

# STATEMENT OF PROCEEDINGS FOR THE REGULAR MEETING OF THE BOARD OF SUPERVISORS OF THE COUNTY OF LOS ANGELES HELD IN ROOM 381B OF THE KENNETH HAHN HALL OF ADMINISTRATION 500 WEST TEMPLE STREET, LOS ANGELES, CALIFORNIA 90012 Tuesday, September 13, 2011

9:30 AM

Present: Supervisor Molina, Supervisor Ridley-Thomas, Supervisor

Yaroslavsky and Supervisor Knabe

Absent: Supervisor Antonovich

Video Link for the Entire Meeting (03-1075)

Attachments: Video Transcript 1 Video Transcript 2

Invocation led by Omar Lopez, Senior Pastor, Praise Chapel, Paramount (4).

Pledge of Allegiance led by Dr. Thumper Bloomquist, Member, The American Legion (3).

#### I. PRESENTATIONS/SET MATTERS

Presentation of scroll to Don and Kathi Delegal in recognition of 40 years of volunteer service to the community of Rowland Heights, as arranged by Supervisor Knabe.

Presentation of scroll to the San Pedro Art Association in recognition of their 75th anniversary and contributions to the arts community in San Pedro, as arranged by Supervisor Knabe. (11-0037)

#### **S-1.** 11:00 a.m.

Status report by the Director of Health Services and the Chief Executive Officer on various key indicators of progress, hospital operation status, and any other issues relating to the transition to the new Los Angeles County Medical Center. (08-3250)

Dr. Genevieve Clavreul addressed the Board.

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, the Director of Health Services' report was received and filed.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

Absent: 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> <u>Video</u>

Report

#### **II. SPECIAL DISTRICT AGENDAS**

#### STATEMENT OF PROCEEDINGS FOR THE MEETING OF THE BOARD OF DIRECTORS OF SANITATION DISTRICT NO. 27 (3) OF THE COUNTY OF LOS ANGELES TUESDAY, SEPTEMBER 13, 2011 9:30 A.M.

- **SD-1.** 1. Recommendation: Approve minutes of the regular meeting held June 14, 2011.
  - 2. Recommendation: Approve departmental invoices as follows:

May 2011 June 2011 July 2011
District No. 27 (3) \$6,453.29 \$3,880.37 \$6,270.58

- 3. Recommendation: Order executed Contract No. 4646 with Vindeb, Inc., for construction of the District 27 Gravity Sewer in the amount of approximately \$1,277,256.25.
- 4. Recommendation: Introduce an ordinance authorizing the acceptance of Credit Cards, Debit Cards, and Electronic Funds Transfers as payment for District fees and charges and providing for a Convenience fee and waive reading of the ordinance in its entirety. (11-4003)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

**Ayes:** 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> Board Letter

# STATEMENT OF PROCEEDINGS FOR THE MEETING OF THE COMMUNITY DEVELOPMENT COMMISSION OF THE COUNTY OF LOS ANGELES TUESDAY, SEPTEMBER 13, 2011 9:30 A.M.

1-D. Recommendation: Approve and authorize the Executive Director to execute, and if necessary, amend or terminate an agreement with Plaza Community Center, Inc. (Developer), to provide the Developer with up to \$1,550,042 of Project and Facility Development Funds to pay development and construction costs for the Gerhart II Childcare Center, located at 702 S. Gerhart Ave. in unincorporated East Los Angeles (1); authorize the Executive Director to incorporate up to \$1,550,042 into the Commission's Fiscal Year 2011-12 approved budget; and find that this action is exempt from the California Environmental Quality Act. (11-4005)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

**Ayes:** 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

Attachments: Board Letter

**2-D.** Recommendation: Approve minutes of the meetings of the Community Development Commission for the month of July 2011. (11-3944)

Eric Preven addressed the Board.

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

Absent: 2 - Supervisor Molina and Supervisor Antonovich

Attachments: Board Letter

Video

# STATEMENT OF PROCEEDINGS FOR THE MEETING OF THE HOUSING AUTHORITY OF THE COUNTY OF LOS ANGELES TUESDAY, SEPTEMBER 13, 2011 9:30 A.M.

1-H. Recommendation: Approve and authorize the Executive Director to execute Memoranda of Understanding (MOU) with the following Cities and amounts which will enable the Housing Authority to continue investigations of the Section 8 Housing Choice Voucher Program and other housing programs, and for which the Housing Authority will receive funds from the stated Cities for the investigative services provided, effective following execution by both parties; also authorize the Executive Director to execute amendments to the MOUs to include minor administrative changes, and to extend the time of performance for a maximum of four years, in one-year increments; and incorporate funds received from the Cities into future approved Housing Authority budgets: (Continued from meetings of 5-31-11, 6-14-11 and 6-21-11)

City of Lancaster in the amount of \$98,685, with an additional \$98,685 in County Economic Development Funds allocated to the Fifth Supervisorial District (5); and

City of Palmdale in the amount of \$62,000, with an additional \$62,000 in County Economic Development Funds allocated to the Fifth Supervisorial District (5) (11-2943)

By Common Consent, there being no objection (Supervisors Molina and Antonovich being absent), this item was continued one week to September 20, 2011.

