENT PEOPLE SAYING DIFFERENT  
4 THINGS, SO WE HAVE A PROBLEM. HOW DO WE SOLVE IT? NOW, I CAN  
5 REMEMBER WHEN WE HAD BEFORE US THE PROVISION FOR AN ELECTED  
6 C.E.O. I LOOKED THROUGH THAT AND THERE WERE A NUMBER OF  
7 CONCERNS. I THINK I HAD MAYBE, LIKE, 50 CONCERNS. SOME OF THEM  
8 HAVE BEEN RAISED HERE TODAY. THE QUESTION OF, YOU KNOW, DO WE  
9 INTERFERE WITH AN ELECTED C.E.O.? CAN WE SAY SOMETHING? CAN WE  
10 DIRECT SOMEONE? WELL, I HAD SOME ISSUES IN THAT PROPOSAL. WHO  
11 APPOINTS THE COMMISSIONS? IT SAID, WELL, THE NEW ELECTED  
12 C.E.O. WILL APPOINT COMMISSIONERS. THERE WERE A LOT OF ISSUES  
13 LIKE THAT. THAT'S THE REASON I THINK IT'S A GOOD IDEA FOR US  
14 TO HAVE THE ORDINANCE, TO SEE HOW IT WORKS, TO SEE HOW WE  
15 DEFINE INTERFERENCE. YOU KNOW, I THINK THERE'S ONE THING, IF  
16 YOU HAVE A PROBLEM IN YOUR DISTRICT, YOU HAVE A POTHOLE, YOU  
17 HAVE PEOPLE COMPLAINING THAT THERE'S TRASH IN THE ALLEY AND  
18 YOU CALL PUBLIC WORKS AND SAY GET SOMEONE OUT HERE TO CLEAN IT  
19 UP. THERE'S ANOTHER THING TO SAY WHETHER OR NOT YOU'RE GOING  
20 TO HAVE A POLICY THAT'S ESTABLISHED WITHIN THAT DEPARTMENT,  
21 WHETHER OR NOT THE SHERIFF WANTS TO HAVE EARLY RELEASE. THAT'S  
22 A LITTLE BIT-- THAT'S A DIFFERENT THING THAN SAYING, YOU KNOW,  
23 WE WANT TO MAKE SURE THERE'S SOME OFFICERS OUT HERE, THERE'S A  
24 PROBLEM. THERE IS A LINE BETWEEN THE KIND OF INTERFERENCE AND  
25 ABSOLUTE JUST ATTEMPTING TO RESOLVE A PROBLEM WITHIN YOUR



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1 DISTRICT. SOME OF THOSE LINES ARE GOING TO HAVE TO BE DEFINED.  
2 I BELIEVE THAT WE DON'T ALL HAVE AN UNDERSTANDING OF HOW IT'S  
3 GOING TO WORK IN THE UNINCORPORATED AREA, WE DON'T UNDERSTAND  
4 HOW WE'RE GOING TO SERVE OUR CONSTITUENTS BUT WE HAVE THE  
5 ABILITY TO COME UP WITH SOME DEFINITIONS OF EXACTLY WHAT IS  
6 ACCEPTED AND WHAT IS INTERFERENCE. WE HAVE TO HAVE SOMEONE WHO  
7 HAS RESPONSIBILITY THAT WE CAN LOOK TO, THAT HAS THE ABILITY  
8 TO SAY TO DEPARTMENT HEADS WHAT IS GOING TO BE IN THEIR  
9 BUDGET, EVEN THOUGH WE'LL HAVE A RIGHT TO AMEND. THIS IS GOING  
10 TO BE AN ISSUE. IF WE HAVE A PROPOSAL BY THE C.A.O. OF THE  
11 BUDGET OR THE C.E.O. OF THE BUDGET, HOW DO WE GET CHANGES IN  
12 THAT BUDGET? CAN A DEPARTMENT HEAD COME TO US AND ASK FOR  
13 ADDITIONAL MONEY, ADDITIONAL STAFF PEOPLE? THESE ARE THE KIND  
14 OF THINGS I THINK WE HAVE TO WORK OUT. YOU KNOW, AND MY  
15 RELATIONSHIP WITH DAVID JANSSEN HAS BEEN GOOD, FOR THE MOST  
16 PART BUT I CAN REMEMBER FOR, OVER A PERIOD OF YEARS, WE WENT  
17 BACK AND FORTH AS TO WHETHER THERE WAS ENOUGH MONEY TO BUILD A  
18 NEW SURGERY BUILDING AT HARVARD AND THAT'S THE KIND OF ISSUE  
19 THAT WE HAVE TO RESOLVE. HOW DOES THAT WORK? HOW DOES THE  
20 NUMBER OF BEDS AT COUNTY U.S.C., HOW DO WE DECIDE THAT? HOW DO  
21 THOSE THINGS COME ABOUT? THAT'S NOT EXACTLY A POLICY ISSUE BUT  
22 IT IS A POLICY ISSUE. SO WE'RE GOING TO HAVE TO LOOK AT THE  
23 PROPOSAL AND WE'RE GOING TO HAVE TO SEE HOW IT WORKS AND I  
24 WOULD HOPE THAT THIS ORDINANCE IS NOT THREE LINES. I THINK THE  
25 ORDINANCE IS GOING TO NEED TO BE VERY SPECIFIC AS IT RELATES



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1 TO SOME THINGS. I KNOW IT'S NOT GOING TO SAY THAT YOU CALL THE  
2 DISTRICT ATTORNEY IF I CALL THE C.A.O. TO COMPLAIN ABOUT  
3 SOMETHING. WE'RE NOT GOING TO HAVE ANYTHING LIKE THAT IN IT.  
4 WE NEVER THOUGHT ABOUT THAT. THAT'S NOT GOING TO BE IN IT BUT  
5 WE DO NEED TO DEFINE WHAT IS INTERFERENCE AND ON WHAT KINDS OF  
6 MATTERS WE HAVE THE ABILITY TO HAVE AN IMPACT. SO WE'RE MOVING  
7 FROM-- THIS IS THE FIRST STEP AND THE FIRST STEP IS SOMETHING  
8 THAT WE'RE NOT DOING HAPHAZARDLY. WE'VE BEEN TALKING ABOUT  
9 THIS. WE'VE TALKED ABOUT IT AGAIN AND AGAIN AND AGAIN. WE'VE  
10 LOOKED AT IT. IT'S TIME FOR US TO MOVE FORWARD AND TO DO IT.  
11 ULTIMATELY WITH THE ORDINANCE, I AGREE WE NEED TO HAVE INPUT  
12 FROM THE PUBLIC, WE HAVE TO HAVE SOME REAL EVALUATIONS OF HOW  
13 THAT ORDINANCE SHOULD READ. I DON'T THINK IT'S GOING TO BE TWO  
14 PARAGRAPHS. IF WE HAVE TWO PARAGRAPHS, I THINK WE'RE GOING TO  
15 HAVE SOME PROBLEMS BUT WE DO NEED TO COME UP, AFTER HAVING AN  
16 EXPERIENCE AND HAVING INPUT ON HOW WE DEFINE THE AUTHORITY OF  
17 THAT EXECUTIVE OFFICER. IT WON'T HURT IF WE LOOK BACK AT WHAT  
18 WAS PASSED PREVIOUSLY ON AN ELECTED C.E.O. BUT SOME OF THOSE  
19 THINGS, I DON'T THINK THEY LOOKED AT THAT WHEN THEY PASSED IT  
20 16 YEARS AGO. I DON'T THINK THEY LOOKED AT THE DETAILS OF IT.  
21 I THINK WE NEED TO LOOK AT SOME OF THOSE AUTHORITIES THAT THEY  
22 WERE TALKING ABOUT AN ELECTED C.E.O. HAVING AND WE CAN LOOK AT  
23 SOME OF THOSE THINGS AS TO WHETHER OR NOT WE'RE FOR THEM OR IF  
24 WE'RE AGAINST THEM. SO I HAVE TO SAY TO SUPERVISOR ANTONOVICH,  
25 YOU KNOW, WE'RE NOT ELIMINATING DEMOCRACY. WE'RE NOT SAYING



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1 THAT PEOPLE CAN'T CALL. I, FOR ONE, IF YOU THINK THAT I'M NOT  
2 GOING TO CALL UP IF I HAVE A PROBLEM WITH THE C.E.O., THAT I'M  
3 NOT GOING TO CALL HIM AND TELL HIM THAT I HAVE A PROBLEM WITH  
4 IT AND I DON'T EXPECT THAT I'M GOING TO BE-- THE D.A.'S GOING  
5 TO COME ON ME BECAUSE I DO THAT, I'M GOING TO CALL DEPARTMENT  
6 HEADS BUT I'M NOT GOING TO DEMAND AND DIRECT THEM TO DO  
7 SOMETHING BECAUSE THAT'S NOT GOING TO BE PART OF MY AUTHORITY.  
8 NOW, IN ALL OF THIS, IF YOU'RE UPSET WITH THE C.E.O., YOU CAN  
9 FIRE HIM. THAT'S WHAT WE HAVE THERE. WE ALWAYS HAVE THE  
10 ABILITY, IF YOU DON'T LIKE THE WAY THAT PERSON WHO HAS THE  
11 POSITION IS OPERATING, IF YOU THINK THAT HE HAS BECOME A  
12 DICTATOR, THAT HE'S NOT ALLOWING US TO HAVE INPUT, ALL WE HAVE  
13 TO DO IS WE CAN FIRE HIM. WE MAY HAVE TO PAY HMM A YEAR'S  
14 SALARY BUT THAT'S PART OF WHAT WE PAY AND THAT'S PART OF WHAT  
15 WE'LL DO BUT, ULTIMATELY, WHAT WE HAVE TO DO IS SOLVE A  
16 PROBLEM RIGHT NOW AND IF YOU WANT TO SAY WE DON'T HAVE A  
17 PROBLEM, YOU HAVE SOMETHING OVER YEAR HEAD, A BAG OVER YOUR  
18 HEAD THAT IS NOT SEEING THROUGH, IT'S NOT PLASTIC. WE'RE GOING  
19 TO HAVE TO SOLVE IT AND I THINK WE HAVE TO TAKE THIS STEP  
20 TODAY AND WE HAVE TO CAREFULLY LOOK AT THE CHARTER AMENDMENT  
21 AND MAKE SURE THAT IT CAREFULLY DEFINES WHAT THE AUTHORITIES  
22 WILL BE OF THIS EXECUTIVE. SO I'M GOING TO VOTE FOR IT TODAY.  
23  
24 **SUP. YAROSLAVSKY, CHAIRMAN:** I HAD FAILED TO MAKE ONE  
25 AMENDMENT. I WANTED TO INCLUDE IN MY MOTION ON THE-- WHICH I



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1 THINK WAS NUMBER NINE, THE NONINTERFERENCE LANGUAGE, WHICH I  
2 INADVERTENTLY LEFT OFF WHEN I DRAFTED THE MOTION BUT I WANT TO  
3 BE-- JUST GIVE YOU GUIDANCE AS TO WHAT I MEAN FOR THE PURPOSES  
4 OF THE ORDINANCE, THAT IT JUST MEANS NOT-- IT REALLY SHOULDN'T  
5 BE NONINTERFERENCE, IT'S NOT TO-- THE PROHIBITION OF ORDERING  
6 A DEPARTMENT HEAD, WHATEVER THAT LANGUAGE THAT PRECLUDES US  
7 FROM ORDERING THE DEPARTMENT HEAD TO DO OR NOT TO DO SOMETHING  
8 AS INDIVIDUAL BOARD MEMBERS AND AS A BOARD, FOR THAT MATTER,  
9 UNDER THIS ORDINANCE, SO IT'S NOT-- INTERFERENCE IS TOO  
10 AMORPHOUS BUT THOSE TWO THINGS, THE ORDERING AND INSTRUCTING A  
11 DEPARTMENT HEAD IS WHAT I'D LIKE YOU TO INCLUDE IN THE  
12 ORDINANCE WHEN YOU COME BACK IN THE NEXT 30 DAYS AND THE  
13 CHARTER AMENDMENT WILL WORK ITS WAY, AS...

14

15 **SUP. KNABE:** IT MAY HAVE TO BE MORE DEFINED EVEN THAN THAT FOR  
16 THE CHARTER.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** WHEN WE HAVE MORE TIME.

19

20 **SUP. KNABE:** A LOT MORE TIME.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** DAVID?

23



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1 **C.A.O. JANSSEN:** YES. NO, I'M JUST SAYING AND IT WOULD NOT  
2 INCLUDE THE PROVISIONS THAT SUPERVISOR ANTONOVICH WAS TALKING  
3 ABOUT IN SAN DIEGO THAT REQUIRE THAT-- THAT'S NOT IN.

4  
5 **SUP. YAROSLAVSKY, CHAIRMAN:** NO. JUST THAT WE NOT...

6  
7 **C.A.O. JANSSEN:** DIRECT.

8  
9 **SUP. YAROSLAVSKY, CHAIRMAN:** DIRECT, RIGHT-- YEAH. I'M NOT  
10 GOING TO INTRODUCE IT THIS WAY.

11  
12 **SUP. KNABE:** MR. CHAIRMAN, I...

13  
14 **C.A.O. JANSSEN:** WE'LL WORK ON IT.

15  
16 **SUP. YAROSLAVSKY, CHAIRMAN:** ...MAKE IT VERBAL AND THAT'S...

17  
18 **SUP. BURKE:** I THINK YOU HAVE TO WORK THIS OUT, WORK OUT  
19 SOMETHING. DON'T JUST TRY AND DO IT OFF THE TOP OF YOUR HEAD.

20  
21 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU KNOW WHAT I'M DRIVING AT. YOU  
22 COME BACK WITH THE LANGUAGE...

23  
24 **SUP. KNABE:** I WOULD MOVE BOTH ITEMS.

25



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1 **SUP. BURKE:** TRY AND WORK SOMETHING OUT THAT IS ACCEPTABLE.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT.

4

5 **SUP. MOLINA:** COULD I ASK-- I NEED A CLARIFICATION. DAVID, I  
6 HOPE YOU UNDERSTOOD WHAT I MEANT WHEN I'D LIKE TO SEE-- AND I  
7 DON'T WANT TO MAKE IT A MOTION BUT I HOPE THERE'S GOING TO BE  
8 SOME PLAN THAT YOU CAN SHARE WITH US. THEY'RE GOING TO BE BUSY  
9 WRITING THE LANGUAGE. HOPEFULLY, YOU MIGHT HAVE AN OUTLINE OF  
10 HOW WE COULD PUT TOGETHER A CIVIC GROUP OR A GROUP OF PEOPLE  
11 TO ANALYZE SOME OF THESE ISSUES, ASK SOME OF THESE QUESTIONS,  
12 YOU KNOW, SORT OUT SOME OF THESE ISSUES TO GIVE INPUT TO OUR  
13 LAWYERS AS TO HOW TO WRITE THIS ORDINANCE, THIS CHARTER  
14 AMENDMENT.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** WILL YOU DO THAT, DAVID?

17

18 **C.A.O. JANSSEN:** YES, ABSOLUTELY, AND IT'S GOING TO BE-- IT HAS  
19 TO INVOLVE THE BOARD MEMBERS, NOT THIS GROUP BUT CREATING THIS  
20 STRUCTURE HAS GOT TO INVOLVE THE FIVE OF YOU, THE BOARD  
21 DEPUTIES, THE DEPARTMENT HEADS, ALL OF THE UNIONS, ALL OF THE  
22 PARTICIPANTS IN THE CURRENT ORGANIZATION...

23

24 **SUP. ANTONOVICH:** YOU NEED THE TOWN COUNCILS BECAUSE WE ARE THE  
25 MAYOR TO THE TOWN COUNCILS.



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1

2 **C.A.O. JANSSEN:** AND HAVE TO BE PART OF DEFINING HOW THIS IS  
3 GOING TO WORK AND WHAT YOU'RE SAYING IS THE LINE IS GOING TO  
4 BE DRAWN. NOW WE NEED TO TALK ABOUT HOW TO IMPLEMENT THAT AND  
5 THAT'S GOING TO REQUIRE A LOT OF CONVERSATIONS AND A LOT OF  
6 WORK AND IT'S NOT GOING TO BE EASY FOR ANY OF US IT'S NOT  
7 GOING TO BE EASY BUT I THINK DRAWING THE LINE IS A REALLY  
8 IMPORTANT FIRST DECISION.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** THE CHARTER JUST-- ASK THE BOARD  
11 SECRETARY TO GIVE ME A COPY OF IT AND SECTION 11 OF THE  
12 CHARTER IS ONE SENTENCE. "IT SHALL BE THE DUTY OF THE BOARD OF  
13 SUPERVISORS, ONE, TO APPOINT ALL COUNTY OFFICERS OTHER THAN  
14 ELECTIVE OFFICERS AND ALL OFFICER'S ASSISTANTS, DEPUTIES,  
15 CLERKS, ATTACHE AND EMPLOYEES WHOSE APPOINTMENT IS NOT  
16 PROVIDED FOR BY THIS CHARTER." PERIOD, OVER AND OUT. THAT'S  
17 PROBABLY THE ONE PART OF THE CHARTER THAT-- THAT'S WHERE THE  
18 FOCUS IS GOING TO HAVE TO BE AND I DON'T WANT TO GET INTO IT.  
19 SECTION 11, ARTICLE 3, SECTION 11. THAT'S WHERE THE POWER NOW  
20 TO HIRE AND REMOVE DEPARTMENT HEADS STEMS FROM, SECTION 11 OF  
21 THE LOS ANGELES COUNTY CHARTER. SO YOU START WITH THAT. I  
22 DON'T THINK YOU'RE GOING TO BE ABLE TO WRITE INTO THE CHARTER  
23 EVERY PROCEDURE OF ALL TIME BUT I THINK THERE'S A WAY THAT YOU  
24 CAN SET AT LEAST THAT KIND OF A DEMARCATION OR OTHERS. ANYWAY,  
25 WE HAVE-- WE DON'T HAVE PLENTY OF TIME BUT WE HAVE TIME TO



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1 TALK IT THROUGH AND I THINK IT'S A GOOD DISCUSSION. ALL RIGHT.  
2 ANY OTHER DISCUSSION? IF NOT, MR. KNABE MOVES, I'LL SECOND.  
3 CALL THE ROLL.

4

5 **CLERK SACHI HAMAI:** THIS IS JUST FOR ITEM 9 AND 10?

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** 9 AND 10, I THINK WE CAN HANDLE  
8 THEM BOTH.

9

10 **CLERK SACHI HAMAI:** SUPERVISOR MOLINA?

11

12 **SUP. MOLINA:** AYE.

13

14 **CLERK SACHI HAMAI:** SUPERVISOR BURKE?

15

16 **SUP. BURKE:** AYE.

17

18 **CLERK SACHI HAMAI:** SUPERVISOR KNABE?

19

20 **SUP. KNABE:** AYE.

21

22 **CLERK SACHI HAMAI:** SUPERVISOR ANTONOVICH?

23

24 **SUP. ANTONOVICH:** NO.

25



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1 **CLERK SACHI HAMAI:** SUPERVISOR YAROSLAVSKY?

2

3 **SUP. YAROSLAVSKY:** AYE. IT'S APPROVED. ALL RIGHT. WE HAVE A SET  
4 ITEM AT 1:00. IT IS NOW 1:30. ARE THERE ANY QUICK ITEMS WE CAN  
5 TAKE AND LET OUR DEPARTMENT HEADS GO? DON?

6

7 **SUP. KNABE:** I HAD HELD ITEM 19 AND I'LL MOVE THAT.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** ITEM 19 WAS HELD BY MR. KNABE. HE  
10 IS NOW MOVING IT, SECONDED BY MS. MOLINA. WITHOUT OBJECTION,  
11 UNANIMOUS VOTE. ITEM NUMBER 2, I HAD AN AMENDMENT TO ITEM 2,  
12 WHICH I THINK IS OKAY WITH MS. BURKE. I'M JUST LOOKING FOR IT.  
13 I WON'T READ THE WHOLE THING. I WILL JUST READ THE RESOLVE,  
14 IT'S AN AMENDMENT TO MS. BURKE'S MOTION.

15

16 **SUP. BURKE:** RIGHT, I ACCEPT THAT.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. EVERYBODY HAS A COPY OF IT.  
19 LET ME JUST READ THE RESOLVE.

20

21 **SUP. KNABE:** CAN I SEE THE AMENDMENT?

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** IT'S COMING AND I'LL READ IT. IT'S  
24 VERY SHORT. I THEREFORE MOVE THAT NUMBER 2 BE AMEND TO ADD THE  
25 FOLLOWING: THE BOARD OF SUPERVISORS REQUESTS LACERA UTILIZE



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1 THE TOOLS DEVELOPED IN THE SUDAN DIVESTMENT TASK FORCE,  
2 INCLUDING ITS TARGETED DIVESTMENT STRATEGY. IN RESPONDING TO  
3 THIS MOTION, LACERA COMMUNICATED THE POLICY DEVELOPED AS A  
4 RESULT OF THIS MOTION TO THE SUDAN DIVESTMENT TASK FORCE AND  
5 TO JEWISH WORLD WATCH AND ANY OTHER INTERESTED PARTIES FOR  
6 THAT MATTER. WITH THAT AMENDMENT, MS. BURKE ACCEPTS. IS THERE  
7 ANY FURTHER-- MS. BURKE MOVES, I'LL SECOND HER MOTION ON ITEM  
8 2. WITHOUT OBJECTION, UNANIMOUS VOTE. THANK YOU. 69 HAS BEEN  
9 WITHDRAWN. OKAY. THE PERSON WHO WANTED TO BE HEARD ON THIS  
10 FROM LOCAL 660 WANTED HER STATEMENT DISTRIBUTED AND WE WILL  
11 DISTRIBUTE HER STATEMENT. I THINK IT IS BEING DISTRIBUTED AND  
12 I THINK IT'S IN SUPPORT OF ITEM 69, CORRECT? SO WE HAVE ITEM  
13 69 BEFORE US. MR. KNABE MOVES, MS. MOLINA SECONDS. WITHOUT  
14 OBJECTION, UNANIMOUS VOTE-- YOU'RE A "NO" VOTE? OKAY. MR.  
15 ANTONOVICH VOTES "NO." 4 TO 1. ALL RIGHT. ANY OTHER SHORT  
16 ITEMS?

17

18 **C.A.O. JANSSEN:** DR. CHERNOF WOULD LIKE TO MAKE ABOUT A THREE-  
19 MINUTE UPDATE ON METROCARE AND C.M.S., WHICH HE CAN DO NOW OR  
20 LATER.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** LET'S HAVE HIM DO IT NOW, IF IT'S  
23 TRULY THREE MINUTES. THIS WILL BE A NEW RECORD, DR. CHERNOF.

24



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1 **C.A.O. JANSSEN:** YES, IT WILL BE FOR BRUCE. HE'S BEEN WORKING  
2 ON HIS SUCCINCTNESS.

3

4 **SUP. KNABE:** ALL RIGHT. SET THE TIMER, WOULD YOU? [ LAUGHTER ]  
5 THIS COULD BE WITNESSED BY A LOT OF PEOPLE IF WE PUT THE TIMER  
6 ON. YES, TO SEE IF IT'S REALLY THREE. WAIT, WAIT. SEE IF HE...

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. LET'S GO. COME ON,  
9 BRUCE.

10

11 **DR. BRUCE CHERNOF:** SUPERVISORS, I JUST WANTED TO GIVE YOU A  
12 BRIEF UPDATE ON WHERE WE ARE WITH METROCARE. THIS IS A 30-DAY  
13 FOLLOW-UP UPDATE TO OUR PREVIOUS REPORT. I'M PLEASED TO SHARE  
14 WITH YOU THAT WE CONTINUE TO MEET ALL OF OUR MILESTONES, THAT  
15 SERVICE CHANGE THREE HAS BEEN FULLY COMPLETED AND SERVICE  
16 CHANGE 5, THE LAST MAJOR SERVICE CHANGE, IS ON TRACK FOR AN  
17 ON-TIME COMPLETION. I ALSO WANT TO SHARE WITH YOU THAT WE'VE  
18 HAD A COUPLE OF SIGNIFICANT EVENTS AS WE MOVE FORWARD. I HAVE,  
19 AS YOU KNOW, ANNOUNCED INTERIM METROCARE LEADERSHIP AND HARBOR  
20 LEADERSHIP WITH RETIREMENT OF TECLA MICKOSEFF. THAT LEADERSHIP  
21 IS IN PLACE AND DOING GREAT. WE'VE HAD 48 ADDITIONAL BEDS  
22 LICENSED AT RANCHO AS PART OF THE BACKUP FOR THE TRANSITION.  
23 WE'VE BROUGHT UP WHITE MEMORIAL HOSPITAL AS A FINAL PIECE OF  
24 BACKUP AS WE DO OUR FINAL WORK IN THE METROCARE PLAN. WE BRING  
25 THIS REPORT FORWARD TO YOUR BOARD BECAUSE I AM SHARING WITH



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1 ALL OF YOU TODAY THAT, GIVEN OUR COMMITMENT TO KEEP OUR-- KEEP  
2 TO OUR TIMEFRAMES AND TO PROVIDE SERVICE AT A STABLE LEVEL TO  
3 THE COMMUNITY, I WILL BE MOVING FORWARD ASKING C.M.S. FOR AN  
4 EXTENSION SO THAT WE CAN STABILIZE-- CONTINUE TO STABILIZE THE  
5 HOSPITAL AND PREPARE FOR A SURVEY. THE METROCARE PLAN HAS  
6 ALWAYS BEEN A ONE-YEAR PLAN. WE RECEIVED AN EXTENSION FROM  
7 C.M.S. THROUGH THE 31ST OF MARCH. WE'VE DONE AN OUTSTANDING...

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** SORRY? WHAT WAS THAT LAST  
10 STATEMENT?

11

12 **DR. BRUCE CHERNOF:** WE-- OUR ORIGINAL EXTENSION OF THE  
13 TERMINATION WAS THROUGH MARCH 31ST. THE METROCARE PLAN, AS  
14 APPROVED BY YOUR BOARD, HAS ALWAYS BEEN A ONE-YEAR PLAN WITH  
15 AN EYE TOWARDS A SURVEY IN JULY, ON OR BEFORE JULY, AND WE  
16 INTEND TO KEEP TO THAT TIMEFRAME. I WILL BE PROVIDING C.M.S.  
17 THE WRITTEN DOCUMENTATION THAT YOUR BOARD HAS SEEN. THEY HAVE  
18 ACTUALLY PERSONALLY BEEN OUT TO REVIEW THE PROGRESS TO DATE  
19 AND I THINK WE HAVE A STRONG CASE TO ARGUE FOR A FURTHER  
20 EXTENSION.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** WHEN ARE YOU GOING TO ASK FOR THE  
23 EXTENSION?

24



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1 **DR. BRUCE CHERNOF:** I'M GOING TO PROCEED THIS WEEK TO PUT IN  
2 WRITING THAT REQUEST.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** AND THEN THEY WILL COME AND DO AN  
5 INSPECTION SOMETIME BETWEEN NOW, THAT TIME, AND MARCH 31ST?

6

7 **DR. BRUCE CHERNOF:** NO, SUPERVISOR. THE NEW HOSPITAL GOES INTO  
8 PLACE ON MARCH 1ST. WE NEED THE TIME NECESSARY TO GET THE  
9 POLICIES AND PROCEDURES IN PLACE, THE BYLAWS IN PLACE AND  
10 ENOUGH TIME IN PLACE FOR THE WORK FOR A SURVEY. WE, IN THE  
11 PLAN, DESCRIBED A SURVEY ON OR BEFORE THE END OF JULY AND WE  
12 ARE STANDING BY THE TIMEFRAME.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** OF NEXT JULY.

15

16 **DR. BRUCE CHERNOF:** THIS JULY.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** OF 2007.

19

20 **DR. BRUCE CHERNOF:** THAT'S CORRECT, SUPERVISOR.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** SO WHAT HAPPENS BETWEEN MARCH 31ST  
23 AND JULY?

24



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1 **DR. BRUCE CHERNOF:** WE ARE GOING TO ASK C.M.S. TO EXTEND THE  
2 TERMINATION...

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** FOR ANOTHER EXTENSION?

5

6 **DR. BRUCE CHERNOF:** CORRECT. I'LL BE GLAD TO TAKE ANY OTHER  
7 QUESTIONS.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** AND YOU'RE HAVING DISCUSSIONS WITH  
10 THEM ON AN ONGOING BASIS ABOUT THE PROGRESS THAT'S BEING MADE  
11 SO THAT THIS DOES NOT COME TO THEM WITH A CLEAN SLATE ON MARCH  
12 30TH, CORRECT?

13

14 **DR. BRUCE CHERNOF:** THAT'S CORRECT.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** AND YOU SAY THEY'VE BEEN THERE.  
17 WHO WAS IT THAT VISITED THE HOSPITAL RECENTLY? STATE?

18

19 **DR. BRUCE CHERNOF:** BOTH STATE AND FEDERAL OFFICIALS HAD AN  
20 UNOFFICIAL WALKED THROUGH THE HOSPITAL TO SEE THE PROGRESS TO  
21 DATE.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** SO MR. FLICK, HE WAS PART OF THAT  
24 GROUP?

25



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1 **DR. BRUCE CHERNOF:** YES.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. ANY OTHER QUESTIONS? THANK  
4 YOU.

5

6 **DR. BRUCE CHERNOF:** THREE MINUTES.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU WOULD HAVE MADE IT IN THREE  
9 MINUTES IF I HADN'T INTERRUPTED YOU WITH SOME QUESTIONS. WE'LL  
10 GIVE YOU CREDIT FOR 2:58. ANYTHING ELSE BEFORE WE GET TO THE  
11 SET ITEM? WHY DON'T WE GIVE MR. BAXTER TWO MINUTES. IS HE  
12 STILL HERE? WHAT ITEM IS THAT?

13

14 **CLERK SACHI HAMAI:** ITEM 28.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** OH, YEAH, OKAY. DR. CLAVREUL, WHY  
17 DON'T YOU COME UP HERE, TOO, FOR YOUR ITEM.

18

19 **CLERK SACHI HAMAI:** 73A IS BEFORE YOU.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** 73A IS BEFORE US. NOBODY ELSE  
22 WANTS TO BE HEARD. KNABE MOVES, BURKE SECONDS. UNANIMOUS VOTE.

23

24 **SUP. KNABE:** WHICH ITEM?

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** 73A AND NOW THIS IS ITEM 28. MR.  
2 BAXTER?

3

4 **PETER BAXTER:** MR. CHAIRMAN, MEMBERS OF YOUR HONORABLE BOARD,  
5 MR. JANSSEN, LADIES AND GENTLEMEN, MY NAME IS PETER BAXTER AND  
6 I LIVE IN LOS ANGELES. IT IS RESPECTFULLY SUBMITTED THAT TODAY  
7 APPEARS TO BE A HISTORIC DAY BECAUSE TODAY, THE AUTHORITY, THE  
8 BLIND, UNQUESTIONED AUTHORITY OF THE FIRE CHIEF OF THIS COUNTY  
9 IN TERMS OF A TECHNICAL QUESTION HAS BEEN RAISED IN QUESTION.  
10 UNDER 9, WHICH HAS BEEN ADOPTED, I BELIEVE, YOU HAVE  
11 AUTHORIZED DELEGATION OF THE OVERSIGHT OF COUNTY DEPARTMENTS.  
12 THE C.A.O. HAS DELEGATED THE RESPONSIBILITY OF THE OVERSIGHT  
13 OF ALL NON-ELECTED COUNTY DEPARTMENTS. SO, AS I UNDERSTAND IT,  
14 THE CHIEF ADMINISTRATIVE OFFICER TODAY, THROUGH THIS ACTION OF  
15 YOUR BOARD, HAS TO TAKE RESPONSIBILITY, THE BOARD HAS  
16 RESPONSIBILITY FOR THE TECHNICAL COMPETENCE OF THE FIRE  
17 DEPARTMENT. NOW, WE'VE HAD 9/11, WHICH IS RIVETED INTO  
18 EVERYBODY'S MIND AS BEING A TREMENDOUS DISASTER. IT WAS A  
19 DISGRACE TO THE FIRE DEPARTMENT IN TERMS OF TECHNOLOGY BUT WE  
20 CAN'T DO ANYTHING ABOUT IT BECAUSE HE IS AN ABSOLUTE AUTHORITY  
21 AND I WISH TO THANK YOU FOR THE OPPORTUNITY TO PRESENT THIS.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, MR. BAXTER. THANKS FOR  
24 YOUR PATIENCE.

25



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1 **PETER BAXTER:** ALL OF WHICH IS RESPECTFULLY SUBMITTED AND I  
2 THANK YOU.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU'RE WELCOME. ALL RIGHT. WE HAVE  
5 THE ITEM, 28, BEFORE US. KNABE MOVES, I'LL SECOND IT.  
6 UNANIMOUS VOTE. MR. KNABE, HOW LONG-- ON ITEM 4 AND 52...

7

8 **SUP. KNABE:** I JUST THINK I WANT TO CLARIFY SOME INTENT, SINCE  
9 WE'RE ALL INTO INTENT TODAY. THERE'S A 5% PREFERENCE FOR--  
10 CURRENTLY FOR SMALL BUSINESS, AND I JUST WANT TO MAKE SURE  
11 THAT WHAT HAPPENS IF A SMALL BUSINESS AND A NONPROFIT ARE  
12 BIDDING ON THE SAME JOB? DO THEY RECEIVE, BOTH RECEIVE THE  
13 SAME 5% PREFERENCE? IN OTHER WORDS, ONE DOESN'T NEGATE THE  
14 OTHER?

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** LEELA, I DON'T KNOW IF YOU'RE IN  
17 POSITION TO ANSWER THAT QUESTION.

18

19 **SUP. KNABE:** MY QUESTION IS, ON ITEM NUMBER 4...

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** LARI SHEEHAN-- DAVID, WHY DON'T  
22 YOU VACATE YOUR AUTHORITY AND...

23



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1 **LARI SHEEHAN:** MR. CHAIRMAN, MR. KNABE, IF THERE'S A SMALL  
2 BUSINESS AND A TRANSITIONAL EMPLOYER BUSINESS AND THEY'RE BOTH  
3 BIDDING ON THE SAME, THEY WOULD BOTH GET THE PREFERENCE.

4  
5 **SUP. KNABE:** THEY BOTH WILL GET THE PREFERENCE.

6  
7 **LARI SHEEHAN:** YES.

8  
9 **SUP. KNABE:** ONE WOULD NOT NEGATE THE OTHER BECAUSE THEY ARE  
10 FOR PROFIT PROVIDERS OF TRADITIONAL HOUSING. SO YOU STILL BOTH  
11 GET SAME 5% PREFERENCE SO YOU'D STILL GET THE LOW BID PRICE,  
12 IS THAT CORRECT?

13  
14 **LARI SHEEHAN:** YES, SIR.

15  
16 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. ANY OTHER DISCUSSION?  
17 IF NOT, I'LL MOVE IT. BURKE SECONDS. WITHOUT OBJECTION, ON 4  
18 AND 52, UNANIMOUS VOTE. OH, WE HAD SOMEBODY WANTED TO BE  
19 HEARD. JANET THIGPEN. TWO MINUTES. ITEM 72 WILL BE CONTINUED  
20 FOR NEXT WEEK AT THE REQUEST OF THE C.A.O.

