



**COUNTY OF LOS ANGELES  
DEPARTMENT OF AUDITOR-CONTROLLER**

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J. TYLER McCAULEY  
AUDITOR-CONTROLLER

June 22, 2000

TO: Audit Committee

FROM: J. Tyler McCauley *J. Tyler*  
Auditor-Controller

SUBJECT: **SUNSET REVIEW FOR THE LOS ANGELES COUNTY PUBLIC HEALTH COMMISSION**

**RECOMMENDATION**

The Audit Committee recommend to the Board of Supervisors (Board) that the sunset review date for the Los Angeles County Public Health Commission be extended to July 1, 2004.

**BACKGROUND**

The Los Angeles County Public Health Commission was established and has been continued by Board orders pursuant to chapter 3.54 of the Los Angeles County Code. The Board approved sunset review date for the Commission is July 1, 2000.

The Commission's duties are to study, advise and make recommendations to the Board of Supervisors and the Director of Health Services on matters of public health under the jurisdiction of Los Angeles County, including those matters within cities in Los Angeles County, which are under the jurisdiction of the Department of Health Services (DHS). The Commission may initiate reports to the Board and to the Director of Health Services on such matters, and shall study and report on matters referred to its attention for review by the Board or the Director of Health Services.

The Commission's total membership is five, consisting of one resident from each Supervisorial District and representing, insofar as possible, the fields of medicine, education, business, a Women's Group and municipal government. Members are appointed for two-year terms, at the pleasure of the Board.

Effective May 1, 2000, the Commission voted to reinstate their \$25 per meeting stipend, not to exceed two meetings per month. Each Commissioner is allocating the stipend to a public health fund to be used by Public Health or the Commission's Youth Advisors Program. Public Health Programs and Services (PHP&S) provides staff support approximating \$60,000 annually.

**JUSTIFICATION**

The Public Health Commission is an advisory body. Its primary mission is to make recommendations to the Board of Supervisors and the DHS relative to the public health needs and concerns as expressed by the citizens of Los Angeles County. The Commission also serves as the advisory board for the Maternal, Child and Adolescent Health Program of Los Angeles County, and for the Juvenile Court Health Services Division of DHS. The following are some of the Commission's most significant accomplishments:

- The Commissioners visited the Central Juvenile Hall and discovered that one of the recently renovated buildings, which will be used to house the medical program, lacked the following important items:
  - sinks in the exam, lab, procedure and medication rooms
  - adequate lighting
  - climate control in each room
  - electrical outlets to operate medical and dental equipment
  - phone lines to support nursing stations, charting rooms, lab, x-ray department, treatment and medication rooms
  - hot water
  - lead shielding

Based on the Commissioners' observations, the Commission recommended to Richard Shumsky, Chief Probation Officer, that the building be restructured to meet State and federal standards.

- The Commission was concerned about the lack of adequate mental health services currently available at the juvenile halls and camps. Thus, the Commission drafted a letter to Marvin Southard, Director of Mental Health and the Board of Supervisors recommending an improvement in mental health services currently available at the juvenile halls and camps. This resulted in a Board order to the DHS, Department of Mental Health (DMH) and the Department of Children and Family Services (DCFS) in which they were to respond within 60 days with a recommendation relating to improving health treatment of detainees at Probation.
- To implement the reorganization of public health in Los Angeles County, the Commission recommended a budget augmentation for PHP&S of \$10 million for FY 1998-99 and an additional \$10 million for FY 1999-00. The Board approved these augmentations.
- The Commission participated in a joint task force with representatives from DHS and the UCLA School of Public Health to develop a proposal for reorganizing PHP&S. The Commission also conducted four Public Health Community Forums to secure citizen input on the reorganizing of PHP&S. The community response was positive and the Board subsequently approved the proposal.
- The Commission met with various professional members of the community and the Department of Health Services regarding concerns about the need to improve the

COMMISSION SUNSET REVIEW  
LOS ANGELES COUNTY PUBLIC HEALTH COMMISSION  
REVIEW COMMENTS

**Mission.** (Does the mission statement agree with the Board of Supervisors' purpose and expectations?)

Stated mission is as set forth in the ordinance creating the Commission.

**CONCUR**

**Section 1. Relevancy.** (Is the mission still relevant and in agreement with the Board of Supervisors' purpose and expectations?)

The Public Health Commission makes recommendations to the Board of Supervisors and the Director of Health Services on matters of public health. In addition, it oversees the restaurant grading program, the pilot public health nurse-intensive home visitation program and the directly-observed therapy (DOT) of tuberculosis treatment for controlling the resurgence of drug-resistant cases. The Commission also serves as the advisory board for the DHS Probation Division.

