



County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, California 90012
(213) 974-1101
<http://ceo.lacounty.gov>

WILLIAM T FUJIOKA
Chief Executive Officer

Board of Supervisors
GLORIA MOLINA
First District
MARK RIDLEY-THOMAS
Second District
ZEV YAROSLAVSKY
Third District
DON KNABE
Fourth District
MICHAEL D. ANTONOVICH
Fifth District

June 23, 2014

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Dear Supervisors:

ISSUES RAISED AT PUBLIC BUDGET HEARINGS (ALL DISTRICTS AFFECTED - 3 VOTES)

SUBJECT

A report from the Chief Executive Officer summarizing issues raised at the Public Budget Hearings.

IT IS RECOMMENDED THAT YOUR BOARD:

Receive and file the attached report containing issues raised at public budget hearings.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

Your Board may wish to consider these issues raised at public budget hearings during Budget Deliberations. Since you will be addressing these items at that time, I am recommending that you receive and file all issues presented.

Attached is a compilation of issues raised at public budget hearings by oral (Attachment I) and written testimony (Attachment II), including individual Supervisor's and departmental requests for additional funding for various programs.

Also included, in Attachment II, is a memorandum dated May 2, 2014, from Daryl L. Osby, Fire Chief, Fire Department, and a letter dated May 27, 2014, from Laura Rosenthal, Councilmember, City of Malibu, that were received subsequent to the May 24, 2013, Board-approved deadline for acceptance of written testimony and

"To Enrich Lives Through Effective And Caring Service"

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requests. Pursuant to State law, increases or additions to the Recommended Budget shall not be made after the public hearing, unless the items were proposed in writing and filed with the Executive Office of your Board before the close of the public hearing or unless approved by your Board by four-fifths vote.

IMPLEMENTATION OF STRATEGIC PLAN GOALS

These actions support the County's Strategic Plan Goal 1: Operational Effectiveness; Maximize the effectiveness of the processes, structure and operations to support timely delivery of customer-oriented and efficient public services.

FISCAL IMPACT/FINANCING

No fiscal impact.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

Not applicable.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

Not applicable.

Respectfully submitted,



WILLIAM T FUJIOKA
Chief Executive Officer

WTF:SHK:SK
MM:TO:yjf

Attachments

c: Executive Officer, Board of Supervisors
County Counsel

**PUBLIC BUDGET HEARING
MAY 14, 2014
ORAL TESTIMONY**

Attachment I

SPEAKER	DEPARTMENT/ AFFILIATION	TOPIC
David Green	Treasurer, Service Employees International Union (SEIU) Local 721	<ul style="list-style-type: none"> • Requested that the Board continue reforms at the Department of Children and Family Services (DCFS) and make child safety a priority. • Stated that the current County child welfare system is hobbled by lack of resources, poor communication, and high turnover of top managers. • Recommended that the Board fully fund the 1,600 social workers needed to 1) reduce caseloads and 2) provide quality services to County residents.
Michelle "Hope" Walker	County Resident	<ul style="list-style-type: none"> • Thanked the Board for allocating funding in the budget to homelessness programs. • Suggested that the Board allocate funding or assess policies regarding children that age out of the CALWORKS program.
Eric Preven	County Resident	<ul style="list-style-type: none"> • Expressed concern about the County's "intended reinvention of the social justice system" as well as the estimated \$2 billion needed to replace Men's Central Jail. • Expressed concern that the Treasurer and Tax Collector charges residents for records, and that the Sheriff's Department had \$37 million in legal fees this year.
Todd Rogers, Assistant Sheriff	Sheriff	<ul style="list-style-type: none"> • Thanked the Board for approved items in the Recommended Budget. • Expressed concern for current deficits in employee benefits, unavoidable costs increases in services & supplies, and deficits related to AB109. • Requested funding for: <ul style="list-style-type: none"> ○ Two departmental attorneys ○ Patrol services augmentation ○ Internal investigators to establish a formal Workers' Compensation Fraud Unit ○ Increase of Custody Assistants for Avalon station ○ Burglary Robbery Taskforce ○ Eight Law Enforcement Techs for the Fingerprint Program ○ Fire Camps ○ Additional staffing for the Education-based program ○ Staffing to help implement the Affordable Care Act within Jail Facilities

**PUBLIC BUDGET HEARING
MAY 14, 2014
ORAL TESTIMONY**

Attachment I

SPEAKER	DEPARTMENT/ AFFILIATION	TOPIC
Corey Calaycay, Chairman of the Library Commission, County of Los Angeles Public Library	Library Commission, County of Los Angeles Public Library	<ul style="list-style-type: none">• Thanked the Chief Executive Officer for the appropriation of \$3.6 million to restore previously curtailed library hours.• Acknowledged that the Board has been supporting the library system by providing discretionary funding for the building of new libraries and the refurbishment of existing ones.• Requested restoration of the entire \$5 million general fund contribution to the library system for library materials as well as deferred maintenance issues.



SACHI A. HAMAI
EXECUTIVE OFFICER

COUNTY OF LOS ANGELES BOARD OF SUPERVISORS

KENNETH HAHN HALL OF ADMINISTRATION
500 WEST TEMPLE STREET, ROOM 383
LOS ANGELES, CALIFORNIA 90012
(213) 974-1411 • FAX (213) 620-0636

MEMBERS OF THE BOARD

GLORIA MOLINA
MARK RIDLEY-THOMAS
ZEV YAROSLAVSKY
DON KNABE
MICHAEL D. ANTONOVICH

Attachment II

May 29, 2014

TO: Supervisor Don Knabe, Chairman
Supervisor Gloria Molina
Supervisor Mark Ridley-Thomas
Supervisor Zev Yaroslavsky
Supervisor Michael D. Antonovich

FROM: Sachi A. Hamai
Executive Officer

SUBJECT: FISCAL YEAR 2014-15 BUDGET HEARING RECORD

The following statements and/or requests were received in my office prior to 5:00 p.m. on Friday, May 23, 2014. These documents will be made part of the Fiscal Year (FY) 2014-15 Public Budget Hearings record and will be before you for consideration during Budget Deliberations.

1. Letter dated May 20, 2014, from Supervisor Gloria Molina, regarding critical needs and services for consideration during Budget Deliberations.
2. Letter dated May 22, 2014, from Supervisor Mark Ridley-Thomas, regarding unmet needs and priorities for consideration during Budget Deliberations.
3. Letter dated May 23, 2014, from Supervisor Zev Yaroslavsky, regarding various budget priorities for consideration during Budget Deliberations.
4. Letter dated May 22, 2014, from Supervisor Don Knabe, regarding various issues for consideration during Budget Deliberations.
5. Memorandum dated May 23, 2014, from Supervisor Michael D. Antonovich, regarding various budget priorities for critical needs and services.

6. Letter dated April 21, 2014, from Corey Calaycay, Chair, Library Commission, requesting restoration of the Department's general fund contribution.
7. Letter dated May 14, 2014, from Bob Schoonover, President, SEIU Local 721, supporting funding for Children's Social Workers, the Department of Health Services' Nurse Staffing Plan, and an increase of the Living Wage, and requesting the Board to support California Assembly Bill 2372 for commercial property tax reform.
8. Letter dated May 15, 2014, from Paul A. Novak, Executive Officer, Local Agency Formation Commission for the County of Los Angeles, requesting additional funding for salaries and employee benefits and to correct FY 2014-15 net operating costs.
9. Memorandum dated May 20, 2014, from Philip L. Browning, Director, Children and Family Services, regarding critical unmet needs for positions to address the areas of child safety, and for administrative and program support services.
10. Letter dated May 22, 2014, from Russ Guiney, Director, Parks and Recreation, regarding critical unmet needs for consideration during Budget Deliberations in Risk Management, Service and Administrative Programs, Information Technology, Deferred Maintenance and Unfunded Capital Projects, Water and Energy Efficiency Projects and to restore prior budget cuts.
11. Letter dated May 23, 2014, from Laura Zucker, Executive Director, Arts Commission, requesting additional funding for various programs and staffing, marketing, and operational costs.
12. Memorandum dated May 23, 2014, from Dean C. Logan, Los Angeles County Registrar-Recorder/County Clerk, regarding unmet needs for facility projects at the Norwalk Headquarters and Van Nuys District office.
13. Email correspondence dated May 23, 2014, from Eric Preven, regarding concerns in the areas of Public Safety, Child Welfare, Homelessness, Healthcare, Finance/Labor, Environment/Development, Open Government and Transportation.

SAH:mr

Enclosures

c: Each Department/District Head



SACHI A. HAMAI
EXECUTIVE OFFICER

COUNTY OF LOS ANGELES BOARD OF SUPERVISORS


KENNETH HAHN HALL OF ADMINISTRATION
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MEMBERS OF THE BOARD

GLORIA MOLINA
MARK RIDLEY-THOMAS
ZEV YAROSLAVSKY
DON KNABE
MICHAEL D. ANTONOVICH

June 3, 2014

TO: Supervisor Don Knabe, Chairman
Supervisor Gloria Molina
Supervisor Mark Ridley-Thomas
Supervisor Zev Yaroslavsky
Supervisor Michael D. Antonovich

FROM: Sachi A. Hamai 
Executive Officer

SUBJECT: FISCAL YEAR 2014-15 BUDGET HEARING RECORD
RECEIVED AFTER THE MAY 23, 2014 DEADLINE

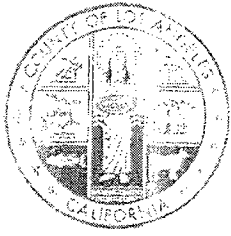
The following statements and/or requests were received in my office subsequent to May 23, 2014, the date the Board approved for acceptance of written testimony and requests:

1. Memo dated May 2, 2014, from Daryl L. Osby, Fire Chief, Fire Department, requesting funding for the restoration of Lifeguard positions and programs.
2. Letter dated May 27, 2014, from Laura Rosenthal, Councilmember, City of Malibu, regarding the restoration of the Library general fund contribution and library hours.

SAH:mr

Enclosures

c: Each Department/District Head



**BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES**

856 KENNETH HAHN HALL OF ADMINISTRATION / LOS ANGELES CALIFORNIA 90012 / (213) 974-4111

GLORIA MOLINA
SUPERVISOR, FIRST DISTRICT

May 20, 2014

Ms. Sachi A. Hamai
Executive Officer
Los Angeles County Board of Supervisors
500 West Temple Street, Room 383
Los Angeles, California 90012

Dear Sachi:

UNMET NEEDS LETTER

The Fiscal Year 2014–2015 County Budget is evidence of the Board's commitment to provide fiscal stability while providing cost of living increases to the 100,000 County workforce and strategically restore County programs. Our longstanding conservative fiscal policies enabled the County to weather the trailing economic downturn. Although there are indicators of economic recovery, the County must remain prudent and cautious.

This is my last unmet needs letter, and it prompts some reflection. When I was elected to this Board, one of my first legislative acts was to eliminate outrageous pension-spiking practices, which to date, has saved our County over \$100 million. Subsequently, I focused intently on reducing our skyrocketing legal fees by creating a Litigation Cost Manager and the Legal Exposure Reduction Committee to effectively track trends and expenditures. And of course, our Board established a Rainy Day fund which allowed us to endure the economic downturn. I am hopeful that my successors continue these good government practices.

In accordance with budget instructions, I hereby submit a list of critical needs and services to be entered into the public record:

- **Housing Trust:** Release \$48 million designated to the Low Income/Moderate Income Housing fund to the Community Development Commission to fund future requests for proposals to create affordable housing.
- **Rainy Day Fund:** Increase the contribution to the fund by ten percent.
- **Living Wage:** Revisit the County's living wage policy to help working families thrive.
- **Unincorporated Utility User Tax (UUT) Funding:** Revisit the \$62 million of UUT monies in Public Libraries, District Attorney, Parks and Recreation, Health Services and Sheriff's Department. The Chief Executive Officer should ensure an equitable distribution of funds.

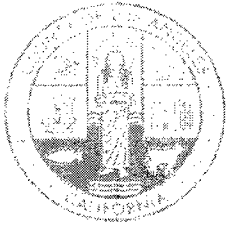
As always, if you have any questions, please do not hesitate to contact me.

Sincerely,

A handwritten signature in black ink, appearing to read "Gloria Molina", written over a horizontal line.

GLORIA MOLINA
Supervisor, First District

GM/LO



**BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES**

866 KENNETH HAHN HALL OF ADMINISTRATION / LOS ANGELES, CALIFORNIA 90012 / (213) 974-2222

MARK RIDLEY-THOMAS
SUPERVISOR, SECOND DISTRICT

May 22, 2014

Ms. Sachi A. Hamai, Executive Officer
Board of Supervisors
383 Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Dear Ms. Hamai:

In accordance with Government Code Section 29064(b), I am writing to formally submit a list of unmet needs and priorities for inclusion in the public record during the budget hearings. The items below are organized by Chief Executive Office Cluster.

Health and Mental Health Services

- Funding for the operation of school-based health centers including outreach, prevention, and treatment with emphasis on the geographic areas with the highest need;
- Increased funding to address regional primary care access problems;
- Funding to implement the master plans developed for the Harbor-UCLA and Martin Luther King, Jr. (MLK) Medical Centers including the replacement or renovation of the Augustus Hawkins Community Mental Health Center, the repurposing of the old Multi-Ambulatory Care Center, construction of parking facilities, and creation of a new autism children's center;
- Funding to expand the capacity of primary care, mental health services, and alcohol and drug providers;
- Funding to support further refinement of the psychiatric emergency room decompression plan that includes capital and operating costs for expanded adolescent psychiatric beds at the Harbor-UCLA Medical Center; and
- Funding for permanent and transitional supportive housing for individuals at risk of homelessness including transition-aged youth, high utilizers of health care services, formerly incarcerated individuals, individuals with special needs, and the chronically homeless.

Children and Families' Well-Being

- Funding for housing and services for victims of sex trafficking;
- Funding to support the implementation of the Blue Ribbon Commission recommendations;
- Funding enhancements to support year-round workforce development and employment opportunities for transition-aged youth;
- Funding to enhance the services available to relative caregivers providing foster care;
- Increased coordination between the Department of Children and Family Services and school districts; and
- Replacement of the trailers housing the pediatric medical hub on the Martin Luther King Jr. medical campus.

Public Safety

- Funding to construct permanent supportive housing in support of a diversion program for the County's jail system;
- Funding for additional patrols in the unincorporated area communities of Athens, Westmont, Florence Firestone, Willowbrook, and Lennox;
- Increase in the frequency of the Nuisance Abatement Team sweeps of the unincorporated areas from every 90 days to an as-needed frequency;
- Funding to support Freedom School programming in probation camps; and
- Funding for a gang interventionist program that can serve as a gang violence reduction strategy throughout the County, particularly in unincorporated areas adjacent to the City of Los Angeles.

Community and Municipal Services

- Ongoing funding to address the County's deferred and extraordinary maintenance needs;
- Funding for eco-system restoration, flood protection, water quality, and quality of life improvements along Compton Creek, Dominguez Channel and Ballona Creek;
- Ongoing funding for maintenance of streets and walkways within unincorporated communities, including the utilization of green street strategies, "first/last mile strategies", enhanced landscaping, routine tree trimming, and sidewalk repair;
- Funding to implement the Los Angeles County Master Bike Plan;
- Ongoing funding to support increases in hours, youth hiring, and youth programming in the Departments of Parks and Recreation and Public Library;
- Funding for the construction and programming of a senior center in the community of Athens;

- Funding for the creation of an equestrian facility in the community of Willowbrook;
- Funding for capital improvements at various libraries and parks in the Second District including the pool facilities at Athens and Victoria Parks;
- Funding for the operations and maintenance of pocket parks, trails, community gardens, and other open space nodes in the Second District including the Faith and Hope Park in Willowbrook, the Tot Lot in East Rancho Dominguez, the Stoneview Nature Center, and the Del Amo Park in West Carson;
- Funding for the expansion of the summertime Parks After Dark program;
- Funding for the implementation of the Magic Johnson Master Plan which is currently under development;
- Ongoing funding to support recreational activities and janitorial services at Los Angeles County beaches and the marina;
- Ongoing funding to maintain Department of Regional Planning staffing required to update the General Plan and Community Plans in unincorporated areas, expedite current planning, and enhance code enforcement services;
- Funding to implement a Countywide Community and Economic Development Strategy for the County that includes the development of a catalytic fund, cluster development strategy, and support for small business and foreign trade;
- Funding to establish transit-oriented development in the areas of Athens, Westmont, Willowbrook, Lennox, and Florence Firestone, including at County-owned property located adjacent to existing and planned transit sites;
- Identification of resources to work with local jurisdictions to provide in-kind support that will facilitate economic and transit-oriented developments and mitigate blight;
- Funding to support small business development and business façade improvements;
- Seed funding to support local biotechnical enterprises;
- Funding for the start-up of a biomedical business incubator associated with the Harbor/UCLA medical campus and LA BioMed.
- Enhanced funding for public transportation throughout the Second District including a Link Shuttle Service in East Rancho Dominguez;
- Additional funding to retrofit and/or refurbish bus benches and bus shelters throughout the County's unincorporated areas;
- Funding for home improvement and handyperson service programs in the unincorporated areas of the County;
- Funding for Community Connection guides and booklets for the unincorporated communities of East Rancho and West Rancho Dominguez, West Carson, and Willowbrook; and
- Sufficient funding to establish an Arts and Cultural Service Center in Culver City.

Operations

- Funding to retrofit County facilities in order to increase energy efficiency and water conservation;

- Development of a Power Purchase Agreement and other creative financing strategies to promote the utilization of solar and other forms of renewable energy at County facilities;
- Ongoing funding for Countywide climate change mitigation and adaptation strategies;
- Further establishment of an alternative fuel vehicle network throughout the County to support both the County's fleet and consumer usage; and
- Funding to support the co-location of County departments and agencies across clusters in order to coordinate service delivery and obtain operating efficiencies, cost savings, and enhanced customer service.

If you have any questions, please contact me.

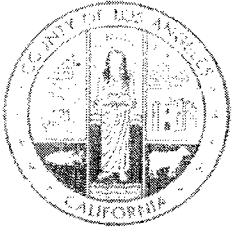
With hope,



MARK RIDLEY-THOMAS
Supervisor, Second District
Chairman, Los Angeles County Board of Supervisors

MRT:DJ:sm

c: William T Fujioka, Chief Executive Officer



BOARD OF SUPERVISORS COUNTY OF LOS ANGELES

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zev@bos.lacounty.gov / <http://zev.lacounty.gov>

ZEV YAROSLAVSKY

SUPERVISOR, THIRD DISTRICT

May 23, 2014

Ms. Sachi Hamai, Executive Officer
Board of Supervisors
383 Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Ms. Hamai:

I am submitting my budget priorities to your office so that they may be entered into the public record, in accordance with Government Code Section 29064(b), which requires that matters considered during budget deliberations be first raised during the public hearings process.

