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To ensure access to high-quality, patient-centered, cost-effective health care to Los Angeles County residents through direct services at DHS facilities and through collaboration with community and university partners.

February 5, 2013

TO: Each Supervisor

FROM: Mitchell H. Katz, M.D.
Director

SUBJECT: **STATUS REPORT ON KEY INDICATORS OF PROGRESS, HOSPITAL OPERATIONS, AND OTHER ISSUES RELATED TO THE TRANSITION TO THE NEW LAC+USC MEDICAL CENTER – PROGRESS REPORT #84 Agenda Item #S-1, February 5, 2013)**

This is to provide your Board with the monthly report on the status of transitioning to the new LAC+USC Medical Center (LAC+USC). This report is the full monthly operational report with trends to include the month of December 2012.

Census Trending (ADC includes Psychiatric & Newborn Patients)

The Average Daily Census (ADC) for the month of December was 537 out of 676 licensed beds, an estimated 77% utilization rate (79% occupancy). The census for Medical/Surgical units was an estimated 86% utilization rate (88% occupancy) for December 2012.

Emergency Department (ED) Indicators

Attachment #1 demonstrates a decrease in the key indicator Average Length of Stay (ALOS). Median ED Boarding, ED Wait Time, Left Without Being Seen (LWBS), and Dangerously Overcrowding remained the same for this period. There was a decrease in the number of patients transferred out. The Dangerously Overcrowding Level Comparison for this period was 1%, compared to 0% in November 2012.

If you have any questions or need additional information please contact me or Christina Ghaly, LAC+USC Chief Executive Officer, at (323) 409-2800.

CG:ab

Attachments

c: Chief Executive Office
County Counsel
Executive Office, Board of Supervisors

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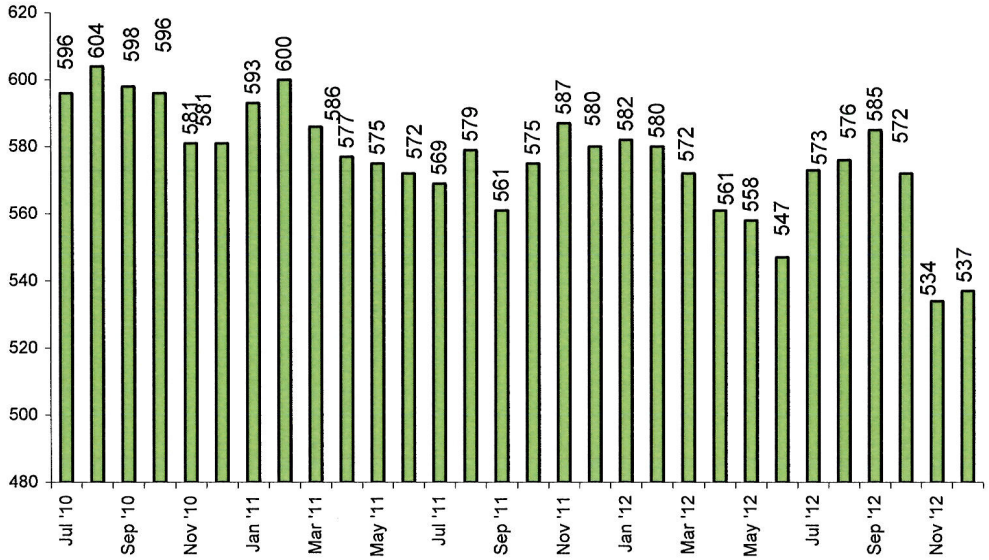
LAC+USC Medical Center
Operational Monitoring Report
Reporting Period –Dec 2012

Indicator	Definition	Data	Comments
Indicator #1 – Trends in Average Daily Census and Hospital Operations Metrics			
1a. **Average Daily Census (ADC)**	**ADC:** A measure of the total number of inpatients occupying licensed beds on a daily basis reported as the arithmetic mean. **Calculation:** Total number of admitted inpatients at 12:00 AM midnight daily, summed over the month and divided by the total number of days in the month. **Source of Data:** Affinity	**ADC**  Note: Average Daily Census number reported includes Medical Center + Psych + Newborns Census.	ADC provided as background information.