21  
22 **JANET THIGPEN:** WELL, HI. MY NAME IS JANET THIGPEN. THE REASON  
23 I ASKED TO SPEAK TO THE BOARD IS BECAUSE THIS AS WELL AS YOU  
24 <INAUDIBLE> THOUGHT PROVOKING AS WELL AS REPETITIVE PROBLEM,  
25 YOU KNOW? IF I ACTUALLY WENT AND TOLD THE, I GUESS, THE



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1 LOBBYISTS ABOUT THE CONCERN OF A UNWANTED LICENSE OR UNWANTED  
2 TITLE, EVERYTHING IS SET BEFORE YOUR BOARD AND WITHIN PUTTING  
3 IT BEFORE YOUR BOARD, YOU ACTUALLY KNOW WHO OWN WHAT AND WHAT  
4 OWN WHO. IT SAYS NON FOR PROFIT. I HAVE WHAT IS CALLED A NON  
5 FOR PROFIT LICENSE THAT PAMELA K. JONES BEEN USING. HER LEGAL  
6 NAME IS NOT LANYARD THIGPEN. I GOT IT FROM WHAT IS CALLED THE  
7 DISTRICT ATTORNEY IN CHICAGO, YOU HAVE TO DO WHAT IS CALLED A  
8 BACKGROUND CHECK. IF I'M CORRECT, NO DISRESPECT TOWARD PAM OR  
9 Y'ALL WAS VERY DISRESPECTFUL TOWARD ME. YOU SUPPOSEDLY HAD  
10 CHECKED IT OUT. IF PAM WHAT IS CALLED A FUGITIVE OF JUSTICE OR  
11 WHATEVER, SHE'S NOT SUPPOSED TO BE RUNNING AROUND USING WHAT'S  
12 LEGALLY AND ETHICALLY JANET'S. THAT'S ALMOST LIKE JOSEPH,  
13 MARY, AND JANET DIVERSIFYING HER ASSETS, TRYING TO TELL  
14 EVERYONE THAT THEY HAD A RIGHT TO SELL MY THINGS AS IF I'M A  
15 SLAVE AND THINKS THAT SOMEHOW I'M GOING TO FORGIVE IT. NOW, IN  
16 ALL THEORIES IN LIFE, I'M NOT GOING TO SIT THERE AND SAY WELL,  
17 HE SLEPT WITH HER SO THAT DOESN'T MEAN ANYTHING. YOU CAN'T  
18 DIVERSIFY WHAT IS NOT YOURS IN THE FIRST PLACE. IF YOU GO TO  
19 STATISTICS, IT SAYS YOU HAVE TO HAVE THE RIGHT AUTHORITY OR  
20 RIGHT DOCUMENTATION TO ACTUALLY GET MARRIED. YOU CAN'T  
21 DIVERSIFY, TO DE-LIQUIDATE, UNLESS IT'S THE RIGHT PERSON,  
22 WHICH MEANS THAT EVERYTHING THAT'S LEGALLY AND ETHICALLY MINE  
23 IS STILL JANET'S. WHILE YOU'RE SITTING THERE THINKING I'M  
24 GOING TO GIVE YOU ALL SQUATTER'S RIGHTS FOR EIGHT YEARS. I  
25 HATE AEC. LAST SHE WAS WHAT YOU CALL A NICE LITTLE LAYER BUT



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1 SHE AIN'T NO KIN TO ME. YOU KNOW, WHEN YOU TRY TO DE-  
2 LIQUIDATE, YOU WON'T SAY CRYSTAL IS MY SISTER AND CHANGE THE  
3 OWNERSHIP OF 300 SOMETHING TO CRYSTAL KNOWING IT LEGALLY  
4 BELONGED TO JANET.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU, MISS THIGPEN.  
7 TIME'S UP.

8

9 **JANET THIGPEN:** BECAUSE I ACTUALLY NEED MY THINGS BACK. I DON'T  
10 WALK AROUND LOOKING LIKE A DERELICT OR A DEGENERATE JUST FOR  
11 THEM.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. WE HAVE THE...

14

15 **CLERK SACHI HAMAI:** (OFF-MIKE).

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT WAS ITEM 4 AND 52?

18

19 **CLERK SACHI HAMAI:** CORRECT.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** I DID MOVE IT. I'LL MOVE IT. MS.  
22 BURKE SECONDS, UNANIMOUS VOTE ON ITEM 4 AND 52. NOW WE HAVE  
23 THE SPECIAL ITEM. WHAT I WOULD PROPOSE TO DO-- YEAH, WE'LL  
24 COME BACK TO ADJOURNMENTS LATER. MS. MOLINA IS GETTING ANTSY  
25 AND I WANT THAT QUILT. I HAD IT HERE. WE HAVE A PROPOSED



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1 METHODOLOGY. WHAT WE PROPOSE TO DO IS TO HAVE A PRESENTATION  
2 FROM MR. EDMISTEN. HOW DO YOU WANT TO HANDLE THIS?

3

4 **C.A.O. JANSSEN:** WE'RE GOING TO DEFER TO MARTHA WALBOURNE TO  
5 MAKE A PRESENTATION AND JOHN WILL BE HERE TO ANSWER QUESTIONS.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** SO THERE WILL BE NO PRESENTATION  
8 FROM THE COUNTY ADMINISTRATIVE OFFICER?

9

10 **C.A.O. JANSSEN:** CORRECT.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** SO WE'LL START WITH MS. WALBOURNE,  
13 REPRESENTING THE GRAND AVENUE COMMITTEE, IS THAT CORRECT? AND  
14 HER TEAM?

15

16 **C.A.O. JANSSEN:** MR. BROAD WILL START.

17

18 **SUP. MOLINA:** ALL RIGHT, WHY DON'T WE START. WHY DON'T WE...

19

20 **C.A.O. JANSSEN:** JUST ALL COME UP.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** I'LL TURN IT OVER TO GLORIA.

23

24 **SUP. MOLINA:** ALL RIGHT. THANK YOU, SUPERVISOR YAROSLAVSKY.

25



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1 **C.A.O. JANSSEN:** DELEGATION. [ LAUGHTER ]

2

3 **SUP. MOLINA:** AS MANY OF YOU KNOW, THIS HAS BEEN A JOINT POWERS  
4 AUTHORITY THAT WAS CREATED AND WE, AS I HAVE BEEN CHAIRING THE  
5 COMMITTEE, IT IS ALSO-- HAS A REPRESENTATIVE OF THE CITY  
6 COUNCIL, WHICH HAS BEEN JAN PERRY AND SHE HAS BEEN SERVING AS  
7 VICE CHAIR. WE HAVE ALSO HAD MR. JANSSEN HAS BEEN A MEMBER OF  
8 THE JOINT POWERS AUTHORITY AS WELL AS-- WHY AM I ESCAPING HIS  
9 NAME? HE'S NOT EVEN HERE. BUD OVERUM HAS BEEN OUR FOURTH  
10 MEMBER AND WE HAVE BEEN INVOLVED IN OVERSEEING A LOT OF THE  
11 RESPONSIBILITIES AND DUTIES BUT BASICALLY MOST OF THE WORK  
12 THAT HAS BEEN CARRIED OUT AS WE'VE PROCEEDED THROUGH THIS HAS  
13 BEEN THROUGH THE GRAND AVENUE COMMITTEE, WHICH IS HEADED UP BY  
14 ELI BROAD. WE HAVE HAD JIM THOMAS ON THE COMMITTEE, WHO DID AN  
15 UNBELIEVABLE AMOUNT OF WORK AND PROVIDED AN AWFUL LOT OF  
16 LEADERSHIP TO THE COMMITTEE. ALSO ON THE COMMITTEE HAS BEEN  
17 ANTONIO HERNANDEZ AND, BEFORE THAT, ALMA MARTINEZ, WHO IS ON  
18 THE COMMITTEE AND, OF COURSE-- AND THE COMMITTEE IS NOW  
19 ROUNDED OUT AND-- BY ITS-- THE FOURTH MEMBER THAT TOOK OVER  
20 AFTER MR. THOMAS RETIRED FROM THE COMMITTEE AND THAT OF COURSE  
21 IS NELSON RISING. SO I'M GOING TO TURN IT OVER TO MR. BROAD,  
22 WHO IS GOING TO BEGIN THE DISCUSSION AND THEN WE'LL MOVE OVER  
23 TO MARTHA WALBOURNE AND THEN WE'RE GOING TO BRING IN SOME OF  
24 THE OTHER FOLKS THAT ARE INVOLVED IN THE DETAILS, EVERYTHING  
25 FROM OUR ECONOMISTS AND OUR ANALYSTS AND OTHERS TO COME



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1 FORWARD TO CONTINUE THE PRESENTATION. SO ELI, I TURN IT OVER  
2 TO YOU.

3

4 **ELI BROAD:** THANK YOU. THE GRAND AVENUE COMMITTEE AND THE JOINT  
5 POWERS AUTHORITY IS MOST PLEASED TO RECOMMEND THE FINAL  
6 APPROVAL FOR THE GRAND AVENUE PROJECT TODAY. THIS IS TRULY A  
7 HISTORIC DAY. THE GRAND AVENUE COMMITTEE STARTED MORE THAN SIX  
8 YEARS AGO WITH THE COUNTY, THE CITY, THE CARDINAL, THE MUSIC  
9 CENTER AND OTHER CONSTITUENTS BEING PART OF IT. A LITTLE OVER  
10 THREE YEARS AGO, THE JOINT POWERS AUTHORITY WAS FORMED. IN MAY  
11 OF 2005, THIS BOARD OF SUPERVISORS AND THE CITY COUNCIL  
12 APPROVED THE IMPLEMENTATION PLAN. WE'VE HAD UNPRECEDENTED  
13 COOPERATION BETWEEN THE CITY AND COUNTY AND I WANT TO THANK  
14 SUPERVISOR MOLINA, DAVID JANSSEN, JERRY HERTZBERG AND MANY  
15 OTHERS AT THE COUNTY FOR THAT COOPERATION. ALSO WANT TO THANK  
16 MY CO-CHAIRS, TONY HERNANDEZ AND NELSON RISING, OUR EXECUTIVE  
17 DIRECTOR, MARTHA WALBOURNE. WE BELIEVE THAT THIS PROJECT IS A  
18 WIN/WIN FOR EVERYBODY. FIRST OF ALL, THE DEVELOPER IS PAYING  
19 US \$148 MILLION IN PREPAID RENT PLUS INCENTIVE RENTS IN  
20 ADDITION, AS COMPARED TO AN APPRAISAL OF 143 MILLION. WE  
21 SELECTED THE RELATED COMPANY AS A DEVELOPER AFTER INTERVIEWING  
22 MORE THAN 10 OTHER DEVELOPERS. WE'RE DELIGHTED WE CHOOSE HIM,  
23 WE'RE DELIGHTED THEY CHOSE FRANK GEARY TO BE ARCHITECT OF  
24 PHASE I. PHASE I WILL INCLUDE A 16-ACRE PARK. THE REST OF THE  
25 PROJECT WILL HAVE 500 AFFORDABLE HOUSING UNITS, 2,000 OTHER



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1 HOUSING UNITS, A FIVE STAR MANDARIN ORIENTAL HOTEL, 400,000  
2 SQUARE FEET OF RETAIL, INCLUDING RESTAURANTS, BOOKSTORES AND A  
3 MARKET. AND, ACCORDING TO L.A., LOS ANGELES DEVELOPMENT  
4 CORPORATION, WE'LL HAVE 29,000 JOBS IN THE REGION DURING THE  
5 CONSTRUCTION OF THIS PROJECT AND, ON AN ONGOING BASIS, 5,900  
6 JOBS. AND THEY INDICATE THAT WE'LL HAVE \$615 MILLION OF DIRECT  
7 AND INDIRECT BUSINESS REVENUES A YEAR WITH TAX REVENUE OF \$109  
8 MILLION A YEAR. NOW, JUST AS IMPORTANT AS ALL OF THAT IS THE  
9 COMMUNITY LABOR AND BUSINESS SUPPORT, SOME OF THOSE PEOPLE ARE  
10 HERE TODAY THAT WE'VE RECEIVED. A NUMBER OF LOCAL GROUPS  
11 FORMED THE GRAND AVENUE COMMUNITY BENEFITS COALITION TO TRACK  
12 THE PROJECT AND I'M VERY PLEASED THAT THEY'RE HERE TO SUPPORT  
13 IT TODAY. THAT COALITION INCLUDES THE LOS ANGELES COMMUNITY  
14 ACTION NETWORK, STRATEGIC ACTIONS FOR JUST ECONOMY, CONCERNED  
15 CITIZENS OF SOUTH CENTRAL LOS ANGELES, COMMUNITY AND ECONOMIC  
16 DEVELOPMENT, DEPARTMENT L.A. TRADE TECH AND SUPPORTERS INCLUDE  
17 S.E.I.U. LOCAL 1877, ST. JOHN'S WELL CHILD AND FAMILY CENTER,  
18 ESPERANZA COMMUNITY HOUSING CORPORATION, L.A. COALITION TO END  
19 HUNGERNESS AND HOMELESSNESS, LITTLE TOKYO SERVICE CENTER,  
20 LIVABLE PLACES, BEYOND EQUITY, UNITED JOBS CHRISTIAN COUNSEL  
21 AND, OF COURSE, THE CENTRAL CITIES ASSOCIATION, THE MUSIC  
22 CENTER, CITY WIDE NEIGHBORHOOD COUNCILS, DOWNTOWN NEIGHBORHOOD  
23 COUNCILS AND, OF COURSE, UNION SUPPORT, INCLUDING A NEUTRALITY  
24 AGREEMENT SIGNED WITH HERE LOCAL 11. AGREEMENTS ARE ALMOST  
25 COMPLETE WITH S.E.I.U. REGARDING COLLECTIVE BARGAINING



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1 AGREEMENTS FOR MAINTENANCE AND SECURITY WORKERS. PROJECT LABOR  
2 AGREEMENTS ARE NEARLY COMPLETE WITH BOTH THE BUILDING TRADES  
3 AND THE CARPENTER'S UNION. ADDITIONAL TERMS NEGOTIATED BY THE  
4 COMMUNITY BENEFITS COMMITTEE INCLUDE AFFORDABILITY LEVELS FOR  
5 THE HOUSING LOWER THAN THAT REQUIRED BY THE C.R.A. OR THE  
6 J.P.A. THE DEVELOPER AGREED TO CONTRIBUTE SOME \$500,000 TOWARD  
7 A JOB TRAINING PROGRAM. C.R.A. MATCHED THAT AMOUNT AND WILL  
8 MATCH UP TO AN ADDITIONAL \$850,000, CONTRIBUTED BY ANY OTHER  
9 SOURCE, WHETHER IT BE THE DEVELOPER, CITY OR COUNTY. THE  
10 DEVELOPER COMMITTED \$1.5 MILLION AS A PREDEVELOPMENT REVOLVING  
11 LOAN FUND FOR THE CREATION OF PERMANENT SUPPORTIVE HOUSING FOR  
12 FORMERLY HOMELESS PEOPLE. C.R.A. WILL ESTABLISH A OVERSIGHT  
13 AND ENFORCEMENT COMMITTEE THAT WILL MEET QUARTERLY AND REVIEW  
14 STATUS OF THE PROJECT IN MEETING THE COMMUNITY BENEFIT GOALS.  
15 SO, FOR ALL THOSE REASONS, WE'RE VERY PLEASED TO RECOMMEND  
16 THIS PROJECT TO YOU FOR ITS FINAL APPROVAL. THANK YOU.

17

18 **SUP. BURKE:** THANK YOU. MARTHA?

19

20 **MARTHA WALBOURNE:** THANK YOU, SUPERVISOR. THE RECOMMENDATION OF  
21 THE C.A.O. IS BEFORE YOU AND IT'S COMPREHENSIVE, I THINK  
22 PERHAPS ONE OF THE BIGGEST BOARD LETTERS YOU'VE SEEN. THE  
23 IMPLEMENTATION PLAN FOR THIS PROJECT WAS APPROVED BY THIS  
24 BOARD ON AUGUST 9TH, 2005. THAT APPROVAL SET THE STAGE FOR THE  
25 PREPARATION OF THE DOCUMENTS THAT ARE BEFORE YOU TODAY. SINCE



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1 YOU'RE FAMILIAR WITH THE PROJECT FROM THAT PRIOR ACTION, WHAT  
2 I WOULD LIKE TO DO TODAY IS TO COMPARE THE IMPLEMENTATION PLAN  
3 WITH THE CURRENT AGREEMENTS, HIGHLIGHTING ANY CHANGES THAT  
4 HAVE BEEN PROPOSED. IN GENERAL, THESE AGREEMENTS SPECIFY RENTS  
5 TO BE PAID BY THE DEVELOPER, PUBLIC INVESTMENTS PROPOSED FOR  
6 THE PROJECT, THE REQUIRED SCHEDULE OF PERFORMANCE, THE SCOPE  
7 OF DEVELOPMENT AND OTHER ISSUES CONCERNING PROJECT  
8 IMPLEMENTATION, INCLUDING THE PROVISION OF PUBLIC BENEFITS  
9 REQUIRED OF THE DEVELOPER THAT MR. BROAD JUST DESCRIBED.  
10 CONCERNING THE RENTS TO BE PAID BY THE DEVELOPER, CONSISTENT  
11 WITH THE ORIGINAL PROPOSAL, THE RENT TO BE PAID BY THE  
12 DEVELOPER INCLUDES BOTH THE PREPAID LEASEHOLD ACQUISITION FEE,  
13 WE CALL IT, AND INCENTIVE RENT. THE PREPAID LEASEHOLD  
14 ACQUISITION FEE IS CALCULATED ON PER UNIT BASIS WITH UNIT LAND  
15 PRICES ESTABLISHED PER CONDO UNIT, PER MARKET RATE APARTMENT  
16 UNIT, PER SQUARE FOOT OF RETAIL AND OFFICE SPACE AND PER ROOM  
17 FOR THE HOTEL COMPONENT. THERE HAS BEEN NO CHANGE IN THE  
18 GROUND RENT FORMULAS THAT WERE APPROVED IN THE IMPLEMENTATION  
19 PLAN EXCEPT FOR AN ADJUSTMENT TO THE THRESHOLD FOR INCENTIVE  
20 RENT ON THE CONDO SALES, WHICH WAS INCREASED TO REFLECT THE  
21 HIGHER COST OF CONSTRUCTION OF THE HIGH-RISE RESIDENTIAL  
22 UNITS. INCENTIVE RENT WILL BE PAID WHEN THE PROJECT REACHES  
23 CERTAIN MEASURES OF SUCCESS AND INCENTIVE RENT ON THE CONDOS  
24 WILL BE PAID ON THE GROSS SALES PRICE TO THE EXTENT THAT THOSE  
25 SALES EXCEED EITHER 700 OR \$800 PER SQUARE FOOT, DEPENDING



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1 UPON THE BUILDING. THE PREPAID LEASEHOLD ACQUISITION FEE FOR  
2 PHASE I ALONE WILL BE 45.85 MILLION DOLLARS. AND, ON THE  
3 EFFECTIVE DATE OF THE DDA AND THE GROUND LEASE FOR PHASE I,  
4 WHICH IS ANTICIPATED QUITE SOON, THE DEVELOPER WILL PAY THE  
5 J.P.A A FULL \$50 MILLION, COVERING THE LEASEHOLD ACQUISITION  
6 FEE FOR PHASE I AND A DEPOSIT OF APPROXIMATELY 4.15 MILLION AS  
7 AN ADVANCE TOWARD THE LEASEHOLD ACQUISITION FEE FOR PHASE II.  
8 THIS ALLOWS THE FULL \$50 MILLION IN FUNDS TO GO TOWARD THE  
9 IMPROVEMENT OF THE CIVIC PARK AS PART OF PHASE I. THE PREPAID  
10 LEASEHOLD ACQUISITION FEE FOR ALL THREE PHASES IS CURRENTLY  
11 ESTIMATED AT 148 MILLION IF THE RESIDENTIAL OPTION IS BUILT  
12 OUT IN PHASE THREE AS OPPOSED TO THE COUNTY OFFICE BUILDING  
13 OPTION. CONCERNING THE PUBLIC INVESTMENTS IN THE PROJECT, THE  
14 DOCUMENTS BEFORE YOU CALL FOR CERTAIN PUBLIC INVESTMENTS TO BE  
15 MADE. IT'S IMPORTANT TO NOTE THAT THE SUM TOTAL OF THE PUBLIC  
16 INVESTMENTS REQUESTED FOR THE PROJECT WILL BE SUBSTANTIALLY  
17 LESS THAN THE TAX REVENUES TO BE GENERATED BY THE PROJECT. BUT  
18 JUST TO REVIEW THOSE INVESTMENTS, THOSE THAT WERE PREVIOUSLY  
19 APPROVED IN AUGUST 2005 AND THAT DO NOT CHANGE INCLUDE THE \$50  
20 MILLION THAT I MENTIONED THAT WOULD GO INTO THE CIVIC PARK,  
21 THE C.R.A. WILL PROVIDE A HUNDRED THOUSAND DOLLARS PER RENTAL  
22 UNIT TOWARD THE COST OF BUILDING THE AFFORDABLE HOUSING UNITS.  
23 THEREFORE, FOR PHASE I, THE C.R.A. WILL FUND 10 MILLION FOR  
24 100 RENTAL UNITS IN PHASE ONE. FOR GRAND AVENUE STREETScape,  
25 THE C.R.A. WILL FUND A TOTAL OF ONE MILLION FROM TAX INCREMENT



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1 FOR THE STREETScape IMPROVEMENTS IN PHASE I. THE C.R.A. AND  
2 COUNTY HAVE AGREED TO FUNDS A TOTAL OF 12 MILLION FROM THE TAX  
3 INCREMENT REVENUES TO PAY FOR PUBLIC SPACE IMPROVEMENTS ON THE  
4 PROJECT, WITH 4.6 MILLION FROM THE COUNTY AS THEY HAVE AGREED  
5 BECAUSE THAT WAS APPROVED AS PART OF THE IMPLEMENTATION PLAN  
6 APPROVAL IN AUGUST 2005. AND FOR OFF-SITE PUBLICLY OWNED  
7 IMPROVEMENTS THE C.R.A. WILL FUND 5 MILLION FROM EXISTING  
8 FUNDS FOR CERTAIN OFF-SITE PUBLICLY OWNED IMPROVEMENTS THAT  
9 WILL BE CONSTRUCTED BY THE DEVELOPER. THESE FUNDS WILL BE  
10 LOANED TO THE DEVELOPER, REPAYABLE FROM CERTAIN NET PARKING  
11 INCOME UNDER TERMS SET FORTH IN THE DDA. NEW PUBLIC  
12 INVESTMENTS AMOUNTS NEGOTIATED SINCE THE APPROVAL OF THE  
13 IMPLEMENTATION PLAN INCLUDE THE FOLLOWING: AN ADDITIONAL \$1  
14 MILLION IN TAX INCREMENT FUNDS WILL BE INVESTED BY THE C.R.A.  
15 IN PHASE II FOR STREETScape IMPROVEMENTS AND HOTEL AND PARKING  
16 TAX INVESTMENTS HAVE NOW BEEN NEGOTIATED AND APPROVED AS OF  
17 ABOUT 2-1/2 HOURS AGO BY THE CITY OF LOS ANGELES. THE CITY HAS  
18 AGREED TO REBATE UP TO 20 YEARS OF TRANSIENT OCCUPANCY TAX TO  
19 THE DEVELOPER AND UP TO 10 YEARS OF PARKING TAX. THESE  
20 INVESTMENTS ARE ESTIMATED AND CAPPED AT 66 MILLION OVER 20  
21 YEARS. THESE SPECIFIC TERMS HAD NOT BEEN NEGOTIATED WHEN THE  
22 PROJECT CAME BEFORE YOU IN AUGUST 2005, ALTHOUGH THE NEED FOR  
23 SUPPORT IN BOTH OF THOSE AREAS HAD BEEN IDENTIFIED AT THAT  
24 TIME. AS A RESULT OF THIS CITY'S DECISION TO REBATE TOT AND  
25 PARKING TAXES, THE CITIES HAS ALSO REQUESTED THAT ANY



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1 INCENTIVE RENTS FROM THE RETAIL AND HOTEL PORTIONS OF PHASE I  
2 SHOULD GO FIRST TO THE CITY UP TO THE EXTENT OF THEIR  
3 INVESTMENT OF HOTEL AND PARKING TAXES, THUS THE GRAND AVENUE  
4 PHASE I INCENTIVE RENT AGREEMENT IS ONE OF THE DOCUMENTS  
5 BEFORE YOU. CONCERNING THE SCHEDULE OF PERFORMANCE, THE  
6 ORIGINAL CONSTRUCTION START DATE OF DECEMBER OF 2006 HAS BEEN  
7 CHANGED TO OCTOBER OF 2007. THIS IS LARGELY BASED ON THE  
8 COMPLEXITIES OF DESIGNING ON THE PHASE I SITE AND ON THE  
9 DEVELOPERS' ATTEMPTS OVER THE PAST YEAR TO ADJUST THE DESIGN  
10 APPROACH TO ACCOMMODATE EVER- INCREASING CONSTRUCTION PRICES.  
11 ALL OTHER STARTS DATES OF FUTURE PHASES REMAIN AS THEY WERE IN  
12 THE IMPLEMENTATION PLAN. FUTURE PHASE STARTS DATES ARE TIED TO  
13 THE APPROVAL OF THE DDA BY THIS BODY, THE C.R.A. AND THE CITY  
14 AND THE COUNTY. CONCERNING ADDITIONAL REQUIREMENTS IMPOSED ON  
15 THE DEVELOPER, THE DOCUMENTS BEFORE YOU ALSO INCLUDE THE  
16 REQUIREMENTS ORIGINALLY IMPOSED ON THE DEVELOPER INITIALLY IN  
17 THE RFQ AND IN R.F.P., AS WELL AS THE ADDITIONAL REQUIREMENTS  
18 NEGOTIATED BY THE GRAND AVENUE COMMUNITY BENEFITS COALITION  
19 AND AGREED TO BY THE DEVELOPER NEGOTIATED BY THE C.R.A..  
20 BRIEFLY, I'LL JUST SAY THESE REQUIREMENTS INCLUDED IN THE  
21 R.F.Q.M.P. ARE THE CREATION OF AFFORDABLE HOUSING UNITS ON  
22 SITE, 20% OF THE TOTAL. THE DEVELOPER MUST UNDERTAKE THE  
23 DESIGN AND CONSTRUCTION OF THE CIVIC PARK WITHOUT PROFIT. THE  
24 DEVELOPER MUST PROVIDE AFFORDABLE HOUSING-- AFFORDABLE PARKING  
25 FOR PUBLIC VISITORS ON SITE. PUBLIC ART WILL BE CREATED IN ALL



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1 PHASES OF THE PROJECT AND ALL C.R.A. POLICIES CONCERNING LOCAL  
2 HIRING, PREVAILING WAGE, LIVING WAGE, EQUAL BENEFITS, SERVICE  
3 WORKER RETENTION, M.B.E., W.B.E. GOALS, CONTRACTOR  
4 RESPONSIBILITY POLICY AND NONDISCRIMINATION POLICY WILL ALL BE  
5 FOLLOWED. THE RECENT TERMS-- THE TERMS RECENTLY NEGOTIATED,  
6 MR. BROAD ALREADY REVIEWED AND WE'D BE HAPPY TO ANSWER  
7 QUESTIONS ON THAT LATER. THE DEVELOPER HAS ALSO COMMITTED \$1.5  
8 MILLION AS A PREDEVELOPMENT REVOLVING LOAN FUND TOWARD  
9 PERMANENT SUPPORTIVE HOUSING FOR THE FORMERLY HOMELESS. MR.  
10 BROAD MENTIONED THE AGREEMENTS WITH THE UNIONS SO THAT  
11 CONCLUDES OUR OVERVIEW. WE WOULD BE HAPPY TO ANSWER ANY  
12 QUESTIONS AND TO BRING OUR MANY EXPERTS UP TO HELP US ANSWER  
13 THOSE.

14  
15 **SUP. MOLINA:** THANK YOU, MS. WALBOURNE, AND WE WILL BRING THEM  
16 UP IN A MINUTE. WHY DON'T WE PROCEED TO THE PUBLIC COMMENT ON  
17 THIS PART OF IT AND ASK SOME OF THESE PEOPLE TO JOIN US. AND,  
18 IF THEY'D BE AS BRIEF AS POSSIBLE, AND THEN WE'RE GOING TO  
19 BRING UP THE OTHER PANEL SO THAT WE CAN ANSWER ALL THE  
20 QUESTIONS OF THE MEMBERS OF THE BOARD OF SUPERVISORS. THIS IS  
21 A HISTORIC OPPORTUNITY BECAUSE IT PROVIDES A GREAT OPPORTUNITY  
22 FOR FUTURE MODELS THAT WE CAN CREATE BECAUSE IT WAS A JOINT--  
23 IT'S A JOINT PROJECT WITH THE CITY AND THE COUNTY AND I THINK  
24 THAT, WHEN YOU LOOK AT THE OUTCOMES, THE FACT THAT WE WERE  
25 ABLE TO WORK TOGETHER, TO POOL OUR PROPERTY TOGETHER AND OUR



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1 RESOURCES, AND CREATED A BETTER OPPORTUNITY, THE MAJOR GOALS I  
2 THINK HAVE BEEN ACHIEVED AND THAT IS CREATING A PUBLIC SPACE  
3 WITH THE 16-ACRE PARK THAT IS PROPOSED, THAT IS GOING TO HAVE  
4 AN OPPORTUNITY FOR VARIOUS CIVIC EVENTS, CULTURAL EVENTS, AS  
5 WELL TO HAVE THE MUCH NEEDED GREEN SPACE THAT WE NEED FOR THE  
6 DOWNTOWN LOS ANGELES AREA. IT IS A MIXED USE PROJECT WITH  
7 RETAIL ATTRACTIONS, AS WELL AS OTHERS BUT I'M PARTICULARLY  
8 PROUD OF THE ON-SITE AFFORDABLE HOUSING ISSUES THAT AREN'T  
9 JUST FOR A NUMBER OF YEARS BUT ARE FOR LIFE AND I THINK THAT  
10 THAT IS A SIGNIFICANT ISSUE AND HOPEFULLY WILL SERVE AS A  
11 MODEL FOR OTHER DEVELOPMENTS THROUGHOUT DOWNTOWN LOS ANGELES  
12 AND THROUGHOUT THE COUNTY OF LOS ANGELES. AGAIN, WE ALSO HAVE-  
13 - WE HAVE THE PROPOSAL OF THE PROSPECT OF SOME VERY  
14 ARCHITECTURALLY SIGNIFICANT BUILDINGS THAT ARE GOING TO BE A  
15 TREMENDOUS COMPLEMENT TO GRAND AVENUE AND CONNECT IT TO THE  
16 ENTIRE DOWNTOWN AND, OF COURSE, WE ALSO ACHIEVED A MAJOR GOAL  
17 OF THE DEVELOPMENT OF A SIGNIFICANT PROPERTY TAX BASE. SO  
18 THOSE ARE IMPORTANT ISSUES THAT WE STARTED OUT TO ACHIEVE AND  
19 THEY'RE DONE IN THE COMPLETE PROJECT AND THERE'S BEEN A LOT OF  
20 PEOPLE THAT HAVE BEEN INVOLVED IN IT AND ONE OF THE THINGS  
21 THAT I THINK THAT WE SHOULD ALL BE PROUD OF AS WELL IS THAT  
22 THERE WAS A LOT OF PUBLIC INPUT THROUGHOUT THE ENTIRE PROCESS  
23 AND THERE CONTINUES TO BE AS WE CONTINUE THE DESIGN OF THE  
24 PARK AND OTHER ELEMENTS AND I THINK THAT'S WHY THIS PROJECT IS  
25 GOING TO BE TREMENDOUSLY SUCCESSFUL, BECAUSE WE'VE NOT ONLY



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1 HAD THE PUBLIC INPUT BUT WE'VE HAD A COMMITTEE THAT HAS WORKED  
2 HARD TO BE AS INCLUSIVE AS POSSIBLE. THEY'VE WORKED TOGETHER  
3 WITH THE DEVELOPER, THE RELATED COMPANIES THAT UNDERSTANDS AND  
4 RESPECTS THAT, THAT KIND OF INPUT AND PUTS IT IN PLACE. AND  
5 THAT'S WHY I THINK THAT YOU HAD THE KIND OF SUPPORT THAT WE  
6 SAW IN THE CITY COUNCIL EARLIER TODAY, NOT ONLY THROUGH THE  
7 LEADERSHIP OF COUNCILWOMAN JAN PERRY BUT BECAUSE IT MAKES  
8 SENSE TO EVERYBODY IN THE CITY, WHETHER THEY REPRESENT  
9 DOWNTOWN LOS ANGELES OR THE OUTSKIRTS OF THE CITY OF L.A. IT  
10 IS A PROJECT THAT HAS TREMENDOUS VALUE FOR MANY AND A MODEL  
11 FOR MUCH OF WHAT MAY COME, SO WE'RE VERY PROUD OF IT. SO LET  
12 ME CALL UP SOME OF THESE FOLKS THAT HAVE BEEN INVOLVED FROM  
13 THE VERY BEGINNING AS FAR AS OUR PUBLIC INPUT AND THEY HAVE  
14 HELPED US MAKE FOR A BETTER PROJECT, BEGINNING WITH BRADY  
15 WESTWATER. HE WAS A REGULAR AT OUR MEETINGS AND PARTICIPATED  
16 ON A REGULAR BASIS. I'M GOING TO ASK CAROL SCHATZ TO ALSO JOIN  
17 US AT THE SAME TIME, REPRESENTING THE CENTRAL CITY  
18 ASSOCIATION, AND RUSSELL BROWN. IF THOSE THREE FOLKS WOULD  
19 COME UP.

20

21 **BRADY WESTWATER:** OKAY. MY NAME IS BRADY WESTWATER. I'M FORMER  
22 PRESIDENT, CURRENT VICE PRESIDENT OF DOWNTOWN LOS ANGELES  
23 NEIGHBORHOOD COUNCIL BUT I'M SPEAKING TODAY AS MYSELF, A  
24 FOURTH GENERATION RESIDENT OF DOWNTOWN, ACTUALLY FOURTH  
25 GENERATION. MY FAMILY HAVE AN OFFICE ON SPRING STREET. I'VE



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1 BEEN INVOLVED WITH GRAND AVENUE AND BUNKER HILL FOR 50 YEARS,  
2 INVOLVED IN TRYING TO SAVE TWO OF THE HOUSES ON GRAND AVENUE  
3 BACK IN THE EARLY 1960S. AS SOMEBODY WHO HAS BEEN WATCHING THE  
4 DEVELOPMENT OF BUNKER HILL ALL THESE YEARS, I HAVE BEEN  
5 DISMAYED AT EVERY DISASTER THAT HAS HAPPENED UP THERE AND I  
6 WAS THE EARLIEST, AND MOST VOCAL OPPONENT OF THIS PROJECT.  
7 HOWEVER, DUE TO BILL WITTY'S WILLINGNESS TO LISTEN, ELI  
8 BROAD'S LEADERSHIP AND THE OTHER PEOPLE INVOLVED, I THINK WE  
9 HAVE AN AMAZING PROJECT, UNLIKE ANYTHING THE CITY'S EVER SEEN  
10 AND I THINK WE ALL AGREE ON THAT. BUT WHAT I'D LIKE TO TALK  
11 ABOUT IS THE FUTURE NOW, PARTICULARLY THE PARK. I THINK THE  
12 PARK IS GOING TO BE THE BEST BENEFIT OF THIS PROJECT BUT ONLY  
13 IF WE DO IT PROPERLY AT THE BEGINNING. RIGHT NOW, WE HAVE 50  
14 MILLION. IT'S GOING TO TAKE A LOT MORE TO ACCOMPLISH WHAT WE  
15 WANT TO HAVE THERE. IT CAN'T COME FROM PUBLIC FUNDS. WE NEED  
16 HAVE TO HAVE A 501C3 SET UP TODAY TO START RAISING THE FUNDS  
17 SO WE CAN PLAN THE LONG-TERM PROJECTS, WE CAN DO THE NECESSARY  
18 INFRASTRUCTURE OF THE 50 MILLION, KNOWING WHAT WE'RE GOING TO  
19 BUILD IN ADDITION TO THAT. THAT NEEDS TO START TODAY. WE ALSO  
20 NEED TO REPLACE THE PARKING ACROSS FROM CITY HALL WITH AN  
21 AFFORDABLE UNDERGROUND PARKING GARAGE; OTHERWISE, WE HAVE NO  
22 PLACE FOR PEOPLE TO PARK AT THAT END OF THE PROJECT.  
23 OTHERWISE, PEOPLE WILL BE PARKING AT THE TOP OF THE HILL. WE  
24 NEED TO START NEGOTIATIONS AND THERE ARE PRIVATE DEVELOPERS  
25 WHO HAVE AGREED TO CONSIDER BUILDING THAT GARAGE. LASTLY, WE



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1 NEED A TRUE CIVIC PLAZA CONNECTING CITY HALL TO THE PARK THAT  
2 BRIDGES OVER SPRING STREET. WE NEED TO HAVE A LARGE GATHERING  
3 PLACE FOR DEMONSTRATIONS AND CELEBRATIONS BUT ALSO NEEDS TO BE  
4 A SPACE THAT DOES NOT DISRUPT THE SINGLE BUSIEST BUS ROUTE IN  
5 THE CITY. WE NEED TO MAKE THIS A PARK THAT WORKS FOR EVERYBODY  
6 BUT WE NEED TO START PLANNING THAT NOW. THANK YOU.