**RELEVANT**

**Section 2. Meetings and Attendance.** (Are required meetings held and is attendance satisfactory?)

The Commission held 21 meetings in 1998 and 18 meetings in 1999. Average attendance has been 3.4 members. **SATISFACTORY**

**Sections 3 and 4. Accomplishments and Results.** (Are listed accomplishments and results significant?)

The Commission's accomplishments/results include:

- Juvenile Court Health Services – The Commission recommended to Richard Shumsky, Chief Probation Officer, that one of the recently renovated buildings at Central Juvenile Hall be structured to meet State and federal standards.
- Juvenile Probation Facilities – The Commission recommended to the Board of Supervisors and the Director of Mental Health that mental health services available at the Juvenile Halls and Camps be improved. This resulted in a Board order to DHS, DMH and DCFS in which they were to respond within 60 days with a recommendation relating to improving health treatment of detainees at Probation.
- Supported Budget Augmentation for Public Health – The Commission recommended a budget augmentation of \$10 million for FY 1998-99 and an additional \$10 million for FY 1999-00. The Board approved these augmentations.

- UCLA Report on Restructuring Public Health Programs & Services (PHP&S) – The Commission participated in a joint task force with representatives from DHS and the UCLA School of Public Health to develop a proposal for reorganizing PHP&S. The Commission also conducted four Public Health Community Forums to secure citizen input on the reorganization plan. The task force recommended creating eight Public Health Area Offices, appointing a Health Officer as an Associate Director for the Department, developing an adequate data information communication system, establishing an effective training and recruitment program, streamlining County procedures and developing a new program, Chronic Disease Control. The community response was positive and the Board subsequently approved the proposal. The Commission is monitoring the recruitment of the eight Health Officers, who will direct the activities of the newly created areas. **SIGNIFICANT**

**Section 5. Objectives.** (Are the objectives compatible with the mission and goals and relevant within the current County environment?)

The Commission's plans for the future include:

- Continue to conduct site visits to every health center and other County health facilities to the extent possible to assess the quality and effectiveness of public health.
- Work with the Los Angeles County Commission on HIV Health Services to create an effective media campaign. Also, determine the effectiveness of the DHS HIV Partner Notification Program.
- Conduct annual hearings, review policy and make an assessment of the following DHS Programs: Child Abuse Program, Public Health Laboratory, Toxic Epidemiology Program, Environmental Health Services, Lead Screening Program, California Children Services, Great Beginnings for Black Babies and Black Infant Mortality, Nutrition Program, Health Education Program, Tuberculosis Program, Immunizations, Dental Services, Violence Prevention, Chronic Disease Prevention and Health Promotion, and the Tobacco Control Program. **RELEVANT**

**Section 6. Resources.** (Are the resources utilized by the entity in support of the entity's activities warranted in terms of the accomplishments and results?)

The Commission voted to reinstate their \$25 per month stipend effective May 1, 2000. Each Commissioner is allocating the stipend to a public health fund to be used by public health or the Commission's Youth Advisors Program. Public Health Programs and Services provides staff support approximating \$60,000 annually. **WARRANTED**

**Section 7. Recommendation. EXTEND THE SUNSET REVIEW DATE FOR THE LOS ANGELES COUNTY PUBLIC HEALTH COMMISSION TO JULY 1, 2004.**

screening, diagnosis, and treatment of breast cancer victims among high risk, low-income populations in Los Angeles County. The Breast Health and Cancer Advisory Committee proposed that the DHS director establish a mechanism to obtain maximum reimbursement for breast cancer treatment and services and allow the facilities providing these services to retain the funds in proportion to their participation. The Commission sent a letter to the DHS director endorsing this proposal and recommended establishing a central program office to coordinate these activities and facilitate the Department's interface as a single unified entity with the Los Angeles Breast Cancer Early Detection Regional Partnership. The Commission received a positive response on this recommendation.

The Commission's future goals include:

- Continuing to conduct site visits to every health center and other County health facilities to the extent possible to assess the quality and effectiveness of public health.
- Working with the Los Angeles County Commission on HIV Health Services to create an effective media campaign. Also, determining the effectiveness of the DHS HIV Partner Notification Program.
- Conducting annual hearings, reviewing policy and making assessments of the following DHS Programs: Child Abuse Program, Public Health Laboratory, Toxic Epidemiology Program, Environmental Health Services, Lead Screening Program, California Children Services, Great Beginnings for Black Babies and Black Infant Mortality, Nutrition Program, Health Education Program, Tuberculosis Program, Immunizations, Dental Services, Violence Prevention, Chronic Disease Prevention and Health Promotion, and the Tobacco Control Program.

