



County of Los Angeles
CHIEF EXECUTIVE OFFICE

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Chief Executive Officer

August 31, 2012

To: Supervisor Zev Yaroslavsky, Chairman
Supervisor Gloria Molina
Supervisor Mark Ridley-Thomas
Supervisor Don Knabe
Supervisor Michael D. Antonovich

From: William T Fujioka
Chief Executive Officer

Board of Supervisors
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IMPLEMENTING THE COUNTYWIDE YOUTH SELF-SUFFICIENCY ACTION PLAN

On March 29, 2011, a motion by Mayor Antonovich directed the Chief Executive Officer (CEO) to implement the Countywide Youth Self-Sufficiency Action Plan and report back quarterly, for one year, on its progress. The action plan detailed how the participating County departments and County-affiliated partners would work towards establishing youth self-sufficiency as a Countywide goal, using existing resources, to form new partnerships, test pilot programs and activities, and make policy changes that would better prepare youth, ages birth to 24, served by the Department of Children and Family Services (DCFS) and the Probation Department (Probation) to become successful and thriving adults. On April 28, 2011, a memo was submitted to the Board outlining the structure that was established to ensure the plan's actions were achieved. Quarterly updates were submitted on August, 19, 2011, October 24, 2011, and January 31, 2012; this is the final report.

Action Plan Highlights

All 56 actions outlined in the action plan have been completed (Attachment I). Some of the highlights across the four self-sufficiency outcome areas include:

Permanency/Housing

- The Community Development Commission (CDC) ensured that an additional 200 new transitional housing (shared-bedroom) units for transition-aged youth (TAY) in downtown Los Angeles are in development.

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- The Los Angeles Housing Services Authority (LAHSA) awarded contracts to two permanent supportive housing providers that created an additional 80 beds for former DCFS or probation youth who are either homeless or at-risk of becoming homeless.
- The Department of Consumer Affairs (DCA) conducted credit checks on more than 2,100 DCFS youth and successfully identified and resolved identity theft issues for over 100 DCFS youth. A dedicated direct telephone line to a DCA investigator was established for DCFS and probation youth and staff.

Education

- DCFS expanded its Foster Youth Education Program (FYEP) to two additional school districts, and is expanding it to all five Supervisorial Districts in the upcoming school year. Last year, 275 DCFS youth were served by this program. The expansion will bring 16 new schools into the program across four school districts (Los Angeles Unified School District, Long Beach Unified School District, Compton Unified School District, and Antelope Valley Joint Union High School District) and is expected to serve an additional 400 DCFS youth. The program expansion will also extend academic remediation services to approximately 150 probation youth.
- DCFS created an electronic system across all 18 of its offices for referring eligible children to Head Start programs; to date, over 1,100 three and four year olds have been referred.
- The Department of Parks and Recreation secured commitments from 11 public and private afterschool service providers to increase the number of DCFS and probation youth enrolled in their programs.
- Los Angeles County Office of Education's Foster Youth Services increased the tutoring services it provides through its contractors to serve, at a minimum, an additional 100 youth, and expand the age range of eligible youth to ages 4 – 21.
- The Office of Child Care identified 289 parenting DCFS and probation youth and provided information on child development services to group home staff, non-profit providers, DCFS regional administrators, and Probation staff who work with them to promote enrollment for their children in child development programs before they exit care.

Career/Workforce Readiness

- Community and Senior Services (CSS) served 318 DCFS youth and 287 probation youth in their summer youth employment program.
- CSS worked with the Los Angeles County Workforce Investment Board to adopt a policy that prioritizes DCFS and probation youth for their employment services and earmarks a minimum of 300 slots for them; this represents a 50 percent increase in the number of system youth served by these programs. CSS is in the process of determining eligibility for and enrolling DCFS and probation youth in this recently launched program.
- The Public Library implemented a volunteer program for DCFS and probation youth that pairs them with staff mentors and provides them with meaningful work/volunteer experience.
- The Metropolitan Transportation Authority (MTA) is piloting a one-year program, which began in July 2012, to provide 2,000 Transit Access Passes to former DCFS and probation youth who are over the age of 18. To date, over 400 passes have been issued, with another 200 cards being processed.

Social and Emotional Well-being

- The Department of Mental Health (DMH) hired 27 staff to provide Countywide community-based aftercare services to youth exiting juvenile camps.
- The Department of Public Social Services (DPSS) implemented a pilot screening process at DCFS' Pomona and Compton offices that connects DCFS youth to all DPSS services for which they are eligible. A review of the pilot outcomes is currently underway; in September 2012, DCFS and DPSS will determine what pilot modifications are needed and discuss potential expansion plans.
- DPSS developed a process for issuing Medi-Cal benefits to all youth exiting probation camps so that these benefits are automatically restored upon their release. An electronic interface is currently being developed which will streamline this process and expand it to youth exiting probation halls.
- Probation is now holding multidisciplinary team meetings and developing case plans addressing the four self-sufficiency outcome areas for all youth exiting group homes.

- Probation implemented an Integrated Treatment Model at four juvenile camps and one juvenile hall that promotes social and leadership skills through a 10-week treatment module, and created youth councils at each of these sites. Since implementation, the number of youth who have required enhanced supervision due to self-injurious behavior has decreased by 50 percent, from 54 to 27.

As you can see, these 12 departments and County-affiliated agencies, within their existing resources, have made significant strides in creating the kinds of partnerships and environments necessary to help system youth ultimately achieve self-sufficiency.

Youth Development Services Redesign

It is widely understood that a siloed approach to service delivery does not achieve the same level of success as an integrated model at the ground level. As such, the Youth Development Services (YDS) Division of DCFS and Probation have struggled to integrate its services into the work of line staff, resulting in only a fragmented support system for TAY.

As part of the Youth Self-Sufficiency Initiative, DCFS and Probation are considering various options for fully integrating YDS services within their regional offices. This integration would provide additional support to line staff and better align YDS with extended foster care services which are already offered in the regional offices. A survey has been released to current TAY served by YDS to determine how they prefer receiving services and communicating with staff; this information will be used to guide a self-sufficiency YDS redesign workgroup, which has been created to make recommendations on the various options. DCFS is also pursuing the idea of transferring the YDS transitional housing contracts and their management to LAHSA.

Additional self-sufficiency workgroups that have been created include: housing/permanency, Independent Living Program budget, MTA pilot program, and AB 12. These workgroups, chaired by departmental representatives and consisting of subject matter experts, will meet as often as needed. Breaking the work into these smaller groups will keep it focused on achieving clear deliverables and targets.

The larger self-sufficiency committee, which has provided oversight to this initiative since its inception, will continue to meet quarterly and receive reports from these workgroups at its meetings. This will promote continuity and coordination across the workgroups to ensure that their work aligns with the four outcome areas and complements each other. This 18-member committee currently consists of representatives from the CEO, DCFS, CSS, DMH, Probation, DPSS, CDC, Commission

for Children and Families, children's advocates, philanthropy, non-profit providers, caregivers and a former foster youth. As this initiative moves forward, it will reconstitute itself, as needed, to make certain it includes the members it needs to be most effective.

