



County of Los Angeles CHIEF EXECUTIVE OFFICE

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WILLIAM T FUJIOKA
Chief Executive Officer

January 11, 2011

To: Mayor Michael D. Antonovich
Supervisor Gloria Molina, Chair
Supervisor Mark Ridley-Thomas
Supervisor Zev Yaroslavsky
Supervisor Don Knabe

From: William T Fujioka
Chief Executive Officer

Board of Supervisors
GLORIA MOLINA
First District

MARK RIDLEY-THOMAS
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

“HOME FOR GOOD, THE ACTION PLAN TO END CHRONIC AND VETERAN HOMELESSNESS BY 2016” - 30-DAY REPORT

On December 7, 2010, your Board on a joint motion by Supervisors Yaroslavsky and Ridley-Thomas, directed the Chief Executive Office (CEO) to instruct the Departments of Health Services (DHS), Mental Health (DMH), Public Health (DPH), Public Social Services (DPSS), and the Community Development Commission (CDC) to review the Home for Good Plan and prioritize recommendations to be implemented; and work with these departments to identify resources that can be integrated and realigned with permanent housing opportunities to create permanent supportive housing (PSH). This report will describe three main areas of focus to develop a comprehensive plan to provide the County's contribution to the Home for Good Plan. These areas are: identification of existing housing, operations and services resources that can be aligned to implement PSH; streamlining operations and alignment of internal and external procurement processes; and revenue maximization. A workgroup including the departments referenced above and the Los Angeles Homeless Services Authority (LAHSA) will convene in early January 2011 to address each of these areas.

Identification of existing housing, operations and services resources that can be aligned to implement PSH

The workgroup will: 1) Review existing resources used to address chronic and veteran homelessness; 2) Review what additional resources could potentially be used to address chronic and veteran homelessness; and 3) Develop a plan with recommendations for your Board to realign and integrate existing and any additional departmental resources identified with permanent supportive housing opportunities. In addition, the workgroup will highlight strategies for developing more PSH in areas that historically have little PSH development.

“To Enrich Lives Through Effective And Caring Service”

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Streamlining operations and alignment of internal and external procurement processes

The workgroup will review all existing processes that secure resources for chronic and veteran homeless and will consider new strategies to improve and streamline operations and increase access to such resources. The processes to be reviewed include, but are not limited to: DHS physical health services, DMH mental health services, and DPH substance abuse services to be provided in an integrated manner within permanent supportive housing venues; alignment of procurement operations for housing development, housing vouchers (rental subsidies), supportive services; the process for securing additional housing vouchers (rent subsidies) for the County; and the administration of Shelter Plus Care housing vouchers. In addition, the workgroup will explore the feasibility of a Memorandum of Understanding between applicable County departments and the City of Los Angeles for a number of PSH units with mental health and substance abuse services.

Revenue maximization

It is critical for the workgroup to consider avenues to leverage resources to support activities that promote permanent housing, rental subsidies and supportive services for homeless veterans and chronically homeless individuals. Potentially, there may be revenue streams that particular departments' access, which could benefit other departments in their care of the target population. One example currently being explored is DPSS' ability to draw down a 50 percent federal match for services that assist individuals to get onto Supplemental Security Income (SSI). It is possible that this revenue stream may cover a portion of the cost of housing case management services, which is a service not currently offered within a County department, but is necessary to keeping the target population stably housed.

Our office will report back to your Board within 60 days on the results of the workgroup activities.

If you have any questions, please contact me, or your staff may contact Kathy House at (213) 974-4530 or via e-mail at khhouse@ceo.lacounty.gov.

WTF: KH
EB:ljp

c: Executive Office, Board of Supervisors
County Counsel
Community Development Commission
Health Services
Mental Health
Public Health
Public Social Services
Housing Authority of the City of Los Angeles
Los Angeles Homeless Services Authority
Los Angeles Housing Department