The Commission included several attachments to its evaluation form, which are quite lengthy. We have not included those attachments here. If you would like copies, please contact DeWitt Roberts at (213) 893-0973.

JTM:PM:DR  
Attachments

c: Lawrence D. Roberts, Chair, Public Health Commission  
Khanh Nguyen, Manager, Commission Services



COUNTY OF LOS ANGELES  
DEPARTMENT OF HEALTH SERVICES  
241 N. Figueroa St., Room 109  
Los Angeles, CA 90012  
(213) 240-8377  
(213) 481-2306 FAX

**COUNTY OF LOS ANGELES**  
**PUBLIC HEALTH COMMISSION**

**PUBLIC HEALTH COMMISSIONERS**

**Larry Roberts, M.P.A., Chairperson**  
Second District

**Patricia Lachett, R.N., M.A., Vice-Chairperson**  
Fifth District

**Lester Breslow, M.D., M.P.H.**  
Third District

**Genevieve Gomez-Lopez, M.A.H.D.**  
First District

**Patrick Dowling, M.D., M.P.H.**  
Fourth District

May 2, 2000

Violet Varona-Lukens, Executive Officer  
Los Angeles County Board of Supervisors  
500 West Temple Street  
383 Kenneth Hahn Hall of Administration  
Los Angeles, CA 90012

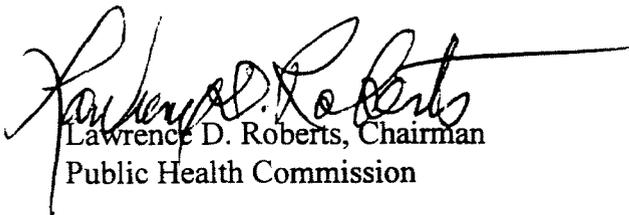
Dear Ms. Varona-Lukens:

This is in response to your April 3, 2000, letter to me regarding the sunset review of the Public Health Commission.

Please find enclosed the information you requested.

If you have any questions and/or need clarification, please contact me at (213) 240-8377 or staff may call Angela Haley at the same number.

Very truly yours,

  
Lawrence D. Roberts, Chairman  
Public Health Commission

LDR:ah

Enclosure

c: Each Public Health Commissioner

**SUNSET REVIEW EVALUATION FORM  
FOR USE BY  
COMMISSIONS, COMMITTEES AND TASK FORCES**

**Organization Name:** Los Angeles County Public Health Commission  
**Contact Person:** Lawrence D. Roberts, Chairperson  
**Mission:** See Attachment  
**Requested Sunset Date:** July 1, 2004 \_\_\_\_\_

**ORGANIZATION'S  
SELF EVALUATION**  
(Evaluation period)

**REVIEW COMMENTS**  
(Date of Review)

**Section 1. How does the mission of the organization remain relevant in the current County environment?**

See Attachment

**Section 2. Meetings and Attendance.**

Meetings:

Required: \_\_\_\_\_

Scheduled: \_\_\_\_\_

Held: \_\_\_\_\_

Date of last meeting: \_\_\_\_\_

Average attendance  
Per meetings: \_\_\_\_\_

Membership: \_\_\_\_\_

See Attachment

**SUNSET REVIEW EVALUATION FORM  
FOR USE BY  
COMMISSIONS, COMMITTEES AND TASK FORCES**

**Organization Name:** Los Angeles County Public Health Commission

**Section 3.** Identify the organization's accomplishments (output/products).

See Attachment

**Section 4.** Identify the outcome (results) of the organization's accomplishments during the evaluation period.

See Attachment

**Section 5.** What is the organization's objectives for the upcoming evaluation period?

See Attachment

**SUNSET REVIEW EVALUATION FORM  
FOR USE BY  
COMMISSIONS, COMMITTEES AND TASK FORCES**

Organization Name: **Los Angeles County Public Health Commission**

**Section 6. Identify the organizations' use of resources (inputs) over the evaluation period.**

	BUDGETED	ACTUAL
<b>DIRECT COSTS:</b>		
Personnel	\$ 61,183	\$
Services & Supplies	2,000	
Travel		
Other	_____	_____
<b>Total Direct Costs</b>	\$ 63,183	\$
<b>INDIRECT COSTS</b>		
Personnel	\$	\$
Overhead		
Other	_____	_____
<b>Total Indirect Costs</b>	\$ <u>N/A</u>	\$
<b>TOTAL COSTS</b>	\$ 63,183	\$
<b>OTHER RESOURCES USED (ADMINISTRATIVE)</b>	_____	_____
	_____	_____