Health and Mental Health

1. **County Hospitals and Clinics:** Sufficient revenue to sustain operations of the County's public hospitals and clinics.
2. **Community Partner Support:** Sufficient funding to ensure that the unmatched Healthy Way LA (formerly known as the PPP) program does not lose funding compared to prior year funding levels.
3. **Pediatric Trauma:** Adequate funding to support the operation of a pediatric trauma center in the San Fernando Valley.

Children and Families

4. **Partnerships For Families (PFF):** Consideration of funding for PFF, a countywide community-based program to prevent child abuse and neglect by providing voluntary comprehensive family-based services and support. PFF is a coordinated, interagency program that provides seamless service delivery to at-risk families.

5. **Family Support Center:** Adequate funding necessary for the completion and program needs of the San Fernando Valley Family Support Center, a family-focused social service campus providing integrated social services.
6. **Job Skills Training and Preparation for Foster Youth:** Funding to provide youth transitioning out of foster care with job skills training and preparation.
7. **Prevention Initiative Demonstration Project:** Consideration of ongoing funds to continue this program targeted for children and youth who are at risk of abuse and neglect.
8. **Out-of-Home Care Investigations and Audits:** Adequate funding for DCFS to conduct program audits and investigations into Foster Family Agencies, State Licensed Foster Homes and Group Homes.
9. **Kinship Support:** Consideration of funding for kinship support, to assist relative caregivers of children in our child welfare system.
10. **Senior Meal Programs:** Ensure funding for senior meal programs administered by the Community and Senior Services Department, including the congregate meal program, home-delivered meals, and other supportive and administrative services.

Community and Municipal Services

11. **Arts and Culture:** Funding to support arts and culture.
12. **Water Quality Studies and Sampling:** Sufficient funding to complete ongoing water quality studies in the Santa Monica Bay (DPW), and to ensure execution of the beaches and ocean Monitoring and Sampling Program requested by the Board of Supervisors on June 7, 2006 (DPH).

Homelessness

13. **Community Development Commission/Housing Authority:** Funding for the CDC/Housing Authority to cover administrative costs related to the County's collaborative efforts to reduce and prevent homelessness. Such funds would help integrate the County's delivery of services in this critical policy area.
14. **Court Programs for the Mentally Ill and Homeless:** Ongoing funding to sustain or expand specialty programs, such as court diversion programs, to prevent seriously mentally ill, chronically homeless individuals from incarceration.
15. **Supportive Services for Permanent Housing for the Homeless:** Ongoing funding to sustain and link integrated supportive services to housing, including

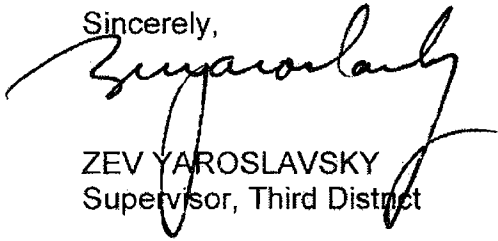
permanent supportive housing for severely mentally ill, chronically homeless persons.

16. **Multidisciplinary Integrated Teams (MITs):** Funding for DMH, DHS, DPH, DPSS and Probation departments to develop additional MITs to serve mentally ill, chronically homeless persons throughout the County.

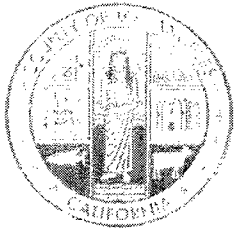
Public Safety

17. **Probation Community-Based Contracts:** Continuation of funding for prevention and intervention programs serving at-risk youth and the community.

Sincerely,

A handwritten signature in black ink, appearing to read 'Zev Yaroslavy', written in a cursive style. The signature is positioned above the printed name and title.

ZEV YAROSLAVSKY
Supervisor, Third District



BOARD OF SUPERVISORS COUNTY OF LOS ANGELES

822 KENNETH HAHN HALL OF ADMINISTRATION / LOS ANGELES, CALIFORNIA 90012
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MEMBERS OF THE BOARD

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MARK RIDLEY-THOMAS
ZEV YAROSLAVSKY
MICHAEL D. ANTONOVICH

DON KNABE

CHAIRMAN OF THE BOARD
SUPERVISOR, FOURTH DISTRICT

May 22, 2014

Ms. Sachi A. Hamai
Executive Officer, Board of Supervisors
383 Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Ms. Hamai:

In order to ensure that certain subjects can be discussed and maintained as three-vote items during the Board's budget deliberations scheduled to commence June 23, 2014, I am submitting the following list for the public record for fiscal year 2014-2015:

- Consideration of funding for the Department of Health Services to keep Rancho Los Amigos open as a County hospital.

Arts

- Consideration of additional funding for the Fourth District Arts Education Enrichment Program.
- Consideration of additional funding to continue Arts Commission grant funding.

Beaches and Harbors

- Consideration of funding for unfunded beach capital improvement projects, including facility upgrades, replacements and beach re-nourishment on County operated beaches.
- Consideration of funding for unfunded Marina capital improvement projects.
- Consideration of additional funding to institute a deferred and preventative maintenance program for beach and Marina facilities.
- Consideration of funding to pay for Marina dredging project.

Chief Executive Office (CEO)

- Consideration of funding for the CEO - Service Integration Branch, in partnership with appropriate County human services departments, to maintain Countywide outreach and promotional efforts for the Safely Surrendered Infant Program.

Child Support Services Department

- Consideration of additional funding to increase compliance of non-cooperative, non-custodial parents with outstanding child support orders, in partnership with the District Attorney.

Children and Family Services

- Consideration of additional funding for the Department of Children and Family Services to enhance efforts to develop mentoring programs for older foster youth.
- Consideration of funding for the Department of Children and Family Services to redefine the role of group homes and foster family agencies in the child welfare system.
- Consideration of additional funding to further community-based child abuse prevention programs.
- Consideration of funding for the Department of Children and Family Services to provide for educational liaisons for foster youth attending elementary and high schools within the Fourth District.
- Consideration of funding for the Department of Children and Family Services to enhance post-adoption services.

Community and Senior Services

- Consideration of additional funding for the Department of Community and Senior Services to create additional senior programs within the unincorporated areas.
- Consideration of additional funding for the Department of Community and Senior Services to enhance transportation options for seniors within the Fourth District.
- Consideration of additional funding for development of senior programs targeted for Asian – Pacific Islanders.

- Consideration of additional funding for the Department of Community and Senior Services to expand and enhance meal programs for seniors, both congregate and home-delivered, within the Fourth District.
- Consideration of additional funding for expansion of summer job programs for youth.
- Additional funding for the Steinmetz Senior Center.
- Additional funding for renovations at Los Nietos Senior Center.

Community Development Commission

- Consideration of funding to establish a community enhancement program in unincorporated South Whittier.

Consumer Affairs

- Consideration of additional funding for the Department of Consumer Affairs for two additional special investigation staff members.
- Consideration of funding for the Department of Consumer Affairs to enhance the Small Claims Court Advisor Program.
- Add administration support positions to handle the increase in workload in County initiated mandates for Consumer Affairs.
- Funding for five positions to respond to financial crimes against seniors. The Department needs one Consumer Affairs Supervisor and four Consumer Affairs Representative III's to investigate and resolve financial abuse crimes against seniors.
- Funding for one position, Consumer Affairs Representative III, to investigate increased homeowner fraud complaints.
- At no additional cost to the County, the Department wants to create a mechanism to set aside departmental year-end net County savings to replace obsolete computers every three years. This type of funding strategy is essential to conduct effective, efficient, and secure business operations as we deliver departmental services to the public.

Coroner

- Consideration of additional funding for the Department of the Coroner to add staff and funding for a new building (capital project funding).

District Attorney

- Consideration of funding for the District Attorney to enhance code enforcement prosecution.
- Consideration of funding for the District Attorney's Public Integrity and Justice System Integrity Divisions.
- Consideration of funding for the District Attorney's Family Violence Division.
- Consideration of additional funding for the District Attorney's Organized Crime Division.
- Consideration of additional funding for the District Attorney's Hardcore Gang Unit.
- Consideration of additional funding for the District Attorney to enhance the SAGE Program.
- Consideration of additional funding to increase compliance of non-cooperative, non-custodial parents with outstanding child support orders, in partnership with the Child Support Services Department.
- Consideration of funding to allow prosecutors to do vertical prosecution on graffiti cases.

Fire

- Consideration of additional funding for lifeguard staffing and operations.
- Consideration of funding for additional lifeguard equipment.
- Funding for Opticom system to enhance traffic controls for emergency vehicles.

Health Services

- Consideration of funding for the Department of Health Services to support transitional housing for persons with HIV/AIDS in Long Beach/South Bay areas.
- Consideration of funding for the Department of Health Services to create a tutoring and mentoring program for mentally ill and high-risk youth.
- Consideration of funding for the Department of Health Services to train medical, college and high school students in Wilmington.
- Consideration of funding for the Department of Health Services to expand dental care for disabled persons to sites beyond Rancho Los Amigos.
- Consideration of additional funding for food bank services to assist persons.
- Consideration of funding for outpatient primary care services in the Rowland Heights, Hacienda Heights Region.
- Consideration of additional funding for recuperative beds for the homeless.
- Consideration of additional funding for emergency preparedness and disaster response training for businesses, church groups and other community-based entities.
- Consideration of additional funding to further the Access to Housing and Health Program for homeless individuals released from County hospitals.
- Approve capital funding for the expansion and redesign of the Harbor-UCLA Psychiatric Emergency Department. Expansion includes adding sufficient beds to prevent further citations for overcrowding. Expansion also includes adding more pediatric and adolescent beds to meet the current demand and reconfiguring the present layout to ensure that adolescent and adult patients are kept a safe distance apart.

Homeland Security

- Consideration of funding for additional staffing for the Office of Emergency Management.

Human Relations Commission

- To support and improve Zero hour school programs, website and other youth-related programs and initiatives. The objective is to address the alarming rise in youth and school hate violence in the County by expanding human relations infrastructure in schools and communities.
- Will develop and implement the Human Relations Commission Youth Leadership Camp. This initiative will establish a youth human relations leadership camp, which will fill a critical void left by the closing of JCCJ's Brotherhood/Sisterhood Camp. This camp will directly support the Commissions' Zero hour school program, which is creating human relations models at five targeted schools – one in each Supervisorial District.
- Will develop and implement programs to prevent violence in transitioning communities in need of assistance. This new position will be filled with a highly-skilled Senior Human Relations Consultant who will work closely with key representatives of identified communities to build strong assets-based community coalitions that will address root causes of violent outbreaks preventatively.

Mental Health

- Consideration of funding for the Department of Mental Health to expand mental health services to the Native American population in the greater Long Beach area, one of the largest concentrations of urban Native Americans in the State.
- Consideration of funding for the Department of Mental Health to provide specialized mental health services for at-risk youth in the Hawaiian Gardens/Norwalk areas.
- Consideration of funding for the Department of Mental Health to expand mental health services for indigent Asian Pacific Islanders in the Long Beach area.
- Consideration of funding for the Department of Mental Health to develop Transition Age Youth Services in the Rowland Heights/Hacienda Heights areas with special focus on developing independent living skills.

Military and Veterans Affairs

- Consideration of funding for the Department of Military and Veterans Affairs to finance capital projects.

- Consideration of funding to augment and enhance programs for homeless Veterans.

Museums

- Consideration of additional funding for the Museum of Natural History for cultural, educational, and social science resources for Fourth District communities.

Ombudsman

- Consideration of additional funding for the County Ombudsman.

Parks and Recreation

- Consideration of additional funding for the Department of Parks and Recreation general maintenance projects throughout the Fourth Supervisorial District.
- Consideration of funding for lake improvements and renovation at La Mirada Regional Park.
- Consideration of funding for energy-efficient lighting systems and irrigation systems throughout the parks in the Fourth District.
- Consideration of funding for the Peter F. Schabarum Regional Park restroom renovation / ADA compliance (approx \$1,800,000).
- Consideration of funding for the Peter F. Schabarum Regional Park soccer field lighting (approx \$900,000).
- Consideration of funding for the Peter F. Schabarum Regional Park pathway / walking loop improvements and relocation project (approx \$500,000).
- Consideration of funding for the South Coast Botanic Gardens lake refurbishment project (approx \$400,000).
- Consideration of funding for funding for parking lot resurfacing at the South Agency parks (approx \$300,000).
- Consideration of funding for the Amigo Park baseball field lighting project (approx \$700,000).

- Consideration of funding for Parks At-risk Youth Worker program - 3 year program in Fourth Supervisorial District South Agency (approx \$1.5M).
- Consideration of adding air conditioning at the Mayberry and Cerritos Gymnasiums (approx \$700,000).
- Consideration of adding a Splash Pad at Adventure Park (approx \$1,500,000).

Probation

- Consideration of additional funding to enhance the "suitable placement unit."
- Consideration of additional funding for the Probation Department to reduce Deputy Probation Officers' adult and juvenile caseloads.
- Consideration of additional funding for the Probation Department's DISARM Program.
- Consideration of funding for the Probation Department to fund one-full time Deputy Probation Officer to work in collaboration with Whittier SAGE Deputy District Attorney within the PACT Unit.
- Consideration of additional funding for the Operation Read Program designed to improve literacy rates for delinquent and dependent youth in the care of the County.
- Consideration of additional funding for the School-Based Supervision Program.
- Funding for a probation officer for NAT enforcement efforts.

Public Library

- Consideration of additional funding to keep all libraries open and maintain the operating hours and material budget.
- Consideration of additional funding for the Public Library's capital projects budget.
- Consideration of additional funding for the East San Gabriel Library capital project.

- Consideration of funding to provide library cards, create libraries at two juvenile halls which currently do not have them, and a book mobile to serve our probation camps and juvenile hall minors in need of literacy services.
- Consideration of funding for Fourth District libraries.
- Increase Marina ACO fund for public capital projects.
- Establish percentage baseline of transfer, option, and development fees to be used for Marina del Rey capital improvements.
- Consideration of funding to renovate and/or construct a new South Whittier Library.
- Consideration of funding to renovate Burke Park.
- Consideration of funding for Public Art projects for Marina del Rey.
- Consideration of funding for a library Annex for North Hacienda Heights.

Public Social Services

- Consideration of additional funding for the Department of Public Social Services to enhance outreach of DPSS services for relative caretakers of children in the foster care system.
- Consideration of additional funding to explore and implement new, innovative ways to improve access to DPSS services in the Fourth District.

Public Works

- Consideration of additional funding for the Department of Public Works to complete shoreline sand surveys.
- Consideration of funding for the Department of Public Works to address backlogged projects.
- Consideration of funding for increased demand in property rehabilitation/ investigation requests and code enforcement.
- Consideration for funding to purchase replacement trees for medians, road right of ways for the Hacienda Heights and Rowland Heights areas.

- Consideration of funding to fast-track grade separations along the San Gabriel Valley.
- Consideration of funding for increased road maintenance budget in the Rowland Heights and Hacienda Heights areas.
- Funding to repave streets in Hacienda and Rowland Heights.

Regional Planning

- Expand field office counseling.
- Additional area planning and community standards staff.
- Funding to address backlogged projects within Regional Planning.
- More code enforcement funding.

Sheriff

- Consideration of funding to implement the new custody master plan to increase jail beds.
- Consideration of additional funding for the Sheriff's Department.
- Consideration of funding for the Sheriff's Department unincorporated area patrol service.
- Consideration of additional funding for the Sheriff's Department Town Sheriff Program in unincorporated County areas.
- Consideration of funding to expand the Fourth District Gang Alternative Program (GAP).

Unincorporated Areas

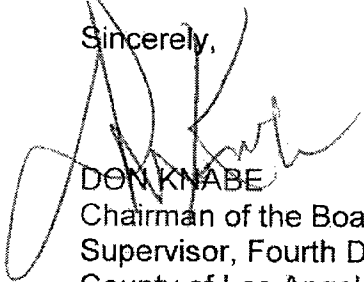
- Consideration of funding for the YMCA San Pedro / Wilmington for the Wilmington Pool Project (approx \$600,000).
- \$1,000,000 Marymount University For the Klaus Center in San Pedro.

- Consideration of funding \$810,000 for the Theft Prevention and Deterrent activities as it relates to the industrial plastic industry (approx \$810,000).
- Consideration of funding for the placement of (1) full-time District Attorney and (1) full-time Probation Officer at the Norwalk Station in support of gang and crime prevention activities in the Unincorporated Area of Whittier (approx \$390,000).
- Consideration of funding \$390,000 for the placement of (1) full-time District Attorney and (1) full-time Probation Officer at the Pico Rivera Station in support of gang and crime prevention activities in the Unincorporated Area of Whittier (approx \$390,000).
- Consideration of funding for Avalon Sewer System.
- Consideration for the funding for the proposed gymnasium at Hacienda Heights Community Center (\$11 Million).
- Consideration of funding to finance additional Parking Control Officers for the unincorporated areas.
- Consideration of funding for a community youth science center in Hacienda Heights.
- Consideration of funding for staffing for Hacienda Heights and Rowland Heights Community Centers.
- Consideration of funding for staffing for Orange Grove Park in Hacienda Heights.
- Consideration of funding for a shuttle service for the Hacienda Heights and Rowland Heights communities.
- Consideration of funding for printing and mailing Community Connections in the Rowland Heights and Hacienda Heights areas on a semi-annual basis.
- Consideration of funding for increased graffiti abatement in the Rowland Heights and Hacienda Heights areas.
- Consideration of funding for a teen center at Los Robles Park in Hacienda Heights.
- Consideration of funding to purchase lights for the recreational fields at community parks in Rowland Heights and Hacienda Heights.

Ms. Sachi A. Hamai
May 22, 2014
Page 12

If you or your staff would like to discuss these requests in more detail, please contact Carl Gallucci, of my staff, or me, at (213) 974-4444.

Sincerely,

A handwritten signature in black ink, appearing to read 'Don Knabe', written over the printed name.