7

8 **CAROL SCHATZ:** THANK YOU, CAROL SCHATZ, PRESIDENT OF THE  
9 CENTRAL CITY ASSOCIATION, THE DOWNTOWN CENTER BUSINESS  
10 IMPROVEMENT DISTRICT. TOGETHER, WE REPRESENT OVER A THOUSAND  
11 BUSINESSES AND PROPERTY OWNERS, NOT ONLY IN DOWNTOWN BUT  
12 THROUGHOUT LOS ANGELES. WE'D LIKE TO FIRST START BY THANKING  
13 THIS BOARD, SUPERVISOR MOLINA, COUNCILMEMBER JAN PERRY, ELI  
14 BROAD, JIM THOMAS AND NELSON RISING, WHO HAVE ALL SEEN THE  
15 IMPORTANCE OF THIS PROJECT AND HAVE RECOGNIZED DIVISION WHICH  
16 WE THINK IS CRITICAL, NOT JUST FOR DOWNTOWN BUT FOR OUR ENTIRE  
17 REGION. RELATED HAS CLEARLY BEEN A WORLD CLASS DEVELOPER THAT  
18 HAS CREATED A WORLD CLASS PROJECT THAT IS GOING TO ANCHOR THE  
19 WORLD CLASS CULTURAL INSTITUTIONS, MANY OF WHICH ARE COUNTY  
20 INSTITUTIONS ON THIS STREET. THIS IS NOT A DOWNTOWN PROJECT.  
21 IT IS LOCATED IN DOWNTOWN BUT THIS PROJECT HAS REGIONAL AND WE  
22 BELIEVE INTERNATIONAL SIGNIFICANCE. IT WILL BRING MILLIONS OF  
23 PEOPLE TO DOWNTOWN WHO WILL BE SPENDING MONEY AND ENRICHING  
24 THE COFFERS OF THE CITY AND THE COUNTY. YOU KNOW, MR. BROAD  
25 SPOKE ABOUT THE VERY IMPORTANT BENEFITS OF THIS PROJECT. I



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1 WOULD JUST LIKE TO MAKE SURE THAT THE BOARD RECOGNIZES, AND I  
2 THINK IT DOES, THAT DOWNTOWN'S RENAISSANCE, WHICH BEGAN IN  
3 1999 AND GAVE RELATED COMPANY THE CONFIDENCE TO PLOP A COOL  
4 \$50 MILLION DOWN ON THIS PROJECT HAS BENEFITED EVERY RESIDENT  
5 IN THE COUNTY. WE HAVE BUILT, SUPERVISORS, 15,000 NEW HOUSING  
6 UNITS SINCE 1999 AND THE PROPERTY TAX REVENUE HAS COME  
7 PRIMARILY TO THE COUNTY, AS WILL THE TAX REVENUES THAT ARE  
8 CREATED BY THIS PROJECT. AND MOST IMPORTANTLY IN OUR VIEW, IN  
9 ADDITION TO THE JOBS AND THE PARK, WHICH WE THINK ARE SO  
10 CRITICAL, NOT ONLY TO THE REGION BUT TO OUR NEW RESIDENTS, WE  
11 ARE CREATING PRIDE IN OUR LOCAL GOVERNMENT BY CREATING A PARK  
12 THAT WILL LINK OUR LOCAL GOVERNMENT TOGETHER AND MAKE US AS  
13 PROUD AS WE ARE WHEN WE GO TO WASHINGTON TO SEE AND SEE THE  
14 BEAUTIFUL AESTHETICS THAT LINE OUR INSTITUTIONS OF GOVERNMENT.  
15 SO FOR CULTURAL, ECONOMIC AND SOCIAL REASONS, THIS PROJECT IS  
16 ONE THAT BENEFITS EVERYONE AND WE HOPE WE HAVE YOUR SUPPORT.  
17 THANK YOU.

18

19 **SUP. MOLINA:** THANK YOU. BEFORE I CALL ON MR. BROWN, COULD I  
20 ASK ALSO MARIA ELENA DURAZO TO JOIN US, TOME WALSH AND BOB  
21 DEDY? I HOPE THAT'S CORRECT. ODDIE. OKAY. HARD TO READ THERE.  
22 MR. BROWN.

23

24 **RUSSELL BROWN:** THANK YOU, MS. MOLINA AND OTHER BOARD MEMBERS.  
25 MY NAME IS RUSSELL BROWN, I'M PRESIDENT OF DOWNTOWN L.A.



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1 NEIGHBORHOOD COUNCIL. WE REPRESENT ALMOST 500,000 PEOPLE WHO  
2 LIVE, WORK, OWN PROPERTY AND PASS THROUGH DOWNTOWN DAILY. I'M  
3 ALSO CHAIR OF THE RESIDENTS ASSOCIATION OF DOWNTOWN L.A. AND  
4 CO-CHAIR OF THE HISTORIC CORE NEIGHBORHOOD BLOCK GRANT  
5 COMMITTEE. WE ENTHUSIASTICALLY SUPPORT THIS PROJECT. RELATED  
6 GROUP WAS PICKED OUT OF A NATIONWIDE SEARCH OF ALMOST 10  
7 DEVELOPERS AND THEY WERE PICKED BECAUSE THEY NOT ONLY DID  
8 GREAT PROJECTS BUT THEY KNEW THAT THEY COULD TAKE THIS PROJECT  
9 ALL THE WAY THROUGH. IN DEALING WITH THE COMMUNITY, ONE OF THE  
10 VERY FIRST THINGS THAT WAS BROUGHT OUT WAS THE NEED FOR A  
11 QUALITY PROJECT THAT HAD EXCELLENT DESIGN. RELATED GROUP  
12 LISTENED TO THE COMMUNITY AND BROUGHT IN FRANK GEARY. THIS  
13 PROJECT WILL LITERALLY TRANSFORM THE NORTHERN PART OF DOWNTOWN  
14 INTO A ICONIC LOCATION THAT WE'LL BE SAYING ALL AROUND THE  
15 WORLD. WE'LL HAVE NEIGHBORHOODS SERVING RETAIL, YOU HAVE  
16 AFFORDABLE HOUSING ON SITE, YOU HAVE LIVING WAGES. THEY'VE  
17 TALKED ABOUT THE HUGE NUMBER OF JOBS. YOU'LL HAVE-- THOSE JOBS  
18 WILL BE BOTH PERMANENT AND CONSTRUCTION JOBS. YOU'RE CREATING  
19 A HIGH DENSITY URBAN VILLAGE RIGHT NEXT TO SUBWAY STATION.  
20 INDEED, THEY'VE DONE OUTREACH OVER THE ENTIRE CITY AS THEY HAD  
21 MEETINGS, BOTH IN THE VALLEY AND EAST L.A. AND SOUTH L.A. ON  
22 THE WEST SIDE. THEY LOOKED AT NOT WHAT-- NOT ONLY THE PLAN OF  
23 THIS DESIGN BUT WHAT DOES DOWNTOWN NEED TO BE ATTRACTIVE FOR  
24 EVERYBODY? THE COMMUNITY BENEFITS AGREEMENT HAS BEEN VERY  
25 EXTENSIVELY NEGOTIATED AND I THINK IT'S RIGHT THAT IT NOT ONLY



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1 BENEFITS EVERYBODY IN THE COMMUNITY BUT REALLY BE LOOKED AT  
2 WITH A GOOD EYE. WE ENTHUSIASTICALLY SUPPORT THAT PACKAGE AND  
3 WE ESPECIALLY LOOK FORWARD TO WORKING WITH RELATED GROUP AND  
4 THE REST OF THE COMMUNITY ON THE GRAND URBAN PARK THAT WILL BE  
5 SEEN ALL AROUND THE WORLD. WE LOOK FORWARD TO HAVING A GREAT  
6 NEW NEIGHBOR IN OUR OWN YARD. THANKS.

7

8 **SUP. MOLINA:** SIR?

9

10 **BOB ODIE:** GOOD AFTERNOON. MY NAME IS BOB ODIE, I REPRESENT IBW  
11 LOCAL 11, THE ELECTRICIANS UNION. OUR ORGANIZATION HAS 8,000  
12 MEMBERS THAT LIVE AND WORK HERE IN LOS ANGELES AND WE'RE A  
13 COMMUNITY STAKEHOLDER AND WE'RE PROUD TO SUPPORT THE GRAND  
14 AVENUE PROJECT. THERE ARE MANY PROJECTS IN THE CITY THAT NEVER  
15 ARE ASKED TO LIVE UP TO THE HIGH STANDARDS THAT THIS  
16 DEVELOPMENT HAS MET, AND THERE WILL BE MANY OPPORTUNITIES FOR  
17 YOUNG RESIDENTS TO ENTER CAREERS IN THE BUILDING TRADES,  
18 APPRENTICESHIP PROGRAMS AT GOOD WAGES AND BENEFITS. AND THERE  
19 WILL BE SEVERAL HUNDRED GOOD PAYING JOBS FOR EXISTING MEMBERS  
20 TO WORK AS WELL SO WE'RE PROUD TO SAY THAT THE PROJECT WILL BE  
21 BUILT TO THE HIGH STANDARDS THAT ALL UNION PROJECTS REPRESENT  
22 AND THE PROJECT WILL USE LOCAL CONTRACTORS, WHICH WILL ENSURE  
23 THAT THE MONEY THAT THE CONTRACTORS MAKE WILL BE RECYCLED BACK  
24 INTO THE LOCAL ECONOMY. SO WE THANK YOU FOR YOUR CONSIDERATION  
25 AND YOUR SUPPORT OF THIS PROJECT AND THANK YOU VERY MUCH.



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1

2 **SUP. MOLINA:** THANK YOU SO MUCH. COULD I ALSO ASK RAUL CASTILLO  
3 AND TERRY MARTIN TO JOIN US.

4

5 **MYUNG-SOO SEOK:** HI. GOOD AFTERNOON, MY NAME IS MYUNG-SOO SEOK,  
6 DEVELOPMENT DIRECTOR FOR THE LOS ANGELES COUNTY FEDERATION OF  
7 LABOR. UNFORTUNATELY, OUR EXECUTIVE SECRETARY-TREASURER, MARIA  
8 ELENA DURAZO WASN'T ABLE TO STAY UNTIL THIS PART OF THE  
9 MEETING, SO I'LL BE READING A STATEMENT ON HER ON HER BEHALF.  
10 GOOD AFTERNOON, DISTINGUISHED COUNTY SUPERVISORS. MY NAME IS  
11 MARIA ELENA DURAZO, EXECUTIVE SECRETARY-TREASURER OF THE LOS  
12 ANGELES COUNTY FEDERATION OF LABOR. ON BEHALF OF THE 850,000  
13 UNION MEMBERS AND THEIR FAMILIES IN THE LOS ANGELES AREA THAT  
14 WE REPRESENT, I'M HERE TO EXPRESS MY FULLEST SUPPORT FOR THE  
15 GRAND AVENUE PROJECT. BUT BEFORE I START, I WOULD LIKE TO  
16 THANK SUPERVISOR GLORIA MOLINA, CITY COUNCILMEMBER JAN PERRY  
17 AND RELATED COMPANIES AND ALL OTHERS WHO ARE INVOLVED IN  
18 MAKING THIS PROJECT COME ALIVE. GRAND AVENUE PROJECT  
19 REPRESENTS ONE OF THE BEST CONSTRUCTION DEVELOPMENT IN THE  
20 CITY. IT IS CERTAINLY A PLEASURE TO SEE A PROJECT OF THIS  
21 MAGNITUDE THAT CREATES SUCH A MANY COMMUNITY BENEFITS SUCH AS  
22 AFFORDABLE HOUSING, PERMANENT SUPPORTIVE HOUSING, JOB CREATION  
23 THAT'S GOING TO HAVE A DIRECT AND INDIRECT CREATION OF OVER  
24 29,000 UNION CONSTRUCTION JOBS, JOBS THAT ARE GOING TO HAVE--  
25 WHICH WILL INVOLVE LOCAL HIRING, WHICH WILL ALLOW FOR THE



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1 RESIDENTS OF LOS ANGELES COUNTY TO TAKE A GOOD SHOT AT THESE  
2 MIDDLE CLASS JOBS THAT ARE GOING TO BE CREATED BY THIS  
3 PROJECT, JOB TRAINING DOLLARS THAT'S GOING TO BE AVAILABLE TO  
4 TRAIN THE NEXT GENERATION OF CONSTRUCTION WORKERS AND PARK AND  
5 OPEN SPACE AND A PUBLIC ART PROGRAM AND SUSTAINABLE  
6 DEVELOPMENT THAT THIS PROJECT REPRESENTS. WE ALL KNOW VERY  
7 WELL THAT THE TAX DOLLARS AND THE PUBLIC FUNDS SHOULD BE  
8 WATCHED VERY CAREFULLY. THAT IS WHY, UNLESS THE HARD WORKING  
9 MEN AND WOMEN GET A RETURN THROUGH GOOD MIDDLE CLASS JOBS,  
10 THAT WE WOULDN'T SUPPORT SUCH PROJECTS BUT WE ARE HERE TODAY  
11 BECAUSE THIS PROJECT CERTAINLY ACCOMPLISHES THE GOALS THAT WE  
12 HAVE SET FORTH. THIS PROJECT CREATES A WIN/WIN SITUATION FOR  
13 THE COMMUNITY MEMBERS, WORKING FAMILIES AND THE COUNTY OF LOS  
14 ANGELES. THIS IS THE WAY THE REVITALIZATION OF DOWNTOWN LOS  
15 ANGELES SHOULD FOLLOW. I STRONGLY URGE YOUR FULLEST SUPPORT  
16 FOR THIS PROJECT. THANK YOU.

17

18 **SUP. MOLINA:** THANK YOU.

19

20 **RAUL CASTILLO:** MY NAME IS RAUL CASTILLO AND I'VE BEEN WORKING  
21 IN A HOTEL FOR 20 YEARS. I WORK AT THE WEST ABONA VENTURE AND  
22 I'VE BEEN THROUGH AMAZING DEVELOPMENT AROUND THE CITY AND I'M  
23 PROUD OF THAT AND I'M IN SUPPORT OF THIS PROJECT AND I  
24 APPRECIATE THE BOARD OF SUPERVISORS TO DO THE SAME AND, LIKE I  
25 SAY, I WAS HEARING EVERYTHING IN DETAILS WHERE THIS PROJECT IS



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1 FOR AND I THINK IT'S GOOD FOR THE COMMUNITY, FOR THE  
2 GOVERNMENT, FOR THE CITY AND THE SUPERVISORS, YOU HAVE A LOT  
3 THAT-- FOR THE GOOD HEALTH AND THE GOOD SITUATION RIGHT NOW  
4 AROUND THE CITY AND I THINK IT WILL HELP A LOT OF OTHER  
5 WORKERS BECAUSE, LIKE I HEARD, THERE IS A LOT OF PROMISE IN--  
6 THE WORK IS NEAR RIGHT NOW, ESPECIALLY THE ONES THAT TO WANT  
7 IN THE HOTELS, YOU KNOW, I'VE BEEN HEARING THE PROBLEM AND  
8 I'VE BEEN HEARING THE NEWS ABOUT THE PROBLEMS AROUND THE  
9 AIRPORT AND I HOPE WE DON'T HAVE TO GO THROUGH TO THOSE KIND  
10 OF PROBLEMS. THANK YOU.

11

12 **SUP. MOLINA:** THANK YOU, MR. CASTILLO. MR. WALSH?

13

14 **TOM WALSH:** YES. GOOD AFTERNOON. TOM WALSH, I'M A SECRETARY  
15 TREASURER OF UNITE HERE LOCAL 11 REPRESENTING HOSPITALITY  
16 WORKERS IN LOS ANGELES COUNTY AND WE, TOO, ARE HERE IN SUPPORT  
17 OF THIS PROJECT. WE THINK IT'S A MAJOR STEP IN THE  
18 REVITALIZATION OF DOWNTOWN. RELATED COMPANIES HAVE SIGNED A  
19 LABOR PIECE AGREEMENT WITH OUR UNION FOR THE HOTEL PORTION OF  
20 THIS PROJECT, WHICH WILL MEAN THE CREATION OF HUNDREDS OF GOOD  
21 UNION JOBS WITH GOOD PAY AND FAMILY HEALTH INSURANCE AND, AS  
22 RAUL STATED AND ESPERANZA ALSO A VERY SENIOR VETERAN HOTEL  
23 WORKER WHO IS HERE WITH ME, CAN TELL YOU THESE ARE JOBS THAT  
24 HELP OUR COMMUNITIES. HOTELS THAT ARE NONUNION HAVE A BURDEN  
25 REALLY TO THE COMMUNITIES BECAUSE PEOPLE END UP NOT HAVING



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1 HEALTH INSURANCE AND THEN PUT THE BURDEN ON COUNTY HOSPITALS.  
2 THESE JOBS WILL BE GOOD UNION JOBS AND WE URGE YOUR APPROVAL.  
3 THANK YOU.

4

5 **SUP. MOLINA:** THANK YOU. ALL RIGHT. MR. MARTIN.

6

7 **TERRY MARTIN:** GOOD AFTERNOON, SUPERVISORS. TERRY MARTIN. I'M A  
8 BUSINESS REPRESENTATIVE FOR THE UNITED ASSOCIATION STEAM AND  
9 REFRIGERATION, AIR CONDITIONING, PIPEFITTERS LOCAL 250, LOS  
10 ANGELES. I'M ALSO HERE TO SPEAK FOR RICHARD SLAUSON, SECRETARY  
11 TREASURER OF THE L.A. ORANGE COUNTY BUILDING AND CONSTRUCTION  
12 TRADES. WE WHOLEHEARTEDLY SUPPORT NOT ONLY THIS PROJECT BUT  
13 ANY PROJECT THAT HAS A DEVELOPER THAT'S WILLING TO USE LOCAL  
14 CONTRACTORS, SIGNATORY TO A COLLECTIVE BARGAINING AGREEMENT  
15 THAT WILL MAINTAIN LOCAL HIRING PRACTICES. NOW, THERE IS A  
16 LITTLE CONFUSION ON THE APPRENTICESHIP PROGRAM. ALL TRADES  
17 HAVE A MINIMUM STANDARD, THAT BEING, YOU MUST HAVE A G.E.D. OR  
18 HIGH SCHOOL DIPLOMA, JUST LIKE THE FIRE DEPARTMENT, THE POLICE  
19 DEPARTMENT. WE'RE LOOKING AT INDIVIDUALS THAT WANT A CAREER,  
20 NOT A THREE-YEAR JOB AND THEN THAT'S IT. SO WE'RE MORE THAN  
21 WILLING TO WORK WITH EVERYBODY TO MAKE SURE WE HIT ANY NUMBER  
22 THAT WE NEED TO HIT. WITH THE WORK SITUATION WE HAVE IN L.A.,  
23 WITH THE L.A. LIVE, THE SCHOOLS, THE REFINERY WORK WE HAVE,  
24 THE PIPELINE WORK, WE'RE LOOKING AT A 10% INCREASE IN OUR  
25 APPRENTICESHIP PROGRAM SO THERE WILL BE A NEED FOR LOCAL



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1 HIRING BUT, AGAIN, WE EMPHASIZE, PLEASE, WE NEED APPLICANTS  
2 THAT CAN GET BY AN EIGHTH GRADE MATH TEST, BASICALLY, AND  
3 WE'RE WILLING TO PUT THEM TO WORK AND GIVE THEM A FULL-TIME  
4 CAREER AND MY-- EXCUSE ME. MYSELF, I'M AN INDIVIDUAL WHO TOOK  
5 THE G.E.D. I ENDED UP IN THE JOB CORPS 35 YEARS AGO, I FILLED  
6 OUT AN APPLICATION, 18 MONTHS LATER, I HAD MY G.E.D. AND I  
7 BECAME A STEAMFITTER. 25 YEARS WITH THE TOOLS, 8 YEARS AS A  
8 BUSINESS AGENT, SO IT CAN BE DONE, YOU KNOW? IF YOU JUST GET  
9 THAT G.E.D. AT LEAST, THAT WHOLEHEARTEDLY WE SUPPORT THIS  
10 PROJECT. THANK YOU VERY MUCH.

11

12 **SUP. MOLINA:** THANK YOU, SIR. THE FINAL SPEAKER IS CHRISTOPHER  
13 SUTTON. MR. SUTTON?

14

15 **CHRISTOPHER SUTTON:** GOOD AFTERNOON. I'M CHRISTOPHER SUTTON,  
16 I'M AN ATTORNEY REPRESENTING THE WESTERN BONA VENTURE HOTEL.  
17 WE OPPOSE THIS PROJECT BECAUSE IT'S A DIRECT ATTACK ON THE  
18 BONA VENTURE BECAUSE OF THE SUBSIDIES BEING OFFERED THE LUXURY  
19 HOTEL, WHICH THE BONA VENTURES WAS PROMISED WOULD NOT OCCUR  
20 AND WHICH WAS THE ORIGINAL CONSENSUS THAT THERE WOULD BE NO  
21 SUBSIDIES IN THIS PROJECT. I SUBMITTED AN 11-PAGE LETTER TO  
22 THE COUNCIL THIS MORNING, THE CITY COUNCIL. I SUBMITTED A  
23 LETTER LAST WEEK TO THE COUNCIL COMMITTEE. IN TERMS OF THE  
24 COUNTY, ONE OF THE IMPACTS THAT WE'VE FOCUSED ON IS THE IMPACT  
25 ON THE PARKING FOR THE SUPERIOR COURT AND THE REQUIREMENT THAT



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1 THE BUNKER HILL REDEVELOPMENT PLAN ESSENTIALLY PROHIBITS THE  
2 LAND USES THAT ARE PROPOSED HERE, BOTH IN TERMS OF THE FARS  
3 AND IN TERMS OF THE CAP ON HOUSING ALLOWED IN THE BUNKER HILL  
4 PROJECT. IN ADDITION, THE DEVELOPMENT AGREEMENT FOR THE BONA  
5 VENTURE ORIGINALLY ALLOWS THE BONA VENTURE TO VETO ADDITIONAL  
6 HOTEL DEVELOPMENTS. IT HAS NOT BEEN GIVEN THE OPPORTUNITY TO  
7 DO THAT AND WE OPPOSE IT IF YOU'RE GOING TO HAVE A SUBSIDIZED  
8 HOTEL. I HAVE A COPY OF MY LETTER THAN I CAN SUBMIT FOR THE  
9 RECORD HERE BUT THE COUNTY HAS NOT NEGOTIATED THIS WITH THE  
10 UNDERSTANDING OF THE VIOLATIONS OF THE REDEVELOPMENT PLAN. IF  
11 IT WAS UNDERSTOOD THAT THE REDEVELOPMENT PLAN WAS GOING TO BE  
12 REQUIRED TO BE AMENDED, THE COUNTY COULD THEN REOPEN THE TAX  
13 INCREMENT DIVERSION THAT IS OCCURRING EVERY YEAR IN THE ENTIRE  
14 BUNKER HILL PROJECT. WHAT THE CITY HAS DONE IS PROPOSED A  
15 SERIES OF ZONING CHANGES AND AMENDMENTS TO COVER THIS PROJECT  
16 WITHOUT ADDRESSING THE LAND USE ISSUES AND THE PROHIBITIONS IN  
17 THE REDEVELOPMENT PLAN THAT WOULD HAVE THEN GIVEN THE COUNTY  
18 THE OPPORTUNITY TO NOT JUST NEGOTIATE FOR 140 OR \$148 MILLION  
19 BUT FOR TWO OR \$300 MILLION IN THE FUTURE OF THE ENTIRE LONG-  
20 TERM DIVERSION. THIS PROJECT AREA WAS ESTABLISHED IN 1959,  
21 PRIOR TO THE TIME WHEN YOU HAD PASS THROUGH AGREEMENTS, PRIOR  
22 TO THE TIME OF A.B. 1290. IF THEY WERE REQUIRED TO GO THROUGH  
23 AN AMENDMENT PROCESS, THE CITY AND THE COUNTY WOULD HAVE TO  
24 NEGOTIATE OVER THE TAX INCREMENT ALLOCATION IN THE FUTURE AND  
25 SO THAT WHAT YOU'RE SELLING OUT BY GOING FORWARD WITH THIS



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1 PROJECT IS HUNDREDS OF MILLIONS OF DOLLARS, NOT JUST ON THESE  
2 TWO PARTICULAR PARCELS. WE URGE THE COUNTY TO POSTPONE THEIR  
3 DECISION, RAISE THE ISSUES OF THE BUNKER HILL PROBLEM AND, YOU  
4 KNOW, TRY TO REOPEN THE COUNTY'S SHARE OF THIS, WHICH I THINK  
5 IS INSUFFICIENT. I'LL TAKE ANY QUESTIONS.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** I'D LIKE TO ASK YOU A QUESTION  
8 WHILE YOU'RE UP HERE. I'M TRYING TO UNDERSTAND THIS. I GOT  
9 YOUR LETTER AND I DIDN'T UNDERSTAND IT COMPLETELY. WHAT ARE  
10 YOU SUGGESTING THAT BY CHANGING-- THAT THE CITY IS CHANGING  
11 THE ZONING ON THE PROPERTY?

12

13 **CHRISTOPHER SUTTON:** RIGHT. A REDEVELOPMENT PLAN IS...

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** I KNOW WHAT A REDEVELOPMENT PLAN  
16 IS BUT JUST EXPLAIN TO ME-- I'M NOT AS DUMB AS I LOOK. ARE  
17 THEY TRYING TO CHANGE-- WHAT IS THE SCHEME-- WHAT IS THE WOOL  
18 THEY'RE PULLING OVER EVERYONE'S EYES IS WHAT YOU'RE  
19 SUGGESTING.

20

21 **CHRISTOPHER SUTTON:** THEY'RE HAVING EVERYBODY FOCUS ON ZONING  
22 ISSUES, ZONING CHANGES, VARIANCES, AND NOT FOCUS ON THE  
23 REDEVELOPMENT PLAN LAND USE DOCUMENTS ESTABLISHED IN 1970.

24



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** ARE THE ZONING CHANGES IN CONFLICT  
2 WITH THE REDEVELOPMENT PLAN?

3

4 **CHRISTOPHER SUTTON:** YES.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, ISN'T THAT ILLEGAL?

7

8 **CHRISTOPHER SUTTON:** YES.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. YOU'RE NOT THE PERSON I  
11 SHOULD ASK THE NEXT QUESTION TO BECAUSE YOU'RE NOT THE CITY  
12 ATTORNEY OR REDEVELOPMENT AGENCY'S ATTORNEY BUT I WOULD LIKE  
13 TO-- I DO WANT TO GET AN ANSWER TO THIS QUESTION OF THE  
14 INCONSISTENCY BETWEEN THE ZONING AND THE COMMUNITY  
15 REDEVELOPMENT PLAN. I BELIEVE, IF MY MEMORY SERVES ME  
16 CORRECTLY FROM MY DAYS AT THE CITY, THAT THE REDEVELOPMENT  
17 PLAN AND THE ZONING NEED TO BE CONSISTENT, AND ALL GENERAL  
18 PLANS, AND I THINK THE REDEVELOPMENT PLAN IS PART OF THE  
19 GENERAL PLAN, NEEDS TO BE CONSISTENT WITH THE UNDERLYING  
20 ZONING.

21

22 **CHRISTOPHER SUTTON:** IN 1970, THAT WAS CORRECT. TODAY, WITH THE  
23 HEIGHT LIMITS BEING RAISED, THE F.A.R. OF 5-TO-1 AND 6-TO-1  
24 ARE BEING VIOLATED THROUGHOUT THE PROJECT AREA.

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, IT SEEMS TO ME YOU MAY BE  
2 RIGHT BUT, IF YOU'RE RIGHT, IT'S NOT EXACTLY A CAMOUFLAGED  
3 VIOLATION OF THE RULES OR OF THE LAW, IT'S BEING DONE IN PLAIN  
4 OPEN SIGHT. WHY HASN'T ANYBODY CHALLENGED IT? THERE ARE PLENTY  
5 OF PEOPLE IN DOWNTOWN WHO WOULD CHALLENGE IT, STARTING WITH  
6 YOU OR YOUR HOTEL.

7

8 **CHRISTOPHER SUTTON:** WELL, UP UNTIL THIS POINT, THE BONA  
9 VENTURE WASN'T BEING ATTACKED THROUGH A SUBSIDY FOR THIS  
10 COMPETING HOTEL. UP UNTIL THIS POINT, THEY WEREN'T BEING  
11 AMBUSHED WHEN THEY WERE PROMISED BEFORE THERE WAS GOING TO BE  
12 NO SUBSIDIES FOR THIS HOTEL AND, YOU KNOW, WE WENT THROUGH  
13 THIS ONCE BEFORE ON THE HOTEL DOWN AT L.A...

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** WHO PROMISED YOU, BY THE WAY, JUST  
16 OUT OF CURIOSITY? WHO PROMISED YOU THAT?

17

18 **CHRISTOPHER SUTTON:** WELL, THAT WAS THE GROUND RULE GOING INTO  
19 THIS PROJECT THAT THE GRAND AVENUE PROJECT WOULD HAVE...

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** NO, BUT YOU SAID THE BONA VENTURE  
22 WAS PROMISED THAT THERE WOULD NOT BE ANY SUBSIDIES FOR ANY  
23 OTHER HOTELS.

24



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1 **CHRISTOPHER SUTTON:** WHEN WE NEGOTIATED THE SETTLEMENT ON THE  
2 L.A. LIVE PROJECT, I WAS NOT PERSONALLY THERE, MY CLIENT WAS,  
3 THAT THERE WOULD BE NO FURTHER CITY SUBSIDIES OF HOTELS IN THE  
4 DOWNTOWN AREA. THAT WAS MY UNDERSTANDING OF THE NEGOTIATIONS.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** SO YOU'RE THE LAWYER FOR THE  
7 HOTEL?

8

9 **CHRISTOPHER SUTTON:** FOR THE HOTEL, THAT'S CORRECT.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** WAS YOUR CLIENT PROMISED THIS IN  
12 WRITING OR WAS IT JUST A HANDSHAKE UP IN ONE OF THE CONFERENCE  
13 ROOMS IN THE HOTEL? IT'S NOT IN WRITING, IS IT?

14

15 **CHRISTOPHER SUTTON:** I DON'T KNOW THE ANSWER TO THAT.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT, IF IT WAS IN WRITING, AS  
18 THEIR ATTORNEY, YOU'D PROBABLY KNOW IT, RIGHT?

19

20 **CHRISTOPHER SUTTON:** NOT NECESSARILY.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** IT'S NOT IMPORTANT. I'M MORE  
23 INTERESTED IN THE FIRST THING YOU RAISED. IS THERE SOMEBODY  
24 WHO CAN ANSWER THAT QUESTION?

25



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1 **SUP. MOLINA:** ALL RIGHT. AND THAT'S WHAT WE'RE GOING TO DO. I'M  
2 GOING TO ASK MISS WALBOURNE TO COME BACK AND TO BRING UP HER  
3 TEAM. SHE'S GOING TO BE JOINED BY THE GRAND AVENUE LAWYER,  
4 WHICH IS PAUL RUTTER, OUR GRAND AVENUE ECONOMIST, WHICH IS-- I  
5 THINK CAL HOLLIS, IS HERE AS WELL. WE HAVE FROM THE C.A.O.  
6 OFFICE AS WELL...

7

8 **SUP. ANTONOVICH:** I HAVE A QUESTION. STEVE, I'M GOING TO ASK A  
9 QUESTION TO THE WITNESS.

10

11 **SUP. MOLINA:** OF THIS GENTLEMAN?

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH. GO AHEAD AND LET HIM ASK.

14

15 **SUP. ANTONOVICH:** SOMETHING THAT IS PUZZLING, BECAUSE I WAS IN  
16 THE LEGISLATURE AND CO-AUTHORED WITH ASSEMBLYMAN HOWARD BERMAN  
17 AT THAT TIME, THE LEGISLATION THAT WOULD DENY A MUNICIPALITY  
18 FROM LIMITING EMPLOYMENT OF POLICE OFFICERS TO A SPECIFIC  
19 BOUNDARY, THAT WE WERE FREE TO APPLY FOR A JOB ANYWHERE WITHIN  
20 A CITY OR COUNTY IN THE STATE AND NOT BE DISCRIMINATED  
21 AGAINST. BUT THIS PROPOSAL BEFORE US TODAY, YOU'RE SAYING  
22 THERE ARE JOBS THAT ARE LIMITED TO CERTAIN ZIP CODES AND THOSE  
23 WHO ARE EMPLOYED IN THE FACILITY WILL BE LIMITED TO CERTAIN  
24 ZIP CODES AND FUTURE BUSINESSES THAT CONTRACT RENT SPACE WILL



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1 BE LIMITING THEIR EMPLOYEES TO CERTAIN ZIP CODES? I DON'T  
2 UNDERSTAND THAT.

3

4 **CHRISTOPHER SUTTON:** YEAH, PART OF THE COMMUNITY BENEFITS  
5 PACKAGE LIMITS THE TRAINING AND EMPLOYMENT BENEFITS TO CERTAIN  
6 SPECIFIC LISTED ZIP CODES IN THE DOCUMENTS ATTACHED TO THE  
7 CITY APPROVALS. MY LETTER TALKS ABOUT HOW THIS PROCESS HAS  
8 BEEN DECLARED ILLEGAL. IT WAS LEGAL IN THE PAST, AS TO POLICE  
9 AND FIREFIGHTERS, BECAUSE YOU COULD LIMIT THEM BECAUSE OF  
10 EMERGENCIES. THAT LED TO THE LEGISLATION YOU'RE TALKING ABOUT  
11 WHEN THE POLICEMEN AND FIREFIGHTERS DIDN'T WANT TO HAVE TO BE  
12 RESTRICTED WHERE THEY COULD LIVE OR LOSE THEIR JOBS. BUT THAT  
13 WAS THE SOLE RIGHT TO TRAVEL, RIGHT TO BE EMPLOYED EXCEPTION  
14 WAS FOR PUBLIC SAFETY AND I HAVEN'T ADDRESSED THAT IN MY  
15 COMMENTS BUT I THINK YOU'RE RIGHT, SUPERVISOR ANTONOVICH, THIS  
16 GEOGRAPHIC LIMIT ON THE JOB TRAINING AND THE EMPLOYMENT  
17 BENEFITS IS SOMETHING THE COUNTY SHOULD LOOK AT BECAUSE IT HAS  
18 A COUNTYWIDE FOCUS. THE PEOPLE WHO SPOKE BEFORE ME WERE  
19 TALKING ABOUT HOW EVERYONE IN THE CITY FAVORS THIS. THE  
20 QUESTION IS, IF I LIVE IN THE VALLEY AND I APPLY FOR THESE  
21 PROGRAMS, AM I GOING TO QUALIFY? THE ANSWER IS NO.

22

23 **SUP. ANTONOVICH:** LET ME ASK COUNTY COUNSEL. WE HAVE UNION  
24 MEMBERS IN ANTELOPE VALLEY AND THE SOUTH BAY, POMONA VALLEY,  
25 SAN GABRIEL VALLEY, SAN FERNANDO VALLEY WHO WOULD BE DENIED



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1 THE OPPORTUNITY TO WORK AT THIS SITE BECAUSE THEY DID NOT LIVE  
2 IN A SPECIFIC ZIP CODE OR EMPLOYEES ARE GOING TO BE LIMITED TO  
3 A PARTICULAR ZIP CODE? WOULDN'T THAT DISCRIMINATE AGAINST  
4 OTHER COUNTY RESIDENTS WHOSE RESOURCES ARE BEING USED TO  
5 SUBSIDIZE THIS PROJECT? ISN'T THAT DISCRIMINATORY?

6

7 **LEELA KAPUR:** SUPERVISORS, MEMBERS OF THE BOARD, THE C.R.A. HAS  
8 NEGOTIATED A BENEFIT PACKAGE THAT DOES INCLUDE CERTAIN  
9 PREFERENCES AND THEY BELIEVE AND WE CONCUR THAT, GIVEN THE  
10 FACTS WE HAVE, THEY PASS CONSTITUTIONAL MUSTER. IT'S NOT THAT  
11 IT'S IMPERMISSIBLE IN ALL SITUATIONS. THE REDEVELOPMENT AGENCY  
12 HAS A LOT OF UNIQUE FACTS AND HAS MADE FACTUAL FINDING THAT WE  
13 THINK SUPPORT THAT. THE CITY ATTORNEY IS HERE, WITH THE  
14 REDEVELOPMENT STAFF, WHO ARE OUR PARTNERS IN THE JOINT POWERS  
15 AUTHORITY, TO SPEAK TO THE ISSUES THAT MR. SUTTON HAS RAISED,  
16 INCLUDING THAT ONE.

17

18 **SUP. ANTONOVICH:** HOW CAN YOU NEGOTIATE AWAY A PERSON'S RIGHT  
19 TO A JOB WHO HAPPENS TO LIVE IN LAKE LOS ANGELES, VAL VERDE,  
20 COVINA, LONG BEACH? I DON'T UNDERSTAND THAT.

21

22 **DAVID RICCITIELLO:** THE LOCAL HIRING...

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** PLEASE IDENTIFY FOR THE RECORD.

25



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1 **DAVID RICCITIELLO:** DAVID RICCITIELLO WITH THE REDEVELOPMENT  
2 AGENCY. THE LOCAL HIRING GOAL ESTABLISHED FOR THE PROJECT IS A  
3 30% LOCAL HIRING GOAL. IT'S LEGALLY DONE UNDER THE  
4 REDEVELOPMENT AUTHORITIES. PART OF THE PURPOSE FOR  
5 REDEVELOPMENT IS NOT ONLY CREATING AFFORDABLE HOUSING BUT  
6 CREATING LOCAL JOBS FOR RESIDENTS THAT ARE IMPACTED BY  
7 REDEVELOPMENT ACTIVITY.

8

9 **SUP. ANTONOVICH:** BUT THIS IS COUNTY PROPERTY OWNED BY THE  
10 COUNTY. IT'S OWED BY THE COUNTY. IT'S A COUNTY RESOURCE.

11

12 **SUP. MOLINA:** BUT, MICHAEL...