**Section 7. Recommendation.**

**See Attachment**

## SUNSET REVIEW EVALUATION FORM

Organization Name: Los Angeles County Public Health Commission  
Contact Person: Lawrence D. Roberts, Chairperson

Mission: As you know, the Public Health Commission was established by Ordinance 4099 of the Administrative Code I, by the County Board of Supervisors. Mission, purpose, and function is to review, study, advise, and make recommendations to the Board of Supervisors and the Director of Health Services on all matters related to public health.

In addition, the Commission continues to act as the Advisory Board for the Maternal, Child and Adolescent Health Program of Los Angeles County under the provisions of Section 321.7 of the Health and Safety Code of the State of California and by Order of the Los Angeles County Board of Supervisors.

The Commission also continues to serve as the advisory board for the Probation Division of the Department of Health Services of the Los Angeles County approved by the Los Angeles County Board of Supervisors on May 11, 1976.

We fully concur with the Board's purpose and expectations.

### Section 1.

#### RELEVANCY

The Public Health Commission continues to be extremely relevant because the primary reason for its existence is to make recommendations to the Board of Supervisors and the Department of Health Services relative to the public health needs and concerns as expressed by the citizens of Los Angeles County.

The Public Health Commission has maintained vigorous oversight of the several innovations developed by PHP&S over the past four years such as the new, highly successful and internationally renowned restaurant grading program; the pilot public health nurse-intensive home visitation program; the renewed efforts toward control of biological and environmental aspects of lead which can have a profound impact on the brain development of young children; and the directly-observed therapy (DOT) of tuberculosis treatment for controlling the resurgence of drug-resistant cases.

The Department of Health Services was restructured from a hospital based health care delivery system to a non hospital based health center

ambulatory care system emphasizing preventive and primary care. The Public Health Commission is working very closely with the Director of Health Services to effect fundamental changes that will strongly emphasize prevention utilizing a strong public health component in our Public Health and Ambulatory Care Centers. A strong public health preventive medicine program is absolutely essential to ensure the health of our citizenry.

The Commission facilitate the opportunity for 82 school districts health directors to know about the L.A. County Department of Health Services programs, through referrals to the L.A. County Office of Education; such as, the Nutrition Program, CHDP Program, Lead Screening Program, Injury and Violence Prevention Program, and etc. All of these programs have presented at the school health districts' meetings for the L.A. County Office of Education. This allows the opportunity for children to have access to health care services.

## **Section 2.**

### **MEETING AND ATTENDANCE**

The Commission is required to meet on a regular basis, conduct site visits and take written and verbal reports from the Department of Health Services' representatives, community agencies and interested citizens.

**Scheduled:** The Public Health Commission meetings are scheduled twice (2 times) monthly and are held on the second and fourth Thursdays of each month.

**Date of last meeting:** April 27, 2000

**Average attendance per meeting:** Public Health Commission meetings average three.

**Membership:** 5. One Commissioner appointed by each member of the Board of Supervisors.

## **Section 3.**

### **ORGANIZATION'S ACCOMPLISHMENTS**

#### **Juvenile Court Health Services (JCHS)**

Because the Public Health Commission serves as the Advisory Board for the Probation Department of the Department of Health Services (Juvenile Court Health Services), we directed the Medical Director and Administrator of JCHS to provide a report every other month. This continues to be the case. These reports have been essential in our endeavor to monitor the quality and quantity of medical and mental health

services to juveniles detained in our probation facilities.

On February 10, 2000, the Public Health Commission participated in a site visit at Central Juvenile Hall. The Commissioners were especially interested in one of the buildings recently renovated. It was our understanding that this building was designed to provide short term housing for detained minors, operational and administrative areas for probation staff and clinical space to support the medical and dental programs. The renovated building was not appropriately structured to meet state and federal standards to provide health services.

The Public Health Commission sent a letter to Richard Shumsky, Chief Probation Officer, requesting that the appropriate corrections are made. We are following up to ensure compliance. (Attachment A)

### **Juvenile Probation Facilities: Mental Health Services for Detainees**

The Public Health Commission expressed deep concern about the lack of adequate mental health services currently available at the Juvenile Halls and Camps. Over a period of several months, two Commissioners had several meetings with middle management staff in an endeavor to correct this situation. Unfortunately, these meetings proved to be fruitless.