Oversight

As mentioned above, the reconstituted self-sufficiency committee will continue to meet quarterly to provide oversight for this initiative. As youth self-sufficiency becomes more embedded in the fabric of the appropriate departments, this committee will phase itself out.

This Fiscal Year 2012-13, the committee will focus on defining self-sufficiency and clearly articulating the expected outcomes. This will include activities such as defining measures of success for this initiative and what we can expect to see differently in the outcomes for these youth in one, five, ten and fifteen years. To track these outcomes, regular and ongoing evaluations will need to occur. There are some mechanisms already in place to track many indicators of success through the National Youth in Transition Database being implemented in DCFS and Probation and the Quality Services Review occurring as a result of Katie A. To support this outcome tracking, it will be important to continue the development of cross-departmental data-sharing and ensuring the availability of reliable data to improve service quality.

This is the final quarterly report. If you have any questions or need additional information, please contact Trish Ploehn at (213) 974-4532 or via e-mail at tploehn@ceo.lacounty.gov.

WTF:AJ:TP
CDM:eb

Attachment

c: Executive Office, Board of Supervisors
County Counsel
Children and Family Services
Commission for Children and Families
Community Development Commission
Community and Senior Services
Consumer Affairs
Office of Education
Mental Health
Office of Child Care

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Parks and Recreation
Probation
Public Library
Public Social Services
Self-Sufficiency Committee

Implementing Youth Self-Sufficiency Action Plan Board Memo_August 2012

Priority Self-Sufficiency Action Items by Los Angeles County Department/Agency
Progress Report Date: 1/20/12

Attachment I

LEAD DEPT/ AGENCY	PERMANENCY/ HOUSING SOCIAL/EMOTIONAL WELL-BEING EDUCATION CAREER/WORKFORCE READINESS					OPERATIONAL INDICATOR(S)	TARGET DATE	PROGRESS TO DATE	CHILDREN/YOUTH AFFECTED								
	ACTIVITIES FOR LEAD DEPARTMENT/AGENCY								COLLABORATIVE COUNTY DEPARTMENTS	POINT PERSON	AGES 0-5	AGES 6-11	AGES 12-17	AGES 18-21	AGES 22-24		
(A) COMMUNITY DEVELOPMENT COMMISSION (CDC)	X					A1) Convene a forum to facilitate the development of partnerships between housing developers and service providers to increase the number of proposals submitted to CDC for service-enriched housing for transition-age youth (TAY)	CEO; DCFS; DMH; Probation	Lois Starr	Forum held; increased # of proposals submitted to CDC	3/31/11	The CDC's Special Needs Housing Alliance Project Review Committee held four forums that formed four new service provider partnerships for TAY. As a result, two of the partnerships proposed creating 32 new permanent TAY housing units in mixed population development projects in Los Angeles (Koreatown) and San Fernando. Funding has been awarded; construction will begin by March 2012 and should be completed by Spring 2013. (Completed)				X	X	
	X					A2) Issue a Notice of Funds Availability (NOFA) that leverages federal HOME Investment Partnerships Program dollars in order to create additional opportunities for developing housing units for TAY	N/A	Lois Starr	NOFA for TAY housing units issued	2/28/11	A NOFA was issued on 2/17/11. As a result, new TAY housing projects will be funded in West Hollywood and San Fernando, creating 22 additional permanent housing units. Construction is scheduled to begin by December 2011 for the West Hollywood project and by February 2012 for the San Fernando project. Both should be completed by May 2013. (Completed)				X	X	
	X					A3) Fund four new projects that are currently in development that will create 28 permanent housing units for TAY as well as 200 new transitional shared-bedroom units	N/A	Lois Starr	# of permanent housing units created	11/1/11	A total of six new projects are in development. Five permanent housing projects located in Los Angeles (Koreatown), East Los Angeles, and South Los Angeles will provide 40 permanent housing units for TAY. Estimated construction completion dates for the East Los Angeles and Koreatown projects are March and June of 2012, respectively. Two South Los Angeles projects are scheduled to be completed by August and December of 2011, and a third project in the area will be completed by August 2012. Additionally, a transitional housing project in downtown Los Angeles is also in development, which will provide 200 new transitional housing (shared-bedroom) units for TAY. (Completed)				X	X	
	X					A4) Develop a new housing project with 10 additional beds that can be leased to a current provider	N/A	Lois Starr	# of transitional housing units created	11/1/11	The Coteau III project for 10 beds is in development, located in South Whittier. Construction started in May 2011 and is scheduled to be completed by May 2012. (Completed)				X	X	
	X					A5) Partner with the Department of Military and Veterans Affairs to, in at least one high-need geographic area, conduct outreach to veterans who are former foster youth and connect them to appropriate housing and support services	DMH	Kayla Kitson	New 10-bed housing project created	11/1/11	# of veterans who were former foster youth connected to services	11/1/11	Obtained a commitment from HACoLA to add a question to all Section 8 and special program applications in order to identify veterans who were formerly in foster care, since this information is not currently collected. Additionally, the developer of a new permanent supportive housing project for veterans in Inglewood will assess former foster youth status as part of their outreach and application processing procedures. (Completed)				X
(B) COMMUNITY AND SENIOR SERVICES (CSS)			X			B1) Establish CSS as a focal point for the recruitment and referral of Department of Children and Family Services (DCFS) and Probation youth to LACWIB workforce training and employment services	DCFS; Probation	Josie Marquez	# of DCFS/ Probation youth referred to LACWIB workforce training and employment services by CSS	11/1/11	Met with representatives from DCFS, Probation, DPSS, Parks and Recreation and LACWIB employment subcontractors to identify single points of contact and coordinate an approach for increasing the participation of system youth in training/employment opportunities. Successfully initiated system youth referrals for the Summer Youth Employment Program (SYEP) in July 2011. Subsequently, developed a process flowchart to codify how the referral process for system youth will operate and reviewed it with collaborative partners on October 18, 2011. (Completed)			X	X	X	
	X	X	X			B2) Work with the Workforce Investment Board's (WIBs) Youth Council to develop and implement a policy that prioritizes and increases system youths' enrollment in LACWIB Workforce Investment Act (WIA) employment services	DCFS; LACOE; Probation	Richard Verches	# of system youth participating in LACWIB WIA services per policy	11/1/11	Developed a policy that requires CSS WIA Formula Adult and Youth contractors to set aside slots to serve at least 200 youth referred by DCFS and Probation (which represents a 33% increase in the number of system youth that have, on average, been served annually). The policy was adopted by the LACWIB on November 17, 2011 and will be effective through FY 2012-13. (Completed)				X		
	X	X	X			B3) Enhance partnerships with WIBs, County departments, universities, municipalities, chambers of commerce and community agencies to maximize employment, volunteer, internship and vocational opportunities for DCFS and Probation youth, based on their individual needs and interests	DCFS; LACOE; Probation	Josie Marquez/ Richard Verches	# of employment, volunteer, internship and vocational opportunities available to DCFS/ Probation youth	11/1/11	Surveyed WorkSource centers to identify the training needs of system youth participating in their employment programs. Subsequently, scheduled a meeting with representatives from local community colleges, including the Vice-President of Workforce for the Los Angeles Community College District, to link system youth with short-term occupational training opportunities offered by local colleges. Also created an additional placement site partnership with a community-based organization for the FY 10-11 SYEP. (Completed)			X	X	X	
				X			B4) Increase the number of DCFS and Probation youth participating in CSS' Summer Youth Employment Program and comparable programs	DCFS; Probation	Josie Marquez	# of DCFS/Probation youth participating in summer employment programs	11/1/11	On June 28, 2011, the BOS approved the transfer of \$3.5 million to fund CSS' SYEP for FY 2011-12. Currently, 2,538 youth have been placed in jobs through this program. Of these youth, 605 (24%) have identified themselves as being current or former system youth. Also, on July 1, 2011, CSS successfully obtained a waiver from the State to re-direct \$2 million of WIA funds to operate a CalWORKs SYEP targeting youth ages 14-21 receiving TANF. Currently, 1,059 youth have been placed in jobs through this program; it is unknown how many of these are former system youth. Obtained State permission to extend the CalWORKs SYEP until December 2011 in order to fully expend funding. (Completed)			X		
			X				B5) Work with the Board of Supervisors to create a policy that earmarks a percentage of County-operated employment/internship opportunities for TAY	CEO	Josie Marquez/ Richard Verches	Creation of policy	11/1/11	Obtained approval from the LACWIB on November 17, 2011, to implement a policy that prioritizes TAY for County employment and internship opportunities. Working with the Department of Human Resources, DCFS, Probation and other County departments named in the policy to create procedures and begin recruiting youth. (Completed)			X	X	X