DON KNABE
Chairman of the Board
Supervisor, Fourth District
County of Los Angeles

DK:di



Board of Supervisors County of Los Angeles

May 23, 2014

MICHAEL D. ANTONOVICH
SUPERVISOR

TO: Sachi Hamai
Executive Officer/Clerk of the Board of Supervisors

FROM: MICHAEL D. ANTONOVICH
Supervisor, Fifth District

SUBJECT: FIFTH DISTRICT BUDGET REQUEST FOR UNMET NEEDS

As in the past, I am submitting my budget priorities, which list critical needs and services primarily in the unincorporated areas, to your office for the public record so that they may be considered during Budget deliberations in June 2014:

ANIMAL CARE AND CONTROL

- New Animal Shelter in Castaic (\$17 million)
- Enhanced Patrols for the Department of Animal Care and Control (\$3 million)

CHIEF EXECUTIVE OFFICE

- \$500,000 for Homeless support and shelter services in the Antelope Valley

COMMUNITY AND SENIOR SERVICES

- Lake Los Angeles Senior Center (\$1 million)
- Partnership with Developer, City, Senior Center and County to build a \$12 million Senior Center (\$3 million)

CORONER

- Expansion of the AV regional office of the Medical Examiner to provide additional decedent storage, augment autopsy capabilities and function as a remote emergency operations center in North County approximately 7,500 square feet

HEALTH SERVICES

- Antelope Valley Psychiatric Urgent Care Center (\$4 million)
- Transportation Shuttle for Mental Health Appointments in the Antelope Valley (\$220,000 first year & \$180,000 subsequent years)
- \$3.4 Million for support of Antelope Valley Hospital Trauma Care services. Approximately 805 emergency cases from the Antelope Valley Region

MENTAL HEALTH

- AV Psychiatric Urgent Care Center located in Antelope Valley (\$4 million)
- Designated Mental Evaluation Team (MET) - to solely assist AV citizens in the capacity of first responders, placement assistance, and preventative measures such as patient referral to clinics and support services instead of commitment (5150 WIC), arrest and incarceration in the County jail system. The MET is comprised of a specially-trained Sheriff's deputy and a DAM clinician (\$350,000)
- Transportation Shuttle for mental health appointments - this shuttle would provide means of transportation for those clients in the expansive area of the Antelope Valley to facilitate access to mental health services (\$220,000 first year; \$180,000 subsequent years)
- Fully implement Laura's Law (\$5 million)

PARKS AND RECREATION

- Pool Season Extension (\$100,000)
- Expand Val Verde clubhouse to house YAL (\$1 million)
- Castaic Pool (\$5 million)

PROBATION DEPARTMENT

- Add Probation Officers for DISARM program (\$10 million)

PUBLIC LIBRARY

- Funding for Sunday hours at La Crescenta Library

PUBLIC HEALTH

- Dental program for clients of DCFS (\$3 million)
- \$25,000 support to YMCA-Lancaster for Healthy Living and exercise programs. Focused on youth programs

PUBLIC WORKS

- Building and Safety Rehabilitation Funds (\$1 million)
- Funding for landscaping Pico Canyon and 5 fwy (\$1.5 million)
- \$30,000 for FY14/15 for Dust Mitigation program at the Antelope Valley Resource Conservation District.

QUALITY AND PRODUCTIVITY COMMISSION

- Additional funding for Productivity Investment Fund administered by Quality and Productivity Commission (\$1 million)

REGIONAL PLANNING

- Restoration of Land Use Regulation Divisions (\$330,000)
- General Plan/Antelope Valley Plan EIR Update (\$560,000)
- Zoning Ordinance Update Program Implementation (\$240,000)

SHERIFF

- \$10,000 for support of the Antelope Valley Search and Rescue for removal of surplus building at Wrightwood Training Center
- Additional Sheriff's deputies in Unincorporated Patrol
- Increase the number of jail beds
- Fully fund the COPS program
- Altadena Sheriff's Station:
 - Jail Conversion (\$309,759)
 - 2 Lieutenants (\$454,414)
 - 3 Custody Assistants (\$260,425)
 - 1 Evidence and Property Custodian (\$61,791)

MDA:lgh

c: William T Fujioka
Chief Executive Officer



County of Los Angeles Public Library Commission
7400 E. Imperial Highway, Downey, CA 90242

April 21, 2014

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

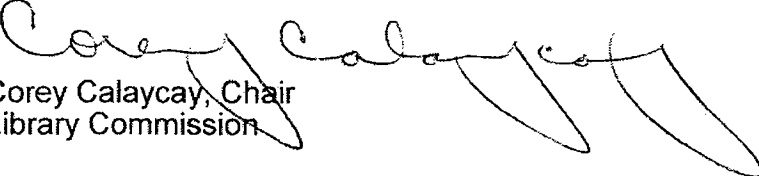
Dear Supervisors:

As Chair of the County of Los Angeles Public Library Commission, I wish to urge the Board of Supervisors to fully restore the Library Department's general fund contribution.

The Commission commends Mr. Fujioka for recommending \$3.6 million dollars to restore library hours but we strongly believe the Board of Supervisors should restore the entire \$5 million dollars so that the Library can begin to rebuild its book budget and do some essential deferred maintenance in the libraries that will be open additional days. It is important for the Board to note since the Board of Supervisors increased the general fund contribution in 2001, the Department has never received a cost of living adjustment. For that reason restoring the full \$5 million dollars is of even greater importance.

We are grateful for the Board of Supervisors continued generosity and strong support for the public library.

Sincerely,


Corey Calaycay, Chair
Library Commission

CC:cd

c: Sachi A. Hamai, Executive Officer, Board of Supervisors

FILED
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DON KNABE
SUPERVISOR
4TH DISTRICT



May 14, 2014

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

RE: Fiscal Year 2014-2015 Recommended County Budget

Dear Supervisors:

As the local and statewide economy continues its positive growth, now is an opportunity for Los Angeles County to reinvest wisely in quality services for the public. In addition, the County should recognize its role in setting a standard for good government practices. SEIU Local 721 submits this written testimony in support of these principles.

Children's Social Workers

Here is how bad things are, according to your Board's Blue Ribbon Commission on Child Protection: "In eight months of hearing hundreds of hours of testimony, the Commission never heard a single person defend our current child safety system." It is a system hobbled by a lack of resources, poor information-sharing, particularly among law enforcement personnel and social workers, and a revolving door of top managers who have, over the years, "devastated morale" by emphasizing paperwork over social work.

The County has the money to solve social worker understaffing. It lacks the will. The current department head, Phillip Browning, has been trying to operate as a reformer and has told your Board of Supervisors that he needs 1,600 more social workers to reduce caseloads to "an optimal level" – translation: to a level where children would much more likely be safe. He has estimated that would cost \$160 million per year. The County is currently sitting on \$1.6 billion in purely discretionary funds. The County should identify this as a priority and begin to use those funds for child safety.

- The County should fully fund the unmet needs of the Department of Children and Family Services to reduce social worker caseloads in order to ensure maximum services to children and families.

Nurse Staffing Plan

It is time for the County to fully and appropriately staff its medical facilities. The Department of Health Services plan is a strategic way forward. Proper staffing ensures adequate patient flow, timely care, and higher quality. It is this level of quality that will be a key factor in ensuring ongoing revenues for the County under the Affordable Care Act. The plan minimizes the use of inefficient and costly registry. The use of full time employees brings a level of dedication that is not found with part time workers. DHS has

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<http://www.seiu721.org>

Fiscal Year 2014-2015 Recommended County Budget

Page 2

made strides in speeding up the hiring process in an effort to replace these mission-driven nurses that leave County service every year. They have also spent countless hours, in a multi-year endeavor to put this staffing plan before you. They have engaged our members, facility and clinic leadership, to determine where we fall short – fall short of AB 394 compliance, and fall short in building and developing the workforce to adequately empanel patients, retain patients, and ensure quality care. This plan tackles those concerns.

- The County should approve and fully fund the Nurse Staffing Plan while appropriately maximizing the use of full time employees that have a dedication to the County system.

Living Wage and Outsourcing

To maximize accountability and transparency in government, the County uses public employees to do public work. Exceptions are permitted when using public employees to do the work is not feasible or when substantial savings can result from using private contractors. However, such savings should not be achieved at the expense of the County's ability to deliver quality public services, through circumvention of standards established through a collective bargaining process, or by allowing private contractors to pay workers so little that the public ends up having to pay twice – supplementing the wages of workers who remain eligible for public assistance. Private contractors must pay their workers a living wage that at a minimum allows them to satisfy basic subsistence needs.

- The County should amend its Living Wage Ordinance and increase the living wage to no less than \$15 per hour. Furthermore, the living wage should be adjusted annually according to the Bureau of Labor Statistics' Consumer Price Index.
- In addition, the County should require a living wage for its own employees. No County employee should be earning less than \$15 per hour.
- The County should adequately fund departments to eliminate use of contract workers in sensitive departments including public safety and health services.
- Following the model of State Government Code Section 19134 as it applies to the contracting out of certain state government work, the County should require its services contractors to pay their workers a prevailing wage equal to at least 85% of the wage and benefit costs that County employees receive for performing similar duties.

Commercial Property Tax Reform

Property taxes are a major source of revenue for the County of Los Angeles. But these revenues are not as robust as they could be in part because commercial properties are assessed too low. Commercial properties don't sell as frequently as houses and are therefore not reassessed as often. But there are other, more insidious reasons for the shift, including loopholes of which some commercial property owners have taken advantage to avoid reassessment.

- The County should publicly support and advocate for the passage of California Assembly Bill 2372, which would close a loophole that has allowed some commercial property owners to

avoid reassessments when property changes hands, thereby depriving the County of Los Angeles of millions of dollars in property tax revenues.

The County must balance its many priorities. While some of these recommendations may have a significant financial impact, the County should evaluate them on their merits and identify them as goals for achievement. SEIU Local 721 recommends the above items for consideration as your Board focuses on prudent growth.

Sincerely,

A handwritten signature in black ink that reads "Bob Schoonover". The signature is written in a cursive, flowing style.

Bob Schoonover
President

LAFCO

Local Agency Formation Commission
for the County of Los Angeles

Fujioka
Culp
Kreimann
Kikkawa
Adams
McGloin

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Executive Officer

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80 South Lake Avenue
Suite 870
Pasadena, CA 91101
Phone: 626-204-6500
Fax: 626-204-6507

www.lalafco.org

May 15, 2014

Mr. William T. Fujioka, Chief Executive Officer
County of Los Angeles
Room 713, Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

RE: LAFCO Fiscal Year 2014-15 Budget (Amended)

Dear Mr. Ramirez:

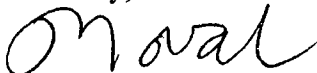
Enclosed for your consideration is the Amended Fiscal Year 2014-15 Budget for the Local Agency Formation Commission (LAFCO). Subsequent to approval of the Proposed Budget on May 9, 2014, my staff identified unanticipated expenses of approximately \$17,500 in Account 50000- Salaries and Employee Benefits. The amended budget also corrects a miscalculation in the net operating costs for FY 2014-15.

As amended, the Budget now identifies \$1,276,831 as the amount needed to fully fund operations for the upcoming fiscal year. Of this amount \$1,161,831 will be allocated to the local agencies. The classes of public agencies that participate on the Commission are: (1) the County of Los Angeles (2) the City of Los Angeles (3) Independent Special Districts in Los Angeles County; and (4) the other 87 cities in Los Angeles County. Upon approval of the final budget, the County Auditor-Controller will apportion the net operating expenses in accordance with procedures set forth in Government Code 56381.

The public hearing to consider adoption of the Fiscal Year 2014-15 Final Budget, as amended, will be held on June 11, 2014 at 9:00 a.m., in Room 381B of the Kenneth Hahn Hall of Administration, 500 W. Temple St., Los Angeles. Comments regarding the proposed budget and allocation of costs may be raised at the public hearing or in writing prior to the conclusion of the hearing.

If you have questions regarding the proposed budget, please contact the LAFCO office at (626) 204-6500.

Sincerely,



Paul A. Novak, AICP
Executive Officer

Enclosure

LAFCO FINAL BUDGET - FISCAL YEAR 2014-15 (AMENDED)

Acct No.	EXPENSES	Budget 2013-14	Budget 2014-15	Budget Difference
50000 Salaries & Employee Benefits				
50001-12	Employee Salaries	\$ 547,826.00	\$ 558,782.00	\$ 10,956.00
50015	Retirement	\$ 87,550.00	\$ 124,332.00	\$ 36,782.00
50016	Benefits Cashout	\$ 17,000.00	\$ 17,000.00	\$ -
50017	Stipends	\$ 31,500.00	\$ 27,000.00	\$ (4,500.00)
50018	Worker's Compensation Insurance	\$ 6,802.00	\$ 15,971.00	\$ 9,169.00
50019	Health Insurance	\$ 96,000.00	\$ 115,500.00	\$ 19,500.00
50020	Payroll Taxes	\$ 9,000.00	\$ 9,000.00	\$ -
50022	OPEB - Existing Retirees	\$ 6,600.00	\$ 10,080.00	\$ 3,480.00
50023	OPEB - Trust	\$ 50,000.00	\$ 50,000.00	\$ -
	Total Salaries & Employee Benefits	\$ 852,278.00	\$ 927,665.00	\$ 75,387.00
50000A Office Expense				
50025	Rent	\$ 70,000.00	\$ 70,000.00	\$ -
50026	Communications	\$ 9,500.00	\$ 8,500.00	\$ (1,000.00)
50027	Supplies	\$ 8,500.00	\$ 7,500.00	\$ (1,000.00)
50029	Equipment Maintenance and Supplies	\$ 6,500.00	\$ 6,500.00	\$ -
50030	Equipment lease	\$ 22,000.00	\$ 25,000.00	\$ 3,000.00
50031	Employee / Other Parking Fees	\$ 8,000.00	\$ 8,000.00	\$ -
50032	Other Insurance	\$ 42,000.00	\$ 45,000.00	\$ 3,000.00
50033	Agency Membership Dues	\$ 8,925.00	\$ 7,550.00	\$ (1,375.00)
50040	Information Technology/Programming	\$ 7,100.00	\$ 7,100.00	\$ -
50052	Legal Notices	\$ 9,000.00	\$ 3,000.00	\$ (6,000.00)
50053	Publications	\$ 100.00	\$ 100.00	\$ -
50054	Postage	\$ 7,000.00	\$ 3,500.00	\$ (3,500.00)
50055	Audio/Visual Services	\$ 4,400.00	\$ 3,200.00	\$ (1,200.00)
50056	Printing	\$ 1,200.00	\$ 1,200.00	\$ -
50057	Conferences/Travel - Commissioners	\$ 10,500.00	\$ 15,000.00	\$ 4,500.00
50058	Conferences/Travel - Staff	\$ 5,000.00	\$ 13,500.00	\$ 8,500.00
50060	Auto - Reimbursement	\$ 12,480.00	\$ 12,480.00	\$ -
50061	Various Vendors	\$ 5,500.00	\$ 5,000.00	\$ (500.00)
50065	Miscellaneous - Other	\$ 4,000.00	\$ 4,000.00	\$ -
50067	Computer/Copier/Misc Equipment	\$ 2,500.00	\$ 3,000.00	\$ 500.00
	Total Miscellaneous Expense	\$ 244,205.00	\$ 249,130.00	\$ 4,925.00
50000C PROFESSIONAL SERVICES				
50076	Legal services	\$ 50,000.00	\$ 45,000.00	\$ (5,000.00)
50077	Accounting & Bookkeeping	\$ 22,000.00	\$ 22,000.00	\$ -
50078	Contract Services	\$ 6,000.00	\$ 3,000.00	\$ (3,000.00)
50081	Municipal Service Reviews	\$ 5,000.00	\$ 5,000.00	\$ -
	Total Professional Services	\$ 83,000.00	\$ 75,000.00	\$ (8,000.00)
50137	CONTINGENCY	\$ 35,384.49	\$ 25,035.90	\$ (10,348.59)
	Subtotal Expense (Accounts 50000 - 50000C)	\$ 1,214,867.49	\$ 1,276,830.90	\$ 61,963.41

LAFCO FINAL BUDGET - FISCAL YEAR 2014-15 (AMENDED)

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50081	Municipal Service Reviews	\$ 5,000.00	\$ 5,000.00	\$ -
	Total Professional Services	\$ 83,000.00	\$ 75,000.00	\$ (8,000.00)
50137	CONTINGENCY	\$ 35,384.49	\$ 25,035.90	\$ (10,348.59)
	Subtotal Expense (Accounts 50000 - 50000C)	\$ 1,214,867.49	\$ 1,276,830.90	\$ 61,963.41



County of Los Angeles
DEPARTMENT OF CHILDREN AND FAMILY SERVICES

425 Shatto Place, Los Angeles, California 90020
(213) 351-5602

PHILIP L. BROWNING
Director

FESIA A. DAVENPORT
Chief Deputy Director

Board of Supervisors

GLORIA MOLINA
First District

MARK RIDLEY-THOMAS
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

May 20, 2014

To: Sachi A. Hamai
Executive Officer of the Board

From: Philip L. Browning
Director

DEPARTMENT OF CHILDREN AND FAMILY SERVICES' CRITICAL UNMET NEEDS REQUEST

This memo is to underscore the Department of Children and Family Services' (DCFS) previously identified major unmet needs. As indicated in our Fiscal Year (FY) 2014-15 Official Budget, 1,242 additional net full-time equivalent (FTE) positions at a projected net County cost (NCC) of \$145.2 million are needed to address critical unmet needs in the areas of child safety and administrative and program support services. This memo does not include any costs for the recommendations made by the Blue Ribbon Commission since that report is still under review by the Board. The Department's FY 2014-15 service delivery enhancements are in alignment with the five goals the Board of Supervisors outlined for the Department in the areas of Safety, Permanence, Well-Being, Performance Contracting and Family-Centered, Neighborhood-Based Services.

During the current fiscal year, the Department has focused on implementing significant child safety enhancements, which includes the hiring of Children's Social Workers (CSWs) to reduce caseloads, improved training for staff and new technology such as iPhones and mobile devices. However, as indicated in our January 29, 2014 County Budget Request memo, additional staffing would be needed to attain caseload levels of 12 per ER CSW and 15 per generic CSW, which are the optimal caseload sizes considered to facilitate child safety per Senate Bill 2030 findings. These child safety and program enhancements would require increasing the number of CSWs, SCSWs and associated support, and administrative staff.

FISCAL IMPACT

The requested 1,242 net additional full-time equivalent positions include 1,143 social work staff to reduce ER and generic CSW caseloads and 99 administrative and program support staff to strengthen infrastructure and support line operations. The total projected annual cost is \$157,362,000, which includes one-time, ongoing, and space costs; and \$145,182,000 is the County's unmet need, since \$12,180,000 can be offset with federal revenue.

If you have any questions regarding this matter, please feel free to contact me at (213) 351-5600.

PLB:CMM
RT:LC

c: Chief Executive Office
Board Deputies

"To Enrich Lives Through Effective and Caring Service"



COUNTY OF LOS ANGELES
DEPARTMENT OF PARKS AND RECREATION

"Parks Make Life Better!"

Russ Guiney, Director

John Wicker, Chief Deputy Director

May 22, 2014

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Dear Supervisors:

**FISCAL YEAR 2014-15 UNMET NEEDS REQUEST
DEPARTMENT OF PARKS AND RECREATION**

The Department of Parks and Recreation (DPR) requests your favorable consideration of its critical unmet needs for Fiscal Year (FY) 2014-15, during Budget Deliberations.