13

14 **SUP. ANTONOVICH:** WAIT A MINUTE. WAIT A MINUTE. THIS IS A  
15 COUNTY RESOURCE. IT'S THEIR ASSET AND WE'RE DENYING THEM 30%  
16 OF THEM, THEY DON'T HAVE AN OPPORTUNITY TO APPLY FOR THESE  
17 JOBS?

18

19 **DAVID RICCITIELLO:** IT'S A LOCAL HIRING GOAL OF 30%. IT DOESN'T  
20 COVER ALL THE JOBS BUT THE INTENT IS TO TRY TO PROVIDE  
21 OPPORTUNITIES FOR THOSE RESIDENTS THAT ARE IMMEDIATELY  
22 IMPACTED BY THE DEVELOPMENT.

23

24 **SUP. ANTONOVICH:** IT'S JIM CROW OF THE 21ST CENTURY. YOU HAVE  
25 PEOPLE WHOSE ASSETS, THEIR TAX DOLLARS ARE PART OF THIS



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1 COUNTY'S PROPERTY THAT WE ARE ENTRUSTED TO BE THE OVERSEERS OF  
2 AND WE'RE DENYING THEM THEIR CONSTITUTIONAL RIGHTS TO WORK IN  
3 THEIR OWN COUNTY?

4

5 **TOM WEBBER:** SUPERVISOR, TOM WEBBER, GOLDFARB AND LITMAN,  
6 OUTSIDE COUNSEL FOR THE C.R.A.. I THINK ONE THING THAT WE NEED  
7 TO STRESS...

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** SPEAK INTO THE MIKE. IT'S HARD TO  
10 HEAR YOU.

11

12 **TOM WEBBER:** ONE THING WE NEED TO STRESS IS THAT THIS IS PURELY  
13 A PREFERENCE SO THAT NO ONE IS BEING BARRED FROM WORK. IF  
14 THERE AREN'T ELIGIBLE APPLICANTS AVAILABLE, THEN, WHEN YOU  
15 LOOK AT THE TIERS OF THE PREFERENCES, THEN ALL THESE JOBS ARE  
16 ULTIMATELY AVAILABLE.

17

18 **SUP. ANTONOVICH:** YOU'RE PUTTING THEM IN THE BACK OF THE BUS  
19 BECAUSE THEIR ZIP CODE IS DIFFERENT THAN SOMEONE ELSE'S.

20

21 **SUP. MOLINA:** SUPERVISOR ANTONOVICH, LET ME CLARIFY ONE THING  
22 SO THAT YOU UNDER-- SO THAT WE UNDERSTAND. THIS IS A JOINT  
23 PROPOSAL WITHIN THE CITY AND THE COUNTY. YES, IT IS OUR LAND.  
24 THE RESOURCES, ZONING AND ALL OF THE OTHER ISSUES HAVE COME



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1 TOGETHER. THIS HAS BEEN A JOINT PROJECT, WHICH IS WHY WE HAVE  
2 THE JOINT POWERS COMMITTEE.

3

4 **SUP. ANTONOVICH:** WHY SHOULD WE GIVE AWAY THE RIGHTS OF OUR  
5 PEOPLE?

6

7 **SUP. MOLINA:** BECAUSE THE C.R.A., IN PART OF OUR GOALS IN  
8 TRYING TO CREATE A PROJECT THAT WAS GOING TO BE MEANINGFUL FOR  
9 THE ENTIRE-- IS CREATING AFFORDABILITY AS WELL. THEIR  
10 PARTICIPATION IS BRINGING IN A GREAT DEAL OF MONEY THAT IS  
11 GOING TO ALLOW FOR THESE UNITS TO BE AFFORDABLE, ON SITE AND,  
12 AGAIN, WITH THAT COME CERTAIN RESPONSIBILITIES AND RULES UNDER  
13 REDEVELOPMENT, WHICH WE ALL HAVE THROUGHOUT THE COUNTY AND  
14 THOSE PREFERENCES CONTINUE IN MANY INSTANCES TO SOME OF THESE  
15 COUNTY AREAS THAT ARE REDEVELOPMENT. SO I WANT YOU TO  
16 UNDERSTAND IT. SO IT'S NOT CREATING ANYTHING DIFFERENT, IT IS  
17 FOLLOWING REDEVELOPMENT LAW.

18

19 **SUP. ANTONOVICH:** IT'S CREATING A POLICY THAT'S DISCRIMINATORY  
20 AGAINST THE ENTIRE RESIDENTS OF LOS ANGELES COUNTY WHO OWN  
21 PART OF THIS PROPERTY THAT WE'RE DELEGATING TO SOMEONE ELSE  
22 BUT THEY'RE STILL THE TAXPAYERS OF RECORD AND THEY SHOULD HAVE  
23 EQUAL OPPORTUNITY, NOT A PART OF A QUOTA TO APPLY FOR WORK, TO  
24 APPLY FOR A FUTURE JOB THAT WILL BE CREATED IN WHATEVER IS  
25 BUILT AND, IF THAT BUILDING HAS COMMERCIAL PROPERTIES, NOT



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1 HAVE SOME TYPE OF A BIAS IN THE LEASING AGREEMENT THAT IS ONLY  
2 GOING TO FAVOR A SELECT POLITICAL ELITE WHO LIVE IN A  
3 PARTICULAR ZIP CODE.

4

5 **SUP. MOLINA:** MR. ANTONOVICH, AGAIN, IT ISN'T ABOUT A POLITICAL  
6 ELITE. REDEVELOPMENT LAW IS TRYING TO CREATE AFFORDABILITY AS  
7 WELL AS TO MEET SOME OF THE JOB NEEDS WITHIN THAT AREA AND  
8 THAT IS DONE ALL OF THE TIME. THIS IS NOT A NEW THING THAT'S  
9 BEING DONE. BUT LET'S GO BACK TO-- I WANT...

10

11 **CHRISTOPHER SUTTON:** I NEED TO RESPOND TO THE PREVIOUS...

12

13 **SUP. MOLINA:** I UNDERSTAND, BUT LET ME ASK MISS WALBOURNE TO  
14 INTRODUCE ALL OF THE PEOPLE...

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** ONCE YOU GIVE UP THE CHAIRMANSHIP,  
17 YOU CAN NEVER GET IT BACK.

18

19 **SUP. MOLINA:** ...SO THAT WE CAN TAKE AN UNDERSTANDING OF WHAT  
20 IS-- WOULD YOU PLEASE?

21

22 **MARTHA WALBOURNE:** YES, HAPPY TO INTRODUCE MY TEAM. I HAVE, TO  
23 MY FAR LEFT, CAL HOLLIS, WHO IS WITH KAISER MARSDEN. HE'S BEEN  
24 THE ECONOMIST WORKING WITH THE JOINT POWERS AUTHORITY FOR  
25 PROBABLY THREE YEARS NOW. WE HAVE PAUL RUDDER, FORMERLY OF



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1 COUNCIL TO GIL KRISTEN RUDDER, WHO HAS BEEN OUR ATTORNEY FOR  
2 MORE THAN THREE YEARS. AND THEN THOSE WHO ARE ANSWERING THE  
3 REDEVELOPMENT QUESTIONS UP HERE RIGHT NOW ARE TIM CHUNG, CITY  
4 ATTORNEY WITH THE C.R.A., DAVID RICCIETELLO...

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** CAN WE HAVE THE ATTORNEY FOR THE  
7 C.R.A. STEP TO THE MICROPHONE? WHICH ONE IS HE?

8

9 **MARTHA WALBOURNE:** TIM CHUNG, RIGHT HERE.

10

11 **SUP. BURKE:** IS HE GOING TO RESPOND TO THE ISSUE OF...

12

13 **SUP. MOLINA:** I UNDERSTAND, JUST...

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** I WANT HIM TO RESPOND TO THE  
16 QUESTION I RAISED BECAUSE THE...

17

18 **SUP. MOLINA:** RIGHT, IF YOU COULD CONTINUE INTRODUCING THE  
19 PEOPLE, THEN WE COULD HAVE THE...

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, GOOD IDEA.

22

23 **MARTHA WALBOURNE:** DAVID RICCITIELLO, REGIONAL ADMINISTRATOR  
24 FOR THE C.R.A. FOR THE DOWNTOWN AREA AND TOM WEBBER, WHO JUST



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1 INTRODUCED HIMSELF, WHO IS OUTSIDE COUNSEL TO THE C.R.A. WITH  
2 GOLDFARB AND LITMAN.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. YOU WANT TO ADDRESS THE  
5 ISSUE OF THE CONSISTENCY WITH THE PLAN?

6

7 **TIM CHUNG:** WITH THE LAND USE? YES. TIM CHUNG.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** THE LAND USE AND THE C.R.A. PLAN,  
10 THE BUNKER HILL PLAN.

11

12 **TIM CHUNG:** RIGHT. THAT'S CORRECT. WE BELIEVE THAT THE PROPOSED  
13 PROJECT IS CONSISTENT WITH THE BUNKER HILL PLAN...

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** SLOW DOWN. SPEAK INTO THE MIKE AND  
16 SPEAK SLOWLY. WE'VE GOT TO DO SOMETHING ABOUT THE SOUND SYSTEM  
17 IN HERE, I GOT TO TELL YOU. I DON'T KNOW IF IT'S SOMETHING  
18 TODAY OR I'M GETTING OLD BUT I CAN'T HEAR A THING.

19

20 **TIM CHUNG:** OKAY. TIM CHUNG DEPUTY CITY ATTORNEY WITH THE LOS  
21 ANGELES CITY ATTORNEY'S OFFICE. IN RESPONSE TO THE QUESTION,  
22 THERE IS CONSISTENCY WITH THE REDEVELOPMENT PLAN. WE HAVE GONE  
23 THROUGH THESE ISSUES WAY BACK WHEN THE PROJECT WAS FIRST  
24 PROPOSED AND THOSE ARE FULLY EVALUATED IN THE ENVIRONMENTAL  
25 IMPACT REPORT THAT WAS CERTIFIED BY THE AUTHORITY.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** WHAT DOES THE REDEVELOPMENT PLAN  
3 SAY ABOUT DENSITY OR FLOOR AREA RATIO IN THE BUNKER HILL ON  
4 THIS PROPERTY?

5

6 **TIM CHUNG:** IT IS CURRENTLY A 5-TO-1 FLOOR DENSITY ISSUE...

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** FLOOR AREA RATIO?

9

10 **TIM CHUNG:** FLOOR AREA RATIO. AND THE CURRENT PROJECT IS  
11 CONSISTENT WITH THAT. WITH RESPECT TO THE NUMBER OF  
12 RESIDENTIAL HOUSING UNITS, THAT NUMBER LIMIT IS WITH RESPECT  
13 TO THE RESIDENTIAL AREAS AND IN THE COMMERCIAL AREAS...

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** I'M SORRY. SAY THAT AGAIN. WITH  
16 RESPECT TO RESIDENTIAL...

17

18 **TIM CHUNG:** LIMIT ON THE RESIDENTIAL UNITS, THAT LIMIT IS IN  
19 THE AREAS THAT ARE DESIGNATED RESIDENTIAL IN THE CURRENT PLAN.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S ON-- ON THE CITY  
22 PROPERTIES?

23



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **TIM CHUNG:** RIGHT. THOSE ARE "L" AND "M", C.R.A. PROPERTIES,  
2 THOSE OTHER C.R.A. PROPERTIES, RIGHT. AND ON "Q", WHICH IS A  
3 COMMERCIAL...

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** SO ARE THE PROPOSED DENSITIES ON  
6 "L" AND "M" CONSISTENT WITH THE REDEVELOPMENT PLAN?

7

8 **TIM CHUNG:** YES, THEY ARE, AND...

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** WAS THE REDEVELOPMENT PLAN CHANGED  
11 IN ORDER TO MAKE IT CONSISTENT?

12

13 **TIM CHUNG:** NO. THESE ARE ALL DONE WITHIN THE EXISTING  
14 REDEVELOPMENT PLAN.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** SO HE IS JUST, THIS FINE ATTORNEY  
17 WHO PASSED THE CALIFORNIA BAR, JUST DOESN'T KNOW WHAT HE'S  
18 TALKING ABOUT?

19

20 **TIM CHUNG:** WELL, IT IS A COMPLICATED PROJECT AND YOU HAVE TO  
21 LOOK AT ALL DIFFERENT PIECES. WITH RESPECT TO THE COUNTY  
22 PARCELS, WHICH ARE "Q" AND "W", THOSE ARE CURRENTLY  
23 COMMERCIALLY DESIGNATED UNDER THE REDEVELOPMENT PLAN AND THE--  
24 UNDER THE PLAN, THE REDEVELOPMENT AGENCY DOES HAVE THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 AUTHORITY TO APPROVE ADDITIONAL RESIDENTIAL UNITS ON THOSE  
2 AREAS THAT ARE NOT PART OF THE CAP THAT HE WAS MENTIONING.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** NOT PART OF WHICH CAP?

5

6 **TIM CHUNG:** THE RESIDENTIAL UNIT CAP IN THE RESIDENTIAL AREAS.  
7 SO THOSE ARE IN ADDITION TO THE RESIDENTIAL.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** SO THERE'S A RESIDENTIAL CAP OVER  
10 ON "L" AND "M" WHICH, IN THE PROPOSAL, IS CONSISTENT WITH THAT  
11 CAP?

12

13 **TIM CHUNG:** THAT'S CORRECT.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** AND THEN THERE IS THE ABILITY--  
16 THERE IS NO CAP ON RESIDENTIAL ON-- WHAT IS OUR "Q" AND...

17

18 **DAVID RICCIETELLO:** DESIGNATED COMMERCIAL, SO WE HAVE-- THE  
19 REDEVELOPMENT AGENCY HAS THE AUTHORITY TO APPROVE RESIDENTIAL  
20 USES ON COMMERCIALLY DESIGNATED PROPERTY ON THAN REDEVELOPMENT  
21 PLAN AND SO WE HAVE DONE THAT.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** WITHOUT A CAP?

24

25 **DAVID RICCIETELLO:** WITHOUT A CAP.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** NO LIMITED AS TO THE DENSITY OR  
3 IT'S NOT SUBJECT TO AN R-4 DENSITY?

4

5 **DAVID RICCIETELLO:** THAT'S CORRECT. AND, IN TERMS OF THE  
6 F.A.R., IF I COULD JUST BE CORRECT, IF I CAN JUST CORRECT THE  
7 RECORD ON THAT, THE F.A.R. LIMITS IN BUNKER HILL IS AN OVERALL  
8 F.A.R. LIMIT OF 5-TO-1 AND THEN, UNDER THE DESIGN FOR  
9 DEVELOPMENT, THE AGENCY HAS ALLOCATED THAT F.A.R. TO VARIOUS  
10 PARCELS THROUGHOUT THE PROJECT AREA AND WE HAVE ALLOCATED  
11 SUFFICIENT F.A.R. TO ALLOW THIS PROJECT TO PROCEED.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** SO YOU CAN TRANSFER DEVELOPMENT  
14 RIGHTS FROM PARCEL TO PARCEL AND YOU HAVE DONE THAT IN THIS  
15 CASE TO MAKE-- SO THERE IS NO BUSTING OF ANY F.A.R. CAP?

16

17 **DAVID RICCIETELLO:** THAT'S CORRECT.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** I WANT TO GET-- JUST A LAST  
20 QUESTION. I WANT TO GET BACK TO THIS-- THIS IS VERY  
21 INTERESTING TO ME. YOU'RE TELLING ME THAT, ON A COMMERCIALY  
22 ZONED PIECE OF PROPERTY IN THE BUNKER HILL REDEVELOPMENT PLAN,  
23 THAT YOU CAN AUTHORIZE ANY DENSITY THAT YOU WANT FOR-- OF  
24 RESIDENTIAL?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **DAVID RICCIETELLO:** RESIDENTIAL DENSITIES WOULD BE CONTROLLED  
2 BY THE CITY'S ZONING CODE AND WE'RE GOING THROUGH THAT...

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** SO WHAT IS THE CITY'S ZONING CODE?

5

6 **DAVID RICCIETELLO:** SOME OF THE PROPERTY, I BELIEVE, IS ZONED  
7 RESIDENTIAL AND SOME OF IT IS ZONED COMMERCIAL AND WE'RE  
8 WORKING THROUGH THE CITY PROCESS ON THAT BUT YOU COULD DO  
9 RESIDENTIAL IN A COMMERCIAL ZONE.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** ON THE PROPERTIES-- CAN YOU JUST  
12 HANG ON A SECOND? ON THE PROPERTIES THAT WE OWN, "Q" AND "W-  
13 2", THOSE ARE ALL ZONED COMMERCIAL, IS THAT CORRECT?

14

15 **MARTHA WALBOURNE:** IT'S A MIX. IT'S PARTLY ZONED COMMERCIAL AND  
16 RESIDENTIAL.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** THE PART YOU'RE GOING TO DEVELOP  
19 IN PHASE I IS ALSO A MIX?

20

21 **MARTHA WALBOURNE:** IT'S A MIX, YES.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. BUT THERE'S GOING TO BE  
24 RESIDENTIAL DEVELOPMENT ON THE COMMERCIAL ZONED PORTION OF  
25 THIS "Q" PROPERTY, CORRECT?



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **MARTHA WALBOURNE:** CORRECT.

3

4 **DAVID RICCIETELLO:** AND UNDER THE CITY ZONING CODE, YOU CAN  
5 RESIDENTIAL IN A COMMERCIAL ZONE.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** I UNDERSTAND. BUT I BELIEVE, IF MY  
8 MEMORY SERVES ME CORRECTLY, THAT A-- WHAT IS THE ZONE HERE, C-  
9 3? C-2-3 OR SOMETHING?

10

11 **DAVID RICCIETELLO:** I BELIEVE IT'S C-2 BUT I COULD BE-- IT'S IN  
12 THE...

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** IT'S C-2 BUT THERE'S-- I THINK  
15 IT'S LIMITED TO AN R-4 DENSITY, WHICH I THINK IS A HUNDRED  
16 UNITS TO THE ACRE UNLESS THEY'VE CHANGED IT OR 50 UNITS-- 100  
17 UNITS TO THE ACRE?

18

19 **PAUL RUTTER:** WE'RE WELL WITHIN THE LIMITS UNDER THE ZONING.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** SO THERE IS A LIMIT ON HOW MUCH  
22 DENSITY YOU CAN-- HOW MANY RESIDENTIAL UNITS YOU CAN BUILD,  
23 IT'S LIMITED BY THE UNDERLYING CITY PLANNING CODE, ZONING  
24 CODE, CORRECT?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **PAUL RUTTER:** CORRECT.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** HAVE YOU CHANGED THE CITY'S ZONING  
4 CODE IN ORDER TO FACILITATE THIS PROJECT?

5

6 **PAUL RUTTER:** THAT'S A SEPARATE PROCESS THAT'S UNDER WAY.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, LET ME...

9

10 **SUP. ANTONOVICH:** YOU'RE CHANGING THE...

11

12 **SUP. MOLINA:** NOT THE CODE.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** WHAT IS THE CHANGE THAT THEY ARE  
15 GOING TO BE SEEKING OR THAT SOMEBODY-- WHAT'S THE CITY GOING  
16 TO BE CONTEMPLATING IN THE WAY OF A ZONING CHANGE ON THIS  
17 PROPERTY, ON "Q" AND "W-2" AND FOR WHAT PURPOSE?

18

19 **PAUL RUTTER:** THEY'RE SEEKING A DEVELOPMENT AGREEMENT WITH THE  
20 CITY AND, AS PART OF THAT PROCESS, AS WELL AS A TRACT MAP,  
21 WHICH THEY'VE ALREADY SUBMITTED THE APPLICATION TO THE CITY TO  
22 DO THAT BECAUSE YOU HAVE TO DO A TRACT MAP IN ORDER TO DO  
23 THE...

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** IS THE ZONE CHANGE-- WHAT ARE THEY  
2 GOING TO BE ASKING THE ZONING TO BE CHANGED TO?

3

4 **MARTHA WALBOURNE:** WE NEED THE DEVELOPER UP FOR THAT.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. I MEAN, THIS GETS AT  
7 THE ISSUE THAT THE ATTORNEY FOR THE BONAVENTURE ASKED. I JUST  
8 WANTED TO GET TO THE BOTTOM OF THIS.

9

10 **BEA SHU:** BEA SHU WITH THE RELATED COMPANIES. WE'RE CURRENTLY  
11 PROCESSING WITH THE CITY TO CONVERT THE PORTION OF THE PHASE I  
12 IN THREE PARCELS THAT ARE R-5 TO C-2 SP THAT THE WHOLE-- THE  
13 PARCELS WOULD BE CONSISTENTLY...

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** WHICH PARCELS ARE YOU TALKING  
16 ABOUT? "Q"?

17

18 **BEA SHU:** ALL OF THE DEVELOPMENT PARCELS.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL OF THE DEVELOPMENT PARCELS.  
21 AND YOU'RE GOING TO BE CHANGING FROM WHAT TO WHAT?

22

23 **BEA SHU:** CURRENTLY PHASE I PARCEL IS A COMBINATION OF R-5 AND  
24 C-2.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** SO YOU'LL BE CHANGING IT...

2

3 **BEA SHU:** SO THE PROPOSAL IS TO CHANGE THE WHOLE PARCEL TO C-2.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. IS THAT CONSISTENT WITH THE  
6 CURRENT REDEVELOPMENT PLAN?

7

8 **TIM CHUNG:** YES. I BELIEVE THAT PARCEL "Q" CURRENTLY IS  
9 DESIGNATED AS A COMMERCIAL PARCEL.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** SO THE CURRENT ZONING IS  
12 INCONSISTENT WITH THE REDEVELOPMENT PLAN? WELL, IT CAN'T BE  
13 CONSISTENT IN BOTH CASES, CAN IT?

14

15 **TIM CHUNG:** WELL, I GUESS I WOULD SAY THAT THE REDEVELOPMENT  
16 PLAN WILL LIMIT THE USES SO, EVEN IF THE UNDERLYING ZONING  
17 WERE FOR RESIDENTIAL, THE AGENCY COULD STILL REQUIRE A  
18 PARTICULAR USE.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** COULD REQUIRE WHAT?

21

22 **TOM WEBBER:** A PARTICULAR USE. SO THE AGENCY, IN A SENSE, IS  
23 OVERLAYING REQUIREMENTS ON THE CITY ZONING SO-- AND OPPOSING  
24 OTHER USES AND REALLY WHAT'S GOING ON THROUGH THIS PROCESS  
25 IS...



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** DO YOU CONCEDE THAT, IF YOU WERE  
3 TO SEEK AN AMENDMENT TO THE REDEVELOPMENT PLAN FOR BUNKER  
4 HILL, THAT YOU'D HAVE TO RENEGOTIATE WITH THE COUNTY FOR A  
5 NEW-- AT LEAST NEGOTIATE FOR A NEW AGREEMENT ON THE  
6 DISPOSITION OF TAX INCREMENT FUNDING?

7

8 **TOM WEBBER:** IF WE-- IF THE AGENCY WERE TO AMEND THE PLAN, THEY  
9 WOULD HAVE TO GO THROUGH THE PLAN AMENDMENT PROCESS. THERE ARE  
10 VARIOUS TIERS FOR PLAN AMENDMENTS, SOME ARE MAJOR AMENDMENTS  
11 WHICH WOULD REQUIRE NEW PASS THROUGH, SOME MAY BE CONSIDERED  
12 MINOR AMENDMENTS WHERE THE COUNTIES WOULD BE NOTIFIED BUT MAY  
13 NOT NECESSARILY TRIGGER AN A.B.-1290 PASS THROUGH. SO WE WOULD  
14 HAVE TO...

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** AND WHERE IS THAT DETERMINED WHAT  
17 IS MAJOR AND WHAT IS MINOR?

18

19 **TOM WEBBER:** THAT'S IN THE HEALTH AND SAFETY CODE IN TERMS OF--  
20 IT SETS OUT WHAT PLAN AMENDMENTS NEED TO GO THROUGH WHAT  
21 PROCESS.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** YOUR REDEVELOPMENT PLAN AMENDMENTS  
24 WE'RE TALKING ABOUT, CORRECT?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **TOM WEBBER:** YES, RIGHT.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** NOW, YOU'RE NOT ASKING FOR  
4 REDEVELOPMENT PLAN DEVELOPMENTS, CORRECT?

5

6 **TOM WEBBER:** NO, NOT NOW AND, IF WE DID, WE WOULD GO THROUGH  
7 THE PLAN AMENDMENT PROCESS.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. BUT YOU ARE ASKING FOR A  
10 CHANGE OF ZONE FROM R-5 TO C-2, CORRECT?

11

12 **SPEAKER:** THE DEVELOPER APPARENTLY IS, YES.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** OR THE DEVELOPER IS GOING TO BE  
15 ASKING FOR IT, CORRECT? AND THAT-- AND YOUR...

16

17 **TIM CHUNG:** BUT THAT CHANGE WOULD BE CONSISTENT WITH THE  
18 EXISTING REDEVELOPMENT PLAN.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** AND THAT'S BECAUSE THE EXISTING  
21 REDEVELOPMENT PLAN SAYS WHAT?

22

23 **TIM CHUNG:** THAT IT'S CURRENTLY DESIGNATED COMMERCIAL FOR THAT  
24 PARCEL AND THAT COMMERCIAL USES CAN BE USED FOR RESIDENTIAL  
25 USE WITH REDEVELOPMENT AGENCY APPROVAL, WHICH THE AGENCY DID.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. KNABE:** YOU SAID THE CHANGE WOULD BE CONSISTENT?

3

4 **TIM CHUNG:** WOULD BE.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH. BUT WHAT I'M TRYING TO FIND  
7 OUT IS THAT ZONING HAS PROBABLY BEEN THERE FOR A LONG, LONG  
8 TIME, PROBABLY PREDATES THE BUNKER HILL REDEVELOPMENT PLAN,  
9 RIGHT? I MEAN, I DON'T KNOW IT BUT I SUSPECT-- THAT'S USUALLY  
10 THE WAY IT WORKS. AND THEN IN COMES, IN THE LATE 1970S, THE  
11 BUNKER HILL REDEVELOPMENT-- EARLIER, I GUESS, IT WAS BEFORE MY  
12 TIME, THE BUNKER HILL REDEVELOPMENT PLAN COMES INTO EFFECT. IS  
13 THAT WHEN THIS PROPERTY WAS PLANNED FOR COMMERCIAL IN THE  
14 '70S, '60S AND '70S?

15

16 **PAUL RUTTER:** IT WAS DONE AT PART OF THE ORIGINAL PLAN THAT WAS  
17 ADOPTED AND THEN DESIGN FOR DEVELOPMENT, I DON'T RECALL...

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** WHEN WAS THE ORIGINAL PLAN  
20 DEVELOPED?

21

22 **PAUL RUTTER:** IN THE '50S, IT WAS PUT TOGETHER BUT I BELIEVE  
23 THE DESIGN FOR DEVELOPMENT WAS ADOPTED IN THE EARLY 1970S,  
24 WHICH IS ACTUALLY MORE RESTRICTIVE IN THE ZONING WHICH IS  
25 WHERE THE CONFUSION COMES IN.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** EXACTLY. SO, FOR ALL OF THESE  
3 YEARS, THE PLAN AND THE ZONING, THE UNDERLYING ZONING HAS, AT  
4 LEAST IN OUR PARCELS, HAD BEEN INCONSISTENT IN THAT THE PLAN--  
5 I'M ASKING THIS, I'M NOT ASSERTING, I'M JUST TRYING TO  
6 UNDERSTAND, WAS THE PLAN INCONSISTENT WITH THE ZONING UP UNTIL  
7 NOW OR UP UNTIL THIS CHANGE WILL TAKE PLACE IN THAT THERE WAS  
8 A COMMERCIAL AND A RESIDENTIAL, A C-2 AND AN R-5 PORTION TO  
9 THIS PROPERTY AND NOW-- BUT THE PLAN AUTHORIZED C2 ON THE  
10 WHOLE PROPERTY?

11

12 **PAUL RUTTER:** THE PLAN RESTRICTED IT TO COMMERCIAL USES. THE  
13 ZONING WAS INCONSISTENT WITH THAT IN THAT PART OF IT WAS ZONED  
14 RESIDENTIAL.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** AND YOU WERE NOT REQUIRED TO BRING  
17 THE PLAN AND THE ZONING INTO INCONSISTENCY UNDER A.B. 283 OR  
18 ANYTHING LIKE THAT?

19

20 **PAUL RUTTER:** WE WENT THROUGH THAT PROCESS WITH THE CITY AND  
21 APPARENTLY THIS WAS, BECAUSE OF THE NATURE OF THE  
22 RESTRICTIONS, THE DIFFERENCE BETWEEN THE LAND USE RESTRICTIONS  
23 ON THE REDEVELOPMENT PLAN AND THE ZONING, WE LEFT THE ZONING  
24 IN PLACE, INTACT AT THAT TIME AS IT WAS.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. YOU'VE ANSWERED MY  
2 QUESTION.

3

4 **SUP. ANTONOVICH:** ON THAT POINT, THOUGH, THE DEVELOPER IS  
5 PROPOSING THE CHANGED ZONING ON ALL OF THE COMMERCIAL, SO  
6 DOESN'T THAT CIRCUMVENT THE INTENT OF THE BUNKER HILL PLAN?

7

8 **TIM CHUNG:** I BELIEVE IT WAS THE OTHER WAY AROUND, TO CHANGE  
9 THE RESIDENTIAL PARTS TO THE COMMERCIAL. UNDER ZONING. BUT  
10 THAT IS CONSISTENT WITH THE REDEVELOPMENT PLAN.

11

12 **SUP. MOLINA:** MR. SUTTON?

13

14 **SUP. ANTONOVICH:** SO YOU'RE SAYING WHEN THIS WENT OUT FOR  
15 PROPOSALS, THAT THIS WAS THE INTENT, IT WAS NOT IN THE PLAN AT  
16 THE TIME?

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** CAN I JUST SAY SOMETHING ON THAT?  
19 I THINK I UNDERSTAND WHAT'S GOING ON HERE AND I DON'T THINK  
20 IT'S AS NEFARIOUS AS THE ATTORNEY MADE IT SOUND. A  
21 COMMERCIALLY ZONED PIECE OF PROPERTY IS A MORE PERMISSIVE ZONE  
22 THAN A RESIDENTIALLY ZONED PIECE OF PROPERTY. YOU CAN'T BUILD  
23 A COMMERCIAL BUILDING IN A RESIDENTIAL ZONED PIECE BUT YOU CAN  
24 BUILD RESIDENTIAL ON A COMMERCIALLY ZONED PIECE. THE PLAN  
25 CALLS FOR THIS TO BE COMMERCIAL. AND THAT'S THE MOST RECENT



**The Meeting Transcript of  
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1 LEGISLATIVE ACT, IF YOU WILL, OVER THERE AND THAT'S REALLY  
2 WHAT GOVERNS THE-- WHY THIS THING HAS NOT EVER BEEN BROUGHT UP  
3 TO DATE SINCE THE LATE 1950S, IF THAT'S WHAT IT IS, I DON'T  
4 KNOW, BUT I THINK THE INTENT IS FOR THE COMMERCIAL AND, WITHIN  
5 THE COMMERCIAL, YOU CAN BUILD MIXED USE, YOU CAN BUILD  
6 COMMERCIAL, RESIDENTIAL, HOTEL, YOU CAN DO A MIXTURE OF ALL  
7 THAT. YOU CAN'T DO THAT IF THE SHOE WAS ON THE OTHER FOOT AND  
8 IT'S VERY COMPLICATED AND I APPRECIATE THAT BUT IT WAS-- IT'S  
9 AN INTERESTING ISSUE.

10

11 **SUP. ANTONOVICH:** LET ME ASK MR. SUTTON. IN YOUR POINT 14 THAT  
12 YOU DELIVERED TO THE BOARD, YOU SAY, "THE GRAND AVENUE PROJECT  
13 CONTAINS TERMS THAT LIMITS WHO CAN WORK AT THE CONSTRUCTION  
14 JOBS, WHO CAN WORK AT THE COMPLETED NEW FACILITIES AND WHO  
15 FUTURE TENANT BUSINESSES MAY HIRE AND THAT THE LIMITS ARE  
16 BASED ON SPECIFIC ZIP CODES SET FORTH IN DOCUMENTS" AND I  
17 BELIEVE L.A. COUNTY HAS ABOUT A THOUSAND OR MORE ZIP CODES AND  
18 THIS IS TO LIMIT THEM TO 14 ZIP CODES. IT DOESN'T EVEN INCLUDE  
19 ALL OF THE FIVE SUPERVISORIAL DISTRICTS OR EVEN A MAJORITY OF  
20 THE DISTRICTS, I WOULD ASSUME. AGAIN, ISN'T THAT A  
21 DISCRIMINATORY POLICY?

22

23 **CHRISTOPHER SUTTON:** WE BELIEVE THE CASE AS WE HAVE SITED THAT,  
24 WHEN YOU IMPOSE THAT ON THE FUTURE TENANTS WHO RECEIVE NO  
25 BENEFIT FROM THE SUBSIDIES AND YOU IMPOSE THAT ON THE FUTURE



**The Meeting Transcript of  
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1 EMPLOYEES, SO IF THEY MOVE WHILE THEY'RE EMPLOYED, YOU'RE  
2 CREATING A CONSTITUTIONAL PROBLEM. WE BELIEVE THAT IT IS  
3 DISCRIMINATION AND THERE SHOULD NOT BE A GEOGRAPHIC LIMIT ON  
4 THE JOBS AND TRAINING. YOU NOTICE THAT THERE'S NO GEOGRAPHIC  
5 LIMIT ON WHO CAN BE IN THE HOUSING. WHY DON'T THEY DO THAT?  
6 WHY DON'T THEY PUT A ZIP CODE LIMIT ON WHO CAN COME INTO THE  
7 AFFORDABLE HOUSING? BECAUSE THEY KNOW, IN THAT CASE, IT WOULD  
8 BE CLEARLY UNCONSTITUTIONAL. THEY'RE REALLY, I THINK,  
9 VIOLATING A LAW TO GET SOMEBODY TO SUPPORT THIS PROJECT WITHIN  
10 A CERTAIN AREA, AND I THINK THAT THEY SHOULD IS NOT HAVE THE  
11 ZIP CODE LIMITS ON EMPLOYMENT AND TRAINING IF THERE IS THIS  
12 COUNTYWIDE NEED FOR JOBS AND FOR TRAINING, YOU HAVE A  
13 COUNTYWIDE-- YOU SHOULD HAVE A COUNTYWIDE PROGRAM.

14

15 **SUP. ANTONOVICH:** THANK YOU.

16

17 **SUP. MOLINA:** THANK YOU, MR. SUTTON. ANY OTHER...

18

19 **SUP. BURKE:** I HAVE JUST ONE QUESTION, I JUST WANT TO CLARIFY  
20 ON HIS STATEMENT. WHEN YOU MADE THE STATEMENT IN TERMS OF  
21 FUTURE INCREMENT REVENUES, WAS THAT BASED SOLELY ON THE ZONING  
22 ISSUE?

23

24 **CHRISTOPHER SUTTON:** IT'S BASED UPON THE COMBINATION OF ALL OF  
25 THE LAND USE AND ZONING ISSUES THAT WOULD REQUIRE A



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 REDEVELOPMENT PLAN DEVELOPMENT. AND TO PUT A LITTLE BIT MORE  
2 POINT ON THE COMMENT MADE, 33457.1 OF THE HEALTH AND SAFETY  
3 CODE IN THE REDEVELOPMENT LAW SAYS, "A MAJOR AMENDMENT IS  
4 WHAT'S MAJOR AND A MINOR AMENDMENT IS WHAT'S MINOR" AND IT'S  
5 TOTALLY LEFT UP TO THE INTERPRETATION OF THOSE WHO ARE  
6 WRESTLING WITH THAT AT THE TIME OF THE AMENDMENT. SO THE  
7 COUNTY MIGHT TAKE THE POSITION THAT THIS IS A MAJOR AMENDMENT  
8 AND YOU HAVE TO REVISIT THE TAX INCREMENT ALLOCATION AND I'M  
9 SURE THE CITY WILL TAKE THE POSITION, OH, THIS IS A MINOR  
10 AMENDMENT, WE DON'T HAVE TO LOOK AT THAT. SO THAT WHAT'S  
11 HAPPENED IS, BY NOT ADDRESSING THE REDEVELOPMENT PLAN  
12 COMPLICATED ISSUES THAT SUPERVISOR YAROSLAVSKY POINTED OUT,  
13 THE COUNTY HAS BEEN DENIED THE OPPORTUNITY TO NEGOTIATE THIS  
14 ISSUE ONE WAY OR THE OTHER AND MAYBE YOU WANT TO GIVE UP ON  
15 THAT MONEY BUT IT'S A LOT OF MONEY.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, BUT THAT'S-- SORRY, BUT  
18 THAT'S-- THEN YOU'RE ARGUING A PROPOSITION WHICH IS  
19 PREPOSTEROUS, WHICH IS THAT EVERY ZONE CHANGE IN THE  
20 REDEVELOPMENT AGENCY IS A CHANGE TO THE REDEVELOPMENT PLAN AND  
21 THAT IS NOT THE CASE AND YOU KNOW IT.

