



**The Meeting Transcript of  
The Los Angeles County  
Board of Supervisors**



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1                   **[REPORT OF ACTION TAKEN IN CLOSED SESSION**  
2                   **ON DECEMBER 6, 2005, BEGINS ON PAGE 161.]**

3  
4  
5  
6 >SUP. ANTONOVICH: IF THE AUDIENCE WOULD PLEASE RISE. WE'RE  
7 GOING TO BE FIRST OPEN OUR MEETING WITH A WORD OF PRAYER BY  
8 PASTOR KRISTINA COLLINS FROM THE EAST VALLEY SAN GABRIEL  
9 VALLEY CHURCH AND OUR PLEDGE OF ALLEGIANCE WILL BE BY  
10 CHRISTOPHER DUARTE OF THE VETERANS CLAIMS ASSISTANT WITH THE  
11 DEPARTMENT OF MILITARY AND VETERANS AFFAIRS. PASTOR?

12  
13 **THE REVEREND KRISTINA COLLINS:** THANK YOU FOR INVITING ME  
14 TODAY. I KNOW THAT WE COME FROM MANY DIFFERENT BACKGROUNDS BUT  
15 IN THIS SEASON THAT EVERY RELIGION CELEBRATES IN SOME MANNER,  
16 LET US SIMPLY TURN WITHIN TO THAT THAT IS THE DIVINE MYSTERY,  
17 THAT THAT GOES BY MANY NAMES AND YET CANNOT BE DEFINED AND SO  
18 I USE THE NAME GOD TO SIMPLY SAY LET THERE BE THAT THAT IS THE  
19 DIVINE PRESENCE HERE WITH US. LET US RECOGNIZE THAT, IN THE  
20 MIND OF GOD, THERE IS A DIVINE IDEAL FOR THE LOS ANGELES  
21 COUNTY. THAT IDEAL MUST BE ONE OF LOVE AND OF LIFE, IT MUST BE  
22 ONE OF CARING AND DEEP CONNECTION, ONE OF RESPECT FOR ALL OF  
23 HUMANKIND, FOR EACH AND EVERY PERSON PRESENT. DEEPLY I KNOW  
24 THAT THE DIVINE OPERATING IN PERFECT ORDER AND RIGHT ACTION IS  
25 TAKING PLACE TODAY THROUGH EACH AND EVERY PERSON PARTICIPATING



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1 IN THIS MEETING, THAT IT IS HERE WITHIN THE HEARTS AND MINDS  
2 OF EVERY SUPERVISOR THAT THIS PRESENCE THAT KNOWS ONLY RIGHT  
3 ACTION IS OPERATING WITH PEACE AND WITH LOVE AND WITH JOY. AND  
4 SO I KNOW THAT DIVINE HARMONY AND THE HIGHEST GOOD OF ALL IS  
5 TAKING PLACE TODAY, THAT THIS MEETING OPERATES WITH EFFICIENCY  
6 AND EFFECTIVENESS, THAT THERE IS JOY AND HUMOR AND LAUGHTER  
7 AND RIGHT ACTION AND THE SERIOUSNESS OF BUSINESS, AND SO EACH  
8 CONCERN IS HEARD AND RESPECTED AND EACH PERSON IS SEEN AS THAT  
9 EMBODIMENT OF GOD. I KNOW THAT OUR HEARTS ARE LINKED TOGETHER  
10 FOR THE GOOD OF THIS COUNTY AND SO THAT IS WHAT COMES FORWARD  
11 AND I SIMPLY SPEAK A WORD OF GRATITUDE FOR THIS SEASON OF  
12 LIGHT, THIS SEASON OF LOVE, THIS SEASON OF JOY. I SPEAK A WORD  
13 OF THANKSGIVING FOR THIS OPPORTUNITY TO REMEMBER THE PRESENCE  
14 OF GOD THAT DOES THE WORK AND WITH A DEEP SENSE OF  
15 THANKSGIVING, I SIMPLY LET THIS BE AND SO IT IS. AMEN.

16

17 **SUP. ANTONOVICH, CHAIR:** AMEN.

18

19 **CHRISTOPHER DUARTE:** PLEASE PLACE YOUR RIGHT HAND OVER YOUR  
20 HEART PLEASE. [ PLEDGE OF ALLEGIANCE ]

21

22 **SUP. ANTONOVICH, CHAIR:** SUPERVISOR MOLINA?

23

24 **SUP. MOLINA:** THANK YOU. IT'S MY PLEASURE THIS MORNING TO MAKE  
25 A PRESENTATION TO REVEREND KRISTINA COLLINS. SHE SERVES AS



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1 SENIOR MINISTER OF THE EAST SAN GABRIEL VALLEY CHURCH. SHE  
2 BECAME A LICENSED SPIRITUAL COUNSELOR IN 1986 AND AN ORDAINED  
3 MINISTER IN 1992. IN ADDITION TO HER DUTIES AT THE CHURCH,  
4 REVEREND COLLINS TEACHES AT HOMES INSTITUTE TO THE UNITED  
5 CHURCH SEMINARY. SHE CREATED A CANDLELIGHT VIGIL FOR THE  
6 VIETNAM MEMORIAL MOVING WALL AND HAS ALSO PROVIDED COUNSELING  
7 TO THE LOCAL MILITARY VETERANS IN THE COMMUNITY. HER SPIRITUAL  
8 AND COUNSELING EFFORTS THROUGHOUT THE YEARS HAVE TOUCHED MANY  
9 LIVES AND WE WANT TO EXTEND OUR APPRECIATION FOR ALL THE WORK  
10 SHE DOES AND CERTAINLY FOR LEADING US IN A VERY, VERY  
11 BEAUTIFUL INVOCATION. THANK YOU SO MUCH, REVEREND. WE  
12 APPRECIATE IT.

13

14 **SUP. ANTONOVICH, CHAIR:** AND CHRISTOPHER DUARTE SERVED IN THE  
15 UNITED STATES MARINE CORPS BETWEEN 1997 AND 2001, WHERE HE  
16 OBTAINED THE RANK OF SERGEANT. HE CURRENTLY IS EMPLOYED BY THE  
17 LOS ANGELES COUNTY DEPARTMENT OF MILITARY AND VETERANS  
18 AFFAIRS, WHERE HE'S A VETERANS CLAIMS ASSISTANT. SO,  
19 CHRISTOPHER, THANK YOU. [ APPLAUSE ]

20

21 **SUP. ANTONOVICH, CHAIR:** LET ME FIRST CALL UPON SUPERVISOR  
22 MOLINA TO HAVE A FEW WORDS.

23

24 **SUP. MOLINA:** THANK YOU SO MUCH. FIRST OF ALL, LET ME THANK ALL  
25 OF MY COLLEAGUES ON THE BOARD FOR THEIR SUPPORT AND CERTAINLY



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1 THEIR PATIENCE THROUGHOUT THE YEAR AS I SERVED AS THE CHAIR OF  
2 THE BOARD OF SUPERVISORS. I WANT TO EXPRESS MY THANKS TO DAVID  
3 FOR ALL OF HIS PATIENCE, FOR THE DELICATE BALANCING ACT THAT  
4 YOU KEEP UP HERE ON A EVERY WEEKLY BASIS TRYING TO KEEP US ALL  
5 IN LINE. WE APPRECIATE IT. I WANT TO THANK RAY FORTNER AND HIS  
6 TEAM FOR THEIR WISE COUNSEL AND THEIR ASSISTANCE THROUGHOUT  
7 THE YEAR. I ALSO WANT TO EXTEND MY APPRECIATION TO VIOLET AND  
8 ROBIN. VIOLET IS NOT HERE TODAY BUT CERTAINLY ALL OF THE  
9 SUPPORT STAFF FOR HELPING US RUN A VERY SMOOTH OPERATION UP  
10 FRONT, MAKING US LOOK SOMEWHAT ORGANIZED, WHICH I APPRECIATE.  
11 AND I CERTAINLY WANT TO EXTEND MY THANKS TO MY OWN STAFF.  
12 AVIANA, WHO HAS KEPT ME COORDINATED AND, OF COURSE, CRISTINA,  
13 WHO HAS BEEN ASSISTING US WITH ALL OF THE EVENTS AND ALL OF MY  
14 STAFF: ROXANNE, WHO HANDLES ALL THE PRESS; AND MIGUEL, WHO  
15 MANAGES ALL THE STAFF. I WANT TO THANK THEM SO MUCH. YOU KNOW,  
16 AS A BOARD, WE DID AN AWFUL A LOT TOGETHER. I'M PARTICULARLY  
17 PROUD THAT, EVEN THOUGH IT WAS TOUGH AND CONTINUES TO BE  
18 TOUGH, WE WORK DILIGENTLY ON TRYING TO MEET THE CHALLENGES OF  
19 TRYING TO PRESERVE MARTIN LUTHER KING HOSPITAL. WHILE SOME  
20 DON'T THINK WE'RE DOING A VERY EFFECTIVE JOB, WE ARE ALL  
21 WORKING VERY, VERY HARD. WE'VE ROLLING UP OUR SLEEVES AND  
22 WE'RE GOING TO MAKE IT A SUCCESS, ONE WAY OR ANOTHER. AND I  
23 WAS VERY PROUD THAT, FOR THE FIRST TIME WE HAD A UNANIMOUS  
24 VOTE ON OUR BUDGET, WHICH WAS PRETTY EXCITING. WE WERE ABLE TO  
25 EXPAND SERVICES THROUGHOUT LOS ANGELES COUNTY, INCLUDING



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1 PUBLIC SAFETY, OUR LIBRARIES AND OUR PARKS, AS WELL AS TO  
2 PROVIDE CAPITAL IMPROVEMENTS, WHICH IS SOMETHING WE HADN'T  
3 BEEN ABLE TO DO FOR A NUMBER OF YEARS. MOST OF ALL, WE MADE A  
4 REAL STRONG COMMITMENT TO OUR HEALTH DEPARTMENT BY PUTTING IN  
5 AN ADDITIONAL HUNDRED MILLION DOLLARS INTO THEIR BUDGET, WHICH  
6 IS GOING TO GO A LONG WAY IN PRESERVING A VERY, VERY  
7 SIGNIFICANT AND IMPORTANT SAFETY NET FOR THE MANY 10 MILLION  
8 PEOPLE THAT WE REPRESENT. BUT, IN RESEARCHING AND REFLECTING  
9 ON THE PAST YEAR, I WANTED TO MAKE SURE THAT WE COVERED ALL OF  
10 THE MAJOR EVENTS. IN DOING SO, MY STAFF CAME ACROSS HEADLINES  
11 THAT YOU MAY NOT HAVE SEEN AND, AFTER YOU READ THEM, YOU'LL  
12 PROBABLY KNOW WHY. LET ME BEGIN BY SHARING SOME OF THEM WITH  
13 YOU. M.L.K. WAS NOT ON A BOARD AGENDA AND SO, CONSEQUENTLY,  
14 CHARLIE ORRENSTEIN PROTESTED AT THE HALL OF ADMINISTRATION.  
15 ANOTHER HEADLINE, OF COURSE, WAS, AS I MENTIONED BEFORE, WE  
16 HAD A UNANIMOUS VOTE ON OUR COUNTY BUDGET. OF COURSE, MIKE  
17 ANTONOVICH INSISTED HE VOTED FOR IT BEFORE HE VOTED AGAINST  
18 IT. [ LAUGHTER ]

19

20 **SUP. MOLINA:** AND, OF COURSE, WE ALL HAD TO CONFRONT KATRINA.  
21 THE HEADLINE WAS "COUNTY TO HELP 10,000 KATRINA VICTIMS." MAKE  
22 THAT 5,000. NO, 2,000. ACTUALLY, NONE. AND, OF COURSE, WE HAD  
23 THE HEADLINE THAT READ, "ANTONOVICH DENIED LIBRARY CARD.  
24 CAUGHT WITH A FAKE CONSULAR CARD." [ MUCH LAUGHTER ]

25



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1 **SUP. MOLINA:** AND, OF COURSE, WE HAD THAT HEADLINE THAT SAID  
2 THAT "JANSSEN WINS THE NOBEL PEACE PRIZE. HE NEGOTIATED  
3 YAROSLAVSKY, MOLINA ACCORD." [ MUCH LAUGHTER ]

4  
5 **SUP. MOLINA:** AND THIS ONE WAS REALLY INTERESTING. "WHEN WESSON  
6 WINS THE CITY COUNCIL BUT HE WAS SPOTTED BY BURKE MEASURING  
7 DRAPES... IN HER OFFICE!" [ LAUGHTER ]

8  
9 **SUP. MOLINA:** AND, OF COURSE, THERE WAS THE HEADLINE THAT  
10 REMINDED ALL OF US THAT OUR BOARD SUBSTANTIALLY INCREASED THE  
11 SHERIFF'S BUDGET AND, OF COURSE, THE FIRST DEPUTY IS GOING TO  
12 BE HIRED IN 2020. [ LAUGHTER ]

13  
14 **SUP. MOLINA:** AND, OF COURSE, THERE WAS THE HEADLINE ABOUT "THE  
15 COUNTY SEALED PETITION FAILS TO QUALIFY FOR THE BALLOT" AND,  
16 OF COURSE, KNABE'S SIGNATURE WAS, OF COURSE, FOUND 1,000  
17 TIMES. [ LAUGHTER ]

18  
19 **SUP. MOLINA:** AND THEN, FINALLY, THERE WAS THAT HEADLINE, "HELL  
20 FREEZES OVER, MOLINA HONORED FOR DIPLOMACY BY THE BUSH WHITE  
21 HOUSE." [ MUCH, MUCH LAUGHTER ]

22  
23 **SUP. MOLINA:** IT'S AN ACTUAL PHOTO. (LAUGHTER).  
24



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1 **SUP. MOLINA:** ANYWAY, THESE ARE THE HEADLINES YOU DIDN'T SEE  
2 BUT I'M LOOKING FORWARD TO THE HEADLINES THAT WE WILL BE  
3 MAKING AND WILL PROBABLY BE COMING UP IN 2000-- 2006. I WANT  
4 TO THANK ALL OF YOU FOR YOUR SUPPORT AND I WANT TO EXPRESS  
5 GOOD LUCK TO MAYOR ANTONOVICH, NOT VILLARAIGOSA. GOOD LUCK. [  
6 APPLAUSE ]

7

8 **SUP. ANTONOVICH, CHAIR:** THANK YOU. LET ME CONGRATULATE  
9 SUPERVISOR MOLINA FOR HER YEAR OF SERVICE AS CHAIR OF THIS  
10 BOARD AND SHE RAN A VERY GOOD AGENDA, RAN A GOOD MEETING AND  
11 WE KNOW AT TIMES IT GETS TESTY BECAUSE OF THE VARIOUS  
12 DEMONSTRATIONS AND CONTROVERSIES THAT WE HAVE BUT YOU  
13 EXHIBITED A WISE GAVEL AND MAINTAINED THE ORDER AND DECORUM  
14 AND I APPRECIATED THE OPPORTUNITY TO BE A MEMBER WITH MY  
15 COLLEAGUES UNDER YOUR CHAIRMANSHIP.

16

17 **SUP. MOLINA:** THANK YOU SO MUCH. APPRECIATE IT.

18

19 **SUP. ANTONOVICH, CHAIR:** WE ALL KNOW THAT 2006 IS GOING TO BE  
20 ANOTHER CHALLENGING YEAR FOR THIS COUNTY AND MY PRIORITIES, AS  
21 WE ENTER 2006, WILL BE TO STRENGTHEN PUBLIC SAFETY. AS  
22 CHAIRMAN OF THE COUNTYWIDE CRIMINAL JUSTICE COORDINATING  
23 COMMITTEE, I WILL FOCUS ON GANG VIOLENCE THAT IS PLAGUING OUR  
24 SCHOOLS AND COMMUNITIES. SECONDLY, TO ENHANCE THE ADOPTION AND  
25 FOSTER CARE OPPORTUNITIES FOR OUR FAITH-BASED COMMUNITIES AND



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1 OTHER ORGANIZATIONS. AND IT'S CRITICAL THAT THESE CHILDREN,  
2 WHICH NUMBER 22,000 IN OUR COUNTY, WHICH WOULD BE THE 66TH  
3 LARGEST CITY IF THEY WERE A SEPARATE CITY, ARE ABLE TO BE  
4 PLACED IN LOVING HOMES THAT THEY HAVE A FUTURE AND BECOME THE  
5 PRODUCTIVE CITIZENS THAT WE NEED. TO SUPPORT PROGRAMS THAT  
6 WILL PROVIDE THE MENTALLY ILL HOMELESS WITH THE NECESSARY  
7 MEDICAL TREATMENT TO RESUME THE PRODUCTIVE LIVES THAT THEY CAN  
8 ACHIEVE. DEVELOP OUR REGIONAL AIRPORTS, PALMDALE AND ONTARIO;  
9 TO ALLEVIATE THE CONGESTED AIR SPACE AND GROUND CONGESTION AT  
10 LAX; AND TO ENSURE THAT CITIZENS WHO RESIDE THROUGHOUT THE  
11 COUNTY HAVE ACCESSIBLE AIR TRANSPORTATION. AND TO ENCOURAGE  
12 OUR CITIES AND COUNTY TO UTILIZE CREATIVE STRATEGIES TO REDUCE  
13 TRAFFIC CONGESTION, INCLUDING ENHANCED SIGNAL  
14 SYNCHRONIZATIONS, HAVING MORE LEFT TURN ARROWS PLACED AT  
15 INTERSECTIONS, REVERSE FLOW LANES AND RESTRICTING TRUCK  
16 DELIVERIES DURING PEAK DRIVING HOURS. WE WILL BE INVOLVED WITH  
17 THE IMPLEMENTATION REQUIRED FOR THOSE NECESSARY REFORMS AT THE  
18 KING/DREW MEDICAL CENTER AND IT'S GOING TO BE PREDICATED UPON  
19 THE FORTHCOMING RESULTS THAT WILL BE RECEIVED BY THE  
20 J.C.A.H.O. AND C.M.S. AUDITS. IF KING/DREW FAILS EITHER ONE,  
21 WE NEED TO RETAIN THE MEDICAL SERVICES FOR THE COMMUNITY BY  
22 IMPLEMENTING EITHER THE NECESSARY REFORMS OF CONTRACTING WITH  
23 AN OUTSIDE HEALTH AGENCY OR DEVELOPING A MULTIPLE SPECIALTY  
24 AMBULATORY CARE SYSTEM BUT WE NEED TO ENSURE THAT MEDICAL  
25 SERVICES ARE RETAINED TO SERVE THAT AREA. IN KEEPING OUR



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1 EMERGENCY PREPAREDNESS DEPARTMENTS TRAINED AND FOCUSED TO  
2 RESPOND WHENEVER EARTHQUAKES, FIRES OR ACTS OF TERROR IMPACT  
3 OUR COUNTY. AND, AS WE MOVE FORWARD, TO EXPAND AND MAINTAIN  
4 OUR EQUESTRIAN AND HIKING TRAIL SYSTEM. WE'VE HAD A GREAT  
5 EXPANSION OF THOSE AND NOW TO MAINTAIN THOSE AND FURTHER  
6 CONNECT THEM THROUGHOUT THE COUNTY WILL BE A GREAT SERVICE TO  
7 OUR FUTURE GENERATIONS. OUR BOARD NEEDS TO FOCUS ON RESULTS,  
8 WE NEED TO CHALLENGE OUR DEPARTMENTS TO BE PROACTIVE,  
9 RESPONSIBLE AND RESPONSIVE. THE PUBLIC WE ALL SERVE ARE BOTH  
10 OUR CLIENT AND OUR BOSS. THEY REQUIRE AND DESERVE  
11 ACCOUNTABILITY AND PROFESSIONALISM FROM EACH OF US AND OUR  
12 DEPARTMENTS. I ESPECIALLY WANT TO THANK AND COMMEND THE STRONG  
13 AND EFFECTIVE MEMBERS OF OUR COUNTY'S WORKFORCE WHO PERFORM IN  
14 A PROFESSIONAL MANNER AND WHO HAVE GONE THAT EXTRA MILE IN  
15 PROTECTING PUBLIC SAFETY OR HELPING A CHILD FIND A LOVING HOME  
16 OR HELPING A TAXPAYER CORRECT A BUREAUCRATIC ERROR. AND  
17 REMEMBER, JUST A COUPLE MONTHS AGO, WE HONORED A RETIRED  
18 COUNTY SOCIAL WORKER WHO DID A LITTLE BIT EXTRA AND GOT IN HER  
19 CAR AND DROVE TO SAN DIEGO TO FIND A FATHER AND ABLE TO  
20 REUNITE HIM WITH HIS DAUGHTER, WHO WAS UNDER CUSTODY WITHIN--  
21 UNDER THE DEPARTMENT OF CHILDREN AND FAMILY SERVICES IN OUR  
22 COUNTY AND, AS A RESULT OF THAT, THAT COUPLE, THAT CHILD, THAT  
23 FATHER WILL NOW BE UNITED AND BE ABLE TO BEGIN 2006 AS A  
24 LOVING FAMILY INSTEAD OF A CHILD THAT WAS PLAYED IN A FOSTER  
25 HOME WITHOUT ANY FAMILY. BUT THIS WAS A SOCIAL WORKER, ON HER



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1 OWN, INSTEAD OF SENDING A LETTER, DROVE TO SAN DIEGO TO FIND  
2 THAT FATHER AND MAKE THAT CONTACT. AND FOR ALL OF THAT, WE  
3 COMMEND HER FOR DOING THE EXTRA, JUST AS WE HAVE WITH THOSE  
4 WHO HAVE BEEN-- LET'S SAY THOSE WHO WENT TO LOUISIANA TO HELP  
5 WITH THE SEARCH AND RESCUE FROM OUR VARIOUS COUNTY DEPARTMENTS  
6 AND AS THE MEN AND WOMEN AND PUBLIC SAFETY HAVE RESPONDED TO  
7 THE FIRES AND EARTHQUAKES THAT HAVE PLAGUED THIS AREA AND  
8 THOSE WHO SERVE IN OUR HOSPITAL EMERGENCY ROOMS WHO PROVIDED  
9 THE NECESSARY MEDICAL CARE FOR THOSE PEOPLE INJURED DURING  
10 THESE VARIOUS CATASTROPHES THAT WE HAVE. SO, WORKING TOGETHER,  
11 THIS GREAT COUNTY OF 10.2 MILLION PEOPLE, WE'LL BE ABLE TO BE  
12 WHAT WE ARE, A COUNTY OF ANGELS, HELPING THOSE WHO ARE IN NEED  
13 AND BECOMING RESPONSIBLE, PRODUCTIVE MEMBERS OF OUR GREAT  
14 COUNTY WORKFORCE, SO THANK YOU AND WE'LL BEGIN WITH THE  
15 ELECTIONS.

16

17 **SUP. BURKE:** YES, MR. MAYOR, I MOVE THAT SUPERVISOR YAROSLAVSKY  
18 BE APPOINTED AS CHAIR PRO TEM.

19

20 **SUP. MOLINA:** SECOND.

21

22 **SUP. ANTONOVICH, CHAIR:** SECONDED. IS THERE ANY OBJECTION? SO  
23 ORDERED AND CONGRATULATIONS, ZEV, AND LOOK FORWARD TO WORKING  
24 WITH YOU, AS WE MOVE FORWARD, AS I DO WITH EACH OF OUR OTHER



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1 COLLEAGUES, AS WE HAVE BEEN. OKAY. WE WILL GO INTO THE  
2 EXECUTIVE OFFICE.

3

4 **CLERK ROBIN GUERRERO:** MR. MAYOR, MEMBERS OF THE BOARD,  
5 BEGINNING ON PAGE 5, AGENDA FOR THE MEETING OF THE REGIONAL  
6 PARK AND OPEN SPACE DISTRICT, ITEMS 1-P AND 2-P.

7

8 **SUP. ANTONOVICH, CHAIR:** OKAY. SUPERVISOR YAROSLAVSKY MOVES.  
9 SECONDED. WITHOUT OBJECTION, SO ORDERED.

10

11 **CLERK ROBIN GUERRERO:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 5.

12

13 **SUP. ANTONOVICH, CHAIR:** MOTION BY BURKE. SECONDED. WITHOUT  
14 OBJECTION, SO ORDERED.

15

16 **CLERK ROBIN GUERRERO:** CHIEF ADMINISTRATIVE OFFICER, ITEMS 6  
17 THROUGH 13, WE HAVE THE FOLLOWING REQUESTS: ITEM NUMBER 8, THE  
18 CHIEF ADMINISTRATIVE OFFICER IS REQUESTING A ONE-WEEK  
19 CONTINUANCE TO DECEMBER 13TH. ITEM NUMBER 10, THE CHIEF  
20 ADMINISTRATIVE OFFICER REQUESTS THAT THIS ITEM BE CONTINUED  
21 ONE WEEK TO DECEMBER 13TH, 2005. THE REST ARE BEFORE YOU.

22

23 **SUP. ANTONOVICH, CHAIR:** OKAY. WITH THOSE NOTATIONS, MOVED BY  
24 MOLINA. SECONDED. WITHOUT OBJECTION, SO ORDERED. EXCUSE ME.

25



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1 **CLERK ROBIN GUERRERO:** EXCUSE ME. ON ITEM NUMBER 13, LET ME  
2 BACKTRACK.

3

4 **SUP. ANTONOVICH, CHAIR:** LET ME HAVE-- LET ME HAVE-- MOLINA  
5 MOVES. I'LL SECOND TO RECONSIDER. YAROSLAVSKY WILL MOVE THE  
6 ITEM. I'LL SECOND IT, WITH MOLINA VOTING "NO" ON 13.

7

8 **CLERK ROBIN GUERRERO:** THANK YOU.

9

10 **SUP. ANTONOVICH, CHAIR:** AS AMENDED. SO ORDERED.

11

12 **CLERK ROBIN GUERRERO:** THANK YOU. ASSESSOR, ITEM 14, WE HAVE A  
13 REQUEST FROM THE ASSESSOR TO CONTINUE THIS ITEM FOR ONE WEEK  
14 TO DECEMBER 13TH.

15

16 **SUP. ANTONOVICH, CHAIR:** OKAY. MOVED BY MOLINA. SECONDED.  
17 WITHOUT OBJECTION, SO ORDERED.

18

19 **CLERK ROBIN GUERRERO:** CHIEF INFORMATION OFFICER, ITEM 15.

20

21 **SUP. ANTONOVICH, CHAIR:** MOVED BY BURKE. SECONDED. WITHOUT  
22 OBJECTION, SO ORDERED.

23



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1 **CLERK ROBIN GUERRERO:** CHILDREN AND FAMILY SERVICES, ITEMS 16  
2 AND 17. WE HAVE A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD  
3 ITEM 16. 17 IS BEFORE YOU.

4

5 **SUP. ANTONOVICH, CHAIR:** MOTION BY YAROSLAVSKY. SECONDED.  
6 WITHOUT OBJECTION, SO ORDERED.

7

8 **CLERK ROBIN GUERRERO:** CONSUMER AFFAIRS, ITEM 18.

9

10 **SUP. ANTONOVICH, CHAIR:** MOTION BY MOLINA. SECONDED. WITHOUT  
11 OBJECTION, SO ORDERED.

12

13 **CLERK ROBIN GUERRERO:** COUNTY COUNSEL, ITEMS 19 AND 20.

14

15 **SUP. ANTONOVICH, CHAIR:** MOTION BY BURKE. SECONDED. WITHOUT  
16 OBJECTION, SO ORDERED.

17

18 **CLERK ROBIN GUERRERO:** FIRE DEPARTMENT, ITEMS 21 AND 22.

19

20 **SUP. ANTONOVICH, CHAIR:** MOTION BY YAROSLAVSKY. SECONDED.  
21 WITHOUT OBJECTION, SO ORDERED.

22

23 **CLERK ROBIN GUERRERO:** HEALTH SERVICES, ITEMS 23 THROUGH 29. I  
24 HAVE THE FOLLOWING REQUESTS. ON ITEM NUMBER 24, THE DIRECTOR



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1 OF HEALTH SERVICES REQUESTS THAT THIS ITEM BE REFERRED BACK TO  
2 THE DEPARTMENT. AND ITEM 25 WAS REVISED ON THE GREEN SHEET.

3

4 **SUP. ANTONOVICH, CHAIR:** GREEN SHEET. MOTION BY MOLINA.

5 SECONDED. WITHOUT OBJECTION, SO ORDERED.

6

7 **CLERK ROBIN GUERRERO:** AND WE HAVE A REQUEST ON ITEM NUMBER 29

8 TO HOLD FOR SUPERVISOR YAROSLAVSKY.

9

10 **SUP. ANTONOVICH, CHAIR:** THAT'S FINE.

11

12 **CLERK ROBIN GUERRERO:** PARKS AND RECREATION, ITEM 30, WE HAVE A

13 REQUEST FOR A HOLD BY SUPERVISOR MOLINA AND MEMBERS OF THE

14 PUBLIC. PUBLIC LIBRARY, ITEMS 31 AND 32.

15

16 **SUP. ANTONOVICH, CHAIR:** MOTION BY BURKE. SECONDED. WITHOUT

17 OBJECTION, SO ORDERED.

18

19 **CLERK ROBIN GUERRERO:** PUBLIC SOCIAL SERVICES, ITEMS 33 THROUGH

20 35.

21

22 **SUP. ANTONOVICH, CHAIR:** MOTION BY MOLINA. SECONDED. WITHOUT

23 OBJECTION, SO ORDERED.

24



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1 **CLERK ROBIN GUERRERO:** PUBLIC WORKS, ITEMS 36 THROUGH 44. WE  
2 HAVE A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD ITEM 40,  
3 AND THE REST ARE BEFORE YOU.

4  
5 **SUP. ANTONOVICH, CHAIR:** MOTION BY YAROSLAVSKY. SECONDED.  
6 WITHOUT OBJECTION, SO ORDERED.

7  
8 **CLERK ROBIN GUERRERO:** REGISTRAR-RECORDER/COUNTY CLERK, ITEM  
9 45, WE HAVE A REQUEST FOR A HOLD BY A MEMBER OF THE PUBLIC.  
10 SHERIFF, ITEMS 46 AND 47.

11  
12 **SUP. ANTONOVICH, CHAIR:** MOTION BY BURKE. SECONDED. WITHOUT  
13 OBJECTION, SO ORDERED.

14  
15 **CLERK ROBIN GUERRERO:** TREASURER AND TAX COLLECTOR, ITEMS 48  
16 AND 49. ON ITEM 48, THE TREASURER AND TAX COLLECTOR IS  
17 REQUESTING A ONE-WEEK CONTINUANCE.

18  
19 **SUP. ANTONOVICH, CHAIR:** OKAY. NOTED BY MOLINA, SECONDED.  
20 WITHOUT OBJECTION, SO ORDERED.

21  
22 **CLERK ROBIN GUERRERO:** MISCELLANEOUS COMMUNICATIONS, ITEMS 50  
23 AND 51.

24



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1 **SUP. ANTONOVICH, CHAIR:** MOTION BY YAROSLAVSKY. SECONDED.  
2 WITHOUT OBJECTION, SO ORDERED.

3

4 **CLERK ROBIN GUERRERO:** ITEM 52 IS AN ORDINANCE FOR INTRODUCTION  
5 AMENDING THE COMMON CARRIER PETROLEUM PIPELINE FRANCHISE  
6 GRANTED TO SOUTHERN CALIFORNIA EDISON COMPANY TO REFLECT A  
7 TRANSFER OF THE FRANCHISE RIGHTS TO PACIFIC TERMINALS LLC AND  
8 TO MAKE MINOR TECHNICAL CHANGES. WE HAVE A "NO" VOTE FROM  
9 SUPERVISOR MOLINA.

10

11 **SUP. ANTONOVICH, CHAIR:** OKAY. MOTION BY BURKE. SECONDED, WITH  
12 MOLINA VOTING "NO". SO ORDERED.

13

14 **CLERK ROBIN GUERRERO:** ORDINANCE FOR ADOPTION, ITEM 53.

15

16 **SUP. ANTONOVICH, CHAIR:** MOTION BY YAROSLAVSKY, SECONDED,  
17 WITHOUT OBJECTION, SO ORDERED.

18

19 **CLERK ROBIN GUERRERO:** SEPARATE MATTERS, ITEMS 54 THROUGH 58. I  
20 WOULD LIKE A VOTE ON ITEM 54.

21

22 **SUP. ANTONOVICH, CHAIR:** MOTIONED BY MOLINA, SECONDED, WITHOUT  
23 OBJECTION, SO ORDERED.

24

25 **CLERK ROBIN GUERRERO:** AND ITEM 55.



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1

2 **SUP. ANTONOVICH, CHAIR:** MOTION BY BURKE. SECONDED. WITHOUT  
3 OBJECTION, SO ORDERED.

4

5 **CLERK ROBIN GUERRERO:** ITEM 56 IS A REPORT. WE HAVE A REQUEST  
6 FROM COUNTY COUNSEL AND THE DISTRICT ATTORNEY, AS NOTED ON THE  
7 GREEN SUPPLEMENTAL AGENDA, TO CONTINUE THIS ITEM ONE WEEK TO  
8 DECEMBER 13TH, 2005.

9

10 **SUP. ANTONOVICH, CHAIR:** 56.

11

12 **CLERK ROBIN GUERRERO:** 56.

13

14 **SUP. ANTONOVICH, CHAIR:** MOTION-- OKAY. GO AHEAD.

15

16 **CLERK ROBIN GUERRERO:** ON ITEM 57, TREASURER AND TAX  
17 COLLECTOR'S RECOMMENDATION TO ADOPT RESOLUTION AUTHORIZING THE  
18 ISSUANCE AND SALE OF EL RANCHO UNIFIED SCHOOL DISTRICT  
19 GENERALLY OBLIGATION BONDS, 2003 ELECTION SERIES, 2005, IN AN  
20 IN AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED \$3,500,000.

21

22 **SUP. ANTONOVICH, CHAIR:** MOTION BY YAROSLAVSKY. SECONDED.  
23 WITHOUT OBJECTION, SO ORDERED.

24



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1 **CLERK ROBIN GUERRERO:** TREASURER AND TAX COLLECTOR'S  
2 RECOMMENDATION, ITEM 58, TO ADOPT A RESOLUTION AUTHORIZING THE  
3 ISSUANCE AND SALE OF HAWTHORNE SCHOOL DISTRICT GENERAL  
4 OBLIGATION BONDS, 2004 ELECTION, 2005, SERIES B, IN AN IN  
5 AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED 7,500,000.

6

7 **SUP. ANTONOVICH, CHAIR:** MOTION BY MOLINA. SECONDED. WITHOUT  
8 OBJECTION, SO ORDERED.

9

10 **CLERK ROBIN GUERRERO:** PUBLIC HEARINGS, ITEMS 59 THROUGH 60. WE  
11 WILL HOLD ITEM 59 FOR HEARING AND, ON ITEM 60, THE CHIEF  
12 ADMINISTRATIVE OFFICER IS REQUESTING THAT THIS ITEM BE  
13 CONTINUED WITHOUT DISCUSSION TO JANUARY 17, 2006, AT 1:00  
14 P.M., AND WE DO HAVE A REQUEST FOR A MEMBER OF THE PUBLIC TO  
15 SPEAK ON THAT ITEM.

16

17 **SUP. ANTONOVICH, CHAIR:** THEN ME HOLD IT.

18

19 **CLERK ROBIN GUERRERO:** GO AHEAD?

20

21 **SUP. ANTONOVICH, CHAIR:** UNLESS THE PERSON WANTS TO-- KNOWS  
22 THAT WE'RE GOING TO HAVE IT CONTINUED. WHO IS THE INDIVIDUAL?  
23 DID YOU HEAR THE-- ARE YOU OKAY WITH THE CONTINUANCE OF IT?  
24 OKAY. WE'LL CONTINUE IT THEN AND THEN YOU'LL BE ABLE TO SPEAK



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1 AT THE HEARING WHEN WE DO IT, OKAY. THANK YOU. SO BURKE MOVES.  
2 SECONDED. THAT WILL BE CONTINUED TO WHICH DATE?

3

4 **CLERK ROBIN GUERRERO:** JANUARY 17, 2006, AT 1:00 P.M.

5

6 **SUP. ANTONOVICH, CHAIR:** JANUARY 17TH, 1:00 P.M. OKAY. WITHOUT  
7 OBJECTION, SO ORDERED.

8

9 **CLERK ROBIN GUERRERO:** ITEM 61, ADDITIONS TO THE AGENDA  
10 REQUESTED BY BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE  
11 OFFICER WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF THE  
12 MEETING, AS INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. ITEM  
13 61-A.

14

15 **SUP. ANTONOVICH, CHAIR:** SO MOVED. SECONDED BY MOLINA. WITHOUT  
16 OBJECTION, SO ORDERED.

17

18 **CLERK ROBIN GUERRERO:** ITEM 61-B.

19

20 **SUP. ANTONOVICH, CHAIR:** MOTION BY YAROSLAVSKY. SECONDED.  
21 WITHOUT OBJECTION, SO ORDERED.

22

23 **CLERK ROBIN GUERRERO:** THAT COMPLETES THE READING OF THE  
24 AGENDA. BOARD OF SUPERVISORS' SPECIAL ITEMS BEGIN WITH  
25 SUPERVISORIAL DISTRICT NO. 5.



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1  
2 **SUP. ANTONOVICH, CHAIR:** FIRST, WE WANT TO WELCOME OUR NEW  
3 CONSUL-GENERAL. WE HAVE A NEW CONSUL-GENERAL WHO HAS BEEN  
4 POSTED IN LOS ANGELES COUNTY AND THAT'S THE HONORABLE MUHYEE  
5 AL DEEN R. ALFELAIJ, WHO HAS OPENED THE FIRST CONSULATE OFFICE  
6 FOR THE KUWAITI GOVERNMENT IN LOS ANGELES COUNTY. BORN ON  
7 DECEMBER 25TH, OUR CONSUL-GENERAL EARNED HIS LAW DEGREE AT THE  
8 UNIVERSITY OF KUWAIT FACULTY OF LAW AND LATER ATTENDED THE  
9 FACULTY OF COMMERCE DEPARTMENT OF ECONOMY AND POLITICAL  
10 SCIENCES. HIS DIPLOMACY CAREER BEGAN IN 1983 WHEN HE JOINED  
11 THE MINISTRY OF FOREIGN AFFAIRS. AT THAT TIME, HE HELD  
12 RESPONSIBLE POSITIONS IN ZIMBABWE, SPAIN, ITALY AND THE  
13 EMBASSY OF KUWAIT AND TUNISIA, WHERE HE HELD THE POSITION OF  
14 COUNSELOR AND WAS IN CHARGE OF THE DAY-TO-DAY ACTIVITIES OF  
15 THE EMBASSY. HE WAS ACCREDITED BY THE UNITED STATES DEPARTMENT  
16 OF STATE ON OCTOBER 13TH, 2005, AS THE CONSUL-GENERAL OF  
17 KUWAIT IN LOS ANGELES COUNTY. JOINING HIM IN LOS ANGELES IS  
18 HIS WIFE AND THEIR TWO CHILDREN. SO, CONSUL, WE WELCOME YOU  
19 AND WE LOOK FORWARD TO WORKING WITH YOU. WE HAVE OVER 90  
20 FOREIGN GOVERNMENTS POSTED HERE AND, AS A RESULT OF THAT, WE  
21 HAVE ONE OF THE LARGEST CONSULAR CORPS IN THE WORLD IN LOS  
22 ANGELES COUNTY BECAUSE OF THE DYNAMIC OPPORTUNITIES AND-- JOB  
23 OPPORTUNITIES AND EDUCATIONAL OPPORTUNITIES THAT OUR COUNTY  
24 HAS FOR YOUR NATION AND OTHERS AND OTHERS AROUND THE WORLD, SO  
25 WELCOME. [ APPLAUSE ]



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1

2 **THE HONORABLE MUHYEE AL DEEN R. ALFELAIJ:** THANK YOU VERY MUCH,  
3 MR. MAYOR, WHO INVITED ME TO THIS OCCASION. I'M REALLY HAPPY  
4 TO BE WITH YOU AND HAVE SOME THOUGHTS, IF IT'S POSSIBLE TO SAY  
5 IT. THANK YOU FOR INVITING ME FOR THIS OCCASION. I HAVE THE  
6 HONOR OF BEING THE FIRST CONSUL-GENERAL OF KUWAIT IN LOS  
7 ANGELES. I AM MARRIED AND HAVE TWO WONDERFUL CHILDREN. I HAVE  
8 BEEN SENT BY MY GOVERNMENT TO REPRESENT TWO MILLION KUWAITI  
9 CITIZENS IN THE WESTERN PART OF THE UNITED STATES. I HAVE BEEN  
10 SERVING MY COUNTRY AS A \_\_\_\_\_ SINCE 1983 AND SINCE  
11 THEN, I HAVE BEEN OBLIGATED TO COUNTRIES SUCH AS TUNISIA,  
12 INDONESIA, HARARI, AND ZIMBABWE, MADRID IN SPAIN, AND MILAN IN  
13 ITALY AND, OF COURSE, LOS ANGELES. MY MAJOR GOAL IS, MY  
14 MISSION IS TO INCREASE THE ECONOMIC RELATIONS BETWEEN KUWAIT  
15 AND CALIFORNIA. THANK YOU VERY MUCH.