- Partial Restoration of Budget Cuts Due to Curtailment: \$ 4,125,000
- Risk Management: \$ 836,000
- Service and Administrative Programs: \$ 1,585,000
- Information Technology: \$ 665,000
- Deferred Maintenance and Unfunded Capital Projects: \$ 693,701,000
- Water and Energy Efficiency Projects: \$ 4,658,000

**PARTIAL RESTORATION OF BUDGET CUTS DUE TO CURTAILMENT AND COST
ABSORPTION - \$4,125,000 (56.0 positions)**

Like all County Departments, DPR suffered budget cuts during the period of economic crisis from FY 2008-09 until FY 2011-12. DPR lost a total of \$12,954,000 and 306.0 budgeted positions through curtailments and absorption of cost increases. While DPR maintained patron satisfaction during these very challenging times, these cuts have impacted DPR's ongoing operations. DPR is requesting the restoration of the following priority programs.

1. Regional Park Special Development Fund - \$806,000

DPR is requesting ongoing funding to restore the intended purpose and use of the revenue deposited into DPR's Regional Park Special Development Fund (RPSDF). This fund was established to provide a method of financing improvements at ten major regional parks and four arboreta facilities without affecting the day-to-day operations financed through the General Fund.

Beginning in FY 2010-11, \$806,000 or approximately 80 percent of RPSDF's annual revenue is redirected into DPR's Operating Budget to offset budget cuts. Now on its fourth year, this budget solution to the Operating Budget resulted in more than \$3,000,000 of deferred improvements at regional parks and arboreta facilities.

Examples of deferred improvements include the pavement of parking lots and Department maintained roads and the replacement of shade structures and playground equipment. Continued deferral may result in higher costs, asset deterioration and failure, reduction of recreational value and in some situations, safety concerns and liabilities.

2. Services and Supplies - \$808,000

DPR is requesting ongoing funding to restore Services and Supplies that support the facilities and programs that bring our services to the families and businesses within our communities. These include, but are not limited to, aquatic chlorine and acid, janitorial products, fuel, employee uniforms, tree trimming, brush clearance, pest control and electrical, plumbing and construction materials.

During the recession, DPR's Services and Supplies budget was reduced by \$808,000. This funding cut has been exacerbated not only by inflation, but also by the higher cost of repairs resulting from deferring maintenance. Funding of this request will help in the incremental restoration of our parks, facilities, assets and programs by correcting maintenance deficiencies and providing our patrons a safer, cleaner and more fulfilling experience.

3. Children and Senior Recreation Programs - \$1,549,000 (44.0 positions)

DPR is requesting ongoing funding to begin the incremental restoration process for recreation programs that serve the children, youth and seniors residing in the East, North and South Community Services areas. These recreation programs play a critical role in keeping children safe, reducing juvenile crime, increasing academic performance and school attendance and eliminating the epidemic of childhood obesity. Recreation programs offer seniors a safe haven to maintain physical and mental agility and most importantly, socialize. These activities often restore a feeling of purpose and productivity to their lives.

During the recession, DPR's recreation program budget has been cut by more than \$5,000,000 and 182.0 positions resulting in the elimination or reduction of a myriad of services that were previously offered. Examples include the elimination of youth sports, holiday camps and field trips. Tiny-tot, teen, after school and senior programs have either been reduced in sessions offered, hours of operation or number of participants allowed. Many parks are no longer staffed on Sundays and holidays and the remaining hours of operation reduced. These curtailments have reduced programming and reduced the flexibility in accommodating parents and caregivers work schedules.

4. Service Day and Programs at Nature Centers - \$486,000 (12.0 positions)

DPR is requesting ongoing funding to restore nature centers to their operating hours prior to the budget cuts and re-establish nature education opportunities, nature camps and community programming.

Our nature centers are located throughout the County within unique open spaces that provide scenic, historic, geologic and ecological examples of our natural surroundings. They are designed to provide scientific, educational and recreational opportunities in order to encourage the public to make personal connections, promote an appreciation for wildlife and their habitats, and help develop positive habits that will promote environmental stewardship for future generations.

Due to budget curtailments, DPR's nature centers were required to reduce their operations by closing on Mondays and eliminating many public programs. Examples of eliminated programs include Journey into the Wild Nature Camps, Junior Rangers, Junior Naturalists, Student Naturalists, Deane Teens Ranger Program, Moonlight hikes, Field Trips in Nature, Birds of Prey Programs, Trailside Interpretation, Guided Family Tours and Camps, Reptile Festivals, and Community Nature Education Special Events. Although there have been continued requests from parents, school teachers and youth organization directors, we have been forced to turn them away.

Nature Education is vital to providing a lasting legacy of improved achievement in science, nature literacy and natural history, as well as increased development of life skills such as creativity, physical competence, problem-solving abilities, social skills, confidence, self-esteem and environmental knowledge.

5. Capital Assets Purchase and Replacement Program - \$476,000

DPR is requesting ongoing funding to restore its Capital Assets Purchase and Replacement Program. Capital Assets, such as vehicles, compressors, gators, aerifiers, forklifts and mowers are critical to park services. These are used for facility construction, grounds maintenance, tree trimming and park inspections. During the recession, DPR's entire ongoing Capital Assets budget of \$476,000 was curtailed. If funded, the requested amount would begin the incremental purchase of new and replacement vehicles and equipment which have been deferred to the budget cuts. Based on the County's seven years of age and older/100,000 miles or more guidelines for replacing vehicles/equipment, the total cost to replace all of DPR's vehicles/equipment that currently meet the guidelines is \$8,264,000.

RISK MANAGEMENT - \$836,000 (3.0 positions)

6. Aquatics Director - \$125,000 (1.0 position)

DPR is requesting consideration of ongoing funding for a new Aquatics Director position that will have the Department-wide responsibility for the management, training and operation of all aquatic centers, swimming pools and splash pads. This position would ensure uniformity in service delivery throughout the Department's 46 aquatic facilities, by developing and implementing standards and safety requirements for aquatic operations, as well as training and certification programs for aquatics employees.

7. Direct Performance Coaching - \$100,000

Ineffective accountability conversation styles of managers and supervisors are brought to executive management's awareness through complaints of workplace discrimination, unaddressed misconduct or performance, stress claims and surprise revelations of wrong doing of trusted subordinates. DPR is requesting one-time funding to engage a highly-skilled professional coaching consultant with a track record of turning around struggling managers and supervisors. The goal is not only to reduce or eliminate the substandard behavior but also to foster exemplary leadership skills—turning an ineffective leader to an outstanding one.

8. Implementation of County Complaint Reporting Programs - \$235,000 (2.0 positions)

The implementation of the County Policy of Equity and other complaint reporting programs resulted in significant workload due to the upward trend in filing complaints, claims and lawsuits. The lack of the necessary number of staffing in DPR has significantly increased the amount of time required for DPR to conduct investigations and implement disciplinary and corrective actions. DPR is requesting ongoing funding for two (2.0) Administrative Services Manager I positions, which have been approved by the Classification and Compensation Division of the Chief Executive Office (CEO).

9. GPS Pilot Program for Vehicles, Work Orders and Facility Inspections - \$376,000

Global Positioning System (GPS) is a space-based satellite navigation system that provides location and time information. Implementing GPS on DPR's 600-vehicle fleet brings internal control to our external mobile resources. Like other organizations with a field workforce and employer-owned vehicles, DPR experiences significant operational costs and exposure to risks in controlling its mobile workers, vehicles and equipment. Maintaining effective control of those resources is critical to safety, service quality, productivity and control of costs.

Increased control results in efficient utilization of resources, reduced traffic violations and preventable accidents, worker accountability, employee discipline supported by GPS tracking documentation, elimination of moonlighting/side jobs on County time, smart vehicle logistics and productivity standards based upon real world maintenance time reporting. Combining mobile applications to GPS provides a means for field crews to quickly and easily retrieve work orders, provide feedback on their work to management and allow management to see their work assignments spatially laid out in maps; thus, allowing effective management of resources. DPR is proposing a pilot program for 200 vehicles in FY 2014-15 in the amount of \$376,000, of which \$305,000 is one-time and \$71,000 is ongoing.

SERVICE AND ADMINISTRATIVE PROGRAMS - \$1,585,000 (3.0 positions)

10. Continuation of the Parks After Dark Program - \$450,000

The County of Los Angeles has been known as a center for gang violence. To address this epidemic of violence and disparities, the County implemented a multi-sectorial planning process resulting in the Gang Violence Reduction Initiative, which began in 2010 and incorporated prevention, reentry, and suppression strategies targeting communities impacted by gang

violence. The Parks After Dark (PAD) Program commenced in summer 2010 at three unincorporated area parks as the prevention component of the initiative. PAD transforms parks that were once impacted by gang-related violence into vibrant community centers by providing neighborhood health, safety and revitalization.

Beginning in Summer 2012, DPR received Communities Transformation Grant (CTG) funding from Department of Public Health, as part of an initiative focusing on safe and healthy communities, and PAD expanded to three additional parks. The program is offered over a seven to nine week period, over the summer, at the following six parks: 1) City Terrace Park; 2) Franklin D. Roosevelt Park; 3) Jesse Owens Park; 4) Loma Alta Park; 5) Pamela Park; and 6) Ted Watkins Park. The CTG grant provides staffing and Sheriff Services at these six locations. Unfortunately, CTG funding is being eliminated, effective September 30, 2014. As a result of this funding cut, PAD cannot continue without additional funding.

DPR needs ongoing funding of \$306,000 to back-fill the CTG that currently pays for PAD staffing and Sheriff services at six parks. In addition, DPR also needs ongoing funding of \$144,000 for supplies, which are critical to a successful PAD Program. Lack of funding for supplies may result in a drastic reduction or elimination of educational, recreational, sports and entertainment programs. Currently, funding for supplies are received from Board Offices on a year-to-year basis depending on their available resources.

11. Virginia Robinson Gardens Enhanced Operating Hours - \$219,000 (3.0 positions)

Since 1980, Virginia Robinson Gardens (VRG) has operated under the provisions of an Environmental Impact Report (EIR). The 1980 EIR established a detailed schedule limiting the hours of operation and number of daily visitors allowed at the Gardens project site (Project Site) for guided tours, classes and seminars, and special events, as well as the number of employees at the Project Site. On the Board's Agenda for June 10, 2014, will be DPR's request to approve an amendment to the EIR, which would allow VRG to be open two more days a week, three additional hours per day, all Holidays, except Christmas and New Years and hold two additional special events a year. DPR is requesting funding to implement the extended operating hours and days at the gardens. Of the total amount requested, \$148,000 is ongoing for recreation staff, maintenance personnel, uniforms, supplies and plants and \$71,000 is one-time for maintenance vehicle and equipment and a passenger van for tram service.

12. Army Corp of Engineer Fees - \$100,000

DPR needs ongoing funding to pay administrative fees that the Army Corps of Engineers (ACE) is implementing for reviewing plans and special events. No such fee had been previously charged in the almost 40-year relationship between DPR and ACE. Examples of upcoming projects are the Whittier Narrows Equestrian Center, Discovery Center and Festivals and Fairs new event center. DPR will also have the New Renaissance Faire Agreement coming up for renewal next year at Santa Fe Dam as well as the trail permit which the ACE recently sent to DPR that expired.

13. Replacement of Aging Non-Diesel Vehicles - \$716,000

DPR owns a fleet of 600 vehicles. These are primarily used for facility and grounds maintenance as well as for tree trimming and park inspections. Of this total count, 141 non-diesel vehicles meet the County's replacement standards of seven years or older and/or 100,000 miles or over. The total estimated cost of replacing DPR's aging non-diesel vehicles is \$6,444,000. DPR is proposing a nine-year replacement plan beginning in FY 2014-15, at an annual average cost of \$716,000.

14. Strategic Plan Update - \$100,000

To update its current Strategic Plan, with the assistance of a consultant, DPR engaged residents in developing a road map to ensure that we continue to meet their needs as our diverse community changes and grows.

DPR staff, Board of Supervisors (BOS) and their staff and hundreds of community members worked together to anticipate future needs, identify important trends and opportunities, for several years. Our strategic plan is a clear and practical tool to guide how we communicate and operate as a team, deliver park and recreation services and manage our parks and facilities. The strategic planning process helped DPR clearly define desired outcomes for the future and strategic actions to achieve those outcomes. DPR is requesting one-time funding to hire a consultant from the County's Master Agreement to update its strategic plan.

INFORMATION TECHNOLOGY- \$665,000 (4.0 positions)

15. eCloud Server Virtualization - \$55,000

In response to the CEO's and the Chief Information Office's (CIO) directive to migrate all departmental physical servers to a virtualized server environment, DPR began its migration effort to eCloud Server Virtualization, in FY 2013-14. Two-thirds (2/3) of the DPR's physical servers will be migrated by the end of FY 2013-14.

In FY 2013-14, the CEO allocated ongoing NCC funding of \$250,000 in DPR's Operating Budget to support the eCloud services provided by ISD. However, the funding only supports two-thirds (2/3) of the 30 physical servers. The remaining servers will require an additional \$55,000 per year to sustain the eCloud self-service. In order to comply with moving 99 percent of DPR's servers to eCloud, it is imperative that DPR obtains the additional funding for ISD services. CIO supports this request and DPR's migration efforts.

16. Planning and Development GIS – \$57,000 (1.0 position)

DPR is requesting \$57,000 of net County cost (NCC) funding for a Geographic Information Systems (GIS) Analyst to provide much needed skilled oversight over various GIS responsibilities and projects that are tied to approximately 174 park facilities and nearly 30,000 acres of parkland. The total cost of the position is actually \$114,000.

However, if funded, it would be shared 50/50 between the General Fund and the Regional Park and Open Space District (District). As a result, \$57,000 of the \$114,000 would be recovered from the District, with the remaining balance of \$57,000 realized as NCC.

DPR's Countywide park and trail planning functions cover the entire geographic territory of the County of Los Angeles and its maps and geodatabases of County parks, open space and trails are relied upon by the BOS, other County Departments, municipalities, conservancies, outside agencies and funders.

Strong and efficient GIS capabilities are necessary to handle the requests that are received on a weekly, even daily, basis to produce maps in support of real estate transactions, field operations, grant and funding requests, inter-departmental team efforts such as the Healthy Design Ordinance, County General Plan Support, and eGIS. This position will enable DPR to better utilize its GIS capabilities, coordinate better with other parks' jurisdictions and work more efficiently in terms of time and costs.

17. Legacy Application Migration – \$126,000 (1.0 position)

The Department has several obsolete and unmaintainable application systems that are critical to its business operations. These applications need to be re-written according to modern computer application standards.

The CIO agrees with the Department on the need to mitigate the risk associated with these legacy applications. CIO supports DPR's request of a Senior Application Developer position to re-write and maintain the legacy applications.

18. Information Technology Service Desk - \$217,000 (2.0 positions)

DPR is requesting ongoing funding for an IT Technical Support Supervisor and an IT Technical Support Analyst I to manage the Service Desk. Quality service increases employee productivity by ensuring that problems are resolved, questions are answered and requests are filled promptly.

Having a solid Service Desk, where agents can quickly prioritize issues based on business-critical services and associated loss revenues is critical to DPR's operation. The Service Desk will support all software and hardware issues Department-wide and effectively deploy information technology resources.

19. Department Intranet Website - \$130,000

DPR is requesting one-time funding for a temporary contractor to develop the DPR's intranet (internal) website. SharePoint is a collaboration software from Microsoft that the DPR owns. DPR has implemented internal sites for its Human Resources and Planning and Development groups and plans to expand to the rest of DPR. Since the approach will leverage existing development and design, CIO supports the timeframe for completion (end of FY 2014-15) and estimated hours (1,500) for this project.

20. Monitor Replacement from CRT to Flat Screen – \$80,000

DPR is requesting one-time funding for computer monitors and related accessories. DPR has very old "CRT" style monitors rather than modern LCD/LED flat-panel monitors. In addition to the inability to repair such obsolete monitors, there are productivity, ergonomic, and space-savings advantages to replacing the Department's monitors. CIO supports this request.

**DEFERRED MAINTENANCE AND UNFUNDED CAPITAL PROJECTS - \$693,701,000
(4.0 positions)**

21. Repair of Lakes at Whittier Narrows Nature Center - \$2,250,000

DPR maintains three man-made lakes at Whittier Narrows Nature Center, which are all in need of repair. Pumping water into these lakes is currently not cost-effective and is not environmentally sustainable, at this time because the lake bottoms are not sealed and do not retain water. Due to the significant amount of funding required, DPR is requesting one-time funding of \$2,250,000, in FY 2014-15, to repair one of the lakes. The repair of the other two lakes may be phased in the following fiscal years.

22. Descanso Gardens – Replacement of Maintenance Shed and Solar Array Project - \$13,100,000

On January 24, 2014, a fire decimated the maintenance shed and grounds around the shed, at Descanso Gardens (DGs). The maintenance shed was vital and used for storing equipment, chemicals and tools, which were destroyed, as well as vehicles on the grounds around the shed. The CEO is currently considering funding a project to replace the maintenance shed. Separate from this project, they are also considering funding for a solar array over DGs' parking lot to replace its current power source for lighting the parking lot and reducing electricity costs. To date based on discussions with the CEO, the approximate cost to replace the maintenance shed is \$3,100,000 and \$10,000,000 for the solar array project or a total of \$13,100,000 for both.

23. Deferred Maintenance - \$12,601,000 (4.0 positions)

Deferred Maintenance includes the maintenance and repairs needed to bring current assets up to minimum acceptable physical condition. Due to lack of funding, DPR has postponed the required maintenance and repairs on various County park facilities and infrastructures. Continued deferral of these needed repairs may result in higher costs, asset deterioration and failure; in some situations, safety concerns and liabilities.

In addition, to the current estimated cost of deferred maintenance in the amount of \$12,000,000 DPR is requesting 4.0 positions at an annual cost of \$601,000 to manage and oversee the deferred maintenance work.

24. Unfunded Capital Projects - \$665,750,000

Capital Projects include new construction and improvements to existing facilities. The amount requested reflects the estimated cost of existing Capital Projects that are unfunded as well as unfunded projects that were recommended by Board Offices, DPR field agencies and community stakeholders.

