



# County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration  
500 West Temple Street, Room 713, Los Angeles, California 90012  
(213) 974-1101  
<http://ceo.lacounty.gov>

SACHI A. HAMAI  
Interim Chief Executive Officer

Board of Supervisors  
HILDA L. SOLIS  
First District

MARK RIDLEY-THOMAS  
Second District

SHEILA KUEHL  
Third District

DON KNABE  
Fourth District

MICHAEL D. ANTONOVICH  
Fifth District

August 19, 2015

To: Mayor Michael D. Antonovich  
Supervisor Hilda L. Solis  
Supervisor Mark Ridley-Thomas  
Supervisor Sheila Kuehl  
Supervisor Don Knabe

From: Sachi A. Hamai   
Interim Chief Executive Officer

## 2014-2015 CIVIL GRAND JURY FINAL REPORT

Attached are this Office's responses to the 2014-2015 Civil Grand Jury Final Report. We are responding to specific recommendations dealing with the following sections:

- Affordable Housing
- Automated External Defibrillator
- County Information Systems
- Oversight of the Sheriff and Powers for the Office of Inspector General
- Sybil Brand Commission

If you have any questions regarding our responses, please contact me, or your staff may contact Jerry Ramirez of this Office at (213) 974-4282, or [jramirez@ceo.lacounty.gov](mailto:jramirez@ceo.lacounty.gov)

SAH:JJ:SK  
JR:ib

Attachment

*"To Enrich Lives Through Effective And Caring Service"*

**Please Conserve Paper – This Document and Copies are Two-Sided  
Intra-County Correspondence Sent Electronically Only**

**RESPONSE TO THE GRAND JURY FINAL REPORT**

COUNTY OF LOS ANGELES – Chief Executive Office (Community and Municipal Services)

SUBJECT: 2014-2015 GRAND JURY RECOMMENDATIONS FOR  
AFFORDABLE HOUSING

RECOMMENDATION NO. 1.7

The Los Angeles County Board of Supervisors should review current funding levels to the Community Development Commission for affordable housing development to ensure that the levels are sufficient to reach county goals in light of the Affordable Housing and Economic Development Framework and Implementation Strategy.

RESPONSE

The recommendation requires further analysis.

The Board of Supervisors, in consultation with the CDC and CEO, will continue its review of funding allocated to the CDC for affordable housing. This will include an analysis of the Affordable Housing Development Framework, 2015 Update when it is available this fall. In light of the demonstrated need for affordable housing in the County, the Board seeks to maximize funding levels to meet County goals.

RECOMMENDATION NO. 1.8

The Board of Supervisors should amend its 2013 motion and allow the Community Development Commission to release the county General Funds more expediently.

RESPONSE

The recommendation requires further analysis.

As noted in our response to Recommendation 1.7, above, the Board of Supervisors, in consultation with the CDC and CEO, will review the 2015 Framework which will inform a decision about whether an accelerated release of previously committed General Funds for affordable housing funds is warranted. A key consideration will be the availability of sufficient funding for affordable housing development in subsequent years.

RECOMMENDATION NO. 1.9

The Board of Supervisors should consider permanent funding sources for affordable housing development, including a housing impact fee.

## RESPONSE

The recommendation requires further analysis.

The Board of Supervisors will continue to consider permanent funding sources for affordable housing development, including the feasibility of impact fees as a source for affordable housing development. Jurisdictions in the County have a variety of “impact” or development related fees. Research indicates impact fees, include “capacity fees,” “facility fees,” “infrastructure fees,” “system development charges” and “capital recovery fees.”

The common characteristics of such fees include: 1) charging only to new development; 2) standardized fees as opposed to ad hoc, negotiated payments; and 3) design and use to fund capital improvements and public services, such as schools, parks, libraries, fire and police services, roads and utilities needed to serve growth. Developers must pay these fees and meet the jurisdiction’s planning and zoning requirements before their projects are granted approval.

COUNTY OF LOS ANGELES – Chief Executive Office (Risk Management)

SUBJECT: 2014-2015 GRAND JURY RECOMMENDATIONS FOR  
AUTOMATED EXTERNAL DEFIBRILLATOR

RECOMMENDATION NO. 2.1

The implementation of a Public Access Defibrillator (PAD) program should remain discretionary within Los Angeles County. The Board of Supervisors should continue to allow each department to retain the choice of implementing or not implementing this program.