Attachments: Board Letter

**Board Letter** 

**2-H.** Recommendation: Approve minutes of the meetings of the Housing Authority for the month of July 2011. (11-3946)

On motion of Supervisor Ridley-Thomas, seconded by Supervisor Knabe, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> Board Letter

# STATEMENT OF PROCEEDINGS FOR THE MEETING OF THE REGIONAL PARK AND OPEN SPACE DISTRICT OF THE COUNTY OF LOS ANGELES TUESDAY, SEPTEMBER 13, 2011 9:30 A.M.

**1-P.** Recommendation: Approve minutes of the meetings of the Regional Park and Open Space District for the month of July 2011. (11-3945)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

**Ayes:** 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> Board Letter

#### III. BOARD OF SUPERVISORS 1 - 7

1. Recommendation as submitted by Supervisor Knabe: Declare September 11 through 17, 2011 as "Arts Education Week" throughout Los Angeles County. (11-4037)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

Absent: 2 - Supervisor Molina and Supervisor Antonovich

Attachments: Motion by Supervisor Knabe

2. Recommendation as submitted by Supervisor Antonovich: Proclaim September 12 through September 18, 2011 as "Family Reunification Week," in recognition of the importance of family reunification. (11-4022)

At the suggestion of Supervisor Antonovich, and on motion of Supervisor Ridley-Thomas, seconded by Supervisor Knabe, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

Absent: 2 - Supervisor Molina and Supervisor Antonovich

Attachments: Motion by Supervisor Antonovich

3. Recommendation as submitted by Supervisor Ridley-Thomas: Approve the following actions to provide outreach, education and alternative resources for transition planning for the proposed reduction in Adult Day Health Care (ADHC) services:

Direct the Director of Community and Senior Services to form a Task Force to include the Departments of Public Social Services, Health Services and Mental Health to develop a fact sheet on ADHC and a resource guide for ADHC constituents on available services within the County and City of Los Angeles;

Direct the Acting Director of Public Social Services to identify the existing 17,000 In-Home Supportive Services ADHC clients so that service needs can be assessed for this vulnerable population;

Direct the Directors of Community and Senior Services, Health Services and Mental Health, and the Acting Director of Public Social Services to

conduct outreach activities to include, but not limited to, sending the County/City Resource Guide to ADHC center administrators throughout the County of Los Angeles, to ensure ADHC participants' smooth transition into the County's network of services;

Direct each of the Task Force departments to assign staff to respond to queries from the Board and make appropriate referrals; and

Direct County Counsel, in conjunction with the impacted County departments, to monitor the current litigation and report back to the Board no later than November 15, 2011, with an update on that litigation and a brief analysis as to whether the County of Los Angeles has a legal and/or factual basis for an amicus brief in support of the ADHC participants in the event that the current case or cases proceed to the appellate level. (11-4014)

Eric Preven addressed the Board.

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

Attachments: Motion by Supervisor Ridley-Thomas

Report Video

4. Recommendation as submitted by Supervisor Ridley-Thomas: Proclaim September 25, 2011, as "The Temptations Day" throughout Los Angeles County in celebration of the legendary singing group's 50th Anniversary. (11-4038)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> <u>Motion by Supervisor Ridley-Thomas</u>

Fecommendation as submitted by Supervisor Yaroslavsky: Waive half of the facility use fees in the amount of \$175, excluding the cost of liability insurance, for use of the Malibu Civic Center parking lot for the Malibu Lions Club's 34th Annual Flea Market and Pancake Breakfast, to be held September 25, 2011.

(11-4012)

### On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

**Ayes:** 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky and Supervisor Knabe

Absent: 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> <u>Motion by Supervisor Yaroslavsky</u>

6. Recommendation as submitted by Supervisor Yaroslavsky: Waive parking fees totaling \$2,560 for overnight parking for 40 vehicles, excluding the cost of liability insurance, at the Rose Avenue beach parking lot in Venice, for the Members of the Pacific Jewish Center High Holy Days services, to be held on the following dates and times:

Rosh Hashanah on Wednesday, September 28, 2011 at 4:00 p.m. until Saturday evening, October 1, 2011 at 10:00 p.m.; and

Yom Kippur on Friday, October 7, 2011 from 4:00 p.m. until Saturday, October 8, 2011 at 10:00 p.m.; Wednesday, October 12, 2011 from 4:00 p.m. through Saturday October 15, 2011 at 10:00 p.m., and Wednesday, October 19, 2011 from 4:00 p.m. through Saturday, October 22, 2011 at 10:00 p.m. (11-4035)

On motion of Supervisor Yaroslavsky, seconded by Supervisor Knabe, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

Attachments: Motion by Supervisor Yaroslavsky

7. Executive Officer of the Board's recommendation: Approve minutes for the July 2011 meetings of the Board of Supervisors and Special Districts for which the Board is the governing body. (11-0060)