22

23 **CHRISTOPHER SUTTON:** NO, NO. THIS IS A SIGNIFICANT, A  
24 SIGNIFICANT-- AND I RESPECTFULLY DISAGREE.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** SURE, IT'S SIGNIFICANT. EVERYTHING  
2 IS SIGNIFICANT. SIGNIFICANCE IS IN THE EYES OF THE BEHOLDER.  
3 THIS IS A SIGNIFICANT PROJECT BUT ZONE CHANGE IS CONSISTENT  
4 WITH THE REDEVELOPMENT PLAN.

5

6 **CHRISTOPHER SUTTON:** WELL, AND THEN HAVE YOUR STAFF READ  
7 SECTIONS 800 THROUGH 816 OF THE 1970 REDEVELOPMENT PLAN AND  
8 COMPARE IT TO WHAT WE'RE NOW GOING TO BE BUILDING AND YOU  
9 JUDGE. I'M NOT TELLING YOU TO TAKE MY WORD FOR IT. YOU JUDGE  
10 WHETHER THIS IS A SIGNIFICANT AMENDMENT OR NOT.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** DO YOU AGREE THAT A CHANGE OF  
13 ZONING FROM RESIDENTIAL TO COMMERCIAL ON THESE PROPERTIES, ON  
14 OUR COUNTY PROPERTIES, IS CONSISTENT WITH THE REDEVELOPMENT  
15 PLAN?

16

17 **CHRISTOPHER SUTTON:** THAT'S NOT WHAT THEY'RE BUILDING. THEY'RE  
18 BUILDING RESIDENTIAL.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S NOT AN ANSWER TO MY  
21 QUESTION.

22

23 **CHRISTOPHER SUTTON:** THAT'S CORRECT, THEY'RE CHANGING IT BACK  
24 TO WHAT IT SHOULD HAVE BEEN BUT IT SAYS IN THE PLAN THAT  
25 RESIDENTIAL HAS TO BE A SECONDARY USE AND OFFICE HAS TO BE THE



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1 PRIMARY USE ON "W" AND "Q" AND THAT'S NOT WHAT, IN FACT, IS  
2 BEING BUILT AND THAT'S WHY THERE'S ALWAYS ADDITIONAL FUTURE  
3 CHANGES.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** SO THE ANSWER TO MY QUESTION IS  
6 YES, YES, SUPERVISOR IT IS CONSISTENT WITH THE REDEVELOPMENT  
7 PLAN.

8

9 **CHRISTOPHER SUTTON:** BUT WHAT ARE THEY BUILDING? THEY'RE  
10 BUILDING SOMETHING DIFFERENT.

11

12 **SUP. MOLINA:** ALL RIGHT. VERY GOOD. I DON'T KNOW, MR.-- THANK  
13 YOU, MR. SUTTON. THANK YOU. MISS WALBOURNE, I DON'T KNOW IF  
14 THERE'S ANYTHING THAT YOU WANTED TO ADD. I DON'T KNOW IF THE  
15 OTHER MEMBERS HAVE ANY QUESTIONS. OKAY. THEY ARE HERE TO  
16 ANSWER ANY...

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** ARE WE DONE WITH THE EXPERTS NOW?

19

20 **SUP. MOLINA:** WELL, I GUESS UNLESS YOU HAVE QUESTIONS THAT YOU  
21 WANT TO ASK ON POLICY ISSUES...

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, I HAVE A BUNCH OF QUESTIONS  
24 AND I JUST REALLY, TO GET IT OUT IN THE RECORD BECAUSE THERE'S  
25 BEEN SO MUCH SAID ABOUT THIS AND NOT THAT SAYING IT HERE AND



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1 CLARIFYING THE RECORD HERE WILL MAKE TOO MUCH OF A DIFFERENCE  
2 IN HOW SOME PEOPLE REPORT IT BUT THERE'S BEEN A STATEMENT MADE  
3 THAT THE COUNTY IS GIVING-- AND I'M FOCUSED ON THE COUNTY'S  
4 PIECES AND THE CITY IS BIG ENOUGH TO DEAL WITH ITS OWN PIECES,  
5 BUT THE "Q" AND "W-2", THAT THE COUNTY IS GIVING AWAY ITS  
6 LAND. I'VE READ THAT NOW TWICE, ONCE IN AN EDITORIAL AND ONCE  
7 IN A COLUMN, THAT THE COUNTY IS JUST-- AND IT'S JUST A MATTER  
8 OF FACT ASSERTED THAT THE COUNTY IS GIVING AWAY THE LAND. WHO  
9 IS GOING TO SPEAK FOR THE PROJECT? MARTHA? OR YOU TELL ME.

10

11 **MARTHA WALBOURNE:** I'LL ASK PAUL RUTTER TO-- HE HAS THE  
12 NUMBERS.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** HOW MUCH IS BEING PAID OR IS  
15 ANYTHING-- IS THE COUNTY GIVING AWAY THE LAND?

16

17 **PAUL RUTTER:** SUPERVISOR, PAUL RUTTER. LET ME RESPOND. THE  
18 COUNTY IS NOT GIVING AWAY THE LAND. THE COUNTY IS GROUND  
19 LEASING THIS LAND.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** FOR HOW MUCH?

22

23 **PAUL RUTTER:** FOR UP FRONT, PREPAID PAYMENTS ON EACH PHASE. THE  
24 FIRST PHASE IS \$45.85 MILLION, WHICH WAS BEING PAID UPON  
25 DELIVERY OF THE DOCUMENTS BY THE DEVELOPER, IT'S NONREFUNDABLE



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1 UNDER ANY CIRCUMSTANCES, IT IS THE COUNTY'S, THE J.P.A'S, THE  
2 C.R.A.'S MONEY AT THAT POINT. THE SECONDS PHASE THEN REQUIRES  
3 A FURTHER PAYMENT AND THE THIRD PHASE REQUIRES A THIRD  
4 PAYMENT. IN EACH CASE...

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** AND THAT ARE THOSE TWO PAYMENTS?

7

8 **PAUL RUTTER:** AND THOSE TWO PAYMENTS ARE A FUNCTION OF THE  
9 ACTUAL UNIT COUNT AND THE SQUARE FOOTAGE OF THE PROJECTS AS  
10 FINALLY DEVELOPED. NOW, THE TOTAL OF THOSE, AND CAL HOLLIS CAN  
11 SPEAK TO THE PRESENT VALUES AND THE CALCULATIONS, BUT THE  
12 TOTAL OF THOSE NUMBERS I BELIEVE IS \$148 MILLION.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** SO WE ARE VIRTUALLY-- WHEN WILL  
15 THE DOCUMENTS BE COMPLETE?

16

17 **SPEAKER:** AS SOON AS THE APPROVAL ON THIS BODY, IF IT OCCURS,  
18 IS MAY. THEN, ON MARCH 5, THERE'S GOING TO BE A FINAL MEETING--  
19 - FINAL HEARING OF THE JOINT POWERS AUTHORITY, AT WHICH TIME  
20 THE DOCUMENTS IN FRONT OF YOU WILL BE RATIFIED BY THE JOINT  
21 POWERS AUTHORITY. THE ONLY DIFFERENCE BETWEEN THE PREVIOUS  
22 ACTION OF THE JOINT POWERS AUTHORITY AND THAT ACTION IS TO  
23 CLEAR UP SOME CLEAN-UP CHANGES THAT WERE MADE IN THE INTERIM.

24



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** SO WE SHOULD HAVE \$45.8 MILLION IN  
2 HAND WHEN?

3

4 **SPEAKER:** ACTUALLY, SUPERVISOR, YOU'LL HAVE \$50 MILLION BECAUSE  
5 THE DEVELOPER AGREED FROM DAY ONE THAT THEY WOULD PAY \$50  
6 MILLION AND THERE'S A CREDIT TOWARD THE PHASE II RENT FOR THAT  
7 EXCESS...

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** GOTCHA. SO WHEN WILL WE HAVE THAT  
10 IN HAND?

11

12 **SPEAKER:** YOU'LL HAVE THAT IN HAND WHEN WE EXECUTE DOCUMENTS ON  
13 BOTH SIDES AND THAT, WE ANTICIPATE, WOULD BE THE MARCH 5TH  
14 DATE.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. SO BEFORE THE END OF  
17 MARCH, WE WILL HAVE \$50 MILLION IN HAND AS A RESULT OF THIS.  
18 THAT IS, YOU KNOW, THAT IS NOT NOTHING. THAT IS A PRICE AND  
19 THEN THE SECOND AND THIRD PHASE, WHICH YOU INDICATED, IS A  
20 PRICE AND IT'S A CONSIDERABLE PRICE THAT THEY'RE PAYING FOR  
21 THAT LAND. I ASKED DAVID JANSSEN YESTERDAY WHAT WE GOT FOR THE  
22 SITE THAT WE SOLD TO THE CITY REDEVELOPMENT AGENCY WHICH THEY  
23 THEN TURNED AROUND AND SOLD TO THE ARCHDIOCESE FOR THE  
24 CATHEDRAL, IT WAS A LITTLE OVER 13 MILLION FOR THAT LARGE  
25 PIECE OF PROPERTY, I DON'T KNOW WHAT THE COMPARABLES IN SIZE



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1 ARE. THIS IS \$148 MILLION FOR A PROPERTY-- IT'S 10 TIMES THAT  
2 AMOUNT FOR A PROPERTY THAT ISN'T NEARLY TEN TIMES, IT'S  
3 PROBABLY MORE COMPARABLE IN SIZE THAN IT IS LARGER. SO  
4 PROPERTY VALUE, EITHER WE GOT A TERRIBLE DEAL ON THAT ONE OR  
5 PROPERTY INFLATION HAS GONE SKY OR SOMETHING ELSE HAPPENED.  
6 BUT THIS IS A LOT OF MONEY, IS ALL I'M TRYING TO SAY AND IT'S  
7 JUST NOT APPROPRIATE TO ASSERT THAT THE COUNTY IS GIVING AWAY  
8 THE LAND. I'M SENSITIVE TO THAT AND I KNOW SUPERVISOR MOLINA  
9 IS EVEN MORE SENSITIVE TO THAT BECAUSE I KNOW HOW HARD YOU  
10 FOUGHT TO GET THE 50 MILLION IN THE FIRST PHASE SO THAT WE CAN  
11 START DEVELOPING THAT PARK. I KNOW THAT WAS A BONE OF  
12 CONTENTION AND IT WAS A BONE OF CONTENTION WITH THE DEVELOPER  
13 AND HE TRIED EVERY WHICH WAY TO GET RELIEF FROM THAT  
14 REQUIREMENT AND DIDN'T GET IT. AND THEN TO READ THAT WE'RE  
15 GIVING AWAY THE PROPERTY IS KIND OF AN INSULT AND TO-- TO THE  
16 WORK THAT ALL OF US HAVE PUT IN BUT ESPECIALLY SUPERVISOR  
17 MOLINA AND THE REST OF THE J.P.A GROUP. AND SO I JUST WANTED  
18 TO GET THAT CLEAR. THE SECOND THING I WANTED TO ASK ABOUT IS,  
19 AND MAYBE MR. JANSSEN, I DON'T KNOW IF YOU WANT TO ANSWER THIS  
20 OR WHOEVER, IS THE COUNTY OF LOS ANGELES PUTTING ANY CASH INTO  
21 THIS DEAL? UP FRONT?

22

23 **PAUL RUTTER:** THE COUNTY IS PLEDGING SITE SPECIFIC T.I. UP  
24 TO...

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** T.I. IS TAX INCREMENT...

2

3 **PAUL RUTTER:** TAX INCREMENT ARE GENERATED BY THE PROJECT UP TO  
4 4.8 MILLION AND THEN THE REDEVELOPMENT...

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S FUTURE TAX INCREMENT  
7 FUNDING THAT IS GOING TO BE GENERATED BY THE PROJECT IF IT IS  
8 BUILT, CORRECT?

9

10 **PAUL RUTTER:** CORRECT.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** IF THE PROJECT IS NOT BUILT, THE  
13 COUNTY-- IS THE COUNTY PLEDGING ANY GENERAL FUND MONEY?

14

15 **C.A.O. JANSSEN:** MR. CHAIR, THE 4.6 MILLION, 4.6 MILLION THAT  
16 THE COUNTY IS PUTTING IN REPRESENTS 1.6 MILLION THAT WE OWE  
17 UNDER THE CITY UNDER THE OPA FOR THE IMPROVEMENTS OF SECOND  
18 STREET.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** OPA IS?

21

22 **C.A.O. JANSSEN:** THE AGREEMENT WE HAVE WITH THE REDEVELOPMENT  
23 AGENCY.

24

25 **SUP. YAROSLAVSKY, CHAIRMAN:** THE OWNER PARTICIPATION AGREEMENT.



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1

2 **C.A.O. JANSSEN:** THAT'S IT. OWNER PARTICIPATION AGREEMENT. SO  
3 WE OWE THEM \$1.6 MILLION. THAT IS GENERAL FUND.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** AND WHAT DO WE OWE IT TO THEM FOR?

6

7 **C.A.O. JANSSEN:** SECOND STREET IMPROVEMENTS, IT WAS A COUNTY  
8 OBLIGATION UNDER THE OPA. THEY DID THE WORK, WE'RE REIMBURSING  
9 THEM FOR IT.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** SEVERAL YEARS BACK. SO WE'RE  
12 FULFILLING AN OBLIGATION THAT WE HAVE. WHAT ABOUT THE BALANCE?

13

14 **C.A.O. JANSSEN:** THE \$3 MILLION IS OUR CHOICE AS TO WHERE IT  
15 COMES FROM BUT IT IS A COMMITMENT BY THE COUNTY TO BE REPAID,  
16 IF THERE IS INCREMENT AVAILABLE FROM THE C.R.A. OUT OF PHASE  
17 I. SO I CONSIDER IT A LOAN, A GOOD LOAN BUT IT'S UP TO US  
18 WHERE THAT 3 MILLION COMES FROM. I BELIEVE WE'RE PROPOSING TO  
19 TAKE IT OUT OF CAPITAL PROJECTS ACCOUNT, RIGHT, JOHN? RIGHT.  
20 THE BOARD-- WE ARE NOT USING COUNTY TAX INCREMENT AND THE  
21 BOARD WAS VERY CLEAR THAT IT DID NOT WANT COUNTY TAX INCREMENT  
22 USED IN THIS PROJECT AND WE ARE NOT PROPOSING THAT IT BE USED  
23 AND IT WILL CONTINUE TO FLOW TO THE GENERAL FUND.

24

25 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.



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1

2 **SUP. KNABE:** CAN I JUST UP ON THAT POINT? IN THIS INCENTIVE  
3 RENT THAT WE'RE GIVING BACK TO THE CITY, I MEAN, THERE'S NO  
4 CAP, IS THAT CORRECT?

5

6 **C.A.O. JANSSEN:** IT'S PHASE I IS THE CAP. IT DOES NOT ROLL INTO  
7 PHASE II AND PHASE III. IT DOES NOT.

8

9 **SUP. KNABE:** HOW DID WE COME UP WITH THE 4.7 OR 4.6? I MEAN,  
10 WAS THAT JUST THE RATIONALE? WAS THERE A FORMULA?

11

12 **C.A.O. JANSSEN:** MARTHA PROBABLY CAN ANSWER THIS BETTER BUT  
13 WHEN THEY WERE LOOKING AT THE COST OF THE PUBLIC IMPROVEMENTS  
14 AND THE COUNTY-- THE BOARD ALSO HAD SAID THEY ARE NOT WILLING  
15 TO PUT ANY MONEY INTO PARKING, IF I RECALL CORRECTLY, THEY  
16 WERE SHORT ABOUT \$4.6 MILLION TO MAKING THE PROJECT FEASIBLE  
17 IN TERMS OF THE PUBLIC IMPROVEMENTS. THAT'S WHERE THE FIGURE  
18 CAME FROM.

19

20 **SUP. KNABE:** SO THAT AMOUNT WILL NOT INCREASE OVER TIME?

21

22 **C.A.O. JANSSEN:** NO.

23

24 **PAUL RUTTER:** THE AGENCY BASICALLY PLEDGED ALL OF ITS SITE  
25 SPECIFIC TI TO THE PROJECT. WE WERE STILL SHORT 4.6 MILLION



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1 AND THAT'S THE AGREEMENT. IF WE REALIZE MORE TAX INCREMENT  
2 FROM THE PROJECT AND WE ESTIMATED WHEN WE DID THE FINANCIALS  
3 FOR THE PROJECT, THEN WE OWE YOU UP TO THREE MILLION OF THAT  
4 BACK.

5

6 **C.A.O. JANSSEN:** RIGHT.

7

8 **PAUL RUTTER:** THAT'S WHY IT'S CHARACTERIZED AS A LOAN.

9

10 **C.A.O. JANSSEN:** BETTER STATED. THANK YOU.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** AND IT WAS CHARACTERIZED THAT WAY  
13 BECAUSE WE DID NOT WANT TO PLEDGE TAX INCREMENT MONEY, WE  
14 WANTED THAT TO BE CLEAN, WE WOULD GET ALL THE TAX INCREMENT  
15 THAT WOULD BE GENERATED BY THIS FOR OTHER REASONS WHICH ARE  
16 MORE GLOBAL THAN JUST THIS PROJECT I THINK IS...

17

18 **PAUL RUTTER:** WE HAVE A PREVIOUS OPA WITH THE COUNTY THAT OPA  
19 WITH THE COUNTY THAT PROTECTS-- THAT HAS A PASS THROUGH  
20 AGREEMENT ON TAX INCREMENT GENERATED FROM THESE PARCELS, SO WE  
21 WERE TRYING TO HONOR THAT AGREEMENT-- PREVIOUS HONOR--  
22 PREVIOUS AGREEMENT WITH THE COUNTY.

23

24 **C.A.O. JANSSEN:** RIGHT.

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. SO-- OKAY.

2

3 **SUP. KNABE:** I HAVE A COUPLE QUESTIONS. PRIMARILY FOR DAVID.  
4 WHAT IF THE DEVELOPER COMES BACK TO US IN LOOKING FOR MORE  
5 MONEY TO FINISH THE PROJECT? ARE WE UNDER ANY OBLIGATION? I  
6 MEAN, SHOULD SOMETHING HAPPEN...

7

8 **C.A.O. JANSSEN:** NO.

9

10 **SUP. KNABE:** ...THAT WOULD REQUIRE A REOPENING OF CONVERSATIONS  
11 AND ALL THAT? WHAT HAPPENS? IS THERE A PLAN? SAY IF THE CONDOS  
12 DON'T SELL AS WELL AS THEY ANTICIPATE, WHAT HAPPENS?

13

14 **C.A.O. JANSSEN:** LET ME ASK MARTHA AND PAUL TO ANSWER THAT.  
15 PAUL? THE ATTORNEYS, SO WE LEGALLY KNOW.

16

17 **PAUL RUTTER:** SUPERVISOR, IF THE CONDOMINIUMS DO NOT SELL AS  
18 WELL AS EXPECTED, THAT'S THE DEVELOPER'S RISK, THERE'S NO  
19 EXPOSURE AT ALL TO THE J.P.A, THE COUNTY OR THE C.R.A..

20

21 **SUP. KNABE:** THANK YOU.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** AND WE HAVE \$50 MILLION IN CASH.  
24 IF IT GOES BELLY UP, WE'VE GOT THE 50 MILLION IN CASH.

25



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1 **PAUL RUTTER:** MAYBE I COULD ADD, JUST TO CLARIFY AND EASE YOUR  
2 MIND, THIS IS A GROUND LEASE WHICH REQUIRES THE DEVELOPER...

3

4 **SUP. KNABE:** ANYWAY, HE'S FINISHING OVER HERE.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** NO, IT'S CASH. IT GOES TO THE  
7 PARK. THAT'S WHAT IT'S FOR.

8

9 **SUP. ANTONOVICH:** IT'S NOT CASH.

10

11 **SUP. MOLINA:** IT IS TO THE DEVELOPER, WHO IS PAYING IT OUT. [  
12 LAUGHTER ]

13

14 **SUP. KNABE:** HE'S ANSWERING A QUESTION HERE WHILE YOU GUYS WERE  
15 TALKING ABOUT...

16

17 **PAUL RUTTER:** I WANT TO JUST-- I THINK THERE'S BEEN A LOT OF  
18 DISCUSSION ABOUT THE PAYMENT OF THE MONEY BUT THE GROUND LEASE  
19 IS MUCH MORE THAN THAT. IT'S A REQUIREMENT THAT THE  
20 DEVELOPMENT BE COMPLETED, BACKED BY A BOND AND A COMPLETION  
21 GUARANTEE. WE SPENT MANY, MANY DAYS NEGOTIATING THE OBLIGATION  
22 OF THE DEVELOPER TO COMPLETE THIS PROJECT IN A MANNER APPROVED  
23 BY THE J.P.A, THE COUNTY AND THE C.R.A.. SO IT'S FAR MORE THAN  
24 JUST A TRANSFER OF LAND. THE GROUND LEASE IS THE MECHANISM BY  
25 WHICH THE COUNTY, THE C.R.A. AND THE J.P.A WILL BE CONTROLLING



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1 THE DEVELOPMENT OF THE SITE AND MAKING SURE THE BUILDINGS ARE  
2 COMPLETED.

3

4 **SUP. MOLINA:** DID YOU HAVE MORE QUESTIONS?

5

6 **SUP. ANTONOVICH:** I HAVE A QUESTION FOR THE-- CAL HOLLIS. IF  
7 THE RETURNS-- AND FROM YOUR STUDY, IF THE RETURNS ARE BELOW  
8 MARKET, THE PRIVATE SECTOR, YOU WRITE THAT THEY'RE NOT GOING  
9 TO INVEST IN THE PROJECT. SO IF THAT'S CORRECT THAT THE  
10 TAXPAYER SUBSIDIES INCREASE THE DEVELOPER'S PROFITS, THEREBY  
11 ENABLING RELATED TO ATTRACT PRIVATE CAPITAL, DOESN'T THAT--  
12 YOUR REPORT INDICATE THAT THE REPORT OF THE MID RISE CONDOS AS  
13 6.5%?

14

15 **CAL HOLLIS:** CAL HOLLIS FROM KAISER MARSDEN. CHAIR, MEMBERS OF  
16 THE BOARD OF SUPERVISORS, THE CURRENT DEVELOPMENT FOR PRO  
17 FORMA SUGGESTS THAT THE RETURNS ON THE SECOND TOWER, THAT IS  
18 WHAT THE SUPERVISOR IS REFERRING TO AS THE MID RISE TOWER, ARE  
19 AT 6-1/2% UNDER THE CURRENT DEVELOPMENT PRO FORMA. THE PROJECT  
20 OVERALL HAS MET THIS DEVELOPER'S INVESTMENT REQUIREMENTS. THIS  
21 DEVELOPER IS PREPARED TO GO AND IS PREPARED TO PUT UP \$50  
22 MILLION AT RISK AND BUILD THIS PROJECT AT THOSE RETURNS. I  
23 BELIEVE IN THEIR HEART OF HEARTS THAT THEY BELIEVE BY THE TIME  
24 THIS PROJECT IS UP AND THESE UNITS ARE BEING SOLD, THEY WILL  
25 ACHIEVE SALES PRICES IN EXCESS OF THAT THAT'S IN THEIR PRO



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1   FORMA. THEY'RE BETTING \$50 MILLION NONREFUNDABLE THAT THIS  
2   PROJECT IS A FEASIBLE PROJECT.

3

4   **SUP. ANTONOVICH:** THERE HAVE BEEN ADS IN THE PRESS FOR LONG-  
5   TERM BANK LOANS AROUND 6%. COULD YOU EXPLAIN HOW THIS PROJECT  
6   SOMEHOW IS GOING TO ATTRACT CAPITAL WITH SUCH A LOW RETURN?

7

8   **CAL HOLLIS:** AGAIN, I BELIEVE THAT THE DEVELOPER, THE  
9   DEVELOPER'S INVESTMENT PARTNERS ARE BULLISH ON THEIR ABILITY  
10  TO ACHIEVE HIGHER SALES PRICES THAN IS IN THE CURRENT MARKET.  
11  THEY HAVE SHOWN, IN OTHER PROJECTS, THAT THEY CAN COMMAND  
12  SALES PRICES AND RENTAL RATES HIGHER THAN THE CURRENT MARKET  
13  AND THAT WAS TRUE IN THEIR RESIDENTIAL PROJECTS IN SAN  
14  FRANCISCO AND TRUE IN THEIR MIXED USE PROJECTS IN NEW YORK.

15

16  **SUP. ANTONOVICH:** BECAUSE IF THE RETURNS ARE BELOW MARKET, THE  
17  PRIVATE SECTOR IS NOT GOING TO INVEST IN THE PROJECT.

18

19  **CAL HOLLIS:** I BELIEVE THE PRIVATE SECTOR WILL INVEST IN THIS  
20  PROJECT.

21

22  **SUP. ANTONOVICH:** EVEN THOUGH WE HAVE DEVELOPERS NOW LEAVING  
23  DOWNTOWN?

24



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1 **CAL HOLLIS:** THERE ARE SOME THAT ARE LEAVING, THERE ARE SOME  
2 THAT ARE BUILDING, YES, SIR.

3

4 **SUP. ANTONOVICH:** RIGHT. IS IT TRUE THAT MORE THAN THE CONDOS  
5 AND THE HOTEL REPRESENT MORE THAN HALF OF THE ENTIRE GRAND  
6 AVENUE PROJECT?

7

8 **CAL HOLLIS:** THE CONDOS AND THE HOTELS REPRESENT MORE THAN HALF  
9 OF-- YES, THAT'S CORRECT.

10

11 **SUP. ANTONOVICH:** WELL, DOES YOUR ANALYSIS CONCLUDE THAT BOTH  
12 THE HOTELS AND THE CONDOS DON'T HAVE RETURNS CONSISTENT WITH  
13 INDUSTRY STANDARDS?

14

15 **CAL HOLLIS:** I THINK THEY'RE AT THE LOWER END OF INDUSTRY  
16 STANDARDS AND, AGAIN, I THINK THIS DEVELOPER BELIEVES THIS  
17 PROJECT IS GOING TO OUTPERFORM THE CURRENT MARKETPLACE.

18

19 **SUP. ANTONOVICH:** AND YOUR REPORT INDICATES THAT THOSE CONDOS  
20 ARE GOING TO HAVE TO SELL BETWEEN 36 AND 40% MORE THAN CONDOS  
21 DOWNTOWN ARE SELLING FOR TODAY. IS THAT A REALISTIC SALES...

22

23 **CAL HOLLIS:** I DON'T KNOW THAT 36 TO 40%. THE HOUSING-- THERE  
24 ARE UNITS DOWNTOWN THAT SELL ANYWHERE FROM \$500 A FOOT TO



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1 CLOSE TO A \$1,000 A FOOT. THESE UNITS ARE PRO FORMA TO SELL  
2 BETWEEN 8 AND 900 DOLLARS A FOOT.

3

4 **SUP. ANTONOVICH:** RIGHT. BUT MOST ARE SELLING FOR RETURNED 500,  
5 \$550.

6

7 **CAL HOLLIS:** I THINK THAT IS CORRECT FOR THE MID TO LOW RISE  
8 PRODUCT. THERE IS NO 50-STORY CONDOMINIUM PRODUCT IN DOWNTOWN  
9 LOS ANGELES.

10

11 **SUP. ANTONOVICH:** BUT DIDN'T K.B. JUST SELL ONE OF THEIR  
12 PROJECTS DOWNTOWN?

13

14 **CAL HOLLIS:** I'M SORRY?

15

16 **SUP. ANTONOVICH:** DIDN'T KB JUST SELL ONE OF THEIR PROJECTS  
17 DOWNTOWN?

18

19 **CAL HOLLIS:** I'M NOT FAMILIAR WITH THE KB PROJECTS. I CAN'T  
20 TELL YOU.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** THEY BAILED OUT OF THE HOTEL...

23



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1 **SUP. ANTONOVICH:** RIGHT, THEY DID. DAVID WILCOX OF ECONOMIC  
2 RESEARCH & ASSOCIATES? WHAT WERE YOU ASKED TO REVIEW BY THE  
3 COUNTY'S C.A.O.?

4

5 **DAVID WILCOX:** MR. CHAIRMAN, MEMBERS OF THE BOARD, I AM DAVE  
6 WILCOX, I AN PRINCIPAL AT ECONOMICS RESEARCH ASSOCIATES. I WAS  
7 CONTRACTED BY THE C.A.O. TO CONDUCT AN INDEPENDENT RISK  
8 ANALYSIS AND TO LOOK AT THE MARKETS AS THEY ARE SO EVOLVING  
9 AND WE SO REPORTED AND IT IS PART OF THE RECORD MATERIAL WHICH  
10 YOU HAVE RECEIVED. THE WORK WHICH WE CONDUCTED LOOKED AT THE  
11 MARKETS FOR CONDOMINIUMS IN THE CONTEMPORARY TIME AND ALSO  
12 ACKNOWLEDGED THE FACT THAT THE TIME FOR PERFORMANCE, WHICH  
13 RELATED HAS NEGOTIATED, IS EXTENDED BEYOND THAT WHICH WAS  
14 ORIGINALLY PART OF THE IMPLEMENTATION PLAN. THEREFORE, THERE  
15 ARE FOUR YEARS IN WHICH THE DEVELOPER AND ITS FINANCING  
16 PARTNER, WHICH IS CAL PERS, WHO MAKE VERY SIGNIFICANT RISK  
17 REAL ESTATE FUNDING COMMITMENTS, HAVE AGREED TO THIS AND THERE  
18 WILL BE A TIME FOR RESETTLEMENT AND RECOVERY OF THE  
19 RESIDENTIAL CONDOMINIUM MARKETS IN DOWNTOWN LOS ANGELES. THIS  
20 PHASE RUNS FROM 2007, WHEN IT BEGINS CONSTRUCTION IN ABOUT  
21 SEVEN MONTHS OR SO, TO 2011, AND THERE WILL BE A TIME DURING  
22 THIS PERIOD WHEN THE FIRST UNITS WILL BE AVAILABLE ALSO AT THE  
23 TOP OF THE CONVENTION CENTER HOTEL, WHICH ARE ABOUT 200 UNITS.  
24 SO THERE IS A BEGINNING FOR THE FIRST TIME OF VERY HIGH END  
25 CONDOMINIUMS IN DOWNTOWN LOS ANGELES AND THE MARKET APPEARS TO



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1 THINK THAT THAT WILL ACTUALLY OCCUR IN THE TIME FRAME WHEN  
2 THEY ARE AVAILABLE ON THE MARKET, GIVEN THE TWO VERY UNIQUE  
3 LOCATIONS THEY WILL BE IN. OUR FIRM ALSO LOOKED AT THE RETAIL  
4 MARKET AND LOOKED AT THE HOTEL MARKET AND ACKNOWLEDGED, AS A  
5 RESULT OF THAT IN THE WORK WHICH YOU HAVE BEFORE YOU, THAT  
6 THIS WILL BE THE FIRST FULL FIVE STAR HOTEL IN THIS PARTICULAR  
7 AREA. THERE WILL ALSO BE A 5 STAR ACTIVITY IN THE VERY MUCH  
8 SMALLER SPACE AT THE TOP OF THE CONVENTION CENTER HOTEL SINCE  
9 THERE ARE TWO HOTELS IN THE SAME TOWER. YOU ASKED US ALSO TO  
10 LOOK AT THE MATTER OF THE RISK THAT MIGHT BE INVOLVED AND A  
11 PART OF OUR ASSIGNMENT WAS TO CONDUCT ESSENTIALLY A PEER  
12 REVIEW OF WHAT KAISER MARSDEN HAS DONE OVER THE LAST SEVERAL  
13 YEARS AND THEIR MOST RECENT REPORT WAS DATED NOVEMBER 20TH OF  
14 2006 AND SO WE DID. AND WE HAD MANY CONVERSATIONS ABOUT THIS  
15 AND IT IS OUR PERCEPTION THAT THIS PROJECT CAN BE FEASIBLE,  
16 GIVEN THE EXTENDED TIME, GIVEN THE VERY SIGNIFICANT STRENGTH  
17 OF THE DEVELOPMENT PARTNERSHIP WHICH RELATED HAS GATHERED WITH  
18 MCFARLAND PARTNERS AND CALPERS THROUGH WHAT'S CALLED CUIP.  
19 THIS IS STIFF STUFF. ONE OF THE THINGS WHICH MR. RUTTER SAID A  
20 MINUTE AGO RELATED TO THE FACT OF THE-- I BELIEVE IT WAS HIM--  
21 THERE ARE COMPLETION GUARANTEES AND THERE ARE COMPLETION  
22 BONDS. WE WERE ALSO ASKED BY C.A.O. STAFF TO GO A LITTLE BIT  
23 DEEPER INTO THAT AND DISCOVER WHETHER OR NOT THERE ARE OTHER  
24 COMPLETION OBLIGATIONS. OUR EXPERIENCE IN DEALING WITH  
25 ASSIGNMENTS REGARDING VERY LARGE PROJECTS IS THAT THE FUNDING



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1 PARTNER OFTEN OBLIGATES THE DEVELOPER TO ALSO PROVIDE A  
2 COMPLETION GUARANTEE. WE DO NOT KNOW THAT THAT IS, IN FACT,  
3 THE CASE BUT IT HAS BEEN A COMMON PRACTICE FOR CUIP.  
4 THEREFORE, YOU, AS THE COUNTY, THE C.R.A. AND THE CITY HAVE  
5 SOME GREATER STRENGTHS OF GUARANTEE THAN MOST ANY OTHER LARGE  
6 SCALE REDEVELOPMENT PROJECT THAT WE HAVE RECENTLY SEEN. NOW WE  
7 WENT ALONG AND SAID THAT THERE-- WE ASKED OURSELVES AND I  
8 SUGGEST TO YOU, ARE THERE OTHER RISKS? YES, THERE ARE. WE DID  
9 NOT KNOW AT THE TIME THAT WE WROTE IT, AND OUR LAST VERSION IS  
10 JANUARY 24TH OF THIS YEAR, THAT THE INCREASE IN THE SUBSIDY,  
11 IF YOU'D LIKE TO CALL IT THAT, WENT UP FROM ABOUT 40 MILLION  
12 TO ABOUT 66.5 MILLION. WHAT WE HAD SAID IN OUR WORK, IS THAT A  
13 RISK? AND WE SAID YES, AT THAT TIME IT MIGHT BE BUT IT WILL  
14 LIKELY BE IN FUTURE PHASES IF IT DOES OCCUR AND THAT, AS HAS  
15 BEEN RECENTLY RESPONDED TO JUST A MOMENT AGO, THAT WILL BE  
16 YOUR CHOICE, YOUR DECISION WITH PHASES TWO AND THREE, IF IT  
17 EVER COMES UP, BECAUSE THE FIRST PART OF THE DEAL IS PHASE I  
18 AND, AS HAS JUST BEEN MENTIONED, THOSE GUARANTEES HAVE BEEN IN  
19 A SENSE PUT TO YOU AND THEY WILL BE PROBABLY ENCODED ON MARCH  
20 5TH. IS THERE A POSSIBILITY THAT THE PROPERTY-- THAT THE  
21 DEVELOPER MIGHT, IN FACT, FAIL TO PERFORM? IF SO, NOT MARKED  
22 OUT AS ENTIRELY IMPOSSIBLE BUT VERY LIKELY NOT TO HAPPEN, YOU  
23 HAD 10 CONTENDERS FOR THE SITE AND IT IS COMMON, IN SOME CASES  
24 WHERE A MAJOR FUNDING ENTITY LIKE CALPERS IS ENGAGED, THEY  
25 WILL FIND ANOTHER PARTNER AND THE DEVELOPMENT WILL PROCEED.



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1 THAT'S VERY COMMON. SO THERE ARE A SERIES OF COMMITMENTS AND  
2 THERE ARE A SERIES OF MARKET KNOWLEDGE CIRCUMSTANCES WHICH WE  
3 TRIED TO REPORT UPON IN CANDOR AND WE WENT THROUGH FIVE  
4 REVISIONS IN ORDER TO MAKE THE ISSUES CLEAR FOR THE C.A.O. SO  
5 THAT THEY ARE RECORDED IN THIS REPORT.

6

7 **SUP. ANTONOVICH:** BUT ARE YOU CONCERNED THAT BOTH THE HOTEL AND  
8 THE CONDOS DON'T HAVE RETURNS CONSISTENT WITH INDUSTRY  
9 STANDARDS?

10

11 **DAVID WILCOX:** WE AGREE WITH KAISER MARSDEN'S ANALYSIS THAT THE  
12 MID TO TOP LINE DESIRES ARE NOT MET AND KAISER MARSDEN HAS  
13 BEEN CLEAR ABOUT THAT. WE AGREE WITH WHAT MR. HOLLIS HAS JUST  
14 SAID. THE ENERGY WHICH IS BEING PUT HERE AND THE COMMITMENT  
15 WHICH HAS BEEN SIGNED ON IS PRETTY STRONG EVIDENCE THAT THEY  
16 BELIEVE THEY WILL ACHIEVE THE HIGHER LEVELS OF PRICING THAN WE  
17 HAVE JUST NOW DISCUSSED.