16

17 **SUP. ANTONOVICH, CHAIR:** THANK YOU. [ APPLAUSE ]

18

19 **SUP. ANTONOVICH, CHAIR:** AS I WAS MENTIONING TO SUPERVISOR  
20 BURKE BEFORE THE MEETING STARTED, A YEAR AGO, BECAUSE THIS IS  
21 ONCE AGAIN THE TIME WHEN WE WELCOME TO LOS ANGELES COUNTY  
22 BOARD OF SUPERVISORS AND OUR COUNTY THE TOURNAMENT OF ROSES  
23 QUEEN AND COURT FOR THIS YEAR. THIS MORNING IS THE 88TH ROSE  
24 QUEEN, CAMILLE CLARK, AND HER COURT THAT ARE HERE. THE THEME  
25 FOR THE 117TH ANNUAL ROSE PARADE IS "IT'S MAGICAL". BECAUSE



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1 THE FIRST OF THE YEAR FALLS ON A SUNDAY, THE PARADE THIS YEAR  
2 WILL TAKE PLACE ON MONDAY, JUST AS JANUARY 2ND WITH GRAND  
3 MARSHAL SUPREME COURT JUSTICE SANDRA DAY O'CONNOR LEADING THE  
4 FESTIVITIES. WE HAVE-- THEY ALWAYS-- THERE'S A LITTLE STORY  
5 THAT THE TOURNAMENT OF ROSES HAS AN AGREEMENT WITH GOD THAT  
6 THERE WILL BE NO PARADE ON SUNDAY IF HE PROMISES NOT TO HAVE  
7 RAIN ON THE PARADE AND WE'VE HAD A VERY REMARKABLE TRADITION  
8 WHERE, EVEN THOUGH THERE'S BEEN A STORM BEFORE AND AFTER,  
9 DURING THE PARADE, IT'S ALWAYS BEEN DRY AND WE HOPE TO  
10 CONTINUE THAT THIS YEAR. LET ME FIRST, LESLIE, FIRST, WE'RE  
11 GOING TO INTRODUCE PRINCESS ALYSSA JONES, WHO IS A FRESHMAN AT  
12 PASADENA CITY COLLEGE, MAJORING IN CHILD DEVELOPMENT, WHO  
13 RESIDES IN ARCADIA. AND SHE GRADUATED FROM ARCADIA HIGH  
14 SCHOOL. AND SHE WAS ACTIVE WITH THE SISTEENS, A VOLUNTEER  
15 GROUP THAT RUNS A SECOND HAND STORE AND GIVES CLOTHING TO  
16 CHILDREN IN NEED. SHE'S PLAYED SOCCER FOR 12 YEARS AND ENJOYS  
17 TRAVELING AND SHOPPING. SO, ALYSSA. [ APPLAUSE ]

18

19 **SUP. ANTONOVICH, CHAIR:** PRINCESS CAROLYN LU IS A SENIOR AT SAN  
20 MARINO HIGH SCHOOL AND RESIDES IN SAN MARINO. SHE'S PRESIDENT  
21 OF THE ARTS CLUB, ACTIVE IN THE ASSOCIATED STUDENT BODY AND  
22 WORKS ON THE SCHOOL YEARBOOK. SHE ENJOYS VOLUNTEERING, WRITING  
23 POETRY AND DANCING. SHE SPEAKS MANDARIN AND HOPES TO STUDY  
24 SPEECH AND PHYSICAL THERAPY IN COLLEGE. SO, CAROLYN? [  
25 APPLAUSE ]



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1

2 **SUP. ANTONOVICH, CHAIR:** PRINCESS ELIZA WAPPER IS A SENIOR AT  
3 POLYTECHNIC SCHOOL AND RESIDES IN SAN MARINO. SHE'S CAPTAIN OF  
4 THE VARSITY SOCCER TEAM, PARTICIPATES IN VARSITY TENNIS AND  
5 TRACK. HER ACTIVITIES INCLUDE HORSEBACK RIDING, PHOTOGRAPHY  
6 AND SERVING AS THE SPORTS EDITOR FOR HER SCHOOL NEWSPAPER.  
7 AFTER SCHOOL, SHE HOPES TO STUDY HISTORY AND BUSINESS WHILE  
8 PLAYING COLLEGIATE LEVEL SOCCER. VERY GOOD. [ APPLAUSE ]

9

10 **SUP. ANTONOVICH, CHAIR:** PRINCESS MICHELLE CORRELL IS A  
11 FRESHMAN-- A SENIOR AT FLINTRIDGE PREPARATORY SCHOOL AND  
12 RESIDES IN SAN MARINO, A MEMBER OF VARSITY CHEERLEADING SQUAD,  
13 NATIONAL CHARITY LEAGUE, KEY CLUB AND THE MINORITY STUDENT  
14 UNION. SHE PRACTICES YOGA, ENJOYS SHOPPING, AND WATCHING  
15 MOTION PICTURES AND HOPES TO ATTEND NEW YORK UNIVERSITY TO  
16 STUDY NURSING. [ APPLAUSE ]

17

18 **SUP. ANTONOVICH, CHAIR:** PRINCESS RACHEL GURREGOS IS A SENIOR  
19 AT FLINTRIDGE PREPARATORY SCHOOL AND RESIDES IN ALTADENA. A  
20 MEMBER OF THE NATIONAL CHARITY LEAGUE AND THE MINORITY STUDENT  
21 UNION, SHE'S ACTIVE PEER COUNSELOR, SCHOOL TUTOR AND ACTIVE IN  
22 THE ARMENIAN CHURCH CAMP COUNSELOR. SHE HAS HER OWN HANDBAG  
23 COMPANY RACHE G. LOS ANGELES, WHICH SHE HOPES TO EXPAND  
24 NATIONALLY. [ APPLAUSE ]

25



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1 **SUP. ANTONOVICH, CHAIR:** PRINCESS SHANNON BOWMAN IS A SENIOR AT  
2 JOHN MARSHALL FUNDAMENTAL SCHOOL AND RESIDES IN ALTADENA. SHE  
3 IS ASSOCIATED STUDENT BODY PRESIDENT, A MEMBER OF VARSITY  
4 TENNIS TEAM, DEVOTED TO VOLUNTEERING, ACTIVE IN THE SCHOOL'S  
5 CHRISTIAN CLUB AND HER CHURCH YOUTH CHOIR. SHE ASPIRES TO WORK  
6 WITH CHILDREN AS A SPEECH THERAPIST. SHANNON? [ APPLAUSE ]

7

8 **SUP. ANTONOVICH, CHAIR:** AND ROSE QUEEN CAMILLE CLARK IS A  
9 SENIOR AT LASALLE HIGH SCHOOL AND RESIDES IN PASADENA. SHE'S A  
10 MEMBER OF THE VARSITY CHEER SQUAD, NATIONAL HONOR SOCIETY,  
11 CALIFORNIA SCHOLARSHIP FEDERATION AND THE JUNIOR CLASSICAL  
12 LEAGUE. SHE'S ALSO A MEMBER OF HER SCHOOL STUDENT LIFE AND  
13 STUDENT AMBASSADOR COUNCILS. THROUGH LEAD, SHE TUTORS INNER  
14 CITY PUBLIC SCHOOL STUDENTS AND ALSO VOLUNTEERS AT UNION  
15 STATION AND THE FRED JORDAN MISSION. SHE HOPES TO ATTEND THE  
16 UNIVERSITY OF VIRGINIA WHERE SHE WILL MAJOR IN FINANCE. [  
17 APPLAUSE ]

18

19 **SUP. ANTONOVICH, CHAIR:** WITH US TODAY ARE SOME MEMBERS FROM  
20 THE TOURNAMENT. WE HAVE JEFF WINEGRAND, RICK NASSIVE, GARRETT  
21 METADOR AND RICH CHENNEN, WHO IS THE CHAIRMAN AND WHO WILL  
22 SPEAK ON BEHALF OF THE PRESIDENT.

23

24 **RICH CHENNEN:** THANK YOU, SUPERVISOR ANTONOVICH. I WANTED TO  
25 THANK ALL OF THE SUPERVISORS FOR THE OPPORTUNITY TO BE HERE



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1 AND CONGRATULATE SUPERVISOR MOLINA FOR THIS PAST YEAR. JUST A  
2 WONDERFUL JOB WELL DONE FOR YOUR LEADERSHIP. THE 117TH ROSE  
3 PARADE WILL OCCUR ON JANUARY 2ND AND, AS YOU PROBABLY ALL KNOW  
4 OVER THIS PAST WEEKEND, THE NATIONAL CHAMPIONSHIP GAME WILL  
5 OCCUR ON JANUARY 4TH AT THE ROSE BOWL. WE'RE ANTICIPATING A  
6 HUGE CROWD AND A LOT OF MEDIA ATTENTION FOR THE TEXAS/U.S.C.  
7 GAME. I WANTED TO THANK ALL OF YOU FOR THE OPPORTUNITY TO BE  
8 HERE AND WE'RE ANTICIPATING, OVER THE COURSE OF THE NEXT MONTH  
9 OR SO, ATTENDING A LOT OF EVENTS LIKE THIS. THESE YOUNG LADIES  
10 WERE SELECTED FROM AMONG 1,064 CANDIDATES, WENT THROUGH FOUR  
11 ROUNDS OF INTERVIEWS WITH NOT JUST THE FOUR OF US THAT YOU SEE  
12 HERE TODAY ALONG WITH FIVE OTHER VOLUNTEER COMMITTEE MEMBERS.  
13 WE'RE A COMMITTEE OF NINE AMONG 935 VOLUNTEER MEMBERS AND WE  
14 JUST APPRECIATE THE FACT THAT WE'RE SUPPORTED SO WELL WITH THE  
15 COUNTY OF LOS ANGELES. THANK YOU VERY MUCH. [ APPLAUSE ]

16

17 **QUEEN CAMILLE:** GOOD MORNING. I'M QUEEN CAMILLE AND I WOULD  
18 LIKE TO THANK ALL OF YOU FOR HOSTING THIS EVENT TODAY. THIS IS  
19 A VERY EXCITING EVENT. THE TRADITION OF THE TOURNAMENT OF  
20 ROSES IS VERY RICH. AS YOU KNOW, WE ATTEND OVER 150 EVENTS,  
21 WHICH WE'RE ALL EXCITED ABOUT. THE BIG EVENT, THE GRAND FINALE  
22 THAT WE'RE ALL LOOKING FORWARD TO, IS THE ACTUAL PARADE, WHICH  
23 WILL BE HELD ON JANUARY 4TH, SO I HOPE ALL OF YOU TUNE INTO  
24 THE PARADE BECAUSE WE WILL BE WAVING AT ALL OF YOU AND I'LL  
25 SEE YOU SOON. THANK YOU SO MUCH. [ APPLAUSE ]



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1  
2 **SUP. ANTONOVICH, CHAIR:** YVONNE? ZEV? GLORIA? THIS MORNING, AS  
3 WE RECOGNIZE THE TOURNAMENT OF ROSES, WE ALSO HAVE THE WORLD  
4 FAMOUS ARTIST WHO IS MAKING A SPECIAL PRESENTATION TO THE  
5 COUNTY AND THAT'S CAO YOUNG, WHO IS PRESENTING TWO OF HIS  
6 PAINTINGS TO THE COUNTY. HE WAS BORN IN EXTREME HARDSHIP IN  
7 CHINA BACK IN 1962. AT THAT TIME, THE GOVERNMENT OSTRACIZED  
8 HIS FAMILY BECAUSE HIS ANCESTORS ONCE OWNED PROPERTY AND  
9 BANKS. AT AGE 11 IN BEIJING, HE BEGAN STUDYING WITH A NOTED  
10 ARTIST. HE OFTEN HAD TO SKIP MEALS AND EVEN SOLD HIS CLOTHES  
11 TO BUY ART SUPPLIES. HE EXCELLED IN HIS ART CLASSES DESPITE  
12 CONSTANT PERSECUTION AND, IN 1988, HE DID RECEIVE HIS BACHELOR  
13 OF FINE ARTS DEGREE WITH HIGHEST DISTINCTION. IN 1989, HE HELD  
14 HIS FIRST ONE-MAN SHOW AT THE BEIJING ART GALLERY. AN INSTANT  
15 SUCCESS, IT WAS COVERED BY THE MAJOR INTERNATIONAL NEWS  
16 AGENCIES. THE CHINESE AUTHORITIES, AT THAT TIME, WERE ALARMED  
17 AND ARRESTED C.A.O. YOUNG, CLOSED THE GALLERY AND CONFISCATED  
18 AND BURNED SEVEN OF HIS FAMOUS PAINTINGS. HE MANAGED TO ESCAPE  
19 TO JAPAN, WHERE HE WORKED AS A GRAVE DIGGER AND TOOK SMALL  
20 PAINTING COMMISSIONS. SOON HIS ARTISTIC SKILL ATTRACTED MUCH  
21 LARGER COMMISSIONS AND, WITHIN A FEW YEARS, HE WAS RECOGNIZED  
22 AS JAPAN'S MOST HONORED MURALIST. IN 1994, HE CAME TO THE  
23 UNITED STATES. INSPIRED BY THE FREE-SPIRITED AMERICAN PEOPLE,  
24 OUR PROSPEROUS AND ENERGETIC SOCIETY AND SPECTACULAR  
25 LANDSCAPES, HE CREATED HIS WORKS "FREEDOM" AND "WE THE



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1 PEOPLE", WHICH ARE ON DISPLAY BEHIND ME RIGHT NOW. SO, CAO,  
2 THANK YOU VERY MUCH FOR SHARING YOUR ART WITH THE COUNTY OF  
3 LOS ANGELES AND FOR RESIDING HERE AND FOR EXHIBITING YOUR  
4 ARTISTIC TALENTS AND BEING ABLE TO BE CREATIVE IN DOING WHAT  
5 YOU DO. [ APPLAUSE ]

6

7 **CAO YOUNG:** YEAH, FIRST, I WANTED TO SAY THANKS THAT I HAVE  
8 THIS CHANCE TO MEET. I WANTED TO SAY THANKS, SUPERVISOR MIKE.  
9 YEAH, OKAY. I DEDICATED THIS PAINTING, "FREEDOM" "WE THE  
10 PEOPLE" IN HONOR OF OUR FOUNDING FATHERS WHO GAVE THE AMERICAN  
11 PEOPLE THEIR MOST PRICELESS GIFT, IN A WORD, FREEDOM. I  
12 DEDICATE "FREEDOM" AND "WE THE PEOPLE" TO ALL OF OUR COUNTRY'S  
13 LEADERS WHO GOVERN THE AMERICAN PEOPLE UNDER THE HIGH IDEAL OF  
14 THE UNITED STATES CONSTITUTION AND ESPECIALLY TO THOSE  
15 AMERICANS WHO GIVE THEIR LIFE FOR FREEDOM. YES, THANKS. [  
16 APPLAUSE ]

17

18 **SUP. ANTONOVICH, CHAIR:** NOW KIM WANG AND LOUISE LEE WILL MAKE  
19 A PRESENTATION TO EACH OF THE BOARD MEMBERS.

20

21 **LOUISE LEE:** HELLO. GOOD MORNING. I'M LOUISE LEE, FOUNDER OF  
22 CONSTITUTION DAY AND I'D LIKE TO INTRODUCE, AT THIS TIME, KIM  
23 WANG, WHO IS FROM THE NATIONAL MUSEUM AND LIBRARY SERVICES  
24 BOARD FROM WASHINGTON, D.C. AND I WOULD LIKE TO BRING TO YOUR  
25 ATTENTION THE GENEROSITY OF OUR GREAT ARTISTS, C.A.O. YOUNG,



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1 WHO ALSO HAS A PAINTING FOR EACH OF THE FOUR SUPERVISORS AND  
2 OUR MAYOR. AT THIS TIME, WE WOULD LIKE TO PRESENT OUR MAYOR  
3 ONE OF THE PAINTINGS.

4

5 **KIM WANG:** BEFORE WE DO THAT, GOOD MORNING. THANK YOU, LOUISE.  
6 I'M JUST VERY PROUD TO PRESENT, ON BEHALF OF A GREAT MASTER,  
7 CAO YOUNG, AS LOUISE JUST SAID, A BEAUTIFUL PAINTING FOR EACH  
8 OF OUR COUNTY SUPERVISORS AND A BOOK OF HIS ARTWORK AND ALSO  
9 HE IS DONATING POSTERS OF THESE BEAUTIFUL ARTWORKS TO THE  
10 COUNTY OF SUPERVISORS. [ APPLAUSE ]

11

12 **KIM WANG:** THE FIRST ONE IS TO OUR COUNTY SUPERVISOR, MIKE  
13 ANTONOVICH.

14

15 **SUP. MOLINA:** YOU HAVE TO GET INTO THE PICTURE, LOUISE. YOU  
16 HAVE TO GET INTO THE PICTURE. THERE YOU GO.

17

18 **SUP. ANTONOVICH, CHAIR:** SUPERVISOR MOLINA?

19

20 **SUP. MOLINA:** THANK YOU.

21

22 **SUP. ANTONOVICH, CHAIR:** SUPERVISOR BURKE? SUPERVISOR  
23 YAROSLAVSKY?

24



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1 **KIM WANG:** AND WE ALSO HAVE ONE FOR COUNTY SUPERVISOR DON  
2 KNABE. WE'LL SAVE IT FOR HIM.

3

4 **SUP. ANTONOVICH, CHAIR:** OKAY. HIS DEPUTY OVER THERE...

5

6 **KIM WANG:** HE WILL TAKE IT.

7

8 **SUP. ANTONOVICH, CHAIR:** YEAH. SUPERVISOR KNABE'S DEPUTY WILL  
9 TAKE IT. OKAY. GLORIA?

10

11 **SUP. MOLINA:** OH, OKAY. GREAT.

12

13 **SUP. ANTONOVICH, CHAIR:** WE HAVE A LITTLE BOXER/SHEPHERD MIX.  
14 HE'S A LITTLE BOY, EIGHT WEEKS OLD, WHO IS LOOKING FOR A HOME.  
15 SO, HIS NAME IS DUKE. HE DOESN'T COME FROM LONG BEACH BUT--  
16 LIKE OUR FAMOUS DUKE DOES BUT HE'S LOOKING FOR A HOME, SO  
17 ANYBODY'D LIKE TO ADOPT HIM CAN CALL THE TELEPHONE NUMBER AT  
18 THE BOTTOM OF YOUR TELEVISION SCREEN, (562) 728-4644 AND DUKE  
19 WILL BE YOURS FOR THE HOLIDAY. HE CAN CELEBRATE CHRISTMAS OR  
20 HE'S GOT A LITTLE HANUKKAH SWEATER ON, SO CELEBRATE HANUKKAH,  
21 OR CELEBRATE BOTH. OKAY? SEE EVERYBODY OUT THERE? SUPERVISOR  
22 MOLINA? SUPERVISOR BURKE? ZEV?

23

24 **SUP. MOLINA:** PUPPY? NO.

25



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1 **SUP. ANTONOVICH, CHAIR:** I'D LIKE TO FIRST MOVE THAT WE MOVE IN  
2 ADJOURNMENT OF THE FOLLOWING. MADGE ROGACZEWSKI, WHO IS A  
3 MEMBER OF THE ACTON TOWN COUNCIL, PRESIDENT OF THE ACTON  
4 COMMUNITY CLUB, PAST ADMINISTRATOR/SECRETARY OF THE ACTON  
5 CHAMBER OF COMMERCE WHERE SHE VOLUNTEERED. SHE MODERATED A  
6 ACTON FOURTH OF JULY PARADE FOR SEVERAL YEARS. JAMES RICHARD  
7 "DICK," FREY, HIS NICKNAME, LONG-TIME RESIDENT OF HERMOSA  
8 BEACH. HE GREW TO BECOME AN OUTSTANDING ATHLETE AT BANNING  
9 HIGH SCHOOL, WINNING LETTERS IN TRACK AND BASKETBALL. HE WAS  
10 OFFERED HIS SCHOLARSHIPS AT U.S.C. BUT HE CHOSE TO PLAY  
11 BASKETBALL. HIS STUDIES WERE INTERRUPTED DURING WORLD WAR II,  
12 WHERE HE SERVED IN THE ARMY AS PART OF THE FRENCH INVASION  
13 FORCE, RECEIVING A PURPLE HEART AND OTHER MEDALS. JOHN IVAN  
14 BARAC, WHO WAS BORN IN CROATIA, PASSED AWAY IN-- THIS PAST  
15 WEEK AND HE WAS 77 YEARS OLD. A GOOD FRIEND, FATHER OR I  
16 SHOULD SAY REVEREND JOHN BENNETT, WHO PASSED AWAY ON NOVEMBER  
17 28TH. HE, PRIOR TO BEING IN THE CLERGY, HE WAS A TALENTED  
18 PERFORMER ON BROADWAY AT THE HOLLYWOOD BOWL, THE SAN FRANCISCO  
19 OPERA. HE WENT ON TO BECOME PASTOR OF LONG BEACH, WHERE HE IS  
20 GREATLY MISSED AND SURVIVED BY HIS WIFE, CHERIE, AND THEIR  
21 CHILDREN. HE WAS ALWAYS ACTIVE IN THE POLITICAL AREA. THAT'S  
22 WHERE I FIRST MET JOHN, BACK WHEN I WAS JUST IN COLLEGE, WITH  
23 THE REPUBLICAN ACTIVITIES AND HE WAS ALSO LEADER OF MANY OF  
24 THE ORGANIZATIONS IN THE SOUTH BAY AREA. POLLIE PHLEGER  
25 GOODAN, WHO HELPED PRESERVE 1,200 ACRES OF REDWOODS WHEN SHE



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1   OVERSAW THE SALE OF HER FAMILY ESTATE ON THE SAN FRANCISCO  
2   PENINSULA. SHE WAS QUITE ACTIVE IN THE SAN GABRIEL VALLEY. SHE  
3   WAS A RESIDENT OF PASADENA, SAN MARINO. SHE ATTEND STANFORD  
4   UNIVERSITY AND SHE WAS SURVIVED BY HER TWO DAUGHTERS, MARY  
5   ELENA AND AMANDA. SHE WAS QUITE ACTIVE IN MANY OF THE  
6   CHARITABLE CAUSES AND EDUCATIONAL GROUPS WITHIN THE SAN  
7   GABRIEL VALLEY AND THE COUNTY. THOMAS FRAWLEY, WHO WAS ALSO  
8   WORLD WAR II BRONZE STAR RECIPIENT. HE WAS A MEMBER OF THE LOS  
9   ANGELES COUNTY SHERIFF'S DEPARTMENT FOR 22 YEARS. SHARON  
10   PATRICIA SHERWOOD, SHE WAS A REGISTERED NURSE AND HAS WORKED  
11   AS A MATRON FOR THE LOS ANGELES COUNTY SHERIFF'S DEPARTMENT.  
12   CARD WALKER, STARTED AS A MAIL ROOM EMPLOYEE AND ROSE TO  
13   BECOME THE FIRST CHIEF EXECUTIVE OF THE WALT DISNEY  
14   CORPORATION, WHO WASN'T A MEMBER OF THE DISNEY FAMILY, PASSED  
15   AWAY AT THE AGE OF 88-- 89. AND MATTHEW HORWAY WHITMAN,  
16   RETIRED GENERAL COUNCIL FOR ATCHISON, TOPEKA AND SANTA FE  
17   RAILWAY PASSED AWAY AT THE AGE OF 84. ALDEA VENEZUELA, WHO  
18   PASSED AWAY AT THE AGE OF 89. SHE WORKED DURING WORLD WAR II  
19   AS A AMMUNITION PACKER AND LATER IN A FLOWER SEED COMPANY. SHE  
20   PASSED AWAY NOVEMBER 30TH IN LANCASTER. SHE LEAVES 16  
21   GRANDCHILDREN, 34 GREAT-GRANDCHILDREN AND 23 GREAT, GREAT  
22   GRANDCHILDREN. WHAT A LEGACY. SECONDED BY MOLINA. WITHOUT  
23   OBJECTION, SO ORDERED. AND I HAD ITEM NUMBER 45-- WHERE'S THE  
24   BUTTON UNDER HERE? WHERE IS THE BUTTON FROM THE DESK? YES, MR.  
25   BAXTER.



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1  
2 **PETER BAXTER:** MR. CHAIRMAN, MEMBERS OF YOUR HONORABLE BOARD,  
3 MR. JANSSEN, LADIES AND GENTLEMEN, MY NAME IS PETER BAXTER AND  
4 I LIVE IN LOS ANGELES. IT IS RESPECTFULLY SUBMITTED THAT THIS  
5 ITEM PROVIDES THE AUTHORITY TO IMPROVE THE ACCESSIBILITY AND  
6 PARTICIPATION IN THE ELECTION PROCESS. WHAT IS CURIOUS ABOUT  
7 THE ELECTIONS PROCESS IS THAT THE IMPLEMENTATION OF THE  
8 CONSTITUTION IS DIFFERENT FROM THE LANGUAGE OF THE  
9 CONSTITUTION, WHICH IS WRITTEN TO PROVIDE FOR A PARLIAMANTARY  
10 FORM OF GOVERNMENT RATHER THAN A PRESIDENTIAL FORM OF  
11 GOVERNMENT. THE VERY FIRST 25 WORDS OF THE CONSTITUTION,  
12 FOLLOWING THE PREAMBLE, READ AS FOLLOWS: "ALL LEGISLATIVE  
13 POWERS HEREIN GRANTED SHALL BE VESTED IN A CONGRESS OF THE  
14 UNITED STATES, WHICH SHALL CONSIST OF A SENATE AND A HOUSE OF  
15 REPRESENTATIVES." THAT STATEMENT, THAT UNCOMPROMISING,  
16 PRECISE, CLEAR STATEMENT DEFINES, ARTICULATES AND DESCRIBES  
17 PARLIAMANTARY GOVERNMENT AND EVERY WORD IN THE CONSTITUTION  
18 THEREAFTER HAS TO BE UNDERSTOOD AS BEING CONSISTENT WITH THAT  
19 STATEMENT. NOW TO THE EMPLOYMENT OF THE STYLE AND TITLE OF  
20 "MAYOR" FOR THE BOARD OF SUPERVISORS. IT IS RESPECTFULLY  
21 SUBMITTED THAT, WHEN WILLIAM THE CONQUEROR CROSSED THE ENGLISH  
22 CHANNEL IN 1066, HE BROUGHT WITH HIM NORMAN FRENCH LAW, WHICH  
23 INCLUDED THE TERM "LESE-MAJESTE", SETTING FORTH A CRIME  
24 AGAINST THE SOVEREIGN, AS IN AN AFFRONT TO THE DIGNITY AND THE  
25 MAJESTY OF THE SOVEREIGN. TODAY, WE HAVE A SOVEREIGN IN THE



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1 ELECTORATE. THE COUNTY CHARTER PROVIDES FOR A 5-MEMBER BOARD  
2 OF SUPERVISORS, NOT A SINGLE PERSON, AS IN THE CITY, IS KNOWN  
3 AS A MAYOR UNTIL AND IF THE ELECTORATE, THE SOVEREIGN,  
4 DETERMINES THERE SHALL BE AN ELECTED MAYOR, PRESUMING WE HAVE  
5 A MAYOR, WHO MAY WELL BE LESS MAJESTE, AS IN AN AFFRONT TO THE  
6 MAJESTY AND DIGNITY OF THE SOVEREIGN. EITHER WE BELIEVE IN LAW  
7 OR WE DON'T BELIEVE IN LAW. THE COUNTY OF LOS ANGELES, THE  
8 PEOPLE HAVE STATED IN THE COUNTY CHARTER THAT WE SHALL HAVE A  
9 5-MEMBER BOARD OF SUPERVISORS. THE CITY OF LOS ANGELES CHARTER  
10 SAYS WE WILL HAVE A MAYOR AND YOU CAN BE A CANDIDATE FOR  
11 MAYOR. IN BOTH INSTANCES, THAT IS THE LAW AND MY IMPRESSION IS  
12 THAT ENJOYING THE STYLE AND TITLE OF "MAYOR" IS CONFUSING AT  
13 THE BEST AND IS UNLAWFUL AT THE WORST, ALL OF WHICH IS  
14 RESPECTFULLY SUBMITTED AND I THANK YOU, MR. CHAIRMAN.

15

16 **SUP. ANTONOVICH, CHAIR:** THANK YOU. MOTION BY YAROSLAVSKY.  
17 SECONDED. WITHOUT OBJECTION, SO ORDERED. ITEM NUMBER 30.  
18 EXCUSE ME, ITEM NUMBER 40. JAMES FLOURNOY?

19

20 **JAMES FLOURNOY:** JAMES FLOURNOY, ROSEMEAD, CALIFORNIA. TO  
21 SUPERVISORS, THE BEVERLY BOULEVARD BRIDGE RESULTING IN THE  
22 DEPOSITING OF 80 TRUCKLOADS OF CONCRETE, ASPHALT, LEAD PAINT  
23 AND CREOSOTE- SOAKED WOOD INTO THE SETTLING BASINS OF THE RIO  
24 HONDO. LOS ANGELES COUNTY BOARD OF SUPERVISORS MONTEBELLO AND  
25 PICO RIVERA, RECOGNIZE THE NEED TO QUICKLY REMOVE THESE TOXIC



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1 DEBRIS, THEREBY PREVENTING POLLUTION OF GROUNDWATER, THE RIO  
2 HONDO RIVER AND OUR OCEAN. THE SIERRA CLUB, SAVE THE  
3 MONTEBELLO HILLS TASK FORCE, IN CONJUNCTION WITH THE EMERALD  
4 NECKLACE PROJECT, THE RIVERS AND MOUNTAINS CONSERVANCY, WISH  
5 TO EXPRESS GRATITUDE TO YOU FOR YOUR LEADERSHIP AND FORESIGHT  
6 IN AUTHORIZING AND ALLOCATING FUNDS FOR THIS NECESSARY  
7 PROJECT. THE CITIES HAVE NOT YET FOUND A SOURCE OF  
8 REIMBURSEMENT FOR THESE FUNDS AND WE'RE GOING TO TRY AND WORK  
9 WITH THE CONGRESS PEOPLE TO GET SOME MONEY OUT OF THE FEDERAL  
10 ARMY CORPS OF ENGINEERS. ALL THE PROJECTS IN THE EMERALD  
11 NECKLACE, THE DUCK FARM, THE ONE YOU'RE GOING TO BE LOOKING AT  
12 TODAY, THE DISCOVERY CENTER ARE ALL AFFECTED BY THIS TOXIC  
13 CLEANUP AND WE APPRECIATE IT. LIKE TO MOVE ON TO THE TEMPORARY  
14 BRIDGE. THE BURNING OF THE BRIDGE WAS AN UNTIMELY ACT BECAUSE  
15 YOU'D JUST APPROVED THE MONEY TO REBUILD THE BRIDGE. THE  
16 PROCUREMENT OF THE TEMPORARY BRIDGE ALSO WAS BEING PUT FORWARD  
17 ON AN EMERGENCY BASIS. DESPITE THE URGENCY, THE LOS ANGELES  
18 DEPARTMENT OF PUBLIC WORKS SAW THE NEED IN ITS DUTY TO REVISIT  
19 THE SEISMIC AND GEOTECHNICAL ANALYSIS AND DOUBLE CHECK THE  
20 BRIDGE DESIGN FOR SEISMIC SAFETY. THIS IS BEING DONE IN AN  
21 TIMELY AND ORDERLY MANNER. THE STATE GEOLOGISTS HAD ADDED, IN  
22 2002, THE PUENTE HILLS THRUST FAULT TO ITS DATABASE, WHEREAS  
23 THE SEISMIC DESIGN HAD BEEN DONE IN 1999. I COMMEND THE COUNTY  
24 DEPARTMENT OF PUBLIC WORKS FOR MOVING AHEAD ON THIS AND NOT  
25 DELAYING THE BRIDGE. WHAT I WOULD LIKE YOU TO CONSIDER TODAY



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1 IS THAT ALL OF THESE BRIDGES NEED TO BE DETERMINED WHETHER  
2 THEY ARE ORDINARY BRIDGES OR IF THEY'RE IMPORTANT BRIDGES AND,  
3 IF THEY'RE IMPORTANT, HOW IMPORTANT ARE THEY? CALTRANS CANNOT  
4 DESIGN A BRIDGE, THE DEPARTMENT OF PUBLIC WORKS CANNOT DESIGN  
5 A BRIDGE UNLESS THERE'S A POLICY ON HOW IMPORTANT THESE  
6 BRIDGES ARE. F.E.M.A. WOULD CALL THIS, ARE THEY CRITICAL? A  
7 CRITICAL BRIDGE HAS TO BE DESIGNED TO A HIGHER STANDARD THAN  
8 AN ORDINARY BRIDGE. THIS INFORMATION SHOULD BE DONE BY THE  
9 PLANNING DEPARTMENT AND PUT IN THE DISASTER HAZARD MITIGATION  
10 PLAN SO THAT, WHEN THERE IS A DISASTER LIKE THE BURNING OF  
11 THIS BRIDGE, WE CAN GO TO IT AND GET IT OUT WITHOUT HAVING TO  
12 MAKE POLICY DECISIONS UNDER THE EPICURE OF AN EMERGENCY.  
13 ANYWAY, WE'D LIKE TO JUST TO THANK THE WHOLE DEPARTMENT OF  
14 PUBLIC WORKS STAFF FOR WORKING ON THIS PROJECT IN AN EXPEDITED  
15 MANNER. THAT WAS THE GOOD NEWS. NOW, THE BAD NEWS IS THAT THE  
16 PEOPLE OF SOUTH SAN GABRIEL AND THE PEOPLE OF ROSEMEAD ALSO  
17 HAVE A BRIDGE THAT'S BEING DONE BY THE CITY OF ROSEMEAD. IT IS  
18 NOT BEING HANDLED IN AN EXPEDITED MANNER AND IT'S NOT BEING  
19 HANDLED IN NEARLY THE WAY THAT THIS BRIDGE THAT THE COUNTY IS  
20 WORKING ON DID. WE'D LIKE YOUR HELP IN GETTING THAT  
21 STRAIGHTENED OUT WITH CALTRANS. PUBLIC SAFETY IS AT HAND HERE.  
22 THANK YOU.

23

24 **SUP. ANTONOVICH, CHAIR:** THANK YOU.

25



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1 **SUP. MOLINA:** MR. CHAIRMAN?

2

3 **SUP. ANTONOVICH, CHAIR:** SUPERVISOR MOLINA.

4

5 **SUP. MOLINA:** LET ME JUST SHARE. AS WE ALL KNOW, THIS IS THE  
6 BRIDGE THAT CONNECTS MONTEBELLO AND PICO RIVERA BUT IT'S A  
7 IMPORTANT THOROUGHFARE THAT BRINGS IN A LOT OF PEOPLE AND  
8 TAKES A LOT OF PEOPLE HOME EVERY SINGLE DAY. IT'S ONE OF THE  
9 THREE MAIN AREAS THAT YOU CAN ACROSS OVER. UNFORTUNATELY, WE  
10 WERE IN THE PROCESS OF REPAIRING THE BRIDGE WHEN WE HAD THE  
11 FIRE AND, OF COURSE, THE CITY OF MONTEBELLO, AS WELL AS THE  
12 CITY OF PICO RIVERA, HAVE EXPEDITED THEIR AGREEMENT TO PAY FOR  
13 IT AND THE DEPARTMENT OF PUBLIC WORKS HAS BEEN INSTRUMENTAL IN  
14 PUTTING TOGETHER THE WHOLE PROGRAM IN ORDER TO BUILD THE  
15 TEMPORARY BRIDGE, WHICH WE HOPE TO BE IN PLACE SOON AND  
16 EVENTUALLY TO RECONSTRUCT THE ENTIRE BRIDGE. SO THIS IS THE  
17 ACTION THAT WE NEED TO TAKE TODAY IN ORDER TO GET THAT  
18 COMPLETED. I APPRECIATE MR. FLOURNOY'S REQUEST. WE ARE GOING  
19 TO HAVE A REVIEW OF THE DESIGN SINCE THE ORIGINAL DESIGN WAS  
20 DONE SOME YEARS AGO BUT THAT'S MY UNDERSTANDING THAT IT STILL  
21 WILL BE IN AN EXPEDITED FASHION. SO I WANT TO THANK THE  
22 DEPARTMENT OF PUBLIC WORKS, AS WELL AS THE CITY OF MONTEBELLO  
23 AND PICO RIVERA AND ALL THE PEOPLE INVOLVED WHO HAVE BEEN  
24 INSTRUMENTAL IN EXPEDITING THIS REQUEST.

25



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1 **JAMES FLOURNOY:** YOU'RE DOING IT RIGHT. ROSEMEAD'S DOING IT  
2 WRONG. WE NEED YOUR HELP TO GET ROSEMEAD TO DO IT RIGHT.

3

4 **SUP. MOLINA:** THANK YOU, SIR.

5

6 **SUP. ANTONOVICH, MAYOR:** THANK YOU. SO MOLINA WILL MOVE TO  
7 CLOSE THE HEARING, APPROVE THE ITEM AND THE DEPARTMENT WILL  
8 TAKE NOTE OF THE COMMENTS THAT WERE MADE DURING THE HEARING.  
9 WITHOUT OBJECTION, SO ORDERED. ITEM NUMBER 40. THAT WAS 40.  
10 ITEM NUMBER 59.

11

12 **CLERK ROBIN GUERRERO:** ITEM 59 IS HEARING TO CONDITIONALLY  
13 VACATE, WITH RESERVATIONS, A PORTION OF ROSEBERRY AVENUE, A  
14 PORTION OF ALLEY EAST OF COTTAGE STREET AND ALLEY EAST OF  
15 ALAMEDA STREET, WALNUT PARK. WILL ALL THOSE WHO PLAN TO  
16 TESTIFY BEFORE THE BOARD PLEASE STAND AND RAISE YOUR RIGHT  
17 HAND TO BE SWORN IN. [ ADMINISTERING OATH ]

18

19 **CLERK ROBIN GUERRERO:** PLEASE BE SEATED.

20

21 **SUP. ANTONOVICH, CHAIR:** OKAY. FIRST IS JUAN AREVALO. JUAN?

22

23 **SUP. MOLINA:** JUAN AREVALO.

24



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1 **JUAN AREVALO:** YEAH. MY NAME IS JUAN AREVALO. I WAS HERE TWO  
2 WEEKS AGO AS A CONCERNED HOMEOWNER IN THE MARBRISA DEVELOPMENT  
3 OPPOSING THE CLOSURE OF ROSENBERRY DUE TO SOME UNRESOLVED  
4 ISSUES THAT I FELT THAT POSED A THREAT TO OUR NEIGHBORHOOD.  
5 ONE WAS THAT WE-- THAT THE HOMEOWNERS, THE ASSOCIATION BE  
6 INVOLVED OR CONSULTED IN THE BUILDING AND THE DEMOLITION, IF  
7 IT NEED BE, OR THE WALL THAT SEPARATES OUR NEIGHBORHOOD FROM  
8 THE SHOPPING CENTER. I GOT AGREEMENT FROM PRIME STAR ALAMEDA,  
9 WITH THE ASSISTANCE OF LISA AYELA AND VANESSA AND I'M HAPPY  
10 WITH IT NOW. WE'RE GOING TO BE CONSULTED. ANOTHER ONE WAS THAT  
11 THEY COMMIT IN WRITING THAT THEY MAINTAIN AND REPAIR THE WALL  
12 WHEN IT'S DAMAGED. SINCE IT'S GOING TO BE A WALL THAT'S GOING  
13 TO BE USED BY DELIVERY TRUCKS, I'M SURE THAT IT'S GOING TO GET  
14 HIT. THEY AGREED TO IT IN WRITING AS WELL AND THAT THEY WILL  
15 REPAIR IT. AND ANOTHER ONE WAS THAT WHAT WOULD HAPPEN WHEN  
16 CERTAIN ISSUES ARISE THAT HAD BEEN UNPLANNED FOR? THEY AGREED  
17 THAT-- TO HOLD MONTHLY MEETINGS WITH US DURING THE FIRST YEAR  
18 AND THEN, AFTERWARDS, ON A NEED BASIS, JUST TO ADDRESS THOSE  
19 ISSUES TO KEEP US HAPPY. SO AS IS NOW THE-- I'M NOT OPPOSING  
20 IT NOW THAT THESE ISSUES HAVE BEEN RESOLVED.

21

22 **SUP. MOLINA:** THANK YOU. JUAN PEREZ AND JUAN PEREZ, JR.  
23 (SPEAKING SPANISH). SIR, HOWEVER YOU WANT TO DO IT.

24



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1 **JUAN PEREZ, JR.:** I'LL GO FIRST. JUAN PEREZ, JR. I'M HERE TO  
2 OPPOSE CLOSING OFF THE ALLEY BEHIND OUR BUSINESS. WE CAME HERE  
3 IN THE COUNCIL MEETING ON THE 22ND, I BELIEVE, AND SHORTLY  
4 THEREAFTER, THEY CLOSED OFF THE ALLEY AND THE ALLEY IS CLOSED  
5 OFF NOW. THIS AFFECTED OUR BUSINESS AND, OF COURSE, THOUGH,  
6 THERE'S NO-- WE HAVE NO ACCESS THERE. OUR BUSINESS...

7

8 **SUP. MOLINA:** COULD WE ASK THE DEPUTY MAYBE IF WE CAN ESCORT  
9 THE YOUNG WOMAN OUT AND SEE IF SHE CAN DEAL WITH SOME OF HER  
10 ISSUES OUTSIDE? THANK YOU. I'M SORRY.

11

12 **JUAN PEREZ, JR.:** OKAY. OUR BUSINESS, HOW IT'S SET UP THOUGH,  
13 OUR CUSTOMERS TO PARK IN THE FRONT OF IT, OF FLORENCE AVENUE,  
14 AND GO AROUND AND USE THE ALLEY TO GO ACCESS SO WHERE WE CAN  
15 SELL, LOAD AND UNLOAD ENGINES TO THEM. WE DIDN'T COMPLAIN,  
16 THOUGH. COTTAGE STREET WAS LONGER, THOUGH, WE HAD CARS PARKED  
17 DIAGONALLY. NOW IT'S CLOSED OFF, THOUGH, AND HAS LESS PARKING.  
18 NOW WHAT THEY'RE PLANNING TO DO IS CLOSE OFF THE ALLEY, CLOSE  
19 OFF THE OTHER STREET THAT WAS PART OF THE STREET, THOUGH, AND  
20 WE HAVE LESS AND LESS ACCESS TO IT. WE'RE A SMALL FAMILY-OWNED  
21 BUSINESS THOUGH AND RIGHT NOW WE JUST-- WE NEED THE ACCESS TO  
22 THE ALLEY, THOUGH. WE HAVE NOTHING AGAINST PRIME STAR BUT WE'D  
23 JUST LIKE TO LIVE AND LET LIVE, THOUGH, LET US, YOU KNOW, STAY  
24 IN BUSINESS AND GIVE OUR CUSTOMERS ACCESS.

25



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1 **SUP. MOLINA:** THANK YOU, SIR. SENOR PEREZ.

2

3 **(VOICE OF INTERPRETER):** I UNDERSTOOD MY SON PERFECTLY. WE HAVE  
4 A FAMILY BUSINESS IN THE SAME LOCALE. MY PROBLEM IS THAT ALL  
5 MY CUSTOMERS ARRIVE ON THE FRONT SIDE OF THE BUSINESS, WHICH  
6 IS FLORENCE. AND, WHEN THEY DECIDE TO BUY, THEY COME BY THE  
7 ALLEY AND, THERE, WE GIVE THEM THE ENGINE AND THEY LEAVE. I  
8 DON'T KNOW HOW WE CAN DO IT, BUT I'D LIKE THE ALLEY TO REMAIN  
9 EXACTLY AS IS. I DON'T ASK FOR ANYTHING ELSE BUT TO HAVE THE  
10 ALLEY REMAIN OPEN.

11

12 **SUP. MOLINA:** (SPEAKING SPANISH) GRACIAS. ALL RIGHT. NEXT WE  
13 HAVE ROSA PALACIOS AND ARTURO SNEIDER. GOOD MORNING.

14

15 **(VOICE OF INTERPRETER):** GOOD MORNING. I'M IN FAVOR OF-- I'M IN  
16 FAVOR OF THE CONSTRUCTION OF THE ALAMEDA MALL. BUT I'D LIKE  
17 THE DEVELOPERS OR THOSE THAT MAKE THIS MALL TO BE ABLE TO  
18 RESPOND IN CASE OF ANY DAMAGES INCURRED.

19

20 **SUP. MOLINA:** (SPEAKING SPANISH).

21

22 **ROSA PALACIOS:** OH, OKAY. (SPEAKING SPANISH).