WATER AND ENERGY EFFICIENCY PROJECTS - \$4,658,000

Water and energy costs have increased significantly in the last three years due to the rate increases imposed by water and electricity purveyors. During the FY 2013-14 budget process, your Board approved the allocation of an additional \$2,100,000 to address water cost increases as well as \$1,095,000 in the FY 2014-15 Recommended Budget for the projected electricity cost increases. Based on current resources, DPR has implemented Department-wide conservation efforts to reduce usage. DPR needs one-time funding for water and efficiency projects to reduce water and electricity costs while improving lighting and irrigation quality at various park facilities. Please see the following Project Summary:

Project Summary	Project Cost	Rebate	Savings	Simple Payback
LED Lighting, Mechanical and Pool Pump/Drive Retrofits	\$ 461,000	\$ 72,000	\$ 83,000	4.7
Install LED Lighting at Five Parks	\$ 973,000	\$ 127,000	\$ 111,000	7.62
Install Smart Controllers – Phase III	\$ 757,000	\$ 63,000	\$ 273,000	2.54
Kenneth Hahn Turf Removal	\$2,467,000	\$ 987,000		

25. LED Lighting Mechanical and Pool Pump/Drive Retrofits - \$461,000

Internal Services Department's Energy Network has completed lighting and mechanical audits at four park facilities (Whittier Narrows, Castaic Sports Complex, Eugene Obregon and Franklin D. Roosevelt) and identified energy efficiency opportunities that have the potential to reduce total electricity costs while also improving lighting quality, building comfort safety and reducing maintenance costs. The audit was performed by KW Engineering on behalf of the Energy Network. Recommended energy efficiency measures include interior and exterior LED lighting fixture replacement and installation of variable frequency drive on pool pump. Please note that the rebate for interior LED lighting may be reduced or eliminated as of July 1, 2014, due to changes in Title 24. If this happens, the payback period will be longer.

26. Install LED Lighting at Five Parks - \$973,000

Funding of this request will install LED lighting in gyms and ball fields at five parks. LED lights produce superior light output and uniformity while reducing electricity consumption and maintenance cost. Please note that the rebate for interior LED lighting may be reduced or eliminated as of July 1, 2014, due to changes in Title 24.

If this happens, the payback period will be longer. The five parks are as follows: Alondra, Enterprise, Victoria, Mona and Rowland Heights.

27. Install Smart Controllers - Phase III - \$757,000

Funding of this request will install additional smart irrigation controllers at 37 park facilities. Smart Controllers automatically update the watering schedule to allow for weather-based changes in water needs throughout the year. The 37 parks are as follows: Eaton Canyon, Virginia Robinson Gardens, Friendship, Hart, Michilinda, Pamela, Charter Oak, Atlantic, Saybrook, Bassett, Avocado Heights, Allen Martin, Crescenta Valley, Farnsworth, Two Strike, Loma Alta, Salazar, Charles White, Castaic Sports Complex, Acton, Del Valle, Dexter, Everett Martin, George Lane, Hasley Canyon, Jackie Robinson, Jake Kuredjian, Pearblossom, Stephen Sorenson, Richard Rioux, West Creek, Mayberry, Athens, Los Robles, Manzanita, Mona and Washington.

28. Kenneth Hahn Turf Removal - \$2,467,000

This project will reduce turf areas which are underutilized by park patrons for passive recreation facilities and replace with water conserving landscaping and smart irrigation system to reduce water usage and costs at this facility. The scope of this project includes the removal of 493,398 square feet of turf and the existing irrigation system as well as replacement with drought tolerant/native plant landscaping and installation of a new irrigation system designed for low volume irrigation.

If you have any questions or need additional information, please contact me at (213) 738-2951.

Respectfully submitted,



Russ Guiney
Director

RG:JW:RAM:MR:cm

c: Chief Executive Officer
Executive Officer, Board of Supervisors

Enriching Lives



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www.lacountyarts.org

May 23, 2014

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, CA 90012-3265

Board of Supervisors

Gloria Molina
Mark Ridley-Thomas
Zev Yaroslavsky
Don Knabe
Michael D. Antonovich

Dear Supervisors:

FY 2014-15 UNMET CRITICAL NEEDS OF THE ARTS COMMISSION

I would like to bring budget issues to your attention which will affect the Arts Commission's ability to bring services to constituents in FY 2014-15:

Commissioners

Araceli Ruano
President

Harold L. Karpman, M.D.
Vice President

Bettina Korek
Secretary

Pamela Bright-Moon
Executive Committee

Guadalupe Rosas
Bojorquez
Betty Haagen
Eric Hanks

Laurel Karabian
Peter Lesnik
Claudia Margolis
Mattie McFadden-
Lawson

Alis Clausen Odenthal
Ronald D. Rosen
Hope Warschaw

Laura Zucker
Executive Director

1. Organizational Grant Program (OGP): Program expenses (\$2,117,000)

Since FY 2005-06, the OGP has seen an 85% increase in the number of organizations served. This has resulted in smaller awards to existing grantees and lesser investments into communities across the County. Post recession, the Arts Commission is hoping to address the increased number of grantee organizations without negatively impacting current grantees, which would require an additional \$1,350,000.

The grants program budget purchasing power for grant organizations has diminished by not being adjusted by the consumer price index (CPI). In line with the funding agreements with LACMA and the Natural History Museum, which automatically allocate CPI adjustments each year, the Arts Commission is requesting a CPI adjustment of \$767,000 going back to 2006, when the Board of Supervisors increased the grants budget to \$4.5 million.

2. Free Concerts and Public Engagement: Program expenses (\$220,000)

In 2010-11 this program was eliminated from the General Fund as part of budget curtailments caused by the recession. In response to this cut, each Board office used their discretionary budgets to replace the funds and support the free concerts produced in their district. While these discretionary funds currently provide support for free concerts, this funding mechanism does not allow staff to proactively target and support underserved communities and respond to their specific needs.

3. Communications: Staffing (\$171,000)

The proposed Program Associate-Public Information position is responsible for the day-to-day dissemination of public information about the Arts Commission and its programs. It serves as the sole support to the Head, Marketing and Communications-Director of Marketing and Communications, who serves as the public information officer for the Arts Commission and oversees all marketing and communications efforts for programs.

The proposed Program Assistant-Digital Communications is responsible for essential social media marketing and digital communications activities for the Ford Theatres, Holiday Celebration, Free Concerts and Musicians Roster Programs, which encompass over 150 events taking place across the Los Angeles County and impact over 1 million local residents.

4. Organizational Grant Program: Staffing (\$90,000)

The proposed Program Associate is responsible for the day-to-day management of the administrative processes of the OGP. The position will provide essential support by developing systems and coordinating both the Organizational Grant Program and Internship program budgets, payments and contract processes.

5. John Anson Ford Theatre: Staffing (\$206,000)

The proposed Arts Commission Manager, Performing Arts will oversee all artistic programming for the productions division of the Arts Commission. This position will direct a centralized programming unit of existing staff at the Ford Theatres that develops and manages all artistic and public engagement activity produced through the Arts Commission including the Holiday Celebration, Free Concerts, Musicians Roster, and Ford Programming.

The proposed Program Associate manages essential program-related activities for the Ford Theatres and public events division of the Arts Commission (Ford Partnership, Holiday Celebration, Free Concerts, Musicians Roster programs), which includes managing a pool of 300 applications, generating over 150 event and artist contracts, and providing administrative support for a season of more than 200 annual events. In addition, this position oversees the Ford's community and commercial rental program, which generates annual earned revenue of \$90,000. This position was eliminated from the Arts Commission budget in 2009.

6. Civic Art: Staffing (\$309,000)

This request is for three positions at the Senior Program Associate level and was developed in consultation with the CEO Capital Projects Division. The FY 14-15 workload forecast for the Civic Art Program is proportionate to an increase in capital project activity. FY 14-15 forecasts to be a peak year for the program, with 49 active projects, 14 of which will complete and another 18 which will commence. Of those projects 9 are mega-projects with multiple stakeholders, such as San Fernando Valley Family Support Center, Rancho Los Amigos Rehabilitation Center and Hall of Justice.

7. John Anson Ford Theatre: Security (\$52,000)

Currently, the Ford utilizes the Los Angeles County Sherriff's department through a contract agreement to engage a small security staff for a select number of public events with a high expected attendance. Based on recommendations from the Sherriff's department, researching venue security operations at other theatres, and given recent incidents at major public spaces and presenters the Arts Commission recommends implementing a more comprehensive security policy, including an appropriately sized security staff at each public event to offer a safe and secure environment.

8. Communications: Marketing (\$100,000)

The John Anson Ford Theatre will complete a second off-season in capital improvements at the close of FY 2013-14 and will undergo further capital projects in FY 2014-15 as it completes planned renovations of the historic amphitheatre. These projects, if leveraged through adequate marketing resources, will significantly raise the visibility of the Ford as a world-class performing arts venue.

9. Administration: Staffing (\$155,000)

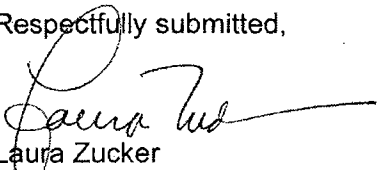
This request is for one position equivalent to a Chief Deputy in a department. This is driven both by the increased number of special initiatives and programs taken on by the Arts Commission at the request of the Board of Supervisors and by the Board's mandate to address succession planning.

10. Administration: Supplies (\$63,000)

Since FY 01-02 the supplies allocation for the Arts Commission has remained static at \$60,000 a year while actual expenditures have risen to \$123,000. The Arts Commission is requesting an additional \$63,000 for basic operational costs.

If you have any questions or need additional information, please contact me at (213) 202-5858.

Respectfully submitted,


Laura Zucker
Executive Director
Los Angeles County Arts Commission

C: Bill T Fujioka, Chief Executive Officer
Sachi Hamai, Executive Officer, Board of Supervisors
Gevork Simdjian, Manager, Chief Executive Office



Los Angeles County Registrar-Recorder/County Clerk

Dean C. Logan
Registrar-Recorder/County Clerk

May 23, 2014

TO: Sachi A. Hamai
Executive Officer

FROM: Dean C. Logan *Dean C. Logan*
Registrar-Recorder/County Clerk

FISCAL YEAR 2014-15 UNMET NEEDS REQUEST

As requested, the following items are our Fiscal Year 2014-15 Unmet Needs:

• Norwalk Headquarters (HQ) – Stairwells Paint/Patch	\$ 29,000
• Norwalk HQ– Various Walls/Restroom Doors Paint/Patch	15,000
• Norwalk HQ – Carpet Flooring (4 th /6 th /7 th Floors)	80,000
• Norwalk HQ – Security Cameras (Data Storage)	30,000
• Norwalk HQ – Two Security Cameras (Rooftop)	40,000
• Norwalk HQ – 150 Security Cameras (HD Upgrade)	150,000
• Norwalk HQ – Fire Suppression System (Basement)	TBD
• Norwalk HQ – Fire Suppression System (Computer Room)	200,000
• Van Nuys District Office – Cooling Tower	30,000
• Van Nuys District Office – Roof Replacement	<u>280,000</u>
Total	<u>\$854,000</u>

Please see attached list for more detail on each item. Please note: list was previously submitted to the CEO for funding consideration.

If you have any questions or require additional information, please let me know or your staff may contact Rita Figueroa, Assistant Registrar-Recorder/County Clerk, Administration Bureau, at (562) 462-2636.

DCL:RF:js

Attachment

c: Debbie Martin
Rita Figueroa
Jan Takata
James Yun

Registrar-Recorder/County Clerk

Facilities Project - Unmet Needs — FY14/15

RR/CC Location	Description	Approx. Cost	Comments	Priority
Norwalk Headquarters	Stairwells - Paint/Patch	\$29,000	Stairwells are in poor condition from an aesthetic perspective - cracks, old/chipped paint. Since moving into building, never been repaired.	Medium
Norwalk Headquarters	Various Walls/Restroom Doors - Patch & Paint	\$15,000	Some walls appear dilapidated; all restroom doors can use a fresh coat of paint as well.	Low
Norwalk Headquarters	Carpet flooring (4th/6th/7th floors)	\$80,000	Carpet/flooring worn due to high traffic and years of use. Since moving into building, never been replaced. In 2012, carpet replaced on 2nd and 5th floors.	Low
Norwalk Headquarters	Security Cameras (Data Storage)	\$30,000	Data storage system is over 10 years old and in need of upgrade in order to support new software/technology.	High
Norwalk Headquarters	2 Security Cameras (rooftop)	\$40,000	2 cameras on the rooftop are over 15 years old and have limited range, clarity, and zoom-in capability.	Medium
Norwalk Headquarters	150 Security Cameras (HD upgrade)	\$150,000	From a security perspective, non-HD cameras are not clear and if a crime were to occur, it is difficult to recognize the perpetrator. As these cameras go bad, they can be replaced with HD cameras. The non-HD cameras are over 10 years old. Cost - \$1,000 per camera; there after approx. 150 cameras	High
Norwalk Headquarters	Fire Suppression System (computer room)	\$200,000	Fire suppression systems should be considered because of the high importance of the server/computer room.	Medium
Norwalk Headquarters	Fire Suppression System (basement)	TBD*	Fire suppression systems should be considered to protect original paper documents maintained.	Medium
Van Nuys District Office	Cooling tower	\$30,000	Cooling tower is close to 40 years and the average life expectancy 20-25; thus, according to ISD replacement is necessary. The cooling tower can cease working at any moment.	High
Van Nuys District Office	Roof Replacement	\$280,000	Roof is close to 15 years old and replacement is necessary. The roof has reached its life expectancy.	High
TOTAL		\$854,000		

*Cost unknown - estimate has not been explored; however, based on estimate for the computer room, could reach/exceed \$1M.

From: esp3800@aol.com
Sent: Friday, May 23, 2014 4:51 PM
To: ExecutiveOffice
Subject: CRD3 -- Budget Hearing -- Written Testimony

This testimony and eight emails I will send separately constitute my comments on the 2014-2015 Recommended Budget. I'm submitting them before 5pm on May 23, 2014, and expect that they will be included in the public record and posted appropriately.

One very worrisome issue that I did not see adequately addressed is the funding for Prop 42 that we are expecting to pass. The paradigm shift the public has called for, where the board would provide a sunshine ordinance and reinvigorate the public meetings, is in sight.

We must open the books and share the knowledge and fix the mistakes. Fiscal strength is measured by quality service not compelling debt ratios. If it is true that 34,000 youngsters are missing out on early education, please bring the motion that will topple that giant problem.

This is the greatest county on earth and what has been missing from the public dialogue is the public dialogue.

Eric Preven
The County Resident from District 3
818-762-7719
818-645-2616 mobile

COLOSSALLY BAD JAIL PLAN --

Jail is not a therapeutic environment, and our own Mental Health Director who is a psychiatrist, suggested incarcerating vulnerable folks can exacerbate mental health problems.

By far the biggest concern with this year's budget priorities is the shocking effort to green light a very expensive jail plan that includes two bad ideas bundled together as one.

The Mira Loma facility for women is ill advised, because incarcerating non-dangerous women and often mothers is bad policy and there is evidence that it creates and contributes to exponentially worse situations.

The plan to rebuild Men's Central Jail with the same effort at branding an incarcerator as a care provider that was deployed when the public was being sold Twin Towers in 1990's, is far off the mark. The Austin Report and the Vera report should be heeded at whatever cost.

Like for instance our Child Protection efforts, where we are experiencing a major crisis that requires a 'change agent' who, like the allied supreme commander during World War II, would be empowered to operate a zero sum budget with collateralization between departments, to enhance and improve outcomes for children... already.

If we crudely divide 2 Billion in two and spend the first half building a functional diversion program we would create jobs, foster community healing and reduce recidivism, thereby freeing up space for the truly dangerous. But remember crime continues to drop to historic lows.

What are the costs of the DA's task force to study diverting mentally ill people from the jail program?

The results might show a compelling reason to deploy programs similar to Miami Dade, and Austin TX and Contra Costa county that may have dramatic impact on the numbers, and might dictate a different sized facility.

Section 29080. (Repealed and added by Stats. 2009, Ch. 332, Sec. 34.)

Cite as: Cal. Gov't. Code §29080.

On or before September 8 of each year, the board shall publish a notice in a newspaper of general circulation stating that:

(a)The recommended budget documents are available to members of the public.

(b)On the date stated in the notice, not fewer than 10 days after the recommended budget documents are available, and at a time and place also stated in the notice, the board will conduct a public hearing on the recommended budget.

(c)Any member of the public may appear at the hearing and be heard regarding any item in the recommended budget or for the inclusion of additional items.

(d)All proposals for revisions shall be submitted in writing to the clerk of the board of supervisors before the close of the public hearing.

Section 29081. (Amended by Stats. 2009, Ch. 332, Sec. 35.)

Cite as: Cal. Gov't. Code §29081.

The hearing may be continued from day to day until concluded, but not to exceed a total of 14 calendar days.

From: esp3800@aol.com
Sent: Friday, May 23, 2014 4:52 PM
To: ExecutiveOffice
Subject: (1) Eric Preven Budget Hearing written testimony -- Public Safety

Public safety

Two supervisors have proposed setting up a permanent citizen's commission to oversee the Sheriff's Department. Are you in favor of that?

I fully support the idea of setting up a citizen's oversight commission and personally attended and participated in most of the Citizen's Commission on Jail Violence [CCJV] hearings in 2012.

The crisis of leadership in the Sheriff's department has resulted in some very disturbing realities. To restore a sense of confidence and mutual respect between residents and the Sheriff's department, during the leadership transition currently underway by election, a strong reminder of who is working for who is needed.

Miriam Krinsky, the executive director of the CCJV, explained the need for "golden key" access. The basic idea is that everybody, law enforcement included, behave as better citizens, when there is feeling that a group of witnesses might walk in at any moment.

Sheriff Baca seemed for this idea, so the idea that the Third District vote did not materialize is a big disappointment and contributed to my decision to run.

What role should the supervisors play in the management and operation of the Sheriff's Department?

The Board has enormous power over the Sheriff's \$2.8 billion budget and though there is evidence that the Board is willing to wield that power from time to time — Supervisor Molina certainly made the case last year that the contract cities in her district were not getting their money's worth in Patrols, generally, and all too often, the board relies on CEO Fujioka's judgment. The same Mr. Fujioka from whom the board took DCFS oversight away a couple years ago.

One reason I personally stepped in alongside the ACLU to compel the Board's lawyers to provide the contracts for our implementation monitor, Richard Drooyan and two very low profile "Board Consultants" Joe Brann and Joe McGrath is that this triumvirate of long time law enforcement insiders, are making recommendations to the CEO who then recommends them to the Board and the Board generally accepts them, regardless of whether or not they make any sense.

This closed system produced the much ballyhooed estimate that the board received from the Sheriff that it would cost \$63 million dollars to put Lapel cameras in service in our custody division. Our consultants agreed.

When it came out that such cameras would cost only a fraction across the street at Los Angeles Police Commission, under Steve Soberoff's leadership, my antennae went directly upward.

The decision to give the department, that sorely lacked the basic leadership to self manage itself, a massive expensive rollout of mostly senior supervisors and internal affairs personnel, is astonishing. Not in a good way. The reason that the Sheriff's Department issues have persisted for so long is because we keep repeating the same mistakes.