On March 7, 2000, the Commission sent a strongly worded letter to Marvin Southard, D.S.W., Director of Mental Health, with a copy to each Supervisor. (Attachment B and B-1)

As a result of the Public Health Commission action, on March 28, 2000, on recommendations submitted by Supervisors Molina and Knabe, the Board instructed the Directors of Health Services, Mental Health, and Children and Family Services, to report back to the Board in 60 days with a recommendation regarding specific issues relating to the improvement to mental health treatment of detainees at Probation. (Attachment C)

### **Maternal Child and Adolescent Health (MCAH) Advisory Council**

The Public Health Commission also continues to serve as the Advisory Council. There are four Area Advisory Councils in Los Angeles County (East, West, North, and South). MCAH councils work with local school districts and community agencies on issues involving Children's Medical Services, Child Health and Disability Prevention Programs including education and nutrition for children.

The Public Health Commission also directed the Director of the MCAH Program to report every six months. As a result, the Director of MCAH makes verbal and written reports.

**Section 4.**

**OUTCOMES**

**Support for Budget Augmentation for Public Health Programs and Services**

To begin the implementation of the restructuring of public health in Los Angeles County the Public Health Commission recommended a budget augmentation of \$10 million for Fiscal Year 1998-99, and an additional \$10 million for the following fiscal year to further protect the health of the more than 9 million residents of Los Angeles County.

The Board approved a \$20 million augmentation for Public Health (Attachment D)

**Draft Tobacco Settlement Agreement Plan**

The Board of Supervisors requested that the Department of Health Services submit a plan for use of Tobacco Settlement funds. At its meeting of April 13, 2000, the Public Health Commission unanimously voted to support the Department of Health Services Draft Tobacco Settlement Agreement Plan dated February 28, 2000. (Attachment E)

**Youth Advisors**

The Board of Supervisors on recommendation of the Children's Planning Council, recommended that each Commission appoint a youth advisor. In 1998, the Public Health Commission added two (2) youth advisors as a part of our efforts to reach out to young people in Los Angeles County.

**Public Health Commission's Stipend**

The Public Health Commission voted to reinstate their stipend effective May 1, 2000. Each Commissioner is allocating the stipend to a public health fund to be used by public health, or our Commission youth advisors program. The Commission is working with the Department of Health Services and County Counsel to establish this fund in accordance with the Auditor-Controller's guideline. (Attachment F and F-1)

## **UCLA Report on Restructuring Public Health Programs and Services**

The Public Health Commission participated in a Joint Task Force with representatives from the Department of Health Services and the UCLA School of Public Health to develop a proposal to restructure Public Health Programs and Services within the Department of Health Services. The Commission also conducted four Public Health Community Forums to secure citizen input on the restructuring of Public Health based upon the UCLA School of Public Health Report. The Public Health concern focuses on the restructuring of Public Health Programs and Services; namely, creation of the eight (8) Public Health Area Offices that have been established and accomplished, along with the development of new programs, such as, Chronic Disease Control. The Public Health Commission is closely monitoring the recruitment of the eight Area Health Officers who will direct the activities of those newly created Areas. The community response was positive and the Board subsequently approved the proposal. (Attachments G, G-1, G-2, and G-3)

### **Juvenile Court Health Services (JCHS)**

Attached is a copy of JCHS most recent bi-monthly report as an example of the reporting. (Attachment H)

### **Maternal and Child Adolescent Health (MCAH)**

Attached is a copy of MCAH most recent semi-yearly report as an example of the reporting. (Attachment I)

## **Section 5.**

### **OBJECTIVES**

#### **Breast Cancer Treatment Services Recommendation**

After considerable input and discussions with various community groups, the Public Health Commission endorsed a proposal establishing a mechanism to ensure that maximum reimbursement is obtained for the services provided, and that funds received are retained within the facilities providing the services in proportion to their participation. We also recommend that a small central program office be established to coordinate these activities and facilitate the Department's interface as a single unified entity with the Los Angeles Breast Cancer Early Detection Regional Partnership. On June 6, 1996, a memo was sent to Mark Finucane, Director of Health Services. On June 19, 1996, the Public Health Commission received a positive response. (Attachment J)

### **Site Visits to Public Health Centers**

The Public Health Commission is very concerned about the quality and effectiveness of public health by our public health centers. To this end, the Public Health Commission will continue to conduct site visits to every health center, and other County health facilities to the extent possible.