Priority Self-Sufficiency Action Items by Los Angeles County Department/Agency

Progress Report Date: 1/20/12

LEAD DEPT/ AGENCY	PERMANENCY HOUSING SOCIAL/EMOTIONAL WELL-BEING EDUCATION CAREERWORKFORCE READINESS					COLLABORATIVE COUNTY DEPARTMENTS	POINT PERSON	OPERATIONAL INDICATOR(S)	TARGET DATE	PROGRESS TO DATE	CHILDREN/YOUTH AFFECTED					
	PERMANENCY	HOUSING	SOCIAL/EMOTIONAL	WELL-BEING	EDUCATION						CAREERWORKFORCE	READINESS	AGES 0-5	AGES 6-11	AGES 12-17	AGES 18-21
(C) DEPARTMENT OF CHILDREN AND FAMILY SERVICES (DCFS)	X	X	X	X		C1) In one or more DCFS or Probation offices/units, ensure that integrated case planning efforts (like permanency planning conferences or multidisciplinary team meetings) incorporate the four self-sufficiency outcomes	CDC; CSS; DMH; LACOE; OCC; Probation	Michael Rauso	# of DCFS or Probation offices incorporating self-sufficiency goals in youth assessments/planning	7/31/11	A policy was adopted in August 2010 to include the four self-sufficiency outcomes in DCFS' Permanency Planning Conferences (PPCs). DCFS Assistant Regional Administrators were trained on November 1, 2011, on how self-sufficiency outcomes are relevant and can be incorporated into case planning. A subsequent specialized training for all PPC facilitators took place on November 8, 2011, to further operationalize how PPCs can incorporate self-sufficiency goals and outcomes. (Completed)	X	X	X	X	
	X	X	X	X		C2) Include the self-sufficiency outcome areas in trainings where possible and look for opportunities to incorporate into other Supervising Children's Social Workers (SCSWs), Children's Social Workers (CSWs), new-hire CSWs and caregiver trainings	CDC; CSS; DMH; LACOE; OCC	Mark Miller	# of SCSW, CSW, new-hire CSW and caregiver trainings held	11/1/11	Completed integrating self-sufficiency into a specialized "Enhanced Skills Based Training" that is designed to support SCSWs' and CSWs' practice and performance goals. A total of 750 DCFS staff will attend this mandatory training, which will be delivered to approximately 18 cohorts as of November 15, 2011 through June 27, 2012. Also, incorporated self-sufficiency into another newly developed training for CSWs on how to create quality Transitional Independent Living Plans and into DCFS' core practice model. (Completed)	X	X	X	X	
	X	X	X	X		C3) Expand the number of DCFS Youth Permanency Units, subject to approval from the Board of Supervisors; DCFS expects to request this in the third sequence Waiver request	N/A	Rhelda Randall-Shabazz	# of additional Youth Permanency Units established	11/1/11	Shared key performance outcomes from the first and second Waiver requests with Board deputies on June 15, 2011. Request for the third sequence Waiver was approved by the Board of Supervisors on December 6, 2011 to add 17 Permanency Partner Program (P3) workers. (Completed)			X	X	
	X					C4) Analyze current housing programs offered by DCFS and use findings to redesign any programs requiring changes in scope, structure, service delivery, funding or other areas	CDC; CEO; DMH; Probation	Harvey Kawasaki	Revised DCFS TAY housing plan	11/1/11	In partnership with the CDC, convened housing developers, service providers, LAHSA and collaborative County department representatives to develop an approach to support DCFS' redesign of its housing programs. DCFS is pursuing shifting the responsibility of grant, property, and case management functions from YDS staff to housing experts within the community in order to ensure more efficient service delivery. (8/8/11) (Completed)			X	X	X
	X	X	X	X		C5) Issue a Request for Proposals (RFP) to implement Countywide an innovative community-based service delivery life skills model that employs Transition Skills Advocates (TSAs) to train youth and caregivers to advocate for, access, and utilize support services that promote self-sufficiency	Probation	Harvey Kawasaki	# of Life Skills Self-Sufficiency contracts issued; # of youth and caregivers served by TSAs	9/1/11	A RFP was released on September 30, 2011. A bidders conference took place on October 11th and RFP applications were submitted in November. (Completed)			X	X	X
		X	X	X		C6) Promote and expand the Foster Youth Education Program and other that provide ongoing support and monitoring of youth academic progress	CEO	Michael Gray	# of new program sites	9/30/11	The program has been expanded to 2 additional school districts in the San Gabriel Valley (Azusa and El Rancho Unified School Districts) and is being expanded to all five Supervisory Districts in FY 2012-13. (Completed)			X		
	X	X	X	X		C7) In at least two DCFS regional offices, develop and implement an electronic referral system to enroll children in early care and education programs	LACOE; OCC	Michael Gray	# of DCFS offices with an electronic referral system	6/30/11	DCFS' Head Start electronic referral system became fully operational at the Glendora and Compton DCFS offices on May 24, 2011. After a successful pilot, the referral system was implemented Countywide across all 18 DCFS regional offices in June 2011. Since then, CSWs have referred over 1,100 3- and 4-year old DCFS children to LACOE Head Start for enrollment in a preschool program. (Completed)	X				
	X	X	X	X		C8) Develop a local system of accountability and compliance to ensure that high-quality Transitional Independent Living Plans (TILPs) and 90-day Transition Plans are completed, in a timely manner, that address the self-sufficiency outcomes for foster and probation youth exiting the system	CDC; CSS; DMH; DPSS; Probation	Diane Wagner	# of TILPs and 90-day Transition Plans completed in a timely manner that address self-sufficiency goals	11/1/11	Received confirmation that the State will be revising CWS/CMS on February 18, 2012 in order to add the ability to document and track TILP and 90-Transition Plan completion. Also, 90-day Transition Plans will be added as a case document to CWS/CMS. DCFS' Training Section developed a "train-the-trainer" training to help CSWs develop quality TILPs. Also working to add TILP outcomes as MAPP goals for managers. (Completed)			X	X	
	X	X	X	X		C9) Explore the feasibility of amending Group Home and Foster Family Agency contracts to incorporate the four self-sufficiency goals in guiding services currently provided, including an analysis of any potential additional funding needs	CEO; Probation	Karen Richardson	Feasibility analysis of caregiver contract amendment	11/1/11	Proposed Group Home and Foster Family Agency contract language reflecting self-sufficiency goals was drafted and submitted to DCFS' Acting Director for approval. After County Counsel's review, all revised amendments will be submitted along with a corresponding Board letter for approval by the Board of Supervisors in February 2012. (Completed)	X	X	X	X	
				X		C10) In collaboration with CSS, develop and implement a referral process to link current and former system youth, ages 14 and older, with internship, volunteer and/or employment opportunities	CSS; Probation	Harvey Kawasaki	# of current and former system youth referred by CSS	11/1/11	On October 15, 2011 a referral system plan was developed between CSS and DCFS that connects foster youth with employment opportunities available through CSS' WIA subcontractors. The plan is targeted to begin by November 30, 2011, focusing first on TAY placed in DCFS/Probation housing programs. (Completed)			X	X	X