23

24 **(VOICE OF INTERPRETER):** IN THE BEGINNING OF THE REMODELING,  
25 THERE WAS SOME DAMAGE TO THE HOMES AND THAT'S MY CONCERN SO



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1 I'D LIKE TO KNOW WHO WOULD BE RESPONSIBLE FOR ANY DAMAGES ON  
2 OUR HOMES.

3

4 **SUP. MOLINA:** GRACIAS. MR. SNEIDER?

5

6 **SUP. ANTONOVICH, CHAIR:** OKAY. ANY...

7

8 **SUP. MOLINA:** WELL, I THINK MR. SNYDER IS GOING TO COME UP.

9

10 **ARTURO SNEIDER:** GOOD MORNING. MY NAME IS ARTURO SNEIDER, I AM  
11 THE FOUNDER OF PRIME STAR DEVELOPMENT AND WE'RE THE DEVELOPERS  
12 OF THE PROJECT, LA LAMIRA. THROUGH THIS PROCESS OF THE  
13 OUTREACH THAT WE DID IN RELATION TO THE VACATION OF THE  
14 ALLEYS, WE WENT EXTENSIVELY TO THE NEIGHBORHOOD AND OBTAINED  
15 ALL OF THE NECESSARY SIGNATURES AND DEEDS THAT WERE REQUIRED,  
16 WHICH WE HAVE COPIES HERE AS NEEDED, AND WE ARE ALSO THE  
17 OWNERS OF THE PROPERTY NORTH AND SOUTH OF THE ALLEY AND IN THE  
18 CASE WE WENT THROUGH EXTENSIVE CARE TO MAKE SURE THAT THE  
19 ACCESS TO THE BUSINESSES THAT ARE IN NEED OF THE ALLEY REMAINS  
20 OPEN. REFERENCES THAT WERE MADE EARLIER ABOUT THE ALLEY BEING  
21 CLOSED ACTUALLY WERE ONLY RELATED TO THE DEMOLITION PROCESS,  
22 MAYBE ON A FEW HOURS HERE AND THERE TO MOVE EQUIPMENT AND I  
23 DON'T THINK THE ISSUE SHOULD BE CONFUSED BETWEEN A CLOSURE AND  
24 VACATION, WHICH ARE OBVIOUSLY TWO VERY DIFFERENT ISSUES. AND,  
25 AS OWNER OF THE PROPERTY ON BOTH SIDES OF THE ALLEY, WE'VE



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1 OBVIOUSLY SUBMITTED THE PAPERWORK IN SUPPORT OF THE VACATION.  
2 I DON'T KNOW IF I MAY GIVE THIS DOCUMENT TO SOMEBODY IN TERMS  
3 OF EVIDENCE OF THE 98% OF THE HOMEOWNERS AND WE ACTUALLY ONLY  
4 NEEDED A 66% VOTE FROM THE MARBRISA HOMEOWNERS BUT WE'RE HAPPY  
5 TO HAVE GOTTEN EVERY ONE BUT ONE FAMILY THAT'S NOT REACHABLE  
6 AND IN THE STATE. SO THANK YOU VERY MUCH.

7

8 **SUP. MOLINA:** THANK YOU. LET ME JUST SHARE WITH MY BOARD THAT  
9 THE MARBRISA HOMEOWNERS ASSOCIATION, AND IT'S PART OF AN  
10 AFFORDABLE HOUSING UNITS THAT WE CREATED A LONG TIME AGO,  
11 THEY'VE ESTABLISHED THEIR OWN HOMEOWNERS ASSOCIATION AND, AS  
12 MR. SNEIDER SAID, OVER 98% OF THE PEOPLE, EVEN THOUGH THEY  
13 ONLY NEED HALF OF THEM, AGREED TO THE STREET VACATION. THERE  
14 WAS APPRAISALS THAT WERE DONE, BOTH BY PRIME STAR AS WELL AS  
15 BY THE COUNTY AND IT WAS AGREED UPON AND THEY WERE PAID  
16 \$325,000, PLUS AN ADDITIONAL \$50,000 FOR OTHER IMPROVEMENTS  
17 AND THE HOMEOWNERS ASSOCIATION WILL MAKE A DETERMINATION AS TO  
18 HOW THEY'LL UTILIZE THOSE FUNDS. WITH THE ISSUE OF MR. PEREZ,  
19 WE HAVE MADE THE-- PRIME STAR AS WELL AS THE COUNTY HAS MADE  
20 VARIOUS EFFORTS TO TRY AND WORK WITH THEM. THIS WILL BE, THE  
21 VACATION WILL NOT INHIBIT THE BUSINESS AT ALL WHATSOEVER.  
22 THERE'S NO ENTRANCE OR EXIT TO THE BUSINESS FROM THE ALLEY, SO  
23 IT SHOULDN'T CREATE ANY KIND OF A PROBLEM. WE HAVE HAD, AS MY  
24 STAFF SHOWS ME, AT LEAST 5 COMMUNITY MEETINGS OUT THERE. WE  
25 CONTINUED THIS FROM TWO WEEKS AGO, ONLY TO MAKE SURE THAT WE



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1 COULD ADDRESS ANY OTHER ISSUES BUT THEY CONTINUE TO BE-- THE  
2 CONCERNS ARE THINGS THAT WE CANNOT ADDRESS AT THIS POINT IN  
3 TIME. AND, SINCE WE'VE HAD 98% OF THE PEOPLE SUPPORT THIS, I  
4 WOULD LIKE TO ASK FOR YOUR APPROVAL ON THIS ITEM. SO MOVE IT.

5

6 **SUP. ANTONOVICH, CHAIR:** OKAY. SECONDED. ANY OBJECTION? SO  
7 ORDERED. 16.

8

9 **SUP. MOLINA:** THANK YOU.

10

11 **SUP. ANTONOVICH, CHAIR:** KRYSTINA KESSLER. NICE TO SEE YOU  
12 AGAIN.

13

14 **KRYSTINA KESSLER:** TODAY, I'M HERE TO SPEAK ABOUT THE MISSING  
15 KIDS. THE ISSUE OF THE INCREASED NUMBER OF RUNAWAY FOSTER  
16 YOUTH HAS BEEN PRESENTED IN LOS ANGELES COUNTY'S FOSTER CARE  
17 SYSTEM. BEHIND EVERY ISSUE, THERE IS A PURPOSE. D.C.F.S. NEEDS  
18 TO GET TO THE BOTTOM OF THE PROBLEM IN ORDER TO FIND A  
19 SOLUTION TO DECREASE THE NUMBER OF RUNAWAYS. RECENTLY FOUND IN  
20 THE DAILY NEWS REPORT, MR. SANDERS, D.C.F.S. DIRECTOR,  
21 BELIEVES SOME OF THE INCREASED RUNAWAYS IS DUE TO THE GROWING  
22 NUMBER OF OLDER CHILDREN WHO ARE INCREASINGLY LEFT UNADOPTED  
23 IN FOSTER CARE. DIMINISHING THE FACT OF THE UNSAFE HOMES IS  
24 NOT GOING TO FIX ANYTHING BESIDES A REPUTATION. IT IS HIGHLY  
25 UNLIKELY THE KIDS RUN AWAY BECAUSE THEY ARE NOT ADOPTED. AS A



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1 RECENT FORMER RUNAWAY IN FOSTER CARE SPEAKING, I'D LIKE TO  
2 POINT OUT THE PROBLEM IS THE SAFETY ISSUES. IT ALL COMES DOWN  
3 TO THE UNSAFE HOMES. OBVIOUSLY, TEENAGERS ARE MORE LIKELY TO  
4 RUN AWAY BECAUSE THEY ARE PHYSICALLY AND MENTALLY ABLE TO DO  
5 SO. THEY KNOW WHAT IS GOING ON IN THESE HOMES IS WRONG. IN  
6 SOME CASES, KIDS WERE REMOVED FROM THEIR BIOLOGICAL PARENTS'  
7 HOMES FOR THE SAME REASONS THEY ARE RUNNING AWAY FROM THEIR  
8 FOSTER HOMES. YOUNGER KIDS ARE USUALLY UNABLE TO RUN AWAY.  
9 THEY ARE NOT CAPABLE OF TAKING CARE OF THEMSELVES ON THE  
10 STREETS. TODAY, I CAME TO SHARE SOME POSSIBLE SOLUTIONS AND  
11 SUGGESTIONS. ONE OF THE KEY SOLUTIONS TO THIS PROBLEM IS  
12 D.C.F.S. NEEDS TO FIND A MORE EFFECTIVE WAY IN RECRUITING  
13 PEOPLE TO BECOME FOSTER PARENTS. MAYBE THEY SHOULD START KNOCK  
14 ON DOORS. ANOTHER BIG PROBLEM I'VE ENCOUNTERED IN TALKING TO  
15 PEOPLE WHO HAVE THOUGHT ABOUT BECOMING FOSTER PARENTS IS THE  
16 RIDICULOUS REQUIREMENTS. D.C.F.S. REQUIRES THE CAREGIVERS TO  
17 LOCK UP THEIR KNIVES, MEDICINE, FENCING AROUND THEIR POOLS AND  
18 THOSE ARE ONLY A FEW OF THE REQUIREMENTS WHICH WOULD MAKE  
19 PEOPLE FEEL AS THOUGH THEY ARE RUNNING A PRISON. D.C.F.S.  
20 NEEDS TO FIND MORE REASONABLE REQUIREMENTS. ANOTHER SUGGESTION  
21 IS TO HAVE D.C.F.S. GIVE AN EXIT INTERVIEW WHEN A CHILD LEAVES  
22 A HOME. IF THE CHILD HAS ANY PROOF OR ALLEGATIONS OF ABUSE OR  
23 NEGLECT FROM THE HOME, D.C.F.S. SHOULD BE MANDATED TO REPORT  
24 SUCH TO THE DEPENDENCY COURT. THEY SHOULD ALSO COMPARE THE  
25 ALLEGATIONS OF ABUSE, IF ANY, TO PRIOR ALLEGATIONS OF THE



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1 HOME. IF THE HOME HAS BEEN OVER REPORTED, THE FOSTER PARENTS  
2 SHOULD HAVE THEIR LICENSE TEMPORARILY SUSPENDED OR TAKEN FOR  
3 GOOD, DEPENDING ON THE SEVERITY OF THE ALLEGATIONS OF ABUSE OR  
4 NEGLECT. A STATEMENT I WOULD TELL MY OLD CHILDREN'S SOCIAL  
5 WORKER WAS, IF YOU WON'T PLACE YOUR OWN KID IN THE HOME, DON'T  
6 EVEN THINK ABOUT PLACING ME THERE. EVERY D.C.F.S. EMPLOYEE  
7 SHOULD REFER TO THAT STATEMENT WHEN PLACING A CHILD IN ANY  
8 HOME. ANOTHER ISSUE AT HAND IS THE MIXING OF YOUTH. MANY KIDS  
9 IN GROUP HOMES ARE REFERRED THROUGH THE JUVENILE PROBATION  
10 DEPARTMENT. IT IS NOT APPROPRIATE OR PRODUCTIVE TO PLACE AN  
11 ABUSED OR NEGLECTED CHILD WITH JUVENILE OFFENDERS. I  
12 PERSONALLY LIKE GETTING MY SLEEP AT NIGHT, MR. ANTONOVICH. I'M  
13 ASSUMING YOU GO TO SLEEP EVERY NIGHT FEELING SAFE, NOT HAVING  
14 TO WONDER IF YOU'RE GOING TO BE STABBED IN THE MIDDLE OF THE  
15 NIGHT. UNFORTUNATELY, THAT'S NOT THE REALITY OF THE GROUP  
16 HOMES. KIDS ON PROBATION SHOULD BE PLACED TOGETHER.  
17 PROSTITUTES SHOULD BE PLACED WITH PROSTITUTES. MR. ANTONOVICH,  
18 DO YOUR CHILDREN'S DEPUTY SAY, WE CANNOT DISCRIMINATE AGAINST  
19 PROSTITUTES? BUT IT'S NOT DISCRIMINATING, IT'S JUST PROTECTING  
20 THE KIDS. KIDS ARE EITHER RUNNING AWAY FROM THESE SITUATIONS  
21 FOR THEIR OWN SAFETY OR BEING NEGATIVELY INFLUENCED AND  
22 NEITHER OF WHICH ARE APPROPRIATE, SO THOSE ARE JUST A FEW OF  
23 MY SUGGESTIONS THAT I HAD AND THOUGHT I WOULD TELL YOU.  
24



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1 **SUP. ANTONOVICH, CHAIR:** THANK YOU. WE HAVE A MOTION. ON APRIL  
2 20TH, THE BOARD DIRECTED THE-- THIS IS BACK IN 19-- OR 2004,  
3 THE DEPARTMENT, IN COLLABORATION WITH COUNTY LAW ENFORCEMENT  
4 AND SOCIAL SERVICE AGENCIES, TO CREATE A TASK FORCE DEDICATED  
5 TO IDENTIFYING WAYS TO LOCATE CHILDREN, DEVELOPING ALTERNATIVE  
6 PREVENTABLE SOLUTIONS AND IMPLEMENTING PROGRAMS TO ELIMINATE  
7 THE ISSUE OF MISSING CHILDREN. THE MISSING CHILDREN TASK FORCE  
8 ADDRESSED MANY OF THE ISSUES THAT AFFECT THIS POPULATION.  
9 WHILE THE DEPARTMENT HAS MADE SIGNIFICANT EFFORTS TO IDENTIFY  
10 WHY CHILDREN FLEE FROM PLACEMENTS AND ARE ATTEMPTING TO LOCATE  
11 YOUTH WHO RUN AWAY, THE DEPARTMENT FAILED TO HAVE THE TASK  
12 FORCE REMAIN INTACT TO ENSURE ONGOING PROBLEMS FACING RUNAWAY  
13 CHILDREN IN OUR FOSTER CARE SYSTEM WERE MONITORED AND  
14 ADDRESSED. THE TASK FORCE WAS DISBANDED BY THE DEPARTMENT  
15 WITHOUT COMPLETING THE RECOMMENDED CHANGES. AS OF DECEMBER OF  
16 THIS YEAR, THE DEPARTMENT HAS INDICATED A TOTAL OF-- INITIATED  
17 913 PROTECTIVE CUSTODY WARRANTS FOR CHILDREN AND YOUTH, OF  
18 THOSE, 859 WERE WARRANTS FOR CHILDREN THEY KNEW WHO HAD RUN  
19 AWAY FROM HOME CARE AND 54 WARRANTS WERE ISSUED FOR CHILDREN  
20 WHO WERE ABDUCTED BY A PARTIAL, RELATIVE OR PUBLIC GUARDIAN.  
21 AND IT'S CONCERNING THAT THE NUMBER OF RUNAWAYS STILL  
22 PERSISTS, SO WE WOULD MOVE THAT WE DIRECT THE DEPARTMENT OF  
23 CHILDREN AND FAMILY SERVICES TO RECONVENE THE MISSING CHILDREN  
24 TASK FORCE, TO CONTINUE THE IDENTIFICATION AND REFINEMENT  
25 PRACTICES FOR THE PREVENTION AND RECOVERY OF RUNAWAYS AND TO



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1 REPORT BACK QUARTERLY ON PLANNED AND IMPLEMENTED PRACTICES TO  
2 BETTER IMPROVE SERVICES TO THE CHILDREN WHO HAVE RUN AWAY OR  
3 HAVE THE POTENTIAL TO RUN AWAY FROM OUT OF HOME CARE. THE  
4 QUARTERLY REPORTS SHOULD INCLUDE THE STATUS OF EXISTING  
5 COUNTYWIDE COMMUNITY SPECIFIC SERVICES AND PROGRAMS, INCLUDING  
6 THE SUPPORT THAT EMERGENCY RESPONSE COMMAND POSTS CAN PROVIDE,  
7 IMPROVE MAINTENANCE OF THE DEPARTMENT'S MISSING CHILDREN  
8 WEBSITE TO ENABLE THE PROVISION OF QUALITY INFORMATION ON  
9 MISSING CHILDREN TO NUMBERS, DEMOGRAPHICS AND INFORMATION THAT  
10 WILL EVIDENCE PROGRESS IN BOTH THE PREVENTION AND RECOVERY OF  
11 MISSING CHILDREN, ENHANCEMENT OF THE DEPARTMENT'S CHILD  
12 PROTECTION HOTLINE 24 HOURS, 7 DAYS A WEEK TO PROVIDE  
13 SPECIALIZED SUPPORT AND THE DEPARTMENT'S SCREENING AND  
14 APPROPRIATE REFERRAL OF CALLS IT RECEIVES, AND CONSIDERATION  
15 OF USING THE RESOURCES THAT SUPPORT THE COUNTYWIDE EXPANSION  
16 OF THE PERMANENCY PARTNERS PROGRAM TO LOCATE AND PLAN FOR THE  
17 PERMANENCY OF RUNAWAY YOUTH. AND (5) IS TO ADDRESS THE ISSUES  
18 THAT HAVE BEEN RAISED BY THOSE YOUNG PEOPLE WHO HAVE RUN AWAY,  
19 WITH VALID SUGGESTIONS AND CORRECTIONS AND MODIFICATIONS TO  
20 THE DEPARTMENT'S POLICY.

21

22 **KRYSTINA KESSLER:** CAN I JUST SAY A COUPLE THINGS?

23

24 **SUP. ANTONOVICH, CHAIR:** THAT WOULD BE PART OF THE MOTION. YES,  
25 MA'AM.



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1

2 **KRYSTINA KESSLER:** OKAY. FIRST OF ALL, I DON'T UNDERSTAND. I  
3 MEAN, YOU KNOW, D.C.F.S. HAD A PROBLEM OR WAS HAVING TROUBLE  
4 FINDING A SAFE HOME FOR ME. I DON'T UNDERSTAND. LET'S SAY A  
5 MIRACLE HAPPENS, YOU FIND 913 KIDS. THEN WHAT? ARE YOU GOING  
6 TO PUT THEM IN GROUP HOMES? THAT'S NOT A FAIR SOLUTION. I JUST  
7 DON'T UNDERSTAND WHAT YOU GUYS ARE GOING TO DO WITH THOSE  
8 KIDS.

9

10 **SUP. ANTONOVICH, CHAIR:** WE'RE TRYING-- WHAT WE ARE ATTEMPTING  
11 TO DO IS TO FIND PERMANENT HOMES FOR ALL OF THE CHILDREN WHO  
12 ARE IN THE DEPENDENCY COURT AND THAT'S THE GOAL. THE FIRST  
13 GOAL IS FOR REUNIFICATION WITH THE FAMILY. IF THAT DOES NOT  
14 MEET THE NEEDS, THEN TO GO THROUGH AN ADOPTIVE FOSTER PARENT  
15 PROGRAM WHERE THAT CHILD WILL BE ADOPTED IN A PERMANENT  
16 FAMILY.

17

18 **KRYSTINA KESSLER:** I MEAN, BUT, ARE THESE FOR SURE THINGS THAT,  
19 YOU KNOW, ARE GOING TO HAPPEN? BECAUSE I KNOW THAT, A LOT OF  
20 TIMES WHEN KIDS RUN AWAY, BASICALLY, THEY SEND THEM TO GROUP  
21 HOMES, YOU KNOW WHAT I MEAN? THAT'S JUST WHAT HAPPENS BECAUSE  
22 THAT'S WHAT HAPPENS AND...

23

24 **SUP. ANTONOVICH, CHAIR:** WELL, I THINK WHAT YOU NEED TO HAVE  
25 UNDERSTANDING IS THAT THE TASK FORCE HAS TO COME TOGETHER TO



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1 ADDRESS THE ISSUE, THE ISSUES THAT YOU HAVE RAISED HERE AND  
2 YOU RAISED PREVIOUSLY AND THAT WE NEED TO ENSURE THAT THE  
3 REASON PEOPLE ARE FLEEING ARE GOING TO BE MET. IF THEY'RE  
4 BEING PLACED IN UNSAFE FACILITIES, THOSE FACILITIES SHOULD  
5 LOSE THEIR ABILITY TO PROVIDE FOSTER CARE FOR FUTURE CHILDREN.  
6 WE DO NOT HAVE A RESPONSIBILITY TO MAINTAIN INFERIOR FOSTER  
7 HOMES. THIS BOARD, THIS PAST YEAR, HAS CLOSED A NUMBER OF  
8 FOSTER HOMES, NOT TO SAY THAT MORE WON'T BE CLOSED. WE'VE ALSO  
9 REFORMED THE CONTRACTS WITH FOSTER HOMES. SO IT'S AN ONGOING  
10 ISSUE AND YOU RAISED SOME VERY VALID CONCERNS AND THROUGH  
11 YOUR-- AND HOPEFULLY YOU CAN BE A RESOURCE PERSON TO THIS TASK  
12 FORCE BECAUSE YOUR COMMENTS HAVE BEEN VERY ON-LINE.

13

14 **KRYSTINA KESSLER:** CAN YOU ASSURE, THOUGH, THAT THE KIDS COMING  
15 BACK IN THE SYSTEM FROM BEING ON THE RUN, THAT THEY'RE NOT  
16 GOING TO BE PLACED IN GROUP HOMES? BECAUSE THAT IS A BIG  
17 CONCERN BECAUSE THAT'S...

18

19 **SUP. ANTONOVICH, CHAIR:** I CAN'T MAKE ANY ASSURANCES BUT WHAT I  
20 CAN ASSURE IS THAT THE BOARD IS VERY CONCERNED THAT ALL OF THE  
21 CHILDREN UNDER OUR CARE ARE BEING PROTECTED, BE IT FROM  
22 ANYONE, ANY ONE PERSON, SO WE WANT TO ENSURE YOUR SAFETY IS  
23 PARAMOUNT AND THAT YOU HAVE A FUTURE, YOU HAVE AN  
24 ENVIRONMENT...

25



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1 **KRYSTINA KESSLER:** ABSOLUTELY.

2

3 **SUP. ANTONOVICH, CHAIR:** ...THAT IS CONDUCIVE TO YOUR ABILITY  
4 TO ACHIEVE YOUR GOALS. YOUR GOALS, YOU INDICATED, YOU WANTED  
5 TO BE THE DIRECTOR OF DEPARTMENT OF CHILDREN AND FAMILY  
6 SERVICES. YOU WILL ACHIEVE THAT GOAL WITH AN EDUCATION AND THE  
7 PERSISTENCE AND THE TENACITY THAT YOU'VE SHOWN HERE IN THE  
8 PAST AND YOU'VE SHOWN HERE TODAY. AND WE WOULD LIKE TO KEEP  
9 THAT FIRE LIT SO THAT YOUR ENTHUSIASM AND CONSTRUCTIVE  
10 CONCERNS CAN BE IMPLEMENTED IN CONSTRUCTIVE POLICIES FOR OTHER  
11 CHILDREN WHO ARE IN THIS SYSTEM.

12

13 **KRYSTINA KESSLER:** DEFINITELY.

14

15 **SUP. BURKE:** MR. CHAIRMAN? YOU KNOW, ONE OF THE THINGS I THINK  
16 THAT MIGHT HELP WOULD BE IF WE-- IF YOU WOULD-- AND WE PASS ON  
17 TO THOSE RUNAWAYS-- THAT, ANY TIME THEY ARE IN A GROUP HOME  
18 THAT IS ABUSIVE OR IS NOT MEETING THEIR NEEDS, THAT CERTAINLY  
19 OUR OFFICE WOULD BE MORE THAN HAPPY TO ACCEPT THEIR CALLS SO  
20 THAT WE CAN GET PEOPLE OUT THERE IMMEDIATELY TO LOOK AT IT.

21

22 **KRYSTINA KESSLER:** YES.

23

24 **SUP. BURKE:** AND I THINK THAT, YOU KNOW, I DON'T KNOW WHAT THE  
25 RESPONSE IS TO YOU, WHERE THEY WOULD GO. OF COURSE, WE WOULD



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1 ALL HOPE THAT THERE WOULD BE A FAMILY THAT WOULD TAKE THOSE  
2 RUNAWAYS WHEN THEY RETURN.

3

4 **KRYSTINA KESSLER:** MM HM.

5

6 **SUP. BURKE:** BUT IF THERE IS NO FAMILY, THEN THEY HAVE TO BE  
7 PLACED IN SOME PLACE THAT WILL TAKE TEENAGERS.

8

9 **KRYSTINA KESSLER:** WELL, THAT'S WHY I'M SAYING...

10

11 **SUP. BURKE:** AND WHAT I'M SAYING TO YOU IS, IF ANY OF THEM--  
12 AND ONE OF THE THINGS YOU COULD DO WOULD BE CERTAINLY TO WORK  
13 WITH US TO SET UP A COMMUNICATIONS SYSTEM WHERE THERE COULD BE  
14 A REPORTING OF ANY GROUP HOME THAT DOES NOT SATISFY OR MEET  
15 THE NEEDS...

16

17 **KRYSTINA KESSLER:** ABSOLUTELY.

18

19 **SUP. BURKE:** ...OF THOSE WHO ARE RETURNED. AND CERTAINLY WE  
20 WOULD BE MORE THAN HAPPY TO WORK WITH YOU TO SET UP THAT KIND  
21 OF A COMMUNICATION SYSTEM AND WHERE WE'D HAVE SOMEONE  
22 IMMEDIATELY TO GO OUT, BECAUSE WE DON'T WANT ANYONE IN THE  
23 KIND OF HOME THAT IS ABUSIVE. AND I CERTAINLY APPRECIATE THE  
24 FACT THAT YOU SAY YOU DON'T WANT KIDS WHO JUST HAVE BEEN  
25 TRYING TO PROTECT THEMSELVES TO BE PLACED WITH CRIMINALS.



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1

2 **KRYSTINA KESSLER:** MM HM.

3

4 **SUP. BURKE:** SO I THINK THAT PART OF IT HAS TO BE ON A  
5 INDIVIDUAL BASIS. BUT I DON'T KNOW WHERE YOU WOULD SUGGEST  
6 THAT THOSE CHILDREN WHO WERE RUNAWAYS, WHO ARE RETURNED, WHERE  
7 THEY'D BE PLACED, OTHER THAN IN SOMETHING THAT WE HAVE WITHIN  
8 OUR PRESENT FACILITIES.

9

10 **KRYSTINA KESSLER:** WELL, THAT'S MY CONCERN, IS THAT THERE ARE  
11 NOT ENOUGH FOSTER HOMES AS WE SPEAK AND YOU'RE TALKING ABOUT  
12 FINDING THESE KIDS BUT, I MEAN, UNTIL THEY'RE SOMEWHERE WHERE  
13 YOU'RE GOING TO BE ABLE TO PLACE THEM WHERE THEY'RE GOING TO  
14 BE HAPPY, SUITABLE THERE, YOU KNOW WHAT I MEAN? THERE'S JUST  
15 NO POINT. I'M NOT UNDERSTANDING THE WHOLE POINT OF GETTING THE  
16 TASK FORCE UNTIL YOU GUYS HAVE SOMETHING TO OFFER TO THESE  
17 KIDS, YOU KNOW WHAT I MEAN? DO YOU GET WHAT I'M SAYING?

18

19 **SUP. BURKE:** WELL, THE THING IS THERE ARE MANY DIFFERENT  
20 CATEGORIES OF RUNAWAYS AND I THINK YOU AGREE WITH THAT.  
21 THERE'S SOME RUNAWAYS THAT THERE IS NOWHERE THAT YOU'RE GOING  
22 TO FIND THAT THEY'RE GOING TO BE SATISFIED BECAUSE THEY DO NOT  
23 WANT TO BE IN ANY PLACE WHERE THEY'RE UNDER SUPERVISION. NOW,  
24 THERE'S A CATEGORY.

25



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1 **SUP. MOLINA:** INCLUDING THOSE WITH PARENTS.

2

3 **SUP. BURKE:** PARDON ME?

4

5 **SUP. MOLINA:** INCLUDING THOSE WITH PARENTS.

6

7 **SUP. BURKE:** NO QUESTION. NOW, THERE ARE OTHERS WHO ARE LOOKING  
8 FOR A SAFE PLACE WHERE THEY CAN GO TO SCHOOL AND WHERE THEY  
9 CAN DEVELOP AND THAT'S THEIR PRIMARY CONCERN. AND THOSE YOUNG  
10 PEOPLE, I THINK WE HAVE A RESPONSIBILITY TO MAKE EVERY EFFORT  
11 TO MAKE SURE THAT, WHEREVER THEY GO, IT'S SAFE AND IT'S A  
12 SITUATION WHERE THEY CAN ATTEND SCHOOL AND THAT ALL OF THEIR  
13 NEEDS ARE MET. SO, YOU KNOW, I THINK A TASK FORCE IS GOING TO  
14 HAVE TO SET UP AND TO DETERMINE EXACTLY HOW YOU TREAT ALL OF  
15 THE DIFFERENT CATEGORIES OF YOUNG PEOPLE. I KNOW THAT  
16 SUPERVISOR MOLINA WENT THROUGH THIS WITH MACLAREN, WHERE WE  
17 WERE NOT ALLOWED TO HAVE LOCKED FACILITIES, AND THERE WERE  
18 SOME PEOPLE, IT DIDN'T MAKE ANY DIFFERENCE HOW NICE OR HOW  
19 GOOD, YOU KNOW, THEY JUST DON'T WANT TO BE IN ANY KIND OF  
20 FACILITY OF WHERE THEY HAVE TO BE UNDER RULES.

21

22 **KRYSTINA KESSLER:** MM HM.

23

24 **SUP. BURKE:** SO I DO THINK-- YOU KNOW, AND YOUR SUGGESTIONS  
25 WOULD BE CERTAINLY WELCOMED.



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1

2 **KRYSTINA KESSLER:** MM HM.

3

4 **SUP. BURKE:** AND ALSO YOUR REPORTING, WHICH IS MOST IMPORTANT,  
5 OF THOSE HOMES THAT ARE INADEQUATE.

6

7 **KRYSTINA KESSLER:** MM HM. WELL, IT'S NOT LIKE I HAVEN'T  
8 REPORTED IT TO MY SOCIAL WORKER. SHE JUST FAILED TO...

9

10 **SUP. BURKE:** WHY DON'T YOU REPORT IT DIRECTLY-- YOU COULD MAKE  
11 IT-- I'M GOING TO ASSIGN MIRIAM SIMMONS IN MY OFFICE. YOU  
12 REPORT IT TO HER AND WE WILL GET SOMEONE OUT TO LOOK AT IT.

13

14 **KRYSTINA KESSLER:** OKAY. AND, ALSO, I WAS ALSO WONDERING,  
15 YOU'RE SAYING THAT WE CAN CONTACT THE OFFICE AND SOMEONE'S  
16 GOING TO ASSIST US. LIKE, I MEAN, BEFORE I CAME HERE, BELIEVE  
17 ME, I CONTACTED THE OFFICE, I CONTACTED EVERY OFFICE BELOW  
18 THIS, TOO, YOU KNOW? I TRIED TO GET A HOLD OF THE DIRECTOR AND  
19 THEY TOLD ME, IF I WENT DOWN THERE, THEY'D TAKE ME TO JAIL  
20 BECAUSE I WAS A RUNAWAY. I WAS ASKING THEM FOR HELP AND THEN,  
21 WHEN I CALLED HERE, I GOT TRANSFERRED AND TRANSFERRED AND  
22 TRANSFERRED BACK OVER TO SOMEONE FROM D.C.F.S. WHO WOULDN'T  
23 HELP ME, ANITA SHANNON OR SOMETHING? AND THAT WAS IT, YOU  
24 KNOW, AND THEN WHAT WAS I...?

25



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1 **SUP. BURKE:** WELL, I THINK THAT MOST OF OUR DEPUTIES ARE  
2 WILLING TO TALK TO YOU AND WILLING TO TRY TO ASSIST. WE DO IT  
3 ALL THE TIME WITH VARIOUS PEOPLE. NOW, OF COURSE, YOU CAN'T  
4 WALK UP TO THE DIRECTOR'S OFFICE, BECAUSE EVERYBODY DOESN'T  
5 KNOW THAT YOU'RE THE RESPONSIBLE PERSON THAT YOU ARE AND  
6 EVERYONE, YOU KNOW, THERE MAY BE SOMEONE WHO IS INTERESTED IN  
7 HELP AND THERE ARE OTHER PEOPLE INTERESTED IN HARM. BUT I  
8 BELIEVE THAT MOST OF OUR DEPUTIES, WHEN SOMEONE COMES HERE,  
9 THEY GO IN AND TALK TO THEM AND TRY TO PROVIDE THEM WITH SOME  
10 KIND OF ASSISTANCE.

11

12 **KRYSTINA KESSLER:** YES, ABSOLUTELY, BUT I'M SAYING IS THIS WHAT  
13 EVERY KID NEEDS TO COME TO IN ORDER TO GET HELP? I JUST WANT--  
14 ALL I WANT YOU GUYS TO DO IS MAYBE TO TALK TO YOUR STAFF  
15 MEMBERS SO THAT, IF KIDS DO START CALLING ASKING FOR HELP,  
16 THEN THEY'RE NOT TRANSFERRED AND TRANSFERRED...

17

18 **SUP. BURKE:** WE'RE TALKING TO THEM RIGHT NOW.

19

20 **KRYSTINA KESSLER:** OKAY. OKAY.

21

22 **SUP. ANTONOVICH, CHAIR:** OKAY? THANK YOU VERY MUCH.

23

24 **SUP. MOLINA:** SUPERVISOR ANTONOVICH, COULD I ASK DR. SANDERS TO  
25 COME OUT AND SHARE, JOIN WITH US?



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1

2 **SUP. ANTONOVICH, CHAIR:** DR. SANDERS.

3

4 **SUP. MOLINA:** DR. SANDERS, THE NUMBERS THAT YOU SHARED WITH US,  
5 WITH MY OFFICE, ABOUT THE NUMBER OF CHILDREN WHO RAN AWAY AND  
6 THOSE THAT WERE ABDUCTED, RIGHT NOW, YOUR TALLY IS AT OVER 859  
7 CHILDREN HAVE RUN AWAY?

8

9 **DR. DAVID SANDERS:** THAT'S CORRECT, DURING 2005.

10

11 **SUP. MOLINA:** HOW MANY HAVE YOU FOUND?

12

13 **DR. DAVID SANDERS:** WE DON'T HAVE AN UP-TO-DATE NUMBER ON THE  
14 NUMBER FOUND.

15

16 **SUP. MOLINA:** ALL RIGHT. THEN, FROM 806 OF THE ONES THAT RAN  
17 AWAY IN 2004, HOW MANY DID YOU FIND?

18

19 **DR. DAVID SANDERS:** I DON'T HAVE THOSE NUMBERS OFFHAND. I DO  
20 HAVE-- ACTUALLY, I DO HAVE THE NUMBER THAT HAVE BEEN FOUND BY  
21 THE END OF THE YEAR, AND I CAN-- LET ME GET YOU THAT. I DON'T  
22 HAVE THE NUMBER...

23

24 **SUP. MOLINA:** BUT, DR. SANDERS, DO YOU KNOW THAT, IF YOU DON'T  
25 KNOW THE NUMBERS, THAT THAT'S A REAL PROBLEM? IT'S JUST LIKE,



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1 YOU KNOW, EVERYBODY HAS TO KNOW WHERE THEIR CHILDREN ARE.  
2 THESE ARE ALL YOUR CHILDREN, THEY'RE ALL OUR CHILDREN. I AM  
3 SURPRISED, SINCE WE RAISED THIS ISSUE BEFORE AND WE HAD THE  
4 TASK FORCE THAT WAS PUT TOGETHER, WHY IS IT THAT YOU DON'T  
5 KEEP THE NUMBERS? IF A SOCIAL WORKER IS RESPONSIBLE FOR 40  
6 CHILDREN AND SHE LOSES ONE, ISN'T SHE HELD ACCOUNTABLE FOR  
7 THAT?

8

9 **DR. DAVID SANDERS:** YES. SUPERVISOR MOLINA, THE NUMBER THAT YOU  
10 HAVE IS BASED ON THE WARRANTS THAT HAVE BEEN ISSUED AND WHAT  
11 WE'RE FINDING IS THAT, WHEN CHILDREN RETURN AND THEY RUN  
12 AGAIN, IF THE WARRANT IS NOT DISCONTINUED AND STARTED UP  
13 AGAIN, WE DON'T END UP WITH AN ACCURATE FIGURE OF HOW MANY  
14 HAVE BEEN RETURNED.

15

16 **SUP. MOLINA:** BUT YOU CAN HAVE-- YOU CAN DIVIDE YOUR NUMBERS.  
17 856 RAN AWAY. WE FOUND 250 OF THEM. 380 RAN AWAY THREE OR FOUR  
18 TIMES THROUGHOUT THE YEAR. I MEAN, THAT'S, DAVID, IT'S  
19 EASILY...

20

21 **DR. DAVID SANDERS:** YES, AND, AND THOSE ARE...

22

23 **SUP. MOLINA:** I MEAN, YOU CAN GET A SIMPLE PROGRAM, YOU CAN DO  
24 A LITTLE TALLY, YOU COULD KEEP IT ON YOUR DESK AND YOU WOULD  
25 KNOW WHERE ALL YOUR KIDS ARE.



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1

2 **DR. DAVID SANDERS:** YES, AND ACTUALLY THOSE ARE NUMBERS THAT I  
3 DO HAVE AND I CAN...

4

5 **SUP. MOLINA:** WHERE ARE THEY?

6

7 **DR. DAVID SANDERS:** I HAVE THEM IN, IN A-- ACTUALLY, I BELIEVE  
8 THEY WERE IN A MEMO THAT WE SENT TO THE BOARD THAT INCLUDED  
9 THE ONES THAT WERE RETURNED.

10

11 **SUP. MOLINA:** WELL, SHARE THEM WITH ME. I KNOW I DON'T HAVE  
12 THEM. THE ONLY NUMBERS WE GOT ARE THE ONES THAT YOU GAVE US.

13

14 **DR. DAVID SANDERS:** RIGHT. FOR THIS TIME, WE JUST GAVE THE  
15 NUMBERS OF KIDS WHO HAD RUN THIS YEAR, THAT WE KNEW WHO HAD  
16 RUN.

17

18 **SUP. MOLINA:** BUT WE HAVE THE NUMBERS THAT YOU GAVE US THAT 806  
19 RAN AWAY IN 2004, 890 RAN AWAY IN 2003. WHAT I DON'T KNOW IS  
20 HOW MANY WERE FOUND, HOW MANY RAN AWAY A SECOND TIME, HOW MANY  
21 IN THAT NUMBER IS DUPLICATIVE BUT IT IS A VERY LARGE NUMBER.

22

23 **DR. DAVID SANDERS:** YEAH, AND, ACTUALLY, THE NUMBER THAT WE  
24 SENT YOU WAS INDIVIDUAL CHILDREN. SO THOSE ARE NOT



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1 UNDUPLICATED-- THOSE ARE NOT DUPLICATED, THOSE ARE INDIVIDUAL  
2 CHILDREN.

3

4 **SUP. MOLINA:** WELL, KEEP IN MIND, I PROBABLY WOULD NOT MIND TOO  
5 MUCH IF THERE WERE THREE BUT RIGHT NOW YOU CAN'T EVEN TELL ME  
6 HOW MANY YOU'VE FOUND.

7

8 **DR. DAVID SANDERS:** YES, SUPERVISOR MOLINA, WHAT YOU...

9

10 **SUP. MOLINA:** SO WE CAN'T EVEN BEGIN TO ADDRESS ISSUES THAT  
11 THIS YOUNG WOMAN HAS RAISED ABOUT WHERE WE'RE GOING TO PLACE  
12 THE CHILDREN IF WE REALLY DON'T CARE TO FIND THEM. IT SEEMS AS  
13 THEY WE DON'T CARE TO FIND THEM.

14

15 **DR. DAVID SANDERS:** SUPERVISOR MOLINA, WHEN WE COMPILED THE  
16 NUMBERS FOR THE YEAR 2004, WHAT WE FOUND WAS THAT 71% OF THE  
17 RUNAWAYS HAD BEEN RETURNED VOLUNTARILY OR RECOVERED AND SO...

18

19 **SUP. MOLINA:** SO THAT MEANS, IF YOU TAKE 76% OUT OF 806, YOU'VE  
20 FOUND HOW MANY? 600 OF THEM?

21

22 **DR. DAVID SANDERS:** IF THOSE NUMBERS, IF THE 71% CONTINUES THIS  
23 YEAR, THAT'S CORRECT.

24

25 **SUP. MOLINA:** SO WHAT HAPPENED TO THE REMAINING AMOUNT?



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1

2 **DR. DAVID SANDERS:** THE-- GENERALLY, THE REMAINING AMOUNT THEN  
3 WOULD CONTINUE, THERE WOULD CONTINUE TO BE A WARRANT AND THERE  
4 WOULD CONTINUE TO BE SEARCHES FOR THEM.

5

6 **SUP. MOLINA:** HOW DO YOU SEARCH FOR THEM?

7

8 **DR. DAVID SANDERS:** THERE ARE A VARIETY OF STEPS THAT ARE  
9 REQUIRED BY THE C.S.W. IN THE PROTOCOL. THEY FIRST REPORT TO  
10 LAW ENFORCEMENT AND FILE A WARRANT. THEY ARE TO INFORM BOTH  
11 THE COURT AND THE CHILDREN'S ATTORNEYS AND THEN THE C.S.W...

12

13 **SUP. MOLINA:** THAT'S A DIFFERENT ISSUE. HOW DO YOU SEARCH FOR  
14 THEM?

15

16 **DR. DAVID SANDERS:** THE C.S.W. IS REQUIRED TO INTERACT WITH  
17 THOSE WHO MAY BE FAMILIAR WITH THE CHILD, LIKE FAMILY MEMBERS,  
18 THEY'RE ACTUALLY REQUIRED TO CONTACT FAMILY MEMBERS AND THEY  
19 ARE REQUIRED TO CONTACT ANYBODY WHO MIGHT BE FRIENDS WITH THE  
20 CHILD THAT MIGHT BE IN THE LOCATION THE CHILD IS-- THAT MIGHT  
21 KNOW THE LOCATION.

22

23 **SUP. MOLINA:** AT WHAT POINT DO THEY GIVE UP?

24



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1 **DR. DAVID SANDERS:** THEY ARE NOT TO GIVE UP AT ALL IN THE WAY  
2 THAT THE POLICY IS LAID OUT. BUT I THINK ONE THING THAT...

3

4 **SUP. MOLINA:** WELL, IT WOULD SEEM TO ME IF YOU DIDN'T FIND 200  
5 OF THEM, I WOULD THINK YOU WOULD HAVE GIVEN UP FOR 2004. DO  
6 YOU KNOW THAT YOUR SOCIAL WORKER IS ACTIVELY LOOKING FOR THE  
7 200 CHILDREN THAT ARE LOST?

8

9 **DR. DAVID SANDERS:** SUPERVISOR MOLINA, I THINK THAT'S CLEARLY  
10 ONE OF THE AREAS, THE DEDICATION OF RESOURCES FOR THE FOLLOW-  
11 UP AND CLARITY...

12

13 **SUP. MOLINA:** WELL, WE GAVE YOU EXTRA MONEY THIS COMING YEAR.  
14 MAYBE THAT'S A GOOD PLACE TO APPLY IT.