Indicator #1 – Trends in Average Daily Census and Hospital Operations Metrics

1b.

Occupancy Rate LAC+USC Medical Center

Definition:
A measure of the usage of the licensed beds during the reporting period that is derived by dividing the patient days in the reporting period by the licensed bed days in the reporting period.

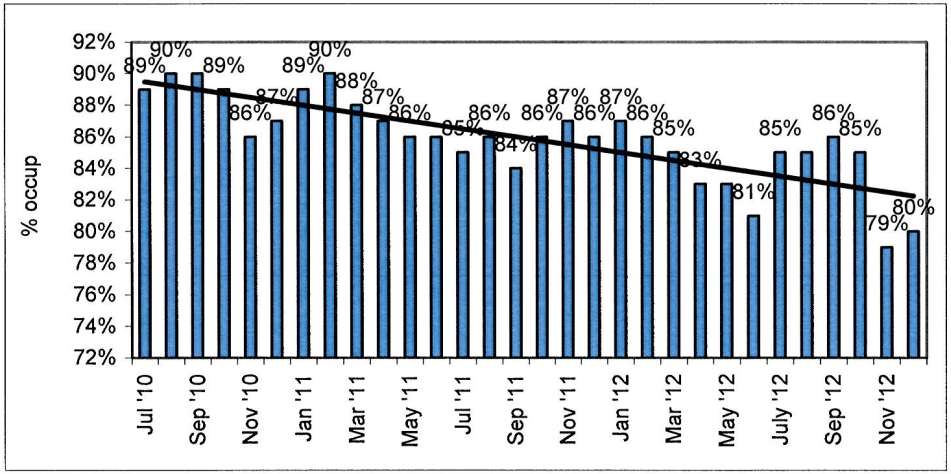
Calculation:
The total number of admitted inpatients at 12:00 AM midnight, including women in labor, may include normal newborns and psychiatric inpatients divided by licensed or budgeted beds.

Source of Data:
Affinity

Target:
95%

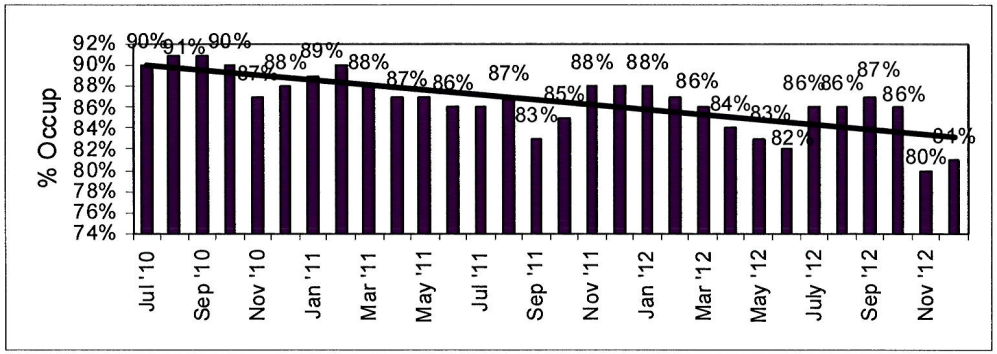
1. Medical Center Licensed Occupancy Rate (excluding Newborns) =