On motion of Supervisor Ridley-Thomas, seconded by Supervisor Knabe, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

Attachments: Board Letter

#### IV. CONSENT CALENDAR 8 - 35

#### **Chief Executive Office**

8. Recommendation: Accept \$8,949,330 in 2010 Urban Area Security Initiative Grant funds from the Department of Homeland Security as distributed through the Los Angeles/Long Beach Urban Area; approve an appropriation adjustment in the amount of \$7,915,000 to distribute funding to the following impacted departments; authorize the Director of Internal Services to proceed with the solicitation and purchase of the capital assets which are in excess of \$250,000; and authorize the Chief Executive Officer to execute the subrecipient agreement with the City of Los Angeles and all future amendments, modifications, extensions, and augmentations as necessary: (Chief Executive Officer, Sheriff and Fire Department) 4-VOTES

Emergency Preparedness and Response Chief Executive Office/Office of Emergency Management in the amount of \$590,000;

Department of Health Services in the amount of \$639,000;

Department of Public Health in the amount of \$170,000;

Sheriff's Department in the amount of \$6,206,000;

Department of Mental Health in the amount of \$60,000; and

Fire Department in the amount of \$250,000. Note that the Fire Department has already been funded \$1,034,694 of its portion of the grant. The \$250,000 is the outstanding balance included in the appropriation. (11-3981)

Arnold Sachs addressed the Board.

On motion of Supervisor Ridley-Thomas, seconded by Supervisor Molina, this item was approved.

Ayes: 4 - Supervisor Molina, Supervisor Ridley-Thomas,

Supervisor Yaroslavsky and Supervisor Knabe

**Absent:** 1 - Supervisor Antonovich

Attachments: Board Letter

Video 1 Video 2

**9.** Recommendation: Approve and authorize the use of \$436,760 from the

Information Technology Fund to continue work on the Permit and Land Management Solutions Bridge Project including business process improvements, Enterprise Content Management pilot projects relating to the land entitlement process, and videoconference technology to support improved interdepartmental and customer communication. (Chief Executive Office, Chief Information Office, and Department of Regional Planning) (Continued from meetings of 8-16-11 and 8-30-11) (11-3627)

Arnold Sachs addressed the Board.

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> <u>Board Letter</u>

<u>Video</u>

10. Recommendation: Approve and instruct the Mayor to sign an eight-year lease amendment with Sonnenblick Del Rio, LLC and Norwalk SEC, LLC for 98,840 sq ft of rentable space and 393 parking spaces located at 12440 East Imperial Highway, Norwalk (4), for the Sheriff Department's continued use of the current space at a Net County Cost with an annual rate of \$1,939,298 for the first year; authorize the Sheriff and the Chief Executive Officer to implement the project; and find that the lease amendment is exempt from the California Environmental Quality Act. (11-4011)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> Board Letter

Agreement No. 72575, Supplement 2

11. Recommendation: Approve and instruct the Mayor to sign an amendment to the lease and operating agreement with the City of West Hollywood (3) that will modify existing provisions related to library services levels, management of special collections and title to property, and add new provisions that will govern the use of available revenue and set aside funds for the operating cost of the new West Hollywood Library; and authorize the County Librarian to modify, as needed, during the forty-year term of the lease and operating

agreement by negotiating and executing a Memorandum of Understanding or amendments which shall be executed by the City Manager of the City of West Hollywood and the County Librarian. (Chief Executive Office and County Library) (11-4015)

Arnold Sachs and Eric Preven addressed the Board.

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> Board Letter

<u>Video</u>

Agreement No. 74409, Supplement 1

12. Recommendation: Approve a facility use license contract for the County Treasurer and Tax Collector's use of the Los Angeles County Fairgrounds in Pomona (1) on October 17 and 18, 2011, in order to conduct a public auction for the sale of tax-defaulted properties subject to the power of sale; instruct the Chief Executive Officer to execute the contract and authorize the total payment in the amount of \$10,874, which includes a \$1,000 contingency fee to be paid if unanticipated expenses occur for the use of the facility; and find that the facility use license is exempt from the California Environmental Quality Act. (11-4008)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

**Attachments:** Board Letter

#### **County Operations**

13. Recommendation: Adopt findings and conditions relating to Project No. R2007-03194-(1), which consist of Conditional Use Permit 200700221-(1) and Zone Change No. 200700012-(1), authorizing the continued operation of a used car sales lot located at 10550 Carmenita Road in the unincorporated community of South Whittier Sunshine Acres, in the Sunshine Acres Zoned District. (On February 22, 2011 the Board indicated its intent to approve.) (County Counsel) (Relates to Agenda No. 35) (10-3031)

### On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was adopted.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

Attachments: Board Letter

14. Recommendation: Approve and instruct the Director of Internal Services to accept grant funding from the U.S. Department of Defense Logistics Agency to continue operating the County Office of Small Business' Procurement Technical Assistance Center in the amount of \$226,983, effective August 1, 2011 through July 31, 2012; and authorize the Director to accept increases or reductions of the grant funds and execute the grant application and acceptance documents and associated agreements for two optional years, and to execute all other required documents. (Internal Services Department) (11-3953)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