Priority Self-Sufficiency Action Items by Los Angeles County Department/Agency

Progress Report Date: 1/20/12

LEAD DEPT/ AGENCY	SELF-SUFFICIENCY OUTCOME AREAS					ACTIVITIES FOR LEAD DEPARTMENT/AGENCY	COLLABORATIVE COUNTY DEPARTMENTS	POINT PERSON	OPERATIONAL INDICATOR(S)	TARGET DATE	PROGRESS TO DATE	CHILDREN/YOUTH AFFECTED					
	PERMANENCY/ HOUSING	SOCIAL/EMOTIONAL WELL-BEING	EDUCATION	CAREER/WORKFORCE READINESS	AGES 0-5							AGES 6-11	AGES 12-17	AGES 18-21	AGES 22-24		
(D) DEPARTMENT OF MENTAL HEALTH (DMH)		X				D1) Increase TAY's use of outpatient mental health services by offering services in non-clinical settings and by using client advisory groups and peer service extenders to effectively engage youth	DCFS; Library; Parks/Rec; Probation	Terri Boykins	Increased # of TAY using outpatient mental health services	11/1/11	Client advisory groups were initiated for the first time in the following 3 non-clinical agencies: My Friend's Place, Jeff Griffith Center and Los Angeles Youth Network. Groups have been modeled after the successful program implemented at Step Up on Second, an agency located in Santa Monica. Technical assistance will continue to be provided to these agencies and additional sites may be added in the coming months. (Completed)					X	X
	X	X	X	X		D2) Increase capacity and delivery of a full range of substance abuse services in TAY drop-in centers by piloting a new evidence-based model, "Seeking Safety"	N/A	Terri Boykins	# and scope of substance abuse services delivered in each TAY drop-in center	11/1/11	Executed work agreements with 4 TAY drop-in centers willing to implement Seeking Safety for TAY ages 16-25 years old: My Friend's Place, Pacific Clinics Hope Center, Jeff Griffith Center and Daniel's Place. Trained a total of 15 center staff on how to implement the model in July 2011 and 12 DMH system navigators on the model in order to provide referrals and connections to this service. Implementation of Seeking Safety began in August 2011 across all 4 sites. Planning to expand the model to an additional 2 agencies (Traveler's Aid Society of Los Angeles and People Assisting the Homeless) by 2012. (Completed)					X	X
		X				D3) Cross-train DCFS, DMH and Probation juvenile camp staff on how to appropriately respond to, address, and manage youths' mental health issues	DCFS; Probation	Terri Boykins	# of cross-trainings held with DCFS, DMH and Probation staff	11/1/11	All DMH and Probation camp staff at Camp Gonzalez were trained on how to access support services for youth leaving camp placement. Between April and July 2011, 64 DMH and 275 Probation staff participated in a 96-hour training program on Adapted Dialectical Behavioral Therapy offered to staff from 5 probation camps (Dorothy Kirby Center, Onizuka, Rockey, Scott and Scudder). In June 2011, a training on how to effectively engage youth in order to facilitate change was conducted for 20 hall/camp DPOs and mental health staff. Additionally, in October 2011, a training on mental health linkages, referrals and youth engagement took place at Camp Rockey for Probation, DCFS and DMH staff. (Completed)	X	X	X	X		
		X				D4) Increase use of aftercare mental health services by youth exiting juvenile camps through offering immediate linkages to mental health supports and providing case management services for a period of three months post-release	Probation	Lori Willis	# of youth utilizing aftercare mental health services; # of youth receiving case management services post-release	11/1/11	Obtained Board of Supervisors' approval on June 7, 2011 to hire 27 DMH staff to provide community-based aftercare services Countywide. Received approval from CEO Classification and Compensation section to proceed on June 23, 2011. All 27 DMH staff are hired and are currently being trained or processed into the Department. Aftercare services will begin by January 2012. (Completed)					X	X
		X				D5) Provide mental health consultation and planning services to children, youth and their families through participation in initial assessments and ongoing Multi-Disciplinary Team (MDT) meetings held at juvenile camps	Probation	Lori Willis	Participation of mental health staff in assessment and MDT meetings	1/1/11	All youth in juvenile halls are screened prior to camp placement and all open mental health cases in camp are assessed by mental health staff. Primary mental health clinicians or DMH camp navigators are participating in all MDTs held at camps. Consultation and planning services will be enhanced as DMH aftercare staff are trained. Probation is developing a tracking system to report the number of MDT meetings and participants. (Completed)					X	X
	X	X				D6) Provide specialized training to foster and relative caregivers of DCFS and/or probation youth on the importance of attachment, developmental milestones, and other mental health topics, as appropriate	DCFS; Probation	Sam Chan	# of specialized trainings offered to foster and relative caregivers	11/1/11	Implemented 1,150 specialized trainings for approximately 5,000 participants, most of whom were foster and relative caregivers. Trainings were delivered through 17 local community college Foster & Kinship Care Education programs on topics including identifying depression and other mental health issues in children, parenting children with special needs, and appropriate early intervention strategies. Implemented a pre-service training on effective parenting strategies for approximately 300 prospective resource and/or adoptive parents. DCFS' Kinship Section trained 350 kinship caregivers on utilizing regional centers for eligible children/youth. DMH, DCFS and the LA Chancellor's Office are partnering on how to incorporate self-sufficiency into future trainings. (Completed)	X	X	X	X		
		X	X	X		D7) Provide specialized training to early care/education and mental health providers working with young DCFS children on attachment, engagement, strengths/needs-based approaches, and developmental milestones in order to increase their capacity to respond to children who have experienced trauma and/or have special emotional needs due to child abuse and neglect	DCFS; OCC	Sam Chan	# of trainings held	11/1/11	Conducted approximately 120 trainings for over 2,000 mental health service providers, DCFS staff, and early care/education providers. Trainings topics included brain development, attachment and trauma, Strengthening Families' protective factors, and parenting strategies. Currently developing additional trainings targeting early care/education providers. (Completed)	X					