15

16 **DR. DAVID SANDERS:** RIGHT. AND, ACTUALLY, I BELIEVE THAT WHAT  
17 WE DID-- WHAT WE HAVE IMPLEMENTED, AS OF YESTERDAY, IS THAT,  
18 THROUGH THE P-3 PROJECT, THE PERMANENCY PARTNERSHIP, THAT A  
19 RUNAWAY WILL TRIGGER AN AUTOMATIC REFERRAL TO OUR PERMANENCY  
20 PARTNERSHIP AND WE DO HAVE-- AND THAT REALLY CAME THROUGH  
21 DISCUSSIONS, IN FACT, WITH YOUR STAFF ABOUT SOME CREATIVE WAYS  
22 TO LOOK AT EXPANDING THE RESOURCES AND WE THINK THAT IT WILL  
23 ADDRESS SOME OF THE ISSUES THAT HAD BEEN RAISED, THAT...

24



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1 **SUP. MOLINA:** BUT IT DOESN'T SEEM LIKE THAT MANY RESOURCES. ALL  
2 YOU DO IS CONTACT THE COURTS, YOU CONTACT LAW ENFORCEMENT. I  
3 MEAN, THOSE ARE-- IT'S CALLED AN EMAIL.

4

5 **DR. DAVID SANDERS:** AND SUPERVISOR MOLINA, WHAT WE'RE LOOKING  
6 TO DO IS TO STEP BEYOND THAT WITH A P-3 REFERRAL, THAT WHAT WE  
7 WOULD DO IS ACTUALLY NOT ONLY LOOK FOR THE CHILD BUT LOOK FOR  
8 A PERMANENT RESOURCE, AND I THINK THAT'S THE PIECE THAT HAS  
9 BEEN MISSING, THAT IF WE JUST...

10

11 **SUP. MOLINA:** WHAT IS A PERMANENT RESOURCE?

12

13 **DR. DAVID SANDERS:** ...RE-PLACE THE CHILD-- THAT-- IT MEANS  
14 THAT, WITH OUR P-3 PROJECT, WHAT WE DO IS WE MIND THE FILE, WE  
15 GO THROUGH EVERYBODY THAT THE CHILD MAY KNOW OR MAY HAVE KNOWN  
16 AND LOOK FOR SOMEBODY WHO WILL PROVIDE A LEGALLY PERMANENT  
17 RESOURCE, SO EITHER REUNIFICATION, ADOPTION, OR LEGAL  
18 GUARDIANSHIP.

19

20 **SUP. MOLINA:** SO A CHILD WHO WAS 13 IN 1998, WHO WAS A RUNAWAY  
21 AND NOW IS, WHAT, 19 YEARS OLD, SHE COMES OFF YOUR BOOKS?

22

23 **DR. DAVID SANDERS:** ACTUALLY, WE HAVE RUNAWAYS THAT STAY UNTIL  
24 21, IF THE COURT CONTINUES JURISDICTION.

25



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1 **SUP. MOLINA:** I'M ASKING YOU, OKAY, 21, DO THEY COME OFF YOUR  
2 BOOKS?

3

4 **DR. DAVID SANDERS:** AT 21, THEY WOULD.

5

6 **SUP. MOLINA:** SO IT SEEMS AS THOUGH THERE'S A-- I'M VERY  
7 CONCERNED THAT YOU DON'T HAVE ACCURATE NUMBERS, THAT THEY'RE  
8 NOT NUMBERS THAT ARE INTENDED. I MEAN, I KNOW ENOUGH SOCIAL  
9 WORKERS IN OUR SYSTEM, THERE'S A LOT OF GREAT ONES BUT THERE'S  
10 A LOT OF THEM THAT WOULD WELCOME HAVING, INSTEAD OF THE SO  
11 MANY CASES, LET'S DROP A COUPLE. THEY DON'T EVEN DO CHILDREN'S  
12 VISITS. SO, IF YOU HAVE A RUNAWAY, WHY DO YOU THINK THAT,  
13 UNLESS THERE'S SOMEBODY WHO IS ASSIGNED TO DO THIS, TO MONITOR  
14 THIS-- WHO IS ASSIGNED, IF THERE IS ANYONE?

15

16 **DR. DAVID SANDERS:** AND THAT'S WHY, HISTORICALLY, IT HAS BEEN  
17 THE C.S.W. WITH WHAT WE-- WHAT WE...

18

19 **SUP. MOLINA:** BUT, I MEAN, SHOULDN'T YOU HAVE SOMEONE THAT'S  
20 JUST IN CHARGE?

21

22 **DR. DAVID SANDERS:** YES, WE SHOULD, AND THAT WILL BE THROUGH  
23 OUR P-3 PROJECT. THE MANAGER OF THAT WILL BE THE MANAGER  
24 THAT'S ACCOUNTABLE AND THEN THE P-3 STAFF WHO ARE LOCATED IN  
25 EACH OF THE OFFICES WILL HAVE THE RESPONSIBILITY TO DO NOT



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1 ONLY THE IN-DEPTH FOLLOW-UP BUT ALSO THEN TO LOOK AT THE  
2 PERMANENT RESOURCES THAT NEED TO BE AVAILABLE.

3

4 **SUP. MOLINA:** I KNOW THAT SUPERVISOR ANTONOVICH HAS ASKED FOR A  
5 QUARTERLY MEETING-- QUARTERLY REPORT. I'M GOING TO ASK HIM IF  
6 HE WOULD CHANGE HIS MOTION TO A MONTHLY REPORT. SUPERVISOR  
7 ANTONOVICH, DO YOU MIND IF WE WOULD CHANGE YOUR INFORMATION TO  
8 A MONTHLY REPORT? I'M REALLY CONCERNED THAT WE CAN'T GAUGE OR  
9 MONITOR. I KNOW I WASN'T INFORMED WHEN THEY DISBANDED THE TASK  
10 FORCE. I WOULD HAVE THOUGHT THEY WOULD HAVE DISBANDED THE TASK  
11 FORCE BECAUSE THEY WOULD HAVE SAID, "GEE, WE'VE SUCCEEDED, WE  
12 DON'T NEED IT ANY MORE." BUT THEY DISBANDED THE TASK FORCE AND  
13 YOU'VE GOT THE SAME PROBLEM THAT YOU HAD WHEN WE STARTED THE  
14 TASK FORCE AND I DON'T UNDERSTAND. IT'S SORT OF EMBARRASSING  
15 WHEN THE-- WHEN YOU WERE ASKED TO GO LOOK FOR ALL OF THE  
16 CHILDREN THAT HAD BEEN LOST UNDER HURRICANE KATRINA, YOU WERE  
17 ABLE TO FIND EVERY SINGLE CHILD BUT YOU CAN'T FIND ALL OF  
18 THESE CHILDREN.

19

20 **DR. DAVID SANDERS:** AND SUPERVISOR MOLINA, I BELIEVE THAT WE  
21 MADE THEN A DECISION THAT WE WOULD DEDICATE ADDITIONAL  
22 RESOURCES AND THAT'S WHAT WE'RE DOING NOW WITH THE RUNAWAY  
23 CHILDREN. WE BELIEVED THAT WE HAD ENOUGH IN PLACE BUT CLEARLY  
24 WE DO NOT AND SO...

25



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1 **SUP. MOLINA:** WELL, I THINK IT'S-- I THINK THAT'S THE PART-- I  
2 KNOW, BUT I THINK THAT'S THE PART THAT SOUNDS A LITTLE CALLOUS  
3 TO ME, YOU KNOW? IT'S LIKE THE OTHER CHILDREN WERE NOT AS  
4 IMPORTANT TO DEDICATE THE RESOURCES AND MAYBE THIS BOARD  
5 HASN'T MADE ITSELF CLEAR ABOUT THOSE CHILDREN. THEY'RE NOT  
6 THROWAWAY CHILDREN. WE'VE GOT TO FIND THEM. NOW, GRANTED, THEY  
7 MAY BE TOUGH TO DEAL WITH BECAUSE THEY'RE CONSTANT RUNAWAYS.  
8 WE HAD THAT PROBLEM AT MACLAREN BUT THE FACT THAT THEY'RE NOT  
9 A PRIORITY, IF MY CHILD WERE LOST, IT WOULD BE THE FIRST THING  
10 THAT I WOULD DO EVERY MOMENT OF THE DAY. AND, SINCE THEY ARE  
11 OUR WARDS, WE SHOULD HAVE THE SAME KIND OF ATTENTION TO IT.  
12 SO, SUPERVISOR ANTONOVICH, WOULD YOU MIND THAT WE WOULD CHANGE  
13 IT FOR A REPORT EVERY OTHER MONTH?

14

15 **SUP. ANTONOVICH, CHAIR:** THAT'S FINE.

16

17 **SUP. MOLINA:** AND I WOULD LOVE YOU TO KEEP A BETTER TALLY THAN  
18 YOU'RE KEEPING, BECAUSE THIS IS SORT OF A CARELESS APPROACH TO  
19 IT. I KNOW THAT YOU'RE GOING TO BE IN THE PROCESS OF PUTTING  
20 TOGETHER A PROGRAM, TRYING TO HIRE SOMEBODY TO BE IN CHARGE OF  
21 IT AND THAT COULD TAKE SIX TO EIGHT MONTHS.

22

23 **DR. DAVID SANDERS:** NO, WE ACTUALLY HAVE A MANAGER THAT'S BEEN  
24 ASSIGNED AND WE HAVE THE STAFF...

25



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1 **SUP. MOLINA:** WELL, I THINK THE FIRST THING THAT YOUR MANAGER  
2 SHOULD DO IS GO FIND ALL OF ITS LITTLE CHICKIES, THAT THEIR  
3 RESPONSIBLE, IF THAT IS THE NUMBER, 859, TELL YOUR MANAGER,  
4 NEXT MONTH, WE WANT EXACT BREAKDOWN OF HOW MANY OF THESE  
5 CHILDREN HAVE BEEN FOUND, WHAT THE EFFORTS ARE DOING TO THE  
6 ONES THAT HAVE NOT BEEN FOUND, WHAT IS THE BREAKDOWN OF THOSE  
7 CHILDREN THAT WERE FOUND AND LOST AGAIN, AND PARTICULARLY WHAT  
8 HAS HAPPENED TO THE ABDUCTED CHILDREN. I THINK THAT'S WHAT WE  
9 NEED IN A VERY COMPREHENSIVE MONTHLY REPORT. I WOULD HAVE  
10 ASSUMED THAT THAT WAS BEING DONE. I MEAN, YOU KNOW, WE'RE NOT  
11 SUPPOSED TO MICROMANAGE THESE DEPARTMENTS BUT, YOU KNOW,  
12 YOU'RE SUPPOSED TO PROVIDE US ASSURANCES OF THESE CHILDREN  
13 AND, UNFORTUNATELY, IT TAKES ONE OF THESE ARTICLES TO LET US  
14 KNOW THAT THE DEPARTMENT HAS NOT BEEN AS ATTENTIVE AS WE'D  
15 LIKE IT TO BE AND, WHEN IT COMES TO CHILDREN, WE NEED TO DO  
16 ALL THAT WE NEED TO DO. IF YOU CAN'T DO IT WITH THE RESOURCES  
17 YOU HAVE, YOU HAVE A DUTY TO COME TO US, TO TELL ME, "I CANNOT  
18 FIND A CHILD BECAUSE I DON'T HAVE THE RESOURCES" BUT I DON'T  
19 REMEMBER EVER HEARING THAT REQUEST. OKAY?

20

21 **SUP. ANTONOVICH, CHAIR:** SO MOVED AS AMENDED BY SUPERVISOR  
22 MOLINA AND MYSELF, SECONDED. WITHOUT OBJECTION, SO ORDERED.  
23 ITEM NUMBER 30. WE HAVE PEOPLE SIGNED UP FOR THAT. THEY'RE ALL  
24 IN FAVOR OF IT...

25



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1 **SUP. MOLINA:** IF I COULD INTRODUCE THIS ITEM. YEAH. I'M GOING  
2 TO ASK JUST FOR-- TO MAKE SOME VERY BRIEF COMMENTS. IF I COULD  
3 ASK SAM PEDROZA WITH AMIGOS OF LOS RIOS AND THE SANITATION  
4 DISTRICT TO JOIN US AS WELL AS JEFF YANN, WHO IS THE INTERIM  
5 PROJECT DIRECTOR HIRED BY THE UPPER SAN GABRIEL WATER DISTRICT  
6 AND BELINDA FAUSTINOS, WHO IS WITH THE RIVERS AND MOUNTAINS  
7 CONSERVANCY, AS WELL AS MR. GUINEY. THEY'RE ALL HERE IN FAVOR  
8 OF THIS JOINT POWERS AGREEMENT. THIS IS, AGAIN, FOR THE SAN  
9 GABRIEL RIVER DISCOVERY CENTER. FOR A LONG TIME, THESE FOLKS  
10 HAVE BEEN INVOLVED IN TRYING TO FIND A STRATEGY AS WELL, AS MY  
11 OFFICE, TO BRING FORWARD A RECONFIGURATION, REDEVELOPMENT AND  
12 CERTAINLY EXPANSION OF OUR DISCOVERY CENTER. TODAY,  
13 UNFORTUNATELY, THE DISCOVERY CENTER NEEDS AN AWFUL LOT OF  
14 REPAIR. THERE ARE OVER 1.2 MILLION PEOPLE THAT WE KNOW THAT  
15 VISIT THE WHITTIER NARROWS NATURE CENTER AS WELL AS THE  
16 REGIONAL PARK AND IT IS THE ONLY ONE THAT WE HAVE SOUTH OF THE  
17 210 FREEWAY, SO IT'S SERVICING ALL OF THE SCHOOLS AS WELL AS  
18 ALL THE COMMUNITIES AND THE CHILDREN FROM THE FIRST, THE  
19 FOURTH AND THE FIFTH DISTRICTS. RIGHT NOW, OUR CENTER THAT WE  
20 HAVE TODAY, LIKE I SAID, IS REALLY A SUBSTANDARD FACILITY IN  
21 NEED OF VARIOUS REPAIRS AND REFURBISHMENT AND IT'S ONLY 1,500  
22 SQUARE FEET. AND, BECAUSE OF THIS LIMITED CAPACITY, IT DOESN'T  
23 OFFER THE KIND OF EDUCATIONAL PROGRAMMING THAT A NATURE CENTER  
24 OF THIS TYPE SHOULD BE PROVIDING TO ALL OF THE CHILDREN  
25 THROUGHOUT THE COUNTY. HOWEVER, WE HAVE AN OPPORTUNITY NOW,



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1 WITH THE REDEVELOPMENT OF THE DISCOVERY CENTER, IT'S GOING TO  
2 BE LOCATED IN THE 320 ACRES OF NATURAL AREA, IT'S GOING TO  
3 PROVIDE A SANCTUARY OF NATURE FOR CHILDREN AND ALL THE FUTURE  
4 GENERATIONS TO EXPLORE, TO LEARN AND CERTAINLY TO SHARE ALL OF  
5 OUR WONDERFUL ENVIRONMENT AS WELL AS TO LEARN HOW TO PROTECT--  
6 PROTECT IT AS WELL. IT'S ALSO GOING TO BRING AN AWARENESS  
7 ABOUT THE HISTORICAL SIGNIFICANCE AND THE HERITAGE OF THE SAN  
8 GABRIEL RIVER, WHICH SUPPORTED THE TONGVA AND THE EARLY SAN  
9 GABRIEL MISSION, AS WELL AS ITS FARMERS AND RANCHERS AND EARLY  
10 HOMESTEADERS. THE FOLKS THAT ARE HERE HAVE BEEN INSTRUMENTAL  
11 IN PUTTING THIS ALL TOGETHER AND WE'VE BEEN KEEPING AN EYE ON  
12 IT TO MAKE SURE THAT IT'S GOING TO BE A WELL MANAGED PROJECT  
13 AND SO WE'RE TAKING THE FIRST STEPS IN DEVELOPING THIS AND  
14 APPROVING THE J.P.A. AND EVERYONE HERE HAS A DUTY AND A  
15 RESPONSIBILITY TO WORK TOWARD EVENTUALLY RAISING ALL THE  
16 DOLLARS NECESSARY, PUTTING IN PLACE THE KIND OF DISCOVERY  
17 CENTER THAT IS REALLY GOING TO BE A SIGNIFICANT PART OF THE  
18 EDUCATIONAL SYSTEM OF OUR OWN ENVIRONMENT AND I'M VERY PROUD  
19 THAT WE'RE PUTTING THIS IN PLACE. SO, AT THIS TIME, LET ME  
20 INTRODUCE EACH OF OUR SPEAKERS, WHO ARE JUST GOING TO SHARE A  
21 FEW WORDS OF THEIR SUPPORT. BELINDA, WHY DON'T WE START WITH  
22 YOU.

23

24 **BELINDA FAUSTINO:** THANK YOU, SUPERVISOR AND SUPERVISORS. THIS  
25 PROJECT IS JUST SUCH A CRITICAL PROJECT. I CAN'T HELP BUT



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1 RELATE TO THE SUBJECT MATTERS THAT YOU WERE JUST DISCUSSING  
2 AND THE FACT THAT ALL OF US HAVE TO TAKE A VESTED INTEREST IN  
3 OUR CHILDREN IN PROVIDING THOSE FACILITIES FOR THEM THAT ARE  
4 GOING TO ENHANCE THEIR LIVES. AND FAMILIES ARE AT THE CRUX OF  
5 OUR COMMUNITY AND THESE KINDS OF CENTERS ARE WHAT ARE GOING TO  
6 SERVE THEM IN THE FUTURE AND SERVE ALL OF US AS A SOCIETY  
7 BECAUSE, THE MORE THAT WE CAN HAVE FACILITIES SUCH AS THIS TO  
8 BASICALLY, YOU KNOW, PUT THAT FEED IN ALL OF THOSE YOUNG  
9 CHILDREN'S MINDS, SO THAT, WHEN THEY BECOME ADULTS, THESE  
10 KINDS OF FAMILY OUTINGS ARE IMPORTANT TO THEM, IS REALLY  
11 CENTRAL TO OUR MISSION. AND I JUST HAVE TO SAY THAT, AS THE  
12 EXECUTIVE OFFICER OF THE RIVERS AND MOUNTAINS CONSERVANCY AND  
13 CURRENT CHAIR OF THE STEERING COMMITTEE FOR THE DISCOVERY  
14 CENTER, THIS PROJECT, I THINK, IS ONE OF THE MOST CRITICAL AND  
15 OF THE UTMOST IMPORTANCE TO ALL OF THE AGENCIES THAT HAVE BEEN  
16 INVOLVED IN IT. THIS IS GOING TO BE OUR ONE OPPORTUNITY TO  
17 PROVIDE A DISCOVERY CENTER ON A RIVER WITHIN WALKING DISTANCE  
18 SO THAT KIDS CAN ACTUALLY GO AND SEE WHAT, YOU KNOW, A RIVER  
19 LOOKS LIKE AND I'M JUST THRILLED WITH THE COOPERATION THAT  
20 WE'VE HAD, NOT ONLY OBVIOUSLY WITH THE LEADERSHIP OF THE  
21 SUPERVISORS, COUNTY PARKS, OUR UPPER DISTRICT AND CENTRAL  
22 BASIN WATER PARTNERS AND ALL THE OTHER MANY, MANY STAKEHOLDERS  
23 THAT HAVE PARTICIPATED IN THIS PROCESS. SO I THINK YOU'VE  
24 GIVEN US A LOT OF THE FACTS ABOUT WHY THIS IS CRITICAL, THE  
25 300 SPECIES OF BIRDS THAT HAPPEN TO USE THE WHITTIER NARROWS



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1 PARK AS THEIR BREEDING GROUNDS. THIS IS JUST, AGAIN, JUST A  
2 PROJECT THAT I THINK IS IMPORTANT ON MANY DIFFERENT LEVELS  
3 AND, MOST BASICALLY, THAT BENEFIT THAT IT HAS TO FAMILIES AND  
4 TO THAT SENSE OF COMMUNITY, SO THANK YOU FOR YOUR  
5 CONSIDERATION.

6

7 **SUP. MOLINA:** THANK YOU, BELINDA. JEFF?

8

9 **JEFF YANN:** YES. THANK YOU, AS THE SUPERVISOR MENTIONED, I'VE  
10 HAD THE PRIVILEGE OF SERVING AS THE PROJECT MANAGER. NOT EVERY  
11 PROJECT THAT I'VE WORKED ON HAS HAD THE SUPPORT THAT THIS  
12 PROJECT HAS. WE BEGAN WHEN THIS BOARD APPROVED THE COOPERATIVE  
13 AGREEMENT TO GET THE PARTIES TOGETHER AND START WORK ON THE  
14 PROCESS. SINCE THAT TIME, WE'VE COLLECTED 18 FORMAL  
15 STAKEHOLDERS BUT WE'VE HAD 25 TO 30 AGENCIES THAT HAVE  
16 SUPPORTED THE PROCESS THROUGH SERVING ON VOLUNTEER COMMITTEES,  
17 BRINGING IDEAS TO US AND BRINGING THE POLITICAL SUPPORT THAT  
18 WE'RE GOING TO NEED TO RAISE THE MONEY. THIS IS A GOOD TIME TO  
19 MOVE FORWARD WITH THE DISCOVERY CENTER. THE COUNTY HAS JUST  
20 RELEASED THE SAN GABRIEL RIVER MASTER PLAN. A COALITION OF  
21 CITIES RANGING FROM DUARTE DOWN TO WHITTIER HAVE BANDED  
22 TOGETHER TO SUPPORT THE CREATION OF A REGIONAL PARK NETWORK  
23 KNOWN AS THE EMERALD NECKLACE. THIS PARK, THIS PROJECT, ALONG  
24 WITH PECK PARK IN ARCADIA, ARE KEY LINKS ON THAT EMERALD  
25 NECKLACE. THE COOPERATIVE AGREEMENT ALLOWED US TO GET STARTED



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1 BUT IT ALSO MANDATED, BEFORE THE PROJECT MOVES FORWARD, THAT  
2 THERE BE A LEGAL STRUCTURE SET UP TO BE ABLE TO SIGN  
3 AGREEMENTS, ISSUE CONTRACTS, DO CONSTRUCTION AND, FINALLY,  
4 OPERATION. WE BELIEVE THIS JOINT POWERS AUTHORITY IS THE  
5 PROPER LEGAL STRUCTURE FOR THAT. WE LOOK FORWARD TO YOUR  
6 SUPPORT AND CONTINUING THE PROCESS THAT WE STARTED BACK IN  
7 2003 AND EVEN BEFORE THAT AND I BELIEVE THE PROJECT WILL BE A  
8 CREDIT TO ALL OF THE ORGANIZATIONS THAT HAVE PARTICIPATED IN  
9 IT. THANK YOU.

10

11 **SUP. MOLINA:** SAM?

12

13 **SAM PEDROZA:** SAM PEDROZA, I'M AN ENVIRONMENTAL PLANNER WITH  
14 THE SANITATION DISTRICT. I FIRST STARTED WORKING ON THIS  
15 PROJECT WHEN I WAS AN EMPLOYEE OVER AT THE UPPER SAN GABRIEL  
16 VALLEY MUNICIPAL WATER DISTRICT AND WE WERE VERY INTERESTED IN  
17 TELLING THE STORY ABOUT WATER. WHILE WE QUICKLY REALIZED THAT  
18 YOU CAN'T TELL THE STORY ABOUT WATER WITHOUT TELLING THE STORY  
19 ABOUT WHERE IT COMES FROM AND WHERE IT'S GOING AND THAT'S WHY  
20 THE SANITATION DISTRICTS HAVE BEEN INVOLVED IN THIS PROJECT,  
21 BEING THE WASTEWATER MANAGERS. THE WHITTIER NARROWS IS AN  
22 IDEAL SITE BECAUSE IT DOES TAKE ADVANTAGE OF THE NATURE  
23 CENTER ATTRIBUTES, IT EMPHASIZES COUNTY SUPPORT AND  
24 PARTICIPATION, IT'S CENTRALLY LOCATED TO URBAN AREAS OF THE  
25 WATERSHED AND IT'S CONVENIENT TO CURRENT AND NEW SCHOOL USERS



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1 AND ALREADY THERE'S OVER 10,000 STUDENTS FROM ALL OVER THE  
2 COUNTY, INCLUDING MANY FROM L.A. UNIFIED SCHOOL DISTRICT, AND  
3 THERE IS SOUTH EL MONTE HIGH SCHOOL, WHICH IS LOCATED RIGHT  
4 ACROSS THE STREET. SO THERE ARE-- THIS IS GOING TO BE A GREAT  
5 BENEFIT TO SEVERAL OF THE STUDENTS THROUGHOUT THE REGION.

6

7 **SUP. MOLINA:** VERY GOOD. RUSS?

8

9 **RUSS GUINEY:** GOOD MORNING, SUPERVISORS. RUSS GUINEY, DIRECTOR  
10 OF PARKS AND RECREATION. THE COUNTY PARK SYSTEM HAS 7 NATURE  
11 CENTERS THAT SERVE OVER 2-1/2 MILLION SCHOOL CHILDREN AND  
12 PEOPLE EVERY YEAR IN INTERPRETING OUR NATURAL HISTORY OF THE  
13 COUNTY. THE WHITTIER NARROWS NATURE CENTER IS THE OLDEST OF  
14 THESE NATURE CENTERS. THE BUILDINGS THERE WERE CONSTRUCTED  
15 OVER 60 YEARS AGO. THE BUILDINGS ARE IN SEVERE NEED OF REPAIR.  
16 WE FOUND SOME WONDERFUL PARTNERS IN THE RIVERS AND MOUNTAINS  
17 CONSERVANCY, THE CENTRAL BASIN WATER DISTRICT, THE UPPER BASIN  
18 WATER DISTRICT AND OUR STAKEHOLDERS GROUP, AND THEY HAVE ALL  
19 COME TOGETHER TO OFFER SUPPORT TO THE COUNTY TO CREATE A NEW  
20 DISCOVERY CENTER AT THE LOCATION OF THE WHITTIER NARROWS  
21 NATURE CENTER. THIS WILL BE A TREMENDOUS ASSET TO THE COUNTY,  
22 BRINGING TOGETHER BOTH THE RESOURCES AND THE OUTREACH  
23 CAPABILITIES OF OUR PARTNERS. SO THIS JOINT POWERS AGREEMENT  
24 WILL GET US STARTED AND SET US ON THE PATH TO TAKING THIS



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1 PARTNERSHIP TO THE NEXT STEP TO BE ABLE TO REALIZE THIS NEW  
2 CENTER.

3

4 **SUP. MOLINA:** GREAT. LET ME JUST ADD, BESIDES THANKING MY STAFF  
5 WHO HAVE BEEN INSTRUMENTAL IN KIND OF PUTTING THIS ALL  
6 TOGETHER, NORMA AND OTHERS ON MY STAFF HAVE BEEN VERY  
7 INVOLVED, LET ME ALSO LIST SOME OF THE STAKEHOLDERS. I THINK  
8 IT'S IMPORTANT BECAUSE THIS IS A COLLABORATION WITH MANY  
9 FOLKS. IT'S A HUGE UNDERTAKING BUT THERE ARE MANY PEOPLE WHO  
10 ARE INVOLVED BESIDES L.A. COUNTY PARKS AND REC, AS WAS  
11 MENTIONED BY SAM, THE UPPER SAN GABRIEL MUNICIPAL WATER  
12 DISTRICT, THE CENTRAL BASIN WATER DISTRICT, OUR OWN DEPARTMENT  
13 OF PUBLIC WORKS AT THE COUNTY, THE LOS ANGELES COUNTY  
14 SANITATION DISTRICT, THE WATER REPLENISHMENT DISTRICT HAS BEEN  
15 INVOLVED, THE NATIVE HABITAT PRESERVATION AUTHORITY, FRIENDS  
16 OF THE WHITTIER HILLS, AMIGOS A LOS RIOS HAVE BEEN INVOLVED,  
17 THREE VALLEYS METROPOLITAN DISTRICT, RIVERS AND MOUNTAINS  
18 CONSERVANCY, AS BELINDA MENTIONED, THE WHITTIER NARROWS NATURE  
19 CENTER ASSOCIATES WELL, THE WATER QUALITY ASSOCIATION, THE  
20 SIERRA CLUB, HACIENDA HEIGHTS IMPROVEMENT ASSOCIATION, THE SAN  
21 GABRIEL VALLEY WATERSHED DISTRICT, THE ARMY CORPS OF  
22 ENGINEERS, THE HOMESTEAD MUSEUM AND THE WILDLIFE QUARTER  
23 AUTHORITY. SO THIS IS A GREAT COLLABORATION AND WE'RE VERY  
24 PROUD OF THE WORK THAT WE'RE DOING OUT THERE AND HOPEFULLY  
25 WE'LL SEE IT SOON PUT ALL IN PLACE BECAUSE OF ALL THE EFFORTS



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1 OF THESE GREAT STAKEHOLDERS. SO THANK YOU SO MUCH FOR JOINING  
2 US HERE TODAY. SO I MOVE FORWARD THE ITEM.

3

4 **SUP. ANTONOVICH, CHAIR:** MOTION BY MOLINA. SECONDED. WITHOUT  
5 OBJECTION, SO ORDERED. IT'S SET TIME, 11:30, WE HAVE A SET  
6 REPORT...

7

8 **SUP. MOLINA:** THANK YOU SO MUCH.

9

10 **SUP. ANTONOVICH, CHAIR:** ...RELATIVE TO THE TRAGIC KILLING THAT  
11 OCCURRED IN THE TWIN TOWERS INCIDENT IN MEN'S CENTRAL JAIL ON  
12 NOVEMBER 16TH WHERE INMATE COCHRAN WAS BEATEN TO DEATH. AND WE  
13 HAVE REPRESENTATIVES FROM THE SHERIFF'S DEPARTMENT WHO ARE  
14 GOING TO REPORT ON THE REQUEST THAT THE BOARD ORDERED. LET ME  
15 FIRST STATE THAT THE REPORT THAT WAS GIVEN TO THE BOARD OF  
16 SUPERVISORS FAILED TO DESCRIBE THE CIRCUMSTANCES WHICH HAD LED  
17 TO THE DEATH OF INMATE COCHRAN, AS REQUESTED BY THE BOARD, AND  
18 THE FACTS THAT-- QUOTING FROM THE SHERIFF REPORT THAT WAS  
19 REPORTED ON DECEMBER 3RD, SHERIFF BACA STATED THAT, "INMATE  
20 COCHRAN WAS A FISH OUT OF WATER, THAT THE INMATES WERE SHARKS  
21 AND HE WAS IN A SHARK TANK" AND HE GOES ON TO SAY THAT HE WAS  
22 TRYING TO FIND OUT-- THE SHERIFF WAS TRYING TO FIND OUT WHY  
23 COCHRAN WAS MOVED FROM TWIN TOWERS INTO THE GENERAL POPULATION  
24 AT MEN'S CENTRAL JAIL, QUOTING, HE SAID, "HIS DEPUTIES  
25 STRUGGLED DAILY TO IDENTIFY AND CLASSIFY THOSE WHO NEED



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1 SPECIALIZED TREATMENT" AND, AGAIN, HE SAID, "IN THIS MAN'S  
2 CASE, AS FAR AS HIM BEING MENTALLY ILL OR CUTTING IN THE FOOD  
3 LINE, THAT ISN'T WHY HE WAS MURDERED. THE CASE, WE HAVE  
4 SOMEONE WHO WAS A MURDERER AND A GANG MEMBER AND THEY ARE IN  
5 THE GENERAL POPULATION AND WILLING TO KILL TO GET THEIR WAY  
6 AND THEY DID WHEN THEY GOT THE OPPORTUNITY IN A ROOM WITH THE  
7 WINDOWS BOARDED UP WHERE NO ONE COULD SEE THEM." AND THE  
8 QUESTION IS, WHY DOES MANAGEMENT ALLOW TO HAVE A BOARDED-UP  
9 ROOM AND HAVE INDIVIDUALS WHO ARE PRONE TO COMMIT MURDER,  
10 BECAUSE WE'VE HAD EIGHT MURDERS IN THE LAST TWO YEARS, TO  
11 EXIST IN THAT TYPE OF ENVIRONMENT WITHOUT ANY SUPERVISION? AND  
12 THE IDEA THAT YOU'RE GOING TO SEARCH A JAIL CELL DOES NOT  
13 PRECLUDE HAVING PERSONNEL ON SITE TO PRECLUDE ANY SUCH MURDER  
14 FROM OCCURRING, AS HAS OCCURRED IN THIS INSTANCE. AND THAT'S,  
15 YOU KNOW, THAT'S THE FIRST QUESTION I WOULD LIKE TO ASK.

16

17 **LARRY WALDIE:** WELL, MR. ANTONOVICH, THE-- PARDON ME? THE...

18

19 **SUP. ANTONOVICH, CHAIR:** LARRY, FOR THE RECORD, THE EXECUTIVE  
20 OFFICER WANTS YOUR NAME.

21

22 **LARRY WALDIE:** OH, I'M LARRY WALDIE, W-A-L-D-I-E, THE UNDER-  
23 SHERIFF. BASICALLY, LET'S TAKE IT PIECE BY PIECE. REGARDING  
24 THE BOARDING UP OF THE DOOR, THE ENTRANCE TO IT, WE HAVE  
25 LOOKED INTO OUR RECORDS AND WE HAVE NO IDEA WHEN THAT



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1 OCCURRED. THERE ARE SEVERAL LAYERS OF PAINT ON THAT DOOR.  
2 THERE'S NO WORK ORDER FOR IT AND, QUITE FRANKLY, WE BELIEVE  
3 IT'S PROBABLY BEEN YEARS AGO THAT IT WAS DONE. IT'S NOT A  
4 NORMAL HOUSING AREA FOR THE INMATES BUT THERE WAS VISIBILITY  
5 IN THE DAY ROOM, WHICH IS ADJACENT TO THAT ROOM THERE, IS  
6 WHERE WE FED THE INMATES, THE 38 INMATES IN THERE AND THERE'S  
7 A LARGE WINDOW WHERE WE FED THEM. SO THERE WAS VISIBILITY IN  
8 THAT ROOM ADJACENT TO THE DAY ROOM. SO PROBABLY THE FACT THAT  
9 THAT WAS BOARDED UP HAD VERY LITTLE TO DO WITH WHAT OCCURRED  
10 IN THERE, AS WE'LL GET INTO THAT. REGARDING THE ABILITY TO BE  
11 WITH INMATES AT ALL TIMES, THAT'S PRACTICALLY AN IMPOSSIBLE  
12 FEATURE OF ANY JAIL OR ANY PRISON. WE TRY TO HAVE AS BEST  
13 SUPERVISION AS WE CAN. YOU HAVE 20,000 INMATES, THEY HAVE  
14 MOVEMENT ALL THE TIME, GOING TO AND FROM DIFFERENT PLACES  
15 INSIDE THE JAIL, OUTSIDE THE JAIL AND EVEN TITLE 15 STATES  
16 THAT YOU MUST HAVE VISUAL CONTACT WITHIN JUST ONE HOUR OF-- AT  
17 ALL TIMES, YOU MUST COME BACK AND FORTH AND MAKE SURE THE  
18 INMATES ARE OKAY FOR AN HOUR PERIOD OF TIME. BUT THAT DOESN'T  
19 TAKE AWAY ANYTHING TO THE FACT THAT AN INMATE HAS DIED AND WAS  
20 BRUTALLY BEATEN TO DEATH, A TIME FRAME THERE. IT'S A VERY  
21 UNFORTUNATE INCIDENT. CERTAIN AREAS IN THE REPORT THAT WE  
22 CAN'T GET INTO, THE INVESTIGATION IS ONGOING, THE O.I.R. AND  
23 THE I.A.B. REPORT WILL BE FINISHED ON DECEMBER 22ND AND, THIS  
24 WEEK, WE'RE TAKING TO THE DISTRICT ATTORNEY THE CHARGES THAT  
25 ARE GOING TO BE FILED AGAINST THE INMATES IN THIS PARTICULAR



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1 REPORT. THERE ARE MANY FACTORS THERE OF HOW HE, IN FACT, GOT  
2 TO THAT PLACE. HIS INITIAL ARREST WAS AT WALNUT STATION. HE  
3 WAS ARRESTED AS AN ESCAPEE, AS A PRIOR FELON WITH A GUN, AND  
4 HE WAS, IN FACT, AT THAT TIME, EXHIBITING SOME ABERRANT  
5 BEHAVIOR, SO THEY CLASSIFIED HIM AND SAID HE NEEDED TO BE  
6 LOOKED AT. WHEN HE WAS TAKEN TO I.R.C., HE WAS STILL SOMEWHAT  
7 RECALCITRANT AND SO THEY SAID, WELL, LET'S BE SURE, LET'S TAKE  
8 HIM UP TO THE MENTAL HEALTH UNIT TO SEE WHAT HIS PROBLEM IS.  
9 HE HAD STATED THAT HE WAS BIPOLAR BUT HAD BEEN OFF HIS  
10 MEDICATION BUT, OBVIOUSLY, THAT'S A STATEMENT FROM INMATES AND  
11 WE WEREN'T SURE. HE ALSO HAD BEEN USING DRUGS. SO HE WAS UP  
12 THERE AT THE MENTAL HEALTH UNIT AND EVALUATED BUT, AT THAT  
13 TIME, ACCORDING TO THE STAFF THERE, HE DIDN'T WANT TO TALK TO  
14 THE STAFF, HE REFUSED TO TAKE TOXOLOGY EXAMINATIONS TO  
15 DETERMINE IF THERE WAS A LEVEL OF NARCOTICS IN HIS SYSTEM, SO,  
16 IF HE WERE BIPOLAR, THAT THEY COULD PRESCRIBE MEDICATION FOR  
17 THAT. BUT, AS YOU WELL KNOW, SOMEONE BIPOLAR, IF THEY'RE NOT  
18 ACTING OUT, THEY'RE ACTING TOTALLY NORMAL, IT'S DIFFICULT TO  
19 CLASSIFY HIM AS MENTAL. SO THEY MADE THE DETERMINATION THAT HE  
20 WAS OKAY TO GO BACK INTO HOUSING AND BE RECLASSIFIED. AND SO  
21 HE CAME BACK TO US AND HERE'S THE POINT WHERE WE TALK ABOUT  
22 PROCEDURE. WHEN THEY SEND SOMEBODY BACK TO US. HE WENT UP  
23 THERE AS A K-10, WHICH IS A KEEP-AWAY, A SINGLE CELL  
24 INDIVIDUAL, TO BE PLACED IN THAT SINGLE CELL. WHEN THEY SENT  
25 HIM BACK, THEY SENT HIM BACK AS A K-10 BUT THEY DIDN'T GIVE



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1 DIRECTION AS TO WHETHER OR NOT HE SHOULD BE KEPT TO SINGLE  
2 CELL, PUT INTO GENERAL HOUSING, SO HE WAS SENT BACK TO GO BACK  
3 INTO CLASSIFICATION TO BE LOOKED AT AGAIN. AND, AT THE TIME OF  
4 THAT CLASSIFICATION, HE TOLD THE PEOPLE, THE DEPUTIES THERE,  
5 "HEY, I WASN'T A REAL ESCAPEE, I WAS JUST A WALK AWAY." AND SO  
6 THEY RESEARCHED IT AND THEY SAID, "OKAY," AND THEY  
7 RECLASSIFIED HIM BLUE, AWAY FROM A K-10, AND THEN THEY  
8 TRANSPORTED HIM TO A HOUSING AREA WHERE EVENTUALLY, SOME TIME  
9 LATER, MET HIS DEATH IN THE HOUSING AREA THERE. SO, BASICALLY,  
10 THAT'S WHAT HAPPENED. THAT'S HOW HE GOT THERE. HE WAS  
11 APPROPRIATE CLASSIFIED AS A 7, BASED ON HIS BACKGROUND, BASED  
12 ON HIS ARREST, CRIMINAL HISTORY, AND HE WAS CLASSIFIED IN AN  
13 AREA OF-- WHERE 7S, 8S AND 9S. AND THAT'S THE SECOND AREA THAT  
14 WE HAVE TO ADDRESS WHICH WE CAN IMPROVE UPON. THE MOST IDEAL  
15 SITUATION IS TO PUT 8S AND 9S ONLY TOGETHER. ABSOLUTELY, IT'S  
16 THE MOST IDEAL. UNFORTUNATELY, THE AMOUNT OF PERSONNEL AND THE  
17 REAL ESTATE, TO USE A TERM FOR AMOUNT OF SPACE WE HAVE IN THE  
18 JAIL TO BE ABLE TO DO THAT, DOESN'T ALWAYS ALLOW US TO PUT  
19 JUST 8S AND 9S TOGETHER. WE HAVE 1,400 MURDERERS OR ATTEMPTED  
20 MURDERERS IN THE JAIL, 630 OF THEM IN CENTRAL JAIL, SO IT'S  
21 VERY DIFFICULT TO BE ABLE TO PLACE THEM IN THESE SINGLE CELLS  
22 AND THE AMOUNT OF PERSONNEL OR MANPOWER NEEDED THERE TO BE  
23 ABLE TO WATCH THEM IN SINGLE CELL RATHER THAN IN A DORM  
24 SETTING IS AN ENORMOUS COST AND WE DON'T HAVE THE ABILITY TO  
25 HAVE THAT MANY DEPUTIES OR CUSTODY ASSISTANTS THERE TO DO



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1 THAT. SO THAT'S A SECOND ISSUE WE'RE TRYING TO-- THE SHERIFF  
2 HAS, IN FACT, DIRECTED THAT AT LEAST, AT THE VERY MOST, TRY TO  
3 PUT 8S AND 9S TOGETHER AND WE'RE LOOKING AT THAT TO SEE IF WE  
4 HAVE THE CAPABILITY OF DOING THAT. WE USE A VERY SOPHISTICATED  
5 SYSTEM CALLED NORTH POINT IN THE CLASSIFICATION. IT'S A  
6 NATIONALLY RECOGNIZED SYSTEM AND WE'RE DIGITALIZING THAT AND  
7 TRYING TO IMPLEMENT ALL WHAT IS IN THAT SYSTEM. THE SECOND  
8 POINT IS IN TERMS OF PUTTING GANG MURDERERS, THE MORE SERIOUS  
9 MURDERERS, IF YOU CAN SAY THERE'S A NON-SERIOUS MURDERER, BUT  
10 THE REALITY OF PUTTING GANG MURDERERS SEPARATE, THE SHERIFF  
11 HAS DIRECTED, IF WE CAN DO THAT. RIGHT NOW, WE DON'T HAVE THE  
12 SOPHISTICATION TO DETERMINE WHO'S A GANG MURDERER AND WHO'S A  
13 REGULAR MURDERER BUT WE'RE LOOKING INTO THE ABILITY TO THAT,  
14 TO PUT JUST GANG MURDERERS WITH GANG MURDERERS AND KEEP THE  
15 OTHER MURDERERS, WHO I GUESS ARE LESS VIOLENT, IF YOU CAN  
16 ACTUALLY SAY THAT, SEPARATE FROM THOSE PEOPLE. SO THERE'S SOME  
17 ISSUES THERE THAT WE CAN IMPROVE UPON IN TERMS OF  
18 CLASSIFICATION AREAS.