Former Sheriff Lee Baca has proposed replacing the Men's Central Jail complex. What do you think should be done with the facility? If you believe it should be replaced, how large should it be?

Rather than an expansion of jail money, we should invest in diversion programs for the mentally ill population. Jail is not a therapeutic environment. Typically, incarcerated people with mental illness experience severe exacerbation of their mental illness, become more resistant to treatment and leave jail with worse disabilities and prognoses. They suffer far higher rates of physical and sexual abuse from other inmates and guards than do inmates who are not mentally ill.

Steve Lopez, a columnist for whom I have great respect, wrote a column in December on the subject of a new jail and I found myself disagreeing with his take.

I visited the jail myself recently and was most disturbed, not by the old facility, but by the fact that there were four grown men in one small cell. If we were doing the pre-trial

releasing and split sentencing and electronic monitoring that we should be doing, the reduction in population would alleviate that.

I responded to Steve's points and I thought readers might benefit from a slightly shortened version of my endless email. Steve's comments are in quotes, SL, while, EP signifies comments by me, Eric Preven.

SL: "The Men's Central Jail has long rows of cells facing a wall. "It's clearly inefficient, and it's arguably inhumane and unconstitutional," Los Angeles County Supervisor Mark Ridley-Thomas told me this week. "

EP: The costly and recent installation of almost 1,000 CCTV cameras is an interim solution to surveillance in the corridors, until we successfully demolish the facility and replace it with a park or international art installation.

SL: "Of course, problems at the scandal-plagued Sheriff's Department go well beyond jail design."

EP: Right, and thus we want to minimize costly custodial solutions and maximize in-community services and jobs. Rebuilding a brand new jail, with an emphasis on mental illness, Twin Towers 2.0 is among the worst ideas on the table. Vanir Independent is not independent. <http://lusk.usc.edu/membership/people/dorene-c-dominguez> We farmed management of the Coliseum out to USC, let's hold off on doing so with the new jail.

SL: "A county report estimated that a jail with a more practical design would require far fewer guards, for an annual staffing savings of \$25 million. There would be an additional \$10 million savings in operating and maintenance costs. "

EP: Steve, we just approved \$88,000,000 [tk.] on new Sheriff stuff, much of which recurs annually in the budget, per the CCJV. The Sheriff's budget is \$2.8 Billion so the \$35 million in potential staff and operational savings, you reference, that needs to be carefully scrutinized and studied, is not the reason to build a new jail. At \$50,000 per year to incarcerate an offender...versus \$2,600 to monitor electronically, we'll save far more by going out of the jail business. If you crave savings, like I do, consider that there are over 1,000 Sheriff's Department employees who drive home in unmarked county cars every day, at enormous cost to the taxpayers, \$4.00/gallon.

SL: “And if a smarter design leads to fewer altercations and lawsuits, there could be a savings in legal costs.”

EP: Conflicts occur in all settings new and old. “No one other than us is entitled to know how much we’re spending,” said Roger Granbo, assistant Los Angeles county counsel in charge of handling law enforcement cases. Mr. Granbo told the Daily Journal that recently. As you know, I vigorously disagree with that, frankly, insulting assessment. Granbo, who I do not know, has a tough job, upholding tradition and fear in the face of ‘evidence based’ alternatives. One effective way to reduce conflicts and legal costs is to not build a costly jail.

SL: “Critics of proposals to spend more than \$1 billion on a new jail say that the money should be spent instead on education and crime prevention, and that sentences of nonviolent offenders should be reduced and drug addiction and mental illness be treated as diseases rather than punishable crimes. I’m for all of that, but I think we will need a new jail too.”

EP: I’m for all of that, but I don’t think we will need a new jail. Read the Austin Report a few summary pages are attached.

SL: “Especially with the added load of state inmates serving county time due to the federal crackdown on overcrowded prisons.”

EP: The added load, to use your term, is diminishing. Post-realignment we need to be sure that non non non’s don’t recidivate. What one does in jail, matters, and the Sheriff enjoys putting an Education Based Incarceration spin on things, but what about a Community Based Education spin on things? Hard to connect the dots on how a new jail will reduce recidivism.

SL: “A new jail, done right, would have a mental health evaluation and referral center to reduce that population of inmates.”

EP: You ought to go back and look at the transcripts from when they were setting up the Twin Towers project. It sounded so good you’d want to make a reservation, if you didn’t know better.

SL: “It would have a veteran and homeless court.”

EP: We'll get you a veterans and homeless court without a new jail, Steve. Jackie Lacey has talked about rolling those out, asap. We'll see.

SL: "And a way for inmates to occasionally make court appearances by video, rather than being in transit all day for proceedings that often last a minute or two."

EP: First of all, "Court Call" has been around for years and a Skype system can be set up wherever you put the computer. We can accomplish this without a new jail, but we do need prosecutors and judges to agree and cooperate.

SL: "This is an antiquated system," a sheriff's official said on my tour of the jail as we strolled past moldy walls and walked under a plastic tarp that was suspended from the ceiling to catch the trickle from bad plumbing."

EP: Infrastructure falls apart, and AECOM writes a to-do list, but remember the big goal is to phase out the dungeon. We can make Men's Central functional for the short period we'll need it. Fast forward to the day they demolish Men's Central... the population will be directed here and there. Now freeze. That's the final outcome we want. An empty Men's Central... for good. Hold the Billion dollar tab!

SL: "Each day, beginning at 3 a.m., hundreds of inmates are herded out of cells."

EP: If we spend a billion dollars on a new jail, they'll still be herding them from here to there and back. Nicer cells, with fewer staff, won't reduce the numbers of inmates. Connecting those offenders with something in the community is our only chance. We need to focus on that piece, not a new jail.

SL: "It's a massive daily movement that is made more cumbersome and dangerous by the long corridors and poorly lit alcoves."

EP: Steve, we spent a bloody fortune rigging the jail with cameras, let's focus on reducing the population of incarcerated people because it really doesn't work. The space we do need for the really dangerous offenders is available, according to James Austin and other experts.

SL: "Teams of inmate plumbers help with the backlog of breakdowns, but it still takes up to five days for repairs."

EP: Five days for repairs is upsetting, and a new jail would probably work better, but if we build it, aren't we going to fill it?

SL: "One inmate told me that conditions are much better in the state prisons he's been in, including San Quentin."

EP: I believe that there is support for that one inmate's POV on Yelp.

SL: "Ridley-Thomas said he's shooting for early in the new year."

EP: Thanks for the heads up. We'll get the word out fast and early that a brand new jail is not in tune with what LA county residents want or need in 2014. And if the youngsters, who will ultimately be left with the bond payments, could speak, they'd probably say, no thanks, too.

Some officials believe the Sheriff's Department should use vacant jails outside the county to relieve crowding and reduce the need to release inmates early. Do you agree?

A deal to bring 500 offenders to the Taft facility in Kern County was approved briefly, on 9/24/2013, before being 'un-approved' a couple weeks later. Taft is a good example of why, in general, sending offenders way up north is a non solution for LACounty. 1) The facility is in Valley Fever country (a scary illness that has been widely written about, and contributes to an unwanted health risk for all.) 2) The lower cost per offender is a mirage because of health care and transportation considerations 3) The concept of busing folks over 120 miles up the 5 Freeway is very costly, and makes visitation by family members less doable. The absence of community contact directly contributes to recidivism, and thus, by any estimation it is a bad solution to farm offenders out of county.

Peter Laarman of the Justice not Jails coalition said it right in just over a minute.

Transcript for 9/24/13 here.

What would you do to improve the juvenile detention system, which is under federal review following the misuse of force against children?

Follow Paragraph 73 and release the kids unless a specific public safety threat would prevent it!!

The board met in closed session on October 23, 2012 regarding the Federal case against the county's probation department. The US attorneys outlined a number of concrete steps that should be taken by December 31, 2014 to resolve the matter completely. Those steps were outlined in a Paragraph 73, of the Memo of Agreement originated in 2008.

Page 10 of 18 is the powerful Paragraph 73.

In lay terms, the US Attorney proposed a series of encouraging ideas that add up to: "Let the youngsters go!" As with our Child Protection system, the current portfolio of programs is so flawed, that we often do more harm than we do good by adding kids to our system. This must change and yet when Paragraph 73 was agreed in October 2012, it was not publicized. I asked for records to see how the US Attorney's recommendations were disseminated to the departments: The DA, the Sheriff, etc.

There were no letters from our Criminal Justice leaders to their staffs about the settlement. How is that possible?

Specifically, Paragraph 73, states that we shall (not should) Minimize Juvenile Hall Confinement, Divert Minors from the Juvenile Justice System, Make Community Based Services available!

That effort resulted in a \$2.3 million budget request for juvenile day reporting centers so youths can be diverted from probation camps.

Are we doing enough? No.

Intake and Detention Control Officers shall, after conducting a risk assessment utilizing an evidence-based screening tool, must consider the following intervention options for youth: Cite-back and release to parents, guardians, or other relatives with a future court date within 60 days; Community Detention Program with electronic monitoring pending court hearing.

And yet our Electronic Monitoring program has been an abject embarrassment. We have endured endless RFP iterations that have resulted in a dramatically underused system for years.

Probation recently rolled out it's 'mea culpa' but that, quite frankly, is not what we need. The most maddening part of the department's willingness to accept some blame for failing

to train probationers in the monitoring technology, for five plus years, was an estimate that it would still require another 10 months to define the criteria for an RFP. Nonsense. There is no good reason it should take so long.

State prison realignment has shifted more felons to local law enforcement oversight. How well do you think it has worked? Would you do anything to alter it? Has the program had any impact on public safety?

The realignment process from State Prisons to County Jails is here, and despite the preference among certain factions for whipping up 'public safety' hysteria, crime is once again down. Homicide rates in Los Angeles in 2013 were at their lowest in six years. Since 1994 violent crime in the United States has fallen by more than 40%.

I have no tolerance for folks who point up at the State as if LA County is not the largest contributor to the overcrowded state prisons, that for those who forgot, were found to be flagrantly unconstitutional.

We have lagged behind other counties in deploying proven techniques for dealing with this mostly not dangerous population.

Contra Costa County is a good example of a county doing a better job on Split sentencing and smart probation reforms. The statistics about how Los Angeles County uses Split sentencing, are simply too embarrassing to publish.

Until we focus on the root causes of violent gang crime we will continue to tragically cycle young and old through our system and the violent behavior of urban street gangs will continue.

So the immediate question for law enforcement appears to be, how to deal with the urban violent crime? But it's not the role of law enforcement to address the root causes. That is the responsibility of the Board of Supervisors and if elected, I will take it very seriously.

Programs like The Community Safety Partnership and Homeboy Industries need to be supported and or cloned.

If the police explain the law to suspects and treat them with respect, then community leaders will cooperate with the police to reduce violent gang crime.

Is the Sheriff's Department doing enough to lower the cost and frequency of use-of-force, harassment and traffic-related lawsuits against the agency? If not, what should be changed?

The Sheriff's legal bills are in three words: out of control. Over 40 million dollars in 2012-13. Just last week, the board agreed to "appeal" - that means keep fighting at our expense - a case involving a finding against the department for excessive force.

The department and county counsel have adopted what has been described by critics as a "scorched earth" litigation policy and there is apparently "no limit" to the amount of legal fees the county will endure to push off additional liability.

I am hopeful that the next wave of Board of Supervisors will wield the power to "settle" or "defend" more wisely.

Of course, the boys in blue deserve a fair defense, but indefensible actions and "out of policy" behavior is where the "scorched earth" policy should be applied.

It irks me that Supervisor Molina is frequently pressing for longer sentences and harsher punishment, yet has been, by her own admission, totally ineffective at policing our own department.

The new Sheriff, needs to adopt a zero-tolerance leadership approach, and the Supervisors need to send that message to the new Sheriff by holding the line on legal bills.

Would you support state legislation that would give more authority to Sheriff's Department civilian monitors? Would you support legislation that would make county sheriffs less autonomous and more accountable to county supervisors?

I certainly would support legislation but to quote the great Zev Yaroslavsky, "the devil is in the details." The Sheriff should be accountable to the people. "Let the chips fall where they may." Whatever that means.

The Board of Supervisors should systematically installing civilian monitors. The obsessional discussion between supervisors and lawyers over the type of statutory authority over the Sheriff misses the point.

In fact, it is not statutory power over the Sheriff that the public craves, it is the power of public scrutiny. If twelve citizen monitors were given “golden key” access that Miriam Krinsky talked about, and not muzzled by the attorney client privilege, our problems would improve substantially.

From: esp3800@aol.com
Sent: Friday, May 23, 2014 4:52 PM
To: ExecutiveOffice
Subject: (2) Eric Preven Budget Hearing written testimony -- Child Welfare

Child welfare

What would be your top priority in improving the county's child welfare system and how would you accomplish it?

On February 4, 2014, the supervisors finally shared out loud and in public, at item 10, their frustration about the regulatory framework for the way our DCFS and public health nurses cooperate.

We have 80 nurses in each group and so far we have been unable to deploy the Public Health nurses as an important check and balance, the way we need them deployed.

This is intolerable and I have reached out to senior departmental leaders in both groups seeking clarity on this problem to understand how it has persisted. So far, neither department has provided much in the way of follow up. Diane Von Furstenberg said recently, "One thing you cannot fake is clarity."

She's right.

Feb 4, 2014 Transcript:

The Los Angeles County child welfare system has been criticized for mishandling victims of abuse or neglect. Many experts say social workers are insufficiently trained to know when to separate a child from a parent. Do you agree, and if so what would you do to improve the system? Do you believe social workers should be required to hold a master's degree in social service, as some others counties require?

Misguided or incorrect training is clearly a vulnerability for children and families because it leads to failed judgments about families.

The curriculum at six local universities that channel social workers to the county is being standardized, revamped and expanded from 8 weeks to 52. This is a sensible idea, but we should make sure that during the year of this training, cases can be discussed anonymously, to use this more protracted training effectively.

A requirement for master's training does not seem to be a tenable solution, as it appears we are already struggling to hire social workers without such a high-end requirement, in place.

There is a good 'simulation' training program currently in use, where actors play the roles, and new social workers can break down the scenes in the interest of learning.

I think more seasoned workers, should participate, too. Everyone can improve. And those who don't want to improve, ought to call it quits.

Trainings like this can also give supervisors a real feeling for who would be best for various assignments.

In my opinion, hiring more workers with a master's degree in social service, is a reasonable goal, but as the Blue Ribbon Commission reported last week, we currently send our least experienced social workers into the most difficult decision making moments. This needs to change.

The Children's Special Investigations Unit looks into problem cases and recommends ways to prevent the deaths of juveniles under the oversight of county workers. Because findings in each case have been declared confidential, the public and front-line case workers never learn what happened and how it might have been prevented. Would you support making the unit's final reports public?

This is a systemic problem and the Los Angeles County Counsel and the Board of Supervisors need to reset the terms of this critically important relationship. Too often, until recently, the board has allowed legal counsel to set policies that fight the very purpose of our shared mission, to help children. It's all in the interest of reducing liability, but it's wrong. Dead wrong.

On April 11, 2013, after a brief appearance at the LA city ethics commission meeting - <http://ethics.lacity.org/> - I jumped on the 70 bus to the Edmund D. Edelman Children's Court to check out a case involving, Anonymous, a mother who has been testifying about her DCFS nightmare at weekly Board of Supervisors meetings for months.

I saw firsthand how a judge made a sensible court order aimed at a productive path to reunification of parent and children. The county counsel, went far out of it's way, as the legal representative of DCFS, to block that court order and defy the judge.

Now, the county counsel favors closing court proceedings. This is a terrible mistake and we need to adjust the attorneys who want to work in secrecy, masking as privacy.

We have an army of attorneys fighting with insufficient resources over situations that should be addressed through mediation and various family education programs and strategies.

A special commission on child welfare is expected to recommend overhauling the child protection service and imposing greater oversight on private foster care providers. The group also wants to create a child welfare czar to coordinate services. Would you support such recommendations?

On March 28, 2014, at the Blue Ribbon Commission on Child Protection meeting Commissioner Andrea Rich stated loudly and clearly that the system is facing a serious crisis or emergency. She even used World War II's Supreme Allied commander, as an analogy to underscore what she felt was critically important and needed, a Child Protection Czar, empowered to lead the war against a set of bureaucratic crimes.

For example, the county sends our least trained and inexperienced social workers into the field to make, arguably the most important field decisions about taking children. We collectively know that this is wrong, and yet, this is what we do.

We provide more money for non-family care providers, even though the statistics show that 'family-care-givers" struggle more with money and have significantly better outcomes — we know this is wrong, and yet, this is what we do.

The Czar, if approved, should be empowered to manage a zero-based budget, whereby he or she can direct resources where he/she sees fit. A 'change agent' with control over all the

county departments working on these issues makes sense. This way, in theory, one small county nation cannot change the terms of the overall campaign.

I'm concerned that this may be the 'magic wand' that we constantly say does not exist, but it is worth reaching for.

Step number one: Identify the candidate.

I took the time to attend the meeting to ask the Blue Ribbon Commission to specifically tell the board who might serve in this capacity, because, all too often such recommendations result in a lengthy and ultimately disappointing search.

David Sanders, the current chairman of the Blue Ribbon Commission, is well-versed and compassionate and smart. He told the smattering of residents who attended the last meeting that 5000 child protection cases have been opened by DCFS since December 2013. There was a gasp in the room. Time to "reduce removal" and "support reunification."

On a positive note, let's initiate a bold new campaign to educate county residents about how to be good baby-parents, since the lion's share of our trouble is in that population.

I was fortunate enough, as a young parent to take a course at Women's pavilion in Tarzana, let's support new parents who are by definition ignorant, with education.

It was only two years ago, that it was revealed that our well funded, First 5 LA group transferred \$87 million to (the Department of Public Health and Department of Mental Health) to fund programs that were not completely defined. Supervisor Molina's comments are too inflammatory to print. Transcripts are available at the county website August 1, (search: Stealing)

A couple months later in October 2012, a coalition of organizations, including the ADcouncil, launched the "Be more than a bystander" campaign to eliminate, or at least curb, "bullying" by urging parents to teach their children to face down such behavior.

I propose a similar campaign that will drive parents in crises to an alternative hotline — A hotline to call before things deteriorate...where help can be found without the possibility of losing your child.

And I will personally reach out to Beyonce, the ultimate baby mama, and others to help with such a campaign.

That would be a powerful and good use of Celebrity. Better than pushing Pepsi.

And I am hopeful that the President's proactive childhood initiative signals a shift in American policy, one that could "significantly reduce inequality if it remained true to the evidence of what works — not to the politics of what is convenient."