18

19 **SUP. ANTONOVICH:** AND THE TOP STORY, DID SOMEBODY SAY 50  
20 STORIES, WHATEVER, THAT PEOPLE WANT TO INVEST TO LIVE IN,  
21 SOUTHERN CALIFORNIA MAY BE A LITTLE DIFFERENT THAN NEW YORK.  
22 WE HAVE EARTHQUAKES QUITE REGULARLY HERE AND ONE OF THE  
23 REASONS, FOR MANY YEARS, THERE WERE STANDARDS THAT THE HIGHEST  
24 BUILDING COULD BE NO HIGHER THAN CITY HALL OF LOS ANGELES WAS  
25 BECAUSE OF THOSE EARTHQUAKES. I KNOW, WITH SOME OF THE NEW



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1 TECHNOLOGY, THEY HAVE INCREASED THAT HEIGHT BUT THE NUMBER OF  
2 PEOPLE WHO ARE RESIDENTS OF LOS ANGELES STILL ARE DICEY ABOUT  
3 LIVING IN 50-STORY BUILDINGS BECAUSE IT'S NOT PART OF THE  
4 CULTURE HERE. IT MAY BE PART OF THE EASTERN CULTURE BUT NOT,  
5 YOU KNOW, THE WESTERN CULTURE. FOR THE RELATED COMPANIES  
6 REPRESENTATIVE RECENTLY KB URBAN WITHDREW FROM ITS BID TO  
7 DEVELOP THE CONDOS IN THE L.A. LIVE PROJECT. SEVERAL OTHER  
8 DOWNTOWN CONDO PROJECTS HAVE ALSO BEEN ABANDONED, SO CLEARLY  
9 THE MARKET DEMAND IS DOWN FOR DOWNTOWN CONDOS. WHY IS RELATED  
10 MOVING FORWARD WITH THIS PROJECT WHEN OTHER DEVELOPERS ARE  
11 FLEEING THE MARKET?

12

13 **SUP. MOLINA:** MR. WITTY, IF YOU'D JOIN US.

14

15 **BILL WITTY:** BILL WITTY, PRESIDENT, RELATED COMPANIES OF  
16 CALIFORNIA. SUPERVISOR, AS MR. HOLLIS STATED, WE REMAIN VERY  
17 BULLISH ABOUT THIS. FOUR YEARS AGO, WE OPENED A 40-STORY HIGH-  
18 RISE, MIXED INCOME BUILDING, I MIGHT ADD, IN DOWNTOWN SAN  
19 FRANCISCO, THE MOST SEISMICALLY SENSITIVE LOCATION IN THE  
20 STATE. IT IS NOW THE HIGHEST RENTAL BUILDING IN THE CITY AND  
21 IS EXTRAORDINARILY SUCCESSFUL. WHEN WE OPENED-- WHEN WE  
22 STARTED ON TIME WARNER CENTER IN NEW YORK, THE UPPER WEST SIDE  
23 WAS NOT AS IT IS TODAY CONSIDERED SUCH A SLAM DUNK LOCATION.  
24 IN FACT, SIMILAR VALUE DISCREPANCIES EXISTED. THE COMBINATION  
25 WE HAVE FOUND OF VERTICALLY INTEGRATED MIXED USE WITH A 5-STAR



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1 HOTEL WHOSE SERVICES WILL BE AVAILABLE TO THE RESIDENTS OF  
2 THOSE CONDOS. IF YOU LOOK AT SIMILAR PROJECTS IN NEW YORK,  
3 CHICAGO, SAN FRANCISCO AND SOON L.A., ALL CREATE VALUES WELL  
4 ABOVE THE MARKET. WITH RESPECT TO KB HOME, THEY ARE A SINGLE-  
5 FAMILY HOME BUILDER. THIS WAS THEIR FIRST VENTURE INTO HIGH-  
6 RISE DEVELOPMENT. THAT PROJECT, AS I UNDERSTAND IT, IS GOING  
7 FORWARD BUT WITHOUT THEM. THIS IS OUR CORE BUSINESS. THIS IS  
8 WHAT WE DO. AND I THINK WE HAVE AMPLE EVIDENCE TO SUPPORT AND  
9 JUSTIFY WHAT WE'RE DOING HERE.

10

11 **SUP. ANTONOVICH:** SO YOU BELIEVE THAT YOU CAN GET YOUR CONDOS  
12 FOR 36 TO 40% MORE THAN THE OTHER DOWNTOWN CONDOS ARE SELLING  
13 FOR TODAY?

14

15 **BILL WITTY:** WELL, AS MR. HOLLIS INDICATED, WE HAVE, FROM THE  
16 GET GO, WHEN WE FIRST GOT INVOLVED IN THIS PROJECT, WE ALWAYS  
17 VIEWED THIS SUBMARKET OF DOWNTOWN, IF YOU WILL, AS POTENTIALLY  
18 DIFFERENT BECAUSE OF DISNEY HALL, BECAUSE OF THE CULTURAL  
19 RESOURCES AND BECAUSE OF THE VALUE THAT WE CAN CREATE BY DOING  
20 A MIXED USE PROJECT. WE ALWAYS ASSUMED THAT THE VALUES WOULD  
21 BE HIGHER. IF YOU LOOK AT THE PROJECTS THAT HAVE BEEN BUILT  
22 DOWNTOWN TO DATE, MOST HAVE BEEN ADOPTIVE REUSE OF LOFTS,  
23 THERE HAVE BEEN SOME MID RISE BUILDINGS BUILT VERY  
24 SUCCESSFULLY, I MIGHT ADD, AROUND STAPLES CENTER. THE MOST  
25 RECENT SALES PRICES ARE IN THE 675-DOLLAR A SQUARE FOOT RANGE.



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1 WE ARE DOING TWO PROJECTS OURSELF IN LITTLE TOKYO, WHICH IS  
2 ALSO DOWNTOWN, ALTHOUGH NOT HIGH-RISE. SO I THINK, AS MR.  
3 HOLLIS SAID, THE DOWNTOWN SITUATION IS NOT UNIFORM. THERE ARE  
4 A NUMBER OF PROJECTS GOING AHEAD BUT NONE HAVE BEEN OF THIS  
5 QUALITY LEVEL.

6

7 **SUP. ANTONOVICH:** SAN FRANCISCO IS LITTLE ODD IN THAT THEY HAVE  
8 ONE CITY, ONE COUNTY. LOS ANGELES COUNTY HAS 88 MUNICIPAL  
9 CENTERS AND THEN 134 UNINCORPORATED COMMUNITIES WHICH ALSO  
10 HAVE MANY MUNICIPAL CENTERS, SO IT'S NOT LIKE YOU CAN ALL  
11 IDENTIFY WITH ONE AREA. IT'S A 4,000-PLUS SQUARE MILE STATE  
12 AND YOU HAVE TO LOOK AT THE DIVERSITY OF THE POPULATION AND  
13 HOW WE RESIDE. WE'RE NOT ALL GOING TO BE LIVING DOWNTOWN AND,  
14 WHILE WE HAVE DISNEY AND IT'S A BEAUTIFUL CONCERT HALL AND  
15 SUPPORT IT ALL THE WAY, THAT SEATS ABOUT 20 SOME HUNDRED  
16 PEOPLE AND YOU'RE NOT GOING TO HAVE PEOPLE LIVING BECAUSE OF  
17 THAT ONE ATTRACTION WHEN YOU HAVE, IN THE SAN FERNANDO VALLEY  
18 CULTURAL CENTER GOING, IN THE SANTA CLARITA VALLEY, THE SAN  
19 GABRIEL VALLEY, THE ANTELOPE VALLEY, THEY HAVE THEIR OWN  
20 CULTURAL MUSICAL CENTERS AND PLAYHOUSES. SO THE PEOPLE ARE  
21 DIVERSIFIED IN ATTENDING ALL OF THESE AND WE'RE NOT ALL  
22 FOCUSED AT ONE FACILITY TO SUPPORT SUCH A LARGE PROJECT. BUT  
23 WHEN RELATED SUBMITTED THEIR PROPOSAL, DID YOU INDICATED AT  
24 THE TIME THAT THERE WOULD BE NO CITY OR COUNTY SUBSIDY?

25



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1 **BILL WITTY:** ABSOLUTELY NOT. IN FACT, AT THE-- AS WAS INDICATED  
2 EARLIER, THE NOTION OF SUBSIDIZING AFFORDABLE HOUSING AND THE  
3 PUBLIC IMPROVEMENTS WAS ALWAYS PART OF THE DEAL. IN FACT, IN  
4 THE ORIGINAL EXCLUSIVE NEGOTIATING AGREEMENT, WHILE ALL THE  
5 NUMBERS HADN'T SETTLED OUT BECAUSE WE HASN'T DEvised A FORMAL  
6 SCOPE OF DEVELOPMENT YET, THERE WAS ALWAYS A PRESUMPTIVE NEED  
7 FOR THOSE SUBSIDIES. WITH THE HOTEL, FROM OUR EARLIEST  
8 PROPOSAL TO THE J.P.A, IN THE IMPLEMENTATION AGREEMENT  
9 APPROVED BY THIS BODY AND THE CITY COUNCIL, IN FAIRNESS,  
10 NOTHING WAS SPECIFIC BECAUSE WE DIDN'T KNOW WHAT THE HOTEL  
11 WAS, WE DIDN'T THEREFORE KNOW ROOM RATES, WE SIGNALLED THE NEED  
12 FOR A SUBSIDY. NOW, THERE WAS NO REQUEST TO APPROVE SUCH  
13 SUBSIDY BECAUSE IT HADN'T BEEN CALCULATED. ONLY WHEN WE BEGAN  
14 SERIOUS NEGOTIATIONS WITH THE MANDARIN ORIENTAL THAT HAVE  
15 SINCE REACHED FRUITION COULD WE PUT NUMBERS TO THAT. BUT, FROM  
16 DAY ONE, THAT'S BEEN CONSISTENT. I MIGHT ADD THAT, AS  
17 CONSTRUCTION COSTS HAVE GONE UP, WE WOULD HAVE LIKED TO GET  
18 MORE SUBSIDY FOR AFFORDABLE HOUSING BUT THAT WASN'T THE DEAL.  
19 SO THE SAME SUBSIDY COMMITMENT FOR AFFORDABLE HOUSING THAT  
20 WE'VE HAD SINCE THE GET GO IS WHAT REMAINS. IF THERE'S ANY  
21 GAP, AS THERE IS NOW, WE HAVE TO MAKE IT UP.

22

23 **SUP. ANTONOVICH:** ONE OF THE PROBLEMS IS THAT YOUR SUBSIDY FOR  
24 LOW COST HOUSING IS APPROXIMATELY \$400,000 BECAUSE OF THE  
25 COST, \$391,000 PER UNIT, TO BE PRECISE AND THE REASON IS



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1 BECAUSE IT'S A HIGH-RISE FACILITY. MOST LOW COST HOUSING IS OF  
2 A SMALLER SIZE, IT'S NOT IN HIGH-RISE TENANT BUILDINGS, MAYBE  
3 IN CHICAGO BUT THEY DON'T HAVE THEM IN THE WEST COAST. SO IF  
4 WE WERE-- OUR OBJECTIVE WAS TO INCREASE AFFORDABLE HOUSING,  
5 THEN WE WOULD HAVE UTILIZED LOWER HEIGHT LIMITATIONS WITH  
6 LOWER COSTS AND LOWER PRICES.

7

8 **BILL WITTY:** WELL, I'M NOT SURE WHAT THE QUESTION IS BUT LET ME  
9 JUST MAKE A COMMENT. WE HAVE BUILT OR REHABILITATED 6,000  
10 UNITS OF LOW INCOME HOUSING IN CALIFORNIA, JUST LOW INCOME,  
11 JUST IN CALIFORNIA. IN FACT, WE ARE WORKING-- WE WERE SELECTED  
12 BY THE CITY OF SANTA CLARITA IN YOUR DISTRICT TO DO JUST THAT.

13

14 **SUP. ANTONOVICH:** BUT NOT HIGH-RISE.

15

16 **BILL WITTY:** NO. WE HAVE DONE MIXED INCOME IN HIGH-RISE, LIKE  
17 THE SAN FRANCISCO PROJECT BUT YOU ARE ABSOLUTELY RIGHT, IT IS  
18 DEFINITELY MORE EXPENSIVE TO INCLUDE IT IN A HIGH-RISE. THAT  
19 SAID, CENTRAL TO THIS PROPOSAL AND THIS DEAL WAS TO  
20 INCORPORATE AFFORDABLE HOUSING ON SITE. IT WOULD BE EASIER FOR  
21 US TO TRY TO DO IT OFF-SITE BUT THERE'S TWO PROBLEMS,  
22 SUPERVISOR, AND I THINK YOU'RE PROBABLY WELL FAMILIAR WITH  
23 THEM. ONE, IT'S VERY DIFFICULT TO GET COMMUNITIES OUTSIDE THE  
24 URBAN CORRIDOR TO ACCEPT AFFORDABLE HOUSING, VERY, VERY  
25 DIFFICULT, PARTICULARLY NONSENIOR HOUSING. THAT'S ONE. NUMBER



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1 TWO, THERE'S A LOT OF EXAMPLES, AS SUPERVISOR MOLINA IS WELL  
2 AWARE, OF WHERE COMMITMENTS HAVE BEEN MADE FOR THAT AFFORDABLE  
3 HOUSING BUT THEN THERE'S NO ASSURANCE OF IT HAPPENING AND I  
4 THINK THAT WAS CENTRAL TO THE REQUIREMENT THAT IT BE DONE ON  
5 SITE. THE LAST POINT IS THE LION'S SHARE OF THE SUBSIDY FOR  
6 THE AFFORDABLE HOUSING IS COMING FROM THE FEDERAL LOW INCOME  
7 HOUSING TAX CREDIT PROGRAM, SO IT'S NOT COMING OUT OF  
8 ANYBODY'S HIDE, IT'S OUT OF-- IT'S LEVERAGING OTHER RESOURCES.  
9 BUT IT IS TRUE THAT...

10

11 **SUP. ANTONOVICH:** FEDERAL MONEY IS STILL COMING OUT OF OUR  
12 HIDES BUT...

13

14 **BILL WITTY:** HIGH-RISE IS MORE EXPENSIVE, THAT IS TRUE.

15

16 **SUP. ANTONOVICH:** AND AFFORDABLE HOUSING IS TYPICALLY  
17 CONSTRUCTED IN A WOOD FRAME, LOW RISE FACILITY STRUCTURE WHICH  
18 IS MORE ECONOMICAL FOR THE PERSON WHO IS GOING TO PAY THE  
19 SUBSIDY, THE TAXPAYER AND ALSO MORE AFFORDABLE RENTS FOR...

20

21 **BILL WITTY:** NO, NO, NO. EXCUSE ME. IT'S NOT MORE AFFORDABLE  
22 RENTS. YOU ARE CORRECT THAT IT COULD OFTEN BE DONE WITH LESS  
23 SUBSIDY BUT THE RENTS ARE SET BY FORMULA. IF IT'S IN L.A.  
24 COUNTY, IF IT'S 50% OF MEDIAN INCOME, WHETHER IT'S SANTA  
25 CLARITA OR DOWNTOWN OR ENGLEWOOD, IT'S THE SAME.



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1

2 **SUP. ANTONOVICH:** SO THE RENT WOULD BE THE SAME BUT THE PUBLIC  
3 SUBSIDY WOULD BE LESS?

4

5 **BILL WITTY:** THE RENT WILL BE THE SAME. IT COULD BE LESS.

6

7 **SUP. ANTONOVICH:** AND THE LESS SUBSIDY MEANS THE MORE RESOURCES  
8 WOULD BE AVAILABLE FOR FUTURE LOW COST HOUSING PROJECTS.

9

10 **BILL WITTY:** WELL, THE ONLY THING I WOULD SAY...

11

12 **SPEAKER:** SUPERVISOR, IF I COULD, I WANT TO COMMENT ON THIS.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** CAN HE ANSWER THAT QUESTION AND  
15 THEN WE'LL GET TO YOU?

16

17 **BILL WITTY:** THE ONLY THING I WOULD SAY IS, UNDER STATE  
18 REDEVELOPMENT LAW, 20% OF ALL TAX INCREMENTS FROM ANY  
19 REDEVELOPMENT AREA, I'LL STAND CORRECTED BY ANYBODY HERE, MUST  
20 BE USED FOR AFFORDABLE HOUSING. THEY CAN BE USED OFF-SITE OR  
21 ON-SITE. THE MONEY THAT'S BEING ALLOCATED FOR AFFORDABLE  
22 HOUSING, THE 10 MILLION IS, I BELIEVE, WITHIN THAT 20%. SO,  
23 HYPOTHETICALLY, IT IS TRUE THAT, IF THERE WERE A NOT YET  
24 IDENTIFIED OUTSIDE OF THE DOWNTOWN LIKELY LOCATION WHERE THESE



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1 HUNDRED UNITS COULD BE BUILT, IT COULD BE DONE MORE  
2 AFFORDABLY.

3

4 **SUP. KNABE:** WAIT A MINUTE, BUT, I MEAN, A CITY CAN'T TRANSFER  
5 THAT. I MEAN, THEY HAVE TO DO THE 20% SET ASIDE. THEY CANNOT  
6 DO IT OUT OF THE CONFINES OF THEIR INCORPORATED BONDS.

7

8 **BILL WITTY:** THAT'S RIGHT. THAT'S RIGHT.

9

10 **SUP. KNABE:** SO I'M NOT SURE WHERE YOU GET OFF SITE. BUT, I  
11 MEAN, IT WOULD STILL HAVE TO BE WITHIN THE CONFINES OF THE...

12

13 **BILL WITTY:** WITHIN THE CITY-- NO, IT WOULD-- I'M SORRY,  
14 SUPERVISOR, YOU'RE RIGHT. IT WOULD HAVE TO BE-- CORRECT ME IF  
15 I AM WRONG, IT WOULD HAVE TO BE WITHIN THE CITY OF L.A.

16

17 **SUP. KNABE:** RIGHT, IT COULDN'T BE IN UNINCORPORATED WHITTIER  
18 BECAUSE IT'S COUNTY PROPERTY.

19

20 **BILL WITTY:** CORRECT.

21

22 **SUP. KNABE:** THAT NEEDS TO BE CLARIFIED.

23

24 **BILL WITTY:** THAT'S CORRECT.

25



**The Meeting Transcript of  
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1 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. HOLLIS?

2

3 **CAL HOLLIS:** MR. CHAIRMAN, MEMBERS OF THE BOARD OF SUPERVISORS,  
4 OUR FIRM REPRESENTS 50 OR 60 COMMUNITIES IN SOUTHERN  
5 CALIFORNIA, MANY OF WHOM ARE PROVIDING AFFORDABLE RENTAL  
6 HOUSING FOR LOW AND VERY LOW INCOME PERSONS AND, TO BE ABLE TO  
7 CREATE A PROJECT FOR LOW AND VERY LOW INCOME RENTERS AT A  
8 SUBSIDY OF LESS THAN \$100,000 PER UNIT, IS VIRTUALLY  
9 IMPOSSIBLE. IT IS NOT CORRECT THAT, BECAUSE THIS IS A HIGH-  
10 RISE PROJECT, THE AMOUNT OF SUBSIDY IS HIGHER THAN IT WOULD BE  
11 IF THIS WAS A TYPE 5 PROJECT. THE COST OF CONSTRUCTION, EVEN  
12 IN A WOOD FRAME BUILDING, COUPLED WITH THE LAND COST, CREATES  
13 A LOCAL SUBSIDY REQUIREMENT OF AT LEAST \$100,000 PER UNIT,  
14 PLUS THE FEDERAL TAX BENEFITS THAT ARE AVAILABLE THROUGH THE  
15 LOW INCOME TAX CREDIT PROGRAM. SO THIS IS NOT AN INEFFICIENT  
16 USE OF THE REDEVELOPMENT AGENCY'S HOUSING FUNDS.

17

18 **SUP. MOLINA:** SUPERVISOR ANTONOVICH, DO YOU HAVE MORE  
19 QUESTIONS?

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** NO. IN A MARKET WHERE SEVERAL  
22 HOTELS DON'T HAVE TAX REBATES, IS IT GOOD PUBLIC POLICY TO  
23 SUBSIDIZE THEIR COMPETITORS WITH TAX SUBSIDIES?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **BILL WITTY:** SUPERVISOR, I CAN'T ANSWER THAT QUESTION. THAT'S A  
2 POLICY QUESTION.

3

4 **SUP. ANTONOVICH:** ONE OF FAIRNESS THAT THE GOVERNING BODIES  
5 HAVE TO MAKE AS A DETERMINATION.

6

7 **BILL WITTY:** I WOULD ONLY SAY THAT MANY OF THE HOTELS DOWNTOWN,  
8 INCLUDING THE ONE COMPLAINANT TODAY, WERE SUBSIDIZED WHEN THEY  
9 WERE BUILT. PERHAPS THEY HAVE FORGOTTEN.

10

11 **SUP. ANTONOVICH:** THEY MAY HAVE DIFFERENT OWNERS, TOO. I MEAN,  
12 I WOULD ASSUME THE HOTEL-- I KNOW THE BILTMORE HOTEL HAS HAD A  
13 NUMBER OF OWNERS SINCE THAT TIME AND THAT COULD BE TRUE FOR  
14 THE OTHERS AND I KNOW THE MARRIOTT HAS CHANGED OWNERSHIP  
15 BECAUSE THAT USED TO BE THE SHERATON HOTEL. YOU KNOW, IT JUST--  
16 - THEY CHANGED MEMBERSHIP-- OR OWNERSHIP. CAN RELATED BUILD  
17 THIS PROJECT USING PRIVATE CAPITAL SOURCES RATHER THAN ASKING  
18 FOR SUBSIDIES?

19

20 **BILL WITTY:** NO.

21

22 **SUP. ANTONOVICH:** BUT SEE, THERE'S A TERMINOLOGY, IT'S CALLED  
23 OPM AND YOU'VE HEARD OF THAT IN THE BUILDING COMMUNITY. OPM  
24 MEANS OTHER PEOPLE'S MONEY. AND, AS POINTED OUT EARLIER, THE  
25 PROPOSAL, WHEN IT WAS BROUGHT BEFORE US, AND YOU CAN READ THE



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1 PRESS ACCOUNTS, IT WAS BASICALLY GOING TO BE NO PUBLIC  
2 SUBSIDIES AND THERE WERE SOME CONCERNS THAT THE WAY THE  
3 PROCESS WAS HANDLED, IT WASN'T VERY FAIR, OPEN BIDDING IN  
4 WHICH EVERYONE HAD AN EQUAL OPPORTUNITY. SOME SAY THEY DID,  
5 SOME SAY THEY DIDN'T. THAT'S A PROBLEM THAT OCCURRED. THE  
6 QUESTION IS, IF YOU CAN'T BUILD IT WITHOUT SUBSIDIES, ARE  
7 THERE OTHER DEVELOPERS WHO COULD AND WOULD STEP FORWARD TO  
8 BUILD A SIMILAR TYPE OF FACILITY WITHOUT PUBLIC SUBSIDIES?  
9 THAT'S A QUESTION THAT HAS TO BE RAISED.

10

11 **BILL WITTY:** WELL, I WOULD LIKE TO JUST RESPOND TO ONE THING  
12 BECAUSE THIS ALSO DOESN'T, I THINK, GET A FAIR HEARING. ARE  
13 THERE DEVELOPERS WHO WOULD BE WILLING TO BUILD SOMETHING ON  
14 THIS SITE IF THEY DIDN'T HAVE TO DO AFFORDABLE HOUSING AND A  
15 WHOLE LITANY OF COMMUNITY BENEFITS AND THAT WEREN'T MIXED USE?  
16 I DON'T KNOW. MAYBE. NO DOUBT. BUT THAT'S NOT WHAT THE  
17 REDEVELOPMENT PROCESS IN DOWNTOWN REQUIRES. SO I THINK IT'S A  
18 LITTLE BIT OF APPLES AND ORANGES.

19

20 **SUP. ANTONOVICH:** AND THAT'S ONE OF THE REASONS THAT THE CITY  
21 OF LOS ANGELES HAS HAD SUCH A DEPLORABLE RECORD VERSUS, LET'S  
22 TAKE PASADENA WITH THEIR OLD TOWN LONG BEACH, WHICH WAS DONE  
23 IN A PHENOMENAL...

24



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** AND YOU DON'T THINK OLD TOWN HAS  
2 HAD SUBSIDIES FROM THE TAXPAYERS OF PASADENA?

3

4 **SUP. ANTONOVICH:** I'M NOT TALKING ABOUT-- I'M TALKING ABOUT  
5 COMMUNITY INVOLVEMENT AND THE TYPE OF INVOLVEMENT THAT WAS  
6 DONE VERSUS THE AMOUNT OF DOLLARS THAT ARE BEING-- GOING TO BE  
7 SPENT HERE AND THE RESOURCES THAT WE HAVE WHICH WE COULD HAVE  
8 LEVERAGED FOR A DIFFERENT TYPE OF DEVELOPMENT. BUT I'M  
9 POINTING OUT THAT THEY WERE ABLE TO BUILD THEIR REDEVELOPMENTS  
10 AND ATTRACT THE VITALITY THAT LOS ANGELES IN THE PAST HAS NOT  
11 BEEN ABLE TO.

12

13 **BILL WITTY:** WELL, LONG BEACH HAS NOT. WE'RE ACTIVE IN LONG  
14 BEACH AND VIRTUALLY EVERY PROJECT IS SUBSIDIZED THERE. PERHAPS  
15 PASADENA, THOUGH.

16

17 **SUP. ANTONOVICH:** BUT NOT TO THE DEGREE THAT'S BEING ASKED  
18 HERE.

19

20 **SUP. MOLINA:** NO. AGAIN...

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, I'M NOT SURE-- I'M NOT...

23

24 **SUP. MOLINA:** I THINK WE'RE THROWING BRICKS AT THIS.

25



**The Meeting Transcript of  
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1 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, I MEAN, IT'S A FAIR  
2 DISCUSSION AND I ACTUALLY THINK IT'S BEEN A PRETTY GOOD  
3 DISCUSSION BECAUSE IT'S GIVEN AN OPPORTUNITY FOR BOTH  
4 ARGUMENTS TO BE AIRED AND I THINK IT'S ACTUALLY BEEN VERY  
5 ENLIGHTENING. NOW I FORGOT WHAT I WAS GOING TO SAY NOW BUT,  
6 YOU KNOW, THIS IS A 2-BILLION-DOLLAR PROJECT AND THE SO-CALLED  
7 SUBSIDY IS-- WHICH IS LARGELY COMING FROM THE CITY'S TAX  
8 INCREMENT, IS 66 MILLION?

9

10 **BILL WITTY:** IT'S 66 MILLION FOR THE PARKING AND HOTEL REBATES.  
11 THE OTHER SUBSIDIES ARE AFFORDABLE HOUSING AND PUBLIC  
12 IMPROVEMENTS SO THEY ARE KIND OF PUBLIC BENEFITS. THAT'S  
13 CORRECT.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** AND IT'S NOT LIKE THIS IS THE  
16 FIRST TIME IN HISTORY, EITHER IN DOWNTOWN OR OTHER PARTS OF  
17 THE CITY OF LOS ANGELES OR IN GLENDALE OR BURBANK OR IN SANTA  
18 CLARITA WHERE OFF-RAMPS ARE BUILT IN ORDER TO FACILITATE BIG  
19 SUBDIVISIONS OR ANY NUMBER OF-- THIS IS UNFORTUNATELY OR  
20 FORTUNATELY, THIS IS PART OF THE AMERICAN WAY AND THE  
21 MUNICIPAL WAY IN ORDER TO GENERATE REDEVELOPMENT AND IT'S BEEN  
22 ONE OF THE MOST CONTENTIOUS AND CONTROVERSIAL THINGS SINCE  
23 I'VE BEEN A LOCAL ELECTED OFFICIAL. FIRST DECISION I HAD TO  
24 MAKE AS A CITY COUNCILMAN WAS THE CENTRAL BUSINESS DISTRICT  
25 REDEVELOPMENT PLAN, THE DOWNTOWN REDEVELOPMENT PLAN IN LOS



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1 ANGELES, AND I REALLY STRUGGLED WITH IT. REDEVELOPMENT, DONE  
2 CORRECTLY, IS A GOOD THING. REDEVELOPMENT, ABUSED, IS A  
3 HORRIBLE THING AND WE HAVE EXAMPLES OF BOTH. AND SO I JUST-- I  
4 WANT TO JUST TAKE THIS, IF I CAN, JUST TO BACK UP, BECAUSE I  
5 DON'T THINK ANYBODY HAS SPOKEN TO THE-- OTHER THAN THE-- MR.  
6 BROAD AND OVER THESE LAST FEW YEARS, THE BIG PICTURE HERE.  
7 THERE'S BEEN SOME REFERENCE TO THE COUNTY HALL OF  
8 ADMINISTRATION. I FOUND THAT KIND OF INTERESTING, THAT, MR.  
9 JANSSEN, THAT YOU WERE ACCUSED OF HIDING THE BALL ABOUT THE  
10 NEED FOR A NEW HALL OF ADMINISTRATION WHILE THE PERSON WHO  
11 MADE THAT ACCUSATION GOT THAT INFORMATION FROM A BOARD LETTER  
12 THAT YOU CIRCULATED, A PUBLIC DOCUMENT THAT YOU CIRCULATED TO  
13 THE BOARD, WHICH-- THIS WHOLE AREA, NOT JUST THE GRAND AVENUE  
14 CORNER BUT THIS WHOLE AREA STANDS POISED. IT IS PART OF THE  
15 COUNTY OF LOS ANGELES. IT HAPPENS TO BE IN DOWNTOWN LOS  
16 ANGELES BUT IT'S PART OF THE COUNTY OF LOS ANGELES. THERE ARE  
17 SOME OPPORTUNITIES TO DO SOME GREAT THINGS HERE AND WHILE YOU  
18 TALK ABOUT-- WHILE ONE TALKS ABOUT THE HELTER SKELTER  
19 DEVELOPMENT PATTERNS OF THE CITY OF LOS ANGELES AND THE  
20 MISMANAGEMENT AND THIS AND THAT AND THE CRITICS SAY, YOU KNOW,  
21 THAT WE'RE A COLLECTION OF SUBURBS WITHOUT A CENTER AND ALL OF  
22 THE CLICHES THAT YOU'VE HEARD SINCE TIME IMMEMORIAL AND THEN  
23 WHEN YOU TRY TO DO SOMETHING AND TAKE IT ON AND SEE THE  
24 POTENTIAL FOR THIS SITE, WHETHER THE HALL OF ADMINISTRATION  
25 GETS REBUILT OR-- ON SIGHT OR WHETHER IT GETS REBUILT



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1 SOMEWHERE ELSE, IT'S GOING TO COST A QUARTER OF A BILLION OR  
2 MORE DOLLARS. CORRECT, MR. JANSSEN?

3

4 **C.A.O. JANSSEN:** CORRECT.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** IS THIS BUILDING IN NEED OF  
7 RECONSTRUCTION?

8

9 **C.A.O. JANSSEN:** YES.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** SPEAK INTO THE MIKE.

12

13 **C.A.O. JANSSEN:** YES, IT IS.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** WHY?

16

17 **C.A.O. JANSSEN:** BECAUSE OF THE EARTHQUAKE DAMAGE AND IT WOULD  
18 COST MORE TO REPAIR THIS BUILDING THAN IT WOULD BE TO REPLACE  
19 IT.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. SO WHATEVER, WHETHER WE  
22 REBUILD IT HALF A MILE AWAY, DOWN THE STREET, ON THE BACK SIDE  
23 OF THIS PROJECT, AND WE HAVE THE RIGHT TO DEVELOP IT ON OUR  
24 OWN IF WE WANTED TO ON ANY SITE THAT WE PICK, INCLUDING THIS  
25 ONE, THAT WAS A CONDITION THAT WE-- AS DEMANDED AND IS IN THIS



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1 PACKAGE. WHATEVER IT IS, WE'RE GOING TO HAVE TO DO SOMETHING  
2 WITH THE HALL OF ADMINISTRATION BECAUSE IT'S NOT A SAFE  
3 BUILDING, ESPECIALLY THE END OF THE BUILDING THAT I WORK ON.  
4 AND THERE ARE STILL CRACKS THAT YOU CAN SEE WALKING THROUGH  
5 THE STAIRWELLS OF THIS BUILDING. WHEN I FIRST GOT HERE, THEY  
6 WERE BIG ENOUGH TO PUT A GRAPEFRUIT THROUGH. NOW, THEY'VE  
7 MANAGED TO PLASTER THOSE UP BUT I STILL REMEMBER. SO THIS IS  
8 NOT A SAFE BUILDING. AND IF YOU LOOK AT THE URBAN-- THE URBAN  
9 OPPORTUNITIES FOR THE CITY AND THE COUNTY AS A PARTNER OF LOS  
10 ANGELES IN THIS AREA TO DO SOMETHING AND IF YOU'VE GONE TO THE  
11 OTHER CITIES AROUND THE COUNTRY, THE MILLENNIUM PARK IN  
12 CHICAGO, ILLINOIS, I THINK YOU COULD DO SOMETHING THAT IS  
13 INFINITELY BETTER THAN MILLENNIUM PARK IN CHICAGO, ILLINOIS.  
14 WOULD THAT BE A BAD THING FOR THE CITY OF LOS ANGELES? WOULD  
15 THAT BE FOR ELITES? I DON'T THINK SO. I DON'T THINK SO. NOT A  
16 HUGE CENTRAL GATHERING PLACE, A CENTRAL PARK, A LA THE  
17 MILLENNIUM PARK PROJECT IN CHICAGO WHERE YOU HAVE NODES OF  
18 ACTIVITY AND DIFFERENT KINDS OF ACTIVITY, PUBLIC ART, PUBLIC  
19 PERFORMANCES, GATHERING PLACE, THE WHOLE NINE YARDS. THAT IS  
20 POSSIBLE IN THIS LITTLE AREA OF OURS. MAYBE GENERATED AND  
21 CATALYZED BY THIS PROJECT. I COULD CARE LESS WHETHER YOU HAVE  
22 A FIRE STAR HOTEL ON THE CORNER. I'M NOT INTERESTED IN WHETHER  
23 THE ULTRA RICH HAVE ANOTHER FIVE STAR HOTEL TO LIVE IN. I AM  
24 INTERESTED IN WHAT THIS PORTENDS FOR A PART OF THE CITY AND  
25 COUNTY OF LOS ANGELES THAT I LIVE IN, THAT I VOTE IN, THAT I



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1 PAY TAXES IN AND, AS I CARE ABOUT THE NORTH HOLLYWOOD  
2 REDEVELOPMENT PLAN, WHERE THERE ARE HEAVY SUBSIDIES FOR  
3 HOUSING, WHERE WE'RE TRYING TO TURN THAT AND ARE TURNING THAT  
4 AROUND, AS WE'VE DONE AND-- THE CITY HAS DONE IN CANOGA PARK,  
5 AS IT HAS DONE IN VAN NUYS, IT IS TRYING TO DO IN VAN NUYS, AS  
6 IT HAS DONE IN SAN PEDRO, AS IT HAS DONE IN GLENDALE AND IN  
7 BURBANK, IN THE MEDIA DISTRICT, AS IT HAS DONE ALL OVER THE  
8 COUNTY. DONE RIGHT, REDEVELOPMENT IS A TOOL FOR GOOD. DONE  
9 WRONG, IT'S HORRIBLE AND I REALLY BELIEVE THAT-- LET ME TELL  
10 YOU, THERE HAVE BEEN MORE PAIRS OF EYES LOOKING OVER THIS  
11 PROJECT THAN ANYTHING I CAN EVER REMEMBER, INCLUDING MY OWN,  
12 MY OWN PAIR OF EYES AND I'VE BEEN BURNED BEFORE. I WAS-- I  
13 THINK ONE OF THE WORST DECISIONS A CITY EVER MADE WAS PUTTING  
14 A HUNDRED MILLION DOLLARS INTO THE HOLLYWOOD HIGHLAND PROJECT  
15 BUT THAT WAS A HUNDRED MILLION DOLLARS UP FRONT IN CASH. IT  
16 WAS A STUPID DECISION. THIS IS NOT A STUPID PROJECT. THIS HAS  
17 BEEN WELL THOUGHT THROUGH. THE DIFFERENCE BETWEEN THAT PROJECT  
18 AND SO MANY OTHERS AND THIS ONE IS THAT, IF YOU WALK AWAY FROM  
19 THIS AFTER YOU'VE SIGNED THE PAPERS, WE'VE GOT YOUR \$50  
20 MILLION AND IT IS-- YOU ARE WRITING US A CHECK, AREN'T YOU?  
21 IT'S NOT IN KIND. YOU'RE WRITING US A CHECK FOR 50 MILLION  
22 BUCKS.