Med Center Census - Newborns / 600



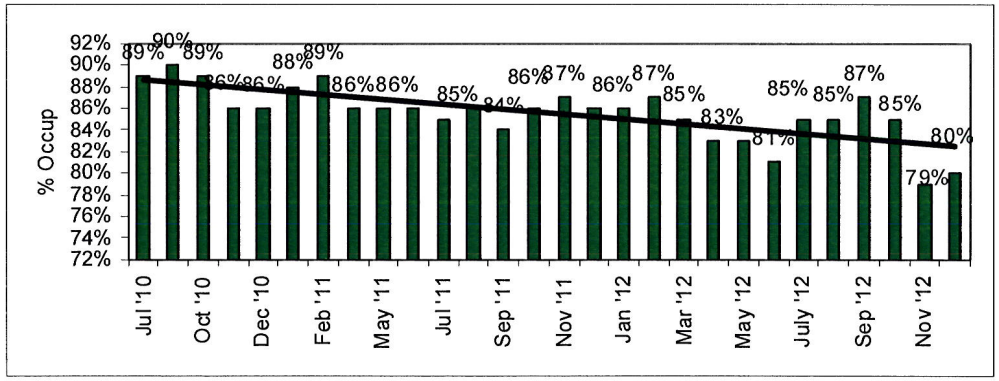
For comparison, occupancy rates reported in the old facility were reported including newborns and were based on budgeted beds.

Medical Center Licensed Occupancy Rate (including Newborns) Med Center Census/600



Healthcare Network Budgeted Occupancy

Med Center Census + Newborns + Psych Hosp Census / 676



Medical Center = New Facility
Healthcare Network = New Facility + Psychiatric Hospitals

Indicator #2 - Emergency Department Metrics

2a.

Median Emergency Department Boarding Time

(EDBT)

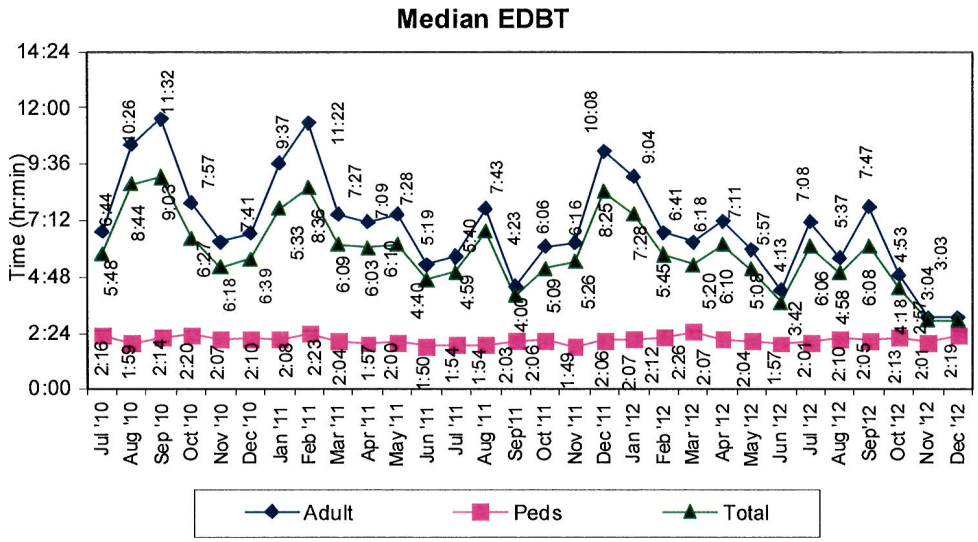
***Harris Rodde Indicator**

Boarding Time:
Time from MD Admit time (effective date and time of pre-admit) to time the patient actually leaves the ED en route to assigned bed (effective date and time of the ED disposition).

Calculation:
The middle value in the set of individual boarding times for the month arranged in increasing order. If there is an even number of values, then the median is the average of the middle two values.