Priority Self-Sufficiency Action Items by Los Angeles County Department/Agency Progress Report

Progress Report Date: 1/20/12

LEAD DEPT/ AGENCY	PERMANENCY/ HOUSING			SOCIAL/EMOTIONAL WELL-BEING		EDUCATION	CAREER/WORKFORCE READINESS	COLLABORATIVE COUNTY DEPARTMENTS	POINT PERSON	OPERATIONAL INDICATOR(S)	TARGET DATE	PROGRESS TO DATE	CHILDREN/YOUTH AFFECTED				
	SELF-SUFFICIENCY OUTCOME AREAS	ACTIVITIES FOR LEAD DEPARTMENT/AGENCY	AGES 0-5	AGES 6-11	AGES 12-17								AGES 18-21	AGES 22-24			
(E) DEPARTMENT OF PARKS AND RECREATION	X	X	X					CSS; DCFS; LACOE; Library; Probation	Mika Yamamoto	# of partnerships created	7/30/11	Partnered with seven organizations (El Camino College, St. Francis College, Boys and Girls Club, Archdiocese of Los Angeles, Los Angeles County Sheriff's Department, County Library and a non-profit agency) to implement a career readiness/education conference for system youth and Youth Worker program applicants. (Completed)			X	X	X
	X	X	X	X				CSS; DCFS; LACOE; Library; Probation	Mika Yamamoto	# of enhanced Youth Worker programs implemented	11/1/11	Implemented a career/workforce readiness and education conference for over 60 system youth between the ages of 14-18 in South Los Angeles at the Watts/Wilowbrook Girls and Boys Club on October 15, 2011. Offered educational workshops, connections to employment resources, educational advising and exposed youth to motivational speakers. (Completed)			X	X	
	X	X	X					CEO; DCFS; LACOE; Library; OCC; Probation	Mika Yamamoto	After-school program provider forum held	7/30/11	Implemented a forum in Service Planning Area 6 on October 26, 2011. Representatives from 11 afterschool agencies that provide services Countywide attended and began brainstorming strategies to increase the number of system youth in their programs. Group committed to convening on an on-going basis to implement strategies in partnership with DCFS and Probation. Next meeting will take place in January 2012. (Completed)		X	X		
(F) DEPARTMENT OF PUBLIC SOCIAL SERVICES (DPSS)	X	X	X					DCFS; OCC; Probation	Jackie Mizell-Burt/ Leticia Colchado	Referral protocol to connect Cal WORKS/Cal-Learn participants with early education programs	11/1/11	DPSS GAIN services workers are following a protocol for referring eligible CALWORKS participants to an appropriate Child Care Resource and Referral agency that provides them with information about available licensed early care/education programs. Partnered with the Office of Child Care to enhance this referral protocol by mailing all CALWORKS participants, including those exempt from CalWORKS work requirements, materials that promote the importance of child development and enrollment in early education programs. Materials are being finalized and a pilot mailing targeting the city of Long Beach will take place by April 2012. An evaluation of these efforts is also being planned. (Completed)	X				
	X	X	X	X				DCFS; Probation	Jackie Mizell-Burt/ Sheri Cheatham	# of current and former DCFS/Probation youth using CalWORKS/GAIN services	11/1/11	DCFS youth are being linked to CalWORKS/GAIN and all other DPSS services that they may qualify for through a special GR restructuring pilot program implemented in two DCFS offices located in Pomona and Compton. An eligibility screening tool has been developed and CSWs from those two DCFS offices are now screening all TAY 30 days prior to their exit. (Completed)			X	X	X
	X	X	X	X				DCFS; Probation	Isabelle Maggio/ Maria Del Valle	# of TAY accessing these services	11/1/11	Initiated a General Relief (GR) restructuring pilot that connects DCFS youth to all DPSS services that they qualify for by conducting eligibility screenings prior to their exit. This pilot began on June 27, 2011 and is being implemented in two DCFS offices (Pomona and Compton). CSWs were trained on how to complete screenings and are currently screening TAY 30 days prior to exit. DPSS also developed an electronic application that exchanges information with the Probation Department to facilitate issuing Medi-Cal benefits to youth as they leave juvenile camps, since this benefit is suspended for up to 12 months upon camp entry. In these instances, at the time of release, youths' benefits will be automatically restored without requiring a paper application. For youth who were not receiving Medi-Cal benefits before being detained, a Medi-Cal application will be sent to their parents/guardians prior to their release date. Probation is also working with DPSS on the development of an electronic interface that, when completed, will provide data on youth entering all of Probation's juvenile facilities. Probation has hired a staff person who is writing the program that will pull the data required for the interface. In the meantime, an interim process was set up to receive Medi-Cal referrals from camps. As of September 2011, DPOs are manually inputting information in the electronic application and DPSS staff are processing referrals. Approximately 350 youth records have been received so far. (Completed)				X	X
	X			X				CSS; DCFS; Probation	Maria Del Valle	# of TAY participating in internships/jobs through the GR/GROW SIP process	11/1/11	Initiated a "Pathways to Success" job club to provide youth ages 18 to 24 who are GROW participants with pre-employment training, career and education planning. Prioritized youth who disclosed they were former foster or probation youth for job club participation and also upgraded the computer system used to identify GROW participants who were former system youth. Initially this job club was implemented at one DPSS OFFICE, BUT WAS EXPANDED TO SIX OTHER OFFICES IN OCTOBER 2011. Also, developed and adopted two new policies - prioritization of GROW participants who were former system youth for referral to the 2011 SYEP and prioritization of former system youth for participation in a GR restructuring pilot project implemented in June 2011. (Completed)				X	X