23

24 **C.A.O. JANSSEN:** WE ARE.

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** AND THEN WE'RE GOING TO USE THAT  
2 MONEY TO BUILD A PARK. THAT WAS OUR CHOICE TO BUILD A PARK,  
3 CORRECT? THAT WAS THE COUNTY'S CHOICE. WE COULD HAVE USED IT  
4 FOR ANYTHING BUT IT WAS FOR THIS AREA. ANYWAY, EVERY PROJECT  
5 LIKE THIS IS CRITICIZABLE AND THERE WERE SOME ISSUES BROUGHT  
6 UP TODAY THAT I THOUGHT WERE INTERESTING BUT I THINK YOU'VE  
7 DONE YOUR HOMEWORK AND I'M GOING TO SUPPORT IT.

8

9 **SUP. MOLINA:** MR. CHAIRMAN? CAN I SAY THAT THIS HAS BEEN A  
10 PROCESS WHERE THERE'S BEEN A LOT OF HOMEWORK DONE AT THE VERY  
11 BEGINNING. BUT IT IS-- ALSO REMINDS ME OF WHEN I FIRST  
12 PURCHASED MY FIRST LITTLE CONDO AND MY FRIEND AND I WENT OFF  
13 AND BOUGHT IT. WE'RE IN THE PROCESS OF BUYING IT AND HE  
14 STOPPED ME THE NEXT MORNING, CALLED AND HE SAYS, "I ADDED IT  
15 ALL UP AND WHAT WE'RE PAYING FOR A 31,000-DOLLAR CONDO IS  
16 GOING TO COST US 900..." AND HE HAD 90 SOME THOUSAND DOLLARS  
17 AND HE SAYS, "WE SHOULDN'T BUY IT" AND I SAID, "WELL, THAT'S  
18 THE WAY THE WORLD WORKS. IF YOU'RE JUST GOING TO LOOK AT THAT,  
19 YOU'RE NOT UNDERSTANDING WHAT WE'RE DOING." ANYWAY, AS WE ALL  
20 KNOW, THAT-- THOSE ARE THE DECISIONS-- WE HAVE TO LOOK AT WHAT  
21 WE ARE GOING TOWARD INSTEAD OF NITPICKING IT ALL THE WAY  
22 THROUGH. IF YOU SAT THERE, AND THIS IS WHAT WE'RE DOING, WE'RE  
23 LOSING SIGHT OF THE GRAND VISION THAT IS BEFORE US AND THE  
24 GRAND VISION, AGAIN, ELI WAS INSTRUMENTAL IN THE BEGINNING OF  
25 IT AND IT HAS BEEN TOUCHED BY EVERY SINGLE ONE OF US IN MANY



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1 WAYS. AND IT HAS GONE THROUGH A PROCESS THAT HAS INVOLVED  
2 MANY, MANY IS ASPECTS AND I WANT TO THANK THE PEOPLE WHO HAVE  
3 BEEN INVOLVED WITH IT. ELI INITIALLY WANTED SOMETHING THAT WAS  
4 GOING TO BE SUPER SPECTACULAR RIGHT NEXT TO ALL OF OUR  
5 CULTURAL INSTITUTIONS, RIGHT NEXT TO DISNEY HALL AND I THINK  
6 WE'RE CREATING THAT AND WE'RE DELIVERING THAT AND WE SHOULD BE  
7 VERY, VERY PROUD OF THAT. WE ASKED DEVELOPERS TO STEP FORWARD  
8 AND WE CHALLENGED THEM RIGHT AT THE VERY BEGINNING BECAUSE  
9 THERE WERE MANY THINGS THAT WE WANTED. YES, WE WANTED ON SITE  
10 HOUSING, YES, WE WANTED AFFORDABLE. WE DIDN'T JUST WANT THE  
11 LUXURY END, WE WANTED ALL PEOPLE TO COME AND ENJOY PART OF IT.  
12 WE WANTED THE MIXED USE SO THAT WE HAVE RETAIL THAT WAS  
13 AVAILABLE FOR EVERYBODY AND I DISCUSSED THESE THINGS AT THE  
14 VERY BEGINNING AND WE SAT THERE AND MADE THOSE KINDS OF  
15 CHALLENGES TO ALL OF THE DEVELOPERS AND, YES, WE WANTED TO ADD  
16 GREEN SPACE AND A PUBLIC PARK, WHICH IS AN UNBELIEVABLE  
17 AMENITY NOT JUST TO US BUT TO THE ENTIRE COUNTY WHEN YOU LOOK  
18 AT AN INNER CITY LIKE THIS. SO I THINK WE HAVE TO REMIND  
19 OURSELVES OF THE VERY, VERY GRAND VISION THAT WE'RE MOVING  
20 TOWARD. AND SO I AM-- YOU HAVE TO UNDERSTAND THAT WE'VE ASKED  
21 ALL THESE QUESTIONS. THERE HAVE BEEN MEETINGS, THERE HAVE BEEN  
22 HEARINGS. THIS HAS BEEN DIALOGUED OVER AND OVER. OUR J.P.A WAS  
23 AN OPEN SESSION EVERY SINGLE TIME IN WHICH WE LAID OUT ALL OF  
24 THESE ISSUES. WE HAVE BROUGHT IN EXPERTS TO APPRAISE IT FOR  
25 US, TO DO A RISK ANALYSIS FOR US. WE'VE BROUGHT IN LAWYERS TO



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1 QUESTION THE LAWS. WE HAVE BROUGHT IN ECONOMISTS TO CHALLENGE  
2 SOME OF THE ECONOMIC ASSUMPTIONS AND ALL OF THAT WE CONTINUED  
3 TO ASK THE RELATED COMPANY FOR A LITTLE BIT MORE. AND I WANT  
4 TO THANK BILL WITTY BECAUSE I THINK THAT HE HAS PROVIDED AN  
5 AWFUL LOT OF LEADERSHIP FOR A VERY, VERY TOUGH PROJECT AND  
6 I'VE BEEN PROBABLY ONE OF THE TOUGHEST PEOPLE THAT HE'S HAD TO  
7 ADDRESS. ZEV AND I WORKED ON THE CITY COUNCIL WHERE THERE WAS  
8 MANY A PROMISE FROM A DEVELOPER AS TO WHAT THEY WERE GOING TO  
9 DO WITH AFFORDABILITY THAT, JUST AS QUICKLY AS THEY SAID IT,  
10 DISAPPEARED. WE DON'T HAVE TO LOOK AT AFFORDABILITY AS LOOK  
11 ACROSS AT BUNKER TOWERS AND SEE IF YOU CAN FIND AFFORDABILITY  
12 THERE THAT WAS PROMISED MANY, MANY YEARS AGO. THIS PROJECT IS  
13 GOING TO HAVE AFFORDABILITY FOR THE LIFE OF THE PROJECT. THAT  
14 IS IMPRESSIVE. IT IS GOING TO BE ONSITE, WHERE YOU'RE GOING TO  
15 HAVE THE PROJECT THAT MAY BE WORKING AS A CLERK OR A CUSTODIAN  
16 IN THE HOTEL OR IN THE RETAIL HAVING THE ABILITY TO LIVE THERE  
17 AND NOT JUST BY HIMSELF BUT WITH HIS FAMILY. THESE ARE FAMILY  
18 UNITS THAT ARE GOING TO BE THERE. WE'RE GOING TO HAVE A MIX OF  
19 RETAIL AND WE'RE GOING TO HAVE ARCHITECTURAL STRUCTURE THAT IS  
20 DESIGNED BY SOMEONE THAT WE RECOGNIZE TO BE OUR VERY, VERY  
21 BEST, WHICH WE'VE HAD HIM DESIGN DISNEY HALL. WE'RE ASKING FOR  
22 RETAILERS THAT ARE GOING TO COME IN AND HAVE A MIX OF USES, SO  
23 ALL OF US ARE GOING TO BE ABLE TO BENEFIT, NOT JUST HIGH END  
24 RESTAURANTS OR HIGH END HOTELS BUT ALSO THAT ALL OF US CAN GO  
25 THROUGH THERE. IN THE DESIGN, WE'VE ASKED FOR PEDESTRIAN



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1 ACCESSIBILITY SO, IT'S OPENED UP, IT'S NOT GOING TO BE A  
2 FORTRESS THAT YOU CAN'T GET IN. ALL OF THAT HAS BEEN STUDIED,  
3 REVIEWED, DISCUSSED, DEBATED. WE HAVE ALSO MADE SURE THAT, IN  
4 EVERY ASPECT OF IT, THAT WE'VE LET THE COMMUNITY IN. THE  
5 UNIONS HAVE CHALLENGED US. THEY SAID WE WANT IT TO WORK FOR US  
6 AS WELL. WE WANT TO SHARE THE SURROUNDING COMMUNITIES THAT  
7 HAVE BEEN VERY, VERY POOR AND HAVE WATCHED REDEVELOPMENT SCREW  
8 THEM OVER ON A REGULAR BASIS HAVE COME IN AND BEEN A PART OF  
9 THIS AND THAT'S WHY THEY STAND UP AND JOIN US TODAY IN  
10 SUPPORTING THIS PROJECT BECAUSE THEY'VE BEEN A PART OF IT AND  
11 THEY ARE PART OF THE VISION THAT THEY RECOGNIZE AND  
12 UNDERSTAND. SO THE BENEFITS ARE GRAND FOR EVERYONE INVOLVED  
13 AND, YES, IT MAY LOOK LIKE IT'S GOING TO COST US SOMETHING AND  
14 THERE'S A LOT OF PEOPLE POINTING FINGERS IN ALL DIRECTIONS BUT  
15 THE REALITY, AT THE END OF THE DAY, WHAT YOU'RE GOING TO HAVE  
16 IS A VERY, VERY SIGNIFICANT PROJECT BUT, MORE IMPORTANTLY,  
17 PROBABLY A VERY, VERY SIGNIFICANT MODEL THAT SPEAKS TO HOW WE  
18 SHOULD MOVE FORWARD COLLECTIVELY WITH THE CITY AND THE COUNTY,  
19 HOW WE HAVE TO JOIN PARTNERSHIP WITH DEVELOPERS AND OTHER  
20 INSPIRATIONAL LEADERS DEVELOP THIS KIND OF A PROJECT AND, AT  
21 THE END OF THE DAY, WE ALL HAVE TO HOLD OUR BREATH. I DON'T  
22 WANT TO TAKE THE \$50 MILLION FROM THE DEVELOPER IF HIS PROJECT  
23 DOESN'T WORK BUT THAT'S A GUARANTEE THAT WE'VE ASKED FOR UP  
24 FRONT AND THAT THEY ARE GUARANTEEING US WITH. I AM HOPING THAT  
25 THEY'RE GOING TO STICK IT OUT BECAUSE I WANT TO SEE THIS



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1 PROJECT EVOLVE AND DEVELOP. I WANT TO SEE THAT HOUSING. I WANT  
2 TO SEE THESE PEOPLE LIVING SIDE BY SIDE. I WANT TO SEE THIS  
3 DREAM REALIZED. WHY? BECAUSE IT SPEAKS MIGHTILY TO THE  
4 CAPABILITY THAT BOTH THE CITY AND THE COUNTY HAVE IN MAKING  
5 THIS DREAM BE ACCESSIBLE TO EVERYONE, NOT JUST THE WEALTHY BUT  
6 EVERY SINGLE ONE OF US CAN BENEFIT FROM THIS PROJECT. SO IT IS  
7 A MODEL THAT IT'S BEEN TOUGH TO GET HERE BUT I THINK IT SPEAKS  
8 VOLUMES TO THE KIND OF CHALLENGES THAT WE HAVE BEFORE US BUT  
9 IT'S GOING TO TAKE AWHILE, IF WE APPROVE TODAY, AND WE HOPE WE  
10 WILL, IT WAS APPROVED UNANIMOUSLY BY THE CITY AND WE THANK THE  
11 LEADERSHIP, MANY OF THE FOLKS INCLUDING COUNCILWOMAN AND THE  
12 MAYOR FOR THEIR ROLE IN MAKING THIS HAPPEN. AND MANY OF THE  
13 PEOPLE THAT ARE HERE TODAY, THEY'VE ALL BEEN SIGNIFICANT AND  
14 IMPORTANT PLAYERS AS TO HOW WE MOVE FORWARD AND I THANK THEM  
15 BECAUSE THEY'VE BEEN VERY PATIENT WITH ALL OF US. WE'VE ASKED  
16 THESE QUESTIONS, WE'VE CHALLENGED IT, WE'VE DONE ALL OF IT  
17 OVER AND OVER AGAIN. YES, AGAIN, THERE'S NOTHING ON HERE THAT  
18 MAKES IT ABSOLUTELY PERFECT BUT I THINK WE'RE GOING TO HAVE  
19 THE ONE OF THE VERY BEST PROJECTS AND I THINK IT'S VERY  
20 FITTING THAT IT'S CALLED THE GRAND AVENUE PROJECT BECAUSE IT  
21 TRULY IS GOING TO BE A GRAND VISION THAT WE ARE ALL GOING TO  
22 BE A PART OF REALIZING, SO IT MERITS YOUR SUPPORT. I KNOW  
23 THERE ARE PEOPLE THAT ARE NEVER GOING TO SUPPORT IT NO MATTER  
24 WHAT BUT I THINK, WHEN YOU LOOK AT IT, IT CERTAINLY HASN'T  
25 CHALLENGED EVERY PART OF IT, ASKED THESE QUESTIONS, BROUGHT



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1 THE VERY BEST THAT WE CAN TO THE TABLE AND, AT THE END OF THE  
2 DAY, HAVE A PROJECT THAT I THINK, AT THE END OF THE DAY,  
3 YOU'RE NOT GOING TO BE ASHAMED OF OR RUN AWAY FROM AS THEY  
4 HAVE WITH OTHER PROJECTS. THIS IS SOMETHING THAT WE'RE ALL  
5 GOING TO LOOK FORWARD TO AND SAY THAT WE'RE VERY PROUD TO HAVE  
6 BEEN A PART OF IT.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** ARE YOU MAKING A MOTION?

9

10 **SUP. ANTONOVICH:** MR. CHAIRMAN.

11

12 **SUP. MOLINA:** I MOVE THAT WE MOVE FORWARD WITH THE C.A.O.'S  
13 REPORT AND ALL THE RELATED ATTACHMENTS TO IT.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. SECOND.

16

17 **SUP. ANTONOVICH:** COUNTY COUNSEL, RELATIVE TO THE ENVIRONMENTAL  
18 IMPACT REPORT, WHY DID IT NOT ANALYZE THE LOSS OF PARKING FOR  
19 JURORS AND COURT EMPLOYEES?

20

21 **SPEAKER:** SUPERVISOR, MEMBERS OF THE BOARD, I BELIEVE THERE WAS  
22 AN ADEQUATE PARKING ANALYSIS IN THE FINAL E.I.R. PARKING  
23 SPACES WERE INVENTORIED, THE CONCLUSION WAS THAT THERE WAS NOT  
24 GOING TO BE A SIGNIFICANT LOSS OF PARKING. THE PROJECT, AS A  
25 WHOLE, MEETS ALL OF THE CODE REQUIREMENTS FOR PARKING AND THE



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1 ONLY-- THERE IS, IN FACT, A CITY ADVISORY REQUIREMENT FOR  
2 PARKING THAT IS NOT COMPLIED WITH, THAT WE ARE UNDER PARKING  
3 FOR THAT BUT NONE OF THOSE ISSUES GO TO DISABLED PARKING. WE  
4 DO NEED TO COMPLY WITH ALL APPLICABLE LAWS FOR DISABLED  
5 PARKING AND THE E.I.R. IS CONSISTENT WITH THAT.

6

7 **SUP. ANTONOVICH:** SO YOU'RE SAYING THERE IS ADEQUATE PARKING  
8 FOR THE JURORS?

9

10 **SPEAKER:** YES, THERE IS.

11

12 **SUP. ANTONOVICH:** I JUST SERVED ON JURY DUTY AND THERE WERE  
13 COMPLAINTS THAT THERE WASN'T PARKING AND SO THAT'S  
14 INTERESTING. AND THIS WILL BE TAKING MORE PROPERTY THAT WE  
15 CURRENTLY HAVE FOR PARKING.

16

17 **SPEAKER:** THERE WILL ALSO BE PARKING SUPPLIED BY THE PROJECT.

18

19 **SUP. ANTONOVICH:** BUT WHERE? HOW FAR FROM THE COURTHOUSE?  
20 THAT'S THE QUESTION.

21

22 **SPEAKER:** THAT'S RIGHT AND THE...

23



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1 **SUP. ANTONOVICH:** AND HOW ARE THEY GOING TO BE TRANSPORTED FROM  
2 THE OFF-SITE PARKING LOTS TO THE COURTHOUSES, OF WHICH WE HAVE  
3 TWO?

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** SOMEBODY WANTED TO ANSWER THAT  
6 QUESTION? MARTHA?

7

8 **MARTHA WALBOURNE:** I COULD JOIN IN AND ADDRESS THAT THE-- OUR  
9 UNDERSTANDING IS THAT THE COUNTY'S DECISION IS TO MOVE THE  
10 JUROR PARKING, I DON'T KNOW THE LOT NUMBER, ON PARCEL "Q."  
11 I'LL LET JOHN ADDRESS IT. THERE IS A PLAN.

12

13 **JOHN EDMISTEN:** JOHN EDMISTEN WITH THE C.A.O. THE JURORS WILL  
14 BE RELOCATED INTO DISNEY PARKING GARAGE WHERE THERE'S ADEQUATE  
15 PARKING FOR JURORS AND PEOPLE WHO USE THE COURT WILL ACCESS  
16 PARKING THE WAY THEY DO NOW, WHICH IS TO FIND A PUBLIC LOT  
17 WHICH THEY PAY FOR. WE DON'T PROVIDE FREE PARKING FOR PEOPLE  
18 WHO USE THE COURTHOUSE EXCEPT FOR JURORS.

19

20 **SUP. ANTONOVICH:** RIGHT, FOR JURORS. NOW JURORS WILL HAVE TO  
21 PAY FOR THE COURT?

22

23 **JOHN EDMISTEN:** NO.

24

25 **SUP. ANTONOVICH:** WE WILL REIMBURSE THEM?



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1

2 **JOHN EDMISTEN:** THEY WILL JUST PARK IN DISNEY GARAGE.

3

4 **SUP. ANTONOVICH:** AND THAT WILL BE-- THE DISNEY GARAGE IS,  
5 WHAT, ONE BLOCK FARTHER FROM THE CRIMINAL COURTHOUSES?

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** IT'S RIGHT ACROSS THE STREET FROM  
8 WHERE THEY PARK NOW.

9

10 **SUP. ANTONOVICH:** NO, NO, NO, NO. JURY DUTY, DOWNTOWN, YOU GO  
11 TO THE CRIMINAL COURTHOUSE, NOT THE-- YOU GO THERE FOR YOUR  
12 ASSIGNMENT AND YOU EITHER STAY THERE OR ARE REFERRED TO THE--  
13 ONE ACROSS IN OUR HALLWAY, OUR PARKWAY. I MEAN, I'VE JUST-- I  
14 WAS THERE TWO WEEKS AGO AND I WENT THROUGH THE PROCESS, HAD TO  
15 BE IN BOTH COURTS. ANYWAY, SO THAT'S ANOTHER CONCERN THAT,  
16 AGAIN, GETS OVERLOOKED. TWO YEARS AGO, ALLEN COKEN, WHO WE  
17 HIRED, THE ECONOMIST, STATED THAT THIS IS AND I QUOTE HIM,  
18 "THE PROJECT IS DEFINITELY NOT A REVENUE MAXIMIZING DEAL FOR  
19 THE LANDOWNER, WHICH IS THE COUNTY TAXPAYERS" AND, AGAIN, THE  
20 ORIGINAL PROMISE IS CONVEYED, INDICATED, NOT PUBLIC SUBSIDIES,  
21 THERE WOULD BE NOT ONE PENNY FROM THE TAXPAYERS, AND THOSE  
22 WERE THE COMMITMENTS THAT WERE BEING MADE AND YOU READ ABOUT  
23 IN THE PAPER. TWO YEARS LATER NOW, WE'RE BEING ASKED TO INVEST  
24 NEARLY \$100 MILLION, AND THAT'S JUST WITH PHASE I. PHASE II  
25 AND PHASE III, THERE IS NO ESTIMATES AS TO WHAT POTENTIAL



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1 SUBSIDIES THOSE WOULD INVOLVE. AND, AGAIN, ACCORDING TO THE  
2 ECONOMIC STUDY THAT WAS MENTIONED, \$391,000 SUBSIDIES PER  
3 UNIT, WHEN A LOW COST AFFORDABLE HOUSING CONSTRUCTION IS  
4 USUALLY DONE IN A LOW RISE, WOOD FRAME FACILITY WOULD MAKE  
5 ECONOMIC SENSE FOR THE TAXPAYERS AND WE COULD MAXIMIZE A  
6 NUMBER OF AFFORDABLE HOUSING UNITS IF WE DID NOT PUT THIS  
7 INVESTMENT IN THIS TYPE OF A NEARLY \$400,000 SUBSIDY. THE PARK  
8 THAT'S BEING MENTIONED, THE LAND IS ALREADY IN PUBLIC  
9 OWNERSHIP AND IT'S NOT \$50 MILLION FOR A PARK, IT'S \$25  
10 MILLION FOR A ROAD TO THE PARKING LOT, OKAY? \$25 MILLION FOR  
11 THE ROAD TO THE PARKING LOT. \$25 MILLION FOR THE PUBLIC OWNED  
12 LAND THAT'S FOR THE PARK. BUT THE PARK IS SURROUNDED BY TWO  
13 BUILDINGS, WHICH IS THE STATE COURTHOUSE AND THE HALL OF  
14 ADMINISTRATION AND THE BOARD OF SUPERVISORS HAS NEVER MADE A  
15 DECISION TO REPLACE THE HALL OF ADMINISTRATION. WE HAVE NEVER  
16 MADE A DECISION TO REPLACE THE HALL OF ADMINISTRATION. AND THE  
17 STATE HAS NEVER ALLOCATED THE HALF A BILLION DOLLARS OR MORE  
18 NEEDED TO REPLACE THE COURTHOUSE. AND ARCHITECTS WILL TELL YOU  
19 THAT THE MOST COMMON MISTAKE IN DESIGNING OPEN SPACE IS TO  
20 IGNORE THE BUILDINGS SURROUNDING IT. AND, AGAIN, OF THE \$50  
21 MILLION COMMITTED TO THE PARK, HALF OF THAT GOES FOR A ROAD TO  
22 THE PARKING LOT.

23



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** LET ME STOP YOU AND LET HIM  
2 RESPOND TO THAT BECAUSE APPARENTLY HE DOESN'T AGREE WITH YOU.  
3 MR. WITTY?

4

5 **BILL WITTY:** SUPERVISOR, I BELIEVE YOU'RE REFERRING TO THE  
6 REMOVAL OF THE RAMPS AS PART OF THE ENTRY.

7

8 **SUP. ANTONOVICH:** YES.

9

10 **BILL WITTY:** WHEN WE INITIALLY LOOKED AT THIS AT THE J.P.A'S  
11 BEHEST, I THINK WE ASSUMED VERY ROUGHLY, WE DIDN'T HAVE A PLAN  
12 BUT JUST TO TAKE AND REPLACE THE RAMPS, THAT THE NUMBER WAS  
13 GOING TO BE ABOUT 13 TO \$15 MILLION. SINCE WE BEGAN THE PUBLIC  
14 PLANNING PROCESS, OUR DESIGN TEAM OF BRENDA LEVIN AND MARK  
15 RIOS HAVE COME UP WITH A VARIETY OF ACTUALLY FAR BETTER AND  
16 MORE EFFICIENT SCHEMES AND, OF LATE, WE BELIEVE THAT THE TOTAL  
17 COST ALL IN OF THAT EFFORT WILL BE ABOUT \$7 MILLION.

18

19 **SUP. ANTONOVICH:** WOULD YOU GUARANTEE THE 7 MILLION WHICH WOULD  
20 ALLOW THE COUNTY TO TAKE THE OTHER \$18 MILLION?

21

22 **BILL WITTY:** THAT'S A POLICY CALL. THAT'S NOT MY DECISION TO  
23 MAKE.

24



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1 **SUP. ANTONOVICH:** I KNOW. AND, AGAIN, I'M NOT SHOOTING THE  
2 MESSENGER, OKAY? THE POINT IS, WE'VE BEEN TOLD DIFFERENT FACTS  
3 AND FIGURES, ONLY TO HAVE THEM CHANGED OR BE MODIFIED AT A  
4 LATER TIME AND YET WE HAVE A RESPONSIBILITY IN MAKING THESE  
5 DECISIONS HERE BASED UPON INCOMPLETE INFORMATION IS NOT THE  
6 BEST WAY OF PROCEEDING. THAT'S WHY I THOUGHT MORE THAN ONE DAY  
7 OF A HEARING ON THIS TYPE OF ISSUE WOULD HAVE BEEN IN THE  
8 BENEFIT OF THE COMMUNITY BUT WHILE YOU SAY IT'S 7 MILLION,  
9 THERE'S NO GUARANTEE. AND WHILE ONE MUST BEAR IN MIND THAT THE  
10 APPRAISED VALUE FOR THE COUNTY-OWNED PARCEL IS \$96 MILLION, IF  
11 WE JUST SOLD THE 96-MILLION-DOLLAR PARCEL, WE COULD PUT \$50  
12 MILLION INTO A PARK AND \$46 INTO SUBSIDIZED PUBLIC HOUSING.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** WE JUST GROUND LEASED A PIECE OF  
15 PROPERTY TO THEM, IF WE APPROVE THIS, MIKE, FOR 50 MILLION IN  
16 THE FIRST PHASE AND 148 TOTAL AND WE DON'T HAVE TO VACATE THIS  
17 PROPERTY.

18

19 **SUP. ANTONOVICH:** WE'RE NOT DOING THAT.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** WHAT DO YOU THINK THIS IS? WHAT DO  
22 YOU THINK WE'RE VOTING ON?

23

24 **SUP. ANTONOVICH:** THE QUESTION WE HAVE BEFORE US, PHASE I IS A  
25 MAJOR SUBSIDY. THERE'S NO GUARANTEE THAT PHASE II AND PHASE



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1 III WILL HAVE ADDITIONAL SUBSIDIES AND REQUESTS FOR THE  
2 PUBLIC. THE DESIRE FOR AN ICONIC SKYLINE, THAT'S JUST FOR  
3 AESTHETICS. THAT SHOULD BE BORNE BY A DEVELOPER AND NOT THE  
4 TAXPAYERS WHO RESIDE IN THE ENTIRE COUNTY. THOUGH MANY  
5 DIFFERENT SUBSIDIES HAVE BEEN DISCUSSED, PERHAPS THE BEST  
6 SUMMARY CAME IN THE MEMORANDUM FROM THIS CHIEF ADMINISTRATIVE  
7 ANALYST WHERE HE SAID APPROXIMATELY 25 MILLION IS FROM THE  
8 CITY'S COMMUNITY REDEVELOPMENT AGENCY AND THOSE AGAIN COME  
9 FROM DOLLARS THAT THE COUNTY-- TAXES ARE BEING USED TO  
10 SUBSIDIZE THOSE PROPOSALS FOR THAT CITY, THEY'RE COMING OUT OF  
11 OUR HEALTH, WELFARE AND PUBLIC SAFETY BUDGETS. \$66 MILLION  
12 FROM THE CITY OF LOS ANGELES, 4.6 MILLION FROM THE COUNTY.  
13 NOW, OF THE 4.6 MILLION OF SO-CALLED INVESTMENT FROM THE  
14 COUNTY ON RESTRICTED FUNDS WAS APPROXIMATELY \$3 MILLION OF  
15 THAT IS COMING FROM THE BUDGET THAT WE USED TO BUILD  
16 LIBRARIES, THAT WE USE TO BUILD POLICE STATIONS, SHERIFF  
17 STATIONS, THAT WE USE TO SUPPORT FOSTER CHILDREN OR SENIOR  
18 SERVICES AND OTHER SERVICES. THOSE ARE UP FRONT DOLLARS,  
19 UNRESTRICTED DOLLARS THAT WE USE FOR NECESSARY PROJECTS WITHIN  
20 THE COUNTY AND IT'S BEEN THOSE LACK OF FUNDS IN THAT PAST THAT  
21 PREVENTED NEW LIBRARIES FROM BEING BUILT. AND WHILE WE ARE  
22 BEING TOLD THAT THAT \$3 MILLION WILL BE REPAID AS MR. JANSSEN  
23 SAID, AGAIN, WE WERE ALSO TOLD THAT WOULD NOT BE ADDITIONAL  
24 SUBSIDIES. BECAUSE THE RETURNS ON INVESTMENTS FOR THE HOTELS  
25 AND CONDOMINIUMS ARE NOT STRONG ENOUGH TO LURE PRIVATE



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1 CAPITAL, NOW THE TAXPAYERS ARE BEING ASKED TO SUBSIDIZE THE  
2 PROJECT. AND THE PROJECTED RENTS AND SALES FIGURES, AGAIN, ARE  
3 BEYOND ANY COMPARABLE PROJECTED PROJECT DOWNTOWN AND THERE WAS  
4 NO DISCUSSION OF THE TRANSFER EFFECT. IN OTHER WORDS, EVERY  
5 DOLLAR SPENT, EVERY NEW JOB, EVERY CENT OF TAX REVENUES DOES  
6 NOT TAKE AWAY FROM ANY OTHER PROJECT. THESE STUDIES HAVE NOTED  
7 THAT THE RETURN ON COSTS FOR THE HOTEL IS 3.9% IN THE FIRST  
8 YEAR, 7.8% IN THE THIRD YEAR WHERE 11% IS NECESSARY TO ATTRACT  
9 PRIVATE CAPITAL. WITHOUT SUBSIDIES, THE HOTEL COMPONENT  
10 DOESN'T MEET CURRENT INVESTMENT PARAMETERS. THE HOTEL CONDO  
11 PROFIT AS A PERCENTAGE OF GROSS REVENUE, IS 10.8% WHERE A  
12 MINIMUM PROFIT SHOULD BE IN THE 15 TO 20% RANGE. THE  
13 COMPARABLE NUMBERS FOR THE MID-SIZED CONDO IS 6.5% WHEN THAT  
14 RANGE SHOULD BE 20%. THE HOTEL MUST CAPTURE MORE THAN ITS PRO  
15 RATA SHARE OF THE DOWNTOWN MARKET. THAT'S THE LUXURY  
16 POSITIONING WILL ATTRACT A MARKET THAT CURRENTLY MUST LOOK  
17 WEST TO BEVERLY HILLS AND PASADENA EAST AND A 5 STAR PRODUCT--  
18 FOR THAT 5 STAR PRODUCT. FURTHER, THE HOTEL OCCUPANCY RATE IS  
19 CONSISTENT WITH OTHER COMPARABLE WEST SIDE PROPERTIES. THE  
20 SALE PRICES FOR THE HOTEL CONDOS ARE \$850 PER SQUARE FOOT  
21 WHERE THE CURRENT AVERAGE SALES PRICE IN SOUTH PARK ARE \$550  
22 PER SQUARE FOOT. THE REPORT CLAIMS THAT THE LOCATIONAL PROJECT  
23 VIEW AND HOTEL AMENITY PREMIUMS ARE EXPECTED TO ALLOW FOR THIS  
24 ESSENTIAL INCREASE IN ACHIEVABLE SALES PRICES AND IN LOOKING  
25 FOR MID RISE CONDOS FOR \$750 PER SQUARE FOOT OR 36% ABOVE



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1 COMPARABLE AVERAGE SALES PRICES. IN OTHER WORDS, THE CONDOS  
2 HAVE TO TURN A PROFIT AND INCOME BE SOLD FOR 30 TO 40% MORE  
3 THAN COMPARABLE DOWNTOWN PROJECTS. THIS COMES AT A MERE TWO  
4 MONTHS AFTER MAJOR DEVELOPER, KB URBAN, WITHDREW ITS  
5 COMMITMENT TO BUILD THE CONDOS IN THE L.A. LIVE PROJECT NEAR  
6 STAPLES CENTER. KB URBAN'S DECISION COMES AFTER A DOZEN OR SO  
7 OTHER DEVELOPERS HAVE ALSO ABANDONED CONDO PROJECTS IN THE  
8 DOWNTOWN VICINITY. THE HOTEL, TO ATTRACT TOP PAYING CUSTOMERS  
9 WHO TYPICALLY STAY IN BEVERLY HILLS AND OTHER UPSCALE WEST  
10 SIDE LOCATIONS AND THERE ARE MORE THAN 11-- OR I SHOULD SAY  
11 1,000 HOTEL ROOMS UNDER CONSTRUCTION IN THE L.A. LIVE PROJECT  
12 AS WE SPEAK TODAY, WHICH HAVE COME ONLINE WELL IN ADVANCE OF  
13 THE HOTEL ROOMS IN THE GRAND AVENUE PROJECT. SO THESE RAISE  
14 SERIOUS ISSUES AS TO SHOULD WE BE SUBSIDIZING SUCH A VENTURE?  
15 AGAIN, THE ECONOMIC REPORTS INDICATE THAT THIS IS NOT A  
16 REVENUE GENERATOR FOR THE TAXPAYERS. WE TALKED ABOUT THE  
17 PUBLIC MEETINGS, LACK OF PUBLIC PARTICIPATION. THERE WERE 40  
18 MEETINGS HELD, 22 WERE CANCELED. 40 MEETINGS HELD, 22  
19 CANCELED. NOT ONE MEETING WAS HELD IN THE SUPERVISORIAL  
20 DISTRICTS THAT I'M AWARE OF. NO INFORMATION WAS DISSEMINATED  
21 TO THE TOWN COUNCILS OR THE OTHER 87 CITIES. AND, AGAIN, THIS  
22 DID NOT HAVE THE PUBLIC INPUT AND CONSIDERATIONS BEFORE IT WAS  
23 BROUGHT TO THIS BODY AND, AGAIN, ALLEN COKEN, A NOTED U.C.L.A.  
24 ECONOMIST HAS ANALYZED REAL ESTATE FOR THE PAST 25 YEARS AND  
25 RICHARD WEINSTEIN, DEAN OF ARCHITECT AT U.C.L.A. AND JOEL



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1 COTTON, COMMENTATOR WHO FREQUENTLY WRITES FOR THE "L.A.  
2 TIMES," PETER DRYER, OCCIDENTAL COLLEGE, THE EDITORIAL BOARD  
3 OF THE DAILY NEWS, JOHN CAPELLE OF THE HOWARD JARVIS TAXPAYERS  
4 ASSOCIATIONS HAVE ALL RAISED SERIOUS CONCERNS ABOUT THE  
5 FINANCIAL VIABILITY AND THE NEED FOR THIS PROJECT. SO, FOR  
6 THOSE REASONS-- AND I DO SUPPORT DOWNTOWN DEVELOPMENT AS MUCH  
7 AS ANYONE IN THIS ROOM AND THERE ARE JUST TOO MANY QUESTIONS  
8 BE ANSWERED CONCERNING THE ECONOMIC FEASIBILITY AND THE RISKS  
9 THAT HAVE BEEN RAISED AND ANSWERED. AND PERHAPS IF THOSE 22  
10 MEETINGS WERE NOT CANCELED BUT WERE HELD IN LONG BEACH, HELD  
11 IN THE MARINA AND IN OTHER PARTS OF THIS COUNTY, THEN WE WOULD  
12 HAVE HAD A BETTER PROPOSAL COMING BEFORE US TODAY BUT IT  
13 WASN'T. AND, AS A RESULT, I THINK IT'S A STEP BACKWARD TO VOTE  
14 FOR THIS PROJECT.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. MR. KNABE.

17

18 **SUP. KNABE:** SO THERE WERE 18 MEETINGS HELD, THOUGH. THAT'S  
19 GOOD.

20

21 **SUP. ANTONOVICH:** 22 WERE NOT HELD. 18 WERE HELD.

22

23 **SUP. KNABE:** IF THIS-- THE DEVELOPER SELLS, RELATED COMPANY  
24 SELLS TO SOMEONE ELSE, WHAT HAPPENS? ARE WE PROTECTED? I MEAN,



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1 I KNOW WE'VE HAD THAT ISSUE YEARS AGO OUT IN THE MARINA AND  
2 WOULD JUST ADDRESS THAT.

3

4 **MARTHA WALBOURNE:** DO YOU WANT TO ADDRESS THE TRANSFER  
5 RESTRICTIONS ON RELATED TO THIRD PARTIES?