19

20 **SUP. ANTONOVICH, CHAIR:** BUT, YOU KNOW, IN THE PREVIOUS MURDER,  
21 THE INMATE SPENT HALF A DAY WALKING AROUND, TAKING THE  
22 ELEVATOR FROM ONE FLOOR TO THE OTHER TO ENTER ANOTHER CELL TO  
23 COMMIT MURDER. IN THIS CASE, YOU KNEW THAT THE WINDOWS WERE  
24 BOARDED, THEREFORE THAT'S A DANGER SIGN, MANAGEMENT KNEW THAT.  
25 SECONDLY, WHY WOULD YOU PUT THIS TYPE OF INDIVIDUAL WITH ALL



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1 THE MURDERERS, ET CETERA, GANG BANGERS, IN AN UNSUPERVISED,  
2 BOARDED ROOM KNOWING, THAT THIS ISN'T GOING TO BE A SUNDAY  
3 SCHOOL LESSON, THEY WERE GOING TO BE EATING UNSUPERVISED?

4

5 **LARRY WALDIE:** WELL, THEY WERE SUPERVISED. THERE WAS A DEPUTY  
6 DISTRIBUTING THE FOOD THERE DURING THAT WHOLE TIME AND IT IS  
7 NOT BOARDED UP. THERE IS, AS I TOLD YOU, A WINDOW THERE RIGHT  
8 THERE WHERE THERE WAS VISIBILITY AND SO...

9

10 **SUP. ANTONOVICH, CHAIR:** BUT THERE'S NO VISIBILITY, I MEAN,  
11 THAT'S-- THE POINT IS, WHY PUT THEM IN AN AREA WHERE THERE'S  
12 NO VISIBILITY?

13

14 **LARRY WALDIE:** BUT THERE IS. I'M TRYING TO SAY THAT, IF YOU  
15 LOOK AT THE ROOM, YOU GET THERE AND THE FRONT DOOR, THERE IS A  
16 WINDOW THAT IS BLOCKED OFF, WHICH HAS SINCE BEEN REPAIRED, AND  
17 A SCREEN THERE BUT IF YOU GO INTO THE DAY ROOM, THERE'S A  
18 WINDOW THERE WHERE THERE IS VISIBILITY. IT'S NOT LOCKED OFF  
19 COMPLETELY. THERE IS A BIG WINDOW THERE WHERE THEY FEED THE  
20 INMATES AND THEY CAN SEE WHAT'S GOING ON IN THERE AND THERE  
21 WAS SUPERVISION. THERE WAS ONLY A TIME FOR 20 MINUTES BUT  
22 THERE WAS NO SUPERVISION BUT WE CAN'T WATCH THE INMATES 24  
23 HOURS INDIVIDUALLY ALL THE TIME.

24



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1 **SUP. ANTONOVICH, CHAIR:** WHEN YOU HAVE MURDERERS WHO HAVE A  
2 PROPENSITY OF KILLING THEIR CELL MATE OR A FELLOW MATE,  
3 INMATE, THEN YOU HAVE A RESPONSIBILITY BECAUSE THAT FAILURE TO  
4 EXERCISE, MANAGEMENT'S FAILURE TO EXERCISE THAT SUPERVISION IS  
5 NOW GOING TO COST THE TAXPAYERS MILLIONS OF DOLLARS IN  
6 LITIGATION AND LAWSUITS THAT WE WILL HAVE TO PAY BECAUSE OF  
7 THAT ACTION.

8

9 **LARRY WALDIE:** MR. ANTONOVICH, IN THAT JAIL, WHICH IS 40% OF  
10 THE STATE POPULATION, THERE'S BEEN NUMEROUS INSTANCES WHERE  
11 PEOPLE HAVE COME DOWN FROM THE STATE AND TOLD TO MAKE A HIT  
12 AND TO KILL SOMEBODY UNDER CONTRACT. IN THAT JAIL ENVIRONMENT,  
13 YOU'RE TELLING US THAT WE HAVE TO WATCH EVERY SINGLE INMATE AT  
14 EVERY MOMENT OF THE DAY TO PREVENT SOMETHING LIKE THAT. I  
15 WOULD LOVE TO BE ABLE TO DO THAT, AS SHERIFF BACA WOULD LOVE  
16 TO BE ABLE TO PREVENT ANY TYPE OF VIOLENCE IN THE JAIL. BUT,  
17 AS THEY WALK DOWN THE ROWS THERE, WHEN YOU'RE TALKING ABOUT  
18 MURDERERS, YOU CAN JUST WALK DOWN THE ROW AND, IF THE  
19 OPPORTUNITY COMES, THEY'LL TAKE A SHIV AND THEY WILL KILL YOU  
20 IN THAT JAIL AND JUST AS FAST-- BEFORE WE COULD EVEN OPEN THE  
21 DOORS AND GET IN THERE. THE ENVIRONMENT OF THE JAIL, THE TYPE  
22 OF INMATE IN THERE, DOES NOT ALLOW US TO GIVE 100% PROTECTION,  
23 AS MUCH AS WE WOULD LOVE TO, TO PROTECT EVERY SINGLE  
24 INDIVIDUAL THERE. THE CIRCUMSTANCES JUST DON'T ALLOW THAT AND



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1 THAT'S INCREDIBLY UNFORTUNATE FOR THE INDIVIDUAL THAT HAS TO  
2 SUFFER THE DEATH.

3

4 **SUP. ANTONOVICH, CHAIR:** BUT HERE, THIS PERSON WAS BEATEN TO  
5 DEATH, KILLED BY USING FEET AND HANDS AND KICKING.

6

7 **LARRY WALDIE:** YES.

8

9 **SUP. ANTONOVICH, CHAIR:** THERE WAS NO KNIVES, OTHER TYPE OF...

10

11 **LARRY WALDIE:** CORRECT.

12

13 **SUP. ANTONOVICH, CHAIR:** AND, AGAIN, WHEN YOU HAVE THOSE MANY  
14 INMATES IN A CLOSED FACILITY WITHOUT ANYONE WATCHING, YOU  
15 CREATE A PROBLEM. IF A SCHOOLTEACHER LEFT AN ELEMENTARY SCHOOL  
16 CLASS FOR 20 MINUTES AND A CHILD WAS INJURED, THAT TEACHER IS  
17 RESPONSIBLE AND LIABLE.

18

19 **LARRY WALDIE:** WELL, WHEN WE GET TO CLOSED SESSION, THERE'S  
20 SOME ISSUES THERE THAT I THINK WILL MAKE VERY CLEAR AS TO WHY  
21 THE DEPUTY LEFT FOR 20 MINUTES.

22

23 **SUP. BURKE:** I'D LIKE TO HEAR THAT.

24

25 **LARRY WALDIE:** IN CLOSED SESSION.



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1

2 **SUP. BURKE:** YEAH, I WOULD CERTAINLY LIKE TO HEAR THAT, BECAUSE  
3 IT DOES SOUND STRANGE, HOW YOU HAVE PEOPLE WHO ARE NOT BEING  
4 WATCHED, UNLESS THEY'RE IN A CELL BY THEMSELVES OR IN  
5 SOMETHING THAT YOU HAVE DETERMINED IS NOT A DANGER TO OTHERS.  
6 AND PARTICULARLY, I GATHER, ONE OF THESE PEOPLE, THERE WAS  
7 SOME QUESTION OF WHETHER OR NOT THEY WERE GETTING A SHANK OR  
8 SOMETHING OR HAD POSSESSION OF ONE AT ONE TIME OR SOMETHING. I  
9 DON'T KNOW.

10

11 **LARRY WALDIE:** THERE WERE ISSUES OF SHANKS AND THEN THAT DEALS  
12 DIRECTLY WITH THE INCIDENT AT LARGE HERE, SO...

13

14 **SUP. BURKE:** I'D LIKE TO HEAR IT.

15

16 **LARRY WALDIE:** YES, AND THEN I'LL ADDRESS THAT VERY CLEARLY AND  
17 I THINK IT WILL BE RELEVANT TO THE ANSWER AS TO-- BUT THE  
18 REALITY IS WE DON'T LEAVE INMATES ALONE. WE HAVE TO-- WE MOVE  
19 TO OTHER AREAS TO WATCH OTHER INMATES. WE HAVE ONE DEPUTY IN  
20 AN AREA OF 500 INMATES, WE HAVE FOUR DEPUTIES. WE ONLY HAD  
21 THREE BUT THANKS TO THE BOARD'S FUNDING, WE ADDED ANOTHER  
22 DEPUTY. WE HAVE TWO MODULE DEPUTIES AND THEN WE HAVE A  
23 MOVEMENT OFFICER AND THE OTHER ONE IS TITLE 15, WHICH WAS  
24 ADDED WITH THE ADDITIONAL BOARD MONEY. SO WE HAVE FOUR  
25 DEPUTIES DEALING WITH 500 INMATES IN TWO BLOCKS, 24.2.2200,



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1 AND THAT'S THROUGHOUT THE JAIL. IT'S DIFFICULT TO WATCH ALL  
2 THE INMATES AT ALL THE TIMES AND JUST...

3

4 **SUP. BURKE:** JUST ONE QUESTION, IF I COULD ASK? HAVE YOU MADE A  
5 DECISION THAT YOU WILL NOT HAVE PEOPLE, INMATES, IN CLOSED  
6 ROOMS WHERE NO ONE HAS THE ABILITY TO OBSERVE THEM? HAVE YOU  
7 MADE THAT DECISION THAT YOU WON'T CONTINUE THAT?

8

9 **LARRY WALDIE:** AT ALL TIMES?

10

11 **SUP. MOLINA:** YES, AT ALL TIMES. THE ANSWER IS NO.

12

13 **LARRY WALDIE:** I-- MS. MOLINA, I CAN'T ANSWER THAT. IF I-- I  
14 REALLY CAN'T. TO SIT THERE AND SAY, TO SAY WHEN THEY'RE IN A  
15 DAY ROOM, TO HAVE A DEPUTY THERE ALL THE TIME, WHEN OTHER  
16 THINGS ARE HAPPENING IN THE JAIL, ALARMS GO OFF, EMERGENCIES  
17 AND EVERYTHING ELSE. I CAN'T HONESTLY SAY THAT. WE WILL MAKE  
18 EVERY EFFORT TO DO THAT BUT...

19

20 **SUP. BURKE:** WELL, DON'T YOU-- IF YOU CAN'T HAVE SOMEONE  
21 PERSONALLY THERE, CAN'T YOU HAVE CAMERAS THAT ARE BEING  
22 OBSERVED THAT ONE PERSON OBSERVES FIVE OR SIX CAMERAS SO THAT  
23 THEY CAN SEE IF SOMEONE IS BEING BEATEN TO DEATH, THAT THEY AT  
24 LEAST HAVE SOME NOTICE? IS THIS JUST UNREASONABLE TO EXPECT  
25 THAT?



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1

2 **LARRY WALDIE:** NO. WE HAVE PUT CAMERAS IN THE EAST FACILITY AND  
3 IT'S BEEN EFFECTIVE BUT, EVEN IN THE EAST FACILITY, WHEN WE  
4 PUT THE CAMERAS IN, IT COSTS \$600,000, EVEN WHILE THE CAMERAS  
5 ARE IN, THEY HAD A KILLING RIGHT IN THAT DORMITORY AND WE  
6 COULDN'T GET TO THE INMATE IN TIME, EVEN WITH THE CAMERAS  
7 GOING ON. BUT THE REALITY WAS THERE WAS A KILLING WHEN THE  
8 CAMERAS WERE ON-- AN ATTEMPTED KILLING, EXCUSE ME, ATTEMPTED  
9 KILLING. SO, YES, CAMERAS ARE OF BENEFIT, YES.

10

11 **SUP. ANTONOVICH, CHAIR:** THE COUNTY INVESTED HUNDREDS OF  
12 MILLIONS OF DOLLARS AND BUILT TWIN TOWERS. TWIN TOWERS WAS A  
13 HIGH LEVEL PRISON, BASICALLY, TO PREVENT THESE TYPES OF  
14 INMATES FROM BEING UNSUPERVISED AND ABLE TO KILL AND WE STILL  
15 DON'T HAVE THE HARD CORE FELONS IN TWIN TOWERS AND THEY'RE  
16 LEFT IN AN ENVIRONMENT THAT IS CONDUCIVE TO LACK OF GOOD  
17 SUPERVISION. AND THE SOONER THAT TWIN TOWERS IS USED FOR THIS  
18 TYPE OF INMATE, THE GREATER CHANCES OF PROTECTING OTHER  
19 INMATES FROM THESE TYPES OF VIOLENCE WILL BE ENHANCED.

20

21 **LARRY WALDIE:** YOU'RE ABSOLUTELY RIGHT AND WE'RE LOOKING AT  
22 THAT MOVE TO REOPEN C.R.D.F. THE PROBLEM THAT YOU HAVE AT TWIN  
23 TOWERS, YOU HAVE 2,000 MENTALLY ILL PEOPLE, THAT'S WHERE  
24 THEY'RE HOUSED. THEY'RE TAKING UP HARD CELL, SINGLE CELL SPACE  
25 THERE BUT THEY'RE MENTALLY ILL AND WE HAVE 2,000 OF THEM AND



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1 WE CAN'T PUT THEM ANYWHERE ELSE AND THAT'S A VERY SIGNIFICANT  
2 PROBLEM FOR US.

3

4 **SUP. ANTONOVICH, CHAIR:** WHAT ABOUT THE NUMBER OF FEMALES THAT  
5 ARE HOUSED THERE WHO ARE NOT VIOLENT?

6

7 **LARRY WALDIE:** I THINK THE NUMBER IS 2,000, ANOTHER 2,000 AND  
8 WE'RE ANTICIPATING, RIGHT AFTER THE FIRST OF THE YEAR, TO MOVE  
9 THEM TO C.R.D.F. AND THEN OPEN UP THAT SIDE, YES.

10

11 **SUP. ANTONOVICH, CHAIR:** SO YOU HAVE 2,000 BEDS AVAILABLE FOR  
12 THIS TYPE OF INMATE?

13

14 **LARRY WALDIE:** WHEN THE MOVE COMES IN MARCH, IS IT? IN MARCH,  
15 WE WILL, IN FACT, MOVE THE FEMALES TO C.R.D.F. AND OPEN UP  
16 2,000 BEDS, YES, MR. ANTONOVICH.

17

18 **SUP. ANTONOVICH, CHAIR:** HOW DID STAFF ARRIVE AT THE DECISION  
19 TO HOUSE THESE INMATES IN A ROOM WHERE THEY COULD NOT BE  
20 VIEWED FROM THE OUTSIDE?

21

22 **LARRY WALDIE:** I WILL ADDRESS THAT IN CLOSED SESSION.

23

24 **SUP. ANTONOVICH, CHAIR:** WHAT ARE THE POLICY VIOLATIONS...

25



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1 **SUP. YAROSLAVSKY:** WHY IS THAT A CLOSED SESSION ITEM? WHY IS  
2 THE ANSWER TO THAT QUESTION A CLOSED SESSION ITEM?

3

4 **LARRY WALDIE:** IT DEALS WITH CONFIDENTIAL, SENSITIVE  
5 INFORMATION THAT CANNOT BE MADE PUBLIC. YOU'LL UNDERSTAND IT  
6 WHEN I TELL YOU.

7

8 **SUP. YAROSLAVSKY:** SOME CONFIDENTIAL PIECES OF INFORMATION THAT  
9 WILL EXPLAIN WHY YOU PUT THEM...

10

11 **LARRY WALDIE:** IT WILL ENDANGER SOME LIVES.

12

13 **SUP. YAROSLAVSKY:** ...WHY YOU PUT HIM IN A ROOM, IN A CELL THAT  
14 HAD NO VISIBILITY IN IT?

15

16 **LARRY WALDIE:** NO. THAT DOESN'T.

17

18 **SUP. YAROSLAVSKY:** WELL, THAT WAS HIS QUESTION.

19

20 **LARRY WALDIE:** WE PUT THEM IN THERE BECAUSE THEY CAME,  
21 BASICALLY, THEY CAME DOWN FROM A EXERCISE AREA, THERE WERE 38  
22 OF THEM AND THEY WERE CUT SHORT IN THEIR EXERCISE AREA FOR A  
23 REASON AND THEY WERE PUT IN THAT AREA AND THEN WE WERE THEN  
24 PROCEEDED TO FEED THEM AND THEN DO A SEARCH. THAT'S THE ANSWER  
25 TO THE QUESTION.



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1

2 **SUP. YAROSLAVSKY:** AND THAT'S WHY YOU PUT THEM IN THAT CELL  
3 WITH NO VISIBILITY?

4

5 **LARRY WALDIE:** THE REASON WE PUT THEM-- THERE IS VISIBILITY  
6 THERE. THERE'S A WINDOW THERE IN THE DAY ROOM WHERE THERE IS  
7 CLEARLY VISIBLE WHERE WE HANDED THE FOOD OUT, SO THERE IS  
8 VISIBILITY. WE PUT THEM IN THERE TO BE ABLE TO ENSURE THAT  
9 THEY GOT FED, BECAUSE THEY CAME DOWN FROM THE ROOF. SEVERAL OF  
10 THE PEOPLE IN THE ROW HAD DECIDED NOT TO GO TO EXERCISE AND  
11 THEY WERE ALREADY FED. TO MAKE SURE THESE PEOPLE, INMATES GOT  
12 FED, THEY WERE SEPARATED AND PUT THERE AND THEN ALSO PUT THERE  
13 SO THEY COULD ACCOMMODATE A SEARCH.

14

15 **SUP. ANTONOVICH, CHAIR:** BUT WHY WASN'T ONE STAFF MEMBER ABLE  
16 TO VIEW WHAT WAS GOING ON IN THAT FACILITY?

17

18 **LARRY WALDIE:** HE WAS THERE DURING THE FEEDING AND HE LEFT FOR  
19 20 MINUTES.

20

21 **SUP. ANTONOVICH, CHAIR:** I KNOW, BUT HE WAS NOT THERE VIEWING  
22 WHAT WAS GOING ON BECAUSE NO ONE WAS THERE FOR 20 MINUTES.

23

24 **LARRY WALDIE:** WELL, IF HE WAS-- HE WAS THERE FOR FEEDING THEM  
25 AND THEN HE LEFT, HE WAS WATCHING THE OTHER PEOPLE IN THE ROW



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1 AND HE WAS HELPING OUT IN THE SEARCH ON THE OTHER ROW. I MEAN,  
2 THERE WAS ONLY FOUR DEPUTIES.

3

4 **SUP. ANTONOVICH, CHAIR:** IS THERE GOING TO BE ANY DISCIPLINARY  
5 ACTION FROM TOP TO BOTTOM?

6

7 **LARRY WALDIE:** I CAN'T COMMENT ON THAT UNTIL THE INVESTIGATION  
8 IS DONE. IT WON'T BE DONE UNTIL THE 22ND OF THIS MONTH.

9

10 **SUP. ANTONOVICH, CHAIR:** WHAT IS THE POLICY WHEN AN INMATE IS  
11 MOVED FROM TWIN TOWERS BACK INTO THE GENERAL POPULATION?

12

13 **LARRY WALDIE:** WHAT DO YOU MEAN BY POLICY?

14

15 **SUP. ANTONOVICH, CHAIR:** WELL, WHAT POLICY, WHEN YOU HAVE A  
16 PERSON WHO WAS IN THE MENTAL WARD OF TWIN TOWERS, AND YOU MOVE  
17 THEM BACK TO THE GENERAL POPULATION...

18

19 **LARRY WALDIE:** THEY GO TO CLASSIFICATION AND THEN ALL THE  
20 VARIABLES DEALING WITH CLASSIFICATION ARE LOOKED AT AND A  
21 DETERMINE IS MADE AS TO WHAT LEVEL HE SHOULD BE AND WHERE HE  
22 SHOULD BE PLACED.

23

24 **SUP. ANTONOVICH, CHAIR:** WHAT CORRECTIVE ACTIONS HAVE YOU TAKEN  
25 BESIDES RETROFITTING THE DOOR WITH A METAL WINDOW?



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1

2 **LARRY WALDIE:** WE ARE LOOKING AT-- WE'RE CHANGING THE POLICY  
3 REGARDING MENTAL HEALTH IN TERMS OF IDENTIFYING CLEARLY WHAT  
4 THEY WANT DONE WITH THIS INDIVIDUAL WHEN THEY SEND THEM BACK  
5 TO US FOR RECLASSIFICATION INTO GENERAL HOUSING. WE ARE, IN  
6 FACT, LOOKING AT ISOLATING THE GANG MURDERERS OR THE MORE  
7 VICIOUS MURDERERS. WE ARE, IN FACT, TRYING TO ENSURE THAT WE  
8 CAN PUT LEVELS 8 AND 9 ONLY TOGETHER WITHOUT PUTTING LEVEL 7S  
9 WITH THEM AND WE'RE WORKING OUT THE SPACE NEEDED TO BE ABLE TO  
10 DO THAT AND THE STAFFING WE NEED TO BE ABLE TO DO THAT.

11

12 **SUP. ANTONOVICH, CHAIR:** I'M TOLD THERE'S ACCESS TO THE PILL  
13 ROOM FROM AN ADJACENT ROOM WHERE THERE ARE OTHER INMATES. IS  
14 THIS TRUE OR NOT?

15

16 **LARRY WALDIE:** THERE'S NO ACCESS TO IT. IT'S A WINDOW THAT YOU  
17 CAN SEE THROUGH IT FROM THE DAY ROOM WHICH IS ADJACENT TO THE  
18 SO-CALLED PILL ROOM.

19

20 **SUP. ANTONOVICH, CHAIR:** WAS THE PERSON THERE TOLD THAT THEY  
21 WERE TO SUPERVISE INMATES IN THE PILL ROOM?

22

23 **LARRY WALDIE:** NO. HE WAS TOLD TO FEED THE INMATES IN THE PILL  
24 ROOM.

25



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1 **SUP. ANTONOVICH, CHAIR:** OKAY. GO ON.

2

3 **LARRY WALDIE:** SO, NO, THAT'S ALL PART OF THE INVESTIGATION, TO  
4 LOOK AT WHAT OCCURRED AND THAT WON'T BE DONE UNTIL THE 22ND.

5

6 **SUP. ANTONOVICH, CHAIR:** AND HAVE YOU DETERMINED NEW POLICIES  
7 OR OTHER POLICIES THAT REQUIRE MODIFICATION?

8

9 **LARRY WALDIE:** WE'RE LOOKING AT EACH ONE OF THOSE, YES, WE ARE,  
10 MR. ANTONOVICH.

11

12 **SUP. ANTONOVICH, CHAIR:** DO YOU AGREE THAT THE NORTH POINT IS  
13 AN IMPORTANT COMPONENT IN YOUR CLASSIFICATION PROCESS?

14

15 **LARRY WALDIE:** ABSOLUTELY. WE'D LIKE TO IMPLEMENT IT  
16 UNIVERSALLY AND AT EVERY LEVEL, IF WE CAN. WE WILL.

17

18 **SUP. ANTONOVICH, CHAIR:** WHY HAS IT TAKEN NEARLY A YEAR TO  
19 IMPLEMENT?

20

21 **LARRY WALDIE:** I THINK I'LL LET CHIEF KLUGMAN ANSWER THAT.

22

23 **CHIEF MARK KLUGMAN:** MARK KLUGMAN, CORRECTIONAL SERVICES  
24 DIVISION.

25



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1 **SUP. ANTONOVICH, CHAIR:** WHY IT'S TAKEN NEARLY A YEAR TO  
2 IMPLEMENT THAT SYSTEM?

3

4 **CHIEF MARK KLUGMAN:** NORTH POINT SYSTEM HAS BEEN IN PLACE FOR  
5 SOME TIME NOW, ACTUALLY FOR ABOUT TWO YEARS. THE-- WHAT WE'RE  
6 TALKING ABOUT, WHAT THE UNDER-SHERIFF IS REFERRING TO IS THAT  
7 THERE IS ANOTHER COMPONENT OF IT THAT WE CAN ADD, WHICH WILL  
8 HELP US WITH HOUSING. IN OTHER WORDS, NOT JUST THE SECURITY  
9 CLASSIFICATION BUT THE HOUSING OF THE INMATES. WE DON'T HAVE  
10 THAT SINGLE COMPONENT OF IT YET AND WE'RE LOOKING TO ADD THAT  
11 COMPONENT.

12

13 **SUP. ANTONOVICH, CHAIR:** YOU'RE GOING TO ENHANCE THAT IN 2004?

14

15 **CHIEF MARK KLUGMAN:** 2006.

16

17 **SUP. ANTONOVICH, CHAIR:** NOW IT'S 2006?

18

19 **CHIEF MARK KLUGMAN:** YES, SIR.

20

21 **SUP. ANTONOVICH, CHAIR:** WHAT ARE YOU DOING TO ACCESS POSSIBLE  
22 CONFUSION BETWEEN THE NORTH POINT AND THE DEPARTMENT'S SPECIAL  
23 HANDLE CODES?

24



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1 **CHIEF MARK KLUGMAN:** THE CLASSIFICATION SYSTEM AND THE SPECIAL  
2 HANDLE-- I DON'T HAVE ANY CONFUSION THERE, SIR. THE SYSTEM  
3 WORKS. IN FACT, IN THIS CASE, THE SYSTEM ITSELF WORKED. THE  
4 SUSPECT INMATES THAT WERE CLASSIFIED WERE 9S. THAT WAS  
5 APPROPRIATE. IN FACT, THE VICTIM INMATE WAS CLASSIFIED AS 7.  
6 BY THE NORTH POINT SYSTEM, THAT WAS APPROPRIATE. SO WHEN YOU  
7 LOOK AT WHAT THE SYSTEM DID, THE SYSTEM DID ITS JOB. THIS IS  
8 AN UNFORTUNATE EVENT AND WE HAVE TO LOOK AT THE SYSTEM NOW AND  
9 SAY, CAN WE DO A BETTER JOB OF HOUSING TO ISOLATE THE 8S AND  
10 9S, AS THE UNDER-SHERIFF HAS INDICATED, FROM 7S? HERETOFORE,  
11 WE HAVEN'T DONE THAT, SO WE WILL BE MAKING THAT CHANGE, IF AT  
12 ALL POSSIBLE.

13

14 **SUP. ANTONOVICH, CHAIR:** HOW OFTEN DOES THE CLASSIFICATION  
15 REVIEW COMMITTEE MEET TO REVIEW AND DISCUSS RECLASSIFICATION  
16 ISSUES? AND WHEN WAS THE LAST TIME THEY MET?

17

18 **CHIEF MARK KLUGMAN:** BY POLICY, THEY'RE SUPPOSED TO MEET AND  
19 LOOK AT CLASSIFICATION ISSUES INVOLVING INMATES ON A 90-DAY  
20 SCHEDULE.

21

22 **SUP. ANTONOVICH, CHAIR:** YOUR REPORT INDICATES THAT THE I.R.C.  
23 CONDUCTS MONTHLY AUDITS TO ENSURE THAT CUSTODY FACILITIES ARE  
24 COMPLETING THEIR PERIODIC REVIEW. CAN YOU DESCRIBE THE RESULTS  
25 OF THOSE AUDITS?



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1

2 **CHIEF MARK KLUGMAN:** I DON'T HAVE THOSE AVAILABLE WITH ME  
3 TODAY. I CAN GET THAT FOR YOU.

4

5 **SUP. ANTONOVICH, CHAIR:** CAN YOU GET THAT FOR THE BOARD?

6

7 **CHIEF MARK KLUGMAN:** YES, SIR.

8

9 **SUP. ANTONOVICH, CHAIR:** HOW ARE STAFF HELD ACCOUNTABLE WHEN  
10 THERE ARE NEGATIVE RESULTS FROM THOSE AUDITS?

11

12 **CHIEF MARK KLUGMAN:** AS WITH ANY VIOLATION OF POLICY, WE WOULD  
13 GO BACK TO THE COMMAND, DIRECTOR OF COMMAND, TO CORRECT THE  
14 SITUATION AND TAKE CORRECTIVE ACTION TO MAKE SURE IT DOESN'T  
15 OCCUR AGAIN.

16

17 **SUP. ANTONOVICH, CHAIR:** SO YOU HAVE AN ONGOING IN-SERVICE TYPE  
18 OF TRAINING AND UPGRADING?

19

20 **CHIEF MARK KLUGMAN:** YES, SIR.

21

22 **SUP. ANTONOVICH, CHAIR:** AND HOW OFTEN DOES THAT TAKE PLACE? IS  
23 THAT A MONTHLY, WEEKLY, SEMI ANNUALLY, QUARTERLY?

24



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1 **CHIEF MARK KLUGMAN:** WELL, THE I.R.C. REVIEWS ARE SUPPOSED TO  
2 OCCUR MONTHLY TO ENSURE THAT THE 90-DAY RECLASS REVIEWS ARE  
3 BEING DONE. I DON'T HAVE DATA WITH ME TODAY TO CONFIRM THAT  
4 THAT IS OCCURRING. I DOUBT THAT IT OCCURS WITH THAT MUCH  
5 REGULARITY.

6

7 **SUP. ANTONOVICH, CHAIR:** WHAT IS THE CURRENT INMATE-TO-STAFF  
8 RATIO?

9

10 **CHIEF MARK KLUGMAN:** IT VARIES BY FACILITY. AT CENTRAL JAIL...

11

12 **CHIEF SAM JONES:** GOOD AFTERNOON. SAM JONES, CUSTODY OPERATIONS  
13 DIVISION. OVERALL, THE INMATE-TO-STAFF RATIO, AS IT IS  
14 EQUATED, IS ABOUT A LITTLE OVER 10-TO-1, A LITTLE OVER 10-TO-1  
15 AND THAT'S EQUATED BY THE PERSONNEL WHO IS ASSIGNED TO CUSTODY  
16 DIVISION AND THE INMATE POPULATION. AND NOW THE VARIABLES IN  
17 THAT WOULD INDICATE, IF YOU TOOK A SHIFT, IF YOU WENT SHIFT BY  
18 SHIFT, IF YOU TAKE, FOR INSTANCE, EARLY MORNINGS WITH THE  
19 INMATE RATIO-TO-STAFF, THAT NUMBER MAY GO TO 45-TO-1.

20

21 **SUP. ANTONOVICH, CHAIR:** AND WE'RE LOOKING AT TRANSFERRING THE  
22 FEMALES IN JANUARY AND...

23

24 **CHIEF MARK KLUGMAN:** MARCH. WE WILL TRANSFER THEM IN MARCH.

25



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1 **SUP. ANTONOVICH, CHAIR:** AND HOW LONG AFTER THAT TRANSFER WILL  
2 THE INMATES FROM CENTRAL JAIL BE MOVED INTO TWIN TOWERS?

3

4 **UNDERSHERIFF LARRY L. WALDIE:** IT WILL BE A SIMULTANEOUS MOVE.

5

6 **SUP. ANTONOVICH, CHAIR:** SIMULTANEOUS?

7

8 **UNDERSHERIFF LARRY L. WALDIE:** YES, IT WILL BE.

9

10 **SUP. ANTONOVICH, CHAIR:** AND THEN, WHEN WE MOVE ON WITH THIS  
11 ISSUE, WE WOULD LIKE TO HAVE A FOLLOW-UP REPORT ON THE  
12 OUTSTANDING ITEMS AND POLICY QUESTIONS RAISED EARLIER WHEN  
13 THEY ARE AVAILABLE BUT SUPERVISOR BURKE THEN SUPERVISOR  
14 YAROSLAVSKY AND SUPERVISOR MOLINA.

15

16 **SUP. YAROSLAVSKY:** FIRST OF ALL, I APPRECIATE THE-- SOME OF THE  
17 WORK YOU'VE DONE UNDER THE NEW LEADERSHIP HERE ON SOME OTHER  
18 OF THE JAIL ISSUES BUT I HAVE SOME REALLY MACRO ISSUES HERE. I  
19 DON'T WANT TO GET TOO BOGGED DOWN IN THIS INDIVIDUAL INCIDENT  
20 BECAUSE IT'S NOT THE ONLY INCIDENT. AND I JUST WANT TO READ  
21 FROM MERRICK BOBB'S REPORT OF A YEAR AGO, IN FACT, I THINK  
22 WE'VE ALL RECEIVED COMMUNICATION FROM HIM YESTERDAY. BUT A  
23 LITTLE OVER A YEAR AGO, NOVEMBER 2004, AFTER A PREVIOUS  
24 INCIDENT OR INCIDENTS, HE WROTE AS FOLLOWS, "ALL 5 L.A. COUNTY  
25 INMATE DEATHS," AT THAT TIME IT WAS 5, "CAN BE TRACED TO



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1 DIRECTLY TO FAILED CONTROLS OVER INMATE MOVEMENT AND A  
2 COLLAPSE OF SECURITY PROCEDURES, SAFETY CHECKS AND FAIL SAFES.  
3 THESE FAILURES, IN TURN, CAME ABOUT BECAUSE OF LAX SUPERVISION  
4 AND A LONGSTANDING JAIL CULTURE THAT HAS SHORTCHANGED  
5 ACCOUNTABILITY FOR INMATE SAFETY AND SECURITY. ADDED TO THESE  
6 PROBLEMS ARE INCOHERENT AND INTERNALLY INCONSISTENT RULES FOR  
7 CLASSIFYING INMATES AND A FAILURE TO INTEGRATE THREE DIFFERENT  
8 SETS OF RULES FOR CLASSIFICATION THAT HAVE BEEN PERMITTED TO  
9 OPERATE IN A HAPHAZARD AND UNCOORDINATED MANNER. CELL AND  
10 HOUSING ASSIGNMENTS ARE BEING MADE ON A LARGELY AD HOC BASIS  
11 BY UNSUPERVISED DEPUTIES WITHOUT A COMPREHENSIVE SET OF  
12 DEFINING RULES. INSUFFICIENT ATTENTION IS BEING PAID TO  
13 DIFFERING-- TO THE DIFFERING LEVELS OF DANGER POSED BY INMATES  
14 AND LOW AND MEDIUM-RISK INMATES ARE TOO OFTEN HOUSED WITH  
15 HIGHLY DANGEROUS ONES. THE JAILS HAVE OPERATED WITHOUT AN  
16 OVERARCHING CLASSIFICATION AND HOUSING PLAN, MUCH LESS ONE  
17 THAT IS CENTRALLY ADMINISTERED AND SUPERVISED BY WELL TRAINED,  
18 EXPERIENCED CAPTAINS AND LIEUTENANTS. JAIL MANAGEMENT HAS NOT  
19 CONSISTENTLY TREATED INMATE SAFETY AND SECURITY AS AN  
20 OVERRIDING PRIORITY." JUST MAKE A PARENTHETICAL STATEMENT--  
21 OH, I'LL JUST LEAVE IT FOR NOW. YOUR FIRST ANSWER, UNDER-  
22 SHERIFF WALDIE, TO THE QUESTION THAT WAS ASKED, I THINK, COULD  
23 BE PUT UNDER THAT CATEGORY. IT'S NOT GOOD ENOUGH, FROM MY  
24 POINT OF VIEW, TO SAY STUFF HAPPENS AND IT'S JUST THE WAY IT'S  
25 GOING TO BE. I MEAN, THAT'S BASICALLY THE ANSWER YOU GAVE, IS



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1 PEOPLE ARE GOING TO GET MURDERED IN THE JAILS. THAT'S THE WAY  
2 IT IS. WE DO OUR BEST. IT MAY BE THAT PEOPLE WILL BE MURDERED  
3 IN JAILS, JUST LIKE PEOPLE GET INTO AUTO ACCIDENTS ON THE  
4 STREETS BUT WE STRIVE TO IMPROVE THE LEVEL OF SECURITY,  
5 IMPROVE THE LEVEL OF THE QUALITY OF SECURITY, IMPROVE THE  
6 SUPERVISION, MINIMIZE THE RISK, MAXIMIZE THE UPSIDE AND NOT  
7 ACCEPT THE STATUS QUO AS IT IS. ANYWAY, LET ME JUST FINISH THE  
8 LAST SENTENCE OF HIS REPORT: "AT LEAST ONE EXECUTIVE WITHIN  
9 THE SHERIFF'S DEPARTMENT CONSIDERS THE 5 INMATE DEATHS BETWEEN  
10 OCTOBER 2003 AND APRIL OF 2004 AN ANOMALY. IT MAY BE  
11 STATISTICALLY USUAL TO HAVE FIVE HOMICIDES IN SIX MONTHS BUT  
12 IT IS NO ANOMALY. THESE DEATHS WOULD NOT HAVE TAKEN PLACE BUT  
13 FOR A COLLAPSE OF ACCOUNTABILITY AND UNDER-ENFORCEMENT OF  
14 RULES TO SAFEGUARD INMATES." NOW, MY QUESTION TO YOU IS, WHAT  
15 HAS CHANGED SINCE NOVEMBER OF 2004 WHEN THIS WAS WRITTEN?  
16 WHAT, IF ANYTHING, HAS BEEN DONE BY THE DEPARTMENT TO ADDRESS--  
17 - THIS IS A SWEEPING, BROAD, BROADSIDE INDICTMENT OF WHAT WAS  
18 GOING ON PREVIOUS TO THAT. WHAT HAS THE DEPARTMENT DONE TO  
19 ADDRESS OR TO RESPOND TO THESE CRITICISMS? AND, OF COURSE, HE  
20 MADE FIVE PAGES OF SUGGESTIONS AS TO WHAT TO DO AND, I DON'T  
21 KNOW, I'D LIKE TO HEAR FROM YOU WHAT, IF ANYTHING, HAS CHANGED  
22 SINCE NOVEMBER OF '04.

23

24 **LARRY L. WALDIE:** WELL, IT HAS BEEN A YEAR AND WHAT HE ITERATED  
25 THERE WAS A LOT OF IT DEALT WITH MOVEMENT AND CONTROL OF



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1 INMATES THROUGHOUT THE FACILITY. THIS IS NOT AN INCIDENT THAT  
2 THAT WAS AS THE RESULT OF THAT. THIS WAS THE INCIDENT OF THEY  
3 WERE HOUSED TOGETHER THERE AND WE DID, IN FACT, HAVE  
4 SUPERVISION WELL WITHIN THE TIME FRAME AND, UNFORTUNATELY, NOT  
5 ENOUGH TIME FOR THIS INDIVIDUAL. SO IT WAS NOT A MATTER OF  
6 MOVEMENT, FREEDOM OF THE INMATES TO ROAM AROUND THE FACILITY  
7 WITHOUT SUPERVISION. THERE IS SUPERVISION, THEY...

8

9 **SUP. YAROSLAVSKY:** I'M GOING TO STOP YOU, I'M GOING TO STOP YOU  
10 FOR A SECOND. I'M NOT INTERESTED SO MUCH, AT LEAST FOR THIS  
11 PURPOSE OF THIS QUESTION, IN WHAT THIS INCIDENT WAS ABOUT. I  
12 WANT TO KNOW, IN THE LAST YEAR OR 13 MONTHS, IN A MACRO SENSE,  
13 WHAT-- AND PERHAPS YOU CAN, SHERIFF KLUGMAN, WHAT HAS BEEN  
14 DONE TO ADDRESS THE OVERARCHING ISSUES OF SECURITY,  
15 CLASSIFICATION, THINGS THAT WERE ADDRESSED HERE AND BY OTHERS  
16 IN THE JAIL?

17

18 **LARRY L. WALDIE:** NUMBER ONE, WE PUT IN THE CAMERAS AT EAST  
19 FACILITY. SECONDLY, PROBABLY THE MOST IMPORTANTLY, WE ADDED 55  
20 DEPUTIES TO THE STAFFING TO BE ABLE TO HAVE ADDITIONAL  
21 STAFFING TO WATCH FOR THE SECURITY OF THE INMATES. YOU WANT TO  
22 ADD SOMETHING ELSE, MARC?

23

24 **CHIEF KLUGMAN:** SURE. WE'VE ALSO ADDED SCANNERS THAT HAVE COME  
25 IN, RECENT TECHNOLOGY THAT TOOK THE FULL YEAR TO DEVELOP WHERE



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1 WE CAN NOW SCAN INMATE MOVEMENT FROM LOCATION TO LOCATION,  
2 EVERYTHING FROM WHEN THEY LEAVE THEIR CELLS TO TAKE A SHOWER  
3 SO WE ACTUALLY WILL HAVE ACTUAL COUNTS OF WHO'S GOING TO THE  
4 SHOWERS, WHO'S NOT, BY NAME. WE'VE GOT-- IF THEY MOVE THROUGH  
5 THE FACILITY FROM ONE LOCATION TO ANOTHER, WE CAN SCAN THEM AT  
6 DIFFERENT POINTS AND KNOW EXACTLY WHERE THEY ARE IN THE  
7 LOCATION, AT WHAT TIME THEY WERE THERE AND WHY, THAT SORT OF  
8 THING. IT'S ALL COMPUTERIZED AND DOCUMENTED. WE'VE ADDED  
9 WIRING AND THERE WERE AREAS IN THE REPORT THAT MERRICK BOBB  
10 REFERRED TO THAT WERE UNSECURE AREAS THAT NEEDED TO BE MADE  
11 SECURE. WE DID THAT AND THAT IS COMPLETED. SO WE'VE  
12 IMPLEMENTED A NUMBER OF THE RECOMMENDATIONS THAT HE'S MADE, AS  
13 MANY AS WE CAN, AND, AS THE UNDER-SHERIFF HAS INDICATED, WE'VE  
14 ADDED THE TITLE 15 DEPUTIES WHICH, BY THE WAY, VERY  
15 DOCUMENTED, HAVE STOPPED MANY, MANY THINGS FROM HAPPENING IN  
16 THE JAIL THAT ARE BAD, SAVED MANY, MANY LIVES, PREVENTED MANY,  
17 MANY SUICIDES. IT'S BEEN A HIGH SUCCESS.

18

19 **SUP. YAROSLAVSKY:** WHAT IS THE DIFFERENCE BETWEEN WHAT HE  
20 RECOMMENDED IN TERMS OF CENTRALIZED CLASSIFICATION AND WHAT  
21 YOU'RE WORKING ON WITH NORTH POINT?