### **AIDS/HIV Follow-up Focus Group**

Because of the Public Health Commission concern about the ever increasing number of AIDS/HIV cases in Los Angeles County the Commission will continue to push for an effective media campaign. We will continue to work with the Los Angeles County Commission on HIV Health Services in this endeavor. Included in this review, we will also strive to determine the effectiveness of the Department of Health Services HIV Partner Notification Program.

### **Quarterly Meetings of Department of Health Services Chairpersons**

As initiated by the current Public Health Commission Chairperson, the Department of Health Services' six Commission Chairpersons continue quarterly meetings to discuss health issues of mutual interest and discuss possible joint recommendations to the Department and the Board.

### **Meeting with Supervisor Gloria Molina and David Janssen, Chief Administrative Officer**

On February 9, 2000, the chair of the Public Health Commission and chairs of other Commissions met with Supervisor Gloria Molina and David Janssen. The purpose of the meeting was to improve communication between the Board, CAO, and county government in general. (Attachment K)

### **Programs Review and Assessment**

The Public Health Commission will conduct annual hearings, reviewing policy, and making an assessment of the following Department of Health Services Programs:

- Child Abuse Program
- Public Health Laboratory
- Toxics Epidemiology Program
- Environmental Health Services
- Lead Screening Program
- California Children Services

Great Beginnings for Black Babies and Black Infant Mortality  
Nutrition Program  
Health Education Program  
Tuberculosis Program  
Immunizations  
Dental Services  
Violence Prevention  
Chronic Disease Prevention and Health Promotion  
Tobacco Control Program

**Section 6. Budget (as shown on the enclosed form)**

**Section 7. RECOMMENDATIONS**

The continued existence of the Public Health Commission is absolutely essential for oversight and to monitor the overall health of the community in such public health areas as: Data Control and Analysis, Disease Control including promotion, and maintenance of community health education and prevention.

Board health deputies, and representatives of the CAO, and Auditor-Controller, should attend Public Health Commission meetings when time permits.

The Department of Health Services continue to seek new public health partners internal and external to the health community.

The CAO appoint a liaison in his office with all Commissions. This recommendation was made by all Commissions at our February 9, 2000 meeting.

## Public Health Commission

NOMINATED BY		TERM EXPIRES
		JULY 1
Molina	Ms. Genevieve Lopez (F) Date of Appointment: 11/23/1999	2000
Burke	Mr. Lawrence D. Roberts (M) Date of Reappointment: 06/01/1999	2001 4th Term
Yaroslavsky	Lester Breslow, M.D. (M) Date of Reappointment: 09/01/1998	2000 2nd Term
Knabe	Patrick T. Dowling, M.D., MPH (M) Date of Appointment: 03/14/2000	2001
Antonovich	Ms. Patricia S. Lachelt (F) Date of Reappointment: 07/07/1998	2000 4th Term
	Ms. Angela Haley Public Health Commission 241 Figueroa Street, Room 109 Los Angeles, California 90012	Contact (B) (213) 240-8377 (R) (909) 606-9499

**LOS ANGELES COUNTY PUBLIC HEALTH COMMISSION  
ATTENDANCE RECORD**

Commissioner	Appointed By	3/31/98	6/30/98	9/30/98	12/31/98	3/31/99	6/30/99	9/30/99	12/31/99	3/31/00	Totals	% Attend
Number of Meetings per Quarter		6	6	5	4	6	5	4	3	6	45	
Ms. Sophia Guel-Valenzuela	Molina	6	5	3	4	1					19	70%
Ms. Genevieve Lopez	Molina								1	5	6	67%
Mr. Lawrence D. Roberts	Burke	6	6	5	3	6	5	3	3	6	43	96%
Lester Breslow, M.D., M.P.H.	Yaroslavsky	4	6	5	3	6	5	3	3	6	41	91%
Paul Hirsch, M.D., J.D.	Knabe	2	2	3	0	2	0	1	0		10	26%
Patrick T. Dowling, M.D., M.P.H.	Knabe									0	0	0%
Ms. Patricia. S. Lachelt	Antonovich	4	5	3	4	5	3	4	3	4	35	78%
<b>Totals</b>		<b>22</b>	<b>24</b>	<b>19</b>	<b>14</b>	<b>20</b>	<b>13</b>	<b>11</b>	<b>10</b>	<b>21</b>	<b>154</b>	
Average Attendance per Meeting											<b>3.4</b>	