6

7 **SPEAKER:** OKAY. YEAH, THE TRANSFER RESTRICTIONS APPEAR BOTH IN  
8 THE DDA AND IN THE GROUND LEASES. THE DDA PROVIDES-- AND AS IN  
9 THE GROUND LEASES THAT, PRIOR TO COMPLETION OF THE PROJECTS,  
10 OF EACH PHASE OF THE PROJECTS, THE DEVELOPER-- THE RIGHT TO  
11 TRANSFER BY THE DEVELOPER IS SUBJECT TO SOLE DISCRETION, THE  
12 APPROVAL AND THE SOLE DISCRETION OF THE J.P.A AND THAT'S BEEN  
13 FURTHER REFINED IN THE AMENDMENT TO THE JOINT POWERS AGREEMENT  
14 ITSELF TO PROVIDE THAT, IF THAT AFFECTS THE COUNTY PARCELS,  
15 THAT CONSENT ALSO REQUIRES THE COUNTY'S CONSENT. SO THERE'S  
16 TWO LAYERS OF CONSENT THE COUNTY ACTUALLY...

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** AT ANY TIME...

19

20 **SUP. KNABE:** IS THERE A FINANCIAL-- I MEAN, ON THE TRANSFER, IS  
21 THERE ANY FINANCIAL BENEFIT TO EITHER PARTIES OF THE J.P.A AS  
22 IT RELATES TO...

23

24 **SPEAKER:** THERE'S NO TRANSFER FEE OR FURTHER RENT INCREASE, NO.  
25 WHAT HAPPENS IS THAT THE TRANSFEREE HAS TO BE WHAT'S CALLED A



The Meeting Transcript of  
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1 QUALIFIED DEVELOPER, I BELIEVE THAT'S THE TERM IN THE  
2 DOCUMENT, SO THERE ARE SOME QUALIFICATIONS THAT WE IMPOSE IN  
3 TERMS OF EXPERIENCE IN THIS TYPE OF PROJECT AND FINANCIAL  
4 QUALIFICATION TO OWN AND OPERATE THE PROJECT. SO I WANTED TO  
5 POINT OUT TO YOU THAT, BEFORE COMPLETION, WHEN THE MOST-- WHEN  
6 THE IDENTITY OF THE DEVELOPER IS THE MOST IMPORTANT, BECAUSE  
7 WE'RE ENTERING INTO A BUSINESS RELATIONSHIP WITH THIS  
8 DEVELOPER BECAUSE OF THEIR EXPERIENCE AND QUALIFICATIONS IN  
9 COMPLETING THIS TYPE OF PROJECT, WE MADE SURE THAT, PRIOR TO  
10 COMPLETION, OUR STANDARD OF CONSENT WAS AT OUR SOLE  
11 DISCRETION. AFTER COMPLETION, IT'S A LOOSER STANDARD OF  
12 CONSENT. THAT IS, THEY HAVE TO SHOW US A QUALIFIED DEVELOPER  
13 AND WE HAVE TO LOOK AT THAT AND CONSIDER THOSE QUALIFICATIONS,  
14 BUT WE ALL UNDERSTAND THAT, AFTER COMPLETION OF THIS PROJECT,  
15 THERE ARE GOING TO BE A SERIES OF TRANSFERS. MY EXPECTATION,  
16 AND BILL WITTY CAN CORRECT ME, IS THAT THERE WILL PROBABLY BE  
17 A TRANSFER, FOR EXAMPLE, OF THE LOW INCOME HOUSING OR THE  
18 APARTMENTS COULD BE TRANSFERRED TO ONE OWNER. YOU MIGHT HAVE A  
19 TRANSFER OF THE HOTEL TO A SEPARATE OWNER. A TRANSFER OF THE  
20 RETAIL COULD BE TO A SEPARATE OWNER BECAUSE, ULTIMATELY, THE  
21 LONG-TERM HOLDERS OF THIS TYPE OF PROJECTS ARE DIFFERENT TYPES  
22 OF ENTITIES. DOES THAT ANSWER YOUR QUESTION?

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** ON THAT QUESTION, I WAS UNDER THE-  
25 - I WAS-- I THOUGHT I SAW LANGUAGE THAT WAS PUT INTO THE



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1 AGREEMENT THAT, EVEN AFTER THE COMPLETION OF THE PROJECT, THAT  
2 AS TO THE COUNTY PROPERTIES, ANY TRANSFER HAD TO BE APPROVED  
3 BY THE BOARD OF SUPERVISORS.

4

5 **SPEAKER:** THAT'S WHAT I WAS REFERRING TO IN THE J.P.A AGREEMENT  
6 ITSELF.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU WERE SAYING THAT WAS BEFORE  
9 THE COMPLETION?

10

11 **SPEAKER:** NO, I'M SORRY, THAT IS ALL THE TIME, WHENEVER IT'S A  
12 COUNTY PARCEL.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S IT? ALL RIGHT. IS MS.  
15 MOLINA HERE?

16

17 **SUP. ANTONOVICH:** I WOULD LIKE TO MAKE A MOTION THAT THERE BE  
18 NO...

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** THERE'S ALREADY-- DO YOU WANT TO  
21 MAKE A SUBSTITUTE MOTION?

22

23 **SUP. ANTONOVICH:** NO, AN AMENDMENT THAT THERE WOULD BE NO  
24 DISCRIMINATORY ZIP CODE REQUIREMENT, THAT EVERYBODY WHO



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1 RESIDES IN THE COUNTY OF LOS ANGELES WOULD HAVE AN EQUAL  
2 OPPORTUNITY TO APPLY FOR...

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** WHO HAS MADE THAT REQUIREMENT? IS  
5 THAT THE C.R.A., THE CITY COUNCIL?

6

7 **SPEAKER:** C.R.A. HAS ALWAYS HAD A LOCAL HIRING GOAL AND IT WAS  
8 THE C.R.A. AND CITY COUNCIL THAT...

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** I UNDERSTAND-- YEAH, THIS IS NOT  
11 SOMETHING THAT'S...

12

13 **SUP. MOLINA:** IT'S NOT NEW. WE'VE DONE IT. WE DID IT FOR COUNTY  
14 GENERAL. WE'VE DONE IT IN VARIOUS OTHER FACILITIES.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** I KNOW.

17

18 **SUP. KNABE:** WELL, WE DID IT...

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** I'M JUST-- I JUST WAS ASKING A  
21 SIMPLE QUESTION. DID THIS COME OUT OF THE J.P.A AS WELL OR  
22 JUST OUT OF THE CITY COUNCIL C.R.A.?

23

24 **MARTHA WALBOURNE:** THE J.P.A ADOPTED THE C.R.A.'S POLICIES.

25



**The Meeting Transcript of  
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1 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. ALL RIGHT. BUT THIS IS THE  
2 WAY THEY DID VIRTUALLY EVERY MAJOR PROJECT IN DOWNTOWN...

3

4 **PAUL RUTTER:** MOST MAJOR PROJECTS HAVE A LOCAL HIRING  
5 REQUIREMENT. WE-- THIS IS PROBABLY MORE DETAILED IN TERMS OF  
6 THE PROCESS YOU GO THROUGH ON THE REFERRALS, ET CETERA, BUT...

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** IT'S A PREFERENCE, CORRECT?

9

10 **SPEAKER:** IT'S A PREFERENCE. THE GOAL IS TO TRY TO PROVIDE JOB  
11 OPPORTUNITIES TO THOSE RESIDENTS THAT LIVE IN HIGH  
12 UNEMPLOYMENT ZIP CODES. THAT'S WHERE THE ZIP CODES COME FROM.  
13 WE ACTUALLY HAVE MAPS THAT SHOW ZIP CODES THROUGHOUT THE  
14 COUNTY AT ABOVE 14% OF UNEMPLOYMENT RATES AND SO THAT'S WHAT  
15 WE'RE TRYING IS TO DO IS PROVIDE JOB OPPORTUNITIES FOR THOSE  
16 RESIDENTS LIVING IN HIGH UNEMPLOYMENT ZIP CODES. THE INITIAL  
17 TARGET AREA IS A AREA BUT THEN EVENTUALLY IT DOES GO  
18 COUNTYWIDE.

19

20 **SUP. ANTONOVICH:** HERE, YOUR ZIP CODES ARE 90012, 90017, 90071,  
21 90013, 90014, 90015, 90018, 90021, 90037, 90011, 90003, 90001,  
22 90033.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** SO YOU WANT TO MAKE A MOTION TO DO  
25 WHAT?



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1

2 **SUP. ANTONOVICH:** I'D MAKE THE MOTION THAT WE ALLOW ALL COUNTY  
3 ZIP CODES CITIZENS-- CITIZENS WHO RESIDE IN ALL OF THE ZIP  
4 CODES WITHIN L.A. COUNTY TO HAVE EQUAL OPPORTUNITY FOR ALL OF  
5 THE JOBS WITHOUT ANY PRECONDITIONS FOR OTHER ZIP CODES.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** IS THERE A SECOND TO THAT MOTION?  
8 HEARING NO SECOND, THE MOTION DIES FOR LACK OF A SECOND. WE  
9 HAVE MS. MOLINA'S MOTION NOW TO APPROVE THE RECOMMENDATION  
10 BEFORE US. CALL THE ROLL.

11

12 **CLERK SACHI HAMAI:** SUPERVISOR MOLINA?

13

14 **SUP. MOLINA, CHAIR:** AYE.

15

16 **CLERK SACHI HAMAI:** SUPERVISOR BURKE?

17

18 **SUP. BURKE:** AYE.

19

20 **CLERK SACHI HAMAI:** SUPERVISOR KNABE?

21

22 **SUP. KNABE:** AYE.

23

24 **CLERK SACHI HAMAI:** SUPERVISOR ANTONOVICH?

25



**The Meeting Transcript of  
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1 **SUP. ANTONOVICH:** NO.

2

3 **CLERK SACHI HAMAI:** SUPERVISOR YAROSLAVSKY?

4

5 **SUP. YAROSLAVSKY:** AYE.

6

7 **SUP. MOLINA:** CONGRATULATIONS. THANK YOU.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** IT IS APPROVED. THANK YOU  
10 EVERYONE. DO WE HAVE ANY OTHER ITEMS BEFORE US? PUBLIC  
11 COMMENT?

12

13 **CLERK SACHI HAMAI:** WE HAVE ADJOURNMENTS.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** OH, ADJOURNMENTS. MS. MOLINA,  
16 YOU'RE UP FIRST TODAY.

17

18 **SUP. MOLINA:** I'D LIKE TO ASK THAT WE ADJOURN IN THE MEMORY OF  
19 VI DELEON MUNOZ. SHE'S THE BELOVED MOTHER OF BEVERLY MUNOZ AND  
20 A LONG TIME FRIEND OF MINE. I BECAME ACQUAINTED WITH VI  
21 THROUGH THE COMMISION FEMENIL NACIONAL, A LONGSTANDING LATINA  
22 ADVOCACY ORGANIZATION. SHE IS ONE OF THE INSTRUMENTAL LEADERS  
23 OF THE CHICANA FEMINIST MOVEMENT IN L.A. COUNTY. WE ARE VERY  
24 PROUD OF THE CONTRIBUTIONS SHE MADE THROUGHOUT HER LIFE,  
25 THROUGH BETTERING THE LIVES OF WOMEN THROUGHOUT THE COMMUNITY



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1 AND SO WE EXTEND OUR DEEPEST CONDOLENCES TO BEVERLY AND HER  
2 ENTIRE FAMILY.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE. MS. BURKE, YOU'RE  
5 NEXT.

6

7 **SUP. BURKE:** I MOVE THAT, WHEN WE ADJOURN TODAY, WE ADJOURN IN  
8 MEMORY OF BOB CONNESERO, HE WAS THE LOVING HUSBAND OF DEBORAH  
9 CONNESERO, WHO IS ONE OF OUR EMPLOYEES WHO PROVIDES  
10 INFORMATION TECHNOLOGY SUPPORT TO THE BOARD OFFICES. BOB  
11 PASSED AWAY SUDDENLY EARLIER THIS WEEK IN RIVERSIDE,  
12 CALIFORNIA. HE SPENT THE MAJORITY OF HIS ADULT LIVE AS A  
13 RESIDENT OF THE SECOND DISTRICT. HE LEAVES TO CHERISH HIS  
14 MEMORY HIS WIFE, DEBRA, OF ALMOST 30 YEARS, AND THREE  
15 DAUGHTERS, JALISA, BRITTANY AND LEN, AND SON, BRODERICK AND A  
16 HOST OF RELATIVES, FRIENDS AND NEIGHBORS. OUR THOUGHTS AND  
17 PRAYERS ARE WITH DEBRA AND HER FAMILY. AND I WOULD IMAGINE ALL  
18 MEMBERS WANT TO ADJOURN. SHE WAS OUR INFORMATION PERSON WHO  
19 DOES OUR COMPUTERS. ALVIN DUNCAN, JR., LONG-TIME LOS ANGELES  
20 COUNTY RESIDENT AND SHERIFF'S DEPUTY WHO PASSED AWAY RECENTLY.  
21 HE LEAVES TO CHERISH HIS MEMORY HIS WIFE, GERTHYL, SON, ALVIN  
22 II AND DAUGHTER, ERICA. AND GOLDEN OLIVER GROOMES, THE FATHER  
23 OF JERRY GROOMES, CITY MANAGER OF THE CITY OF CARSON, WHO  
24 PASSED AWAY RECENTLY. HE LEAVES TO CHERISH HIS MEMORY HIS SON,  
25 JERRY GROOMES, AND A HOST OF FAMILY AND FRIENDS. AND LYNNE



**The Meeting Transcript of  
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1 CAROL SHIFFLETT, FORMER BROADCAST EDITOR REPORTER, PRODUCER  
2 AND WRITER WITH CBS NEWS IN...

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** HANG ON A SECOND. HEY, FOLKS, IF  
5 YOU CAN TAKE YOUR CONVERSATIONS OUTSIDE THE ROOM. I'M SORRY  
6 BUT WE HAVE OTHER BUSINESS TO TRANSACT. GO AHEAD.

7

8 **SUP. BURKE:** AND NBC IN NEW YORK, PASSED AWAY RECENTLY FROM  
9 LUNG AND BRAIN CANCER. MOST RECENTLY, SHE TAUGHT AT HORACE  
10 MANN MIDDLE SCHOOL. SHE LEAVES TO CHERISH HER MEMORY HER  
11 MOTHER, CAROLYN, AND BROTHER, JAMES. MARINE LANCE CORPORAL  
12 RYAN MAYHAN DIED ON DECEMBER 21ST WHILE SERVING ON HIS SECOND  
13 TOUR OF DUTY IN IRAQ. HE WAS 25 YEARS OLD AND A RESIDENT OF  
14 HAWTHORNE. HE LEAVES TO CHERISH HIS MEMORY HIS MOTHER, KIM  
15 HEARN. AND MICHAEL THOMAS YARAWSKY, WHO SERVED AS A FIRST  
16 SERGEANT IN THE UNITED STATES ARMY. HE FOUGHT IN KOREA, IN  
17 WORLD WAR II AND IN VIETNAM. HE WAS THE RECIPIENT OF THE  
18 PURPLE HEART AND MERITORIOUS SERVICE AWARD. HE LEAVES TO  
19 CHERISH HIS MEMORY HIS WIFE, GLORIA, AND SEVEN CHILDREN,  
20 CECILIA, A LOS ANGELES MARATHON EMPLOYEE, MICHAEL, MARY,  
21 MARGARET, MARK, KATHLEEN, REBECCA AND ANNA MARIE IRENE. AND  
22 LEON RALPH, WHO PASSED AWAY LAST TUESDAY IN LONG BEACH AT THE  
23 AGE OF 74.

24

25 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL MEMBERS.



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1

2 **SUP. BURKE:** HE SERVED IN THE ASSEMBLY FROM 1966 TO '76 WHEN HE  
3 LEFT POLITICS TO ACCEPT A CALLING TO THE MINISTRY. HIS  
4 DEPARTURE FROM POLITICS DID NOT END HIS PUBLIC SERVICE. AFTER  
5 THE 1992 L.A. RIOTS, HE HELPED BUILD A 47-UNIT HOUSING COMPLEX  
6 FOR LOW INCOME RESIDENTS, PROVIDING JOB TRAINING AND SERVED AS  
7 CHAIR OF THE SOUTH LOS ANGELES MINISTERIAL ALLIANCE. HE LEAVES  
8 TO CHERISH HIS MEMORY HIS WIFE, RUTH BANDA-RALPH, HIS  
9 CHILDREN, MARTY JACKSON, RUTH RALPH, LEON RALPH, JR. TIFFANY  
10 RALPH AND TONY RALPH AND HIS STEPCHILDREN, MAYA GANDA AND  
11 VICENTE BANDA AND SEVERAL GRANDCHILDREN. AND THAT WAS ALL  
12 MEMBERS.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL MEMBERS.

15

16 **SUP. KNABE:** ALL MEMBERS ON THAT, YEAH.

17

18 **SUP. BURKE:** EUGENE HOOKS. EUGENE HOOKS WAS BORN NOVEMBER 4TH,  
19 1929 AND PASSED AWAY FEBRUARY 8TH, 2007. HE SERVED IN THE U.S.  
20 ARMY IN 1951 AND SAW ACTIVE COMBAT DURING THE KOREAN WAR. HE  
21 WAS A RESIDENT OF THE SECOND DISTRICT FOR OVER 50 YEARS. HE  
22 WAS A BARBER FOR THE COUNTY OF LOS ANGELES FOR 25 YEARS AND  
23 NEVER MISSED A DAY OF WORK FOR 24 STRAIGHT YEARS. HE WAS A  
24 DEVOTED MEMBER OF ST. ANDREWS BAPTIST CHURCH FOR OVER 30  
25 YEARS. HE LEAVES TO CHERISH HIS MEMORY HER WIFE, TOMOKO HOOKS,



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1 SON, KINGSLEY HOOKS, GODCHILDREN, P. ANTHONY THOMAS MEDRITH  
2 THOMAS-JOHNSON AND A HOST OF RELATIVES AND FRIENDS.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE. I HAVE NO  
5 ADJOURNING MOTIONS. MR. KNABE?

6

7 **SUP. KNABE:** YES. I JUST WANTED TO ADD, YOU SAID ALL MEMBERS TO  
8 LEON, LONG-TIME OBVIOUSLY LONG BEACH RESIDENT AND FORMER  
9 ASSEMBLY MEMBER AND DID SO MUCH FOR THE COMMUNITY. I WAS JUST-  
10 - WASN'T TOO LONG AGO AT A COMMUNITY MEETING WITH HIM SO HE  
11 WILL BE MISSED BY ALL. ALSO THAT WE ADJOURN IN MEMORY TODAY OF  
12 MR. BOB ZIRBES, WHO IS A MEMBER OF THE DIAMOND BAR CITY  
13 COUNCIL WHO HAS BEEN FIGHTING A BATTLE WITH CANCER FOR THE  
14 PAST 18 MONTHS, PASSED AWAY LAST THURSDAY AT THE AGE OF 47.  
15 HE'S BEEN A MEMBER OF THE DIAMOND BAR CITY COUNCIL SINCE 2001,  
16 SERVED TWO TERMS AS MAYOR, HE WAS ALSO PROUD OF THAT SERVICE  
17 OF CHAIRMAN OF THE PLANNING COMMISSION. HE WAS VERY  
18 INSTRUMENTAL OVER THE YEARS IN THE ECONOMIC GROWTH OF DIAMOND  
19 BAR. HE HAD A BIG INTEREST IN PUBLIC SAFETY ISSUES, HE WAS  
20 VERY ACTIVE IN MANY LOCAL POLITICS ISSUES, AS WELL AS SERVING  
21 AS THE PRESIDENT OF THE DIAMOND BAR IMPROVEMENT ASSOCIATION.  
22 HE HAD HIS OWN BUSINESS, OWNER/OPERATOR OF TRUMAN AGENCY, A  
23 PERSONNEL SPECIALIST AND DID A TREMENDOUS AMOUNT WITH THE  
24 AYSO, PARTICULARLY IN REFEREEING. NOT ONLY DID HE REFEREE



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1 LOCALLY BUT ON A STATEWIDE AND NATIONAL BASIS. HE IS SURVIVED  
2 BY HIS WIFE, JOLENE, HIS TWO CHILDREN, JOANNA AND CHRISTOPHER.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE. OOPS, SORRY? YOU  
5 HAVE ANY OTHERS?

6

7 **SUP. KNABE:** ALSO, THAT WE ADJOURN IN MEMORY OF FRANCIS  
8 MCKINLEY, WHO PASSED AWAY FEBRUARY 12TH. FRANK IS A LONG-TIME-  
9 - WAS A LONG-TIME RESIDENT HAVING SPENT HIS CAREER AS AN  
10 ENGINEER, WORKING IN THE SAN FRANCISCO BAY AREA. HE WAS A  
11 MEMBER OF THE CHURCH OF JESUS CHRIST OF LATTER DAY SAINTS,  
12 FOUGHT IN THE PACIFIC DURING WORLD WAR II AND HE AND HIS WIFE,  
13 DORIS, CELEBRATED THEIR 60TH WEDDING ANNIVERSARY JUST THIS  
14 PAST FRIDAY. HE'S SURVIVED BY HIS WIFE, THREE CHILDREN AND 18  
15 GRANDCHILDREN, INCLUDING MY PRESS DEPUTY, DAVID SUMMERS. HE  
16 WILL BE GREATLY MISSED BY ALL HIS FAMILY AND FRIENDS. ALSO  
17 THAT WE ADJOURN IN MEMORY OF FRED GILBERT, HUSBAND OF KERRY  
18 GILBERT OF THE PALOS VERDES PENINSULA CHAMBERS, CHAIR OF THE  
19 BOARD. I JUST INDUCTED HER THIS PAST THURSDAY NIGHT AS THE NEW  
20 CHAIRMAN OF THE CHAMBER OF COMMERCE AND I KNOW SHE WAS HEAVY  
21 OF HEART THERE WITH HER HUSBAND BEING IN THE HOSPITAL. FRED IS  
22 SURVIVED BY HIS WIFE, KERRY, PARENTS, CAL AND NORMA JEAN, HIS  
23 BROTHER, BILL, NEPHEWS, FRED AND ANDY, MOTHER-IN-LAW,  
24 FRANCINE. HE WILL BE DEEPLY MISSED BY ALL THAT KNEW HIM. ALSO  
25 THAT WE ADJOURN IN MEMORY OF ARTHUR BRUINGTON, WHO-- FORMER



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1 WATER RESOURCES ENGINEER WHO PASSED AWAY ON SATURDAY, FEBRUARY  
2 3RD. HE WAS PARTICULARLY ACTIVE IN THE AMERICAN SOCIETY OF  
3 CIVIL ENGINEERS, AMERICA PUBLIC WORKS ASSOCIATION, CALIFORNIA  
4 REGIONAL WATER CONTROL BOARD, LOS ANGELES REGION. HE IS  
5 SURVIVED BY HIS WIFE LOUISE, HIS THREE CHILDREN, BOBBY, BECKY  
6 AND BRAD, SEVEN GRANDCHILDREN. HE'LL BE MISSED BY ALL. AND THE  
7 ONE IMPORTANT POINT THAT I JUST FORGOT THERE, ARTHUR WAS--  
8 ALSO SPENT 30 YEARS WITH THE LOS ANGELES COUNTY FLOOD CONTROL  
9 DISTRICT. ALSO THAT WE ADJOURN IN MEMORY OF ERIC SADLER, A  
10 LOVING HUSBAND, FATHER AND GRANDFATHER WHO PASSED AWAY AT THE  
11 YOUNG AGE OF 59, BORN AND RAISED IN LONG BEACH AND WAS A  
12 PHARMACIST AT ST. MARY'S FOR OVER 35 YEARS. HE HAD MANY  
13 INTERESTS, DOING MAGIC TRICKS FOR PATIENTS, WORLD WAR II  
14 MILITARY HISTORY, SAILING, HIKING, HE WILL BE MISSED BY HIS  
15 FAMILY AND FRIENDS. ERIC IS SURVIVED BY HIS WIFE, AGNES,  
16 DAUGHTERS, KATHERINE AND LORRAINE, GRANDDAUGHTER, HANNAH,  
17 BROTHER, JEFF AND MANY EXTENDED FAMILY MEMBERS. ALSO THAT WE  
18 ADJOURN IN MEMORY OF DON HEWITT, PASSED AWAY RECENTLY. MANY OF  
19 US IN THIS LOCAL AREA REMEMBER DON AS THE EQUIPMENT MANAGER  
20 FOR THE LOS ANGELES RAMS FOR 33 YEARS. ALSO FORMER EQUIPMENT  
21 MANAGER FOR U.S.C. FOR 10 AND A FOOTBALL COACH AT COVINA HIGH  
22 SCHOOL. HE IS SURVIVED BY HIS WIFE, JACKIE, SONS, MICHAEL AND  
23 TODD, TWIN DAUGHTERS, WENDY AND MARSHA, AND HIS TWO OTHER  
24 DAUGHTERS, ROBIN AND KATHE. HE'LL BE DEEPLY MISSED BY ALL THAT  
25 KNEW HIM. AND FINALLY THAT WE ADJOURN IN MEMORY OF ELIJAH



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1 ERNEST VALDEZ, 12 YEARS OLD. HE WAS TRAGICALLY KILLED RIDING  
2 HIS BIKE FROM SCHOOL LAST THURSDAY IN WHITTIER, EAST WHITTIER  
3 MIDDLE SCHOOL PRINCIPAL, DORKA DURON SAID ONE OF HIS TEACHERS  
4 DESCRIBE ELIJAH AS "PURELY A LOVE." HIS TEACHER CONSIDERED HIM  
5 AN OUTSTANDING STUDENT AND HE'S ONE OF THOSE KIDS WHO IS JUST  
6 UNIQUE AND WHOM EVERYBODY LIKED. HE'LL BE MISSED BY HIS FAMILY  
7 AND FRIENDS. THOSE ARE MY ADJOURNMENTS.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE. MR. ANTONOVICH?

10

11 **SUP. ANTONOVICH:** I'D LIKE TO MOVE THAT WE ADJOURN IN MEMORY OF  
12 BOB CONNESERO, WHO WAS THE HUSBAND OF COUNTY EMPLOYEE DEBORAH  
13 WHO IS THE INFORMATION RESOURCE SPECIALIST AT OUR EXECUTIVE  
14 OFFICES HELP TABLE. ALSO RALPH DE TOLENDINO WHO WAS A PROLIFIC  
15 AUTHOR AND JOURNALIST, FORMER EDITOR FOR NEWSWEEK AND THE  
16 NATIONAL REVIEW. HIS FIRST ASSIGNMENT FOR NEWSWEEK WAS WHEN HE  
17 COVERED THE 1950 TRIAL OF ALGER HISS, THE STATE DEPARTMENT  
18 OFFICIAL WHO WAS CONVICTED OF BEING A SOVIET SPY. HE WROTE 26  
19 BOOKS AND IS ALSO THE GHOST WRITER FOR THE MEMOIR BY MARK  
20 FELT, FORMER F.B.I. AGENT. RALPH WAS FREQUENTLY INTERVIEWED ON  
21 VARIOUS NEWS CHANNELS. WHAT'S INTERESTING ABOUT RALPH DE  
22 TOLENDINO IS HIS GREAT, GREAT, GREAT, GREAT GRANDFATHER WAS  
23 THE RABBI WHO PROVIDED THE BENEDICTION AT THE INAUGURATION OF  
24 PRESIDENT GEORGE WASHINGTON ALONG WITH GEORGE WASHINGTON'S  
25 PRIEST, EPISCOPAL PRIEST, WHO PROVIDED THE INVOCATION AT THE



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1 FIRST INAUGURATION OF THE UNITED STATES OF AMERICA. ALSO, AS  
2 MENTIONED, LEON RALPH. I HAD THE PRIVILEGE OF KNOWING AND  
3 WORKING WITH LEON AS A MEMBER OF THE STATE LEGISLATURE. HE  
4 DEVOTED HIS LIFE TO JESUS CHRIST AND LEFT THE LEGISLATURE AND  
5 BECAME A MEMBER OF THE CLOTH, A PASTOR. HE WAS A PASTOR AND  
6 FOUNDER OF THE INTERNET DENOMINATIONAL CHURCH OF THE GOD OF  
7 AMERICA AND AND HE WAS CHAIRMAN OF THE SOUTH LOS ANGELES  
8 MINISTERIAL ALLIANCE. HE WAS A FINE MAN, A GOOD MAN AND A VERY  
9 GOOD CHRISTIAN. ALSO MELVIN STERING BAKER, RESIDENT OF  
10 LANCASTER, HE WAS A RETIRED SCHOOL DISTRICT SUPERINTENDENT,  
11 ALSO RETIRED AIR FORCE LIEUTENANT COLONEL AND A BOARD TRADE  
12 EXECUTIVE DIRECTOR. HE HAD BEEN A SCHOOL SUPERINTENDENT AT THE  
13 HUGHES- ELIZABETH LAKES UNION SCHOOL DISTRICT. JOHN BUTLER,  
14 WHO PROVIDED THE JET FUEL FOR EDWARDS AIR FORCE BASE AND  
15 HEATING OIL AND PETROLEUM PRODUCTS TO THE FARMERS AND SERVICE  
16 STATIONS IN THE ANTELOPE VALLEY AND KERN COUNTY AND ALSO WAS A  
17 VETERAN OF THE UNITED STATES ARMY AIR CORPS. BILL GRIFFEN, THE  
18 OWNER AND OPERATOR OF BILL'S TEXACO IN LAKE HUGHES AND ALSO A  
19 NAVY VETERAN. JOHN "JK" KIESS. HE WAS A RESIDENT, AGE 49, OF  
20 LANCASTER, RETIRED DEPUTY SHERIFF WHERE HE WAS ASSIGNED TO  
21 NARCOTICS, GANG CONTROL AND PATROL. GRADUATED FROM GRENADA  
22 HILLS HIGH SCHOOL, ARMY VETERAN. HE WAS KNOWN FOR HIS  
23 EXCELLENT MARKSMANSHIP. HE PASSED AWAY ON FEBRUARY 2ND. LAURA  
24 MANKEY, A SPRING VALLEY RESIDENT AND SHE WAS A JET PILOT. SHE  
25 WAS A MEMBER OF THE UNITED STATES NAVY. HER HELICOPTER CRASHED



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1 OFF THE COAST OF CAMP PENDLETON DURING A ROUTINE TRAINING  
2 EXERCISE. SHE WAS THE CROWN-- HER CLASS PROM PRINCESS AT  
3 CANOGA PARK HIGH SCHOOL. IN 2003, SHE MARRIED JEFF. SHE  
4 GRADUATED FROM THE UNIVERSITY OF SAN DIEGO WHERE SHE STUDIED  
5 PHYSICS, MATH, AND NAVAL SCIENCE AND RESEARCHED MICRO GRAVITY  
6 IN A WEIGHTLESS ENVIRONMENT AT JOHNSON SPACE CENTER. IN 2004,  
7 THE NAVY SELECTED HER FOR HER FLIGHT TRAINING. SHE WAS  
8 THANKFUL TO GOD FOR THE GIFTS OF LIFE. SHE ENJOYED PILOTING,  
9 BOATING, READ, HIKING AND MAKING CHILDREN LAUGH. UNITED STATES  
10 NAVY COMMANDING OFFICER ANNOUNCED THE DEATH OF LAURA ON  
11 JANUARY 26TH WHEN HER HELICOPTER CRASHED NEAR CAMP PENDLETON.  
12 AND THOSE ARE MY ADJOURNING MOTIONS AND THEN I HAVE A  
13 MOTION...

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE ON THE ADJOURNING  
16 MOTIONS.

17

18 **SUP. ANTONOVICH:** ...FOR NEXT WEEK. MOVE THAT BOARD DIRECT THE  
19 EXECUTIVE DIRECTOR OF THE L.A. HOUSING AUTHORITY TO REPORT ON  
20 FEBRUARY 27TH THE STATUS OF CORRECTIVE ACTIONS TO IMPROVE THE  
21 H.U.D. RATINGS OF THE AGENCY TO A SATISFACTORY AND A  
22 EXPLANATION OF HOW A RESIDENT WITH A MONTHLY RENTAL VALUE  
23 EXCEEDING THE APPROVED SECTION 8 MONTHLY SUBSIDY CAN BE  
24 ALLOWED TO PASS THE APPROVAL PROCESS AND ISSUES ASSOCIATED  
25 WITH IMPLEMENTING A MORATORIUM ON ISSUANCE OF NEW SECTION 8



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1 VOUCHERS UNTIL THE ACHIEVEMENT OF A SATISFACTORY H.U.D. RATING  
2 AND ALL DELINQUENT ANNUAL INSPECTIONS HAVE BEEN COMPLETED.  
3 THAT'S FOR NEXT WEEK.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. WE HAVE TWO PEOPLE WHO  
6 WANT TO BE HEARD ON PUBLIC COMMENT. LEONARD WAYNE ROSE JR. AND  
7 ETHEL JOHNSON. PLEASE COME DOWN HERE.

8

9 **SUP. KNABE:** MR. CHAIRMAN, AS THEY'RE COMING FORWARD, YOU KNOW,  
10 THIS PAST WEEK WE HAD THE 50TH SAFE SURRENDER, 50TH BABY AND I  
11 JUST GOT WORD WE GOT SAFE SURRENDER NUMBER 51, A YOUNG LITTLE  
12 GIRL THAT WAS AT GLENDALE MEMORIAL HOSPITAL AND THE BABY IS  
13 HEALTHY.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S GREAT. THANKS FOR  
16 CHAMPIONING THAT CAMPAIGN. IT'S MADE A HUGE DIFFERENCE. MR.  
17 ROSE.

18

19 **LEONARD WAYNE ROYSE JR.:** MY NAME IS LEONARD WAYNE ROYSE JR.  
20 GOOD AFTERNOON, BOARD MEMBERS. I WAS GOING TO GET A JOB AS  
21 RECREATION LEADER AT MEMORIAL PARK CITY PARK, YOU KNOW AND FOR  
22 SUMMERTIME AND I GOT IT ALL THINGS, THE ACTIVITIES THEY HAVE  
23 THERE, THEY GOT A BIG PARK, YOU KNOW. AND ONE SAID THEY HAVE  
24 BIG PARK, I WANT EVERY CITY AND COUNTY AND CITY HALL HAVE A  
25 BIGGER PARK, YOU KNOW, FOR RECREATION, GAMES, FOR KIDS, YOU



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1 KNOW, AND I'VE PUT TOGETHER A D.V.D. DISK PLAYER, YOU KNOW,  
2 FOOTBALL, NBA, BASKETBALL, NFL FOOTBALL AND OFF-ROAD, DUNE  
3 BUGGY RACE CAR, YOU KNOW, AND I PUT IT ALL TOGETHER ON THE WEB  
4 SITE TO GET IT. YOU GET IT AT WAL-MART, BEST BUY AND TARGET,  
5 YOU KNOW, WHERE THEY PLAY GAMES, YOU KNOW, AND ALSO ON  
6 NEWSPAPER, I COLLECT CANS AND BOTTLES, YOU KNOW, AND I PUT A  
7 IDEA LIKE PARKS, COMMUNITIES CENTER, SCHOOL COMMUNITY CENTER  
8 NEED TO COLLECT CANS AND BOTTLE FOR OUR YOUTH AND VISITORS,  
9 TOO, YOU KNOW, AND HOPE FOR OUR YOUTH AND YOU CAN READ IT  
10 ABOUT RECYCLING AND HOW VERY IMPORTANT RECYCLING IS FOR THE  
11 PEOPLE IN THE COMMUNITY, AND I GOT A BUSINESS CARD THAT YOU  
12 PUT A THANK YOU NOTE WHAT YOU THINK ABOUT THE COMMUNITY CENTER  
13 AND I GOT SOME TRACKS TO PRAY FOR OUR MILITARY IN THE WAR, YOU  
14 KNOW, AND WE NEED TO PRAY FOR OUR TROOPS, YOU KNOW, AND I HOPE  
15 OUR NEXT PRESIDENT WILL BECOME A PRESIDENT IN 2008 AND TO  
16 BRING OUR TROOPS HOME, GET END OF THE TERRORIST GROUP IN IRAQ  
17 AND THANK YOU FOR YOUR TIME.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, MR. ROSE. IS ETHEL  
20 JOHNSON HERE? IF NOT, THE PUBLIC HEARING IS CLOSED. WE'RE  
21 GOING INTO CLOSED SESSION BRIEFLY.

22

23 **CLERK SACHI HAMAI:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,  
24 NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL  
25 CONVENE IN CLOSED SESSION TO DISCUSS ITEM CS-1, CONFERENCE



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1 WITH LEGAL COUNSEL REGARDING SIGNIFICANT EXPOSURE TO  
2 LITIGATION, ONE CASE AS INDICATED ON THE POSTED AGENDA. THANK  
3 YOU.

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1 I, JENNIFER A. HINES, Certified Shorthand Reporter  
2 Number 6029/RPR/CRR qualified in and for the State of  
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the  
5 Los Angeles County Board of Supervisors February 13, 2007,  
6 were thereafter transcribed into typewriting under my  
7 direction and supervision;

8 That the transcript of recorded proceedings as  
9 archived in the office of the reporter and which

10 have been provided to the Los Angeles County Board of  
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor  
13 related to any party to the said action; nor

14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this  
16 15th day of February 2007 for the County records to be used  
17 only for authentication purposes of duly certified transcripts  
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

22

23