RESPONSE

The County agrees with the Civil Grand Jury's recommendation to allow for departmental discretionary implementation of Automated External Defibrillators.

RECOMMENDATION NO. 2.2

The Board of Supervisors should implement education and training programs on the device before further investment

RESPONSE

Departments that elect to implement Automated External Defibrillators obtain specific education and training as it pertains to the circumstances of the department. The County agrees with the Civil Grand Jury's recommendation that an expanded education and training program would need to be developed before further investment.

COUNTY OF LOS ANGELES – Chief Executive Office (Operations)

SUBJECT: 2014-2015 GRAND JURY RECOMMENDATIONS FOR  
COUNTY INFORMATION SYSTEMS

RECOMMENDATION NO. 4.8

The Los Angeles County Board of Supervisors should provide ITS and the other county data centers with secure facilities.

RESPONSE

Agree. This recommendation has not yet been implemented. At the Board's direction, the Chief Information Officer has completed a County Data Center Assessment and Consolidation Strategy. The results of this work is currently used by the Chief Executive Office to evaluate the "build, buy, lease" options for a consolidated County Data Center. The report from the Chief Executive Office is scheduled to be completed in August 2015.

RECOMMENDATION NO. 4.9

The Los Angeles County Board of Supervisors should promote production hosting by Information Technology Service.

RESPONSE

Agree. This recommendation has not yet been implemented. At the Board's direction, the Chief Information Officer, as part of the Data Center Consolidation Initiative is working with County departments to establish a County Data Center Governance Committee to facilitate the consolidation of the county data centers into a consolidated County Data Center operated by Information Technology Services.

RECOMMENDATION NO. 4.17

Where feasible, and when the proposed centralized data facility is operational, the Los Angeles County Board of Supervisors should require the transfer of outsourced production systems to that facility.

RESPONSE

Agree. This recommendation has not yet been implemented. At the Board's direction, the Chief Information Officer has completed a County Data Center Assessment and Consolidation Strategy. When fully implemented, the Chief Information Executive Officer will work with appropriate departments to evaluate the business case to determine if would be beneficial to transfer hosted production systems to the consolidated County Data Center.

COUNTY OF LOS ANGELES – Chief Executive Office (Public Safety)

SUBJECT: 2014-2015 GRAND JURY RECOMMENDATIONS FOR  
OVERSIGHT OF THE SHERIFF AND POWERS FOR THE OFFICE OF  
INSPECTOR GENERAL

RECOMMENDATION NO. 8.1

The Board of Supervisors should ensure that the Office of the Inspector General (OIG) has complete access to all Los Angeles County Sheriff's Department confidential and employee records, with stringent rules against public release.

RESPONSE

This recommendation will be discussed with the Board of Supervisors in conjunction with the formation of the Sheriff's Department Civilian Oversight Commission. The Oversight Work Group has recommended to the Board that the OIG and the Sheriff enter into a Memorandum of Understanding giving the OIG access to confidential records.

RECOMMENDATION NO. 8.2

The Board of Supervisors should set a fixed term for the inspector general.

RESPONSE

This recommendation will be discussed with the Board of Supervisors in conjunction with the Sheriff's Department Civilian Oversight Commission formation. The Oversight Work Group recommended to the Board that the OIG ordinance be revised to account for the new Civilian Oversight Commission.

COUNTY OF LOS ANGELES – Chief Executive Office (Public Safety)

SUBJECT: 2014-2015 GRAND JURY RECOMMENDATIONS FOR  
SYBIL BRAND COMMISSION

RECOMMENDATION NO. 10.1

The Los Angeles County Board of Supervisors should clarify the Sybil Brand Commission (SBC) for Institutional Inspections' obligation and right to inspect juvenile group homes.

RESPONSE

The respondent agrees with the finding. The recommendation requires further analysis, as the previous finding by the Los Angeles Audit Committee is over two years old (June 17, 2013) and will require an updated review to ensure that this recommendation is still valid.

Within the next six months, the matter will be brought forth in an upcoming Los Angeles Audit Committee agenda. If the finding is still valid, the recommendation that the County Code be amended to explicitly give the SBC the duty to inspect juvenile group homes will be brought forth to County Counsel to make the necessary changes to the County Code. If the finding is no longer relevant, no further action will be taken.