With more than 36,000 children under county supervision, social workers complain that they have too many cases to effectively handle. The special commission was recently told that 683 caseworkers oversee 31 or more children and that some even have more than 60. Do you believe more workers should be hired? What would you consider a proper caseload? And if more social workers are needed, how do propose to pay for them?

Hiring Social workers is underway and caseloads should be dramatically reduced by closing cases. This issue is a lightning rod, but not really the core issue we face.

The many workers we have are being asked to operate a system that is not functional. Many of the fixes we have been able to make, including the reduction of ludicrous amounts of pointless paperwork, has been thanks to the fine work of diligent and passionate child care workers. That said, in the simplest terms we must "reduce removal" and "support reunification."

What is your view of the job being done by Department of Children and Family Services Director Philip Browning and would you support his retention?

Mr. Browning's previous job was as the leader of the The Child Support Services Department, the largest locally operated child support agency in the nation. It typically manages approximately 450,000 cases.

So, We have the guy who increased revenue and improved efficiency inside the Family Law setup here in Los Angeles County.

In simple terms, revenue aside, that entire system is a colossal failure and regularly makes things worse for families. Toss Family Law on the pile of systems we need to improve.

Far too many DCFS cases are distorted by parents who hate one another. Our strategies to minimize that has failed. Lawyers are not helping, so much as they are billing.

If the Blue Ribbon Commission's recommendation for a Czar over child protection is adopted, as it should be, Mr. Browning's importance will be appropriately reduced, thereby obviating the need for an immediate change.

Whether he stays or goes, he should spend as many days in the field as possible. I was upset to discover how frequently he travels to Sacramento for various meetings. More than ten percent of his work days... so like 28 out of 260 days he was away. Not saying he shouldn't take the appropriate trip, but he is one of the only set of eyeballs empowered to fix whatever he sees, so he should be roaming through our vast system, giving notes, as fast as he can.

From: esp3800@aol.com
Sent: Friday, May 23, 2014 4:52 PM
To: ExecutiveOffice
Subject: (3) Eric Preven Budget Hearing written testimony -- Homelessness

Homelessness

A \$100 million plan to regionalize homeless services by placing a stabilization center in each supervisor's district was shelved after community opposition arose in 2006. Should that plan be revived? How should the county deal with the homeless?

The endless debate about a more Countywide approach (think federal) or a more district specific initiative (think local) is part of the problem. As long as people are willing to tolerate the warehousing of homeless people in downtown's skid row and other havens, the problem will persist.

The board is regularly deliberating, in small groups, behind closed doors and even after they approve a way forward, it can take as long as two years for that approved funding to materialize. In the last two years Homelessness in LA County has spiked 23.5% since 2012.

The 2013 number is 57,735 homeless in LA County according to the Department of Housing and Urban Renewal.

We need to minimize folks being charged with serious crimes like making criminal threats when those rantings were clearly aberrant acts induced by psychosis.

The Sheriff needs to promulgate a policy that makes clear that officers have the discretion to divert suspected misdemeanants who are mentally ill rather than arrest and book them. The District Attorney needs to agree with the Sheriff and other law enforcement on this policy to implement the diversion program. The idea is charges would be dismissed pending the defendant's satisfactory completion of an agreed upon treatment program.

The biggest problem, even when we do intervene in situations as described above, is finding a program. One superior court Judge wrote a letter to Supervisor Yaroslavsky last month explaining that it has become increasingly hard to find programs.

Miami Dade has had success with pre and post booking diversion programs and we ought to study that carefully.

The county periodically assigns the Los Angeles Homeless Services Authority to move people off the streets, offering assistance and shelter. Many who go in for treatment, however, quickly leave. How should the county close this revolving door while making sure money is not wasted?

Los Angeles County has a pilot project for Laura's law and we need to follow up. In 2005 the New York Office of Mental Health surveyed those in an assisted outpatient treatment plan - meaning that a court ordered a patient to enter treatment and could be confined for up to 72 hours if he or she refused. The survey found: 74% fewer experienced homelessness, 77% fewer experienced psychiatric hospitalization, 83% fewer experienced arrest and 87% fewer experienced incarceration.

Those numbers are worth chasing, one way or the other. We must respect the "rights" piece, but mandatory treatment is a key tool. NAMI is behind this. Let's build it so there is no racial weirdness. DHS director and part-time messiah, Mitchell Katz can certainly assist. I jest, he's a mortal like the rest of us, myself included.

Mitch Katz's program to provide 56 units of permanent supportive housing for chronically homeless individuals in a blighted area is saving money and should be replicated.

Given the decrease in funding at the Community Development Commission and Housing Authority, in this post-CRA environment, we must be more efficient and pay very close attention to every dollar to ensure it is invested wisely.

The promising Family Solution Center program aimed at simplification and focussing services is worthy of careful attention and if sustainable expansion.

About 60% of those on welfare are homeless. Some say they remain on the street because their monthly check of around \$250 is far less than what it costs to rent. How would you address this issue? With federal housing

vouchers frozen and rents continuing to go up, would you support raising the general relief amount? If so, how would you pay for it?

GR provides financial assistance to indigent adults who are ineligible for federal or State programs. An average GR case consists of one person, living alone, with no income or resources. GR is not going to solve homelessness but I would certainly support raising GR while reducing the numbers of individuals who need it.

Assisting GR participants, with money management is a good focus for volunteer efforts. We want to help people survive without the GR, but also we don't want it put to poor use or squandered.

From: esp3800@aol.com
Sent: Friday, May 23, 2014 4:52 PM
To: ExecutiveOffice
Subject: (4) Eric Preven Budget Hearing written testimony -- Healthcare

Healthcare

As the Affordable Care Act increases the number of people with health insurance, a once-captive client base for county hospitals and clinics will be free to seek care elsewhere—and to take their newfound insurance coverage with them. What can you do as a supervisor to insure that county facilities don't lose these now-paying customers?

Dr. Mitch Katz is leading the charge on this and the next Supervisors need to support his efforts to do smart things that will make the network appealing to consumers. That includes getting the message out.

For example, encouraging coordinated, whole-person care: Better coordination, continuity, and patient management.

If everybody is in charge, nobody is in charge.

Payment reform: We need to migrate away from a fee-for-service billable provider visit, to what they call “care team encounters”:

Ladies and gentlemen, introducing the “Patient-centered medical home model.”

We need to Improve Efficiency and Reduce Duplication — econsults are among the latest greatest thing — a way to use the internet to dial in quality assessments from charts while reducing clumsy and costly appointments.

One great example of a program that is working well, has to do with our screening program for diabetic retinopathy... a major curable cause of blindness in LA County.

By empowering medical assistants to take the tele-retinal pictures, the doctors are able to screen far more patients and serve the public more efficiently while saving money.

Efficient service starts by putting the money on the “screen” to use an entertainment industry term, meaning to deploy it wisely.

And the county has to play smart. If the county is not getting paid, and a patient’s insurance is paying another provider, the County needs to hold the line and direct those patients to the provider who is getting paid.

County health officials have said they will continue to care for people who remain uninsured, including immigrants without legal status. Do you agree with this policy? Should there be limits to this care?

We absolutely need to ensure that DHS and its community partners continue to be the safety net for the uninsured. It’s a thankless job, but in our system, that is what we got.

On a very practical note, every client at a county hospital gets a bill. One serious concern is that many of those bills rise quickly and yet will never be payed.

One major goal given that conundrum is to ensure that patients do not stay away from critical treatment out of financial worry. In the end this will cost us more and frankly, it raises a question of morality.

The projected \$237 million cost for rebuilding Martin Luther King hospital rose to \$281 million last summer. Its reopening has also been delayed for months. Do you think the delays and increased costs are justified? Is there more county officials should be doing to get the project completed; and, if so, what?

As Supervisor Ridley Thomas will attest, when you get into the walls of a facility sometimes problems that were not originally envisioned materialize. This has been the excuse for what amounts to serious cost overruns and delays.

The painful part of this stunning bit of mismanagement, is unfortunately, it is more of a “feature, than a bug” on county projects. All too often, estimates are missed and contractors and consultants come back repeatedly with little or nor accountability.

If elected, I will be a strong and dogged leader, willing to incentivize contractors on “must succeed” projects under time pressure.

But make sure that every stage is carefully monitored. If contractors want to make money, they have to really earn it.

Studies suggest emergency room use is likely to increase at least initially as newly-insured people drop their reluctance to seek care because of cost. Given that most county emergency rooms are already overcrowded, what would you do to manage this growth?

In a word, triage.

MLK has a special area to divert mentally ill patients who do not need ER attention exactly.

The board needs to resume the monthly updates and inform the public through advertising and other messaging that the clinics and primary care community based alternatives are a better more convenient first stop.

It's like the message on the answering machine of Doctors everywhere — “If this is an emergency call 911... if it's not... don't call 911 — call Mitch Katz at XXX-###-#### and find your medical home.”

<https://www.youtube.com/watch?v=HoRkntoHkIE>

We ought to license the “Home” song from the Olympics a couple years ago and roll out a “Make this place your home! Campaign” It's about small-time clinics in strip malls, providing quality treatment and improved outcomes.

From: esp3800@aol.com
Sent: Friday, May 23, 2014 4:52 PM
To: ExecutiveOffice
Subject: (5) Eric Preven Budget Hearing written testimony -- Finance/Labor

Finance/Labor

Do you have any concern about the amount of influence business or organized labor groups exert in county politics and this race specifically?

Organized labor has a permanent and critically important seat at the county table.

In a county where voter turnout has been disappointingly low, the power and influence of labor can be outsized. The Rev. Cecil L. Murray, who I noted with pleasure during the CCJV, will not hesitate to quote Lord Byron with pulsating frequency, "Power tends to corrupt, and absolute power corrupts absolutely."

This applies to the Board of Supervisors who serve as Management and our mighty workforce. It's important to take care of county workers while ensuring constantly improving outcomes for the public.

One serious concern is that negotiations between the unions and the county are often handled outside of public view.

Most county residents have no clue about how much lobbying goes on in county government. Generally, we reserve our disgust for the Washington based influence game, though I have been developing a healthy disgust right here in LA County. The County democratic party has lost its way and clearly needs a leadership change. I'll help with that, if given a chance.

A recent article in the Sacramento Bee noted, that in 2013, money spent by lobbyist employers lobbying the State of California rose 2.74% to \$177,359,844. Yikes...alot.

The City of Los Angeles Ethics Commission reported that during the very same period the amount spent by lobbyist employers lobbying the City of Los Angeles rose 7.63% to \$42,878,770. Impressive.

I sought the comparable county numbers with a straight face and was told by the Executive Office that that information would simply not be made available. What? This is not tolerable.

Government ethics reform is a major priority and the only way to curb excessive influence is to post it for all to see in the town square.

Supervisors boast of having maintained the county's fiscal health by keeping purse strings tight during the recession. In that same period, the jails have been overcrowded and fallen under federal investigation; the child welfare system has been accused of failing abused kids due to heavy caseloads; public hospital emergency rooms have overflowed with patients, and programs to move tens of thousands of people off on the streets have seen limited success. What would you do as supervisor to raise new revenue or free up existing resources to address these budget challenges?

Reducing waste and maximizing efficiency should be a constant mantra in a big and clumsy bureaucracy. Anyone who has attended a board meeting knows what type of constructive but directed comments, I make, and will continue to make.

The next generation of Supervisors has a chance to finally deal with the costly and counterproductive silo mentality. As I tell the CEO annually around budget time, a high bond rating is nothing to brag about when the job is not getting done right.

If the county committed to finding 1% savings across the board that would amount to \$250 million.

If the Sheriff's group, during a period when there have been more Popes than Sheriffs, could find 1%... that would be \$28 million.

The county has an enormous budget and there are plenty of places to make substantial savings. For one thing, there is no good reason to be paying 1.95% of every dollar to a firm in South Carolina to manage our Job Order Contracts.

And the county needs to do more than write a five-signature letter to the the Governor about runaway production. \$1.5 billion of incentives were put out into the production

market by other states and governments to lure away our business last year. The county has an opportunity to to be a leader on this.

The San Fernando Valley and third district is home to some of the most talented and valuable production workers in the world. We need to protect this amazing infrastructure and get the Studios and major entertainment companies to play the good citizenship card, already.

Folks who know say if LA can offer a 10% incentive, the shows would stay.

The reasons these companies are taking shows out of state has nothing to do with good citizenship, for sure. Keeping a percentage of the productions right here at home... and preserving the infrastructure is a key point on the roadmap home.

And rather than picking off one major Studio, we ought to get 'em all at once. They like it like that. What about 5%?

The County currently requires many contractors to pay a “living wage” that amounts to \$11.84 an hour. Given the current national and local movements to raise the minimum wage to a much as \$15.37, do you believe the county’s required living wage should be increased; and if so, to what amount?

Full time \$11.84 would be \$24,627/year or at \$15.37 it would \$31,969/year. That’s the kind of math I’m willing to do, day-in, day-out. Tough to raise a family on that.

The rates need to go up as high as we can get 'em. The solution to inequality takes work.

Contractors may be obliged to pay a “living wage” but too many employers have multiple county contracts, that are not tracked as a bundle, so the county permits economy of scale benefits to these companies, while continuing to pay sometimes a super-premium.

The companies often squeeze as much profit out of their workers as is humanely possible. American Golf Corporation, Diamond Contract Services, Classic Parking, Modern Parking Inc., Far East Landscape, Torres Construction, Mackone, Securitas are just a few of our multiple contract players.

My time as a citizen watchdog has given me a familiarity with the county players, which might be candidates for rightsize renegotiations.

One sleazy trick we uncovered had a parking operator sneakily bidding on jobs using a lower “part time” rate. Disturbingly, the scandal was exposed, but the Supervisors looked as a lobbyist tied to one of our supervisor prevailed. See KCET.org “Family Ties”

Los Angeles County government has the largest workforce in Southern California, with about 101,000 employees. Many went without pay raises during the recession. Would you vote to give county workers higher pay at this point in the economic recovery?

Raises should first and foremost be merit based. In general, we need to reward competence over endurance. Though, I thought the Board of Supervisors was right to award ALADS, the Sheriff deputy union a 6% increase over three years, I felt they should have extracted more and better compliance and reporting to the board.

The deputies are not the group that is taking too much money, it is the upper leadership, and the audit of the Sheriff's Department will be effected by the sudden early retirement of Wendy Watanabe, the Auditor Controller, who trained under Paul Tanaka.

Candidly, there has been an endless supply of disappointing news from the Sheriff's Department, then... here comes the bump! This was a mistake. I've witnessed several cycles of this dance, and I am very eager to give Mr. Fujioka a different set of instructions in this work.

Los Angeles County is one of the few remaining jurisdictions that does not offer peace officers “3% at 50,” which would mean sheriff's deputies can retire at age 50 and receive 3% of their highest year's pay for every year of service. Do you believe the county should move to that standard?

If an officer worked for 25 years he could get 75% of his/her salary for life? That's a lot and we can't underwrite such programs for folks to retire at 50. I would rather increase the salaries when the workers are working. The idea of calling it quits at 50, fat, dumb and happy is not in step with what the public expects in 2014. We revere these men and women, but we can't send 'em to Palm Springs at 50 with pushing six figures... c'mon.

Current civil service protections prevent the county from moving some veteran employees to posts where their experience may be most needed; for example, social workers who have already spent time in a difficult region of

the county cannot be sent back without their permission. Would you do anything to change that civil service rule?

I have no tolerance for rules that are contrary to the public's best interest. That said, fair and equitable policies should be respected and quite frankly, if people are going to have to drive over an hour to Lancaster, that effort should be spread around equally, and we should consider nominal hardship compensation. Maybe subsidize ride sharing if that is not already being done.

From: esp3800@aol.com
Sent: Friday, May 23, 2014 4:52 PM
To: ExecutiveOffice
Subject: (6) Eric Preven Budget Hearing written testimony -- Environment/Development

Environment/Development

Oil extraction is on the rise in parts of the county and residents fear that some techniques might pollute the air and water. Do you believe it is acceptable to extract oil and gas in urban settings? Do you believe hydraulic fracturing is safe?

I am against fracking in urban settings in earthquake-prone California.

What is your position on the proposal to transform the San Gabriel Mountains' Angeles National Forest into a National Recreation Area either managed or co-managed by the National Park Service?

Char Miller of Pomona College says, "We may proclaim that the public lands are national treasures, but we treat them like dirt." The Park Service investing in the San Gabriels and the surrounding communities could be good. It's important to manage the expectations and not permit what's left of the pristine forest to become ... to be treated like dirt.

Should the county make another attempt to ask voters to approve a storm water cleanup fee? If not, how should the county address the cost of cleaning up storm water?

Public Works has an enormous budget and quite frankly you can find far more than 1% in this robust section. I've made inroads to this group, myself.

Last year, the Clean Beaches initiative failed because the public was not properly brought into the loop and the astonishingly deceptive, almost duplicitous lack of transparency, resulted in more unwanted delay.

We ought to get a comprehensive look at what specifically we are doing about runoff currently countywide and then focus our attention on that. Then we can see if those resources can be better deployed before we go for another costly surcharge.

Given the statewide drought, should the county be doing more to conserve water; and if so, what? Would you limit new residential or commercial development?

Water conservation is a top priority and the county should be doing even more to educate residents about smart effective solutions to conserve. We simply can't waste a drop. I demand short showers in my house.

The simple act of using a broom to sweep a driveway over hosing it off can make a huge difference, yet residents need to be tuned up to think before they act.

We should add "Smart" controller sprinkler systems but not enrich the companies blindly that provide this technology including access to the weather forecast for \$50,000 a year! Let's re-deploy our Information Technology [IT] guys with a focus on smoking out 'BS' — that's a technical term.

Systems that automatically adjust daily watering to the weather are smart, the way we set up the deal however requires careful scrutiny.

From: esp3800@aol.com
Sent: Friday, May 23, 2014 4:52 PM
To: ExecutiveOffice
Subject: (7) Eric Preven Budget Hearing written testimony -- Open government

Open government

The supervisors have been chastised for violating the state's open meetings law, as they did in 2011 when they met in private with Gov. Brown to discuss state prison realignment. What will you do to improve government transparency and avoid violating the open meetings law and public records act?

I have been a tireless advocate for open government and am currently a named party in a lawsuit to compel the board of supervisors to produce legal billings for cases in which we payed outside law firms.

As a regular attendee at board meetings I have first hand knowledge of how to improve and update our meeting system, with an eye to stimulating rather than stifling public participation.

One of the great disappointments has been the public integrity division of the District Attorney's office unwillingness to admonish, where best practices have not been followed or worse. The District Attorney needs to step up and force the board to comply.

It would be great to waive parking fees in a lot we own at the Music Center for members of the public who participate in our meetings.