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LEAD DEPT/ AGENCY	SELF-SUFFICIENCY OUTCOME AREAS						ACTIVITIES FOR LEAD DEPARTMENT/AGENCY	COLLABORATIVE COUNTY DEPARTMENTS	POINT PERSON	OPERATIONAL INDICATOR(S)	TARGET DATE	PROGRESS TO DATE	CHILDREN/YOUTH AFFECTED				
	PERMANENCY HOUSING	SOCIALEMOTIONAL WELL BEING	EDUCATION	CAREERWORKFORCE READINESS	AGES 0-5	AGES 6-11							AGES 12-17	AGES 18-21	AGES 22-24		
(G) LOS ANGELES COUNTY OFFICE OF EDUCATION FOSTER YOUTH SERVICES (FYS)	X	X					G1) Serve as the central hub for providing educational information, referrals, and support to all County departments working with system youth	CEO; CSS; DCFS; DMH; DPSS; Library; OCC; Parks/Rec; Probation	John Keane	Creation of centralized information and referral capacity; # of requests processed	11/1/11	Submitted application for funding for FYs 2011-14 to the CA Department of Education (CDE) on May 27, 2011. Received funding from the CDE on October 15, 2011. Met with key representatives from collaborative County departments to develop referral policies and procedures that establish FYS as a hub for centralized educational information. (Completed)	X	X	X		
	X	X	X				G2) Implement a case management pilot that co-locates Foster Youth Services (FYS) staff in at least five DCFS or Probation regional offices to provide education consultation services during multi-disciplinary team case planning meetings and help implement educational objectives	DCFS; Probation	John Keane	# of regional offices housing FYS staff; # of planning meetings including FYS staff	11/1/11	The case management pilot was initiated in December 2010 in the following DCFS regional offices: Belvedere, Glendora, South County, San Fernando Valley (Chatsworth) and Vermont Corridor. A total of 5 FYS educational consultants provided case management services to approximately 70 youth and participated in MDT meetings as needed. Working to expand the pilot to 2 additional DCFS regional offices (Palmdale and Torrance) and 2 Probation offices. Planning to co-locate 7 FYS counselors at DCFS regional offices and 2 FYS counselors in Probation regional offices during FY 2011-12. (Completed)		X	X		
			X				G3) Increase the capacity and use of FYS tutoring services and resources to serve greater numbers of system youth, ages 10-18, and evaluate the effect of these services on youth academic achievement	DCFS; Library; Probation	John Keane	# of system youth using FYS tutoring services; # with improved academic achievement	11/1/11	During FY 2010-11, approximately 400 youth received FYS tutoring services. Increased the number of youth targeted for tutoring by at least 100 and expanded the age range of youth eligible for tutoring to youth between the ages of 4-21 as part of FYS' application for renewed funding from the CDE. Funding for tutoring services was received October 15, 2011. Selected the following 4 tutoring providers that will receive a one-year contract, starting in November 2011 through June 30, 2012: Educational Tutorial Services, Able Tutoring, Xamaze, and Club Z. (Completed)		X	X		
(H) PUBLIC LIBRARY			X				H1) Develop and implement a hiring policy that gives priority to DCFS/Probation youth who apply for employment in the County Library Page program	DCFS; Probation	Barbara Custen	Hiring policy developed; # of system youth serving in Page program	11/1/11	Approved policy and selected the following regional County libraries where Pages will be employed: East Rancho Dominguez (in Compton), Hawthorne, Lancaster, San Gabriel and Live Oak Library (in West Covina). Twenty completed applications were sent to Library regional administrators on July 29, 2011. All applicants were interviewed and five youth were offered Page employment offers. As of September 2011, all 5 youth have begun working as Pages. (Completed)			X	X	
	X		X				H2) Offer unpaid volunteer internship opportunities for DCFS/Probation youth who are interested in volunteering their services, and match these youth with management personnel who can serve as mentors/role models	DCFS; Probation	Barbara Custen	# of DCFS/Probation youth participating in Library internship opportunities	11/1/11	Implemented a volunteer pilot for system youth in the following five County libraries: Westlake Library, Woodcrest Library, Hawaiian Gardens Library, Huntington Park Library and West Covina Library. Developed volunteer guidelines and an accompanying application process. Identified library personnel who will serve as supervisors and mentors for youth. Obtained approval from County Library executive management to begin recruiting system youth. Currently partnering with representatives from DCFS and the Probation Department to identify youth who are interested in becoming volunteers. Candidate interviews will take place during January 2012. (Completed)			X	X	