**Attachments:** Board Letter

15. Recommendation: Approve the introduction of an ordinance to increase the Local Small Business Enterprise (LSBE) preference from 5% to 8%, with the preference percentage increase in Countywide solicitations to become effective on November 1, 2011; and to clarify the administration of the LSBE preference program. (Internal Services Department) (Relates to Agenda No. 36) (11-3954)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

Attachments: Board Letter

#### Children and Families' Well-Being

**16.** Recommendation: Approve and authorize the Interim Director of Children and

Family Services and the Chief Probation Officer to submit the Los Angeles County System Improvement Plan report to the California Department of Social Services in order to comply with California's Outcomes and Accountability System that monitors the quality of services provided on behalf of foster youth and their families and maximize compliance with Federal regulations for the receipt of Federal Title IV-E and Title-B funds. (Department of Children and Family Services and Probation Department) (11-4009)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

**Ayes:** 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky and Supervisor Knabe

Absent: 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> Board Letter

17. Recommendation: Approve and authorize the Acting Director of Public Social Services to prepare and execute an amendment with K-Step Montessori, Inc., to continue to provide child care services at the following Department of Public Social Services' child care centers, to extend the agreements for up to two six-month periods as specified with no fiscal impact on the Net County Cost: (Department of Public Social Services)

El Monte-Annex Child Care Center located at 3400 Aerojet Ave.,

El Monte, effective October 1, 2011;

El Monte-Telstar Child Care Center located at 9320 Telstar Ave..

El Monte, effective October 1, 2011; and

Crossroads Child Care Center located at 12900 Crossroads Parkway South, City of Industry, effective December 1, 2011. (11-4010)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was continued one week to September 20, 2011.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> Board Letter

#### **Health and Mental Health Services**

**18.** Revised recommendation: Find that housekeeping staffing services can be performed more economically by an independent contractor; approve and

instruct the Mayor to sign the agreements with Servicon Systems, Inc. for the provision of housekeeping services at various Department of Health Services facilities, effective upon Board approval for one year with an annual facility cost of \$3,108,304 \$5,784,163, with an option to extend the term on a month-to-month basis, not to exceed six months, for an additional cost not to exceed \$1,554,152 \$2,892,082. Authorize the Director of Health Services to execute amendments to the agreement to: a) exercise the option to extend the term on a month-to-month basis for up to six months under the same terms and conditions; b) add and/or change non-substantive terms and conditions in the agreement as required by the Board; c) delete staff and make necessary changes to the scope of services; and d) add additional staff for emergency and expanded services at a cost not to exceed 10% of the annual maximum contract sum. (Department of Health Services) (Continued from meeting of 9-6-11) (11-3938)

Dr. Genevieve Clavreul addressed the Board.

Dr. John F. Schunhoff, Chief Deputy Director, Department of Health Services, and William T Fujioka, Chief Executive Officer, responded to questions posed by the Board.

After discussion, on motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, the agreement with Servicon Systems, Inc. for the provision of housekeeping staffing services at Rancho Los Amigos National Rehabilitation Center and Martin Luther King, Jr. Multi-Service Ambulatory Care Center was approved and the portion relating to LAC+USC Medical Center was omitted from the contract and was continued one week to September 20, 2011.

**Ayes:** 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

Attachments: Board Letter

Video 1 Video 2 Board Letter

Agreement No. 77654

19. Recommendation: Approve and authorize the Director of Health Services to accept the accounts listed below for compromise offers of settlement for patients who received medical care at either County facilities and/or at non-County operated facilities under the Trauma Center Service Agreement: (Department of Health Services)

LAC+USC Medical Center - Various Account Nos. in the amount of \$3,800

LAC+USC Medical Center - Various Account Nos. in the amount of \$4,000

Harbor-UCLA Medical Center - Account No. 1429855 in the amount of \$4,000

Harbor-UCLA Medical Center - Various Account Nos. in the amount of \$4,096

Harbor-UCLA Medical Center - Various Account Nos. in the amount of \$4,664

LAC+USC Medical Center - Various Account Nos. in the amount of \$10,000

#### Non-County facilities

Emergency Medical Services - Account No. EMS 243 in the amount of \$4,726 (11-4006)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

**Ayes:** 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> Board Letter

20. Recommendation: Approve and authorize the Director of Mental Health to prepare and execute a sole-source agreement with the University of Southern California (USC) School of Social Work for a Total Contract Amount (TCA) of \$736,475, to implement a reintegration model for California National Guard and Military Reserve combat veterans returning from Iraq and Afghanistan and their family members, effective upon Board approval, through January 31, 2013, to be funded by Mental Health Services Act; and authorize the Director to prepare and execute future amendments to the agreement and establish as a new TCA the aggregate of the original agreement and all amendments provided that the County's total payments to the contractor under the agreement for the term of the agreement do not exceed an increase of 10% from the applicable Board approved TCA; any increase will be used to provide additional services or to reflect program and/or policy changes; sufficient

funding has been appropriated; and the parties may, by written amendment, mutually agree to reduce programs, services or extend the term of the agreement. (**Department of Mental Health**) (11-4007)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was referred back to the Department.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> Board Letter