Unlike a standard practice at Los Angeles City Hall, people paid to lobby county officials are not required to disclose the issues they work on, and they sometimes violate existing reporting standards without punishment. Would you do anything to change the county's lobbying rules?

I have been lobbying [pun intended] for changes to the way the county reports about its lobbying activity. I have spotted a number of omissions from published lobbyist reports

and quite frankly, the fact that the Board of Supervisors ethics oversight is handled by the Executive Officer, Sachi Hamai, something the Chief of Staff for the five-headed-entity, is absurd.

I have made a proposal to both the City Council and the County Board of Supervisors to farm the ethics work at the county out to the City's ethics group. The city does a fairly good job and have better software.

Also, the quasi-independent nature of the City Ethics Commission, in that it is not a county group, is an additional benefit.

During one of the most contentious matters like the transfer of American Golf Corporation and it's county contracts from Goldman Sachs/Starwood Capital to Fortress Investment Group in Dec/Jan, the board bungled and refused to fix a report that radically under-reported the amount of money a lobbyist tied to the Supervisors took from American Golf. Appalling, comes to mind. It was not the first egregious error. See KCET.org "Family Ties"

Each supervisor has a pool of money that can be spent at their discretion and without full board approval. What would you do to insure that the public easily sees how you spend your share?

In my book it is not appropriate to deploy such money out of public view. It ought to be a requirement to post the details. I would post it, myself.

Zev posts much of his, to his credit. Gloria occasionally announces a little of this and a little of that. And one very interesting detail is how Mike Antonovich and Mark Ridley-Thomas frequently vote against donations Supervisor Yaroslavsky makes, but they do not explain why.

I feel the public would benefit and understand what our leaders are thinking if they explain their "no" votes. Maybe not every time, but I find the absence of comment, disturbing. What is wrong with the third district supervisor giving to charity X or Y or Z? Is it that the supervisors who are voting "no" do not feel it is a worthy cause? Were they denied an endorsement?

Yuck.

The county's current campaign finance law is designed to reward candidates who stick to a voluntary spending limit for elections. But critics say the current limit of \$1.4 million is too low. Do you believe the campaign finance law should be changed; and if so, how?

The third district is vast and diverse so reaching deep into it, is a challenge no matter the resources. The fact that the press-supported debates were set well in advance of the filing deadline is "off."

You may be interested to know that two of the candidates for Third District Supervisor will have candidate statements in the Sample Ballot. I am proud to say that I will not be one of them. I examined the \$18,800 price tag to be included and realized... Sheesh, that's a lot. Still cheaper than a highly targeted Regional Planning letter, but by a crude calculation it's not bad value, since the Sample Ballot will be sent to over 5 million households and over 1 million Third district voters before being deposited in 4.99 million third district trash cans.

Anyway, the two candidates who coughed up the \$18,800 and will be included in the Sample Ballot are the two gentlemen who participated in the LA Press club debate. I don't think it should be illegal for a wealthy person to fund their own campaign, but, as a credible candidate, who is not that wealthy person, without a political machine behind me, I was expecting a bit more of a level playing field.

Eric Bauman would be happy to supply a RED LINE copy of the last couple iterations of the County Dem party Bylaw/Constitution changes, sorry unhappy to supply, my mistake.

The absence of a level playing field dissuades players from playing.

Should the supervisors create or seek voter approval of a regulatory body similar to Los Angeles' City Ethics Commission, which attempts to shape, administer and enforce laws regarding governmental ethics, conflicts of interests, campaign financing and lobbying?

When Aids Healthcare Foundation decided to sue the county over an embarrassing cavalcade of 'sole source' contracts, amounting to many millions in contracts, I learned for the first time that the City contracts with the county for Public Health Services.

With that precedent in mind, I have been raising an idea, that would have the far richer county fund and empower the far poorer city's ethics commission to act as one city/county ethics commission, like in San Francisco. Similar to the way the City contracts out public health to the county, only without the lawsuit from Aids Healthcare Foundation.

If such an action were taken, the county staff who have been struggling under weak leadership to serve the public's interest in timely relevant reporting, could be redeployed, thereby reducing our ever increasing and puzzling reliance on temps.

A quick glance at the Lobbyist report over at the city, will arouse anyone who favors sunshine. They do a mesmerizing top ten lobbyist report. <http://ethics.lacity.org>

Everybody is a better citizen when they feel ordinary citizen eyeballs are potentially paying attention.

From: esp3800@aol.com
Sent: Friday, May 23, 2014 4:52 PM
To: ExecutiveOffice
Subject: (8) Eric Preven Budget Hearing written testimony -- Transportation

Transportation

Supervisors also serve as members of the Metropolitan Transportation Authority board, overseeing billions of dollars in subway, light rail and bus transit services. Do you use public transportation? If so, how often and what routes?

I ride the Red Line to board meetings and other downtown appointments on average two days a week. I have also used the park n' ride service for the Hollywood Bowl and have concerns that the cost for a family of 4 over the next couple years will rise from \$20 to \$28. Yikes. This is supposed to be affordable for all county residents, not just the phat-cats.

A word about the Supervisors serving on MTA. To an outsider, this is almost laughably absurd. Why in the world wouldn't it be a different group, charged specifically with the transportation issues? We constantly have to endure "I am not a jail expert!" "I am not a Child Care expert!" "I am not a coliseum expert" from the Supervisors, and yet... they are confusing transportation experts? Pffft.

It seems that too much power rests with this very insular group that is already mired in other protracted problems, where they are regularly confessing that they are not experts. I will try to become an expert in all of it, if elected, because that is what I feel the job of Supervisor should be about. Working hard for the public's interest. The way each and every one of the sitting Supervisors probably did earlier in their political careers.

In Sacramento there is a motion to expand the MTA by two seats, which I think should be heard fairly at public hearings, to see what the people think.

Should Metro's rail system be extended all the way to LAX; and if so, how?

At this point, people movers is the most cost effective solution, but frankly, it is hard to see how we landed in this awkward situation. If the train can get close to JFK and Denver Airport and many other airports... it comes down to vision and resources and compromise.

What do you believe is the most pressing transportation issue that county residents face right now and how would you address it?

Traffic is off the charts bad. We need to increase transit ridership and reduce automobile congestion, stat. I certainly support accommodations for bicycle commuters.

Since World War II, the car has been king, perhaps its time for an orderly transition — time for the bus to assume the throne here in the County of Angels. Buses have some very compelling advantages over underground rail systems; they're flexible and can serve the residents by population and can be made more efficient. We need to be sure that our public transit system serves the communities that use it, equitably.

Also, bus lines do not require ten years of digging and a whopping price tag that we'll be paying down for years and years.

Dedicated bus lanes can be changed as needed to reflect traffic flow considerations.

A clean shot from Brentwood to Dodger Stadium would take half an hour without traffic. It can be an hour and forty-five minutes. We can beat that with a set of bus lanes and smart phones.

Alternative fuel technology is also exciting and worthy of serious consideration.

But mostly we need to inspire people who generally drive to actually use alternatives. The way to get them to opt in, is to provide a really good service.

I drove to Board meetings until I tried the subway, once, now the thought of driving is just a bad dream about a \$22 fee to park at a public meeting.

On day one, I will put a motion in for the Civic Engagement Parking subsidy. Anyone who comes down and goes on the record, can park in the Music Center with validation by the Executive Officer. End of story, beginning of new era.

A sales tax for transportation projects (a new Measure R) will likely be on the 2016 ballot. Do you support a tax increase for transit? If so, what specific projects do you think such a tax should fund?

This should be a countywide conversation because if a family in Lancaster is asked to pay an extra half cent, they should enjoy some benefit, beyond the knowledge that West Hollywood continues to be a thriving development zone. From the Huntington's of olde to the present day... railways often lead to prosperity. There is no reason we can't have a first class functional bus service.

A year ago, Metro and Caltrans converted the carpool lanes on the 110 and 10 freeways into experimental toll lanes that solo drivers are allowed to use. Would you support a similar conversion to toll lanes on other county freeways, like the 405 or the 5?

I think this type of congestion reduction program is worth of consideration, but tolls and "Freeways" are not a perfect fit. In New York, the cost to cross the George Washington Bridge is \$13. That, and Governor Christie's misbehavior is almost sufficient to dissuade one from taking a trip to New Jersey...any exit!

High tolls without an alternative becomes an equity issue because we'll be pricing people off the road. If we do go the toll route, we need alternatives to driving... like dedicated lanes for buses.



COUNTY OF LOS ANGELES

FIRE DEPARTMENT

1320 NORTH EASTERN AVENUE
LOS ANGELES, CALIFORNIA 90063-3294

DARYL L. OSBY
FIRE CHIEF
FORESTER & FIRE WARDEN

May 2, 2014

TO: WILLIAM T FUJIOKA

FROM: DARYL L. OSBY, FIRE CHIEF

UPDATE - LIFEGUARD POSITIONS, PROGRAMS, AND UNMET NEEDS FISCAL YEAR 2014-15

Attached is an update on the current prioritization of the Lifeguard's curtailed positions, programs, and unmet needs. We are requesting your consideration of funding our curtailed positions and programs totaling \$2,757,000 and unmet needs totaling \$1,188,000. The amounts reflect the 70% General Fund share and have been updated from the previous version provided to your staff. The District has sufficient funding in our budget to cover the 30% match.

Restoration of funding will ensure our ability to provide public safety for the millions of annual beach visitors. For your reference, the implication of not funding each position or program is also included in the attachment. If full restoration cannot be provided, we respectfully request full funding over a two-year period.

We appreciate your assistance with this matter. If you have any questions, please contact me or your staff may contact Deputy Chief Dawnna Lawrence at (323) 881-2426.

DLO:dbl

Attachment

c: Brence Culp
Georgia Mattera
Sheila Williams
Dennis Conte

SERVING THE UNINCORPORATED AREAS OF LOS ANGELES COUNTY AND THE CITIES OF:

AGOURA HILLS
ARTESIA
AZUSA
BALDWIN PARK
BELL
BELL GARDENS
BELLFLOWER
BRADBURY

CALABASAS
CARSON
CERRITOS
CLAREMONT
COMMERCE
COVINA
CUDAHY

DIAMOND BAR
DUARTE
EL MONTE
GARDENA
GLENDDORA
HAWAIIAN GARDENS
HAWTHORNE

HIDDEN HILLS
HUNTINGTON PARK
INDUSTRY
INGLEWOOD
IRVINDALE
LA CANADA FLINTRIDGE
LA HABRA

LA MIRADA
LA PUENTE
LAKEWOOD
LANCASTER
LAWNDALE
LOMITA
LYNWOOD

MALIBU
MAYWOOD
NORWALK
PALMDALE
PALOS VERDES ESTATES
PARAMOUNT
PICO RIVERA

POMONA
RANCHO PALOS VERDES
ROLLING HILLS
ROLLING HILLS ESTATES
ROSEMEAD
SAN DIMAS
SANTA CLARITA

SIGNAL HILL
SOUTH EL MONTE
SOUTH GATE
TEMPLE CITY
WALNUT
WEST HOLLYWOOD
WESTLAKE VILLAG
WHITTIER

**LOS ANGELES COUNTY FIRE DEPARTMENT
PRIORITIZATION OF CURTAILED POSITIONS, PROGRAM, AND UNMET NEEDS
FISCAL YEAR 2014-15**

RESTORATION OF CURTAILED POSITIONS AND PROGRAMS - \$2,757,000

1. Section Chief - \$396,000 (2.0 Positions)

This represents the elimination of a Rescue Boat Section Chief and field Section Chief. Currently, there are only 6 Lifeguard management positions overseeing over 700 lifeguards, as well as 3,500 children in the Junior Lifeguard program. These 6 management positions also have direct safety field responsibilities.

Implications

With the elimination of 2 Section Chiefs, the responsibilities involving public safety response, liability, discipline, management, planning, and policy review have been shifted to field Captains or deferred. The shifting of additional responsibilities to the field Captains takes those personnel away from public beach safety.

2. Ocean Lifeguard Specialist – Training \$121,000 (1.0 Position)

This represents the elimination of one of the two permanent Lifeguard training positions, responsible for the training, certification, and tracking of mandated lifeguard emergency medical services (EMS), ocean safety, and policy programs. There are over 700 seasonal and permanent lifeguards for whom this position is responsible.

Implications

Currently, training for some of these programs has either been deferred and/or pushed onto field personnel. This has pulled field personnel off front-line beach safety stations to provide mandated training.

3. Ocean Lifeguard Specialist – Administrative \$242,000 (2.0 Positions)

This represents the elimination of all permanent Lifeguard administrative positions. Responsibilities include daily oversight, coordination, and procurement for the Lifeguard Division's facility maintenance, services, supplies, communications, and technologies.

Implications

Elimination of these positions did not reduce the need for the administrative support for the Lifeguard Division. These duties have shifted to field personnel that provide front-line public safety.

4. Youth Programs Specialists (Ocean Lifeguard Specialists) \$246,000 (2.0 Positions)

These positions work with the Department of Beaches and Harbors' operated WATER Program, which introduce non-coastal youth to the ocean and beach experience, using Lifeguard instructors.

Implications

These positions continue to be filled with recurrent personnel, without direct oversight by permanent Lifeguard personnel. These positions are responsible for the safety and instruction of children from non-beach communities.

5. Fire Equipment Mechanic - \$184,000 (2.0 Positions)

This represents the elimination of all mechanics that service the Lifeguard Division's vehicle and vessel fleet. This fleet includes 10 ocean rescue boats, 3 training vessels, 4 inflatable rescue boats, 8 personal watercraft, 53 front-line rescue vehicles, and 16 support vehicles.

Implications

The elimination of these positions did not eliminate the need to service and maintain the vehicles. The responsibilities have either shifted to Lifeguard field personnel that provide front-line public safety or handled by fire mechanics when time permits.

6. Community Services/PIO Captain - \$161,000

This represents the elimination of the backfill overtime for a Captain responsible for the supervision of the WATER program, a program for the instruction and education of non-coastal youth; public education; PIO, recruitment; information technology; and video production of safety messages.

Implications

This curtailment continues to require the duties to be performed by other personnel.

7. Curtailed Classified Relief - \$136,000

This curtailment impacted classified relief (overtime backfill) at some low activity stations in the off-season.

Implications

Classified relief is required based on beach attendance. Therefore, the curtailment impacts public safety.

8. Training Programs - \$1,001,000 (\$1,226,000 less \$225,000 funded by the General Fund in the 2014-15 Final Changes Budget for Training Programs)

Below are the details of the training programs that have been eliminated and the benefits associated with them:

- **Training Academy - \$200,000**
Training for new seasonal Recurrent Lifeguards who staff the beaches in the summer when attendance is high.
- **Dive Team Training - \$423,000**
Necessary advance training for the technical rescue and recovery operations.
- **Swiftwater Training - \$140,000**
Necessary advance training for the technical rescue and recovery operations.
- **Recruitment - \$79,000**
This was a successful program used to attract a diverse candidate pool from throughout the entire County.
- **Public Education - \$79,000**
This was a successful program designed to get safety messages to the public and provide outreach to underserved communities.
- **Emergency Medical Technician Continuing Education (EMT CE) - \$32,000**
This program shifted EMT CE-focused instruction for Recurrent Lifeguards from specific medical training related to the beach environment to a generalized online program.
- **Recurrent Ocean Lifeguard Rescue Boat Training - \$48,000**
The program provided augmented staffing to better protect the public during the busy summer season and exposed and trained Lifeguards for the unique requirements of working on a rescue boat.
- **Paramedic Training - \$225,000**
This curtailment represents the loss of ability to send two Ocean Lifeguard Specialists to paramedic school each year. As current paramedics retire or promote, adequate staffing of paramedics in our Lifeguard Division is at risk.

9. Services and Supplies - \$270,000

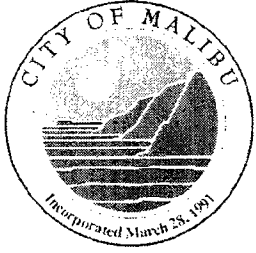
This is a restoration of the required replacement and purchase for necessary safety and supplies for the Lifeguard Division.

Implications

The deferral of purchase for required equipment has resulted in equipment becoming obsolete.

FUTURE UNMET NEEDS - \$1,188,000

- **Vehicle Replacement Program - \$350,000**
The Lifeguard Division has 53 front-line beach vehicles and 16 other vehicles. The useful life is 5 years for the front-line beach vehicles and 7 years for other vehicles.
 - **Rescue Boat Replacement Program - \$350,000**
The Lifeguard Division has 10 rescue boats. The useful life of a rescue boat is 20 years. Two are being replaced in FY 2013-14. However, 7 of the remaining boats have been in service since at least 1986, and 1 since 2002.
 - **Telephone System - \$210,000**
This is the annual General Fund share for a 5-year program to accumulate funding to procure a new emergency communications telephone system for the Lifeguard Division. The current system is outdated causing repair, parts and maintenance issues.
 - **Medical Exams - \$104,000**
This is the cost to provide annual medical exams to safety employees that receive Board-approved Fitness for Life bonuses.
 - **Uniforms - \$105,000**
This is the annual cost to purchase uniforms for Lifeguard staff, which were previously paid for by a sponsorship agreement.
 - **Deferred Maintenance - \$47,000**
This is based on the deferred maintenance for Lifeguard facilities, averaged over a 10-year period. Items included repair and replacement of apparatus doors, roofs, carpeting, painting, plumbing, and electrical.
 - **Personal Watercraft - \$9,000**
This is based on the cost to replace the 8 personal watercraft operated by the Lifeguard Division every 5 years.
 - **Generators - \$ 13,000**
This is based on the cost to replace 6 emergency generators every 10 years.
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City of Malibu

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May 27, 2014

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Dear Supervisors:

As a Councilmember for the City of Malibu and a member of the County of Los Angeles Public Library Commission, I wish to urge the Board of Supervisors to fully restore the Library Department's general fund contribution.

I commend Mr. Fujioka, County CEO, for recommending \$3.6 million dollars to restore library hours, but I strongly believe the Board of Supervisors should restore the entire \$5 million dollars so that the Library can begin to rebuild its book budget and do some essential deferred maintenance in the libraries that will be open additional days. It is important for the Board to note since the Board of Supervisors increased the general fund contribution in 2001, the Department has never received a cost of living adjustment. For that reason restoring the full \$5 million dollars is of even greater importance.

In addition, with budget issues hitting our schools especially hard over the past several years, it is critical that we make the most current and appropriate materials available in our public libraries for students to access.

I am grateful for the Board of Supervisors continued generosity and strong support for the public library in Malibu and throughout the County of Los Angeles.

Sincerely,

Laura Rosenthal
City Councilmember

cc: Mayor Peak and Honorable Members of the Malibu City Council
Margaret Donellan Todd, Los Angeles County Librarian
Corey Calaycay, Chair, Los Angeles County Library Commission