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LEAD DEPT/ AGENCY	PERMANENCY/ HOUSING SOCIAL/EMOTIONAL WELL-BEING EDUCATION CAREER/WORKFORCE READINESS					COLLABORATIVE COUNTY DEPARTMENTS	POINT PERSON	OPERATIONAL INDICATOR(S)	TARGET DATE	PROGRESS TO DATE	AGES 0-5 AGES 6-11 AGES 12-17 AGES 18-21 AGES 22-24					
	SELF-SUFFICIENCY OUTCOME AREAS										ACTIVITIES FOR LEAD DEPARTMENT/AGENCY					CHILDREN/YOUTH AFFECTED
(I) OFFICE OF CHILD CARE (OCC)	X	X	X			11) Develop a communications plan that effectively markets the benefits of early care and education and integrates Countywide efforts to increase the enrollment of young DCFS children and the children of DCFS and Probation youth in these programs	CEO; DCFS; DMH; DPSS; LACOE; Parks/Rec; Probation	Kathy Malaske-Samu	Communications plan developed	11/1/11	Developed a communication plan and accompanying sample materials to promote the critical importance of children's first five years of life and how quality child development programs can help families support their children's optimal development. The plan's targeted audience includes employees from various County departments (e.g. DCFS, DMH, DPH, DPSS, Parks and Recreation, and Probation), families receiving County services, and community partners. Working to coordinate County employee focus groups to test materials and obtain feedback. In partnership with Casey Family Programs and DCFS, implemented a Countywide Early Learning Symposium on November 10, 2011 at the USC Davidson Conference Center. Approximately 170 individuals from various County departments, early education programs, and community agencies attended the event, which was a first step towards achieving the communication plan's goals. (Completed)	X				
	X	X	X			12) Add five additional communities to the Steps To Excellence Project (STEP), which assesses and improves the quality of licensed early education programs	N/A	Kathy Malaske-Samu	# of STEP pilot communities added during 2011	11/1/11	Activity has been on hold due to budget cuts and delays in renewed funding. However, on October 17, 2011, received a contract from First 5 LA/LAUP to fund STEP's operation and expansion to additional communities. Board of Supervisors approved this contract on December 6, 2011 and STEP's operations and expansion are underway. (Completed)	X				
	X	X	X			13) Assist DCFS and Probation youth who are teen parents enroll their children in child development programs/services before they exit the system	DCFS; LACOE/LACEF; Probation	Kathy Malaske-Samu	# of system teen parents whose children are enrolled in child development programs	11/1/11	Identified 289 parenting teens that are under the supervision of DCFS. Presented information on child development services, including case management strategies to help teens navigate child care systems, to approximately 60 staff from group homes serving Probation youth. Also conducted presentations to group home staff working directly with 229 pregnant and parenting system youth housed at three group homes (Mary's Shelter, Cullerton and St. Anne's) to promote enrollment in quality child development programs. Provided materials on child development programs to Children's Law Center for distribution to all Bench Officers. Partnered with DCFS' Pregnant and Parenting Teen Work Group to schedule a February 2012 presentation for all Regional Administrators to continue promoting enrollment in child development programs. Posted resources for child development programs on DCFS' LAKids website. Also, worked with Probation Department staff to insert questions into the MDT process that identify which youth (who are exiting suitable placement) are parents. Will continue to explore how referrals to early education programs can be further integrated into Probation's MDT process. (Completed)	X				
	X	X				14) In collaboration with DMH and local Child Care Resource and Referral Agencies, develop a protocol for implementing multidisciplinary team evaluations for children enrolled in licensed early education settings	DMH	Kathy Malaske-Samu	Protocol developed	11/1/11	Working on obtaining feedback from several local early childhood initiatives to see how mental health and child development programs have been connected, and to identify possible policy recommendations. Will also convene Early Head Start (EHS) program representatives, in conjunction with the Magnolia Place Network, to identify how mental health services are delivered by that system and to address how families receiving County services can be connected to EHS. Will subsequently coordinate a meeting with DMH representatives and executive directors from Resource and Referral (R&R) agencies to explore how child care programs can be connected to mental health services despite significant budget cuts to subsidized child care. (Completed)	X				

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LEAD DEPT/ AGENCY	SELF-SUFFICIENCY OUTCOME AREAS					ACTIVITIES FOR LEAD DEPARTMENT/AGENCY	COLLABORATIVE COUNTY DEPARTMENTS	POINT PERSON	OPERATIONAL INDICATOR(S)	TARGET DATE	PROGRESS TO DATE	CHILDREN/YOUTH AFFECTED				
	PERMANENCY/ HOUSING	SOCIAL/EMOTIONAL WELL-BEING	EDUCATION	CAREER/WORKFORCE READINESS								AGES 0-5	AGES 6-11	AGES 12-17	AGES 18-21	AGES 22-24
(J) PROBATION DEPARTMENT	X	X	X	X	J1) Ensure that the comprehensive assessments conducted on probation youth ordered to suitable placement address applicable self-sufficiency outcome areas	DMH; LACOE	Dave Mitchell	# of youth assessed; # of youth with comprehensive case plan	11/1/11	Developed MDT assessment protocol addressing the self-sufficiency outcome areas which was piloted at Rancho San Antonio Boys Home. Convened staff from all 55 placement providers to begin training them on the MDT assessment and corresponding case planning process in July 2011. A "train-the-trainer" meeting for all Probation Department managers was held on October 24, 2011 and a MDT kick-off conference was held on December 19, 2011 at the California Endowment for 180 probation staff and 120 providers. Issuing a solicitation for letters of interest to identify 4 additional Placement Assessment Center (PAC) operators. Currently, the 2 existing PACs (Boys Republic and Rancho San Antonio) are implementing MDT assessments and serve about 40% of eligible youth. Cross System Assessments, which also address self-sufficiency outcomes, are completed for the remaining 60% of placement youth until the PAC expansion occurs. (Completed)			X	X		
		X			J2) Work with DMH to determine what types of referral policies, service delivery strategies and partnerships are needed to improve youth's access to mental health support services	DMH	Sharon Harada	List of necessary policies, strategies and partnerships	11/1/11	DMH, in collaboration with Probation, has developed a Countywide Juvenile Justice Transition Aftercare Services Program that includes developing a mental health case plan in Transition MDTs, connecting youth to permanent mental health providers in the community for aftercare services, tracking this information in the youth's file, and better coordinating families' needs with mental health providers' services. All 27 DMH aftercare staff have been hired and are currently being trained or processed into the Department. (Completed)			X	X	X	
		X	X	X	J3) Work with the CEO to hold at least two employment and resource fairs for ex-offenders/probation youth to connect them to career training, jobs, health/mental health services, education, social services, and record expunging services	CEO; CSS; DMH; DPSS; LACOE; Library; Parks/Rec	Sharon Harada	# of fairs held; # of youth trained or hired	11/1/11	A total of 18 employment and resource fairs have been implemented in Monrovia/Duarte, Florence/Firestone, Pacoima and the Harbor Gateway area. Approximately 2,118 probation youth ages 13-24 attended and were connected to over 80 employers and 300 service providers. After the first job fairs were implemented, 25 youth were employed as a direct result. Calculating the additional number of probation youth employed. (Completed)			X	X	X	
		X	X	X	J4) Enhance the Department's camp-to-community transition program by including a more robust family engagement component before youth are released, and by providing parents with the support they need to help their youth succeed in the community and avoid reentry	CEO; CSS; DMH; LACOE	Sharon Harada	# of families engaged prior to release of youth from camp	11/1/11	Using grant funding secured from the Department of Justice, the Gang Violence Reduction Initiative continues implementing a family engagement pilot targeting 130 families residing in the communities of Monrovia/Duarte, Florence/Firestone, Pacoima and the Harbor Gateway area. Approximately 65 families are currently receiving clinical services such as Functional Family Therapy and participating in trainings to help them support probation youth transitioning back to their communities. A Juvenile Re-Entry Council has been formed to continue developing additional family engagement strategies and integrating them into the Probation Department's transition planning. (Completed)			X			
		X	X	X	J5) Develop housing, education, and career plans for suitable placement youth to ensure that, prior to leaving foster care, youth have a stable place to live, are enrolled in school/career preparation programs or are employed	CDC; CSS; LACOE	Dave Mitchell	# of youth in permanent housing, postsecondary programs, and/or employed	11/1/11	Developed a process for holding an exit MDT meeting and a corresponding case plan that addresses the self-sufficiency outcome areas for all youth leaving group home care. Case-carrying DPOs and all 55 suitable placement providers have begun trainings on corresponding procedures as of July 2011, and approximately 300 Probation Department staff and providers attended a MDT kick-off conference on December 19, 2011. Probation's YDS staff will continue completing exit MDTs for youth ages 17.9 or older and will incorporate the new protocol in their transition planning activities. (Completed)			X	X		
			X	X	J6) Expand to one additional court the Dual Status Project successfully piloted in Pasadena, which provides integrated assessments, case planning, and case management to youth with concurrent open dependency and delinquency cases	DCFS	Sharon Harada	# of additional youth served through project expansion	11/1/11	Expanded the Dual Status Project to the Eastlake Juvenile Court, serving 3 DCFS offices. Efforts to continue expanding this project to juvenile courts in 5 additional locations (Compton, Inglewood, Kenyon, Long Beach, and Los Padrinos) are underway. Cross-training for DCFS and Probation staff serving youth at these additional courts concluded on October 17th and implementation will begin once the Presiding Judge of the Juvenile Courts issues the order to do so. (Completed)			X			
			X		J7) Develop and implement in five probation camps an integrated cognitive behavioral treatment model to improve the overall social and emotional well-being of camp youth	DMH	Felicia Colton	# of incidents reported at pilot sites pre-ITM vs. post-ITM implementation	11/1/11	Implemented the Integrated Treatment Model (ITM) at four juvenile camps (Onizuka, Rocky, Scott and Scudder) and at one closed placement facility (Dorothy Kirby Center) as of August 2011. Youth have successfully completed a 10-week treatment cycle, and youth councils have been established at each site to offer youth opportunities to practice newly learned social and leadership skills. Co-facilitated focus groups that provide support for DMH and Probation staff implementing the ITM and also reinforce treatment fidelity are also underway at each site. (Completed)			X	X		