#### **Community Services and Capital Programs**

21. Recommendation: Find that the Board has previously considered and adopted the Mitigated Negative Declaration for the Tahiti Marina Apartments and Marina lease extension and renovation project with respect to Parcel 7 (4). Approve Tahiti Marina Apartments & Docks, LLC, as the new lessee entity under the Amended and Restated Lease Agreement to be entered into with the County upon the lessee's exercise of the option under the existing Option to Amend Lease Agreement for Parcel 7. (Department of Beaches and Harbors) (11-3983)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

**Ayes:** 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> Board Letter

22. Recommendation: Find that the requested change in work related to the redesigning of piles, with an increase in the contract amount of \$253,920, will have no significant effect on the environment and approve the change and increased contract amount for Project ID No. RDC0014324 - Los Angeles Street over Big Dalton Wash, bridge widening, in the City of Irwindale (1), being performed by Los Angeles Engineering, Inc. (Department of Public Works) 4-VOTES (11-3986)

On motion of Supervisor Ridley-Thomas, seconded by Supervisor Molina, this item was approved.

Ayes: 4 - Supervisor Molina, Supervisor Ridley-Thomas,

Supervisor Yaroslavsky and Supervisor Knabe

**Absent:** 1 - Supervisor Antonovich

Attachments: **Board Letter** 

23. Recommendation: Adopt a resolution finding that the project to construct traffic signal modifications and synchronization on Vermont Avenue, et al., in the Cities of Gardena and Los Angeles (Cities) and in the unincorporated community of Athens (2 and 4) (Project) is of general County interest, and that County aid in the form of Highways-Through-Cities funds shall be provided to the Cities in the amount of \$732,000; approve the Project and adopt the plans and specifications at an estimated construction cost between \$600,000 and \$825,000; set October 13, 2011 for bid opening; authorize the Director of Public Works to award and execute a contract with the apparent responsible contractor with the lowest responsive bid and deliver the Project; and find that the Project is exempt from the California Environmental Quality Act. (Department of Public Works) 4-VOTES (11-3987)

Arnold Sachs addressed the Board.

On motion of Supervisor Ridley-Thomas, seconded by Supervisor Molina, this item was adopted.

> Ayes: 4 -Supervisor Molina, Supervisor Ridley-Thomas,

Supervisor Yaroslavsky and Supervisor Knabe

Absent: 1 -Supervisor Antonovich

Attachments: **Board Letter** 

Video 1 Video 2

24. Recommendation: Award a contract to Oakridge Landscape, Inc., for San Gabriel River Clearing Services at an annual sum of \$215,692, which includes \$20,000 as reimbursement for the disposal cost, for a one-year term effective upon Board approval or execution by both parties whichever occurs last, with four one-year renewal options and a month-to-month extension up to six months for a maximum potential total contract term of 66 months and a potential maximum contract sum of \$1,186,306; find that the contract work is exempt from the California Environmental Quality Act; and authorize the Director of Public Works to: (Department of Public Works)

> Annually increase the contract amount up to an additional 10% of the annual contract sum for unforeseen, additional work within the scope of the contract:

> Adjust the annual contract sum for each option year over the term of the contract to allow for an annual cost-of-living adjustment in accordance

with County policy and the terms of the contract:

Execute the contract, and renew the contract for each additional renewal option; and

Approve and execute amendments to incorporate necessary changes within the scope of work. (11-3994)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky and Supervisor Knabe

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**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

**Attachments:** Board Letter

25. Recommendation: Acting as the Governing Body of the County Flood Control District, authorize the Director of Public Works, as Chief Engineer, to proceed with flood control work in the Cities of Azusa and Irwindale (1), using Public Works forces at an estimated cost of \$100,000; and find that the proposed projects are exempt from the California Environmental Quality Act. (Department of Public Works) (11-3990)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

Attachments: Board Letter

26. Recommendation: Adopt findings and orders of the Building Rehabilitation Appeals Board which provides for the arrest and abatement of neighborhood deterioration and the elimination of unsightly, unsafe, and unhealthful conditions, which constitute a public nuisance at the following unincorporated locations: (Department of Public Works)

628 N. Record Ave., Los Angeles (1)

13734 Calusa Ave., Whittier (1)

8338 Garibaldi Ave., San Gabriel (5)

3181 Lincoln Ave., Altadena (5)

5908 Shannon Valley Rd., Acton (5)

19402 W. Lancaster Rd., Fairmont (5)

46802 250th Street East, Hi Vista (5)

14766 Flintstone Dr., Lake Elizabeth (5)

14938 Sandrock Dr., Palmdale (5) (11-3991)

### On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was adopted.

**Ayes:** 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> Board Letter Board Letter

27. Recommendation: Adopt and/or rescind various traffic regulation orders to support traffic safety, enhance traffic flow, and provide adequate parking for disabled persons in the unincorporated communities of City Terrace, East Los Angeles (1), Athens, Florence-Firestone, Westmont (2), Hacienda Heights (4), Altadena, Castaic, and La Crescenta (5), and find that the adoption of traffic regulation orders and posting of the corresponding regulatory and advisory signage are exempt from the California Environmental Quality Act. (Department of Public Works) (11-3992)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was adopted.