22

23 **CHIEF KLUGMAN:** WELL, NORTH POINT IS A CENTRALIZED  
24 CLASSIFICATION SYSTEM. WHAT HE'S REFERRING TO IS THAT, WHEN  
25 THE INMATES GO TO THE DIFFERENT HOUSING LOCATIONS IN THE



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1 DIFFERENT FACILITIES THROUGHOUT THE COUNTY, THAT THEY ARE  
2 HOUSED DIFFERENTLY, DEPENDING ON THE KIND OF FACILITY THEY'RE  
3 IN AND THE NEEDS OF THAT FACILITY. AND THAT'S SOMETHING THAT  
4 WE HAVEN'T BEEN ABLE TO GET AWAY FROM. FOR EXAMPLE, IN THE  
5 NORTH FACILITIES WHERE WE HAVE DORMITORY SETTINGS, WE HAVE TO--  
6 - WE HAVE TO BALANCE THE POPULATION IN THE DORMS RACIALLY.  
7 OTHERWISE, IF THEY'RE IMBALANCED, IT BECOMES VERY DANGEROUS.  
8 SO WE HAVE TO-- AND THAT REQUIRES US SOMETIMES TO MIX  
9 CLASSIFICATIONS THAT NORTH POINT HAS GIVEN US. FOR EXAMPLE, WE  
10 MIGHT HAVE HIGHS AND LOWS IN THE SAME DORM SETTING BUT IT'S  
11 SAFER TO DO THAT THAN TO UNBALANCE THE ENVIRONMENT BY KEEPING  
12 ALL THE HIGHS TOGETHER AND THE LOWS TOGETHER BUT HAVING A BAD  
13 RACIAL MIX WHERE ONE IS DOMINANT AND THE OTHERS ARE NOT. SO WE  
14 HAVE TO-- WE HAVE TO MAKE SOME VERY COMMONSENSE, FRANKLY,  
15 DECISIONS AS TO HOW TO HOUSE, DEPENDING ON THE STYLE AND THE  
16 TYPE OF FACILITY WE'RE USING, WHICH SOMETIMES NEGATES SOME OF  
17 THE ABILITY TO DO WHAT NORTH POINT WOULD SEEM TO REQUIRE AND  
18 THAT'S WHAT MR. BOBB HAS BEEN TALKING ABOUT. AND I SPOKE, A  
19 FEW MINUTES AGO, ABOUT HOW, WITH THE NEW COMPONENT OF NORTH  
20 POINT THAT WE'D LIKE TO OBTAIN, IT WILL HELP US DETERMINE HOW  
21 TO BETTER HOUSE OUR PEOPLE AS WELL BY USING COMPUTER  
22 TECHNOLOGY AND A DECISION TREE. SO WE'RE LOOKING FORWARD TO  
23 THAT TECHNOLOGY TO HELP US.  
24



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1 **SUP. YAROSLAVSKY:** HE HAD MADE RECOMMENDATIONS ON THE  
2 CLASSIFICATION AND HOUSING CENTRALIZED-- CENTRALIZED HOUSING  
3 AND CLASSIFICATION SYSTEM. HE ALSO RECOMMENDED CONDUCTING A  
4 SYSTEM-WIDE SECURITY AUDIT. HAS THAT BEEN DONE? HAS IT EVER  
5 BEEN DONE? HAS IT BEEN DONE RECENTLY? IS THERE SUCH A THING?

6  
7 **LARRY L. WALDIE:** WELL, THERE'S A FEDERAL GROUP THAT DOES  
8 AUDIT. WE'VE REQUESTED FROM THEM TO DO A SECURITY AUDIT FOR  
9 US. WE'RE STILL IN NEGOTIATIONS WITH THEM. THEY ONLY DO  
10 SECURITY AUDITS FOR STATE PRISONS, NOT FOR JAILS, AND WE'RE  
11 ATTEMPTING STILL FOR THEM TO-- AND I FORGET TO NAME OF THE  
12 ORGANIZATION, TO TRY TO DO A SECURITY AUDIT FOR US, YES, WE'VE  
13 MADE THAT ATTEMPT.

14  
15 **SUP. YAROSLAVSKY:** BUT IT HASN'T HAPPENED?

16  
17 **LARRY L. WALDIE:** NOT YET.

18  
19 **SUP. YAROSLAVSKY:** WHO CONDUCTS SECURITY AUDITS? JUST PRISON  
20 SYSTEMS? OR ARE THERE PRIVATE COMPANIES THAT DO IT?

21  
22 **LARRY L. WALDIE:** THE COMPANY THAT WE WERE-- IT WAS A FEDERAL  
23 AGENCY THAT DID SECURITY AUDITS FOR STATE PRISONS AND THEY  
24 LIMITED THEMSELVES TO STATE PRISONS AND NOT JAILS. AND WE'RE



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1 TRYING TO GET THEM TO LOOK AT US BECAUSE THEY HAVE THE  
2 EXPERIENCE TO BE ABLE TO DO THAT AND THEN GUIDE US.

3

4 **SUP. YAROSLAVSKY:** HOW LONG HAVE YOU BEEN TRYING TO GET THEM TO  
5 DO IT?

6

7 **LARRY L. WALDIE:** JUST WITHIN THE LAST YEAR.

8

9 **SUP. YAROSLAVSKY:** AND YOU'RE WILLING TO PAY THEM TO DO IT AND  
10 THEY WON'T DO IT?

11

12 **LARRY L. WALDIE:** NO, I THINK THEIR CRITERIA IS STATE PRISONS,  
13 NOT LOCAL JAILS, PROBABLY BECAUSE OF MANPOWER NEEDS, I WOULD  
14 IMAGINE. I DON'T HAVE THE ANSWER FOR THAT. WE JUST MADE  
15 INQUIRIES.

16

17 **SUP. YAROSLAVSKY:** ALL RIGHT. IS THERE ANYONE ELSE WHO DOES  
18 SECURITY AUDITS OTHER THAN THIS ONE OUTFIT?

19

20 **LARRY L. WALDIE:** MR. YAROSLAVSKY, I'M NOT FAMILIAR WITH IT.

21

22 **SUP. YAROSLAVSKY:** I MEAN, IT WOULD SEEM TO ME THAT, WHEN I  
23 READ THE-- WHEN I READ THIS ORIGINALLY AND AGAIN NOW, THE  
24 SECURITY AUDIT, IT WOULD SEEM TO ME THAT IT WOULD BE THE KIND  
25 OF THING THAT A JAIL OR PRISON WOULD WANT TO DO MORE OR LESS



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1 ON A ROUTINE BASIS. IT'S NOT ON A CPA'S AUDIT, IT'S BASICALLY  
2 A SYSTEMS CHECK. AND I'M SURPRISED THAT IT'S NOT SOMETHING  
3 THAT HAS BEEN-- SO YOU'RE TELLING ME THERE'S NEVER BEEN A  
4 SECURITY AUDIT DONE OF THE COUNTY JAIL? IF THIS IS THE FIRST  
5 TIME YOU'VE TRIED TO, IN YOUR MEMORY, THAT YOU'VE TRIED TO DO  
6 THIS AND THEY HAVEN'T DONE IT AND THEY DON'T DO COUNTY JAILS,  
7 WHO-- WHO MAKES THE DETERMINATION THAT THE JAIL WAS SECURE  
8 WHEN THE BLUEPRINTS WERE DEVELOPED FOR IT 15 YEARS AGO?

9

10 **LARRY L. WALDIE:** WELL, I DON'T HAVE THE ANSWER TO THAT. I  
11 PRESUME IT WAS DONE AT THE TIME TO DETERMINE WHAT-- WHEN THEY  
12 DID THE ARCHITECTURAL STRUCTURE AND THE NUMBER OF PERSONNEL  
13 REQUIRED TO ENSURE THE SAFETY OF THE PEOPLE, IT WAS PUT INTO  
14 PLACE BASED ON THE STYLE OF JAIL THAT YOU HAVE AND I CERTAINLY  
15 DON'T HAVE THE ANSWER TO THAT WHEN IT WAS FIRST DONE. BUT I  
16 AGREE WITH YOU, A SECURITY AUDIT IS NEEDED, ABSOLUTELY.

17

18 **SUP. YAROSLAVSKY:** MR. KLUGMAN?

19

20 **CHIEF KLUGMAN:** WE'VE LOOKED AT A NUMBER OF THINGS. I CAN'T  
21 DIRECTLY ANSWER YOUR QUESTION IN TERMS OF WHO DOES THEM. I'M  
22 NOT FAMILIAR WITH ANY FIRMS OR ORGANIZATIONS, EITHER, BUT I  
23 CAN TELL YOU THAT, WITHIN OUR OWN ORGANIZATION, WE DO LOOK AT  
24 WHAT WE HAVE AND HOW WE USE IT AND WHAT WE COULD DO THAT WOULD  
25 BE BETTER. AND, FOR EXAMPLE, WE HAVE LOOKED AT R.F.I.D.



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1 TECHNOLOGY, WHICH IS REAL TIME MONITORING OF THE MOVEMENT OF  
2 BOTH INMATES AND STAFF IN A JAIL ENVIRONMENT, AND YOU CAN  
3 ACTUALLY, BY EMPLOYING THIS TECHNOLOGY, SEE WHERE EVERYBODY IS  
4 AT ANY GIVEN TIME IN A FACILITY AND WATCH THEIR MOVEMENT  
5 THROUGH THE FACILITY. AND IT'S A GREAT TOOL AND WE'VE LOOKED  
6 AT IT, THE TECHNOLOGY SEEMS TO BE SOLID BUT THE COST RIGHT NOW  
7 FOR US TO IMPLEMENT THAT TECHNOLOGY IS PROHIBITIVE. WE'RE  
8 LOOKING AT SOMETHING AROUND \$20 MILLION TO GET THAT TECHNOLOGY  
9 IN PLACE AND IT WOULD TAKE PROBABLY A YEAR OR MORE TO DO IT.  
10 THE THINGS THAT WE'VE DONE WITH SCANNERS WILL HELP US A GREAT  
11 DEAL AND THAT'S NEW TECHNOLOGY THAT WE'RE JUST BEGINNING TO  
12 EMPLOY AND THAT WE'LL TAKE SYSTEM-WIDE WITHIN THE NEXT SIX  
13 MONTHS. WHEN WE LOOK AT THE CAMERA TECHNOLOGY THAT'S AVAILABLE  
14 TODAY AND WE HAVE-- AND WE'VE NOW BUILT THAT TECHNOLOGY AT  
15 EAST FACILITY, THAT'S TERRIFIC TECHNOLOGY AND IT'S HELPING US,  
16 BUT IT DOESN'T STOP THINGS FROM HAPPENING, IT JUST ALLOWS US  
17 TO SEE WHAT HAPPENED AND RESPOND TO IT PRETTY MUCH AFTER THE  
18 FACT. SUPERVISOR BURKE, YOUR COMMENT ABOUT OUR ABILITY-- OR  
19 ANYBODY'S ABILITY TO MONITOR CAMERAS AND SEE WHAT'S GOING ON  
20 REAL TIME. THE STUDIES HAVE SHOWN THAT THAT FAILS, THAT PEOPLE  
21 CANNOT SIT AND WATCH A BANK OF MONITORS EFFECTIVELY FOR ANY  
22 LENGTH OF TIME AND DO A GOOD JOB. IT JUST ISN'T A REALITY. SO  
23 THE CAMERAS GIVE US THE ABILITY TO GO BACK AND SEE WHAT'S  
24 OCCURRING AND IT'S PROBABLY A GOOD INVESTIGATIVE TOOL,  
25 PROSECUTORIAL TOOL, THAT SORT OF THING, BUT THEY'RE NOT GOING



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1 TO REALLY PREVENT BEHAVIOR. AND THEN YOU GET INTO THE TYPES OF  
2 FACILITIES THAT YOU BUILD THEM IN. CENTRAL JAIL WAS AN OLD,  
3 LINEAR STYLE JAIL. WHERE DO YOU PUT THE CAMERAS SO THAT YOU  
4 CAN SEE ALL THE CELLS? TECHNOLOGY ISN'T AVAILABLE THAT WILL DO  
5 THAT EFFECTIVELY THAT WE'RE AWARE OF. SOME DAY ROOMS, SOME OF  
6 THE OTHER LOCATIONS IN CENTRAL JAIL MIGHT BE GOOD FOR CAMERAS.  
7 SO WE NEED TO LOOK AT WHAT WE CAN DO EFFECTIVELY AND MAKE GOOD  
8 COST BENEFIT DECISIONS ON HOW TO EMPLOY THOSE TECHNOLOGIES.  
9 AND IN SOME PLACES IT WILL WORK AND IN SOME PLACES, IT WON'T.  
10 SO WE'RE NOT COMPLETELY OBLIVIOUS TO WHAT'S OUT THERE AND WHAT  
11 TECHNOLOGY WE CAN USE AND WHAT WE CAN DO IN THE WAY OF A  
12 SECURITY AUDIT FOR OURSELVES BUT WE ARE LIMITED IN SOME OF THE  
13 APPLICATIONS AND SOME OF THE-- AND FUNDING, FRANKLY, IS AN  
14 ISSUE.

15

16 **SUP. YAROSLAVSKY:** ALL RIGHT. WELL, I WOULD ASK THAT YOU-- AND  
17 I DON'T KNOW WHETHER OTHER PEOPLE HAVE MOTIONS, I DID NOT COME  
18 PREPARED WITH A MOTION ON THIS TODAY BUT JUST BASED ON THIS  
19 DISCUSSION, I WOULD ASK, I'M JUST THINKING OUT LOUD, WHICH IS  
20 DANGEROUS, BUT I WOULD ASK THAT YOU-- THAT YOU DO-- I MEAN,  
21 ESSENTIALLY, YOU ARE DOING, PIECE BY PIECE, IN A KIND OF  
22 HELTER SKELTER WAY, THIS AUDIT. EVERY TIME THERE'S AN  
23 INCIDENT, YOU GUYS GO RUNNING AROUND, FIGURE OUT WHAT  
24 HAPPENED, WHAT COULD WE HAVE DONE DIFFERENTLY, AND YOU'RE EVEN  
25 LOOKING AT SOME OF THE SYSTEM-WIDE THINGS. BUT IT SEEMS TO ME



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1 THAT YOU'RE, AND MAYBE I'M READING TOO MUCH INTO WHAT YOU  
2 SAID, THAT YOU'RE CONSTRAINING YOURSELVES IN TERMS OF YOUR  
3 IDEAS BECAUSE OF YOUR STICKER SHOCK ON WHAT THE COST MIGHT BE.  
4 AND WHAT I THINK YOU NEED TO DO FOR US AND, MORE IMPORTANTLY,  
5 FOR YOUR DEPARTMENT, FOR YOUR FACILITY, IS DON'T LET THE COST  
6 ISSUE CONSTRAIN YOUR THINKING. COME UP WITH YOUR BEST IDEAS  
7 AND THEN WE'LL ANALYZE WHETHER IT'S WORTH THE INVESTMENT OR  
8 NOT AND THEN YOU GET GRADATIONS OF INVESTMENT. IF YOU CAN'T DO  
9 THE CADILLAC VERSION OR THE MAXIMUM VERSION, YOU'LL DO, YOU  
10 KNOW, 75% VERSION, WHATEVER IT IS, BUT \$20 MILLION, IT'S A LOT  
11 OF MONEY BUT \$20 MILLION IS A FRACTION OF WHAT WE'RE GOING TO  
12 PAY WHEN SOMEBODY COMES IN, SUES US AND GETS A CONSENT DECREE  
13 AND THE JUSTICE DEPARTMENT COMES IN AND WHATEVER OTHER PARADE  
14 OF HORRIBLE IS GOING TO HAPPEN AS WE CONTINUE TO HAVE THESE  
15 INCIDENTS. AND, I MEAN, I'M THINKING JUST OF THE JUVENILE--  
16 THE PROBATION SIDE WHERE WE'VE-- YOU KNOW, THAT'S COST US TENS  
17 OF MILLIONS OF DOLLARS AND IF WE'D MADE CERTAIN INVESTMENTS  
18 EARLY ON, YOU KNOW, FOR A COUPLE OF TENS OF MILLIONS, WE  
19 WOULDN'T HAVE HAD MANY TENS OF MILLIONS OF COSTS DOWN THE  
20 LINE. SO 20 MILLION IS A ONE-TIME INVESTMENT DOES NOT  
21 NECESSARILY PANIC ME IF IT'S ONE TIME AND IF IT SOLVES THE  
22 BULK OF THE PROBLEM. SO WHATEVER IT IS, I'D LIKE TO-- YOU GUYS  
23 HAVE TO DO A COMPREHENSIVE ASSESSMENT OF WHERE YOU ARE, YOU  
24 KNOW, A LOT OF IT DEPENDS ON WHAT FACILITIES YOU'RE GOING TO  
25 USE. I THINK YOU NOW HAVE A BETTER BEAD ON WHAT FACILITIES



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1 YOU'RE GOING TO USE SO THAT YOU, YOU KNOW, THAT GIVES YOU SOME  
2 MORE FLEXIBILITY THAN YOU HAD IN '04 OR BEFORE THAT FOR THE  
3 PREVIOUS SEVERAL YEARS. I HAVE CONFIDENCE IN THE PEOPLE WHO  
4 ARE RUNNING THE SYSTEM NOW. I THINK YOU'VE MADE SOME  
5 SIGNIFICANT PROGRESS ON SOME VERY DELICATE ISSUES IN THE LAST  
6 FEW MONTHS, SO YOU'VE SHOWN ME THAT, WHEN YOU'RE CHALLENGED TO  
7 DO SOMETHING, YOU RISE TO THE OCCASION AND I THINK THIS IS ONE  
8 THAT I WOULD ASK YOU TO RISE TO THE OCCASION ONE MORE TIME AND  
9 MAYBE-- I SENSE THAT YOU'VE JUST CONSTRAINED YOURSELVES  
10 BECAUSE YOU'RE AFRAID TO COME TO US AND SAY THE SOLUTION IS  
11 GOING TO COST YOU SO MUCH AND THEN WE'RE GOING TO CUT YOUR  
12 HEAD OFF WHEN YOU COME HERE. I WANT TO HEAR WHAT THE OPTIONS  
13 ARE. I THINK WE ALL WANT TO HEAR WHAT THE OPTIONS ARE, SOON. I  
14 WISH IT WAS PREVIOUS TO NOW, AND THEN LET US HAVE A  
15 COLLABORATIVE DISCUSSION ABOUT WHAT WE CAN DO, WHAT WE CAN  
16 AFFORD AND YOU MIGHT BE SURPRISED, WE MIGHT BE SURPRISED. THIS  
17 IS A BIG DEAL AND I JUST WORRY ABOUT ALL OF OUR CRIMINAL  
18 JUSTICE AREAS WHERE WE HAVE REGULATORY AGENCIES, THE JUSTICE  
19 DEPARTMENT AND OTHERS LOOKING OVER OUR SHOULDER CONSTANTLY AND  
20 WE'VE GOT TO BE MORE PROACTIVE ON THESE THINGS THAN WE'VE  
21 BEEN. I DON'T JUST MEAN ABOUT THE SHERIFF'S DEPARTMENT OR JUST  
22 CUSTODY, I JUST MEAN IN GENERAL, WE NEED TO BE MORE PROACTIVE  
23 AND NOT WAIT UNTIL WE'RE CITED, NOT WAIT UNTIL WE'RE SUED, NOT  
24 WAIT UNTIL THE PLAINTIFFS HAVE US BY THE JUGULAR AND THEN WE  
25 HAVE TO CAPITULATE ON A LOT MORE THAN WE WOULD HAVE EVER HAD



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1 TO CAPITULATE IF WE HAD JUST DONE IT RIGHT THE FIRST TIME. I  
2 USED TO WORK FOR A FILM DEVELOPING LAB WHEN I WAS IN COLLEGE  
3 IN THE SUMMERTIME AND THEY DEVELOPED NEGATIVES AND, OBVIOUSLY,  
4 THOSE ARE VERY PRECIOUS THINGS, THOSE NEGATIVES. THOSE WERE  
5 THE DAYS WHEN THERE WAS FILM AND THERE WAS A BIG SIGN IN THE  
6 COMPANY THAT SAID, "DO IT RIGHT THE FIRST TIME," THE  
7 IMPLICATION BEING THERE IS NO SECOND CHANCE. IF YOU RUIN THE  
8 NEGATIVE, YOU'RE DEAD. AND WE'RE DEALING WITH GOD'S NEGATIVES  
9 HERE, WE'RE TALKING ABOUT HUMAN BEINGS, WHETHER THEY'RE  
10 CRIMINALS OR WHETHER THEY'RE SUSPECTS WHO ARE BEING HELD,  
11 WHATEVER THEY ARE. YOU LOSE THEM AND IT'S OVER, YOU DON'T HAVE  
12 A SECOND CHANCE. SO I THINK WE NEED TO DO IT, YOU KNOW,  
13 WHETHER IT'S CHILDREN'S SERVICES WE WERE JUST TALKING ABOUT A  
14 FEW MINUTES AGO, WHETHER IT'S PROBATION, WHETHER IT'S  
15 SHERIFFS, WHETHER IT'S MENTAL HEALTH, WHETHER IT'S HEALTH, TO  
16 DO IT RIGHT THE FIRST TIME. FIRST OF ALL, IT'S CHEAPER IN THE  
17 LONG RUN AND IT'S THE RIGHT THING TO DO, SO THAT'S-- I KNOW WE  
18 HAVE A TENDENCY TO GET INTO THE DETAILS OF THIS CASE, I AM  
19 INTERESTED IN THE DETAILS OF THIS CASE AND WE'LL GET INTO THAT  
20 AT THE APPROPRIATE TIME, MAYBE LATER IN THIS DISCUSSION, BUT  
21 THE MACRO PICTURE IS MORE IMPORTANT TO ME GOING FORWARD, IS  
22 HOW ARE WE GOING TO DEAL WITH THE NEXT INCIDENT, HOW WILL WE  
23 AVOID THE NEXT ONE? AND, YOU'RE RIGHT, UNDER-SHERIFF WALDIE,  
24 THERE'S NO GUARANTEE IN LIFE TO GUARANTEE A GUARANTEE, SO  
25 THERE ARE GOING TO BE PROBLEMS BUT THAT'S NOT A RATIONALE FOR



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1 SITTING BACK AND ACCEPTING THE STATUS QUO, AND I'M SURE YOU  
2 DIDN'T MEAN TO IMPLY THAT. I THINK WE NEED TO DO EVERYTHING WE  
3 CAN TO MINIMIZE RISK AND EVERYTHING WE CAN TO MAXIMIZE  
4 SECURITY AND THEN, IF THERE'S A PROBLEM, AT LEAST WE'VE DONE  
5 OUR BEST, WE'VE DONE A HUNDRED PERCENT. IF WE HAVEN'T, THEN  
6 SHAME ON US. MR. CHAIRMAN, THAT'S ALL I HAVE.

7

8 **SUP. ANTONOVICH, CHAIR:** SUPERVISOR BURKE THEN SUPERVISOR  
9 MOLINA.

10

11 **SUP. BURKE:** GETTING BACK TO THE AUDIT, BEFORE WE TALK ABOUT  
12 THE AUDIT, WHAT ARE THE NATIONAL STANDARDS IN TERMS OF  
13 STAFFING?

14

15 **UNDERSHERIFF LARRY L. WALDIE:** WELL, IT VARIES. NEW YORK IS,  
16 LIKE, 2-TO-1.

17

18 **SUP. BURKE:** AND THAT'S WITHIN THEIR JAIL?

19

20 **UNDERSHERIFF LARRY L. WALDIE:** YES, AND OURS IS PROBABLY ONE OF  
21 THE WIDEST RANGES OF STAFFING THAT WE HAVE IN THE UNITED  
22 STATES AS WE'VE DONE THE SURVEYS. I THINK I ASKED THEM TO  
23 PREPARE THAT AND HE'S GOING TO COME UP WITH SOME NUMBERS FOR  
24 US BUT WE'RE A VERY-- A WIDE RANGE AT 10-TO-1 AND THEN, IN THE  
25 OFF-HOURS, WE INCLUDE THE ADMINISTRATIVE STAFF IN THAT AS



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1 WELL, IT'S THE TOTAL NUMBER OF PERSONNEL, NOT JUST THE ONES  
2 GUARDING THE INMATES, SO THEY'LL TRY TO DIG THAT OUT WHAT THE  
3 RATIO IS BUT WE'RE A VERY, VERY HIGH RATIO OF INMATE TO  
4 DEPUTY, ONE OF THE HIGHEST IN THE UNITED STATES.

5

6 **SUP. BURKE:** AND, YOU KNOW, I HAVE NEVER HEARD-- OBVIOUSLY, WE  
7 HAVE PROVIDED MORE MONEY FOR CUSTODY BUT WHEN YOU CAME BEFORE  
8 US, I NEVER RECEIVED THE INFORMATION THAT WE WERE WAY HIGHER  
9 THAN OTHER PLACES AND THAT WE DID NOT HAVE-- DID NOT MEET  
10 STANDARDS. BECAUSE, AGAIN, I BELIEVE THAT WE POSSIBLY COULD  
11 FACE SOME JUSTICE DEPARTMENT ISSUES IF WE DON'T HAVE THE KIND  
12 OF STAFFING RATIOS.

13

14 **UNDERSHERIFF LARRY L. WALDIE:** WELL, FOR EXAMPLE, NEW YORK CITY  
15 IS 1.1, NOT EVEN-- 1.143. COOK COUNTY, CHICAGO IS 1.330.  
16 MIAMI-DADE IS 1.3.90, THEN WE GET INTO MEN'S CENTRAL JAIL,  
17 1.10. SO OUR RATIOS ARE EXTREMELY, EXTREMELY BROAD.

18

19 **SUP. BURKE:** AND THIS AUDIT WOULD LOOK AT THAT AND ALSO LOOK AT  
20 HOW THEY ARE BEING DISTRIBUTED, RIGHT?

21

22 **UNDERSHERIFF LARRY L. WALDIE:** YES.

23

24 **SUP. BURKE:** I ALSO BELIEVE THAT WE NEED TO GET SOME  
25 INFORMATION IN TERMS OF THE SECURITY AUDIT BECAUSE THIS IS



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1 FROM 2004. NOW, ANOTHER ISSUE THAT'S IN THAT REPORT, AND  
2 SOMETIMES I GET THE FEELING THAT MERRICK BOBB'S REPORTS ARE  
3 KIND OF LAUGHED OFF AND JUST NOT TAKEN VERY SERIOUSLY, WE HAVE  
4 TO TAKE THEM SERIOUSLY BECAUSE IT'S VERY IMPORTANT THAT WE  
5 HAVE SOME INDEPENDENT EVALUATION. AND HE SPENDS A LOT OF TIME  
6 ON THIS AND LOOKS AT THESE ISSUES. I KNOW THERE ARE OTHER  
7 ORGANIZATIONS THAT ARE LOOKING AT THEM AS WELL BUT THIS IS  
8 SOMEONE THAT WE HAVE COMMISSIONED TO LOOK AT THEM AND WE DO  
9 NEED TO CONSIDER HIS RECOMMENDATIONS CAREFULLY. ONE OF THE  
10 THINGS HE SAYS IN THERE THAT REALLY ADDRESSES THE PARTICULAR  
11 CASE BEFORE US IS THAT HE SAYS THAT, "MOST OF THE INMATES KNOW  
12 THEY AREN'T WATCHED SO, AS A RESULT, THERE ARE MANY ACTS OF  
13 VIOLENCE AND ABUSE THAT NEVER GO REPORTED." HOW DO YOU REACT  
14 TO THAT STATEMENT?

15

16 **LARRY WALDIE:** WELL, THEY ARE SUPERVISED, MS. BURKE, AND THERE  
17 ARE TIMES, YOU KNOW, THAT THEY'RE NOT WATCHED BECAUSE OF THE  
18 LACK OF PERSONNEL OR THE STRUCTURE OF THE JAIL THAT DOES NOT  
19 ALLOW THEM TO BE WATCHED 24 HOURS A DAY. BUT THEY ARE WATCHED,  
20 THE DEPUTIES DO A GREAT JOB OVER THERE ENSURING THE SAFETY OF  
21 THE INMATES BUT THEY ARE WATCHED.

22

23 **SUP. BURKE:** BUT THE REASON WHY I SAY THAT IS THAT, NOT THIS  
24 CASE BUT THE CASE WE HAD BEFORE, THE PERSON SEEMED VERY  
25 CONFIDENT THAT HE COULD MOVE AROUND THE JAIL AND FIND THE



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1 WITNESS AGAINST HIM AND, IF HE KNEW HE WAS BEING WATCHED, IT  
2 WOULD SEEM TO ME THAT HE WOULD NOT HAVE THAT KIND OF  
3 CONFIDENCE. AND WHEN YOU TALK TO PEOPLE WHO HAVE BEEN IN AND  
4 OUT OF THE JAIL, THEY MAKE STATEMENTS IN TERMS OF THE KIND OF  
5 ABUSE THAT THEY OBSERVE AND GIVING THE IMPRESSION THAT THE  
6 INMATES THERE BELIEVE THEY CAN GET AWAY WITH AN AWFUL LOT.

7

8 **UNDERSHERIFF LARRY L. WALDIE:** YOU'RE RIGHT. WHEN THAT OCCURRED  
9 WITH THAT PARTICULAR INMATE, THERE WAS MOVEMENT AND THERE WAS  
10 SOME DEFICIENCIES THERE WITH THAT. THAT HAS BEEN CORRECTED.  
11 THAT DOES NOT GO ON NOW. THEY ARE MONITORED WITH THE NEW  
12 TECHNOLOGY AND WITH THE ADDITIONAL STAFFING BUT, YOU'RE RIGHT,  
13 HE WAS MOVING AROUND THE JAIL ALMOST AT WILL AND MADE ACCESS  
14 AND WAS ABLE TO DO WHAT HE HAD TO DO. BUT THE REALITY IS,  
15 WE'VE CORRECTED THAT.

16

17 **SUP. BURKE:** SO THAT IS NO LONGER A PROBLEM?

18

19 **LARRY WALDIE:** IT HAS NOT BEEN THIS LAST YEAR.

20

21 **SUP. BURKE:** I'D LIKE TO UNDERSTAND THIS WHOLE IDEA IN TERMS OF  
22 THE ETHNIC AND RACIAL BALANCE RATHER THAN SECURITY BALANCE. IT  
23 SEEMS TO ME YOU'D HAVE ENOUGH 7, 8S AND 9S IN EACH RACIAL  
24 ISSUE THAT YOU COULD, WITHIN THOSE SECURITY GROUPS, YOU'D BE



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1 ABLE TO BALANCE IT RACIALLY. AND WHAT IS THE REASON THAT YOU  
2 CAN'T DO THAT?

3

4 **CHIEF KLUGMAN:** ON THE FACE OF IT, YOU'RE CORRECT. BUT, WHEN  
5 YOU START TALKING ABOUT NEEDING TO FILL EVERY BED BECAUSE WE  
6 HAVE LIMITED SPACE, THEN WE END UP IN A SITUATION WHERE WE  
7 DON'T HAVE ENOUGH. SO IN ORDER TO-- BECAUSE IF WE WERE TO  
8 LIMIT-- FOR EXAMPLE, WHEN WE TALK ABOUT WE'RE GOING TO TRY TO  
9 ISOLATE 8S AND 9S FROM 7S AND THE REST NOW, THE PROBLEM WE'RE  
10 GOING TO RUN INTO THAT'S GOING TO MAKE IT DIFFICULT FOR US TO  
11 DO THAT IS THAT WE'RE GOING TO HAVE A LOT OF EMPTY BEDS  
12 BECAUSE OF IT. BECAUSE, ONCE WE RUN OUT OF 8S AND 9S, WE MAY  
13 HAVE A ROW OR A HALF A ROW OR MORE THAT IS LEFT OPEN BECAUSE  
14 WE CAN'T PUT 7S OR 6S OR ANYBODY ELSE IN THOSE BEDS. SO IT  
15 BECOMES A MATTER OF GEOGRAPHY AND SPACE. AND SO, WHEN WE START  
16 TALKING ABOUT BALANCING THE DORMS...

17

18 **SUP. BURKE:** CAN'T YOU RUN OUT OF ETHNIC GROUPS, TOO, IN TERMS  
19 OF TRYING TO BALANCE IT?

20

21 **CHIEF KLUGMAN:** WE RUN OUT OF PEOPLE WITHIN THE HIGHER  
22 CLASSIFICATIONS, WITHIN A SPECIFIC GROUP OF CLASSIFICATIONS  
23 BEFORE-- AND IN ORDER TO BALANCE OR WE MAY BE UNBALANCED BY  
24 USING THAT GROUP OF CLASSIFICATIONS SO, RATHER THAN STICK TO  
25 JUST THAT, WE TRY TO USE THAT BUT NOT STICK JUST TO THAT. WE



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1 WANT TO USE SOME COMMON SENSE HERE, TOO, AND NOT CREATE  
2 SITUATIONS THAT ARE, ON THE FACE OF IT, UNREASONABLE.

3

4 **SUP. BURKE:** WELL, MY UNDERSTANDING IS YOU DON'T SEPARATE THE  
5 GANGS, INDIVIDUAL GANGS BY MODULE? OR IS THAT TRUE?

6

7 **CHIEF KLUGMAN:** WE DON'T CURRENTLY. NO, THAT'S TRUE, WE DON'T  
8 NOW. WE USED TO. WHAT WE DO NOW, THERE ARE SPECIFIC GROUPS  
9 THAT WE DO ISOLATE, SOUTHSIDERS, FOR EXAMPLE, AND CERTAIN  
10 OTHER GANGS ARE ISOLATED BECAUSE OF THEIR PROPENSITY FOR  
11 VIOLENCE AND WE KNOW WHAT THEY'LL DO AGAINST OTHER GANGS.

12

13 **SUP. BURKE:** FOR INSTANCE, I ASSUME YOU ISOLATE  
14 \_\_\_\_\_ VERSUS 79 CRIPS, YOU DON'T PUT THEM  
15 TOGETHER?

16

17 **CHIEF KLUGMAN:** THAT'S RIGHT.

18

19 **SUP. BURKE:** AND I ASSUME THERE ARE OTHERS THAT YOU DON'T?

20

21 **CHIEF KLUGMAN:** THERE ARE SOME BUT NOT LIKE IT USED TO BE WHERE  
22 WE'D TRY TO ISOLATE EACH GANG. WE'VE GOT OVER 700 GANGS IN THE  
23 JAIL. WE CAN'T ISOLATE EVERY GANG FROM EVERY OTHER GANG, SO WE  
24 TRY TO ISOLATE THOSE WHERE WE KNOW THAT THERE'S GOING TO BE  
25 VIOLENCE IF WE PUT THEM TOGETHER.



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1

2 **SUP. BURKE:** I KNOW THAT YOU WANT TO TALK ABOUT A LOT OF THESE  
3 THINGS IN CLOSED SESSION AND I APPRECIATE THAT BUT I DO THINK  
4 THAT WE NEED TO GET A REAL UNDERSTANDING AND A HOLD ON WHAT  
5 THE SECURITY SITUATION IS, BECAUSE WE CAN'T MANAGE THE JAIL  
6 AND MIC-- WE DON'T WANT TO MICROMANAGE IT. WE DON'T HAVE THE  
7 NECESSARY TECHNIQUES AND WE DON'T HAVE THE BACKGROUND TO DO IT  
8 BUT WE WOULD HAVE THE BACKGROUND TO LOOK AT A SECURITY AUDIT  
9 AND EVALUATE IT AND WHETHER OR NOT THE AMOUNT OF MONEY WE'RE  
10 GOING TO SPEND ULTIMATELY MAKES IT PAY FOR US TO PROVIDE THE  
11 CUSTODY DEPUTIES TO BRING THIS UP TO AT LEAST WHAT CHICAGO  
12 HAS. BUT IF YOU HAD THEM, WHAT WOULD YOU DO? DO YOU HAVE THE  
13 FACILITY THAT, IF YOU HAD THOSE 1-TO-4, THAT YOU WOULD BE ABLE  
14 TO UTILIZE THEM? DO YOU HAVE THE SYSTEMS THAT YOU WOULD BE  
15 ABLE TO UTILIZE THEM?

16

17 **CHIEF MARC KLUGMAN:** STAFFING WOULD HELP, NO QUESTION ABOUT IT.  
18 THE SHORT ANSWER IS YES BUT I DON'T WANT TO-- I DON'T WANT TO  
19 LEAVE A MISCONCEPTION HERE THAT STAFFING IS THE WHOLE PROBLEM.  
20 WE COULD VERY-- WE COULD MAKE VERY GOOD USE OF TECHNOLOGY AND  
21 SUPERVISOR YAROSLAVSKY'S COMMENTS WARMED MY HEART, WE'RE GOING  
22 TO BE BACK.

23



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1 **SUP. BURKE:** SO THE COMPUTER ISSUE AND IN TERMS OF GETTING  
2 THOSE NECESSARY COMPUTERS, WHICH WERE RECOMMENDATIONS, YOU'RE  
3 LOOKING AT THAT?

4

5 **CHIEF MARC KLUGMAN:** YES.

6

7 **SUP. BURKE:** YOU KNOW, AND YOU SAY IT'S-- STAFFING IS NOT THE  
8 WHOLE PROBLEM. YOU THINK IT'S HAVING THE COMPUTER FACILITIES  
9 AND YOU DON'T NECESSARILY SEEM TO AGREE THAT CAMERAS WORK.

10

11 **CHIEF MARC KLUGMAN:** I THINK THEY ALL HAVE THEIR PLACE BUT I  
12 DON'T WANT ANYBODY TO WALK AWAY FROM THIS TODAY THINKING THAT  
13 THERE'S A MAGIC BULLET OUT THERE. THERE'S NOT. ALL OF THE  
14 THINGS THAT WE'RE TALKING ABOUT, STAFFING, CAMERAS, COMPUTERS,  
15 SCANNERS, ALL THE DIFFERENT KINDS OF TECHNOLOGIES AND THINGS  
16 THAT ARE AVAILABLE TO US, PERSONNEL-WISE AND OTHERWISE, HAVE  
17 TO PLAY A PART IN THIS AND IT NEEDS TO STRIKE A BALANCE. ONE  
18 OVER ALL THE OTHERS ISN'T GOING TO SOLVE THE PROBLEM.

19

20 **SUP. BURKE:** BUT IN DAY ROOMS, ARE THERE INMATES WHO ARE IN DAY  
21 ROOMS? AND IN DAY ROOMS, YOU HAVE APPROXIMATELY HOW MANY  
22 PEOPLE?

23

24 **CHIEF SAMMY JONES:** THERE'S NO MORE THAN 15 TO 20 INMATES IN A  
25 DAY ROOM.



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1

2 **SUP. BURKE:** ALL RIGHT. DO YOU HAVE INMATES NOW WHO ARE IN DAY  
3 ROOMS WHO ARE NOT BEING WATCHED OR THERE'S NO MONITORING BY  
4 CAMERA?

5

6 **CHIEF SAMMY JONES:** THERE AREN'T ANY CAMERAS IN THOSE DAY  
7 ROOMS.

8

9 **SUP. BURKE:** THERE ARE NO CAMERAS. ARE THERE 15 INMATES THAT  
10 ARE NOT BEING OBSERVED?

11

12 **CHIEF SAMMY JONES:** WE HIRE ON OVERTIME, BECAUSE OF THE  
13 STAFFING SHORTAGE, DEPUTIES TO PROVIDE SECURITY FOR THE DAY  
14 ROOMS.

15

16 **SUP. BURKE:** SO ALL OF THE DAY ROOMS AT ANY TIME THERE'S AN  
17 INMATE IN THERE, THERE'S SOMEBODY WHO IS OBSERVING?

18

19 **CHIEF SAMMY JONES:** NOT AT ALL TIMES. THEY MOVE FROM ROOM TO  
20 ROOM. THEY MOVE AROUND. SOME OF THEM ARE UNDER TITLE 15 BUT  
21 THEY'RE NOT SITTING IN THE ROOM AS IN A DORM SITUATION OR  
22 CONFIGURATION, WATCHING.

23

24 **SUP. BURKE:** I REMEMBER, WHEN I FIRST LOOKED AT THE JUSTICE  
25 CENTER OUT THERE, THE WHOLE CONCEPT THEN WAS ONE OF WHERE



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1 THERE WOULD BE A DEPUTY WHO HAD THE ABILITY TO WATCH THE  
2 MODULES AND I GUESS THE REASON THAT WAS GIVEN FOR NOT USING  
3 THE JUSTICE CENTER WAS THAT YOU DID NOT HAVE THE NECESSARY  
4 STAFF IN ORDER TO CARRY OUT THAT KIND OF SECURITY ARRANGEMENT,  
5 THAT WAS ONE OF THE ISSUES?

6

7 **CHIEF MARC KLUGMAN:** C.R.D.F. USED TO BE OPEN AND WAS FULLY  
8 STAFFED AND YOU'RE RIGHT ABOUT THE CONFIGURATION. IT WAS  
9 CLOSED WHEN THE BUDGET WAS CUT SO SEVERELY A FEW YEARS BACK.  
10 WE ARE NOW GOING TO BE REOPENING IT IN MARCH BUT IT WILL BE  
11 HOUSING FOR WOMEN.

12

13 **SUP. BURKE:** WILL IT BE STAFFED APPROPRIATELY FOR THE WAY IT  
14 WAS ORIGINALLY...

15

16 **CHIEF MARC KLUGMAN:** YES, YES, IT WILL BE-- THAT'S THE DESIGN  
17 OF THE FACILITY. STAFFING IS LARGELY A DESIGN OF THE FACILITY  
18 ITSELF, WHETHER IT'S CENTRAL JAIL, TWIN TOWERS OR C.R.D.F. OR  
19 OTHERS AND, YES, THE ANSWER TO YOUR QUESTION IS YES, IT WILL  
20 BE APPROPRIATELY STAFFED. WE'RE LOOKING FORWARD TO...

21

22 **SUP. BURKE:** YOU WON'T COME BACK AND SAY, WELL, YOU KNOW, THEY  
23 WERE THERE BUT WE DIDN'T HAVE ANYONE WHO WAS WATCHING?

24



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1 **CHIEF MARC KLUGMAN:** NO, NO, IT WILL BE APPROPRIATELY STAFFED  
2 BUT WE WILL ALSO HAVE WOMEN THERE. THAT WILL BE A WOMEN'S  
3 FACILITY.

4

5 **UNDERSHERIFF LARRY L. WALDIE:** NOW, CENTRAL JAIL IS NOT  
6 CONDUCIVE TO THE ENVIRONMENT THAT YOU'RE TALKING ABOUT, OF  
7 HAVING A DEPUTY WATCH THE INMATES ALL THE TIME BECAUSE OF THE  
8 STRUCTURE, THE ARCHITECTURAL STRUCTURE OF THE JAIL. IT'S  
9 ARCHAIC, IT'S 50 YEARS OLD AND WE CANNOT WATCH THE INMATES ALL  
10 THE TIME, BASED ON THE STRUCTURE OF THE JAIL. C.R.D.F., WE  
11 CAN, BASED ON IT WAS BUILT TO HAVE THAT CAPABILITY. WE CANNOT  
12 AT CENTRAL JAIL UNLESS WE PUT A BUNCH OF DEPUTIES IN THERE IN  
13 EACH ROLL AREA TO BE ABLE TO DO THAT, TO WATCH THEM 24 HOURS A  
14 DAY.

15

16 **SUP. BURKE:** ALL RIGHT. I HAVE ONE FINAL QUESTION. MY  
17 UNDERSTANDING WAS THAT, AT ONE TIME, THIS ROOM WHERE THOSE  
18 PEOPLE-- WHERE THIS INCIDENT OCCURRED DID HAVE WINDOWS THAT  
19 YOU COULD SEE THROUGH.