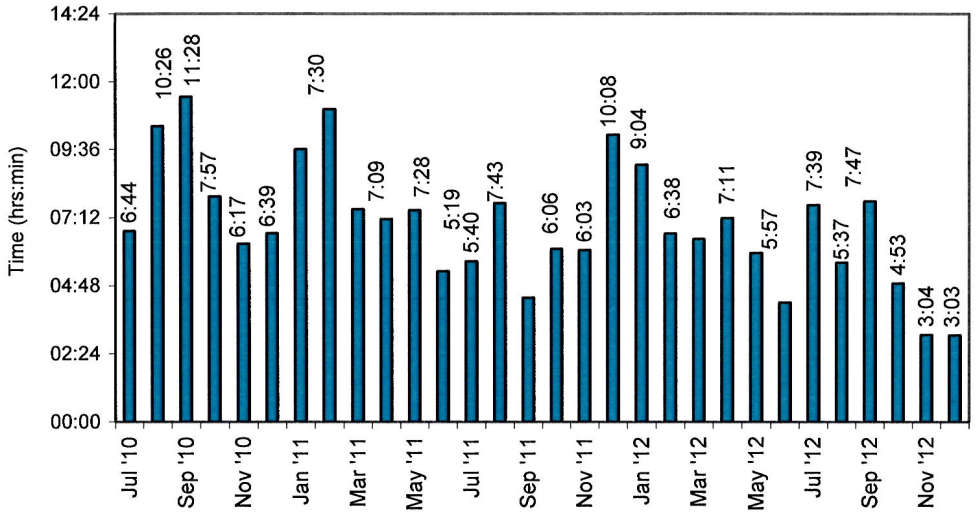
Source of Data:
Affinity

Target:
Less than 7 hours.



Dec'12 data is Preliminary data

Median Boarding Time (Adult)*



Dec '12 data is Preliminary data

Indicator #2 - Emergency Department Metrics

2b.

ED Wait Time

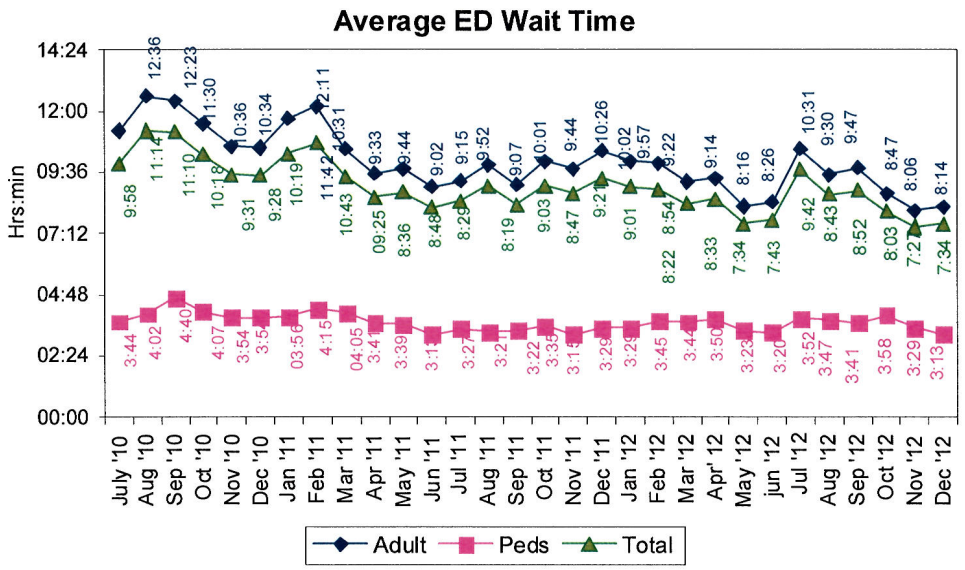
ED Wait Time:
Measured from time patient is triaged to time patient is either admitted or discharged reported as an arithmetic mean.

Definition:
Sum of all wait time values during the monthly reporting period divided by the total number of values.

Source of Data:
Affinity

Target:

No target value. Lower numbers are better.



Adult Wait Time : *Excludes Psych, Pediatric, Observation Unit, and Jail patients

Total ED Wait time: *Excludes Psych, Observation Unit, and Jail

Dec '12 data is Preliminary data