**Ayes:** 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

Attachments: Board Letter

28. Recommendation: Find that the requested changes in work will have no significant effect on the environment and approve the changes and increased contract amounts for the following construction contracts: (Department of Public Works)

Project ID No. RDC0014099 - 90th Street East at Avenue S, et al., reconstruction of roadway pavement and installation of traffic signals in the unincorporated community of Littlerock (5), for changes related to relocating mailboxes, installing a modified inlet structure, guardrail end treatments, removing striping and traffic markers, and substituting steel pull box covers and luminaire mast arms, with an increase in the contract amount of \$24,574.12, being performed by Excel Paving Company; and

Project ID No. RDC0014458 - Medford Street, et al., reconstruction of roadway pavement in the unincorporated community of City Terrace (1), for a change related to installing a new traffic signal pole, with an increase in the contract amount of \$12,000, being performed by

Sully-Miller Contracting Company. (11-3988)

#### Arnold Sachs addressed the Board.

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> Board Letter

<u>Video</u>

29. Recommendation: Approve the final map for Tract No. 63483 in the unincorporated Santa Clarita area (5); and accept the grants and dedications as indicated on said final map. (Department of Public Works) (11-3989)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

Attachments: Board Letter

#### Public Safety

30. Recommendation: Acting as the Governing Body of the Consolidated Fire Protection District, adopt a resolution to apply for and accept grant funding in the amount of \$652,904, from the California Environmental Protection Agency (CalEPA) to implement the California Environmental Reporting System (CERS). This grant will fund the District's implementation of the CERS program until March 2013. Authorize the Fire Chief to sign any documents required by the CalEPA for administration and management of the grant; approve an appropriation adjustment recognizing \$253,000 in grant funding for Fiscal Year 2011-12; and find that the action is exempt from the California Environmental Quality Act. (Fire Department) 4-VOTES (11-4004)

On motion of Supervisor Ridley-Thomas, seconded by Supervisor Molina, this item was adopted.

Ayes: 4 - Supervisor Molina, Supervisor Ridley-Thomas,

Supervisor Yaroslavsky and Supervisor Knabe

**Absent:** 1 - Supervisor Antonovich

<u>Attachments:</u> Board Letter

31. Recommendation: Acting as the Governing Body of the Consolidated Fire Protection District (District), adopt a resolution fixing the Fiscal Year 2011-12 tax rate for the District voter-approved special tax; and instruct the Fire Chief and the Auditor-Controller to take all actions necessary to implement the special tax levy at the rate for a single family home increasing from \$56.17 to \$61.04, with proportional increases in all other rates. (Fire Department) (Continued from meetings of 8-30-11 and 9-6-11) (11-3832)

Andrea Sheridan Ordin, County Counsel, responded to a question posed by the Board.

After discussion, on motion of Supervisor Ridley-Thomas, seconded by Supervisor Yaroslavsky, this item was adopted.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

Absent: 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> Board Letter

<u>Video</u>

32. Recommendation: Approve and authorize the Director of Internal Services to proceed with the acquisition of two Opposed Boarding System Vessels to assist in the security of the Ports of Los Angeles and Long Beach, the coastal take off areas of Los Angeles International Airport, Catalina Island, and the County coastline, for a total purchase cost of \$1,300,000 with \$1,000,000 funded from the 2008 Federal Port Security Grant Program, and a 25% matching requirement funded by budget authority narcotics forfeiture funds. (Sheriff's Department) (Continued from meeting of 9-6-11) (11-3894)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

**Ayes:** 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

Absent: 2 - Supervisor Molina and Supervisor Antonovich

Attachments: Board Letter

33. Recommendation: Approve the transfer of funds from Services and Supplies to reimburse the Sheriff's Special Appropriation Fund in the amount of \$15,423.52. (Sheriff's Department) (11-4002)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> Board Letter

#### **Ordinances for Adoption**

34. Ordinance for adoption amending the County Code, Title 2 - Administration, to extend the sunset review date of the Los Angeles County Beach Commission to December 31, 2014. (11-3951)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, the Board adopted Ordinance No. 2011-0052 entitled, "An ordinance amending Title 2 – Administration of the Los Angeles County Code, relating to the Los Angeles County Beach Commission, to extend the sunset review date for the Commission to December 31, 2014." This ordinance shall take effect October 13, 2011.