20

21 **UNDERSHERIFF LARRY WALDIE:** IT HAS A WINDOW THAT YOU CAN SEE  
22 THROUGH.

23

24 **SUP. BURKE:** WHEN WAS THAT WINDOW CLOSED OFF AND WHY?

25



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1 **UNDERSHERIFF LARRY WALDIE:** WELL, WE CHECKED PRACTICALLY EVERY  
2 SINGLE WORK ORDER, COULD NOT FIND ONE WHEN IT WAS DONE. WE  
3 CHECKED THE ACTUAL BOARDED UP AREA OF THE FRONT DOOR, WHICH  
4 IS, ACTUALLY, THE FRONT DOOR WAS BOARDED UP. SEVERAL LAYERS OF  
5 PAINT WERE THERE, SUGGESTING THAT IT HAD A LONG, LONG TIME AGO  
6 AND SO WE DON'T HAVE THE ANSWER TO THAT.

7

8 **SUP. ANTONOVICH, CHAIR:** SUPERVISOR MOLINA.

9

10 **SUP. MOLINA:** I THINK THAT YOU CAN TELL, FROM THE BOARD'S  
11 REACTION OR QUESTIONING, THAT THERE'S A TREMENDOUS AMOUNT OF  
12 CONCERN AND, INITIALLY, IT SOUNDED VERY CAVALIER IN YOUR  
13 RESPONSE OF, YOU KNOW, WE CAN'T PREVENT ANYTHING BUT I'M A  
14 LITTLE CONCERNED ABOUT THAT. I KNOW YOU DIDN'T MEAN THAT, BUT  
15 I'M HOPING THAT YOU COULD BE MUCH MORE ATTENTIVE. YOU KNOW, WE  
16 SPENT AN AWFUL LOT OF TIME, ABOUT A YEAR AGO, ASKING MERRICK  
17 BOBB TO DO THIS REVIEW. I HAVE THE SAME KIND OF CONCERNS THAT  
18 SUPERVISOR YAROSLAVSKY HAS, IS THAT HE MADE RECOMMENDATIONS  
19 AND, VERY FRANKLY, NOT ALL OF THEM HAVE BEEN ACCEPTED, WE  
20 UNDERSTAND. BUT, AT THE SAME TIME, THOSE THAT WE THOUGHT WERE  
21 CRITICALLY IMPORTANT, AND MANY OF THOSE THAT WOULD HAVE  
22 PREVENTED THIS SITUATION, HAVE NOT BEEN REALLY PUT IN PLACE. I  
23 MEAN, YOU'RE IN THE PROCESS OF DOING SOMETHING BUT, FOR THE  
24 MOST PART, THERE DOESN'T SEEM TO BE A SENSE OF URGENCY,  
25 EITHER, TO GET IT DONE. NOW, IF IT'S COST PROHIBITIVE, THIS



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1 BOARD HAS NOT FOUND OUT WHY. IN THE INITIAL RECOMMENDATION  
2 ABOUT CREATING A CENTRALIZED CLASSIFICATION SYSTEM AS WELL AS  
3 THE HOUSING BUREAU THAT WAS NECESSARY, THE FIRST RESPONSE THAT  
4 YOU WERE NOT-- WASN'T FEASIBLE, YOU WEREN'T GOING TO DO IT AND  
5 YOU'VE SINCE COME BACK AND TELL US THAT YOU'RE GOING TO DO IT,  
6 YOU'RE INTENDING ON UPGRADING. BUT NOW WE'RE GOING TO WAIT  
7 UNTIL, WHAT, 2007 NOW?

8

9 **CHIEF MARC KLUGMAN:** NO. WE'RE LOOKING-- WE'RE GOING TO HAVE  
10 SOMETHING IN PLACE IN EARLY 2006.

11

12 **SUP. MOLINA:** I THINK WHAT WE NEED TO HAVE, AND I HOPE YOU  
13 WOULDN'T OBJECT TO THIS, IS THAT WE NEED TO HAVE AN UPDATE OF  
14 EXACTLY WHAT YOU'RE DOING WITH REGARD TO THE MERRICK BOBB  
15 RECOMMENDATIONS, A CLEAR, CONCISE CHART THAT TELLS ME WHERE  
16 YOU'RE AT AND WHERE YOU'RE GOING, BECAUSE IT CAN'T BE AN ISSUE  
17 OF COST BECAUSE I CAN BE HERE NEXT OCTOBER AND WE'LL HAVE  
18 POTENTIALLY TWO, THREE, SIX MORE DEATHS THAT WILL COST US  
19 \$900,000, A COUPLE MILLION EACH AND, IF WE WOULD HAVE HAD SOME  
20 OF THESE RECOMMENDATIONS ACCEPTED AND PUT IN PLACE, IT WOULD  
21 HAVE PREVENTED THIS SITUATION. AND SO I NEED TO KNOW THAT  
22 YOU'RE GOING TO DO IT AND, IF YOU'RE NOT GOING TO DO IT, I  
23 NEED TO KNOW EXACTLY WHY NOT, BECAUSE THIS BOARD ACCEPTED  
24 THOSE, FOR THE MOST PART, AS A RECOMMENDATION. AND I'M  
25 TROUBLED ABOUT THE TIME FRAME, INCLUDING THE AUDIT ITSELF.



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1

2 **UNDERSHERIFF LARRY WALDIE:** THEY ARE NOT TAKEN LIGHTLY. EVERY  
3 ONE OF THE ISSUES ARE EXPLORED AND DEALT WITH AND A POTENTIAL  
4 SOLUTION, ONE WAY OR THE OTHER, IS BEING DONE. WE DO NOT...

5

6 **SUP. MOLINA:** BUT WE DON'T KNOW THAT.

7

8 **UNDERSHERIFF LARRY WALDIE:** WE'LL MAKE SURE, MS. MOLINA, THAT  
9 YOU GET THAT REPORT.

10

11 **SUP. MOLINA:** SO WOULD YOU BE WILLING TO PROVIDE US A REPORT IN  
12 30 DAYS OF EXACTLY WHERE YOU ARE ON EACH OF THESE  
13 RECOMMENDATIONS? NOT WE'RE LOOKING INTO IT, THAT'S NOT AN  
14 ANSWER. I WANT TO KNOW WHERE YOU ARE AND, IF YOU'RE NOT GOING  
15 TO ACCEPT THE RECOMMENDATION OR IF YOU NEED A BETTER  
16 CLARIFICATION OF WHAT THAT RECOMMENDATION MEANS, WE NEED TO  
17 KNOW WHY. IF IT'S GOING TO COST MONEY, WE NEED TO KNOW WHAT  
18 IT'S GOING TO COST. AND THEN I ALSO WOULD LIKE TO ADD  
19 SOMETHING ELSE, BECAUSE THIS CAN'T BE THIS DIFFICULT. YOU  
20 SHARED WITH US IN YOUR ANALYSIS ON THE RATIOS OF WHERE WE ARE  
21 COMPARED TO CHICAGO AND NEW YORK BUT I DON'T KNOW WHERE  
22 CHICAGO OR NEW YORK MIGHT BE IN THESE CLASSIFICATION SYSTEMS.  
23 I'D LIKE TO KNOW WHAT OTHER TECHNOLOGY IS BEING USED IN OTHER  
24 PARTS OF THE COUNTRY THAT HAVE SIMILAR POPULATIONS IN THE  
25 PRISON POPULATION AND WHAT KIND OF ANALYSIS THAT YOU'RE DOING



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1 AND WHY WE'RE USING THIS SYSTEM AS COMPARED TO SOMETHING ELSE  
2 AND WHAT'S THE COST. THESE ARE OF TREMENDOUS CONCERN TO US AND  
3 WE'RE GOING TO BE GOING INTO CLOSED SESSION, WE'RE GOING TO  
4 APPROVE SETTLEMENTS THAT I'M NOT HAPPY TO APPROVE. I THINK THE  
5 ONLY GOOD THING THAT COMES OUT OF IT, IT COMES OUT OF YOUR OWN  
6 BUDGET AND WE APPROVED THAT A LONG TIME AGO BECAUSE WE WANTED  
7 TO CREATE A MECHANISM FOR YOU TO UNDERSTAND THAT YOU'RE GOING  
8 TO PAY FOR IT YOURSELF AS A PART OF RISK MANAGEMENT. AND, I  
9 DON'T KNOW, DO YOU HAVE A RISK MANAGER ANYWHERE IN YOUR  
10 DEPARTMENT?

11

12 **UNDERSHERIFF LARRY WALDIE:** OH, YES. WE HAVE A WHOLE BUREAU OF  
13 RISK MANAGEMENT BUREAU, MS. MOLINA.

14

15 **SUP. MOLINA:** AND WHO IS YOUR RISK MANAGER?

16

17 **UNDERSHERIFF LARRY WALDIE:** THE CAPTAIN IS CAPTAIN DENNIS  
18 WARNER IS OUR CAPTAIN OF OUR RISK MANAGEMENT BUREAU.

19

20 **SUP. MOLINA:** COULD MR. WARNER COME NEXT WEEK AND TELL US WHAT  
21 HE IS IMPLEMENTING AS RISK MANAGEMENT OF THESE INCIDENTS?  
22 BECAUSE I DON'T SEEM TO HAVE THAT IN THE CORRECTIVE ACTION.

23

24 **UNDERSHERIFF LARRY WALDIE:** WE'LL HAVE THE REPORT, FIRST OF  
25 ALL, THAT YOU WANTED WITHIN 30 DAYS, WE'LL GIVE THAT TO YOU.



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1 FOR YOUR INFORMATION REGARDING CHICAGO, THEY USE NORTH POINT  
2 ALSO AS THE CLASSIFICATION SYSTEM. WE'LL LOOK AT WHAT THEY'RE  
3 DOING THERE AND WE'LL GIVE YOU THAT INFORMATION AND WE'LL HAVE  
4 SOMEBODY TELL YOU EXACTLY WHAT YOU WANT DEALING WITH RISK  
5 MANAGEMENT. WE CAN HAVE THAT FOR YOU NEXT WEEK.

6

7 **SUP. MOLINA:** I WOULD LIKE A FORMAL REPORT FROM YOUR RISK  
8 MANAGER BECAUSE, IF HE WAS INVOLVED THE LAST TIME, HE COULD--  
9 I MEAN, RISK MANAGEMENT IS UNDERSTANDING THE RISK THAT'S  
10 INVOLVED AND SO, IF MR. MERRICK POINTED OUT-- I MEAN, IF  
11 MERRICK BOBB POINTED OUT CLEARLY TO YOU, "HERE'S THE RISK,"  
12 THEN YOUR MANAGER SHOULD HAVE BEEN ABLE TO ANALYZE THAT RISK  
13 AND TELL YOU, "IF YOU DON'T CORRECT THESE THINGS AND PUT THESE  
14 IN PLACE, THEN YOU'RE GOING TO BE CONTINUING TO CONFRONT THESE  
15 THINGS." WHAT I'M NOT UNDERSTANDING, AND MR. TANAKA, YOU HAVE  
16 TO HELP ME HERE AS WELL BECAUSE YOU HANDLED THE ADMINISTRATIVE  
17 END OF IT, OF THE COST AS WELL, RIGHT? IS WHAT I DON'T  
18 UNDERSTAND WHY THERE ISN'T A RISK MANAGEMENT ANALYSIS,  
19 PARTICULARLY YOU HAVE A WHOLE DEPARTMENT. IT SEEMS TO BE  
20 EVERYBODY IS OPERATING THAT THERE DOESN'T SEEM TO BE A  
21 COMPREHENSIVE REVIEW HERE. IT'S BEING PRESENTED TO US IN  
22 PIECES AND EVEN YOUR REPORT SAYS NOTHING ABOUT RISK  
23 MANAGEMENT, NOT ONE SINGLE THING, UNLESS YOU CAN POINT WHAT  
24 PAGE IT'S ON.

25



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1 **PAUL TANAKA:** I'M NOT QUITE SURE I UNDERSTAND WHAT YOUR  
2 QUESTION IS.

3

4 **SUP. MOLINA:** VERY SIMPLE. IF THERE'S A BROKEN STEP THAT I WALK  
5 DOWN AND I FALL DOWN EVERY SINGLE TIME AND BREAK MY LEG EVERY  
6 TIME I GO DOWN, RISK MANAGEMENT SAYS, "YOU'VE GOT TO FIX THE  
7 STEP," RIGHT? SO, WHEN I WALK DOWN THE STEP, I WON'T FALL DOWN  
8 AND I WON'T BREAK MY LEG. YOU HAVE A WHOLE DEPARTMENT THAT'S  
9 SUPPOSED TO ANALYZE THE RISKS THAT YOU HAVE.

10

11 **PAUL TANAKA:** THAT'S CORRECT.

12

13 **SUP. MOLINA:** WE HAD FOUR DEATHS THE LAST TIME, I THINK TWO OR  
14 THREE OF THEM THAT WE ARE GOING TO BE PAYING FOR IN A FEW  
15 MINUTES OR APPROVING THE SETTLEMENTS. YOU NOW HAVE ANOTHER  
16 RECENT ONE. WHY ISN'T THERE A COMPREHENSIVE RISK MANAGEMENT  
17 ANALYSIS DONE ON THESE DEATHS AND WHAT OCCURRED? YOU HAD A  
18 WHOLE SYSTEM THAT THIS BOARD HAS IMPLEMENTED, WITH THE MERRICK  
19 BOBB REPORTS TO GO IN AND REVIEW AND HAVE A KIND OF AN  
20 INDEPENDENT REVIEW OF WHAT WOULD BE MORE EFFECTIVE. NOW,  
21 GRANTED, YOU MAY HAVE A FEELING THAT HE DOESN'T KNOW WHAT HE'S  
22 TALKING ABOUT IN THIS AREA AND IT'S JUST TOO DIFFICULT TO--  
23 AND HE'S BEING TOO SIMPLISTIC ABOUT HIS APPROACH BUT,  
24 SOMEWHERE ALONG THE LINE, THERE HAS TO BE A RISK MANAGEMENT  
25 ANALYSIS THAT'S DONE, THAT'S BASIC TO A BUDGET ANALYSIS, AND I



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1 DON'T SEE THAT IN HERE. EVEN IF YOU DON'T CARE ABOUT PEOPLE'S  
2 LIVES AND THAT PEOPLE DIED AND IT COULDN'T HAVE BEEN PREVENTED  
3 BECAUSE YOU HAVE UGLY PEOPLE IN THIS SYSTEM, THEY'RE GOING TO  
4 KILL EACH OTHER EVENTUALLY, THERE'S GOT TO BE SOMETHING DONE  
5 ABOUT JUST THE COST ALONE, LET'S JUST BE VERY CALLOUS AND NOT  
6 EVEN LOOK AT THESE PEOPLE'S FACES AND JUST SAY, "GEE, A COUPLE  
7 MORE DEATHS LIKE THIS AND IT MIGHT BE A WHOLE LOT OF MONEY."  
8 WHERE IS THAT IN THIS REPORT?

9

10 **PAUL TANAKA:** SUPERVISOR, I UNDERSTAND YOUR QUESTION.

11

12 **SUP. MOLINA:** OR IS THAT NOT CLEAR?

13

14 **PAUL TANAKA:** NO, IT'S VERY CLEAR. THANK YOU. FIRST OF ALL, I  
15 WANT TO JUST START WITH THE FACT THAT HOWEVER THE RESPONSE WAS  
16 INTERPRETED INITIALLY SINCE THE TIME WE'VE BEEN SITTING UP  
17 HERE, I CAN ASSURE YOU THAT WE HAVE SOME VERY-- THERE IS GREAT  
18 CONCERN THAT STARTS WITH SHERIFF BACA, UNDER-SHERIFF WALDIE  
19 AND CONTINUES THROUGHOUT THE ORGANIZATION THROUGH THE EFFORTS  
20 OF CHIEF KLUGMAN AND CHIEF JONES IN TRYING TO ENSURE, AS  
21 SUPERVISOR YAROSLAVSKY MENTIONED, WE HAVE A GREAT CONCERN FOR  
22 EACH AND EVERY LIFE THAT'S WITHIN OUR CUSTODY. IT DOESN'T  
23 MATTER WHAT THEIR CRIME IS ON THE STREET, WE HAVE AN  
24 OBLIGATION AND A CONCERN FOR THEIR SAFETY. IT IS NOT ADDRESSED  
25 IN HERE BECAUSE, UNFORTUNATELY, WHAT WE DID IN THIS RESPONSE



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1 WAS TO RESPOND TO TRY TO PIECE TOGETHER A COHESIVE RESPONSE TO  
2 THREE MOTIONS THAT WERE MADE ON NOVEMBER 16TH. UNFORTUNATELY,  
3 WHAT'S NOT ADDRESSED IN HERE IS, FOR INSTANCE, THE ACTUAL  
4 WALKTHROUGH, WHICH WE COULD NOT PROVIDE CLEARLY AND  
5 COMPREHENSIVELY.

6

7 **SUP. MOLINA:** I UNDERSTAND AND RESPECT THAT PART OF IT BEING IN  
8 CLOSED SESSION.

9

10 **PAUL TANAKA:** AND, YOU'RE RIGHT, WE DID NOT ADDRESS THE RISK  
11 MANAGEMENT. IT WAS...

12

13 **SUP. MOLINA:** I'VE NEVER EVEN SEEN A RISK MANAGEMENT ON THE  
14 OTHERS, EITHER, ON THE PAST DEATHS.

15

16 **PAUL TANAKA:** OKAY. EVEN THOUGH IT HAS NOT BEEN WRITTEN IN A  
17 RESPONSE TO YOUR BOARD...

18

19 **SUP. MOLINA:** HAS IT BEEN WRITTEN TO YOU?

20

21 **PAUL TANAKA:** WE GO THROUGH...

22

23 **SUP. MOLINA:** DO YOU HAVE A REPORT FROM YOUR OWN RISK MANAGER  
24 ABOUT THE PAST INMATE DEATHS?

25



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1 **PAUL TANAKA:** FROM OUR RISK MANAGEMENT, NO, WE DO NOT.

2

3 **SUP. MOLINA:** WELL, THEN, WHAT DOES HE DO IF HE DOESN'T WRITE  
4 YOU A REPORT TO TELL YOU YOU'VE GOT TO FIX THE STEP?

5

6 **PAUL TANAKA:** I DON'T KNOW IF THE ROLE OF OUR RISK MANAGER,  
7 WHAT HE PLAYS, IF ANY, IN ASSESSING THE RISK THAT IS CURRENTLY  
8 GOING ON IN OUR JAIL SYSTEM.

9

10 **SUP. MOLINA:** WELL, THEN I DON'T UNDERSTAND WHAT A RISK MANAGER  
11 DOES. MAYBE IT'S A DIFFERENT-- WHAT DOES HE DO THAT-- I MEAN,  
12 I KNOW WHAT RISK MANAGERS USUALLY DO IN SOME ADMINISTRATIVE  
13 ROLE. WHAT DOES YOUR RISK MANAGER DO?

14

15 **PAUL TANAKA:** OUR RISK MANAGER IS INVOLVED IN ISSUES SUCH AS  
16 OUR OWN DEPARTMENT EMPLOYEES, OUR WORKERS' COMPENSATION  
17 MATTERS.

18

19 **SUP. MOLINA:** OH, SO YOU DON'T HAVE ANY RISK MANAGEMENT WITH  
20 THE OVERALL ISSUES...

21

22 **PAUL TANAKA:** SPECIFICALLY ASSIGNED TO THE JAIL? NO.

23

24 **SUP. MOLINA:** WELL, THEN, THAT'S, I THINK, A PROBLEM.

25



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1 **PAUL TANAKA:** BASICALLY, YOU'RE LOOKING AT YOUR TWO RISK  
2 MANAGERS HERE, IT'S CHIEF JONES AND CHIEF KLUGMAN.

3

4 **SUP. MOLINA:** I UNDERSTAND, BUT IF THEY ARE NOT LOOKING AT RISK  
5 MANAGEMENT, I MEAN, RISK MANAGEMENT IS, YOU'VE HAD THOSE  
6 INCIDENTS, IT COST US SO MUCH MONEY, AND HE'S GOT TO STOP THAT  
7 SO WHERE'S YOUR REPORT AS TO HOW YOU'RE GOING TO ALLEVIATE  
8 RISK MANAGEMENT?

9

10

11

12 **>>PAUL TANAKA::** YOUR POINT, ACTUALLY, IS CORRECT. WE DO RISK  
13 MANAGEMENT, I WOULD SUGGEST, ON A DAILY BASIS. EACH TIME WE  
14 HAVE AN INCIDENT, IT'S REACTIVE. WE DO PROBABLY NOT HAVE A  
15 COMPREHENSIVE RISK MANAGEMENT PLAN AS IT RELATES TO THE JAIL,  
16 IS WHAT I THINK YOU'RE REFERRING TO, WE DON'T HAVE A  
17 COMPREHENSIVE WRITTEN RISK MANAGEMENT PLAN AS IT APPLIES TO  
18 CUSTODY.

19

20 **SUP. MOLINA:** I THINK WHAT THIS BOARD IS ASKING YOU IS-- AND  
21 WE'RE TRYING TO COMMUNICATE IT AS EFFECTIVELY AS WE CAN, WE'D  
22 LIKE TO SEE THIS NOT HAPPEN AGAIN. NOW, I UNDERSTAND THAT'S A  
23 SIMPLE STATEMENT AND PROBABLY EVEN SIMPLISTIC STATEMENT  
24 BECAUSE WE DO KNOW THAT, POTENTIALLY, IT IS GOING TO HAPPEN  
25 AGAIN. THAT'S JUST THE NATURE OF PRISON LIFE, IT IS THE NATURE



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1 OF INMATES OF THIS TYPE AND THIS KIND OF SECURITY LEVEL BEING  
2 PLACED TOGETHER. THE ISSUE IS THAT, WHEN YOU LOOK AT THIS  
3 DEATH AND IF YOU LOOK AT THE MERRICK BOBB RECOMMENDATIONS, IT  
4 IS VERY CLEAR, IF ALL OF THE IMPLEMENTATION OF THE MERRICK  
5 BOBB RECOMMENDATIONS, THIS SHOULD NOT HAVE OCCURRED. IT SHOULD  
6 NOT HAVE OCCURRED. BECAUSE THERE WOULD HAVE BEEN A SEPARATION  
7 FOR THE HOUSING. NOW, WHAT WE NEED TO UNDERSTAND AND YOU  
8 UNDERSTAND IT, BECAUSE WE'RE NOT UNDERSTANDING IT, IS THE  
9 COMPLEXITY OF GETTING TO THESE-- OF ACHIEVING THESE  
10 RECOMMENDATIONS. YOU CAN'T JUST SAY WE CAN'T DO IT, IT'S NOT  
11 FEASIBLE, IT'S FINANCIALLY PROHIBITIVE. IF WE DON'T KNOW THIS,  
12 THEN HOW CAN WE AGREE OR DISAGREE? ALL YOU HEAR ON THIS SIDE  
13 OF THE TABLE IS WE'RE EQUALLY AS CONCERNED AND IT'S JUST--  
14 YOUR RESPONSES ARE NOT COMPREHENSIVE ENOUGH FOR ME TO  
15 UNDERSTAND AS TO WHY. I DO THINK THERE HAS TO BE RISK  
16 MANAGEMENT INVOLVED, EVEN IF YOU DON'T CARE, IF WE DON'T CARE  
17 ABOUT THESE PEOPLE'S LIVES, THAT'S ONE ISSUE, BECAUSE I DON'T  
18 WANT TO BE PAYING THIS. THIS IS TAXPAYER FUNDS, THEY'RE  
19 SUPPOSED TO BE GOING TOWARD SECURITY OF AND PROTECTING ALL OF  
20 US FROM THESE INMATES, INCLUDING OTHER INMATES FROM EACH  
21 OTHER. I DON'T WANT TO BE PAYING OUT GOOD TAX DOLLARS FOR  
22 THINGS THAT COULD HAVE BEEN PREVENTED. WE'VE HIRED MERRICK  
23 BOBB TO DO THESE KINDS OF INVESTIGATIONS. HE MADE SOME VERY  
24 CLEAR RECOMMENDATIONS THAT MADE SENSE TO ME. GRANTED, ONCE YOU  
25 REVIEW THEM, THEY DON'T MAKE AS MUCH SENSE OR THEY DON'T HAVE



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1 FEASIBILITY AND THAT'S ACCEPTABLE. BUT WE NEED TO UNDERSTAND  
2 WHERE, IN ALL OF THIS MATRIX OF ALL OF THESE RECOMMENDATIONS,  
3 WHERE YOU'RE AT. AND, IF YOU'RE GOING TO SAY, WE'RE NOT GOING  
4 TO DO THIS OR WE'RE NOT GOING TO DO THIS FOR THE FOLLOWING  
5 HOUSING COMPLEXITIES OR WE'RE NOT GOING TO DO THESE THINGS  
6 BECAUSE OF THE COST PROHIBITIVE ASPECT, WE NEED TO KNOW THAT  
7 AND I DON'T THINK WE HAVE THAT DOCUMENT THAT RECONCILES THOSE  
8 ISSUES. SO UNDER-SHERIFF WALDIE SAYS, "I'M GOING TO GET THAT  
9 IN 30 DAYS." I THINK THAT'S A GOOD THING. BUT I THINK YOU HAVE  
10 TO RECOGNIZE, FROM OUR POINT OF VIEW HERE, THAT THE ANSWERS  
11 THAT WE'RE GETTING SO FAR, AND I KNOW WE'RE PROBABLY GOING TO  
12 GET MORE OF THEM IN CLOSED SESSION, IT JUST SEEMS TO ME THAT  
13 IT IS OUR DUTY, VERY SIMILAR AS WE DID WITH DR. SANDERS, YOU  
14 KNOW, IF YOU DON'T KNOW WHAT THE NUMBER IS OF RUNAWAYS AND YOU  
15 DON'T KNOW HOW MANY YOU-- ARE STILL RUNAWAYS, THEN OBVIOUSLY  
16 YOU'RE NOT BEING ATTENTIVE TO THE ISSUE. SO I JUST GET THIS  
17 FEELING AND I KNOW THAT'S NOT THE CASE, THAT YOU'RE NOT BEING  
18 UN-ATTENTIVE, IT'S NOT THAT YOU DON'T CARE, I GET THE FEELING  
19 THAT, FOR MYSELF, WHEN A SET OF RECOMMENDATIONS THAT MAKE  
20 SENSE TO ME, THEY SEEM PRACTICAL AND IMPLEMENTABLE BUT, AT THE  
21 SAME TIME, WE DON'T HAVE THAT DOCUMENT AND THIS REPORT DOESN'T  
22 TELL ME. NORTH POINT COULD BE A GOOD CLASSIFICATION SYSTEM BUT  
23 THEN IT GETS COMPLICATED BY A HOUSING PROBLEM. WELL, I NEED TO  
24 KNOW WHAT THAT ISSUE IS IN ORDER TO TRULY APPRECIATE IT  
25 BECAUSE YOU COME BACK HERE AND YOU SAY, "WELL, WE IMPLEMENTED



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1 NORTH POINT BUT, GUESS WHAT, EVEN THOUGH IT RECOMMENDED THAT  
2 WE SEPARATE THEM, IT WAS NOT FEASIBLE," RIGHT? THEN THAT'S A  
3 PROBLEM FOR ME. WHAT'S THE USE OF BUYING AN EXPENSIVE COMPUTER  
4 SOFTWARE SYSTEM THAT DOESN'T FIT INTO MY JAIL? THAT DOESN'T  
5 MAKE SENSE TO ME. AND THEN, IF YOU'RE GOING TO OVERRIDE IT,  
6 AND I'M NOT SURE ABOUT THAT BECAUSE YOU RESPONDED TO SOME OF  
7 THE ISSUES TO MS. BURKE, THAT THERE ARE OTHER CRITERIA, YOU  
8 KNOW, ETHNIC, AND THOSE ARE ISSUES THAT WE MAY OVERRIDE THE  
9 SYSTEM AND SAY, WELL, YOU'VE GOT TO HAVE SO MANY DIFFERENT  
10 ETHNIC GROUPS COMBINED AND THAT'S GOING TO OVERRIDE NORTH  
11 POINT, I NEED TO KNOW THAT. SO I'M ASKING YOU TO COME BACK  
12 WITH A MORE COMPREHENSIVE REPORT THAT ENLIGHTENS ME AS TO HOW  
13 YOU'RE IMPLEMENTING THE MERRICK BOBB RECOMMENDATIONS, AND, IF  
14 YOU DISAGREE WITH ME AND SAY, "NO, WE'RE NOT GOING TO DO  
15 THIS," WE NEED TO KNOW THAT. AND IF WE'RE GOING TO DO THEM BUT  
16 IT'S GOING TO BE A LOT OF MONEY OR EVEN IF WE DO IT, IT'S NOT  
17 GOING TO HAPPEN, I NEED TO KNOW THAT AS WELL. I DON'T FEEL  
18 COMFORTABLE WITH THE INFORMATION THAT HAS BEEN PRESENTED SO  
19 FAR AND I ALSO KNOW THAT I DON'T WANT TO SIT HERE, TWO WEEKS  
20 FROM NOW, 16 MONTHS FROM NOW, REGURGITATING THE SAME STUFF. SO  
21 I'D APPRECIATE A MORE COMPREHENSIVE UPDATE THAT DEALS WITH A  
22 RECONCILIATION OF THE MERRICK BOBB RECOMMENDATIONS, BECAUSE I  
23 KNOW ONE THING, IF WE WOULD HAVE IMPLEMENTED ALL OF THE  
24 MERRICK BOBB RECOMMENDATIONS, IT'S VERY CLEAR THAT THIS PERSON  
25 WOULD NOT HAVE DIED.



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1  
2 **UNDERSHERIFF LARRY WALDIE:** WELL, WE WILL SHOW YOU WHAT WE'VE  
3 DONE WITH THE MERRICK BOBB RECOMMENDATIONS AND WHAT WE PLAN TO  
4 DO. I JUST WANT TO SAY SOMETHING. I'M TERRIBLY OFFENDED ABOUT  
5 SOMETHING. TO SAY THAT THE DEPUTIES DON'T CARE OR WE DON'T  
6 CARE ABOUT AN INMATE GOES AGAINST OUR CORE VALUES TO THE NTH  
7 DEGREE. THE AMOUNT OF TIME THAT THE DEPUTIES SPEND IN THE JAIL  
8 AND ENDANGER THEMSELVES WHEN THERE'S 500 INMATES MURDERERS AND  
9 GO IN THERE TO PROTECT OTHER INMATES IS A CLEAR INDICATION OF  
10 HOW HARD THEY WORK TO PROTECT PEOPLE. THEY DO CARE ABOUT THEM,  
11 EVERY SINGLE ONE OF THEM THAT WORKS IN THERE DOES AND, IF YOU  
12 GOT THAT IMPRESSION, I'M TERRIBLY SORRY FOR GIVING THAT TO  
13 YOU. WHEN THE FOUR INMATES OR FIVE INMATES DIED, WE WENT OVER  
14 IN DETAIL WHAT HAPPENED THERE, WHAT WENT DOWN AND HOW WE COULD  
15 CORRECT IT. ON THIS LAST INCIDENT IN QUESTION, I WENT AT 11:00  
16 AT NIGHT TO THE JAIL MYSELF TO GO THROUGH IT, TO SEE WHAT  
17 HAPPENED TO THIS INMATE, HOW WE COULD PREVENT IT AND WHAT WE  
18 DID THERE. I SAW VERY DISTRAUGHT PEOPLE, VERY DISTRAUGHT  
19 PEOPLE ABOUT THIS POOR INMATE THAT HAD BEEN BRUTALIZED LIKE HE  
20 WAS. SO TO SUGGEST THAT WE DON'T CARE GOES AGAINST EVERYTHING  
21 SHERIFF BACA BELIEVES IN AND WHAT WE BELIEVE IN. WE HAVE A  
22 VERY BAD JAIL IN TERMS OF INMATES. IT'S A JAIL BUT IT'S REALLY  
23 LIKE A STATE PRISON. THAT'S A POINT OF FACT. SOME THINGS WILL  
24 HAPPEN THERE, AS YOU SAID, IT'S THE NATURE OF THE TYPE OF  
25 FACILITIES AND THE TYPE OF INMATES WE HAVE BUT WE CARE ABOUT



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1 THOSE INMATES. WE RISK OUR LIVES, THE DEPUTIES DO, EVERY  
2 SINGLE DAY TO PROTECT THOSE INMATES AND TO SAY THAT WE DON'T  
3 CARE IS NOT ACCURATE.

4

5 **SUP. MOLINA:** WELL, EXCUSE ME, UNDER-SHERIFF WALDIE, LET ME  
6 JUST SAY ONE MORE THING. I NEVER ACCUSED AN INDIVIDUAL DEPUTY  
7 SHERIFF OF NOT CARING WHO WAS TRYING TO DO THEIR JOB. I AM  
8 CONCERNED ABOUT ADMINISTRATIVE RESPONSIBILITIES AND DUTIES.  
9 NOW, WHOSE JOB THAT IS, I'M SAYING YOU MAY HAVE DONE ALL OF  
10 THESE THINGS BUT THIS BOARD HAS NOT GOTTEN THAT RECONCILIATION  
11 OF THE MERRICK BOBB RECOMMENDATIONS.

12

13 **UNDERSHERIFF LARRY WALDIE:** AND YOU WILL HAVE IT, MS. MOLINA.

14

15 **SUP. MOLINA:** AND SO THAT DOESN'T MEAN THAT I'M ACCUSING YOU OR  
16 ANYONE ELSE. WHAT IT DOES MEAN IS THAT RECOMMENDATIONS WERE  
17 MADE AND WE HAVE NOT HAD THE KIND OF RECONCILIATION TO SAY, "I  
18 DID THESE FIVE THINGS TO GET THIS DONE AND HERE'S WHERE I AM  
19 AND HERE'S WHERE I'M GOING." I DON'T HAVE THAT INFORMATION.

20

21 **UNDERSHERIFF LARRY WALDIE:** YOU WILL HAVE IT.

22

23 **SUP. MOLINA:** AND SO I'M SURE THAT WE REGRET EVERY ONE OF THESE  
24 DEATHS AND MORE SO WE REGRET HAVING TO PAY OUT THE MONEY THAT  
25 WE DO ALL OF THE TIME BUT THE OTHER PART OF IT IS WE DON'T



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1 WANT TO ESCALATE ANY DANGER TO ANY OF OUR DEPUTY SHERIFFS. IF  
2 WE HAD THESE SYSTEMS IN PLACE, IT WOULD ALSO PROTECT THE  
3 DEPUTIES WHO ARE THERE EVERY SINGLE DAY RISKING THEIR LIVES  
4 TAKING CARE OF THE KIND OF INMATES THAT WE'RE HOUSING EVERY  
5 DAY, SO YOU KNOW THAT IT GOES BOTH WAYS. IT ISN'T JUST ABOUT  
6 THE INMATES, IT ALSO GIVES US AN OPPORTUNITY TO BETTER MANAGE  
7 OUR JAILS, TO BETTER PROTECT THE PERSONNEL THAT ARE INVOLVED  
8 EVERY SINGLE DAY IN TRYING TO CARRY OUT THEIR DUTIES. SO I'M  
9 NOT ACCUSING. WHAT I'M SAYING IS WE ARE NOT GETTING THE  
10 INFORMATION OR AT LEAST WE'RE NOT INFORMED ENOUGH, AS YOU ARE,  
11 TO HAVE A SENSE OF SECURITY THAT THINGS ARE GETTING DONE. ON  
12 OUR END OF IT, WE'RE NOT GETTING IT. BUT I'D LOVE TO SEE IT  
13 BECAUSE I'D LIKE TO HAVE THE SAME CONFIDENCE THAT YOU'RE  
14 DEMONSTRATING HERE AND WE KNOW THAT THINGS HAPPEN AND  
15 PARTICULARLY IN THIS KIND OF ENVIRONMENT BUT IT IS CLEAR THAT  
16 WE HAVE-- YOU HAVE TO ASSURE US AND WE NEED TO ASSURE THE  
17 PUBLIC. THAT'S A DUTY WE BOTH HAVE.

18

19 **UNDERSHERIFF LARRY WALDIE:** YOU'RE RIGHT.

20

21 **SUP. ANTONOVICH, CHAIR:** AND GETTING THE HARD CORE PEOPLE IN  
22 TWIN TOWERS AS FAST AS POSSIBLE WHERE THEY OUGHT TO BE,  
23 SUPPOSED TO HAVE BEEN IS THE PROBLEM AND DOING THAT AS FAST AS  
24 POSSIBLE IS URGENT.

25



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1 **UNDERSHERIFF LARRY WALDIE:** AND WE WILL DO THAT AND WE'LL  
2 SUBMIT WHAT WE HAVE TO CORRECT THESE PROBLEMS AND WE'RE GOING  
3 TO GIVE YOU THE CADILLAC VERSION AS WELL AS THE-- WELL, I  
4 WON'T MENTION THE OTHER CAR VERSION SO I DON'T OFFEND SOMEBODY  
5 BUT WE'LL GIVE YOU THAT WITH THE BUDGET PROPOSAL TO BE ABLE TO  
6 DO WHAT WE CAN DO.

7

8 **SUP. ANTONOVICH, CHAIR:** THANK YOU. OKAY. THANK YOU. WE HAVE  
9 ONE PERSON SIGNED UP ON THIS.

10

11 **SUP. YAROSLAVSKY:** WHERE DID WE LEAVE IT ON THE ISSUE OF THE  
12 COMPREHENSIVE AUDIT? WHERE-- I MEAN, I'M NOT TALKING AROUND IT  
13 BUT...

14

15 **UNDERSHERIFF LARRY WALDIE:** THE SECURITY AUDIT?

16

17 **SUP. YAROSLAVSKY:** YEAH, SECURITY AUDIT.

18

19 **UNDERSHERIFF LARRY WALDIE:** WE'RE GOING TO PERSONALLY CALL THE  
20 FEDS AND SEE IF I CAN GET THEM OFF THE DIME OF JUST PRISONS.  
21 IF NOT, WE'LL RESEARCH WHATEVER PRIVATE OR PUBLIC ENTITY THAT  
22 WILL, IN FACT-- WE'LL DO THAT.

23

24 **SUP. YAROSLAVSKY:** I WOULD LIKE YOU TO REPORT TO US BY DECEMBER  
25 20TH, TWO WEEKS FROM TODAY, ON WHERE YOU ARE ON THE SECURITY



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1   AUDIT. I'D LIKE-- BECAUSE, WHILE I ASK YOU, I WARMED YOUR  
2   HEART BY ASKING YOU NOT TO BE WORRIED ABOUT COST, I THINK WE  
3   ALL WANT TO KNOW WHAT THE BIG PICTURE IS SO WE KNOW THE TOTAL-  
4   - THE TOTALITY OF OUR CHALLENGE SO THAT WE CAN PUT IT IN SOME  
5   KIND OF A CONTEXT AND THAT CAN ONLY BE DONE THROUGH A SECURITY  
6   AUDIT. SO IF YOU CAN REPORT TO US ON WHERE YOU ARE ON THAT IN  
7   TWO WEEKS, I'D APPRECIATE THAT.

8

9   **UNDERSHERIFF LARRY WALDIE:** YES, WE WILL.

10

11   **SUP. ANTONOVICH, CHAIR:** OKAY. THANK YOU. WE HAVE ONE PERSON  
12   SIGNED UP TO SPEAK ON THIS ITEM. KEN MASSE. JUST GIVE YOUR  
13   NAME FOR THE RECORD BEFORE YOU SPEAK, MR. MASSE.

14

15   **KEN MASSE:** GOOD AFTERNOON. MY NAME IS KEN MASSE. I HAVE SERVED  
16   THE RESIDENTS OF LOS ANGELES COUNTY FOR 35 YEARS AS A  
17   SHERIFF'S DEPUTY, AS A SERGEANT, DETECTIVE, LIEUTENANT AND  
18   CAPTAIN. BASED UPON MY TRAINING, ASSIGNMENTS AND EXPERTISE, I  
19   HAVE A PERSPECTIVE OF THE SHERIFF'S DEPARTMENT AND ITS  
20   LEADERSHIP THAT FEW OTHERS HAVE. MY LOYALTY TO THIS BOARD, TO  
21   ITS CONSTITUENTS AND TO THE SHERIFF'S DEPARTMENT IS AND ALWAYS  
22   WILL BE UNWAVERING. DESCRIBING THE ORGANIZATIONAL FAILURES  
23   THAT HAVE LED TO INCIDENTS LIKE THE IN-CUSTODY MURDER OF MR.  
24   COCHRAN IN THE ALLOTTED THREE MINUTES IS LIKE DESCRIBING ENRON  
25   AS A POWER OUTAGE. IN ANY CASE, THREE MINUTES IS ALL I HAVE,



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1 SO I'LL DO MY BEST. DURING THE PAST SEVEN YEARS, EQUALLY  
2 TRAGIC, PREVENTABLE INCIDENTS HAVE OCCURRED THROUGHOUT THE  
3 SHERIFF'S DEPARTMENT. WHILE SOME OF THESE INCIDENTS WERE  
4 PROPERLY CLASSIFIED AS INDIVIDUAL DEPUTY MISCONDUCT, I BELIEVE  
5 THAT A LARGE PERCENTAGE OF THESE EVENTS WERE EITHER THE DIRECT  
6 OR INDIRECT RESULT OF SHERIFF BACA'S FAILED ADMINISTRATION.  
7 FOR THE PAST SEVEN YEARS, THE SHERIFF'S DEPARTMENT HAS BEEN IN  
8 A STEADY STATE OF DECLINE. THE COST TO THE TAXPAYERS OF OUR  
9 HEMORRHAGING RANKS. WE LOST 351 DEPUTIES IN THE LAST FOUR  
10 YEARS TO OTHER POLICE AGENCIES. THAT'S A 462% INCREASE OVER  
11 SHERIFF BACA'S LAST FOUR-YEAR TERM. SUPERVISOR YAROSLAVSKY, I  
12 BELIEVE THE QUESTION WAS ASKED ABOUT THE COST OF ONE OF THE  
13 PROGRAMS WAS \$20 MILLION TO INSTALL THAT R.C.I.D. PROGRAM. THE  
14 COST OF LOSING THOSE 351 DEPUTIES IS FAR IN EXCESS OF THE \$20  
15 MILLION THAT THAT PROGRAM WOULD HAVE COST US. WE ARE  
16 PRESENTLY-- THE DEPARTMENT IS PRESENTLY 1,170 SWORN VACANCIES,  
17 DEPUTIES DOWN. WE DEALT WITH JAIL CLOSURES, THE CATCH-AND-  
18 RELEASE OF SOME 200,000 CRIMINALS WHO HAVE BEEN SHOVED BACK  
19 INTO OUR CRIME-WEARY NEIGHBORHOODS. SHERIFF BACA'S TRIPS TO  
20 OTHER COUNTRIES, WHILE HIS OWN JURISDICTION SUFFERS. WE FORCE  
21 OUR DEPUTIES TO WORK OVERTIME ASSIGNMENTS AND THEY ARE OVERLY  
22 FATIGUED. THE MORALE INSIDE THE SHERIFF'S DEPARTMENT IS  
23 DEGRADED AND THERE ARE SO MANY MORE THINGS. SOME OF THESE  
24 FACTORS, I BELIEVE, HAVE RESULTED IN AN OVERWORKED AND  
25 OVERSTRESSED DEPARTMENT THAT IS ALL BUT INCAPABLE OF AVOIDING



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1 FAILURE AND TRAGEDY SUCH AS THE ONE THAT WE'RE HERE TO DISCUSS  
2 TODAY. AND WHILE YOUR SHERIFF'S DEPARTMENT ENDURES THIS  
3 GROWING MALIGNANCY, THE SYMPTOMS ARE BEING ADDRESSED WITH  
4 BLAME, BAND-AIDS AND EXCUSES. AS OUR DISTINGUISHED BOARD OF  
5 SUPERVISORS, YOU HAVE AN OPPORTUNITY TO HOLD SHERIFF BACA  
6 ACCOUNTABLE AND TO DEMAND CHANGE, CHANGE THAT YOUR  
7 CONSTITUENTS EXPECT AND DESERVE. MR. COCHRAN'S TRAGIC MURDER,  
8 AMONG OTHERS THAT PRECEDED IT, SUCH AS RALTINA HARROWS THAT  
9 YOU'RE GOING TO BE DISCUSSING TODAY, I BELIEVE, TELLS US THAT  
10 CHANGE IS LONG OVERDUE. I URGE YOU TO TAKE A LONG AND CAREFUL  
11 LOOK AT MR. COCHRAN'S MURDER AND THEN ASK YOURSELVES WHETHER  
12 DISCIPLINING A FEW SCAPEGOATS WILL OVERCOME THE FAILED  
13 LEADERSHIP OF THE DEPARTMENT AND, MORE IMPORTANT, WHETHER IT  
14 WILL PREVENT FUTURE TRAGEDIES. SUPERVISOR MOLINA, YOU DON'T  
15 WANT TO COME BACK IN TWO WEEKS AND HEAR ANOTHER ONE. NEITHER  
16 DO I AND I DON'T THINK ANY OF OUR DEPUTIES WANT TO HEAR IT,  
17 EITHER. I WOULD ASK A COUPLE OF QUESTIONS: WHY DID WE HAVE TO  
18 CLOSE C.R.D.F. A COUPLE OF YEARS AGO AND NOW WE'RE GOING TO  
19 REOPEN IT IN MARCH OF NEXT YEAR? WE DIDN'T HAVE ANY MORE  
20 PERSONNEL OR ANY LESS PERSONNEL THEN THAN WE HAVE NOW. WHY  
21 DON'T WE HAVE A COMPREHENSIVE RISK MANAGEMENT PLAN IN OUR  
22 CUSTODY DIVISION?