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	SELF-SUFFICIENCY OUTCOME AREAS										AGES 0-5 AGES 6-11 AGES 12-17 AGES 18-21 AGES 22-24					
(K) LOS ANGELES HOUSING SERVICES AUTHORITY (LAHSA)	X					K1) Help connect qualified families of DCFS and/or Probation children/youth who are homeless or at-risk of becoming homeless to the Homelessness Prevention and Rapid Re-housing Program (HPRP) in order to provide housing support and improve their ability to be reunified with their children/youth	CEO/DCFS/Probation	Rhonda Johnson	# of homeless and at-risk families connected to HPRP	11/1/11	All HPRP funds have been committed and there is no capacity to serve additional families. However, the Family Unification Program (FUP), administered by DCFS' Family Preservation Unit and HACoLA, is a comparable program for families with inadequate housing that is a primary factor causing either the separation or imminent separation of their children from their care (or is delaying the discharge of their children from out-of-home care). Improved coordination between HACoLA and DCFS by instituting the dissemination of a weekly HACoLA report that accurately reflects the number of FUP vouchers is now available. DCFS has committed to referring all 36 families that are on the Mason Court housing waitlist for FUP vouchers and will schedule presentations at DCFS regional offices to recruit additional applicants. DCFS and the CEO will continue to explore additional strategies that can be used to increase the number of families using FUP vouchers. (Completed)				X	X
	X					K2) As part of the Homeless Prevention Initiative, issue and administer an RFP for serving homeless TAY or TAY at risk of becoming homeless in Supervisorial Districts 1 and 5	CDC; CEO	Beth Stokes/ Helen Lee	Performance-based RFP issued	3/31/11	Released the RFP on May 27, 2011 and 12 proposals were received. Two-year contracts with the agencies selected, First Place for Youth and Pacific Clinics, were fully executed and were effective as of November 1, 2011. A total of 80 TAY who are homeless or are at risk of being homeless will obtain permanent housing through this RFP. (Completed)				X	X
	X					K3) Identify best-practice housing models in other jurisdictions for TAY and incorporate these practices into local program design elements	CEO	Rhonda Johnson	Incorporation of best practices in LAHSA RFPs	11/1/11	Completed a review of 6 TAY housing models located in California, Illinois, New York and Washington. Identified best practices relevant to the following program components: housing type, staff-to-client ratio, approach to permanent housing placement and employment support services. Additionally, the Child Welfare Initiative (CWI) has identified the following best practice components for TAY: developing a comprehensive Individualized Service Plan; creating a safety net; and providing services focused on achievable outcomes. Development of the next LAHSA RFP for TAY that will be released, the Independent Living Program RFP, will begin in 2012. Best practices identified by LAHSA and the CWI will be incorporated into that RFP and will also be incentivized as part of the proposal quality review and scoring process. (Completed)				X	X
	X					K4) Collaborate with the Housing Authority of the City of Los Angeles (HACLA) to inventory the support services that are either in their development pipeline or are currently operational in housing developments for TAY	CEO	Lisa Snyder	Inventory of support services in HACLA TAY housing projects	11/1/11	Completed an inventory of all LAHSA-funded projects that currently serve TAY, which consist of 7 emergency housing shelters, 25 transitional housing projects and 2 permanent supportive housing projects. Cumulatively, these projects provide 577 beds for TAY. Also identified 13 TAY permanent supportive housing projects funded by LAHSA and/or HACLA that are in development that will provide a projected 234 additional beds for TAY in the coming two years. The inventory includes a description of support services rendered per each type of housing project, the number of youth beds available per each program, youth housing outcomes, and also maps the distribution of youth beds and LAHSA-funded housing programs for TAY by supervisorial district. (Completed)				X	X
(L) DEPARTMENT OF CONSUMER AFFAIRS (DCA)	X			X	L1) Partner with credit reporting agencies to check the credit history of all foster youth by their 16th birthday and resolve identity theft problems for any youth who are identified as victims	DCFS	Kirk Shelton	# of youth whose identity theft problems were resolved	11/1/11	Submitted names of 2,110 foster youth from DCFS to credit reporting agencies. Partnered with the California Office of Privacy Protection to fix inaccurate information and resolve identity theft issues by contacting creditors and collection agencies. Successfully identified and resolved identity theft issues for 104 foster youth. Will complete another credit history check for a new cohort of foster and probation youth in 2012. (Completed)				X	X	
	X			X	L2) Develop a procedure with DCFS and Probation to identify TAY that could benefit from attending DCA consumer presentations specifically tailored for TAY on issues such as landlord/tenant issues, identity theft, credit, car purchases, contracts and other consumer issues	DCFS; Probation	Kirk Shelton	Creation of a process for referring youth	11/1/11	Developed a procedure that enables the Department of Consumer Affairs (DCA) to provide consumer education workshops to DCFS and Probation TAY, ages 18-24, at transitional housing sites, and for TAY ages 16-18 through DCFS teen clubs and at 3 selected Probation group homes (Boys Republic, Egglston Youth Center, and Rancho San Antonio). DCA has also dedicated a direct line telephone number to give TAY and DCFS/Probation staff access to a Consumer Affairs investigator to address issues affecting young adults. DCA held a pilot workshop for 40 TAY on identity theft and consumer issues in June 2011. Five additional workshops have been implemented or are scheduled to be implemented. (Completed)				X	X	