#### This item was duly carried by the following vote:

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> Ordinance

**Certified Ordinance** 

Ordinance for adoption amending the County Code, Title 22 - Planning and Zoning, changing regulations for the execution of the General Plan relating to Sunshine Acres Zoned District No. 48, Zone Change Case No. 2007-00012-(1), petitioned by Ziba Gregorian. (Relates to Agenda No. 13) (11-4023)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, the Board adopted Ordinance No. 2011-0053Z entitled, "An ordinance amending Title 22, Section 22.16.230, of the County Code changing regulations for the execution of the Los Angeles County General Plan relating to the Sunshine Acres Zoned District No. 48." This ordinance shall take effect October 13, 2011.

#### This item was duly carried by the following vote:

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> Ordinance

**Certified Ordinance** 

#### V. ORDINANCE FOR INTRODUCTION 36

Ordinance for introduction amending the County Code Title 2 - Administration, amending the local small business preference from 5% to 8%; and clarifying the administration of the Local Business Enterprise Preference Program. (Relates to Agenda No. 15) (11-3955)

On motion of Supervisor Yaroslavsky, seconded by Supervisor Knabe, the Board introduced, waived reading and ordered placed on the agenda for adoption an ordinance entitled, "An ordinance amending Title 2 – Administration, of the Los Angeles County Code, relating to the local business enterprise preference program."

**Ayes:** 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> Revised Ordinance

#### VI. MISCELLANEOUS

- 37. Additions to the agenda which were posted more than 72 hours in advance of the meeting, as indicated on the supplemental agenda.
- 37-A. Recommendation as submitted by Supervisors Antonovich and Knabe: Direct the Director of Public Works to work with County Counsel, local water agencies and water authorities to examine the impact of the Santa Ana Sucker Fish's critical habitat expansion on significant portions of the San Gabriel River; and if it is determined the designation has significant impact, to develop recommendations for the Board's further consideration. (11-4107)

On motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

Attachments: Motion by Supervisors Antonovich and Knabe

**37-B.** Recommendation as submitted by Supervisor Antonovich: It is the intent of the Board to continue, without discussion, the hearing for Project No. 00-196-(5) and Vesting Tentative Tract Map No. 53108-(5) for the Landmark Village (Newhall) Project scheduled for September 27, 2011 to October 4, 2011; and direct the Executive Officer of the Board to notify the applicant and all interested parties of the intended continuance. (11-4112)

At the suggestion of Supervisor Antonovich, and on motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

**Ayes:** 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> Motion by Supervisor Antonovich

**37-C.** Recommendation as submitted by Supervisor Antonovich: Appoint Sandra Thomas as Governing Board Representative and Gino Sund as Alternate Governing Board Representative, representing the Fifth Supervisorial District on the San Gabriel Valley Council of Governments' Governing Board. (11-4102)

At the suggestion of Supervisor Antonovich, and on motion of Supervisor Ridley-Thomas, seconded by Supervisor Knabe, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> <u>Motion by Supervisor Antonovich</u>

**37-D.** Recommendation as submitted by Supervisor Antonovich: Waive the \$2,150 special event fee, excluding the cost of liability insurance, for the use of Arcadia Community Regional Park for the 16th Annual Asian American Harvest Moon Festival hosted by LA 18 KSCI-TV, to be held September 18, 2011. (11-4110)

At the suggestion of Supervisor Antonovich, and on motion of Supervisor Knabe, seconded by Supervisor Ridley-Thomas, this item was approved.

Ayes: 3 - Supervisor Ridley-Thomas, Supervisor Yaroslavsky

and Supervisor Knabe

**Absent:** 2 - Supervisor Molina and Supervisor Antonovich

<u>Attachments:</u> <u>Motion by Supervisor Antonovich</u>

#### Public Comment 40

**40.** Opportunity for members of the public to address the Board on items of interest that are within jurisdiction of the Board.

Oscar Johnson, William Ouimette, Irene Pang, Eric Preven and Arnold Sachs addressed the Board. (11-4145)

Attachments: Video

#### Adjournments 41

**41.** On motions duly seconded and unanimously carried, the meeting was adjourned in memory of the following persons:

#### **Supervisors Knabe and Antonovich**

Don Dornan

#### **Supervisor Knabe**

Karen Barnes Herbert Franklin Bass Yvette Di Stefano Malcolm "Mal" O'Massey Rick Renaker

#### **Supervisor Antonovich**

Dr. Enobong A. Ekong Lawrence Dean Evans, Jr. Doyle E. Fowler Gilbert D. Gwaltney Marie Maupin (11-4149)

#### VIII. CLOSED SESSION MATTERS FOR SEPTEMBER 13, 2011

**CS-1.** <u>CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION</u> (Subdivision (a) of Government Code Section 54956.9)

County of Santa Clara, et al. v. Atlantic Richfield Co., et al. Santa Clara Superior Court Case No. 1-00-CV-788.

Litigation against paint manufacturers related to lead in paint.