23

24 **SUP. ANTONOVICH, CHAIR:** DO YOU WANT TO WRAP IT UP?

25



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1 **KEN MASSE:** AND THAT'S IT. I THANK YOU VERY KINDLY, THANK YOU  
2 FOR THE OPPORTUNITY OF SPEAKING AND ADDRESSING THE BOARD.

3

4 **SUP. ANTONOVICH, CHAIR:** THANK YOU VERY MUCH. OKAY. WE'RE GOING  
5 TO TAKE UP THE REST OF THAT ISSUE IN EXECUTIVE SESSION AND  
6 THOSE REPORTS THAT WE'VE ASKED FOR PUBLICLY, MOVED, SECONDED  
7 BY MOLINA. WITHOUT OBJECTION, SO ORDERED FROM THE DEPARTMENT.  
8 SUPERVISOR MOLINA?

9

10 **SUP. MOLINA:** I HAVE ONLY ONE ADJOURNMENT AND THAT ADJOURNMENT  
11 IS THAT WE ADJOURN IN THE MEMORY OF RICARDO GARCIA. HE'S THE  
12 BELOVED HUSBAND OF MY VERY CLOSE FRIEND, MERCY GARCIA. I WANT  
13 TO EXTEND OUR DEEPEST CONDOLENCES TO MERCY AND HER ENTIRE  
14 FAMILY.

15

16 **SUP. ANTONOVICH, CHAIR:** SECONDED. WITHOUT OBJECTION, SO  
17 ORDERED. SUPERVISOR BURKE?

18

19 **SUP. BURKE:** I MOVE THAT, WHEN WE ADJOURN TODAY, WE ADJOURN IN  
20 MEMORY OF CLAYTON MOORE, WHO PASSED AWAY ON TUESDAY, NOVEMBER  
21 29TH. HE WAS AN EDUCATOR, ATHLETE, JOURNALIST, COMMUNITY  
22 ACTIVIST, HUSBAND AND FATHER. HE RETIRED FROM THE LOS ANGELES  
23 UNIFIED SCHOOL DISTRICT AFTER A 36-YEAR CAREER IN EDUCATION,  
24 IN 1987 AS PRINCIPAL OF 42ND STREET ELEMENTARY SCHOOL. HE IS  
25 SURVIVED BY HIS LOVING WIFE OF 53 YEARS, COZETTA, HIS DAUGHTER



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1 MICHELLE, SISTER, ADRIENNE, SISTER-IN-LAW, ANN, NEPHEWS, GRANT  
2 AND SAFAR, NIECES, YOLANDA, SHEILA, YVETTE AND VICTORIA, AS  
3 WELL AS MANY COUSINS, GRAND-NIECES AND GRAND NEPHEWS. AND FRED  
4 KING, SR. WAS A LONG-TIME RESIDENT OF THE SECOND DISTRICT. HE  
5 WAS EMPLOYED AND RETIRED FROM BETHLEHEM STEEL CORPORATION. HE  
6 THEN WENT ON TO SEEK A SECOND CAREER WITH THE GARRETT  
7 CORPORATION. HE WAS A MEMBER OF FRIENDLY BAPTIST CHURCH WITH  
8 HIS WIFE, PEARL LAUREN KING. HE WAS WELL KNOWN IN THE  
9 COMMUNITY FOR HIS ROLE AS A SUNDAY SCHOOL TEACHER AND HIS  
10 PARTICIPATION IN LOCAL NEIGHBORHOOD WATCH ORGANIZATIONS, WHERE  
11 HE NETWORKED WITH FELLOW RESIDENTS AND COMMUNITY LEADERS. HE  
12 LEAVES TO CHERISH HIS MEMORY TWINS FRIEDA KING-FISHER AND FRED  
13 KING, JR., GRANDCHILDREN, CHANNELLE, ERIKA, ELINDY, RONALD  
14 FISHER, JR., WHO IS PRESENTLY AN INTERN IN OUR FLORENCE-  
15 FIRESTONE OFFICE, AND GREAT-GRANDCHILDREN, LEGEND, ZAIRE AND  
16 JACOB. HE WILL BE ALSO BE DEEPLY MISSED BY A HOST OF FRIENDS  
17 AND ACQUAINTANCES. FLORA LAVONNE RAMEY, A LONG-TIME RESIDENT  
18 OF THE SECOND DISTRICT WHO PASSED AWAY AFTER A LONG BATTLE  
19 WITH CANCER. SHE IS SURVIVED BY HER THREE DAUGHTERS, JAIME  
20 JONES, MIMI GLEN, SHONNA RAMEY-STAR AND TWO GRANDCHILDREN. DR.  
21 HARAGOPAL THADEPALLI WAS A FORMER CHIEF OF GERIATRICS AT  
22 KING/DREW MEDICAL CENTER, PASSED AWAY ON NOVEMBER 29TH, 2005,  
23 WHILE IN INDIA SETTING UP A GERIATRIC INFECTIOUS DISEASE  
24 CENTER. HE IS SURVIVED BY HIS WIFE AND CHILDREN. ROSETTA E.  
25 WILLIAMS WAS BORN JUNE 21ST, 1921, AND PASSED AWAY NOVEMBER



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1 27TH. SHE WAS A LONG-TIME RESIDENT OF THE SECOND DISTRICT AND  
2 WAS A CHARTER MEMBER OF VICTORY BAPTIST CHURCH WITH ALMOST 60  
3 YEARS OF SERVICE. A FAITHFUL DILIGENT WORK FOR GOD, SHE SERVED  
4 AS A LEADER AND MEMBER OF SEVERAL AUXILIARIES UNTIL HER DEATH.  
5 SHE WAS A SUNDAY SCHOOL TEACHER, MISSION SOCIETY, MANNY  
6 BURRELL CIRCLE, NINA MCKAY CIRCLE SISTERHOOD, BAPTIST  
7 MINISTER'S WIVES AND WIDOWS UNION. SHE LEAVES TO CHERISH HER  
8 MEMORY SONS, HAROLD AND MICHAEL WILLIAMS, DAUGHTERS, ROSE  
9 ROBERTS, GERALDINE AND HOPE WILLIAMS, SISTERS, BROTHERS,  
10 GRANDCHILDREN, GREAT- GRANDCHILDREN, GODDAUGHTERS, HOST OF  
11 NIECES, NEPHEWS, RELATIVES AND FRIENDS. CARLOS G. VILLAREAL,  
12 WHO WAS THE HUSBAND OF IDA VILLAREAL, WHO IS THE FINE ARTS AND  
13 HISTORICAL COMMISSIONER FOR THE CITY OF CARSON. EDGAR BROWN,  
14 WHO PASSED AWAY DECEMBER 4TH. HE WAS A LONG-TIME RESIDENT OF  
15 THE SECOND DISTRICT. HE LEAVES TO CHERISH HIS MEMORY, HIS  
16 WIFE, GERALDINE WESTBY-BROWN. AND THAT'S JUDITH'S BROTHER-IN-  
17 LAW. JUDITH IS OUR RECEPTIONIST. SEBASTIAN "TONY" DIGIAMPAOLO.  
18 HE PASSED AWAY DECEMBER 2ND, BORN IN 1918 IN BALM BROOK, NEW  
19 JERSEY, THE SON OF JULIUS AND MARY. SEBASTIAN AND FOUR  
20 BROTHERS SURVIVED MILITARY SERVICE DURING WORLD WAR II. HE WAS  
21 A 41-YEAR EMPLOYEE OF LOS ANGELES COUNTY, RETIRING IN 1989 AS  
22 DIRECTOR OF MECHANICAL SERVICES AT HARBOR-U.C.L.A. MEDICAL  
23 CENTER. HE IS SURVIVED BY HIS LOVING WIFE, ELLEN, AND HIS  
24 FAMILY. HE WAS FATHER OF THREE SONS: JOHN (NOW DECEASED),  
25 MICHAEL AND STEVEN, FOUR GRANDCHILDREN, 10 GREAT-



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1 GRANDCHILDREN AND NUMEROUS NIECES AND NEPHEWS. AND THAT'S  
2 SEBASTIAN DIGIAMPAOLO. AND JOE JONES, WHO WAS A MUSIC  
3 PUBLISHER ADVOCATE FOR BLACK ARTISTS WHO SANG THE R AND B HIT,  
4 "YOU TALK TOO MUCH." PASSED AWAY ON OF CANCER ON SUNDAY IN LOS  
5 ANGELES. HE'S SURVIVED BY HIS SON, DUANE JONES.

6

7 **SUP. ANTONOVICH, CHAIR:** SECONDED. WITHOUT OBJECTION, SO  
8 ORDERED.

9

10 **SUP. BURKE:** I HAVE NO SPECIALS.

11

12 **SUP. ANTONOVICH, CHAIR:** SUPERVISOR YAROSLAVSKY.

13

14 **SUP. YAROSLAVSKY:** I HAVE NO ADJOURNING MOTIONS. I HAVE ONE  
15 ITEM ON HOLD AND I WANT TO READ IN A MOTION FOR NEXT WEEK.  
16 IT'S ALSO SECONDED BY SUPERVISOR MOLINA. ON SEPTEMBER 28TH,  
17 2004, THE BOARD OF SUPERVISORS DIRECTED THE AUDITOR-CONTROLLER  
18 TO INITIATE AN INDEPENDENT MANAGEMENT AUDIT OF THE PROBATION  
19 DEPARTMENT BY CONTRACTING WITH A MANAGEMENT FIRM AND AN EXPERT  
20 IN JUVENILE JUSTICE SYSTEMS. THE AUDITOR CONTROLLER SELECTED  
21 THOMPSON, COBB, BAZILLIO AND ASSOCIATES AND CHILD WELFARE  
22 LEAGUE OF AMERICA TO PERFORM THE MANAGEMENT AND PROGRAM  
23 AUDITS. THE AUDITOR-CONTROLLER PRESENTED THE AUDITS TO THE  
24 BOARD OF SUPERVISORS THIS MORNING ON DECEMBER 6TH. OVERALL,  
25 THE AUDITS FOUND A LACK OF CAPACITY WITHIN THE PROBATION



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1 DEPARTMENT TO ACHIEVE ITS STATED MISSION IN STRATEGIC GOALS.  
2 THE AUDITS CONCLUDED THAT THE MANAGEMENT TEAM LACKS  
3 CAPABILITIES IN KEY AREAS INCLUDING STRATEGIC PLANNING,  
4 PERFORMANCE MEASUREMENT AND ORGANIZATIONAL MANAGEMENT. ONE  
5 REASON FOR THIS IS AN ORGANIZATIONAL STRUCTURE IN WHICH TOO  
6 MANY EMPLOYEES REPORT DIRECTLY TO MANAGEMENT AND EACH MANAGER  
7 HAS TOO MANY OPERATIONAL RESPONSIBILITIES TO EFFECTIVELY PLAN,  
8 ADDRESS LONG-TERM ISSUES AND PROVIDE NECESSARY LEADERSHIP. THE  
9 AUDITS FURTHER FOUND THAT MANAGEMENT IS FRAGMENTED AND SILOED  
10 WITH LITTLE FOCUS ON DEPARTMENT-WIDE ISSUES. IT ALSO APPEARS  
11 THAT THE CULTURE OF THE DEPARTMENT DISCOURAGES AN OPEN  
12 EXCHANGE OF IDEAS AND THAT MANAGEMENT IS VIEWED AS  
13 SUBSTANTIALLY DISCONNECTED FROM THE DELIVERY OF SERVICES AND  
14 LACKING UNDERSTANDING OF ACTUAL PROCESSES. ADDITIONALLY, THE  
15 AUDIT FOUND THAT CURRENT EMPLOYEE RECRUITING EFFORTS AND  
16 HIRING PRACTICES ARE NOT BRINGING IN QUALIFIED CANDIDATES. THE  
17 DEPARTMENT ALSO DOES NOT ADEQUATELY TRACK, ANALYZE OR ADDRESS  
18 EMPLOYEE TURNOVER. THE AUDITS FURTHER FOUND THAT THE  
19 DEPARTMENT DOES NOT HAVE ADEQUATE CAPABILITIES TO ACCURATELY  
20 TRACK OR REVIEW ITS PERFORMANCE MEASURES. THE PERFORMANCE  
21 MEASUREMENT SYSTEM IS NOT EFFECTIVE IN COMMUNICATING TO  
22 CONSTITUENTS AND EMPLOYEES WHAT THE DEPARTMENT IS ATTEMPTING  
23 TO ACCOMPLISH. MANY PERFORMANCE INDICATORS ARE PROCESS  
24 ORIENTED AND DO NOT ADEQUATELY REFLECT THE OUTCOMES OF WHAT IS  
25 ACHIEVED BY THE DEPARTMENT'S PROGRAMS AND ACTIVITIES. FINALLY,



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1 THE CHILD WELFARE LEAGUE OF AMERICA CONDUCTED A VERY LIMITED  
2 REVIEW OF THE PROBATION CAMPS AND IS RECOMMENDING A  
3 COMPREHENSIVE AUDIT OF THE CAMPS. C.W.L.A. FOUND THAT THE  
4 MISSION AND GOALS OF THE CAMPS DO NOT MATCH THE PROGRAMMING  
5 AND TREATMENT PRACTICES AND THERE'S NO EVALUATION DATA  
6 REGARDING THE EFFECTIVENESS OF THE CAMPS. ALSO, THE REVIEW  
7 FOUND THAT STAFFING LEVELS ARE INADEQUATE AND STAFF IS NOT  
8 PROPERLY TRAINED. IT IS CLEAR FROM THE AUDITS THAT THE  
9 PROBATION DEPARTMENT WILL REQUIRE ASSISTANCE IN IMPLEMENTING  
10 THE MANY RECOMMENDATIONS PROVIDED IN THE REPORTS. WE THEREFORE  
11 MOVE THAT THE BOARD OF SUPERVISORS DIRECT THE AUDITOR-  
12 CONTROLLER TO REPORT BACK IN 45 DAYS WITH A PLAN FOR ASSISTING  
13 THE PROBATION DEPARTMENT AND IMPLEMENTING THE AUDIT'S  
14 RECOMMENDATIONS THROUGH THE USE OF CONTRACTORS, CONSULTANTS  
15 AND/OR OTHER APPROPRIATE MEANS. ACTUALLY, THIS IS A REPORT  
16 BACK, SO MAYBE WE CAN JUST APPROVE IT. I WOULD MOVE WE APPROVE  
17 IT TODAY AND HAVE A REPORT IN 45 DAYS.

18

19 **SUP. ANTONOVICH, CHAIR:** SECONDED FOR THAT REPORT. WITHOUT  
20 OBJECTION, SO ORDERED.

21

22 **SUP. YAROSLAVSKY:** MR. CHAIRMAN-- MR. MAYOR, WHATEVER YOU--  
23 WHATEVER YOU ARE, WHATEVER WE ARE, HEH...

24

25 **SUP. ANTONOVICH, CHAIR:** JUST MIKE.



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1

2 **SUP. YAROSLAVSKY:** YOUR EXCELLENCY-- ISN'T THAT WHAT HENRY  
3 KISSINGER ONCE SAID, THEY DON'T CARE WHAT THEY CALL HIM, JUST  
4 "YOUR EXCELLENCY" WILL DO. I WAS HOLDING ONE ITEM AND I HAD  
5 ONE BRIEF QUESTION, IT WAS ITEM 29, AND IF I COULD ASK THE  
6 HEALTH DEPARTMENT REPRESENTATIVE TO COME FORWARD. I JUST HAVE  
7 ONE QUESTION. IDENTIFY YOURSELF FOR THE RECORD.

8

9 **LARRY GATTEN:** LARRY GATTEN.

10

11 **SUP. YAROSLAVSKY:** OKAY. THIS IS A NEW SOURCE OF REVENUE,  
12 POTENTIAL NEW SOURCE OF REVENUE FOR US?

13

14 **LARRY GATTEN:** YES, IT IS.

15

16 **SUP. YAROSLAVSKY:** OKAY. HOW WILL THESE REVENUES-- WHERE DO WE  
17 FIT IN TO ACCESSING THESE REVENUES IN LIGHT OF THE STATE  
18 WAIVER AND HOW WE FIT INTO THE STATE WAIVER? ARE WE CHECKMATED  
19 FROM GETTING ANY OF THESE REVENUES BECAUSE OF THE STATE  
20 WAIVER? IS THE STATE GOING TO GET THIS MONEY AND HOLD ONTO IT  
21 OR DO WE HAVE ACCESS TO IT KIND OF THROUGH A SILO, IF YOU  
22 WILL, CIRCUMVENTING THE STATE?

23

24 **LARRY GATTEN:** THE MONEYS SHOULD FLOW DIRECTLY TO THE  
25 FACILITIES THAT CLAIM. WHAT IS UNKNOWN AT THE PRESENT TIME IS,



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1 UNDER MEDI-CAL REDESIGN, WHETHER OR NOT WE CAN CLAIM UNDER  
2 MEDI-CAL REDESIGN AND, AT THE SAME TIME, CLAIM MEDICARE  
3 MODERNIZATION ACT, SECTION 1011 FUNDS AS WELL. THAT ANSWER IS--  
4 - THE ISSUE IS CURRENTLY BEING PURSUED AND RESEARCHED BY FULLY  
5 AND LAUDNER, OUR COUNSEL ON THIS.

6

7 **SUP. YAROSLAVSKY:** WHOSE DECISION IS IT? WHERE DOES THAT  
8 DECISION GET MADE AS TO WHETHER WE CAN CLAIM IT BOTH?

9

10 **LARRY GATTEN:** THERE IS, UNDER MEDI-CAL REDESIGN RIGHT NOW,  
11 THERE IS-- THE RULES ARE NOT FINALIZED. THE DEFINITION OF  
12 CERTIFIED PUBLIC EXPENDITURES IS BEING WORKED OUT. UNDER  
13 SECTION 1011, PROVIDERS MUST SEEK REIMBURSEMENT FROM ALL OTHER  
14 PAYERS FIRST. IF MEDI-CAL REDESIGN IS CONSIDERED A PAYER UNDER  
15 THE RULES, THEN WE MAY NOT BE ABLE TO CLAIM. SO IT'S BEING  
16 RESEARCHED RIGHT NOW BASED ON THE RULES THAT ARE WRITTEN.  
17 WE'RE NOT CERTAIN...

18

19 **SUP. YAROSLAVSKY:** THE RULES THAT ARE BEING WRITTEN BY WHOM?

20

21 **LARRY GATTEN:** BY THE STATE, C.M.S., WITH THE-- IN CONSULTATION  
22 WITH THE 22 PUBLIC HOSPITALS THAT ARE INVOLVED IN MEDICARE  
23 REDESIGN.

24

25 **SUP. YAROSLAVSKY:** IN CALIFORNIA?



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1

2 **LARRY GATTEN:** IN CALIFORNIA, YES.

3

4 **SUP. YAROSLAVSKY:** AND THEY'RE ALL OVER THE STATE, THESE 22  
5 HOSPITALS?

6

7 **LARRY GATTEN:** THE 22 HOSPITALS ARE THROUGHOUT THE STATE, YES.

8

9 **SUP. YAROSLAVSKY:** SO ARE THEY ALL WORKING TOGETHER TO TRY  
10 TO...

11

12 **LARRY GATTEN:** YES. THEIR TARGET IS TOWARDS THE END OF THE  
13 CALENDAR YEAR TO HAVE EVERYTHING DONE. IT'S MY UNDERSTANDING  
14 THERE IS GOING TO BE A TRAILER BILL IN JANUARY WITH REGARDS TO  
15 THE FINAL MEDICAL REDESIGN RULES AND REGULATIONS, THE  
16 DEFINITION OF CERTIFIED PUBLIC EXPENDITURES, WHAT WE CAN CLAIM  
17 UNDERNEATH THAT, HOPEFULLY, WILL ALL BE WORKED OUT BY THAT  
18 TIME.

19

20 **SUP. YAROSLAVSKY:** AND, OBVIOUSLY, WE'RE TRYING TO GET THE  
21 ABILITY TO CLAIM IN BOTH.

22

23 **LARRY GATTEN:** YES. THE BOARD LETTER REQUESTS APPROVAL TO  
24 SUBMIT OUR APPLICATION IN ROLL AND CLAIM, IF APPROPRIATE. THE  
25 TIME LINE AT THE PRESENT TIME FOR THE FIRST CLAIMING PERIOD,



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1 WHICH IS MAY 10TH THROUGH JUNE 30TH OF '05, IS NOW DUE, AS OF  
2 LAST WEEK, JANUARY 10TH. SO WE ARE HOPING THAT THE OPINION AS  
3 TO WHETHER WE CAN OR CANNOT CLAIM WILL COME BEFORE THAT TIME.  
4 WHAT WE WILL BE DOING IS PREPARING THE CLAIMS AND HOLDING THEM  
5 UNTIL BASICALLY THE LAST MOMENT. THROUGH THE ADVICE OF OUTSIDE  
6 COUNSEL AND COUNTY COUNSEL, WE WILL BE PROVIDING A STATUS  
7 REPORT THE WEEK OF JANUARY 2ND AS TO HOW WE'RE GOING TO  
8 PROCEED. WHAT THAT MEANS IS WE'LL PROCEED IF WE'RE ALLOWED. IF  
9 THERE IS NO OPINION AT THAT TIME, WE'LL BE REQUESTING OR  
10 NOTIFYING THE BOARD THAT WE'LL SUBMIT OUR CLAIMS AND, WHEN THE  
11 OPINION IS FINALIZED AND DETERMINED, WE EITHER KEEP THE MONEY  
12 THAT WE RECEIVE OR WE RETURN THE FUNDS APPROPRIATELY.

13

14 **SUP. YAROSLAVSKY:** HOW MUCH MONEY POTENTIALLY WOULD WE BE  
15 TRYING TO CLAIM IN A CALENDAR YEAR? IN A FISCAL YEAR, I SHOULD  
16 SAY?

17

18 **LARRY GATTEN:** IT'S UNCLEAR AT THIS TIME. C.M.S. ESTIMATES  
19 THAT, IN CALIFORNIA, THERE IS 70.58 MILLION THIS FEDERAL  
20 FISCAL YEAR THAT IS AVAILABLE FOR CLAIMING. IT IS UNDERSTOOD  
21 BY ALL PROVIDERS THAT THE CLAIMS WILL EXCEED THE DOLLAR  
22 AMOUNT. IT IS NOT A FIRST COME, FIRST SERVE PROGRAM. EVERYBODY  
23 SUBMITS THEIR CLAIMS AND THEN THE CLAIMS WILL BE DIVIDED  
24 EVENLY FOR ALL APPROPRIATE CLAIMS SUBMITTED WHEN IT'S THERE.

25



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1 **SUP. YAROSLAVSKY:** "EVENLY" MEANING BASED ON WHAT?

2

3 **LARRY GATTEN:** THAT, I DON'T KNOW AT THE TIME, WHETHER THEY'RE  
4 GOING TO BE PAYING OUR GROSS CHARGES OR BE PAYING ON D.R.G.S  
5 OR THE CODES THAT WE SUBMIT OUR CLAIMS IS UNCERTAIN. WE HAVE A  
6 QUESTION TO C.M.S. AND TRAILBLAZER, THEIR FISCAL INTERMEDIARY,  
7 WHICH IS ONE FISCAL INTERMEDIARY IN THE ENTIRE COUNTRY, SO  
8 WE'RE WAITING FOR AN ANSWER ON THAT. FOR THE TIME PERIOD MAY  
9 10TH THROUGH JUNE 30TH, WE'VE IDENTIFIED 307 POTENTIAL  
10 INPATIENT CLAIMS THAT WE COULD SUBMIT FOR APPROXIMATELY 7.2  
11 MILLION IN GROSS CHARGES. SO THAT'S WHAT WE HAVE IN THE HOPPER  
12 FOR THE FIRST CLAIMING PERIOD.

13

14 **SUP. YAROSLAVSKY:** WOULD IT BE A MISTAKE TO SAY THAT  
15 POTENTIALLY WE HAVE THE ABILITY TO CLAIM ABOUT A THIRD OF THE  
16 AMOUNT THAT WILL BE AVAILABLE, ASSUMING THE REGULATIONS ARE  
17 FAVORABLE?

18

19 **LARRY GATTEN:** FOR THE FIRST CLAIMING PERIOD, SINCE THERE'S  
20 ONLY TWO CLAIMING PERIODS FOR THE FIRST FEDERAL FISCAL YEAR  
21 THAT'S ELIGIBLE, THERE SHOULD BE APPROXIMATELY \$35 MILLION TO  
22 BE PAID OUT THROUGHOUT THE STATE. WE DON'T KNOW HOW MUCH WE'LL  
23 BE ENTITLED TO BUT WE DO HAVE THE 307 CLAIMS, OUR PATIENTS  
24 THAT WE BELIEVE WE CAN SUBMIT A CLAIM ON.

25



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1 **SUP. YAROSLAVSKY:** OKAY. THANK YOU. I'LL MOVE IT.

2

3 **SUP. ANTONOVICH, CHAIR:** OKAY. MOTION BY YAROSLAVSKY. SECONDED.  
4 WITHOUT OBJECTION, SO ORDERED. ITEM A-3, DR. GENEVIEVE  
5 CLAVREUL.

6

7 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS.  
8 THIS IS DR. GENEVIEVE CLAVREUL. I AM KIND OF CONCERNED THAT WE  
9 ARE NO LONGER TALKING ABOUT KING/DREW MEDICAL CENTER. BECAUSE  
10 WE ARE NOT RECEIVING REPORTS, WE DON'T KNOW WHAT'S GOING ON. I  
11 WAS REVIEWING SOME OF THE DOCUMENTS I RECEIVED HAVING TO DO  
12 WITH A NEW CONTRACT FOR THE TRANSITION STAFFING AND, WHEN WE  
13 LOOK AT THE FIGURE AND THE COST, I AM ASTONISHED AGAIN. YOU  
14 KNOW, I WANT TO REMIND YOU THAT THE INDUSTRY AVERAGE FOR  
15 EXPENSES IS NOT 25%, IT'S 8 TO 13%. THAT'S THE NATIONAL  
16 AVERAGE. SO WHY ARE WE PAYING DOUBLE IS BEYOND MY  
17 UNDERSTANDING. WHY ARE WE PAYING AN EMERGENCY ROOM R.N. 63,000  
18 A MONTH PLUS 15.7 HUNDRED IN EXPENSES? WHY ARE WE PAYING A  
19 PERIOPERATIVE SERVICE M.D. FOR 63,000 PLUS 15,000 EXPENSE PLUS  
20 EXPENSES AND SO ON? ARE WE DOING AN AUDIT TO SEE WHAT THOSE  
21 PEOPLE ARE DOING? I THOUGHT THEY WERE SUPPOSED TO SUBMIT A  
22 TIMECARD OF HOW MANY PEOPLE WERE WORKING HOW MANY HOURS. I  
23 WOULD LIKE VERY MUCH THAT AN AUDIT BE DONE. FROM TALKING TO  
24 THE PEOPLE AT KING/DREW, ACCORDING TO THAT, IT SHOULD BE ABOUT  
25 25 PEOPLE ON SITE MOST OF THE TIME. THAT NUMBER IS NOT THERE



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1 EXCEPT IF THEY ARE INVISIBLE. ALSO, I HAVE NOT RECEIVED ALL  
2 THE DOCUMENTS THAT I HAVE ASKED UNDER THE FREEDOM OF  
3 INFORMATION. I AM MISSING ALL THE LETTERS THAT MS. BURKE  
4 STATES SHE RECEIVED IN COMMUNICATION WITH NAVIGANT ALL THE  
5 TIME AND THAT'S A MATTER OF PUBLIC RECORD. YOU HAVE ANNOUNCED  
6 IT AT MEETINGS MANY TIMES, YOU RECEIVE-- YOU COMMUNICATE IN  
7 WRITING WITH NAVIGANT AND GARTHWAITE. I WANT TO SEE THOSE  
8 LETTERS. MOLINA HAS IMPLIED THE SAME ON DIFFERENT OCCASIONS. I  
9 WOULD LIKE TO SEE THOSE LETTERS.

10

11 **SUP. BURKE:** I GAVE YOU A LETTER.

12

13 **DR. GENEVIEVE CLAVREUL:** NO, I HAVE SOME OF IT, I HAVE  
14 ABSOLUTELY NONE OF THE \_\_\_\_\_.

15

16 **SUP. BURKE:** ...BUT ONE LETTER I SENT TO GARTHWAITE.

17

18 **DR. GENEVIEVE CLAVREUL:** WELL, I AM JUST QUOTING WHAT I HAVE  
19 HEARD AT THE BOARD YOURSELF EXPRESS VERBALLY.

20

21 **SUP. BURKE:** I SAID THAT CAMBIO SENT US LETTERS.

22

23 **DR. GENEVIEVE CLAVREUL:** NO, NO, NO. I HAVE THE TAPE AND I  
24 LISTENED TO THE TAPE AGAIN. YOU SPECIFICALLY...

25



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1 **SUP. BURKE:** WELL, WE GET REPORTS. ALL OF THE REPORTS, IF  
2 THAT'S WHAT YOU'RE REFERRING TO, ALL OF THE REPORTS ARE PUBLIC  
3 REPORTS THAT EVERYONE RECEIVES.

4

5 **DR. GENEVIEVE CLAVREUL:** NO, NO. YOU SPECIFICALLY STATED THAT  
6 YOU COMMUNICATE IN WRITING WITH BOTH NAVIGANT AND GARTHWAITE  
7 SO YOU ARE SURE TO GET AN ANSWER. I WANT TO SEE THOSE LETTERS.

8

9 **SUP. BURKE:** I'LL SHOW YOU THE ONE LETTER I SENT.

10

11 **DR. GENEVIEVE CLAVREUL:** YOU KNOW? AND ALSO, I WOULD HIGHLY  
12 RECOMMEND THAT, SINCE DR. GARTHWAITE HAS GIVEN HIS  
13 RESIGNATION, THAT HE'S ALLOWED TO LEAVE NOW BEFORE HE DOES ANY  
14 MORE DAMAGE AND SPECIFICALLY THAT HE IS NOT ALLOWED TO HELP TO  
15 FIND THE NEW PERSON, THAT WOULD BE THE BIGGEST MISTAKE YOU  
16 COULD EVER MAKE. FOR THE RECORD, I WOULD LIKE TO SUBMIT ALL  
17 THE LETTERS I HAVE SENT TO THE EDITOR, DIFFERENT NEWSPAPERS,  
18 ABOUT THE DEPARTURE OF DR. GARTHWAITE. THANK YOU.

19

20 **SUP. ANTONOVICH, CHAIR:** THANK YOU. BILL ROBERTSON AND LEONARD  
21 ROSE, JR. BILL ROBINSON AND LEONARD ROSE, JR. FOR PUBLIC  
22 COMMENT. GOOD AFTERNOON. JUST GIVE YOUR NAME BEFORE YOU SPEAK.

23

24 **BILL ROBINSON:** BILL ROBINSON, MR. CHAIRMAN AND HONORABLE  
25 SUPERVISORS, I'M...



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1

2 **SUP. ANTONOVICH, CHAIR:** CAN YOU LIFT UP THE MICROPHONE?

3

4 **BILL ROBERTSON:** I'M A DIRECTOR OF UPPER SAN GABRIEL VALLEY  
5 WATER DISTRICT. I'M NOT TESTIFYING FOR THE DISTRICT. I'M  
6 REPRESENTING A MINORITY POSITION ON THE BOARD AND I'M SURE  
7 THEY'LL BE VERY UNHAPPY WITH WHAT I'M WANTING TO TELL YOU.  
8 BECAUSE OF A BOARD MEETING THIS MORNING, I WASN'T ABLE TO GET  
9 HERE ON ITEM 30, THE PARKS AND RECREATION AND I DON'T KNOW HOW  
10 THE VOTE WENT ON THAT.

11

12 **SUP. ANTONOVICH, CHAIR:** THAT WAS APPROVED.

13

14 **BILL ROBERTSON:** BUT WATER IS A VERY IMPORTANT SUBJECT BUT WHAT  
15 YOU APPROVED IS THE DISCOVERY CENTER AND THAT, TO ME, IS WATER  
16 PUBLIC RELATIONS AND I THINK WATER SUPPLY AND WATER  
17 RELIABILITY, WATER QUALITY ARE MUCH MORE IMPORTANT. THIS  
18 DISCOVERY CENTER-- WHEN I WAS RUNNING FOR REELECTION, I CALLED  
19 IT A WATER MUSEUM. THAT, TO ME, IS WHAT WATER P.R. IS. YOU'RE  
20 UNDER NUMEROUS FINANCIAL PRESSURES. I'M NOT AWARE OF ALL THE  
21 DEMANDS THAT YOU HAVE ON YOUR COUNTY BUDGET AND I RECOMMEND  
22 THAT, WHEN FINANCING COMES UP IN THE FUTURE, AS IT WILL FOR  
23 THIS DISCOVERY CENTER, THAT YOU KEEP MY REMARKS IN MIND  
24 BECAUSE THIS IS A GOLD-PLATED GOVERNMENT BOONDOGGLE AND I'VE  
25 BEEN VOTING AGAINST IT FOR ABOUT THREE YEARS. IF YOU WANT TO



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1 CUT-- SAVE MONEY AND CUT THE BUDGET, CUT THE DISCOVERY CENTER.  
2 MY OPPONENT IN THE LAST ELECTION SPENT \$50,000 AND I SUPPOSE  
3 THERE'S NUMEROUS REASONS BUT I RAN AGAINST THE DISCOVERY  
4 CENTER WATER MUSEUM AND, FOR THAT REASON AND OTHERS, I THINK  
5 THAT POSITION HAS BEEN VALIDATED, AT LEAST BY THE VOTERS THAT  
6 I REPRESENT IN COVINA AND WEST COVINA, SO THANK YOU.

7

8 **SUP. ANTONOVICH, CHAIR:** THANK YOU FOR YOUR COMMENTS. MR. ROSE.

9

10 **LEONARD W. ROSE, JR.:** HI. MY NAME IS LEONARD ROSE. GOOD  
11 AFTERNOON, BOARD MEMBERS. I TALK ABOUT THE END TIME IS COMING  
12 UP VERY SOON. I HEARD NEWS ON CHANNEL 11, CHANNEL 5 AND ON  
13 CHANNEL 40, YOU KNOW, ABOUT THESE END TIMES, YOU KNOW, WE GET  
14 TOO MANY HURRICANES, FIRES, YOU KNOW, AND CRIMES AND T.V., TOO  
15 MUCH VIOLENCE ON T.V. BUT THIS ONE GUY WANTED TO SUE A SIMPSON  
16 CARTOON BECAUSE THERE ARE BROKEN HOMES, YOU KNOW, PEOPLE,  
17 PARENTS GET MAD AT THEIR CHILDREN, YOU KNOW, HOW CHILDREN ACT  
18 UP, YOU KNOW, AND THEY LEARN THESE ON CARTOON AND THEATERS AND  
19 TELEVISION STATIONS AND THEY SHOULD GET BLAMED FOR IT, YOU  
20 KNOW, AND HOLLYWOOD, A PRODUCER LIKE SIMPSONS, KING OF THE  
21 HILL AND OTHER VIOLENCE, SO THERE'S TOO MANY CRIMES GOING ON  
22 IN OUR NATION AND THINGS GOING ON AND GOD'S JUDGMENT IS COMING  
23 ON THIS EARTH LIKE THE NEW ORLEANS HURRICANE AND TORNADO,  
24 EARTHQUAKE, YOU KNOW, AND THE BIBLE SAID IN MATTHEW CHAPTER  
25 24, TALKS ABOUT THE END TIME, THE RAPTURE IS COMING VERY SOON,



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1 THE SECOND COMING OF THE LORD GOING TO COME AND SO MANY  
2 SICKNESSES, DISEASE, CANCER AND WE NEED TO TAKE CARE OF OUR  
3 BODY AND WE NEED TO EAT THE RIGHT FOOD AND THERE ARE TOO MANY-  
4 - WE NEED TO CHANGE OUR RESTAURANTS, YOU KNOW, THE GREASY  
5 FOOD, YOU KNOW, BECAUSE PEOPLE DYING OF STOMACH CANCER, COLON  
6 CANCER, ALL KINDS OF DISEASE, SICKNESS AND COMING IN THE  
7 NATION AND NEW MEXICO IS COMING TO CALIFORNIA, YOU KNOW, WASTE  
8 OUR TAXPAYER MONEY ON FOOD STAMPS AND WELFARE, SOCIAL SECURITY  
9 CHECKS, YOU KNOW, AND WE GET SO MANY FOREIGN COUNTRIES COMING  
10 HERE AND THAT'S WHY WE'RE RUNNING OUR STATE MONEY BROKE AND WE  
11 NEED TO CHANGE OUR SOCIETY TODAY.

12

13 **SUP. ANTONOVICH, CHAIR:** THANK YOU.

14

15 **LEONARD W. ROSE, JR.:** DON, IN A LETTER, HE THANKED ME FOR THE  
16 CHRISTMAS CARD. I GOT A LETTER. THANK YOU FOR YOUR TIME.  
17 HELPING ME OUT. THANK YOU.

18

19 **SUP. ANTONOVICH, CHAIR:** THANK YOU. YES, MR. ROBINSON?

20

21 **BILL ROBINSON:** I FORGOT ONE POINT. I JUST NEED 30 SECONDS. YOU  
22 MAY NOT BE AWARE OF A PROGRAM AT CAL POLY POMONA CALLED LAND  
23 LAB, WHICH IS-- IT'S IN MOTHBALLS RIGHT NOW BUT IT'S A SIMILAR  
24 PROGRAM TO THE DISCOVERY CENTER. IT'S WITHIN UPPER-- IT'S  
25 WITHIN OUR SPHERE OF INFLUENCE, IT'S VERY CLOSE BUT IT'S NOT



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1 WITHIN THE UPPER DISTRICT JURISDICTION AND THE DISCOVERY  
2 CENTER HAS BEEN ADVERTISED AS SOMETHING NEW. WELL, IF YOU LOOK  
3 AT CAL POLY LAND LAB, IT IS NOTHING NEW AND IT WAS ALSO FUNDED  
4 BY THE SANITATION DISTRICTS OF-- COUNTY SANITATION DISTRICTS.

5

6 **SUP. ANTONOVICH, CHAIR:** OKAY. THANK YOU FOR THAT POINT OF  
7 INFORMATION. OKAY. WE ARE GOING TO RECESS INTO EXECUTIVE  
8 SESSION.

9

10 **CLERK ROBIN GUERRERO:** IN ACCORDANCE WITH BROWN ACT  
11 REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF  
12 SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEMS  
13 CS-1, CS-2 AND CS-3, CONFERENCES WITH LEGAL COUNSEL REGARDING  
14 EXISTING LITIGATION AND ITEM CS-4, CONFERENCE WITH LEGAL  
15 COUNSEL REGARDING SIGNIFICANT EXPOSURE TO LITIGATION, ONE  
16 CASE, AS INDICATED ON THE POSTED AGENDA.

17

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1 **REPORT OF ACTION TAKEN IN CLOSED SESSION ON DECEMBER 6, 2005**

2

3

4

5 CS-1. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION

6 (Subdivision (a) of Government Code Section 54956.9) Union of

7 American Physicians and Dentists, et al. v. County of Los

8 Angeles, et al., Los Angeles Superior Court Case No. BS 083

9 853

10

11 This lawsuit challenges alleged curtailments at MLK/Drew

12 Medical Center and other County health facilities.

13

14 There is no reportable action.

15

16 CS-2. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION

17 (Subdivision (a) of Government Code Section 54956.9) Jenny

18 Hong v. County of Los Angeles, U.S. District Court Case No. CV

19 04 04839

20

21 This is a lawsuit against the County for alleged wrongful

22 death of a jail inmate.

23

24 There is no reportable action.

25



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1 CS-3. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION  
2 (Subdivision (a) of Government Code Section 54956.9) Raul  
3 Tinajero v. County of Los Angeles, U.S. District Court Case  
4 No. CV 04 07033

5

6 This is a lawsuit against the County for alleged wrongful  
7 death of a jail inmate.

8

9 There is no reportable action.

10

11 CS-4. CONFERENCE WITH LEGAL COUNSEL ANTICIPATED LITIGATION  
12 (Subdivision (b) of Government Code Section 54956.9)  
13 Significant exposure to litigation (one case).

14

15 There is no reportable action.

16