No reportable action was taken. (10-3034)

**CS-2.** <u>CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION</u> (Subdivision (a) of Government Code Section 54956.9)

Save the Altadena Trails v. La Vina; Marietta Kruells v. La Vina; Los Angeles County v. La Vina Homeowners' Association Los Angeles Superior Court Case No. GC035654

This case concerns County issues surrounding public trails at the La Vina subdivision in unincorporated Altadena.

The Board authorized settlement of the matter titled <u>Save the</u>
<u>Altadena Trails v. La Vina; Marietta Kruells v. La Vina; and Los</u>
<u>Angeles County v. La Vina Homeowners' Association</u>. The details of the settlement will be made available once finalized by all parties. The vote of the Board was unanimous with Supervisors Molina and Antonovich being absent. (10-2241)

<u>Attachments:</u> <u>Settlement Agreement</u> Settlement Agreement

**CS-3.** <u>CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION</u> (Subdivision (a) of Government Code Section 54956.9)

<u>Tatiana Lopez and Miguel Amarillas v. Los Angeles County, et al.</u>, United States District Court Case No. CV 10-08926

This lawsuit arises from allegations of civil rights violations by the Sheriff Department.

In Open Session, this item was continued one week to September 20, 2011. (11-3694)

#### CS-4. CONFERENCE WITH LABOR NEGOTIATORS

(Government Code Section 54957.6)

Agency designated representatives: William T Fujioka, Chief Executive Officer and designated staff

Employee Organization(s) for represented employees: The Coalition of County Unions, AFL-CIO; Local 721, SEIU; Union of American Physicians and Dentists; Guild For Professional Pharmacists; Peace Officers Counsel of California; Association of Public Defender Investigators; Assistant Deputy District Attorneys; Los Angeles County Association of Environmental Health Specialists, Professional Peace Officers Association; and

Unrepresented employees (all)

No reportable action was taken. (08-1197)

#### CS-5. DEPARTMENT HEAD PERFORMANCE EVALUATIONS

(Government Code Section 54957)

Department Head performance evaluations

No reportable action was taken. (11-1977)

#### Reconvene 42

**42.** Open Session adjourned to Closed Session at 10:48 a.m. following adjournments to:

#### **CS-1**.

Confer with legal counsel on the following existing litigation, pursuant to subdivision (a) of Government Code Section 54956.9:

County of Santa Clara, et al. v. Atlantic Richfield Co., et al. Santa Clara Superior Court Case No. 1-00-CV-788

Litigation against paint manufacturers related to lead in paint.

#### CS-2.

Confer with legal counsel on the following existing litigation, pursuant to subdivision (a) of Government Code Section 54956.9:

Save the Altadena Trails v. La Vina; Marietta Kruells v. La Vina; Los Angeles County v. La Vina Homeowners' Association Los Angeles Superior Court Case No. GC035654

This case concerns County issues surrounding public trails at the La Vina subdivision in unincorporated Altadena.

#### CS-4.

Confer with Labor Negotiators, pursuant to Government Code Section 54957.6

Agency designated representatives: William T Fujioka, Chief Executive Officer and designated staff

Employee Organization(s) for represented employees: The Coalition of County Unions, AFL-CIO; Local 721, SEIU; Union of American Physicians and Dentists; Guild For Professional Pharmacists; Peace Officers Counsel of California; Association of Public Defender Investigators; Assistant Deputy District Attorneys; Los Angeles County Association of Environmental Health Specialists, Professional Peace Officers Association; and

Unrepresented employees (all)

#### **CS-5**.

Consider Department Head performance evaluations, pursuant to Government Code Section 54957

Closed Session convened at 10:54 a.m. Present were Supervisors Mark Ridley-Thomas, Don Knabe, and Zev Yaroslavsky, Chair Pro Tem presiding. Absent were Supervisors Gloria Molina and Michael D. Antonovich.

Closed Session adjourned at 12:55 p.m. Present were Supervisors Gloria Molina, Mark Ridley-Thomas, Don Knabe, and Zev Yaroslavsky, Chair Pro Tem presiding. Absent was Supervisor Michael D. Antonovich.

Open Session reconvened at 1:00 p.m. Present were Supervisors Gloria Molina, Mark Ridley-Thomas, Don Knabe, and Zev Yaroslavsky, Chair Pro Tem presiding. Absent was Supervisor Michael D. Antonovich. (11-4166)

#### Closing 43

43. The Board of Supervisors of the County of Los Angeles, and ex officio the governing body of all other special assessment and taxing districts, agencies and authorities for which said Board so acts, adjourned its meeting at 1:01 p.m.

The next Regular Meeting of the Board will be Tuesday, September 20, 2011 at 9:30 a.m. (11-4167)

The foregoing is a fair statement of the proceedings of the regular meeting held September 13, 2011, by the Board of Supervisors of the County of Los Angeles and ex officio the governing body of all other special assessment and taxing districts, agencies and authorities for which said Board so acts.

Sachi A. Hamai, Executive Officer Executive Officer-Clerk of the Board of Supervisors

Ву

Janet Logan

Chief, Agenda and Communications

Division, Board Operations